

## EXECUTIVE SUMMARY

The 2006-2007 Action Plan presents the City and County of San Francisco's priorities and specific activities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan is submitted to the United States Department of Housing and Urban Development annually and constitutes an application for funds under four different federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for People with AIDS (HOPWA)

San Francisco is applying for the following entitlement grants program year 2006-07:

<b>CDBG</b>	\$21,869,337
<b>ESG</b>	\$928,391
<b>HOME</b>	\$8,098,605
<b>HOPWA</b>	\$8,070,000
	<b>\$38,966,333</b>

As described in the 2005-2009 Consolidated Plan, MOCD and MOH has seven overarching goals for program year 2006-07:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- End widespread chronic homelessness in San Francisco
- Create affordable rental housing opportunities for individuals and families between 0-60% AMI (Area Median Income)
- Create homeownership opportunities for individuals and families between 60-120% AMI

In this updated 2006-07 Action Plan, MOCD, MOH and SFRA have incorporated HUD's new performance measurement objectives and outcomes.

For each MOCD five-year strategy, a new HUD performance measurement objective and outcome have been indicated. MOCD has 32 strategies under four primary goals. Of MOCD's 32 strategies, 14 addresses HUD's Economic Opportunity objective and 18 addresses the Suitable Living Environment objective. Of the MOCD strategies that address economic opportunity, seven fits under HUD's Availability/Accessibility outcome, four fits under the Affordability outcome, and three fits under the Sustainability outcome. Of the suitable living environment strategies, 14 addresses Availability/Accessibility and four addresses Sustainability.

*Number of MOCD strategies under each objective/outcome:*

	<b>Outcome 1: Availability/Accessibility</b>	<b>Outcome 2: Affordability</b>	<b>Outcome 3: Sustainability</b>
<b><i>Objective 1: Suitable Living Environment</i></b>	14	0	4
<b>Objective 2: Decent Housing</b>	0	0	0
<b>Objective 3: Economic Opportunity</b>	7	4	3

All of MOH's proposed activities will meet HUD's "Providing Decent Affordable Housing" objective. Depending on the activity, the outcome could be to either provide for availability/accessibility, affordability or the sustainability of this housing or housing opportunities.

SFRA's activities address either Affordability for the purpose of providing Decent Housing or Availability/Accessibility for the purpose of creating Suitable Living Environments.

## TABLE OF CONTENTS

EXECUTIVE SUMMARY	1
TABLE OF CONTENTS	3
I. INTRODUCTION TO THE 2006-07 ACTION PLAN	4
A. General Background	4
B. Lead Agency	4
C. Citizen Participation and Public Input	5
II. SAN FRANCISCO DEMOGRAPHIC CHANGES 2000-2004	7
A. Population Trends	7
B. Educational Attainment	14
C. Economic Indicators	15
III. RESOURCES AVAILABLE AND PROPOSED USES IN 2006-07	20
A. Community Development Block Grant (CDBG) Funds	20
B. Emergency Shelter Grant (ESG) Funds	22
C. HOME Investment Partnership (HOME) Funds	24
D. Housing Opportunities for Persons With AIDS (HOPWA) Funds	25
E. Other (Non-Federal) Locally Administered Funds for Housing Development	27
F. Summary of Housing Capital Subsidies	28
G. Locally Administered Funds for Housing Subsidies and Services	29
IV. MOCD 2006-07 ACTION PLAN	31
A. Community Development Priorities for Investment	31
B. Neighborhood Revitalization Strategy Areas	37
V. MOH 2006-07 ACTION PLAN	40
VI. COORDINATION AND INSTITUTIONAL PARTNERS	46
A. Community Development Service Delivery System	46
B. Housing Development Delivery System	47
C. Housing Opportunities For Persons With AIDS (HOPWA) Delivery System	53
D. Institutional Partners	55
VII. MONITORING STANDARDS AND PROCEDURES	56
A. Managing CDBG and ESG Grants	56
B. Managing HOPWA Grants	57
C. Tracking Progress Toward the Consolidated Plan's Five-Year Performance Goals	59
VIII. APPENDICES	59
Appendix A. Public Comments from November 2005 Community Needs Hearings	60
Appendix B. Public Comments from March 30, 2006 Public Hearing	69
Appendix C. MOCD 2006-07 Program Matrix	74
Appendix D. List of Proposed HOPWA Projects by Program	95
Appendix E. U.S. Department of Housing and Urban Development CPD Consolidated Plan Listing of Proposed Projects	99

## I. INTRODUCTION TO THE 2006-2007 ACTION PLAN

### A. General Background

The 2006-2007 Action Plan presents the City and County of San Francisco's priorities and specific activities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan is submitted to the United States Department of Housing and Urban Development annually and constitutes an application for funds under four different federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for People with AIDS (HOPWA)

Both public and non-profit agencies dedicated to serving San Francisco's low- and moderate-income residents are challenged to 1) meet persistent community needs; and 2) enhance management and program accountability. The City is dedicated to using its resources to strengthen the coordination of our community investments.

Summary Federal Program Applications in 2006-07				
	<i>2006-07 Entitlement</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Anticipated Program Income</i>	<i>Total Funds</i>
Community Development Block Grant (CDBG) Program	\$21,869,337	\$0	\$3,282,318	\$25,151,655
Emergency Shelter Grant (ESG) Program	\$928,391	\$0	\$0	\$928,391
HOME Investment Partnership (HOME) Program	\$8,098,605	\$6,917,725	\$0	\$15,016,330
Housing Opportunities for Persons with AIDS (HOPWA) Program -- For San Francisco, San Mateo and Marin Counties	\$8,070,000	\$400,000	\$50,000	\$8,520,000
<b>Total CDBG, ESG, HOME &amp; HOPWA</b>	<b>\$38,966,333</b>	<b>\$7,317,725</b>	<b>\$3,332,318</b>	<b>\$49,616,376</b>

### B. Lead Agency

The Mayor's Office of Community Development (MOCD) is the lead agency responsible for submitting the Action Plan to HUD. MOCD and the Mayor's Office of Housing (MOH) work closely to administer San Francisco's CDBG, ESG and HOME Programs. Both agencies maintain a close working relationship with the San Francisco Redevelopment Agency (SFRA) regarding the three-county HOPWA Program.

## **C. Citizen Participation and Public Input**

To encourage public input and ensure that the Action Plan reflects the goals of the entire housing and community development community, we pursued two primary objectives in the Action Plan development process: 1) promote citizen participation in the development of the local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. In addition to convening forums to receive public comment on housing and community needs, MOCD, MOH and the SFRA also reviewed relevant policy papers/best practices and consulted directly with representatives from City departments, agencies and commissions.

### **Consultative Process**

MOCD and MOH consulted with other city agencies individually and through inter-departmental cluster groups (formed by Mayor Newsom in September 2004). These clusters meet regularly with the purpose of coordinating the work of different city departments in addressing citywide priorities. There are seven cluster groups focusing on: 1) Children, Youth, Arts and Education 2) Community and Economic Development 3) Homelessness 4) Housing 5) Public Safety 6) City Services and 7) Clean & Green/Environment. The clusters are made up of representatives from departments employed in each of the focus areas.

### **Citizen Participation**

#### Public Input on Needs

In November 2005, the Citizens' Committee on Community Development (CCCD), MOCD and MOH conducted public hearings to collect input on community development and neighborhood housing needs. The public meetings were accessible to persons with disabilities and translation services were made available to the public. Appendix A summarizes the comments received during the public needs hearings.

Notice of the hearings was published in the San Francisco Chronicle, in neighborhood-based newspapers, and on MOCD and MOH's websites. MOCD also sent out a mass mailing of the public notice. The mailing list consisted of non-profit agencies, City departments (including the San Francisco Housing Authority), elected officials, and interested citizens. Persons who did not want to speak at a public hearing were encouraged to provide written comments to MOCD and MOH.

In March 2006, a list of preliminary recommendations for 2006-07 was made available to the community. The CCCD held a public hearing on March 30, 2006 to receive public input on the preliminary recommendations. Appendix B is a summary of the comments received during this public hearing.

The 2006-07 budget and preliminary recommendations were considered in the Budget and Finance Committee of the San Francisco Board of Supervisors on April 19<sup>th</sup> and 26<sup>th</sup>, 2006. The supporting resolutions were approved by the full Board of Supervisors on May 2, 2006. These meetings included the opportunity for public testimony.

#### Public Input on the Draft 2006-07 Action Plan

The Draft 2006-07 Action Plan was available for public review and comment between April 11, 2006 and May 10, 2006. The City published a notice in the San Francisco Examiner on April 5, April 15, April 26 and May 6, 2006 informing the public of the availability of the document for review and comment. Notices were also published in several neighborhood newspapers regarding the availability of the Draft 2006-07 Action Plan for review. The public had access to review the draft document at the Main Branch of the Public Library and at the offices of MOCD, MOH and SFRA. The draft document was also posted on the MOCD and MOH websites. The public was invited to provide comments on the Draft Action Plan at the regular monthly meeting of the Citizens Committee on Community Development (CCCD) on April 17, 2006. We did not receive any public comments.

## II. SAN FRANCISCO DEMOGRAPHIC CHANGES 2000-2004

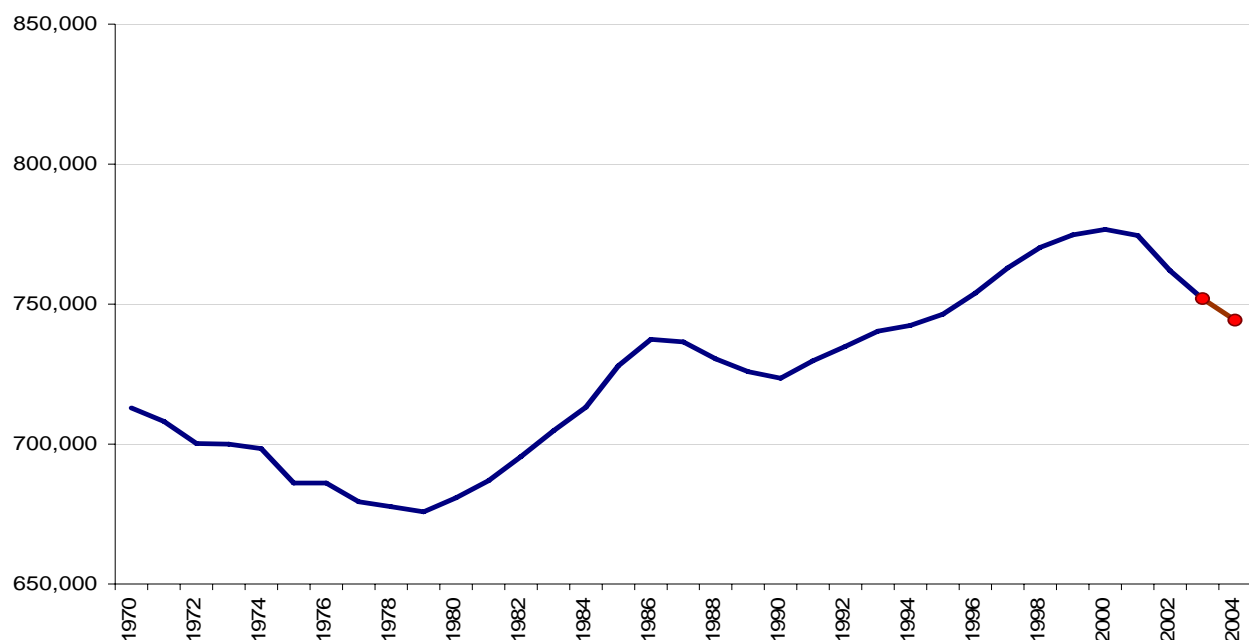
In April 2006, the City released the first report for its comprehensive planning process devoted to economic development, as initiated by passage of San Francisco measure, Proposition I in November of 2004. Proposition I mandated the preparation of a long-term economic development plan and survey of employment barriers by the Mayor's Office of Economic and Workforce Development (MOEWD) every three years. "An Overview of San Francisco's Recent Economic Performance" was prepared by ICF Consulting for MOEWD, and is part of a series to be released over the course of 2006. This report reviews San Francisco's recent demographic changes and the City's recent economic performance. This section of the Action Plan highlights key demographic changes presented in the ICF study. The charts and corresponding narrative are directly excised from the April 2006 report.

### A. Population Trends

#### *Total Population*

Until 2000, San Francisco experienced consistent population growth for most of the past twenty-five years, with population increasing by over 50,000 people in the 1990s alone. Between 2000 and 2004, however, the City has lost over 32,000 people.

San Francisco's Population, 1970-2004



Source: US Census Bureau, Population Division; Bureau of Economic Analysis, Regional Economic Information System

Note: BEA figures are in blue; Census figures are in red (2003-2004)

### Overall Population Change in San Francisco Since 2000

- Total Population Change: -32,503
- Natural Increase: 7,723
  - Births: 35,116
  - Deaths: 27,393
- Net Migration: -39,769
  - Net international migration: 37,784
  - Net domestic migration: **-77,553**

Source: US Census Bureau, Population Division

### ***Race/Ethnicity***

In 2004, non-Hispanic Whites were the largest group, but not a majority, at 44% of San Francisco's total population. Between 2000 and 2004, the White population was stable. Unlike other groups, the Asian population increased during the recession after 2000. As discussed later international immigration has been a significant source for growth for this group. In 2004, 33% of the City was Asian/Pacific Islander, compared to 31% in 2000. The Hispanic/Latino population has declined by several thousand since 2000, but comprised 14% of the City's population both in 2000 and in 2004. The African American population has continued to decrease. Between 2000 and 2004, this population decreased from 8% of San Francisco's total population in 2000 to 6% in 2004.

### **Race and Ethnic Breakdown of San Francisco Population in 2000 and 2004**

<b>Race/Ethnicity</b>	<b>2000</b>	<b>2004</b>
White alone	44%	44%
Asian/Pacific Islander alone	31%	33%
Hispanic or Latino (of any race)	14%	14%
African American alone	8%	6%
Other Race alone/Multi-Race	3%	3%

Source: US Census Bureau, 2000 Census and 2004 American Community Survey

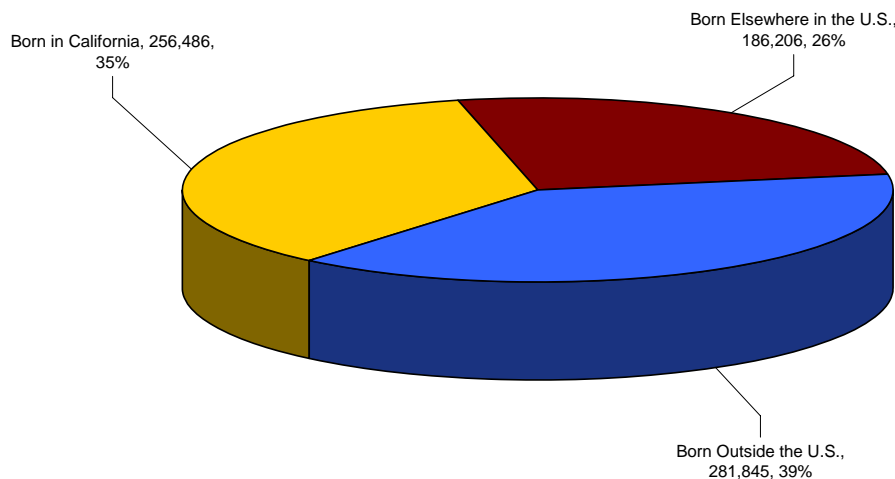
## ***Migration***

Domestic and international migration trends underlie these significant population shifts. Domestic out-migration (San Francisco residents leaving San Francisco for other parts of the U.S.) is the factor most responsible for the City's decline in population. While domestic out-migration has exceeded domestic in-migration for many years, the gap has widened significantly between 2000 and 2004, with nearly 78,000 residents moving from San Francisco to another destination in the United States. Most of these people have relocated to other parts of the Bay Area.

A closer look at domestic migration patterns by age presents a revealing pattern. During the 1990s, San Francisco received a tremendous net in-migration of young adults aged 20-34. The arts, internet, media, and technology industries that were growing in San Francisco during the 1990s were heavily dependent on workers in that age range. The City experienced a net out-migration of almost every other age group, particularly school-age children and adults in their forties.

San Francisco's international migration trends present a notable contrast to domestic patterns. The City has benefited from a significant net increase in international migrants to San Francisco since at least the mid-1980s, adding 8,000 – 12,000 new international immigrants every year during that period.<sup>1</sup> Approximately 60% of San Francisco residents were born in the United States, and 40% were born in another country.

**Location of Birth of San Francisco Residents, 2004**

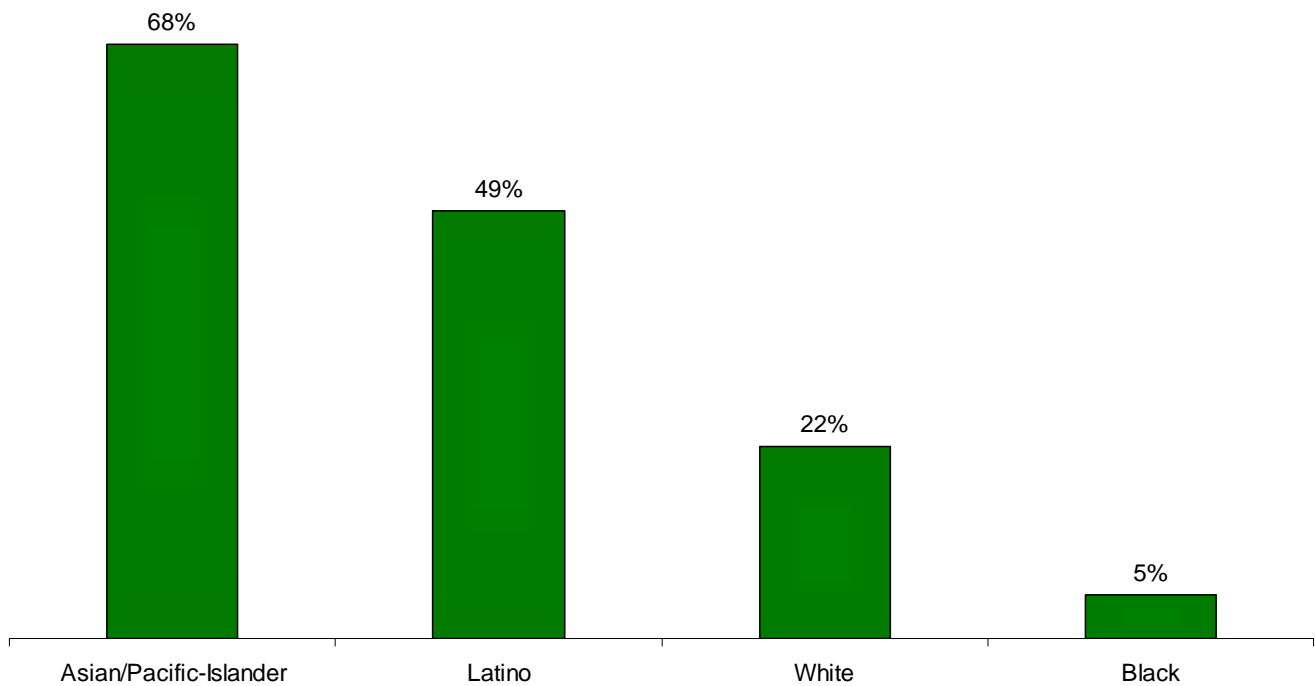


Source: US Census Bureau, 2004 American Community Survey

<sup>1</sup> This figure does not take into account undocumented immigrants.

Immigrants are particularly large shares of the Asian/Pacific Islander population in San Francisco. 68% of Asians in the City were born outside of the U.S. About half of San Francisco's Latino population was born outside of the country, while the numbers of Whites and African Americans are considerably lower.

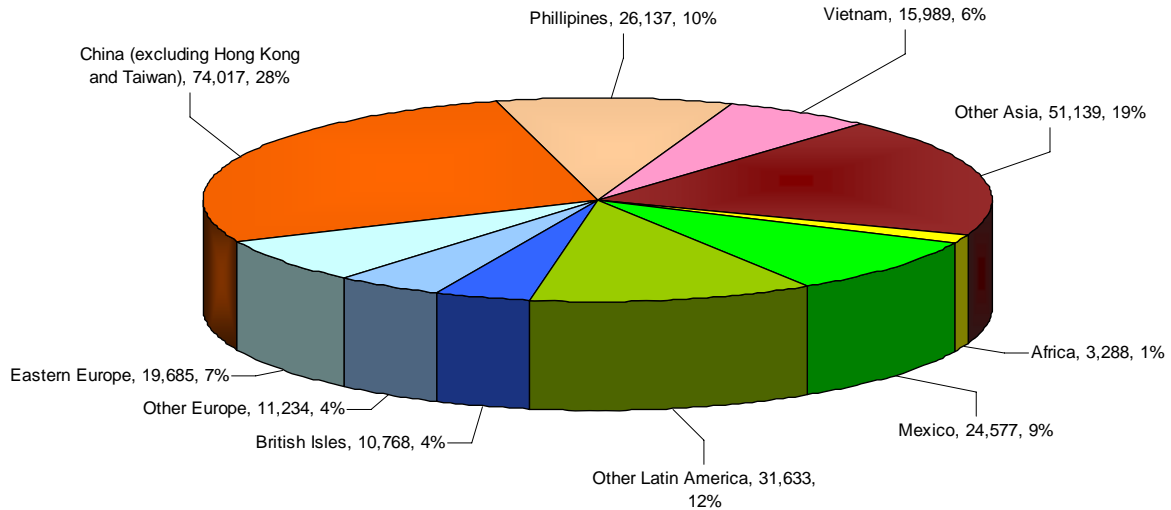
**Percentage of the Population That is Foreign-Born, by Race, 2004**



Source: US Census Bureau, 2004 American Community Survey

Asia is the largest source of international immigration to San Francisco. In 2004, over 60% of San Francisco's immigrant population came from Asia, with 28% coming from one country: China. Immigration from the Americas—led by Mexico—accounted for another 20%, and European immigrants accounted for about another 20%. In an era in which global access and connectedness is central to the competitive advantage of companies and cities, San Francisco's many vibrant ethnic communities serve as bridges connecting us with sources of growth and development around the world. In particular, San Francisco's unique historical ties with China will continue to develop into a significant economic asset, as the trade and investment relations between the United States and China continue to develop and mature.

**Place of Birth of San Francisco's Foreign-Born Population, 2004**

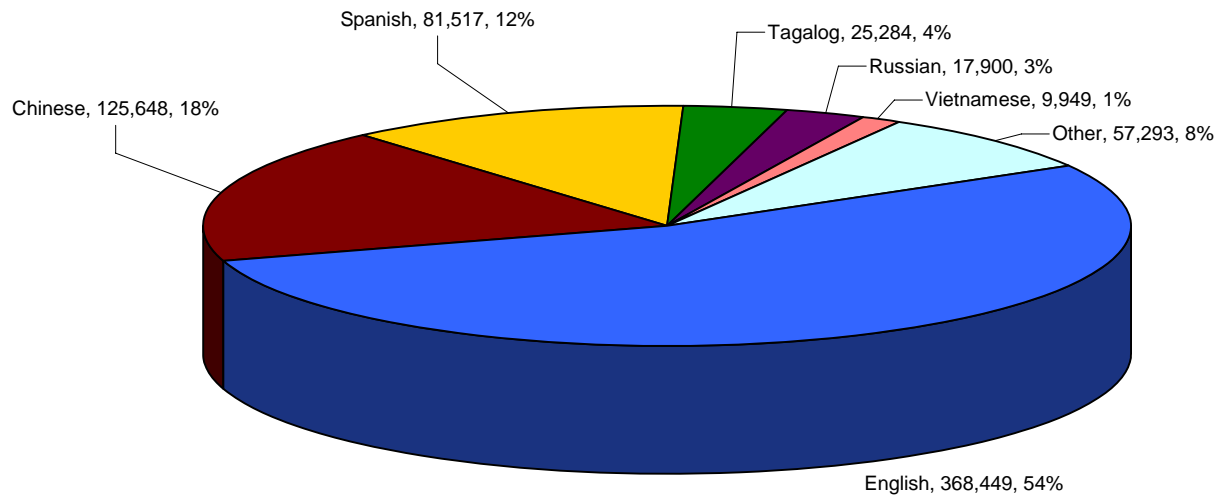


Source: US Census Bureau, 2004 American Community Survey

### ***Language***

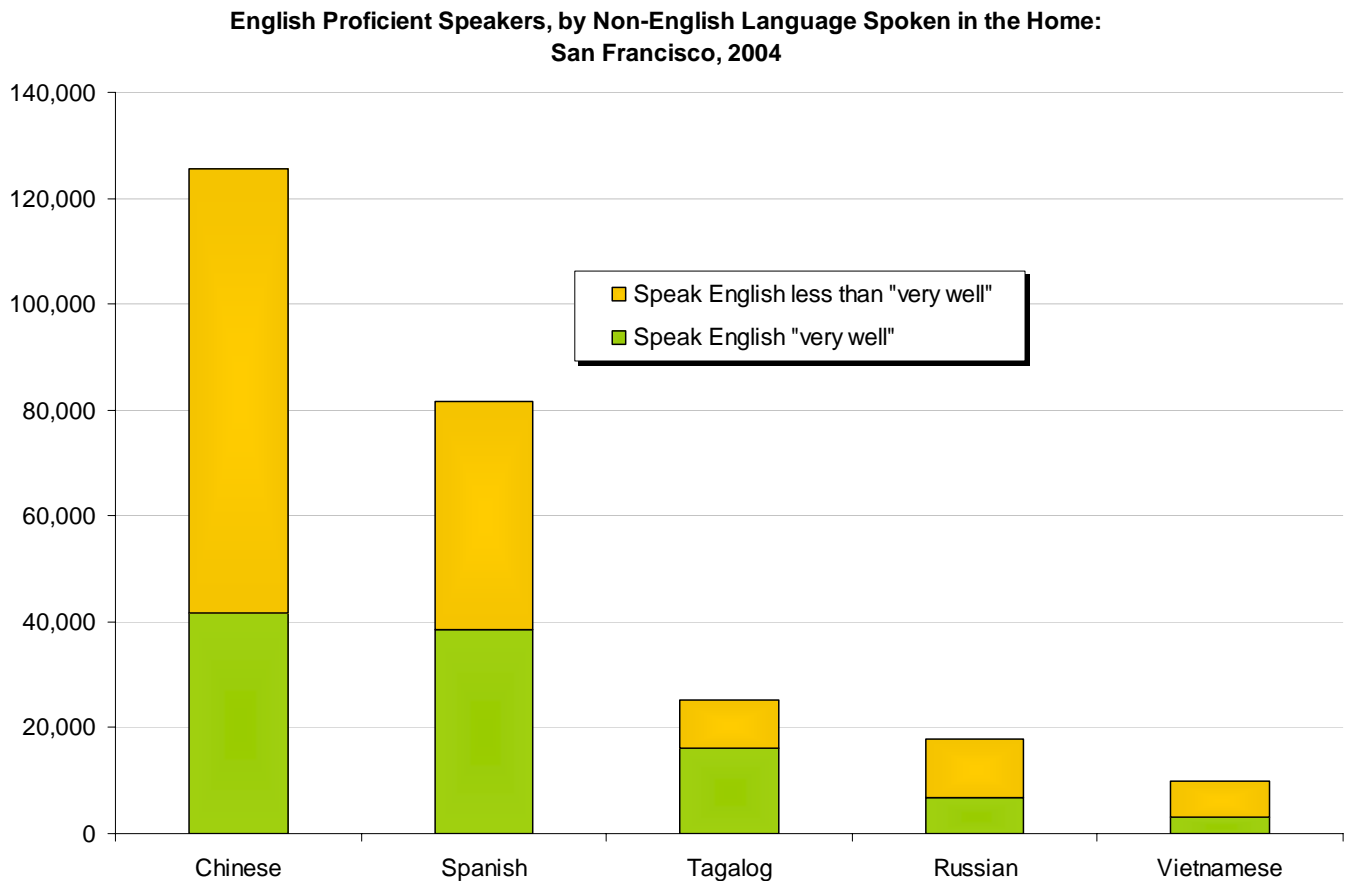
The immigrant population in San Francisco has given our city an impressive array of language skills. Forty-six percent of San Franciscans speak a native language other than English at home. Chinese is the most commonly spoken language after English, with over 125,000 San Franciscans speaking it at home. Other widely-spoken languages include Spanish (82,000 speakers), Tagalog (25,000 speakers), Russian (18,000 speakers), and Vietnamese (10,000 speakers).

**Language Spoken at Home, San Franciscans Age 5 and over, 2004**



Source: US Census Bureau, 2004 American Community Survey

Patterns of English proficiency vary significantly across races and ethnicities. Well more than half of Tagalog native speakers, and nearly half of native Spanish speakers, also speak English “very well”, as defined by the Census. Chinese, Russian, and Vietnamese speakers, however, speak English “very well” at much lower numbers.



Source: US Census Bureau, 2004 American Community Survey

## B. Educational Attainment

In 2000, 45% of San Francisco residents had a bachelor's or graduate degree, nearly twice the percentage of U.S. residents possessing the same degrees. In 2004, the proportion of San Francisco residents with a bachelor's or graduate degree increased to 51%.

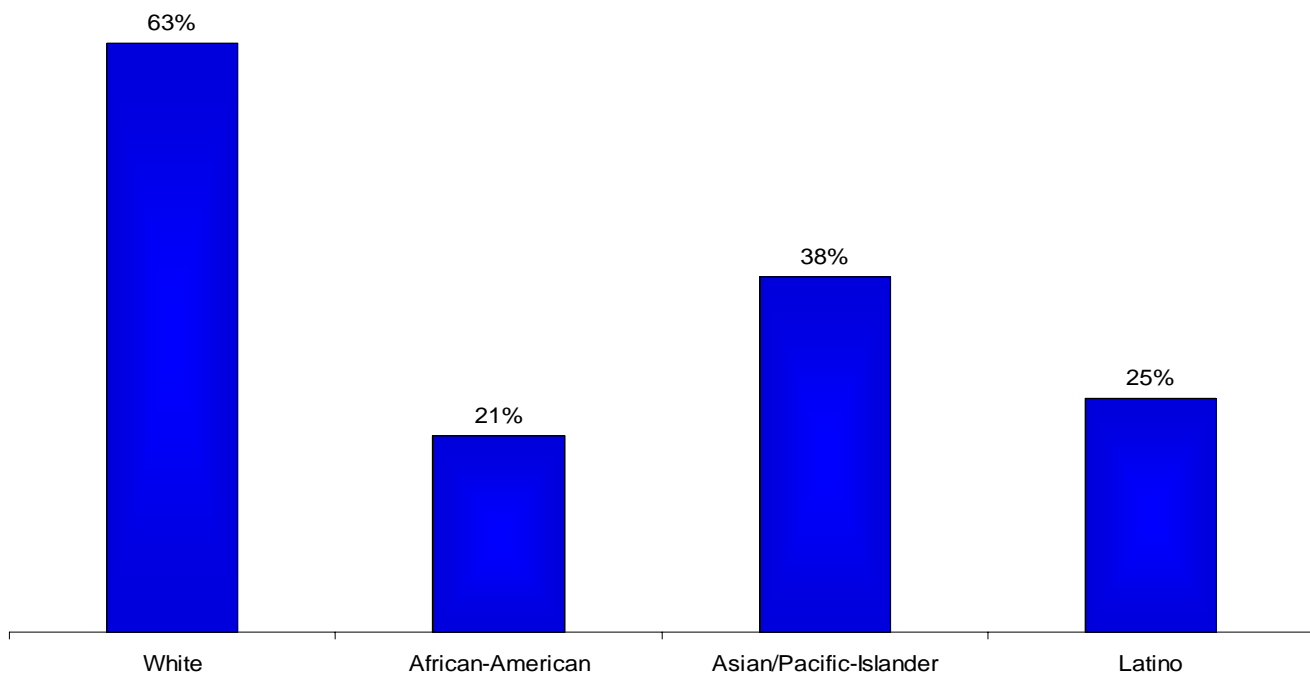
### Highest Educational Level Achieved by Residents Aged 25 Years and Older in San Francisco in 2000 and 2004

	2000	2004
No high school diploma	18.8%	15.7%
High school graduate (includes equivalency)	13.9%	13.7%
Some college, no degree, and Associate degree	22.4%	19.7%
Bachelor's degree	28.6%	31.5%
Graduate degree	16.4%	19.5%

Source: US Census Bureau, 2000 Census and 2004 American Community Survey

There are, however, significant differences in educational achievements by race, that have profound implications for racial disparities in income, and the rising overall levels of income inequality in San Francisco. While 63% of the City's White population has a bachelor's or graduate degree, the proportion of other race/ethnic groups with the same degrees fall well below the citywide average of 51%.

Percentage of San Francisco Adults With a Bachelors or Graduate Degree,  
by Race/Ethnicity, 2004



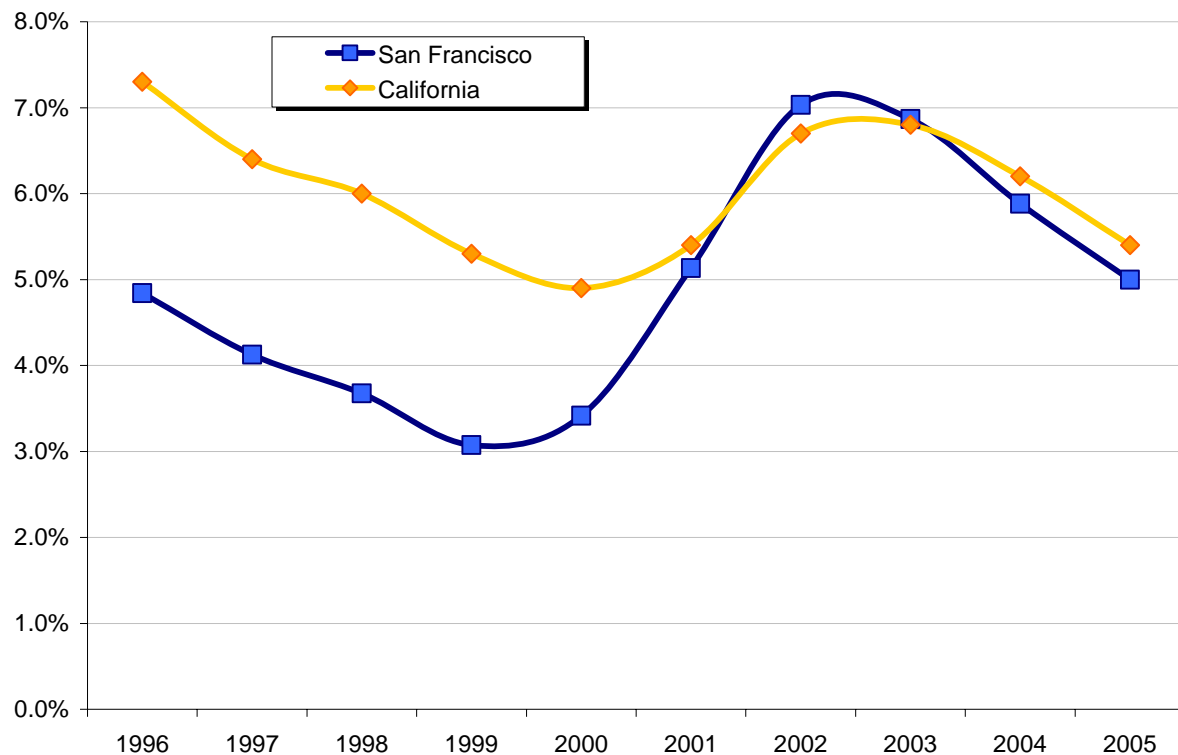
Source: US Census Bureau, 2004 American Community Survey

## C. Economic Indicators

### *Employment*

By 2005, it became clear that San Francisco's recession of the early 2000s was over. The average unemployment rate for 2005 was 5.0% - roughly the same percentage it was at the end of the dot-com boom in 2001, or before the dot-com boom in 1996. The end of the recession has meant job growth in 2005, and overall employment is now back to where it was in 1999.

**Annual Unemployment Rates, 1996-2005:  
San Francisco and California**

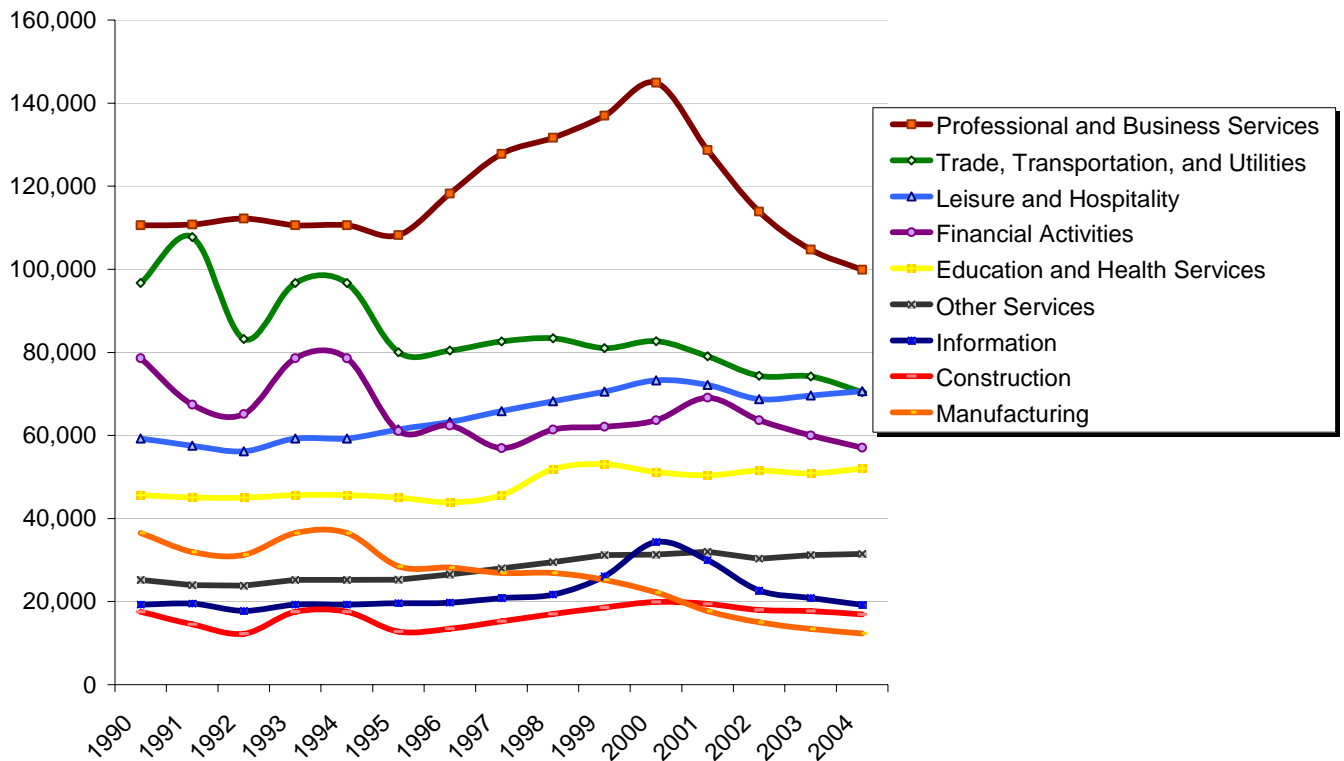


Source: Bureau of Labor Statistics, Local Area Unemployment Statistics

Note: 2005 annual figure is ICF estimate based on complete monthly statistics

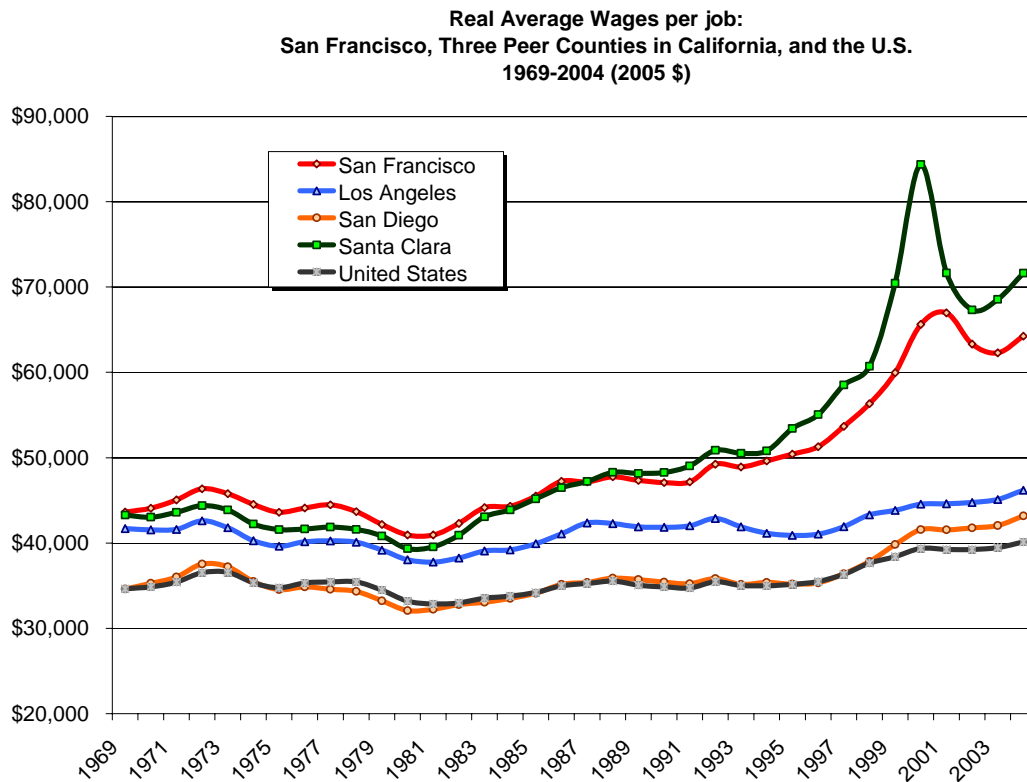
The employment picture by sector is more complex. Some of the industries that have traditionally dominated the San Francisco economy have lost jobs over the past fifteen years, including financial services, professional services, and trade, transportation, and utilities. Major job gainers included leisure and hospitality, educational and health services, and a host of arts, software, and internet-related industries.

**Wage and Salaried Employment by Sector:  
Jobs Based in San Francisco, 1990-2004**



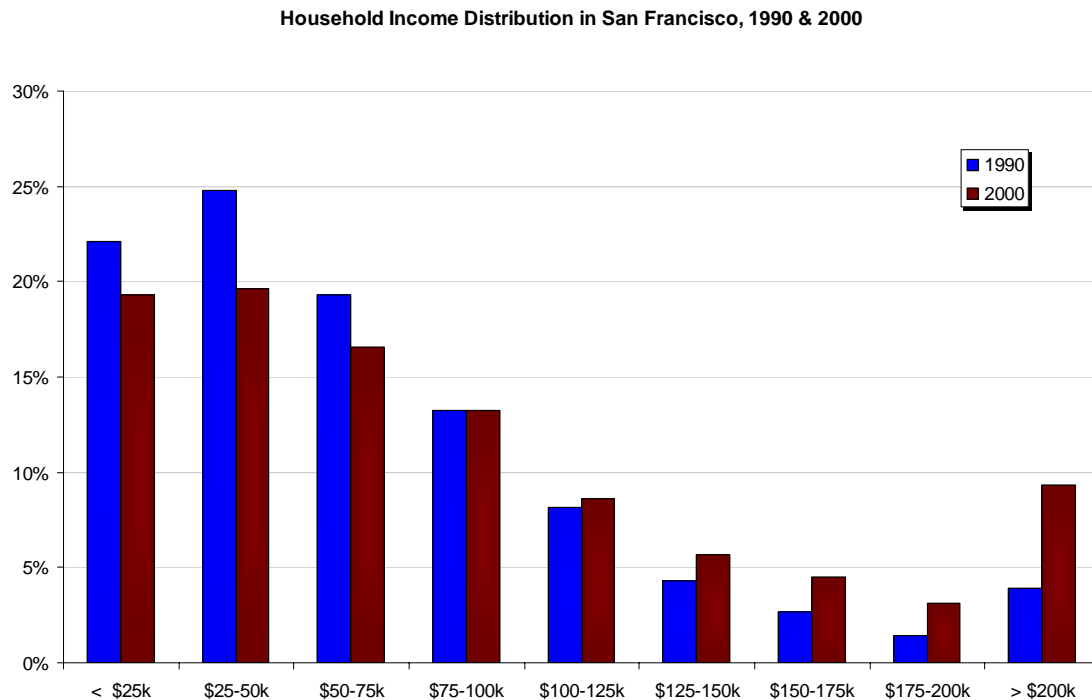
Source: Bureau of Labor Statistics, Quarterly Census of Employment and Wages

Perhaps more significant than job growth, has been the growth in average wages of jobs in San Francisco. In real (inflation-adjusted) dollars, average wages rose by 30% between 1994 and 2004. By comparison, real wages in the United States as a whole grew by only 18% during the same period. Even in 1994, San Francisco was a high-wage, high-cost area, with average wages that were 42% higher than the U.S. average. Nevertheless, we compete on talent and innovation—not on low wages—and we have continued to raise average wages at nearly double the national rate.



Source: Bureau of Economic Analysis, Regional Economic Information System

Although general economic growth has been substantial, significant disparities exist and have grown wider in the City. An analysis of income distribution between 1990 and 2000 reveals that the percentage of households earning less than \$75,000 a year declined significantly during the 1990s, while the percentage earning over \$100,000 increased significantly. While this trend toward growing income inequality is troubling, San Francisco's situation mirrors the likes of Seattle and Austin, among others. It also generally reflects an ongoing structural problem of growing income inequality that is taking place nationally.



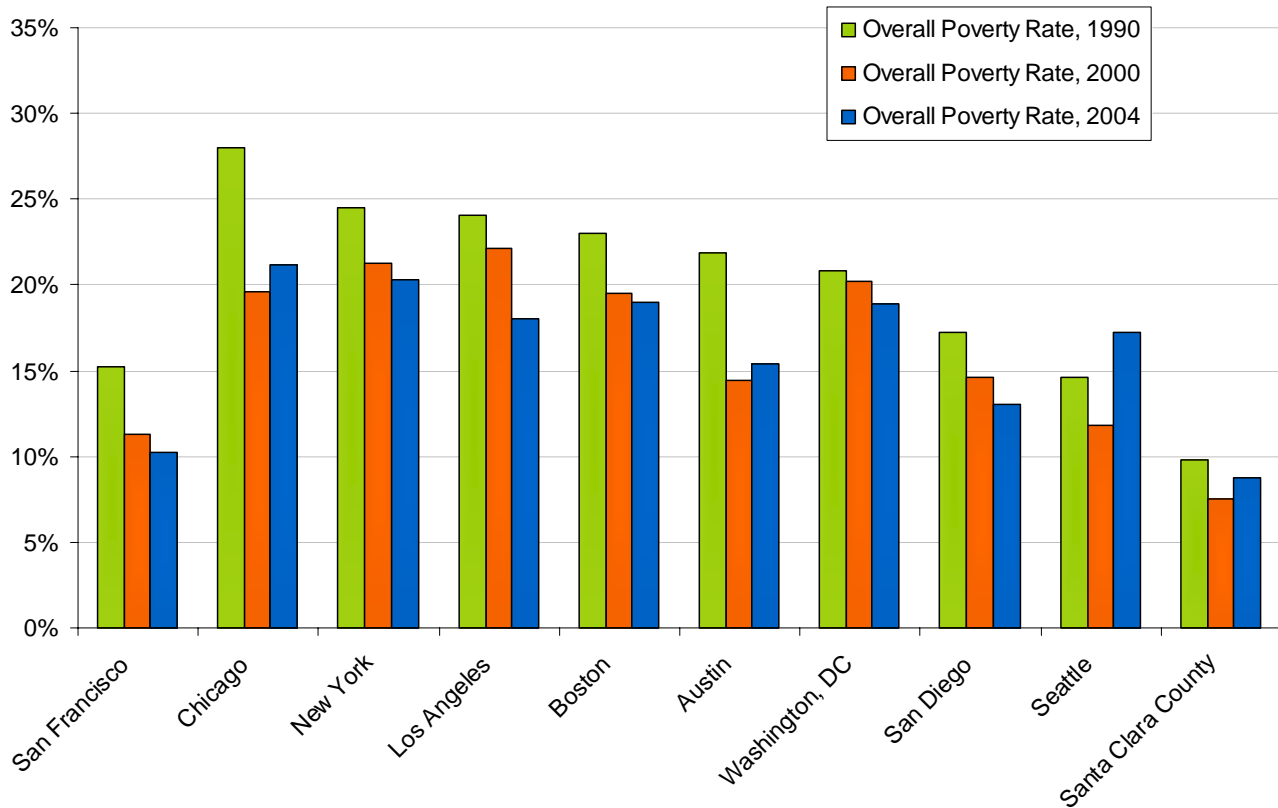
Source: Integrated Public Use Microdata Series 3.0 ([www.ipums.org](http://www.ipums.org))

An analysis of income disparity by race shows that Asians, African-Americans, and Latinos all have a significantly lower per capita income than Whites in San Francisco and that the income gap for these groups in San Francisco is wider than it is nationally. An additional cause for concern is that the income inequality gap for these groups as compared to the White population is widening in San Francisco, even though it is generally closing on a national basis.

### ***Poverty***

Another important socio-economic indicator is the poverty rate. San Francisco's poverty rate has fallen by about a third since 1990, and is now considerably lower than many other comparable cities including Seattle, Los Angeles, San Diego, and Boston. San Francisco has seen similar declining trends in child poverty and senior poverty.

**Poverty Rate, San Francisco and Peer Cities 1990-2004**



Source: U.S. Census, 1990 STF3 Series, 2000 SF-3 Series, 2004 American Community Survey

### III. RESOURCES AVAILABLE AND PROPOSED USES IN 2006-07

#### A. Community Development Block Grant (CDBG) Funds

Summary of CDBG Funds Expected to be Available in 2006-07		
	New 2006-07 Funds:	\$21,869,337
	Reprogrammed Funds from Prior Years:	\$0
	Expected Program Income:	\$3,282,318
	<b>CDBG Total:</b>	<b>\$25,151,655</b>

CDBG funds will continue to be used for housing, construction of and improvements to community facilities, public services, economic development, and planning and administration. Program income is expected to be earned from repayments to loan programs, from land sales and rent collected as a result of urban renewal, and from rents collected by housing development corporations. San Francisco will also continue to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities.

Summary of Proposed Uses of CDBG Funds for 2006-07			
<b>Non-Housing Activities:</b>			
Public Space Improvements	\$1,239,508	Physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City	
Capital Projects	\$2,755,071	Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to children and youth, seniors, adults and persons with disabilities	
Public Services	\$4,339,657	Services for low-income persons, including workforce development, legal services, health services, childcare, children and youth programs, and senior programs	
Economic Development and Micro-Enterprise	\$2,270,000	Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development	
Planning	\$210,000	Strategic planning and organizational capacity building activities	
(Non-Housing) Administration	\$3,261,697	Costs related to administration of the CDBG program	
Section 108 Loan Repayments	\$1,002,318	Repayment of Section 108 childcare facility loans	
SFRA Economic Development Programs	\$180,000		
<b>Subtotal Non-Housing Activities:</b>	<b>\$15,258,245</b>		
<b>Housing Activities:</b>	<b>\$9,893,410</b>	(see detailed description below.)	
	<b>\$25,151,655</b>		

**CDBG Funds for Housing Related Activities in 2006-07****Funds expected to be Available:**

New 2006-07 Funds:	\$8,193,410
Program Income	\$1,700,000
Uncommitted funds from prior years	\$0
<b>Total</b>	<b>\$9,893,410</b>

**Uses of Funds:**

CHRP Revolving Loan Program	\$1,700,000	Senior and low income single family homeowner rehabilitation projects
Supportive Housing for Chronically Homeless	\$3,324,654	Additional funds for supportive housing acquisition/substantial rehabilitation project currently under development
Lead Hazard Reduction Program Construction matching funds	\$287,672	Pool of funds available for lead hazard reduction activities as part of moderate or substantial rehabilitation projects
<b>Subtotal Housing Development:</b>	<b>\$5,312,326</b>	
Housing Program Grants	\$1,455,860	Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing.
Housing Counseling Grants	\$711,000	Grants to non-profit organizations to fund tenant and housing counseling services including eviction prevention and first time homebuyer assistance.
Project Delivery (Housing related)	\$2,414,224	
<b>Total All Uses:</b>	<b>\$9,893,410</b>	

## B. Emergency Shelter Grant (ESG) Funds

Summary of ESG Funds Expected to be Available in 2006-07		
	New 2006-07 Funds:	\$928,391
	Reprogrammed Funds from Prior Years:	\$0
	Expected Program Income:	\$0
	<b>ESG Total:</b>	<b>\$928,391</b>
	ESG Matching Funds:	\$8,238,025

San Francisco will continue to use ESG funds for operating expenses of shelters, related essential services, homeless prevention activities, and administration.

Summary of Proposed Uses of ESG Funds for 2006-07			
<b>Program Activities:</b>			
Essential Services	\$261,321	Services for the homeless, including case management, counseling, and employment services	
Shelter Operating Expenses	\$428,150	Operating costs of shelters, including rent, insurance, utilities and staffing	
Homeless Prevention	\$192,500	Activities that prevent homelessness, including legal counseling/representation and rental assistance to prevent eviction	
<b>Subtotal Program Activities:</b>	\$881,971		
<b>Administration:</b>	\$46,420		
	<b>\$928,391</b>		

Nonprofit organizations, mostly community-based with experience serving the homeless population, will receive ESG funds during 2006-07 for shelter operating expenses, social services to homeless individuals and families, and homeless prevention activities. These 19 grants will be administered by the Mayor's Office of Community Development and will be used to support other homeless services funded by CDBG, McKinney, and local funds as part of the larger Continuum of Care strategy.

The ESG program requires a match of an equal amount of funds from sources other than ESG. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any nonprofit recipient. San Francisco will use local General Fund for the match. For 2006-07, a total of \$8,238,025 of the City's General Fund will be used to support services also funded under the ESG program. These ESG-funded projects also receive General Fund in the following amounts:

Asian Women's Shelter	\$112,987
Bar Assoc. of SF Volunteer Legal Services	\$121,280
Catholic Charities CYO	\$680,000
Central City Hospitality House	\$275,937
Compass Community Services	\$973,630
Episcopal Community Services of SF	\$1,469,000
Gum Moon Residence Hall	\$40,800
Hamilton Family Center, Inc	\$1,474,748
La Casa de las Madres	\$288,672
Larkin Street Youth Services	\$575,038
Providence Foundation	\$700,000
St. Vincent de Paul Society of San Francisco	\$134,848
Swords to Plowshares Veterans Rights Organization	\$450,000
United Council of Human Services	\$941,085
<b>Total ESG Match:</b>	<b>\$8,238,025</b>

## C. HOME Investment Partnership (HOME) Funds

<b>HOME Funds for Housing Related Activities in 2006-07</b>		
<i><b>Funds expected to be Available:</b></i>		
2006-7 HOME Entitlement	7,966,420	CHDO Set aside: \$1,194,963
2006-07 Homeownership/ADDI Entitlement	\$132,190	
Expected Program Income	0	
Reprogrammed funds from prior years	\$6,917,725	
<i><b>Total Funds Available:</b></i>	<i><b>\$15,016,335</b></i>	
<i><b>Uses of Funds:</b></i>		<i><b>Activity Descriptions</b></i>
Senior Rental Housing Development	\$1,200,000	Additional funds for senior rental housing including new construction projects currently under development
Supportive Housing for Chronically Homeless	\$7,483,479	Additional funds for supportive housing including new construction projects currently under development (includes CHDO SETASIDE)
Family Rental Housing Development (NOFA)	\$5,000,000	Acquisition of sites for new family housing
Homeownership/ADDI	\$132,190	Down payment and closing costs assistance for first-time homebuyers.
Tenant-Based Rental Assistance	\$350,000	Rental Assistance to Prevent Evictions
Non-Profit Owned Housing Preservation (NOFA)	\$54,025	Capital improvements to existing affordable housing
General MOH Administrative Expenses	\$796,641	CAP = 10% of Entitlement plus expected program income
	<i><b>\$15,016,335</b></i>	

**CHDO Set Aside:** Nearly all of San Francisco's affordable housing development efforts in recent years have been carried out in collaboration with local community-based non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations require that a minimum of 15% of the City's 2005-2006 HOME allocation, or \$1,194,963 must be reserved for housing developed, sponsored or owned by CHDOs. The City plans to satisfy this requirement by committing more than this amount to assist in the CHDO-sponsored development of supportive housing for chronically homeless persons.

**Matching Funds:** HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

<b>HOME Program Match Requirement 2006-07</b>	<b>Allocation</b>	<b>Required Match</b>
Housing Development	\$6,819,779	\$1,704,945
American Dream Down payment Initiative	\$132,190	\$33,048
Tenant-Based Rental Assistance	\$330,000	\$0
City Administrative Expenses	\$796,641	\$0
TBRA Administrative Expenses	\$20,000	\$0
<b>Totals (New HOME Funds 2006-07 and Match Requirement):</b>	<b>\$8,098,610</b>	<b>\$1,737,992</b>

**Affirmative Marketing of HOME assisted Units:** In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco's commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units created or rehabilitated with the HOME Program funds. A description of these procedures is attached to the Action Plan for 1997, and remains in effect.

#### **D. Housing Opportunities for Persons with AIDS (HOPWA) Funds**

<b>Summary of HOPWA Funds Expected to be Available in 2006-07</b>	
New 2006-07 Funds:	\$8,070,000
Reprogrammed Funds from Prior Years:	\$400,000
Anticipated Program Income:	\$50,000
	<b>\$8,520,000</b>

The San Francisco Redevelopment Agency (SFRA) continues to serve as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. SFRA will enter into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

# **HOPWA Funds for Housing Related Activities in 2006-07**

<b>Funds expected to be Available:</b>	
New 2006-07 Funds:	\$8,070,000
Reprogrammed Funds from Prior Years:	\$400,000
Anticipated Program Income:	\$50,000
<b>Total</b>	<b>\$8,520,000</b>

<b>Summary of Programs to be Funded</b>		<b>Activities</b>	<b>Estimated Units or Persons to be Assisted</b>
<b><i>San Francisco</i></b>			
Capital Projects	\$338,337	Capital improvements beyond the scope of existing reserves in existing projects	20 units
Rental Assistance Program	\$3,436,613	Rental subsidies and housing advocacy services	280 subsidies
Supportive Services and Operating Subsidies	\$3,252,283	Services funding and operating subsidies for 5 existing licensed residential care facilities for people with HIV/AIDS	113 beds
Project Sponsor administrative expenses	\$301,037		
Grantee administrative expenses	\$212,730		
<b><i>Subtotal San Francisco:</i></b>	<b><i>\$7,541,000</i></b>		
<b><i>San Mateo County</i></b>			
Rental Assistance Program	\$461,591	Short term/emergency rental assistance and housing advocacy services	150 subsidies
Supportive Services	\$153,952	Benefits counseling (125 persons) and attendant care services (20 persons)	145 persons
Project Sponsor administrative expenses	\$43,087		
Grantee administrative expenses	\$20,370		
<b><i>Subtotal San Mateo County:</i></b>	<b><i>\$679,000</i></b>		
<b><i>Marin County</i></b>			
Rental Assistance Program	\$270,630	Tenant-based rental assistance	29 subsidies
Project Sponsor administrative expenses	\$20,370		
Grantee administrative expenses	\$9,000		
<b><i>Subtotal Marin County:</i></b>	<b><i>\$300,000</i></b>		
<b><i>Grand Total:</i></b>	<b><i>\$8,520,000</i></b>		

## E. Other (Non-Federal) Locally Administered Funds For Housing Development

In addition to the CDBG, HOME and HOPWA funds, there are a variety of other capital resources that the Mayor's Office of Housing and the Redevelopment Agency draw upon to address the City's affordable housing needs. These additional locally administered resources are summarized below.

<b>Capital Funds for Housing Development Activities in 2006-07</b>				
<i>Expected Sources</i>		<i>Funds Available from Prior Years</i>	<i>Funds Available for New Projects</i>	<i>Total Funds for 2006-07</i>
<b>Mayor's Office of Housing (MOH)</b>				
<i>Federal Sources</i>				
HOME (capital uses only)		\$6,819,777	\$6,917,725	\$13,737,502
HOME Program Income				
CDBG (capital uses only)		\$3,612,326	\$832,686	\$4,445,012
CDBG Program Income		\$1,700,000	\$1,115,745	\$2,815,745
Lead Hazard Control		\$1,400,000		\$1,400,000
Supportive Housing Special Purpose Grant		\$1,000,000		\$1,000,000
<i>Local Sources</i>				
General Fund			\$19,000,000	\$19,000,000
Affordable Housing Fund			\$21,877,154	\$21,877,154
Citywide Tax Increment (in lieu of Hotel Tax)		\$5,350,000		\$5,350,000
Hotel Tax			\$5,300,000	\$5,300,000
SRO Replacement Fund			\$284,174	\$284,174
Prop A (repayments)		\$681,000	\$2,668,302	\$3,349,302
Converted Convention Facilities Grant		\$3,400,000	\$78,034	\$3,478,034
DALP/Homeownership Assistance Loan Fund			\$6,500,000	\$6,500,000
Code Enforcement Rehab Fund			\$400,000	\$400,000
<b>Total MOH:</b>		<b>\$24,363,103</b>	<b>\$64,973,821</b>	<b>\$88,936,924</b>
<b>San Francisco Redevelopment Agency (SFRA)</b>				
<i>Federal Sources</i>				
HOPWA		\$0	\$338,337	\$338,337
<i>Local Sources</i>				
Land Sales		\$5,000,000		\$5,000,000
Citywide Tax Increment		\$26,000,000		\$26,000,000
SB 2113 Tax Increment		\$34,000,000		\$34,000,000
<b>Total SFRA:</b>		<b>\$65,000,000</b>	<b>\$338,337</b>	<b>\$65,338,337</b>
<b>Total Combined MOH/SFRA:</b>		<b>\$88,913,103</b>	<b>\$65,023,821</b>	<b>\$154,275,261</b>

## F. Summary of Housing Capital Subsidies

<i>Proposed Uses</i>	<i>Set-Aside for Pipeline Projects</i>	<i>Funds Available for New Projects</i>	<i>Total Allocation</i>
<b>(MOH)</b>			
Supportive Housing for Chronically Homeless	\$31,119,533	\$9,850,000	\$40,969,553
Family Rental Housing		\$21,000,000	\$21,000,000
Senior Rental Housing	\$3,700,000	\$4,500,000	\$8,200,000
Community Land Acquisition		\$1,000,000	\$1,000,000
Existing Affordable Housing Preservation		\$2,721,362	\$2,721,362
Single Family Homeowner Rehabilitation		\$1,700,000	\$1,700,000
Homeownership Programs		\$13,872,851	\$13,872,851
Code Enforcement Rehab Fund		\$400,000	\$400,000
Lead Hazard Control		\$1,687,672	\$1,687,672
Contingencies/Reserves		\$4,758,357	\$4,758,357
<b>Total MOH:</b>	<b>\$34,819,533</b>	<b>\$54,117,391</b>	<b>\$88,936,924</b>
<b>(SFRA)</b>			
Supportive Housing for Chronically Homeless	\$5,625,000		\$5,625,000
Family Rental Housing	\$7,230,434		\$7,230,434
Senior Rental Housing	\$35,203,866		\$35,203,866
Existing Affordable Housing Preservation	\$2,933,337		\$2,933,337
Homeownership	\$13,950,700		\$13,950,700
SRO Rehab Loan Program	\$50,000		\$50,000
Housing Related Consulting Services	\$445,000		\$445,000
<b>Total SFRA:</b>	<b>\$65,338,337</b>		<b>\$65,338,337</b>
<b>(Combined MOH/SFRA)</b>			
Supportive Housing for Chronically Homeless	\$36,744,533	\$9,850,000	\$46,594,533
Family Rental Housing	\$7,230,434	\$21,000,000	\$28,230,434
Senior Rental Housing	\$38,903,866	\$4,500,000	\$43,403,866
Community Land Acquisition		\$1,000,000	\$1,000,000
Existing Affordable Housing Preservation	\$2,933,337	\$2,721,362	\$5,654,699
Single Family Homeowner Rehabilitation		\$1,700,000	\$1,700,000
Homeownership Programs	\$13,950,700	\$13,872,851	\$27,823,551
Lead Hazard Control		\$1,687,672	\$1,687,672
Code Enforcement Rehab Fund		\$400,000	\$400,000
SRO Rehab Loan Program	\$50,000		\$50,000
Contingencies/Reserves	\$445,000	\$4,758,357	\$5,203,357
<b>Total MOH/SFRA:</b>	<b>\$98,812,870</b>	<b>\$61,490,242</b>	<b>\$154,275,262</b>

## G. Locally Administered Funds for Housing Subsidies and Services

In addition to funds for capital costs of developing new affordable housing, considerable resources are dedicated by City agencies each year in non-capital expenditures. This section describes City resources allocated to promote housing affordability in the following areas:

- Eviction prevention/emergency housing services, including counseling, legal aid, emergency rent payments and assistance finding and retaining housing.
- Rent subsidies to assist low-income households with payment of rent.
- Operating subsidies paid to operators of low-income housing to allow them to accommodate households whose monthly income is insufficient to pay a rent, which covers operating costs.
- Supportive services necessary to enable various special needs populations to live in the community.

Agency	Description	Households Assisted/Year	Budget	Source of Funds	Population Served
DHS	Eviction prevention/emergency rent subsidies/eviction prevention legal services	3,300	\$2,044,251	General Fund	Very low income households
DHS	Rent subsidies	572	\$6,562,696	Federal Shelter Plus Care	Formerly homeless and very low income households, w/disabilities related to MH, SA and/or HIV/AIDS
SFRA	Rent Subsidies – HOPWA rental assistance program	280	\$3,436,613	Federal HOPWA	Very low income persons with HIV/AIDS
DHS	Operating subsidies/supportive services	2,287	\$20,012,979	General Fund	County Adult Assistance Program (CAAP) recipients and other homeless adults
DHS	Operating/supportive services	230 beds	\$3,732,858	General fund, Federal SHP grant	Homeless adults
DHS	SHP Grants for homeless services in transitional housing	included in transitional housing operating subsidies, above	General fund and Federal Supportive Housing grants	Very low income households (various subgroups)	
DHS	Residentially based services at permanent supportive housing sites	851	\$2,473,068	General fund, State supportive housing grant and Federal Supportive Housing grants	Very low income households, formerly homeless families
DHS	Housing and Supportive	31	\$39,933	State funds	Youth emancipating from

	Services for Emancipating Foster Youth				foster care
DHS	Aftercare services for families leaving shelter	53	\$198,917	HUD SHP Grant	Formerly homeless families
SFRA	Operating subsidies/ supportive services – Residential AIDS facilities and other supportive services	160	\$3,252,283	Federal HOPWA	Very low income persons with HIV/AIDS; approx. 65 persons assisted meet the federal definition of homelessness

## IV. MOCD 2006-07 ACTION PLAN

The following information provides a more detailed view of our full strategic plan. Below each goal is an objective, strategy and sample activities. MOCD is dedicated to the articulation of specific indicators for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. MOCD has developed a 2006-07 Program Matrix to track all relevant indicators for each strategy. Additionally, we have designed a Five-year Master Program Matrix, to assess investment outcomes across the 2005-2009 timeframe of the Consolidated Plan. Since we are tracking multiple indicators *within* the same strategy on an annual basis, MOCD has selected *one* indicator for each strategy that will serve as a proxy measure to assess impact over the five-year period. Performance of this measure will be tracked against a five-year goal. MOCD will use the Consolidated Annual Performance and Evaluation Report (CAPER) as the tool to update progress on the Program Matrix and to 1) supplement the proxy measure results with rich program detail from the multiple indicators tracked on an annual basis; 2) reflect on the direction and impact of the work; and 3) consider the strengths and obstacles that impact our goal achievement.

### A. Community Development Priorities for Investment

#### **Goal 1: Promote economic self-sufficiency for low- and moderate-income families**

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**Objective 1:** Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

##### Strategies/Activities

1. Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations
  - ✓ *Increase neighborhood workforce development*
  - ✓ *Increase access to high quality ESL and vocational ESL for residents with limited English proficiency*
  - ✓ *Increase outreach and inclusion of disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations*
  - ✓ *Increase linkage to small business strategies*
2. Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires
3. Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts
4. Leverage in partnership with HUD's Section 3 hiring requirements

**Objective 2:** Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies/Activities

1. Develop social and financial programs to strengthen peer learning and reduce social isolation
  - ✓ *Create mentoring programs*
  - ✓ *Connect neighborhood associations to financial knowledge*
2. Provide financial education and other asset building opportunities
  - ✓ *Promote Local Earned Income Tax Credit*
  - ✓ *Create Individual Development Accounts (IDAs)*
  - ✓ *Develop credit repair/debt reduction programs*
  - ✓ *Encourage the development of policies and programs that allow individuals to maximize their earnings*
  - ✓ *Encourage IDAs for youth*
3. Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development
  - ✓ *Seek micro-lending programs*
  - ✓ *Continue to leverage the MOCD Loan Program with other bank loan programs*
4. Provide training to use financial and legal tools to maintain and protect individual and/or family assets
  - ✓ *Increase outreach to disabled adults to ensure that they are capturing all available financial benefits and protecting available assets*
5. Encourage financial literacy programs for youth in 2<sup>nd</sup>-12<sup>th</sup> grade

**Objective 3:** Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategies/Activities

1. Provide grants and low interest loans to stimulate commercial and business revitalization
2. Establish and expand small businesses and micro-enterprises
  - ✓ *Provide training, technical assistance and financial assistance services*
  - ✓ *Promote micro-enterprises in industries of high demand such as childcare and industries that employ hard-to-serve populations*
  - ✓ *Create a Resident Entrepreneurship Advancement Program (REAP) that assists Housing Authority and other low-income residents in setting up micro-enterprises*
  - ✓ *Develop and manage a Business Legacy Program that allows current owners to mentor other individuals who will eventually buy the business*
  - ✓ *Develop cluster business development*
3. Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas
  - ✓ *Connect with local and national equity and loan funds to increase resources for commercial development projects*
  - ✓ *Facilitate networking opportunities that will lead to increased resources for small business*

4. Capture data, identify priority areas and publish neighborhood economic development plans
5. Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods
6. Use Section 108 loan financing for tenant improvements
7. Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations

## **Goal 2: Strengthen neighborhood vitality**

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**Objective 1:** Improve the infrastructure and physical environment of San Francisco neighborhoods

### Strategies/Activities

1. Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)
2. Use Section 108 loan financing for community centers
3. Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas
4. Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods
5. Plant trees, especially in Communities of Opportunity neighborhoods

**Objective 2:** Preserve and promote the character and assets of our neighborhoods

### Strategies/Activities

1. Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements
  - ✓ *Promote and expand SF Shines, MOCD's façade improvement program*
  - ✓ *Find more bank partners and other investors to expand SF Shines*
  - ✓ *Develop a pool of funds for tenant improvement loans*
2. Support neighborhood venues and organizations that host cultural events and community meetings

## **Goal 3: Increase the provision of timely, relevant and effective social services**

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**Objective 1:** Ensure enhanced access, safety and utilization of social services by residents

### Strategies/Activities

1. Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services
2. Increase the capacity of community based organizations to deliver timely, relevant and effective services

- ✓ *Support the efforts of MOCD-funded providers to focus on organizational development and strategic planning*
- ✓ *Develop reliable processes and standards for evaluation regarding job training and placement services*
- 3. Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)
- 4. Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services
  - ✓ *Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools*
  - ✓ *Strengthen existing services, consolidate duplicative efforts, and fill gaps*
- 5. Promote services in neighborhoods that provide access through community hubs
  - ✓ *Develop facilities where services and supports will be co-located and coordinated*
- 6. Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies
- 7. Increase vocational ESL programs and reduce language barriers to accessing social services

#### **Goal 4: Promote equity-based public policy strategies**

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##### **Objective 1: Leverage and coordinate targeted public, private and not for profit investments**

###### Strategies/Activities

1. Assist in the development of social capital
  - ✓ *Provide incentives for the establishment of parent associations and other resident organizations*
  - ✓ *Infuse existing informal networks that are utilized by families with the resources and connections to self-sufficiency*
  - ✓ *Work with community coordinators to facilitate “Living Room Meetings”*
  - ✓ *Support local partners to develop and sustain creative and informative community messages around social capital opportunities*
2. Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services

For each of the above MOCD strategy, a new HUD performance measurement objective and outcome have been indicated in the table below. MOCD has 32 strategies under four primary goals. Of MOCD's 32 strategies, 14 addresses HUD's Economic Opportunity objective and 18 addresses the Suitable Living Environment objective. Of the MOCD strategies that address economic opportunity, seven fits under HUD's Availability/Accessibility outcome, four fits under the Affordability outcome, and three fits under the Sustainability outcome. Of the suitable living environment strategies, 14 addresses Availability/Accessibility and four addresses Sustainability.

***Number of MOCD strategies under each objective/outcome:***

	<b>Outcome 1: Availability/Accessibility</b>	<b>Outcome 2: Affordability</b>	<b>Outcome 3: Sustainability</b>
<b><i>Objective 1: Suitable Living Environment</i></b>	14	0	4
<b><i>Objective 2: Decent Housing</i></b>	0	0	0
<b><i>Objective 3: Economic Opportunity</i></b>	7	4	3

**Community Development Objectives**

**Infrastructure Objectives**

none

**Public Facilities Objectives**

G2, O1, S1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)	Suitable Living Environment	Availability / Accessibility
G2, O1, S2: Use Section 108 loan financing for community centers	Suitable Living Environment	Availability / Accessibility
G2, O1, S3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas	Suitable Living Environment	Sustainability
G2, O1, S5: Plant trees, especially in Communities of Opportunity neighborhoods	Suitable Living Environment	Sustainability

**Public Services Objectives**

G1, O1, S1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations	Economic Opportunity	Availability / Accessibility
G1, O2, S1: Develop social and financial programs to strengthen peer learning and reduce social isolation	Suitable Living Environment	Availability / Accessibility
G1, O2, S2: Provide financial education and other asset building opportunities	Suitable Living Environment	Availability / Accessibility
G1, O2, S4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets	Suitable Living Environment	Availability / Accessibility
G1, O2, S5: Encourage financial literacy programs for youth in 2nd-12th grade	Suitable Living Environment	Availability / Accessibility
G3, O1, S3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)	Suitable Living Environment	Availability / Accessibility
G3, O1, S7: Increase vocational ESL programs and reduce language barriers to accessing social services	Suitable Living Environment	Availability / Accessibility

**Economic Development Objectives**

G1, O1, S2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires	Economic Opportunity	Availability / Accessibility
G1, O2, S3: Develop access to capital strategies (banks, revolving loan funds,	Economic	Affordability

etc.) to support small business and micro-enterprise development	Opportunity	
G1, O3, S1: Provide grants and low interest loans to stimulate commercial and business revitalization	Economic Opportunity	Affordability
G1, O3, S2: Establish and expand small businesses and micro-enterprises	Economic Opportunity	Availability / Accessibility
G1, O3, S3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas	Economic Opportunity	Sustainability
G1, O3, S5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods	Economic Opportunity	Affordability
G1, O3, S6: Use Section 108 loan financing for tenant improvements	Economic Opportunity	Affordability
G1, O3, S7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations	Economic Opportunity	Availability / Accessibility
G2, O2, S1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements	Economic Opportunity	Sustainability
<b>Other Objectives - Policy/Planning Objectives</b>		
G1, O1, S3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts	Economic Opportunity	Availability / Accessibility
G1, O1, S4: Leverage in partnership with HUD's Section 3 hiring requirements	Economic Opportunity	Availability / Accessibility
G1, O3, S4: Capture data, identify priority areas and publish neighborhood economic development plans	Economic Opportunity	Sustainability
G2, O1, S4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods	Economic Opportunity	Availability / Accessibility
G2, O2, S2: Support neighborhood venues and organizations that host cultural events and community meetings	Suitable Living Environment	Availability / Accessibility
G3, O1, S1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services	Suitable Living Environment	Availability / Accessibility
G3, O1, S2: Increase the capacity of community based organizations to deliver timely, relevant and effective services	Suitable Living Environment	Availability / Accessibility
G3, O1, S4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services	Suitable Living Environment	Availability / Accessibility
G3, O1, S5: Promote services in neighborhoods that provide access through community hubs	Suitable Living Environment	Availability / Accessibility
G3, O1, S6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies	Suitable Living Environment	Sustainability
G4, O1, S1: Assist in the development of social capital	Suitable Living Environment	Sustainability
G4, O1, S2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services	Suitable Living Environment	Availability / Accessibility

## **B. Neighborhood Revitalization Strategy Areas**

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas.

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six neighborhoods are areas of low-income concentration as defined in San Francisco's 2005-2009 Consolidated Plan. Bayview Hunters Point, Chinatown, Mission and Visitacion Valley are also areas of minority concentration as defined by HUD in the Consolidated Plan.

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. The NRSA designation allows for certain types of economic incentives including tax credits for businesses located in NRSA areas.

In 2005, MOCD reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan, MOCD requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

### **1) Bayview Hunter's Point**

#### Persistent Needs:

- Develop the retail corridor
- Provide adult education, parent enhancement, financial literacy
- Improve quality of child-care facilities
- Create a non-profit center
- Increase mental health services
- Encourage more public entertainment, i.e., movie theater

- Improve senior services and senior transportation
- Increase public art
- Support a recreational facility i.e., boys and girls club
- Support development of youth enterprise retail space on 3<sup>rd</sup> Street
- Encourage development of a youth focused health center
- Stimulate development of Opportunity Centers in public housing locations
- Encourage development of Town Center Opportunity site

Five-Year Goals:

- Stimulate development for one large food chain to open
- Encourage development of a sports facility, i.e., gym
- Development of one cultural venue

**2) Chinatown**

Persistent Needs:

- Reduce food insecurity, especially for seniors
- Strengthen senior services, especially for disabled adults
- Strengthen immigration counseling
- Improve health and safety of public spaces

Five-Year Goal:

- Increase vocational ESL programs and reduce language barriers to accessing social services

**3) Mission**

Persistent Needs:

- Strengthen adult education, especially ESL courses
- Encourage immigration rights support
- Support youth career development
- Strengthen support for seniors to access health services

Five-Year Goal:

- Develop a community center-non-profit hub

**4) South of Market**

Persistent Needs:

- Encourage employment development initiatives
- Support youth career development
- Strengthen support for domestic violence prevention
- Encourage substance abuse prevention services

Five-Year Goals:

- Invest in public art and community greening
- Encourage development of a cultural performance space

**5) Tenderloin**

Persistent Needs:

- Improve access to quality substance abuse and mental health services
- Encourage family support services and parenting skills
- Encourage resident empowerment through the reduction of alcohol licenses
- Improve availability of English as a Second Language courses
- Improve compliance with ADA codes in public places

Five-Year Goal:

- Support Mid-Market commercial revitalization efforts

**6) Visitacion Valley**

Persistent Needs:

- Increase affordable housing opportunities
- Enhance violence prevention activities
- Improve adult education and strengthen access to ESL courses
- Develop a sports field or gym
- Stimulate development of Opportunity Centers in public housing locations
- Improve relationship with the SFUSD
- Strengthen transportation for seniors

Five-Year Goals:

- Encourage medium-sized grocery store to locate in the area
- Support retail development along Leland Avenue corridor
- Encourage development of the Schlage Lock Opportunity site

## V. MOH 2006-07 ACTION PLAN

### A. Housing Priorities

Priority #1: **Create Housing Opportunities for the Homeless**

Priority #2: **Create Affordable Rental Housing Opportunities for Individuals and Families with incomes up to 60% of Area Median Income**

Priority #3: **Create Homeownership Opportunities for Individuals/Families up to 120% of Area Median Income**

### ALLOCATION OF HOUSING FUNDS TO ADDRESS THE CITY'S HOUSING PRIORITIES.

The City will undertake the following activities for 2006-2007 to address the strategies identified in the three Priorities described in the Consolidated Plan for San Francisco.

### PRIORITY 1: CREATE HOUSING OPPORTUNITIES FOR THE HOMELESS

#### Activities Planned for 2006-2007:

Provide Financing for the Development of New Permanent Supportive Housing for Chronically Homeless Persons (* Performance Measure)					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
*DH-1 Non-Profit Owned	\$46,594,533	One-time capital development costs	AHF,CDBG,CFG,CTI,GF,HOME HOTEL, SPG	781	Octavia Blvd, South of Market, Tenderloin, Sites TBD
* DH-3 Leased	\$2,310,000	Annual operating and leasing costs	City General Fund, Federal Interagency Council on Homelessness	350	Locations TBD

**Providing Comprehensive Supportive Services in New and Existing Permanent Supportive Housing for Chronically Homeless Persons**

<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Existing * DH-3	\$2,565,236	Contracts for providing comprehensive supportive services in existing owned and master leased housing	City General Fund, Federal Interagency Council on Homelessness	574
Existing *DH-3	\$1,437,155	Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households	Federal HOPWA	65 households
New for 2005-06 *DH-3	\$2,656,940	Contracts for providing comprehensive supportive services in newly created owned and master leased housing	City General Fund, Federal Interagency Council on Homelessness, State Proposition 63 Funds	552

**Providing Tenant-Based Assistance to Prevent Homelessness**

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Grants for tenant-based assistance to prevent evictions and homelessness *DH-3	\$1,350,000	HOME, GF	225
Providing Tenant Eviction Prevention and Counseling *DH-3	\$488,000	CDBG	4,000

**Maintain the City's Investment in Existing Permanent Supportive Housing for Chronically Homeless Persons**

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in existing Supportive Housing to maintain habitability and affordability  *DH-1 (HOPWA =\$338,337 For FY 06-07)	\$2,500,000	SB 2113, HOPWA	50 (HOPWA =20 units)	South of Market

**PRIORITY 2: CREATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES WITH INCOMES UP TO 60% OF AREA MEDIAN INCOME**

Activities Planned for 2006-2007:

<b>Provide Financing for the Development of New Affordable Rental Housing</b>					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Family Rental Housing *DH-1	\$28,230,434	One-time capital development costs	CTI,GF,HOME,SB 2113	918	South of Market, sites to be determined,
Senior Rental Housing *DH-1	\$43,403,866	One-time capital development costs	AHF,CTI,GF,HOME,SB 2113	694	Bayview HP, Octavia Blvd, SOMA, Tenderloin, sites to be determined

<b>Maintain the City's Investment in Existing Affordable Rental Housing</b>				
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in City-financed existing affordable rental housing *DH-1	\$4,154,699	CDBG, HOME, SB 2113	372	Golden Gate Apts, sites to be determined
Reducing Lead Hazards in existing City-financed affordable housing *DH-3	\$864,000	Lead Hazard Reduction Grant	45	

**Providing Housing Counseling to Prevent or Address Evictions**

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Providing Tenant Eviction and Prevention *DH-3	\$488,000	CDBG	4,000
Eviction Prevention Counseling *DH-3	\$1,000,000	General Fund	6,500

**Providing Comprehensive Supportive Services in New and Existing Affordable Housing**

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Contracts for providing comprehensive supportive services in existing affordable housing *DH-3	\$4,900,083	City General Fund	3,215
Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households *DH-3	\$1,815,128	Federal HOPWA	95

### PRIORITY 3: CREATE HOMEOWNERSHIP OPPORTUNITIES FOR INDIVIDUALS/FAMILIES UP TO 120% OF AREA MEDIAN INCOME

#### Activities Planned for 2006-2007:

<b>Assist First-Time Homebuyers to Become Homeowners</b>			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>Homeownership Counseling</u> : Nonprofit organizations will provide homeownership counseling to first-time and low and moderate-income homebuyers.	\$223,000	CDBG	900
*DH-#3			
<u>Downpayment Assistance Loan Program (DALP)</u> : the Mayor's Office of Housing, in conjunction with participating lenders, will provide down payment loans to purchase of their first home.	\$2,500,000	Prop A Bond Program Repayments	30 to 40
*DH-2			
<u>City Second Loan Program</u> : Second mortgage loans for first-time home buyers purchasing resale units in City-sponsored developments. NOTE: The source of funds for new loans will be repayment of loans on the units being sold. Consequently the availability of both resident units and funds for new loans will depend on the volume of sales	\$3,000,000	Repayments of prior loans	20 to 30
*DH-2			
<u>Mortgage Credit Certificate Program (MCC)</u> : The MCC Program provides assistance to first-time homebuyers for the purchase of owner-occupied single family homes, town homes, and condominiums by reducing their federal income tax liability by an amount equal to 15% of the mortgage interest paid annually on a dollar for dollar basis.	\$15,000,000	Tax Credits	Included in other Program Estimates
*DH-2			
<u>American Dream Downpayment Initiative (ADDI) Program</u> : The ADDI Program provides downpayment and closing costs assistance to low-income, first-time homebuyers enhance assistance under other City programs such as DALP.	\$168,345	HOME	included in other Program estimates
*DH-2			

<p><b>Condominium Conversion Program:</b> Applications for purchase of existing condominium units restricted to occupancy by low or moderate income first time home buyers will be approved on a first-come, first-served basis for qualifying purchasers. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant. Buyers meeting the qualifications of the DALP, MCC or ADDI programs may qualify for assistance offered by these programs to purchase an eligible condominium.</p> <p>*DH-2</p>	10-15
<p><b>Inclusionary Program:</b> Pursuant to Planning Commission policy for projects permitted prior to April, 2002 and to the City's the Inclusionary Housing Ordinance since that date, developers of market rate housing must include below market rate (BMR) units in their developments. MOH will monitor sales and rentals to verify the eligibility of buyers and confirm compliance with price restrictions. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant. All sales of Inclusionary units are eligible for the MCC, DALP and ADDI Programs when available.</p> <p>*DH-2</p>	90

<b>Retain and Preserve Existing Homeownership</b>			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<p><b>The Community Housing Rehabilitation Program (CHRP):</b> The City will provide low-income residents and seniors with low-interest loans to rehabilitate their owner-occupied residences.</p> <p>*DH-3</p>	\$1,700,000	CDBG	25-30
<p><b>The Code Enforcement Rehabilitation Fund Program (CERF)/UUP:</b> The City will provide funds to low-income residents and seniors to address cited code violations or make emergency repairs of a major system, such as repair or replacement of a leaky roof, broken hot water heater, or a heating system.</p> <p>*DH-3</p>	\$400,000	Code Violation Fees/Underground Utility Program	125
<p><b>Lead Hazard Control Program:</b> This program will be used to address lead-hazards in City-assisted affordable housing developments.</p> <p>*DH-3</p>	\$1,400,00	HUD Grant	125

## **VI. COORDINATION AND INSTITUTIONAL PARTNERS**

Problems cannot be solved at the same level of awareness that created them.

*Albert Einstein*

### **A. Community Development Service Delivery System**

This section describes the institutional structure through which MOCD implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of MOCD's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

#### *a. Private Sector*

MOCD works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organization submits a proposal to a local business for funding, and the business consults with MOCD regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit makes an inquiry to MOCD and we engage the private sector in a discussion regarding the proposal.

MOCD and the private sector engage in dialogue to better inform our mutual community investments. MOCD is working to strengthen our private sector communications to better leverage and coordinate resources. This is especially critical for the success of the Communities of Opportunity Initiative.

#### *b. Non-profit Organizations*

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of MOCD in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for accessible information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a limitation. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. MOCD is planning an initiative to engage non-profits in organizational and programmatic capacity building to ensure effective and efficient delivery of services.

### *c. Public Institutions*

It is MOCD policy to coordinate community development activities with other City agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. MOCD confers regularly with the Redevelopment Agency, Mayor's Office of Housing, Department of Children, Youth and their Families, Department of Human Services, Department on the Status of Women, and the Commission on Aging on subjects such as applicant capacity and community needs. In ongoing efforts to increase coordination among City agencies and to streamline grant-making and grant administration across City departments, MOCD has transferred \$850,000 of CDBG funding to the Department of Children, Youth and their Families to administer for services that primarily target children and youth under the age of 18.

MOCD uses review opportunities to engage other departments in a dialogue to become more attuned to the current developments and priorities in other City departments. This dialogue aids MOCD in being more strategic in the investment of CDBG dollars.

### *d. Organizational Relationship Between the City and the Public Housing Authority*

The nature of MOCD's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. MOCD works with the SFHA to identify needs of housing authority residents and provides a pool of funds to focus on housing authority sites.

### *e. Summary of Strengths and Weaknesses*

Overall, MOCD has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

## **B. Housing Development Delivery System**

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

### *a. General Structure of the Housing Development System*

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in the decision-making at the project level on the affordable housing developments in the City. Coordination also exists at the level of individual project funding decisions. The Mayor's Office of Housing and SFRA comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor and the Redevelopment Commission for affordable housing

development throughout the City. MOH staff works closely with SFRA staff in issuing requests for proposals on a regular basis to seek applications for particular types of developments. RFPs are generally issued for projects to serve specific populations (family renters, single persons, seniors, people requiring supportive services, etc.). Staff jointly develop funding and general policy recommendations to the Loan Committee.

*b. The Roles of Local Government Entities in Affordable Housing Production*  
**Mayor's Office of Housing (MOH).** The Mayor's Office of Housing is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOH include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOH administer the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and technical assistance subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investments Partnership Program.
- Administration of HUD special and competitive grants for housing, when received by the City, including Lead-Based Paint Hazard Reduction Grants.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program, Hotel Tax Fund, the Jobs-Housing Linkage Program, and (jointly with the San Francisco Redevelopment Agency) the City-wide Affordable Housing Program funded by tax increment funds. In certain cases, where the fund is under the administration of another City department, MOH makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects, and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, Section 202, Section 312, and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.

- In cooperation with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.
- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

***San Francisco Redevelopment Agency.*** The Redevelopment Agency has redevelopment plans in 11 project areas and three survey areas. The more recent project areas adopted by the Agency, such as Mission Bay, Transbay, and Hunters Point Shipyard, include significant housing opportunities. The SFRA is accountable to its own Commission which establishes policy for development and provides financing for affordable housing developments. The Agency enters into development agreements with developers, establishes its own land use controls and conducts its own project approvals, some of which include affordable housing. Currently, it has its own technical staff to assist in all its activities, including affordable housing monitoring). SFRA also administers the Housing Opportunities for People with Aids (HOPWA) program for the City. The Redevelopment Commission also acts as the Housing Committee for the Affordable Housing and Homeownership Bond Program, advising the Mayor on program policies and recommending rental projects for funding.

***San Francisco Housing Authority.*** The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30 percent of their income for rent), but its budget and its activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the city's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

Over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, Moderate Rehabilitation and McKinney Program rent subsidies are administered by the Housing Authority. The Authority also manages over \$9 million in annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated units.

***Mayor's Office of Community Development.*** Staff of MOCD carry out fiscal and administrative responsibilities for the CDBG and ESG programs as a whole, and also of MOH's non-CDBG funding sources (including HOME and non-federal funds). They are also responsible for contract administration and monitoring of the CDBG-funded housing counseling subgrantees.

***Mayor's Office of Economic Development.*** The Mayor's Office of Economic Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. MOED promotes international commercial opportunities, hiring and employment needs, and provides information on access to capital and other incentives.

***Planning Commission and Planning Department.*** The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970's, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements, inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

***Department of Human Services.*** The Department of Human Services administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City Departments. DHS administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. DHS also administers the McKinney Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

***Department of Public Health.*** The DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five District Health Centers, and mental health centers throughout the city. Community Mental Health Services (CMHS), a Division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. The Lead Hazard reduction staff works closely with DPH.

***Human Rights Commission.*** The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The HRC protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and does advocacy work for disenfranchised groups. The HRC monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

***Rent Stabilization Board.*** The Rent Stabilization Board administers the city's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members: two landlords, two tenants and one person who is neither, all members are appointed by the Mayor. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

***Mayor's Office on Disability.*** The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of Housing to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

***Commission on the Aging.*** The Commission on the Aging (COA) is the City's agency which coordinates programs addressing the needs of seniors. The COA has established a network of Senior Centrals throughout the City, which have as a principal function the dissemination of information about programs and services for seniors. The COA has assisted the Mayor's Office of Housing in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and how to apply.

***Department of Children, Youth and their Families.*** The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing.

***Department of Building Inspection (DBI).*** The Department of Building Inspection is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections. The Lead Hazard Reduction staff also works very closely with DBI.

*c. The Roles of Non-Profit Entities in Affordable Housing Production*

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

**Affordable Housing Production.** The City's Community Development Block Grant program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations (such as BRIDGE and Mercy Charities) have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.

**Administration of Rehabilitation Loan Programs for Privately Owned Properties.** The subgrantee nonprofits are also provided administrative funds to operate the City's single family rehabilitation loan programs in various neighborhoods.

**Housing Counseling and Technical Services.** Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These

housing counseling agencies also provide homeownership counseling to potential low-and moderate income homebuyers.

**Housing Services Providers.** The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as Walden House, Conard House and Progress Foundation have become essential partners in the development of affordable housing.

**Community Lending.** Two nonprofit lenders based in San Francisco, the Low Income Housing Fund and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

*d. The Roles of Private Sector Entities in Affordable Housing Production*

**Lenders.** Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

**Legal Services.** A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

**Developers.** The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

**Rental Property Owners.** Most owners of residential rental properties have little interest in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

**Tax Credit Investors.** As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources equity for

affordable housing. Continuation of the tax credit program at the federal and state levels provides and incentive for their participation.

***Architects, Engineers and Construction Contractors.*** The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.

## **C. Housing Opportunities for Persons with AIDS (HOPWA) Delivery System**

This section describes the institutional structure through which SFRA administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

### *a. Private Sector*

Because federal regulations mandate that tenants in HOPWA assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the public sector occurs through its site tenant-based rental assistance programs. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. Examples of these efforts include fostering good landlord-tenant relationships via supportive services and intervention and allowing clients what is commonly referred to as OFTO, or Over the FMR Tenancy Option. OFTO allows clients to pay a limited amount in excess of the HUD established FMR for private rental units thus enabling them to compete with higher income prospective renters.

### *b. Non-profit Organizations*

Once approved by the HOPWA Loan Committee and the Redevelopment Agency Commission, SFRA enters legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds. SFRA has contracted with over a dozen housing developers to create capital projects through new construction, acquisition, rehabilitation, and leasing. The San Francisco Housing Authority and Catholic Charities of the Archdiocese of San Francisco, provide rental assistance through a "deep rent" program serving

280 households and a “partial rent” program serving 125 households. SFRA contracts with four agencies to operate five 24 hour licensed care facilities and provide intensive, on-site supportive services to 113 tenants.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

A major challenge to create effective and sustainable supportive housing for people living with HIV involves the facilitation of partnerships between housing developers and service providers. In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. Although many of these partnerships are now well established, the Agency’s shift the past two years to fund “mixed use” projects (not exclusively serving people with HIV/AIDS) has resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges include: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

### *c. Public Institutions*

Although SFRA has contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program are the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Department of Human Services (DHS), which administers the McKinney funds. In the beginning of the HOPWA program (1993), SFRA and DPH’s HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The updated plan outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs.

SFRA and DPH take additional housing advisory direction from the HIV Health Services Planning Council (the “Planning Council”), and specifically from the Planning Council’s Housing Subcommittee. Many funding decisions are handled between SFRA and DPH, such as: SFRA predominately funding the creation and maintenance of five Residential Care Facilities; co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels, have resulted from recommendations of the Planning Council. Beginning in 1998, DPH created a separate Housing Division to handle all DPH housing funding, which resulted in most of SFRA’s HOPWA implementation being managed collaboratively with staff from this division. A representative from DPH’s Housing Division and two representatives from the Planning Council also sit on the HOPWA Loan Committee, which reviews all HOPWA

funding requests and makes recommendations to the Redevelopment Agency Commission for final approval.

HOPWA staff and DPH Housing Division staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings include the San Francisco Housing Advisory Forum. Both SFRA and DPH sit on an Advisory Board that oversees and monitors the HIV Housing Wait List and the HOPWA “deep rent” program.

Over the years as HOPWA funding has decreased, SFRA has committed HOPWA funds to designate units in numerous capital projects in process and collaborated with DHS to provide Supportive Housing or General Funds for special needs services. SFRA has also been a participant for several years in DHS’s McKinney application process through participation on the Priority Panel for funding recommendations, and strategizing options for renewal projects.

#### **D. Institutional Partners**

In addition to the partners listed above, other key partners collaborate to achieve the City’s housing and community development goals.

Mayor. The Mayor is the elected chief executive officer of the City. The Mayor, through his Office of Community Development and Office of Housing, carries out delivery of services and coordinates the activities of other City departments. The Mayor’s Office prepares the City’s annual draft budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Redevelopment Commission, the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.

Board of Supervisors. The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by vote of eight supervisors.

## **VII. MONITORING STANDARDS AND PROCEDURES**

### **A. Managing CDBG and ESG Grants**

The Mayor's Office of Community Development (MOCD) is the lead agency for administering the CDBG and ESG programs. MOCD manages the majority of CDBG grants and all ESG grants to sub-recipients. The Mayor's Office of Housing (MOH) and the Department of Children, Youth and Their Families (DCYF) also manage CDBG grants. Services under these two programs are provided through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, job training, legal service, childcare, recreation, tutoring, and other human services.

MOCD, MOH and DCYF provide on-going fiscal and programmatic monitoring of each project that receives CDBG or ESG funds. This monitoring includes both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act is included. In addition, MOCD and MOH monitor construction projects for labor standards compliance related to Davis-Bacon regulations. Fair Housing, EEO, MBE/WBE monitoring is done by the City's Human Rights Commission.

#### *a. For CDBG Grants*

Each agency receiving a CDBG and/or ESG grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress.

A grants coordinator from MOCD, MOH or DCYF is assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits, and evaluating performance. The coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

#### *b. For CDBG-Assisted Business Loans*

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. MOCD staff monitors programmatic aspects of each loan. A third-party loan-servicing agency provides fiscal monitoring.

## **B. Managing HOPWA Grants**

The San Francisco Redevelopment Agency (SFRA) administers the HOPWA Program and provides on-going fiscal and programmatic monitoring of each project that receives HOPWA funds. This monitoring includes both internal and on-site reviews.

Each agency receiving a HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the performance outputs and program outcomes to be met, and the budget. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress to date.

SFRA's housing staff is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, collecting and reviewing progress reports, conducting on-site monitoring visits, and evaluating performance outputs and program outcomes of each project. In addition, an accountant is responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies. The accountant also makes on-site visits of projects to inspect financial records and evaluate record-keeping standards. In the event there are future RFP application processes, all program evaluations will be taken into consideration during the review process.

## **C. Tracking Progress Toward the Consolidated Plan's Five-Year Performance Goals**

The Mayor's Office of Community Development and Housing considers monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that both agencies and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2005 –2009 strategic goals and outcomes, the Mayor's Office of Community Development and Housing ensured that the plan adhered to following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years 2) the strategic plan is properly aligned with the mission of both agencies and our partners and 3) the plan prioritizes goals and establishes clear timelines and 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, both agencies have designed a simplified monitoring process to ensure that activities of both organizations align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, MOCD and MOH will consistently measure performance towards program outcomes and provide ongoing feedback and adjustments as needed.

MOCD and MOH will dedicate staff to monitor progress in the annual Action Plan and Consolidated Plan. This person will conduct the following activities in the monitoring process:

1. Establish an evaluation process, using the program matrix and other resources
2. Ensure that MOCD and MOH resources are appropriately allocated to achieve the goals

3. Ensure that the goals are communicated to all stakeholders and engage partners in the evaluation process
4. Ensure that any adjustments to the goals and strategies are clearly communicated in the Action Plan and the CAPER report

MOCD and MOH will engage with community-based organizations throughout the year to monitor progress across their respective goals.

- a. **Plan** – Design activities that will deliver the proposed outcomes
- b. **Do** – Implement the program and monitor the activities
- c. **Adjust** – Adjust the program to reflect any significant modifications
- d. **Check** – Monitor the success of delivering the proposed outcomes

## **VIII. APPENDICES**

## Appendix A. Public Comments from November 2005 Community Needs Hearings

### **Citizens' Committee on Community Development (CCCD)**

Public Needs Hearing for 2006 CDBG, ESG and HOME Programs

Monday, November 7, 2005

City Hall, San Francisco

**CCCD Members in Attendance:** Rene Cazenave, Vincent Chao (chair), Linda Cheu, Jerry Levine, Nancy Mayeda, Ralph Romberg, Linda Squires Grohe, Daniel Wong

**Public Attendance:** Approximately 50 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

**Purpose of the Hearing:** Members of the public were invited to inform the CCCD, MOCD and MOH of the needs within their neighborhoods or communities, especially as related to the following MOCD and MOH goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families

Speakers were asked to focus their comments on the MOCD and MOH goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCD/MOH leverage to improve access to and efficiency of community-based organizations in your neighborhood?

**Public Comments:** A total of 20 comments were received at the hearing. Below is a summary of the comments.

<b>Name/Organizational Affiliation</b>	<b>Summary of Testimony</b>
Monica Hudson, Doug Johnson (client), Betty Davis (client) – Bayview Business Resource Center (BBRC)	BBRC is a micro-enterprise development program that serves zip codes 94107, 94124 and 94134. Clients described services they received.
Julia Ling – Chinese Newcomers Service Center (CNCS)	CNCS helps immigrants adapt to life in the U.S. Provides services in Chinatown, Richmond, Sunset and Visitacion Valley. Identified three pressing needs for immigrant families: 1) Job training that leads to job placement; 2) Vocational ESL programs; and 3) Asset building assistance. Recommends that MOCD make bigger grants to agencies and encourage agencies to work closer to achieve better outcomes.

Ricardo Alva and two students – Mission Language & Vocational School	Spoke about needs of Latino immigrants living in the Mission District. Highlighted the need for ESL programs. Of MOCD's four goals, promoting economic self-sufficiency is the highest priority. Job placement and job creation should be a priority for MOCD. The City's First Source Hiring Program is not working. It is not serving the unemployed people who are most in need. Two clients spoke about how the training at MLVS has helped them gain employment skills.
Lily Lo, Chris Chow, Mark Yuan, Mr. Wu (client) – Northeast Community Federal Credit Union (NECFCU)	The goal of NECFCU is to serve the un-banked, primarily in Chinatown, Tenderloin and Visitacion Valley. Low-income individuals, families and business owners who do not have access to mainstream regulated financial services (the un-banked) need banking services such as checking and savings accounts, affordable loans, and money management education. Agency staff described services of the credit union.
Larry Del Carlo, Cara Warmesley – Mission Housing Development Corporation (MHDC)	MHDC is one of 12 agencies that is part of the SF Latino Coalition, which was formed to increase efficiency of service delivery systems. MHDC needs funding to develop housing and to provide resident services that promote self-sufficiency.
Andrea Lee, Lupita Alvarez (program graduate), Cristina Zepeda (program graduate) – Mujeres Unidas y Activas	Talked about its job training and placement program for Latina immigrants. Two graduates of the program spoke about their accomplishments as a result of the training program. This past year, MOCD helped the agency network with other organizations through a job development/management training. This forum, especially the sharing of ESL curriculum, was very helpful.
John Liu, Traci Dobronravova – Self Help for the Elderly	Talked about the importance and need for its home health aide job training and certification program for immigrants and its housing counseling and placement program that serves mainly monolingual Chinese seniors. There is a need to continue fostering collaboration and coordination among service providers.
Susan Wong – Asian Pacific American Community Center (APACC)	APACC is a resource center that provides services to immigrants in Visitacion Valley and the Southeast sector. MOCD's goal of promoting economic self-sufficiency is an important one. Employment services and job placement are priority needs for the agency's clients.
Oscar Fernandez – Mission Economic Development Agency	Identified three service gaps/unmet needs of business owners, especially in the Mission: 1) Assessment of needs of business owners; 2) Education on commercial leasing – many business tenants in the Mission only have a month-to-month lease and many don't understand their lease; and 3) Businesses need customized financial education services, such as in managing loans and investing for the future.
Doreen Der-McLeod – Donaldina Cameron House	High priority needs for Chinatown are affordable housing for families and job training for limited-English speakers. Cameron House is part of SF Neighborhood Centers Together, which is a collaboration of nine centers across the City. The group has been meeting for 3-4 years and has identified three major areas of support that all the centers need: 1) Human Resources; 2) IT; and 3) plant management – most of the centers own their buildings and need help in managing their facilities. In addition to providing funding for programs, MOCD should also support the infrastructure of organizations.
Lora Tannenbaum – Larkin Street Youth Services	Agency provides services to homeless and runaway youth ages 12-24. Spoke about the needs of the distinct population of homeless youth ages 18-24. This group does not respond well to services that are not targeted for them. Most will not access adult homeless shelters or mental health/substance abuse services that are mainly for adults. In addition to a need for more shelters for this population, transitional housing with supportive services for ages 18-24 is a service gap.
Tim Dunn – GP/TODCO-A	GP/TODCO is an affordable housing developer in the South of Market. Its approximately 1,000 units are primarily senior housing and SROs. Capital improvements to existing building is critical because deferred maintenance cost more in the long run and also pose safety hazards. Urged the CCCD to not only

	focus on building new housing units, but to also focus on the quality of existing housing stock.
Ben Mangan - EARN	Encourages MOCD to continue to focus on asset building. Access to assets such as homeownership or small businesses is an important need. Described EARN's matching savings program. Also encouraged MOCD to consider creating a clearinghouse for its grantees to access space for providing training and classes.
Bill Hirsh – AIDS Legal Referral Panel (ALRP)	ALRP provides legal services to people with HIV and AIDS. Thank you for increased funding for ALRP to provide housing services. Housing is the single greatest need for people with HIV/AIDS. More than a third of its caseload is housing related.
Steven Currie – Goodwill Industries of San Francisco, Marin and San Mateo Counties	The most pressing need is jobs. Goodwill Industries is both an employer and a provider of job training. 85% of its funding comes from its retail business, but they seek additional funding to supplement and maximize its services. It is seeking to expand to serve more people in San Francisco. There is a need to support employers that provide entry-level positions.
Paul Cohen – La Raza Centro Legal	Its services to other Bay Area counties have expanded while services to San Francisco have remained the same. It is looking to expand in San Francisco by doing outreach citywide and by serving all populations that need legal services, not only the Latino population in the Mission. The most pressing legal services needs are related to immigration and violence against women.
Andrew Russo, Jocelyn Gottlieb – Chinatown Families Economic Self-Sufficiency Coalition (CFESSC)	CFESSC was founded in 2003 to support families in Chinatown to achieve self-sufficiency. It is now a collaboration of 12 agencies. With foundation funding, the collaborative recently worked with NEDLC to produce a report that will be formally released later this month. For Chinatown, the most pressing need is economic self-sufficiency, especially for families with children. This includes the need for training, vocational ESL, childcare and coordination of services.
Tracy Brown – Mission Neighborhood Centers	There is a need for childcare and after-school services that are open as late as 7-8PM. There is also a need for academic programs and services that help our kids be successful in school. Academic failure leads to crime. Another service gap is services to young parents ages 18-25. They need services for themselves and for their kids.
Craig Issod – Burton Fields Project	Burton Fields Project is a project of the Every Child Can Learn Foundation that is building a world-class soccer fields, a running track and a softball diamond on the site of a public school for community usage. There is a need to provide youth with more opportunities and a need for more athletic fields. Recommended that MOCD 1) foster increased cooperation between non-profits and 2) encourage the philanthropic community to support MOCD's goals.
Ray Recio, Misha Olivas, Rudy Corpuz – SoMa Youth Task Force/United Playaz	Spoke about the needs of youth in the South of Market. The most pressing need is services to youth and families in the neighborhood. There is a high incidence of violence amongst youth ages 12-24. The South of Market needs a community center. The neighborhood has a recreation center, but not a community center.

**Citizens' Committee on Community Development (CCCD)**

Public Needs Hearing for 2006 CDBG, ESG and HOME Programs

Monday, November 10, 2005

City Hall, San Francisco

**CCCD Members in Attendance:** Rene Cazenave, Vincent Chao (chair), Alexis Gonzales, Richard Kempis, John Lucero, Daniel Wong

**Public Attendance:** Approximately 50 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

**Purpose of the Hearing:** Members of the public were invited to inform the CCCD, MOCD and MOH of the needs within their neighborhoods or communities, especially as related to the following MOCD and MOH goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families

Speakers were asked to focus their comments on the MOCD and MOH goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCD/MOH leverage to improve access to and efficiency of community-based organizations in your neighborhood?

**Public Comments:** A total of 35 comments were received at the hearing. Below is a summary of the comments.

<b>Name/Organizational Affiliation</b>	<b>Summary of Testimony</b>
Sharon Miller, Alex Saldarriaga (client) - Renaissance Entrepreneurship Center/Bayview Business Resource Center	Renaissance works with low- and moderate-income people throughout the City who are starting or growing their own businesses. Training, technical assistance and resources are needed for them to be successful and self-sufficient. Recommended that the City identify procurement opportunities for small businesses through City contracts. Also recommended that MOCD convene groups funded by MOCD to help them work together and create collaborations.
Bernadette Sy – Filipino American Development Foundation (FADF)	FADF works in the South of Market area. Its role is to engage neighborhood residents, especially the immigrant Filipino community, on issues such as education, financial literacy, and access to community resources. FADF is the developer of the Bayinihan Center, which needs tenants for the 2,000 square feet of commercial space.
Otis Harris – Generation X for Community Accountability	Many people who grew up in the Western Addition are now homeless and living in the shelters. Community shelters such as Ella Hill Hutch need support.

	Jobs need to be created for people who need them the most.
Phillip Nguyen – Southeast Asian Community Center (SEACC)	The Asian population is a third of the City’s total population. Ten years ago, Asian-owned businesses were limited to the Chinatown, Japan Town, Sunset and Richmond areas. Now, Asian-owned businesses are throughout the City. SEACC is expanding its services to Bayview Hunters Point and other underserved areas.
David Schur, Patricia Harris (tenant) – Community Housing Partnership (CHP)	CHP provides permanent supportive housing for homeless individuals and families. There are thousands of people homeless in the City so more funding is still needed for permanent housing. Flexibility in how funds may be used is important. Supportive services are important to help tenants gain stability. Tenant described how CHP’s housing has helped her gain stability, self-esteem and security.
Hang Le To – Au Co Vietnamese Cultural Center	Support is needed for Vietnamese American and other Southeast Asian youth. Described youth services and programs of the Au Co Vietnamese Cultural Center. Agency will request funding from MOCDD for the first time this year.
Ellouise Patton – Young Community Developers	The biggest issue for Bayview Hunters Point is violence. Youth in this neighborhood need adequate education, employment and a continuum of services. Parents need supportive services for themselves and for their children.
Michael Anketell, Gloria Tan – Gum Moon Women’s Residence/ Asian Women Resource Center	Many women who come to their shelter are victims of domestic violence and are homeless. Language continues to be a barrier for people who are new to this country. Affordable housing continues to be a great need for SF. Housing that includes bilingual/bicultural services is important. There is a large Asian population living in the City’s Southeast sector, specifically the OMI and Visitacion Valley neighborhoods, who need bilingual services. Urged the CCCD to continue providing support to serve this population.
Kathy Woo (resident), Ken Chan, Susie Wong – Chinatown Community Development Center	There is still a need for affordable housing. There is a great need to provide services for seniors, especially ones who are home bound. Please continue to fund affordable housing with on-site supportive services.
Victoria Tedder – Independent Living Resource Center (ILRC)	Your three housing goals are good. ILRC hosted for the first time a conference on homeownership for their clients who are deaf. Homeownership is an important goal for their clients. Once clients get housing, they need help to maintain the housing. Services such as fair housing counseling are needed to maintain their housing.
Beverly Karnatz – Self-Help for the Elderly	Agency will ask for support to improve the ventilation system in its community center on Sansome Street. This site is serving 335 seniors each day, and the ventilation is inadequate.
Hoi-Yee Cheung – SRO Families United Collaborative	Families that live in SROs in the Chinatown, Mission, Tenderloin and the South of Market cannot get better housing due to their extremely low-income. These families need more employment opportunities and need truly affordable housing. Families with children should have higher priority for affordable housing. Eviction prevention programs are also needed.
Barbara Grossi – Northern California Service League (NCSL)	Described how NCSL’s programs help ex-offenders change their lives and become self-sufficient.
Bao Yan Chan – Community Tenant Association	Please continue to support Chinatown CDC’s housing counseling program, which helps us with eviction and code enforcement issues. Many tenants live in substandard conditions. Low-income residents continue to need affordable housing.
Dean Preston – Tenderloin Housing Clinic (THC)	THC provides legal services to low-income tenants through out the City, not only in the Tenderloin. Funding for THC is especially important because of the epidemic of Ellis Act evictions over the past few years. This type of eviction is a major threat to the affordable rental housing stock. THC is the leading provider of representation for Ellis Act evictions. The number of Ellis Act evictions in 2001 was 83, in 2002 was 115, in 2003 was 228, and in 2004 was 330. THC counsels/represents approximately 150 clients per year on Ellis Act

	evictions. The greatest concentration of these clients lives in the North Beach, South of Market and Mission neighborhoods.
Robert Rosenberg – St. Boniface Shelter	The most pressing need in the Tenderloin is housing. St. Boniface Shelter is meeting a temporary housing need, but it is closing in February. The shelter serves people who are disabled and speak English as a second language. After he was evicted, St. Boniface really helped by providing a safe place for him. Please realize the need that St. Boniface is serving in the community.
George Smith – Ella Hill Hutch Community Center	Employment, education and training, and housing are the highest priority needs in the Western Addition. One challenge is helping people who have been released from prison find employment and housing. Many need training in order to be ready for employment, and they need financial support while they are in training programs. Truancy is also an issue in the Western Addition. MOCD can help by encouraging collaboration among service providers.
Terence Valen, Roderick Maugual, Eloise Lee – Filipino Community Center (FCC)	Talked about FCC's partnership with SF State University to provide educational services to Balboa High School students. Students learn about Filipino and Filipino-American history and service activism.
Amy Beinart, Cristy Johnston – Bernal Heights Neighborhood Center (BHNC)	BHNC serves the Bernal Heights, Excelsior and adjacent neighborhoods by providing youth services, senior services, community organizing and a housing program. The need for affordable housing is still pressing. BHNC also operates the ENCoRe project, which is a commercial revitalization project in the Excelsior, along the Mission commercial corridor. The goal is to attract new businesses and to strengthen existing ones. Merchants are mainly Asian and Latino immigrants. They need access to capital. MOCD's façade improvement project is an important one for them. Community acquisition is also a need. During the last 18 months, 30 new businesses have opened creating 100 full-time equivalent jobs, and the vacancy rate has dropped from 35% to 10%. The remaining challenge is vacancies of large properties, which continues to economically depress the area.
Robert Sindelar – Richmond District YMCA	Richmond is a geographically large neighborhood with a population of 70,000, and 15,000 living below poverty. Priority needs include after-school programs, youth employment opportunities, and community space for programming. Recommends that MOCD support the neighborhood coalition that is working together to develop a website or community directory so that organizations can work more effectively together. Asked for MOCD's support to encourage the Recreation and Park Department and the SFUSD to work more effectively with Richmond community groups.
Ruby Harris, Astrid Zometa – Mission Economic Development Agency	Homeownership programs with counseling and financial education/planning services are needed to stabilize the Mission community. Asked MOCD/MOH to 1) support the community planning process; 2) develop more affordable housing; 3) explore alternative homeownership programs so that low- and moderate-income people can be assisted; and 4) better align housing resources of MOH and SFRA.
Ruth Ann Binder – Rebuilding Together (formerly Christmas in April)	Rebuilding Together's mission is in line with MOCD and MOH goals. Agency helps to maintain affordable housing by renovating homes. It also renovates community facilities and schools. MOCD/MOH funding is leveraged with volunteerism and partnerships with the private sector.
Jennifer Dhillon – VVCDC/The Village	Talked about two projects: 1) The Visitation Valley Workforce Development Collaborative is a newly formed collaborative that brings together job training and placement services with ancillary services such as housing, mental health, family support and remedial education. The group is working to establish best practices and to develop funding opportunities. 2) VVBOOM is a collaborative that provides business opportunities and outreach to merchants.
Kerrie Thompson – Compass Community Services	Agency receives MOCD funding to provide shelter to 23 families with case management services. Families can stay in the shelter for up to six months. The program also provides support for families leaving the shelter. Urged

	MOCD/MOH to create resources and partnerships to make the Mayor's Housing First for Families plan a reality.
Pat Kaussen – Richmond District Neighborhood Center (RDNC)/SF Neighborhood Centers Together (SFNCT)	RDNC is part of SFNCT, a group of eight neighborhood centers that convene and share resources. All eight members are neighborhood centers anchored in different neighborhoods. The needs are very similar across neighborhoods. Just like other neighborhoods, affordable housing and youth employment are needs in the Richmond.
Guadalupe Arreola – St. Peter's Housing Committee	Agency works mainly with low-income Spanish-speaking tenants in SF. Many clients come to agency because they are being evicted. Immigrants are increasingly being evicted. Agency provides tenant rights information/counseling to 60 people per week.
Amy Cohen – Local Initiatives Support Corp. (LISC)	LISC is a co-funder with MOCD and MOEWD on a commercial corridor improvement project. The project works in commercial corridors in the Excelsior, Visitacion Valley, Portola, OMI and Bayview. Business technical assistance is critical to merchants in these corridors. Assistance should focus on existing businesses as well as new businesses, so that existing businesses are retained. MOCD's façade improvement program is important.
Jodi Schwartz - LYRIC	Because of widespread family intolerance of sexual diversity among youth, all youth served by LYRIC are at risk of homelessness. Service gaps for queer youth in SF are: 1) queer-specific emergency and transitional housing, specifically single occupancy units; 2) social spaces for youth, specifically spaces opened late at night and on weekends; 3) services for non-male identified youth of color; 4) counseling services; 5) support groups for substance abusers; 6) co-location of services; 7) wrap-around services; 8) transportation; 9) educational and vocational resources; 10) services for undocumented queer youth; and 11) a comprehensive resource guide for youth.
Francisca Parks, Marie Ramos – Mission Housing Development Corporation (MHDC)	The Board of Supervisors withheld \$360,000 in CDBG funding that was allocated to MHDC last year. For current year, funding was not recommended. Agency is planning to request funding for 2006. MHDC provides senior housing, family housing and SROs and continues to provide services to tenants without CDBG dollars. They are in support of MOH's three housing priorities.
Gloria Chan – Community Youth Center (CYC)	CYC provides a youth employment and training program based in the Richmond District, where the need for youth employment services is especially high. Their clients live in the Richmond, Sunset, Chinatown and Visitacion Valley. Most come from extremely low-income families and are recent Asian immigrants who have language and cultural barriers to employment. Many youth work to subsidize their family's low income. Solutions include subsidized youth internships and financial and educational literacy programs.
Gordon Mar – Chinese Progressive Association	Support of labor unions is needed for low-wage workers. Low-wage workers, mostly immigrants and women, disproportionately face extreme exploitation on the job. For example, the restaurant industry and the garment industry are two of the largest employers for low-income Chinese workers, and both industries are notorious for exploitation and substandard working conditions. Recommends that worker advocacy and worker organizing be considered as economic self-sufficiency strategies in addition to core strategies such as workforce development and financial literacy.
Muhammad Al-Kareem – Bayview Merchants Association	Urges CCCD to support the Bayview Business Resource Center. The services help people start their own businesses as an alternative to finding a job.
Sharen Hewitt – CLAER (Community Leadership and Emergency Response)	The CLAER project provides 1) peer-to-peer support for people who have been impacted by violence; 2) capacity building for neighborhood groups; and 3) documentation of prevalence of homicides and incidences of violence in the neighborhood. In order to reduce violence, we must build the infrastructure for economic empowerment and reduce the economic disparity. Recommends that MOCD prioritize family-based strategies, relocation, and ex-offender services.
Jessica Garcia-Kohl – San	SFFSN has 30 member agencies. Recommends that MOCD build on the

Francisco Family Support Network (SFFSN)	existing family support infrastructure and work with SFFSN to reach and engage families. The network is creating family support standards, engaging CBOs to be more accountable to their funders and to the families that they serve, and working in partnerships to increase family economic self-sufficiency. The CBO accountability component includes developing standards for family support agencies, then developing a self-assessment instrument to be used by public departments. SFFSN is working with the Human Service Agency on the Family Matrix Project to measure effectiveness of existing services in keeping families off public systems.
Gen Fujioka – Asian Law Caucus (ALC)	ALC prepared a report on the social and economic needs of the Asian and Pacific American population in the State, including San Francisco. A quarter million residents in SF are Asian and Pacific Islanders (API). APIs constitute the largest single population living in poverty in SF. A critical need for this population is language access. A third of API households are linguistically isolated. All services provided by the City should be accessible to limited-English speakers. ALC's role is to enforce City, State and Federal policies intended to protect low-income households and households in need.

**Written Comments:** A total of six written comments were received. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Erin O'Donohue – Legal Services for Children	Emergency youth shelters are critical service providers for at-risk children. A severe gap in services for youth is the lack of any emergency shelter that will accept a teenager who has a child of their own. Youth shelters do not allow parenting teens to bring their own children to the shelter and adult shelters will not allow teenage parents in their facilities without a Decree of Emancipation signed by a judge. Most teen parents do not qualify for emancipation. For those who do, it takes over a month to complete the emancipation process.
Crystal Baik – Asian Women's Shelter (AWS)	AWS is an emergency domestic violence shelter and program that primarily serves limited or non-English speaking Asian survivors of domestic violence. Despite the many accomplishments of its shelter and programs, the needs of domestic violence survivors are increasing.
Shawna Virago, Community United Against Violence (CUAV)	The LGBT community lacks domestic violence services. CUAV's domestic violence clients come seeking housing, restraining order assistance, employment and emotional support. The landscape for LGBT families has shifted dramatically due to changes in parental rights, and domestic partner and marriage rights, but resources have not been established to help survivors of domestic violence navigate these changes.
Esther Leong – Nihonmachi Legal Outreach dba Asian Pacific Islander Legal Outreach	The Asian Pacific Islander (API) population in SF has diversified both in terms of geography and ethnicity. APIs are no longer concentrated in Chinatown. Significant populations of API are in Portola, OMI, Excelsior, Visitacion Valley and Bayview Hunters Point. Consistent with MOCD priorities, API Legal Outreach has four ongoing initiatives aimed at stabilizing and strengthening communities: 1) Critical legal services coupled with holistic services; 2) Stabilizing seniors in the community; 3) Moving immigrants towards civic engagement; and 4) Technical assistance and community infrastructure.
Maria Dajani – Sunset Youth Services	Families who reside in the Sunset District have the following needs and concerns: 1) Bilingual services; 2) Jobs for youth and adults; 3) Childcare on the weekends; 4) Youth employment programs; 5) Youth centers open on the weekends; 6) Better mental health services; 7) Recreation and Park centers open on the weekends; 8) Senior services; 9) MUNI prices are too high; and 10) Affordable housing.
Warren Mar – City College of San Francisco	Monolingual Chinese immigrants are one of the most vulnerable and overlooked working populations in this City. Many are employed in garment and restaurant work, and construction work as day laborers. Some of the biggest violators of the City's minimum wage law are employers in those industries. San Francisco must implement enforcement of its new minimum wage law. The current system is not working.

## Appendix B. Public Comments from March 30, 2006 Public Hearing

### Citizens' Committee on Community Development (CCCD)

Public Hearing on Preliminary Recommendations for 2006 CDBG and ESG Programs

Thursday, March 30, 2006

City Hall, San Francisco

**CCCD Members in Attendance:** Rene Cazenave, Vincent Chao (chair), Linda Cheu, Alexis Gonzales, Richard Kempis, Jordon Klein, Jerry Levine, John Lucero, Ralph Rombert, Linda Squires Grohe

**Public Attendance:** Approximately 140 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

**Purpose of the Hearing:** The purpose of the hearing is for the CCCD, MOCD and MOH to receive comments on the preliminary recommendations for the 2006 CDBG and ESG Programs.

**Public Comments:** A total of 43 comments were provided through individual and group testimony. We did not receive any written comment. Below is a summary of the comments received during the hearing.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Betty Davis (small business owner) – Bayview Business Resource Center (BBRC)			Resources of BBRC have been valuable for her business. Please continue to support this program.
Jackie Jenks, Jenny Wiley – Central City Hospitality House	X		Thank you for support of Central City's two programs – a shelter program for 30 men, and an employment program
Joseph Smooke, Amy Beinart, Cristy Johnston, two residents – Bernal Heights Neighborhood Center (BHNC); Catherine Capman, Excelsior Action Group	X		Thank you for 1) \$45,000 Capital grant that will allow BHNC to make accessibility upgrades; 2) \$20,000 for the EnCoRe Economic Development project; 3) \$170,000 for its program housing; and, 4) \$30,000 to support SF Neighborhood Centers Together, a collaborative of neighborhood centers across the City.
Larry Del Carlo – Mission Housing Development Corporation (MHDC), Cara Warmesley (MHDC/SEIU), Dale Butley (MHDC/SEIU), Sam Ruiz (SF Latino Coalition)			Thanked MOH for working with MHDC to put together a strategy for release of funds that were put on reserves by the Board of Supervisors. Please consider putting MHDC into the 2006-07 program. All speakers urged CCCD/MOCD/MOH to support the release of funds that are on reserve.
Julie Ling and a volunteer intern – Chinese Newcomers Service Center	X		Thanked MOCD for funding for its job placement and VESL training program. Language is the number one barrier to employment for new immigrants.
Rhina Granillo and two students – Mission Language & Vocational School (MLVS)	X		Students thanked MOCD for funding MLVS.
Ann Cochrane, Richard Fukuhara, Monique White (participant) –	X		SFFCC is a job and academic training organization that serves young people 18-26. Clients participate

San Francisco Conservation Corps (SFCC)			in academic programs, community service, and conservation projects.
Robert Fowler (client) – Northeast Community Federal Credit Union (NECFCU)			Thank you for what you provided through the CDBG and ESG programs. These programs have saved him. He was homeless in 2003. Now he has housing. Talked about banking services of NECFCU. Please continue funding such services.
Michael Anketell, Evelyn Yip, and a resident/client – Gum Moon Residence Hall	X		Gum Moon provides safe housing for women. Client talked about skills she has gained through the program.
Victoria Tedder – Independent Living Resource Center	X		Thanks for recommendation for funding of its housing counseling program that works with individuals with disabilities.
Christopher Chow, Jennifer Chau – Richmond District Neighborhood Center	X		Thank you for funding of its life skills program for youth 18-25. Funding will allow agency to provide open gym, study hall, job preparation, money management, renters' rights, food shopping, and computer skills.
Tim Dunn – GP/TODCO	X		GP/TODCO is a developer of affordable housing in the South of Market. This year, the focus of the funding will be on rehabilitating some of its older housing.
Don Falk, Diep Do – Tenderloin Neighborhood Development Corporation (TNDC)	X		TNDC provides affordable housing and supportive services to extremely low-income individuals and families in the Tenderloin and South of Market. This year, funding will allow TNDC to develop 46 permanent housing units for homeless seniors and to start two new housing developments for families.
Tracey Weaver, Darlanesha Edwards (program participant) – Urban University	X		WorkSmart is a soft skills and career coaching program that helps individuals transition into the legal and biotech sectors. Described successes of the program. Participant spoke about her positive experience with Urban University, and how the program has helped her.
Ellouise Patton – Young Community Developers	X		The LIVE Project assists people coming out of the criminal justice system.
Rita Rodriguez, Rudy Asercion, Charlie Borromeo – West Bay Pilipino Multi-Service Center	X	X	Organization is a social service provider for the Pilipino community. Thanked CCCD/MOCD for the \$35,000 recommendation, but appealed for the requested amount of \$96,000.
Evangeline Abovabdalla and students – Lutheran Social Services			Informed CCCD about a new youth organization called Scout Mountaineers. This is a co-ed program, similar to Boys' Scouts and Girls' Scouts programs, that unites youth to help each other. Activities include camping, hiking, and leadership-building activities. Age range of youth served is 6-21.
F.J. Cava, Muhammad Al-Kareem (client), Phillip Elleston (client), Gregory Banks (client), D. Carpenter (client) – Bayview Business Resource Center (BBRC)		X	BBRC received a reduction of \$50,000 for its business assistance program that serves the Bayview, a neighborhood that has high needs. Clients talked about positive experiences with BBRC.
Dean Preston, John Tynan (client), Leonard Tremmel (client) – Tenderloin Housing Clinic		X	THC has received an annual grant of \$87,500 for over ten years. This year, it has been reduced. Asked for reinstatement of full funding because

(THC)			THC provides legal services to a greater area than listed in the Preliminary Recommendations document. MOH emphasizes eviction prevention counseling. THC is an expert in Ellis Act evictions, which are detrimental to low-income tenants. Urged CCCD to prioritize eviction defense services. Clients talked about how THC helped them.
Michelle Wu – Community Youth Center (CYC)			Talked about CYC and its employment project funded by MOCD. Employment project mainly serves monolingual immigrant youth. Language is the number one barrier to employment for this group.
Valerie Wiggins and another staff member – San Francisco Housing Development Corporation (SFHDC)			SFHDC submitted four proposals. Two were funded. The one for providing supportive services at the Alice Griffith Opportunity Center was reduced by \$35,000. That community is a high crime and high need area; reduction in funding could be detrimental. Other grant is to provide housing and financial counseling services to low-income persons and families.
David Schnur – Community Housing Partnership (CHP)	X		Thank you for recommendation of level funding. CHP is the only organization in SF that provides permanent housing with supportive services for formerly homeless individuals and families.
Tim Hornbecker, Michael McAlorum (client), Laura Repke – The Arc of San Francisco		X	If additional funding is available, please reconsider recommendation of no funding to upgrade the fire alarm system in its 31,000 square feet South of Market building. The building serves 450 adults with disabilities daily. Clients talked about services received from The Arc and urged reconsideration.
Sam Ruiz – Mission Neighborhood Centers	X	X	1) Thanked CCCD/MOCD for recommendation of second year funding for its Excelsior community senior center, which provides services to over 300 seniors. 2) Appealed to CCCD/MOCD for reconsideration of recommendation to not fund two capital project proposals, one for ADA upgrades at the Excelsior senior center and one for replacement of windows at 362 Capp Street.
Sony Chung, Grace Cheng, Jennifer (student) – Career Resources Development Center (CRDC)		X	MOCD has supported its job training services for the past ten years and it has always met goal. CRDC is not being recommended for funding due to lack of diversified funding. Appealed for reconsideration.
David Pearson – San Francisco State University Head Start Program	X		Thank you for recommendation to fund renovations at the Boys & Girls Club building in Hunter's Point. This building will serve as a neighborhood hub.
Beverly Karnatz – Self-Help for the Elderly	X		Thank you for supporting our 1) employment training program for home health aides; 2) housing counseling program; and 3) repair of our elevator.
Jodi Schwartz - LYRIC	X		Funding will support a comprehensive youth development program for LGBTQ youth between 18-24 years old.
Andrea Lee, Teresa Perez (client), Flor (client), Enma Delgado (client) – Mujeres Unidas y	X		Mujeres Unidas y Activas has separated from its fiscal agent and is now an independent agency. Clients spoke about trainings received from

Activas			Mujeres Unidas y Activas and how helpful the services have been for them.
Nguyen Stanton, Lan Le, Thuy Doan, Minh Huynh – Vietnamese Community Center (VCC)		X	VCC is the only agency providing employment and social services in a culturally appropriate setting to Vietnamese immigrants. Please re-consider recommendation of non-funding. The Vietnamese is an under-privileged community in the City and needs the services of this agency.
Alfredo Meza – Centro Del Pueblo	X		Centro Del Pueblo is a community center with 11 non-profits on Valencia Street. Funding will be used to improve a meeting room/auditorium in the center. Agencies in Centro Del Pueblo provide services for all ethnicities.
Alicia Sisca – San Francisco Housing Authority (SFHA)	X	X	Thank you for funding for several projects that will improve outdoor spaces in SFHA properties. These projects will be completed through the SF Conservation Corp. Also, thank you for funding to improve one of our buildings that is leased to a Head Start program on Kirkwood Avenue. However, two other capital projects are not recommended for funding – one for the Head Start located in the Alemany development, and one for a youth center in the Hunters Point community. If funding is available, please re-consider, as these two projects are serving two of the most distressed communities.
Sharon Miller, Kescia Turner Harris (client), Terry Chong, (client), Anna Crespin (client) – Renaissance Entrepreneurship Center		X	Its training program helps under-served people achieve economic independence through self-employment. Urged CCCD/MOCD to re-instate funding to last year's level. Clients provided testimonials regarding services received from the agency.
Emylene Aspilla – Jewish Vocational Services	X	X	Thanked CCCD/MOCD for recommendation to fund its BEST program, a workforce development program. Urged CCCD/MOCD to re-consider recommendation to not fund BESTPro, a professional development training program for workforce development staff.
Michael Burke, Steve Simon – Jewish Family & Children's Services (JFCS)		X	Cleanerific (a janitorial business) and Utility Workshop (a hand assembly business) are micro-enterprises of JFCS. Urged CCCD/MOCD to provide \$40,000 for the second year of Cleanerific's start-up plan. After the 2006-07 year, the enterprise will be self-sufficient.
Valerie Adams, Mary Sullivan (client), John Eller, Eddie Coleman (client) - ACORN		X	Urged CCCD/MOCD to re-consider recommendation to not fund ACORN. Agency provides tax preparation assistance, trainings, and resources and referrals for families.
David Moulton – Asian, Inc.	X		Thanked CCCD for recommendation to fund its economic development program and its housing/first-time homebuyer program. They received a decrease in funding, but understand it, given budget cuts.
Terence Valen, Eloise Rose Lee – Filipino Community Center	X		The Exceed Program is a one-stop shop for information and referral and intensive case

(FCC)			management for the Filipino community in the Excelsior.
Beckie Masaki – Asian Women’s Shelter	X		Thanked CCCD/MOCD for funding that provides shelter and supportive services to women and children escaping domestic violence and trafficking. Also supports FCC.
Carol McGruder, Jeanette Fisher-Kouadio – URSA Institute		X	Its trust and estate planning program is not being recommended. Asked for reconsideration. This program is not a luxury; families lose their homes when seniors pass away and provisions have not be made. This de-stabilizes families.
Monique Martin, Don Houston (local construction consultant) – Ingleside Community Center (ICC)		X	ICC is located in a four-story building, which serves as a hub for the community. Agency provides a youth entrepreneurial program, a food pantry program, an after-school program, and an employment program. The OMI is a neglected neighborhood. Urged CCCD/MOCD to re-consider the amount of the recommendation. They received \$65,000-\$70,000 in past years, and have been recommended for \$40,000 for its employment program.
Norma Tecson and a client – Development Center for Children, Youth and Their Families		X	This is a new organization that serves the Filipino community. Urged CCCD to reconsider recommendation.
Susie Wong – Chinatown CDC	X		Simply wanted to say thank you.

\* Thanked CCCD/MOCD/MOH for funding recommendation

\*\* Urged CCCD/MOCD/MOH to reconsider funding recommendation

## Appendix C. MOCD 2006-07 Program Matrix

<b>GOAL 1: PROMOTE ECONOMIC SELF-SUFFICIENCY FOR LOW- AND MODERATE-INCOME FAMILIES</b>					
<i>Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment</i>					
<b>Strategy 1:</b> Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1	*	Arriba Juntos	Job placement	20	\$60,000
2		Board of Trustees of the Glide Foundation	Job placement	12	\$48,000
3		Brothers Against Guns	Job placement	5	\$40,000
4		Central City Hospitality House	Job placement	13	\$31,651
5	*	Charity Cultural Services Center	Job placement	31	\$80,000
6		Chinese for Affirmative Action	Job placement	40	\$100,000
7	*	Chinese Newcomers Service Center	Job placement	32	\$96,000
8	*	Chinese Progressive Association	Job placement	10	\$40,000
9		Community Center Pjt of S.F	Job placement	12	\$25,000
10	*	Community Youth Center-San Francisco (CYC-SF)	Job placement	25	\$71,000
11		Donaldina Cameron House	Job placement	18	\$35,000
12		Ella Hill Hutch Community Center	Job placement	14	\$98,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

13	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement	11	\$75,000
14		Ingleside Community Center	Job placement	8	\$40,000
15		Jewish Vocational and Career Counseling Service	Job placement	15	\$60,000
16	*	Life Frames, Inc.	Job placement	2	\$35,000
17		Mission Hiring Hall, Inc.	Job placement	62	\$119,000
18	*	Mission Language and Vocational School, Inc.	Job placement	22	\$125,000
19	*	Mujeres Unidas y Activas	Job placement	13	\$50,000
20		Northern California Service League	Job placement	15	\$66,000
21		Positive Resource Center	Job placement	52	\$30,000
22	*	Self-Help for the Elderly	Job placement	15	\$30,000
23		Toolworks	Job placement	8	\$56,085
24		Urban University	Job placement	33	\$50,000
25		Vietnamese Community Center of SF	Job placement	7	\$35,000
26		Vietnamese Youth Development Center	Job placement	10	\$40,000
			<b>Total Job placements**</b>	<b>505</b>	<b>\$1,535,736</b>

\*\*Goal reflects the number of placements in jobs that pay living wages, as defined by the San Francisco Minimum Compensation Ordinance.

**Strategy 2:** Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires

		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
			<b>Total # of businesses that achieve six-month retention rates of 50%</b>	<b>0</b>	<b>\$0</b>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>Strategy 3:</b> Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
			<i>Total # of MOUs and plans established</i>	0      \$0
<b>Strategy 4:</b> Leverage in partnership with HUD's Section 3 hiring requirements				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1	*	Boys & Girls Clubs of San Francisco	# of partnership agreements	1      \$0
			<i>Total # of partnership agreements developed with the Housing Authority</i>	1      \$0
<b>Objective 2:</b> Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency				
<b>Strategy 1:</b> Develop social and financial programs to strengthen peer learning and reduce social isolation				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1		Funding Families Initiative	# of families engaged	24      \$0
			<i>Total # of families engaged in Funding Families Initiative</i>	24      \$0

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 2: Provide financial education and other asset building opportunities					
		Organization	Performance measure	Goal	06-07 Funding Amount
1	*	Booker T. Washington Community Service Center (DCYF)	People receiving financial literacy training	35	\$22,500
2		Earned Asset Resource Network (EARN)	# of new IDAs	25	\$50,000
3		Northeast Community Federal Credit Union (Tenderloin Branch)	Financial literacy training	100	\$70,000
			# of new IDAs	2	
			On-going financial training / workshops	12	
			Checking & Savings Acct. Services	250	
4		Northeast Community Federal Credit Union (Visitacion Valley Branch)	Financial literacy training	50	\$30,000
			# of new IDAs	2	
			On-going financial training / workshops	12	
			Checking & Savings Acct. Services	100	
			Total # of Earned Income Tax Credit filings	0	\$0
			Subtotal for G1, O2, S2		\$172,500

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

**Strategy 3:** Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development

		Organization	Performance measure	Goal	06-07 Funding Amount
1	*	Asian, Inc.	Loans approved beyond CDBG	5	\$16,667
2	*	CCSF Small Business Development Center	Loans approved beyond CDBG	10	\$33,333
3	*	Community Center Pjt of S.F	Loans approved beyond CDBG	8	\$25,000
4	*	Mission Economic Development Agency (Excelsior)	Loans approved beyond CDBG	2	\$20,000
5	*	Mission Economic Development Agency (Mission)	Loans approved beyond CDBG	8	\$66,667
6	*	Northeast Community Federal Credit Union (apiBIS)	Loans approved beyond CDBG	6	\$36,667
7	*	Renaissance Entrepreneurship Center (5th Street)	Loans approved beyond CDBG	15	\$66,667
8	*	Renaissance Entrepreneurship Center (BBRC)	Loans approved beyond CDBG	10	\$37,500
9	*	South of Market Foundation	Loans approved beyond CDBG	6	\$25,000
10	*	Southeast Asian Community Center	Loans approved beyond CDBG	6	\$33,333
11	*	Southeast Asian Community Center (apiBIS)	Loans approved beyond CDBG	6	\$33,333
12	*	Women's Initiative for Self Employment	Loans approved beyond CDBG	10	\$33,333
			<b>Total # of leveraged loans beyond CDBG</b>	<b>92</b>	<b>\$427,500</b>

**Strategy 4:** Provide training to use financial and legal tools to maintain and protect individual and/or family assets

		Organization	Performance measure	Goal	06-07 Funding Amount
			<b>Total # of families assisted</b>	<b>0</b>	<b>\$0</b>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>Strategy 5:</b> Encourage financial literacy programs for youth in 2nd-12th grade				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1	*	Juma Ventures (DCYF)	Youth receiving financial literacy training	65      \$10,305
			<i>Total # of youth exposed to financial literacy</i>	<i>65      \$10,305</i>
<b>Objective 3:</b> <i>Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services</i>				
<b>Strategy 1:</b> Provide grants and low interest loans to stimulate commercial and business revitalization				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1		MOCD Small Business Loan Program	# of small business loans	3      \$400,000
			<i>Total # of micro-enterprise loans</i>	<i>0      \$0</i>
<b>Strategy 2:</b> Establish and expand small businesses and micro-enterprises				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1	*	Asian, Inc.	# of business startups	8      \$33,333
			# of business expansions	6
			# of jobs created	7
			# of jobs retained	3
2		Bernal Heights Neighborhood Center	# of business startups	10      \$20,000
			# of business expansions	5

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs created	50	
			# of jobs retained	10	
3	*	CCSF Small Business Development Center	# of business startups	10	\$66,667
			# of business expansions	30	
			# of jobs created	100	
			# of jobs retained	50	
4		Children's Council of SF	# of business startups	30	\$60,000
			# of business expansions	8	
5	*	Community Center Pjt of S.F	# of business startups	25	\$50,000
			# of business expansions	3	
			# of jobs created	8	
			# of jobs retained	8	
6		Mayor's Office of Economic & Workforce Development	# of businesses assisted	100	\$70,000
7	*	Mission Economic Development Agency (Mission)	# of business startups	15	\$133,333
			# of business expansions	8	
			# of jobs created	30	
			# of jobs retained	40	
8	*	Mission Economic Development Agency (Excelsior)	# of business startups	5	\$40,000
			# of business expansions	2	
			# of jobs created	10	
			# of jobs retained	10	
9	*	Northeast Community Federal Credit Union (apiBIS)	# of business startups	15	\$73,333
			# of business expansions	5	
			# of jobs created	12	
			# of jobs retained	1	
10		Positive Resource Center	# of business startups	10	\$60,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

11	*	Renaissance Entrepreneurship Center (5th Street)	# of business startups	52	\$133,333
			# of business expansions	35	
			# of jobs created	18	
			# of jobs retained	26	
12	*	Renaissance Entrepreneurship Center (BBRC)	# of business startups	20	\$75,000
			# of business expansions	40	
			# of jobs created	30	
			# of jobs retained	10	
13	*	South of Market Foundation	# of business startups	30	\$50,000
			# of business expansions	5	
			# of jobs created	11	
			# of jobs retained	1	
14	*	Southeast Asian Community Center	# of business startups	7	\$66,667
			# of business expansions	7	
			# of jobs created	14	
			# of jobs retained	1	
15	*	Southeast Asian Community Center (apiBIS)	# of business startups	7	\$66,667
			# of business expansions	7	
			# of jobs created	14	
			# of jobs retained	1	
16		Women's Foundation of California	# of business startups	3	\$35,000
17	*	Women's Initiative for Self Employment	# of business startups	38	\$66,667
			# of business expansions	8	
			# of jobs created	85	
			# of jobs retained	20	
18		Wu Yee Children's Services	# of business startups	4	\$40,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of business expansions	4	
			<b>Total # of business startups</b>	<b>289</b>	<b>\$1,140,000</b>
<b>Strategy 3:</b> Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1	*	Renaissance Entrepreneurship Center (BBRC)	# of anchor businesses recruited	4	\$37,500
2	*	South of Market Foundation	# of anchor businesses recruited	4	\$25,000
			<b>Total # of anchor businesses recruited</b>	<b>8</b>	<b>\$62,500</b>
<b>Strategy 4:</b> Capture data, identify priority areas and publish neighborhood economic development plans					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
			<b>Total # of economic development plans published</b>	<b>0</b>	<b>\$0</b>
<b>Strategy 5:</b> Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
			<b>Total # of developments assisted</b>	<b>0</b>	<b>\$0</b>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>Strategy 6:</b> Use Section 108 loan financing for tenant improvements				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
			<i>Total # of businesses assisted with Section 108 financing</i>	<i>0      \$0</i>
<b>Strategy 7:</b> Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1		Community Vocational Enterprises	# of enterprise	1      \$50,000
			# of jobs created	10
2		Juma Ventures	# of enterprise	1      \$50,000
			# of jobs created	90
			<i>Total # of enterprises created</i>	<i>2      \$100,000</i>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>GOAL 2: STRENGTHEN NEIGHBORHOOD VITALITY</b>				
<i>Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods</i>				
<b>Strategy 1:</b> Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)				
	<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1	Arriba Juntos	Facility	1	\$50,000
2	Bernal Heights Neighborhood Center	Facility	1	\$45,000
3	Bindlestiff Studio	Facility	1	\$60,000
4	* Boys & Girls Clubs of San Francisco	Facility	1	\$900,000
5	* Centro del Pueblo	Facility	1	\$58,000
6	Centro Latino de San Francisco	Facility	1	\$50,000
7	Economic Opportunity Council of SF	Facility	1	\$38,000
8	Every Child Can Learn Foundation	Facility	1	\$150,000
9	Filipino-American Development Foundation	Facility	1	\$100,000
10	Florence Crittenton Services	Facility	1	\$100,000
11	Homeless Prenatal Program, Inc.	Facility	1	\$80,000
12	Japanese Community Youth Council	Facility	1	\$100,000
13	Nihonmachi Legal Outreach	Facility	1	\$70,000
14	Recreation Center for the Handicapped	Facility	1	\$100,000
15	San Francisco State University - Head Start Program	Facility	1	\$150,000
16	Self-Help for the Elderly	Facility	1	\$130,000
17	* Southwest Community Corporation	Facility	1	\$40,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

18	Capital Projects Pool (for existing projects)	Facility	0	\$199,071
		<b>Total # of facilities</b>	<b>17</b>	<b>\$2,420,071</b>
<b>Strategy 2: Use Section 108 loan financing for community centers</b>				
	<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
		<b>Total # of community centers supported with Section 108 financing</b>	<b>0</b>	<b>\$0</b>
<b>Strategy 3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas</b>				
	<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1	Life Frames, Inc.	# of public space improvement project	1	\$15,000
2	SFCC/Bernal Heights State Pre-School	# of public space improvement project	1	\$45,000
3	SFCC/Children's Village Child Development Center	# of public space improvement project	1	\$20,000
4	SFCC/Department of Human Services Plaza	# of public space improvement project	1	\$70,000
5	SFCC/DPW/Alice Griffith Family Housing	# of public space improvement project	1	\$80,000
6	SFCC/DPW/Cashmere Median I	# of public space improvement project	1	\$20,000
7	SFCC/DPW/Cashmere Median II	# of public space improvement project	1	\$20,000
8	SFCC/DPW/LaSalle Median	# of public space improvement project	1	\$20,000
9	SFCC/SF Rec & Park/Ogden Terrace Community Garden	# of public space improvement project	1	\$70,000
10	SFCC/SF Rec & Park/Trust for Public Lands/Potrero Hill Park	# of public space improvement project	1	\$80,000
11	SFCC/SFHA/350 Ellis Street Senior Housing	# of public space improvement project	1	\$15,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

12	SFCC/SFHA/Hunter's View Family Housing	# of public space improvement project	1	\$25,000
13	SFCC/SFHA/North Ping Yuen Senior Housing Community Garden	# of public space improvement project	1	\$15,000
14	SFCC/SFHA/Oakdale Family Housing Community Center	# of public space improvement project	1	\$35,000
15	SFCC/SFHA/SFSU Alemany Head Start	# of public space improvement project	1	\$56,000
16	SFCC/SFHA/Sunnydale Family Housing	# of public space improvement project	1	\$35,000
17	SFCC/SFHA/Sunnydale Family Housing	# of public space improvement project	1	\$50,000
18	SFCC/SFHA/Sunnydale Family Housing	# of public space improvement project	1	\$65,000
19	SFCC/SFUSD/McCoppin Child Development Center	# of public space improvement project	1	\$75,000
20	SFCC/SFUSD/Monroe Elementary School	# of public space improvement project	1	\$85,000
21	SFCC/SFUSD/Starr King Elementary School	# of public space improvement project	1	\$80,584
22	SFCC/Whitney Young Child Development Center	# of public space improvement project	1	\$25,000
23	Public Space Improvement Pool (for existing projects and 2 new projects)	# of public space improvement project	2	\$85,640
		<b>Total # of public space improvement projects</b>	<b>24</b>	<b>\$1,087,224</b>

**Strategy 4:** Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods

	Organization	Performance measure	Goal	06-07 Funding Amount
1	Communities of Opportunity Initiatives	# of individuals hired	50	\$0
		<b>Total # of individuals hired</b>	<b>50</b>	<b>\$0</b>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>Strategy 5:</b> Plant trees, especially in Communities of Opportunity neighborhoods				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1		Friends of the Urban Forest	# of trees planted	133      \$40,000
			<i>Total # of trees planted</i>	<i>133      \$40,000</i>
<b>Objective 2:</b> <i>Preserve and promote the character and assets of our neighborhoods</i>				
<b>Strategy 1:</b> Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
1		MOCD Façade Improvement Program	# of facades completed	2      \$40,000
			<i>Total # of facades completed</i>	<i>2      \$40,000</i>
<b>Strategy 2:</b> Support neighborhood venues and organizations that host cultural events and community meetings				
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal      06-07 Funding Amount</b>
			<i>Total # of organizations</i>	<i>0      \$0</i>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>GOAL 3: INCREASE THE PROVISION OF TIMELY, RELEVANT AND EFFECTIVE SOCIAL SERVICES</b>				
<i>Objective 1: Ensure enhanced access, safety and utilization of social services by residents</i>				
<b>Strategy 1:</b> Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services				
	Organization	Performance measure	Goal	06-07 Funding Amount
1	MOCD - Consolidated Planning	# of strategic plans completed	1	\$110,000
2	Mission Economic Development Agency	# of strategic plans completed	1	\$20,000
3	Wu Yee Children's Services	# of strategic plans completed	1	\$15,000
		<i>Total # of strategic plans completed</i>	<b>3</b>	<b>\$145,000</b>
<b>Strategy 2:</b> Increase the capacity of community based organizations to deliver timely, relevant and effective services				
	Organization	Performance measure	Goal	06-07 Funding Amount
1	Compasspoint Nonprofit Services	Training vouchers	80	\$35,000
2	Telegraph Hill Neighborhood Association	# of CBOs attending forums	9	\$30,000
		<i>Total # of CBOs that attend professional development forums</i>	<b>9</b>	<b>\$65,000</b>
<b>Strategy 3:</b> Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)				
	Organization	Performance measure (# of people)	Goal	06-07 Funding Amount
1	A Home Away from Homelessness (DCYF)	Academic support	25	\$35,000
2	AIDS Housing Alliance (ESG)	Homeless prevention	55	\$50,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

3	AIDS Legal Referral Panel of the SF Bay Area	Legal services	220	\$39,500
4	Arab Cultural and Community Center	Case management	35	\$38,000
5	Asian & Pacific Islander Wellness Center	Job training	35	\$43,000
6	Asian Law Caucus	Legal services	165	\$53,500
7 *	Asian Pacific American Community Center	Information and referral	500	\$58,000
8	Asian Women's Shelter	Case management	50	\$35,500
9	Asian Women's Shelter (ESG)	Shelter	50	\$52,000
10	Bar Assoc. of SF Volunteer Legal Services (ESG)	Legal services	289	\$90,000
11	Bay Area Legal Aid	Legal services	19	\$40,000
12	Bayview Hunter's Point Center for Arts & Technology (DCYF)	Academic support	50	\$45,000
13	Bayview Hunter's Point Center for Arts & Technology	Job training	20	\$58,000
14 *	Booker T. Washington Community Service Center (DCYF)	Academic support	35	\$22,500
15	Brava! for Women in the Arts	Job training	35	\$45,000
16	Catholic Charities CYO (DCYF)	Academic support	60	\$45,000
17	Catholic Charities CYO (ESG)	Homeless prevention	66	\$27,500
18	Central City Hospitality House (ESG)	Shelter	85	\$31,850
19	Chinatown Community Development Center (DCYF)	Academic support	30	\$40,000
20	Community Alliance for Special Education (DCYF)	Academic support	24	\$25,000
21	Community United Against Violence	Case management	35	\$27,000
22	Compass Community Services	Case management	75	\$37,000
23	Compass Community Services (ESG)	Shelter	75	\$50,000
24	Ella Hill Hutch Community Center (DCYF)	Academic support	40	\$42,290
25	Episcopal Community Services of SF	Adult education	45	\$30,000
26	Episcopal Community Services of SF (ESG)	Shelter	35	\$40,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

27	Filipino American Development Foundation (DCYF)	Academic support	35	\$25,000
28	Filipino-American Development Foundation: Filipino Community Center	Case management	80	\$25,000
29	Friendship House	Case management	10	\$36,900
30	Girls Afterschool Academy (DCYF)	Academic support	50	\$40,000
31	Growth and Learning Opportunities Inc. (DCYF)	Academic support	100	\$27,600
32	Gum Moon Residence Hall (DCYF)	Family support	35	\$15,000
33	Gum Moon Residence Hall (ESG)	Shelter	15	\$52,500
34	Haight Ashbury Food Program	Meals and referrals	1,000	\$25,000
35	Hamilton Family Center, Inc (ESG)	Shelter	100	\$50,000
36	Hearing and Speech Center of Northern California	Information and referral	230	\$45,000
37	Holy Family Day Home (ESG)	Homeless prevention	20	\$25,000
38	Instituto Familiar de la Raza (DCYF)	Case management	30	\$45,000
39	Instituto Laboral de la Raza	Legal services	1,200	\$68,000
40	Jamestown Community Center (DCYF)	Academic support	85	\$60,000
40	John King Senior Center	Transportation	300	\$100,000
42 *	Juma Ventures (DCYF)	Case management	65	\$10,305
43	La Casa de las Madres	Case management	22	\$52,000
44	La Casa de las Madres (DCYF)	Case management	139	\$25,000
45	La Casa de las Madres (ESG)	Shelter	28	\$77,300
46 *	La Raza Centro Legal	Legal services	400	\$115,000
47	La Raza Community Resource Center	Legal services	125	\$50,000
48	Larkin Street Youth Services	Case management	175	\$61,000
49	Larkin Street Youth Services (ESG)	Shelter	350	\$54,000
50	Lavender Youth Rec. & Info. Ct.(LYRIC)	Academic support	30	\$65,000
51	Lyon-Martin Women's Health Services	Primary health care	300	\$77,500

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

52	Mission Education Projects, Inc. (DCYF)	Academic support	35	\$37,500
53	Mission Learning Center (DCYF)	Academic support	105	\$75,000
54	Mission Neighborhood Centers	Senior support services	300	\$50,000
55	Mission Neighborhood Centers (DCYF)	Academic support	20	\$42,000
56	Network For Elders	Senior support services	75	\$50,000
57	New Leaf Services for our Community	Mental health services	60	\$55,000
58	Nihonmachi Legal Outreach	Legal services	507	\$93,000
59	Portola Family Connections	Case management	161	\$48,000
60	Providence Foundation (ESG)	Case management	50	\$45,000
61	Richmond District Neighborhood Center	Life skills	50	\$30,000
62	Samoan Community Development Center	Information and referral	100	\$60,000
63	San Francisco Child Abuse Prevention Center (DCYF)	Case management	50	\$30,000
64 *	San Francisco Housing Development Corporation	Information and referral	50	\$50,000
65	San Francisco Lighthouse	Information and referral	10	\$25,000
66	Somarts Cultural Center/Straight Forward Club	Violence prevention	30	\$30,000
67	Somarts Cultural Center/United Playaz	Case management	60	\$40,000
68 *	Southwest Community Corporation	Case management	195	\$48,000
69	St. Boniface Neighborhood Center (ESG)	Case management	50	\$27,587
70	St. Vincent de Paul Society of San Francisco	Case management	100	\$45,000
71	St. Vincent de Paul Society of San Francisco (ESG)	Shelter	83	\$20,000
72	Sunset Youth Services (DCYF)	Case management	213	\$50,000
73	Swords to Plowshares Veterans Rights Organization	Legal services	47	\$40,000
74	Swords to Plowshares Veterans Rights Organization (ESG)	Case management	86	\$40,234
75	Tides Center/C.L.A.E.R. Project	Case management	24	\$50,000
76	TURF (DCYF)	Academic support	70	\$50,000

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

77	United Council of Human Services (ESG)	Case management	180	\$96,000
78	Vietnamese Elderly Mutual Assistance Association	Senior support services	120	\$35,000
79	Westside Community Services (DCYF)	Academic support	60	\$30,000
80	Young Community Developers	Job training	50	\$73,000
		<i>Total # of individuals provided with legal services</i>	<b>2,972</b>	<b>\$589,000</b>
		<i>Subtotal for G3, O1, S3</i>		<b>\$3,693,066</b>

**Strategy 4:** Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services

	Organization	Performance measure	Goal	06-07 Funding Amount
		<i>Total # of funder collaboratives established</i>	<b>0</b>	<b>\$0</b>

**Strategy 5:** Promote services in neighborhoods that provide access through community hubs

	Organization	Performance measure	Goal	06-07 Funding Amount
1	* Alice Griffith Opportunity Center - San Francisco Housing Development	Access point	1	\$0
2	* Asian Pacific American Community Center	Access point	1	\$0
3	* Boys & Girls Clubs of San Francisco	Access point	1	\$0
4	* Centro del Pueblo	Access point	1	\$0
5	* Chinese Newcomers Service Center	Access point	1	\$0
6	* Southwest Community Corporation	Access point	1	\$0

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			<i>Total # of access points created/supported</i>	<b>6</b>	<b>\$0</b>
<b>Strategy 6:</b> Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1		Communities of Opportunity Resident Involvement Activities	# of residents engaged	250	<b>\$0</b>
			<i>Total # of residents engaged</i>	<b>250</b>	<b>\$0</b>
<b>Strategy 7:</b> Increase vocational ESL programs and reduce language barriers to accessing social services					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1	*	Arriba Juntos	VESL program	1	\$0
2	*	Charity Cultural Services Center	VESL program	1	\$0
3	*	Chinese Newcomers Service Center	VESL program	1	\$0
4	*	Chinese Progressive Association	VESL program	1	\$0
5	*	Community Youth Center-San Francisco (CYC-SF)	VESL program	1	\$0
6	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	VESL program	1	\$0
7	*	La Raza Centro Legal	VESL program	1	\$0
8	*	Life Frames, Inc.	VESL program	1	\$0
9	*	Mission Language and Vocational School, Inc.	VESL program	1	\$0
10	*	Mujeres Unidas y Activas	VESL program	1	\$0
11	*	Self-Help for the Elderly	VESL program	1	\$0
			<i>Total # of vocational ESL programs supported</i>	<b>11</b>	<b>\$0</b>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>GOAL 4: PROMOTE EQUITY-BASED PUBLIC POLICY STRATEGIES</b>				
<i>Objective 1: Leverage and coordinate targeted public, private and not for profit investments</i>				
<b>Strategy 1:</b> Assist in the development of social capital				
	<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
1	Communities of Opportunity Time Banking Initiative	<b># of volunteer hours logged</b>	<b>2,000</b>	
		<i>Total # of volunteer hours logged</i>	<b>2,000</b>	<b>\$0</b>
<b>Strategy 2:</b> Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services				
	<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>06-07 Funding Amount</b>
		<i>Total # of surveys conducted and reports published</i>	<b>0</b>	<b>\$0</b>

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

## Appendix D. List of Proposed HOPWA Projects By Program

Activity Name and Location	Program Description	2006/07 Budget
<b>I. SAN FRANCISCO</b>		
<b>A. Capital Projects</b>		
Capital improvements at existing projects – various sites in San Francisco based on monitoring	An estimated 20 units will be improved with capital funding for the purpose of providing decent affordable housing. Capital needs of existing projects—which are beyond the scope covered by project reserves—will be assessed during monitoring visits.	\$338,337
<b>Subtotal</b>		<b>\$338,337</b>
<b>B. Rental Assistance Program</b>		
1. Tenant-Based Rental Assistance – Scattered sites (San Francisco Housing Authority)	280 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$3,193,622
2. Housing Advocacy Program (Catholic Charities)	280 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$242,991
<b>Subtotal</b>		<b>\$3,436,613</b>
<b>C. Supportive Services and Operating Costs</b>		
1. Leland House 141 Leland Avenue	45 very low-income residents living with HIV/AIDS at this Residential Care Facility for the Chronically Ill (RCF-CI) will continue to live in decent affordable supportive services enriched housing.	\$1,355,159
2. Peter Claver Community 1340 Golden Gate Avenue	32 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$663,787
3. Maitri 401 Duboce Street	14 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$459,969

4. Richard Cohen Residence 220 Dolores Street	10 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$448,000
5. Larkin Street – Assisted Care 129 Hyde Street	12 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$325,368

**Subtotal      \$3,252,283**

**D. Project Sponsor Administrative Expenses** (Limited to 7% of awarded funds)

1. San Francisco Housing Authority 1815 Egbert Street	Sponsor of Tenant-Based Rental Assistance Program.	\$56,378
2. Catholic Charities of the Archdiocese of San Francisco 180 Howard Street, Suite 100	Sponsor of Leland House, Peter Claver Community and Housing Advocacy Program.	\$158,335
3. Maitri 401 Duboce Street	Sponsor of Maitri.	\$32,198
4. Dolores Street Community Services 938 Valencia Street	Sponsor of Richard Cohen Residence.	\$31,350
5. Larkin Street Youth Center 1044 Larkin Street	Sponsor of Larkin Street—Assisted Care.	\$22,776

**Subtotal      \$301,037**

**E. Grantee Administrative Expenses**

San Francisco Redevelopment Agency, 770 Golden Gate Avenue	Grantees are limited to 3% of awarded funds for administration costs.	\$212,730
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**Subtotal      \$212,730**

**Total – San Francisco      \$7,541,000**

## II. SAN MATEO COUNTY

**A. Rental Assistance Program**

1. Housing Assistance Program Scattered Sites in San Mateo	150 very low-income persons living with HIV/AIDS will be assisted with short-term housing subsidies for the purpose of providing decent affordable housing.	\$261,586
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2.	Housing Assistance Services 2686 Spring Street, Redwood City	150 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$200,005
<b>Subtotal</b>			<b>\$461,591</b>
<b>B. Supportive Services</b>			
1.	Aging & Adult Services 225 37 <sup>th</sup> Avenue, San Mateo	20 very low-income persons living with HIV/AIDS will have access to comprehensive home and community based services (including attendant care) for the purpose of creating suitable living environments and avoiding placement in a nursing facility or hospital.	\$93,458
2.	Benefits Counseling, San Mateo Co. AIDS Program 225 37 <sup>th</sup> Avenue, San Mateo	125 very low-income persons living with HIV/AIDS will have access to benefits counseling services for the purpose of creating suitable living environments.	\$60,494
<b>Subtotal</b>			<b>\$153,952</b>
<b>C. Project Sponsor Administrative Expenses</b> (Limited to 7% of awarded funds)			
1.	Mental Health Association of San Mateo 2686 Spring Street, Redwood City	Sponsor of Housing Assistance Program and related Supportive Services.	\$32,311
2.	Aging & Adult Services 225 37 <sup>th</sup> Avenue, San Mateo	Sponsor of case management and attendant care programs.	\$6,542
3.	San Mateo County AIDS Program 225 37 <sup>th</sup> Avenue, San Mateo	Sponsor of benefits counseling program.	\$4,234
<b>Subtotal</b>			<b>\$43,087</b>
<b>D. Grantee Administrative Expenses</b>			
	San Mateo County AIDS Program 225 37 <sup>th</sup> Avenue, San Mateo	Grantees are limited to 3% of awarded funds for administration costs.	\$20,370
<b>Subtotal</b>			<b>\$20,370</b>
<b>Total – San Mateo County</b>			<b>\$679,000</b>

### III. MARIN COUNTY

#### A. Rental Assistance Program

Long-term Rental Assistance Scattered Sites in Marin County	29 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$270,630
<b>Subtotal</b>		<b>\$270,630</b>

#### B. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

Marin Housing Authority 4020 Civic Center Drive, San Rafael	Sponsor of Long-term Rental Assistance Program.	\$20,370
<b>Subtotal</b>		<b>\$20,370</b>

#### C. Grantee Administrative Expenses

County of Marin 3501 Civic Center Drive, San Rafael	Grantees are limited to 3% of awarded funds for administration costs.	\$9,000
<b>Subtotal</b>		<b>\$9,000</b>
<b>Total – Marin County</b>		<b>\$300,000</b>
<b>Grand Total – San Francisco EMSA</b>		<b>\$8,520,000</b>

**Appendix E. U.S. Department of Housing and Urban Development  
CPD Consolidated Plan Listing of Proposed Projects**

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05Q Subsistence Payments	<b>CDBG</b>	\$50,000
Homeless/HIV/AIDS	570.204	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
28-day hotel vouchers primarily targeting people with HIV/AIDS who are in the process of receiving permanent housing	55 People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b> Yes	<b>Start Date:</b> 07/01/06		
<b>Help those with HIV or AIDS?</b> Yes	<b>Completion Date:</b> 06/30/07		
<b>Eligibility:</b> NA - ESG Activity	<b>HUD Objective:</b> Decent Housing		
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Affordability		
<b>Location(s):</b> 427 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05K Tenant/Landlord Counseling	<b>CDBG</b>	\$35,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Housing counseling services primarily targeting clients who are HIV positive	550 Households	<b>TOTAL</b>	\$35,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/06		
<b>Help those with HIV or AIDS?</b> Yes	<b>Completion Date:</b> 06/30/07		
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Decent Housing		
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility		
<b>Location(s):</b> 427 South Van Ness Avenue, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	<b>CDBG</b>	\$45,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Free or low cost legal services primarily targeting people who are HIV positive and those with AIDS	140 Households	<b>TOTAL</b>	\$45,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1663 Mission Street, Suite 500, San Francisco, CA 94103

**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	<b>CDBG</b>	\$39,500
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Legal support primarily targeting people with HIV entering or re-entering the workforce	220 People	<b>TOTAL</b>	\$39,500

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1663 Mission Street, Suite 500, San Francisco, CA 94103

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Affordability

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Arab Cultural and Community Center	05 Public Services (General)	<b>CDBG</b>	\$38,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management in immigration, health referrals, employment and other services	35 People	<b>TOTAL</b>	\$38,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2 Plaza Street, San Francisco, CA 94116  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Arriba Juntos	03E Neighborhood Facilities	<b>CDBG</b>	\$50,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Replace HVAC units at vocational training center	1 Public Facilities	<b>TOTAL</b>	\$50,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1850 Mission Street, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Arriba Juntos	05H Employment Training	<b>CDBG</b>	\$60,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job readiness, training and placement services in the home health care field, incorporating vocational ESL	56 People	<b>TOTAL</b>	\$60,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1850 Mission Street, San Francisco, CA 94103  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Asian & Pacific Islander Wellness Center	05H Employment Training	<b>CDBG</b>	\$43,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job readiness/counseling and psychotherapy services primarily targeting Asian Pacific Islander transgendered residents in the Tenderloin	35 People	<b>TOTAL</b>	\$43,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 730 Polk Street, 4th Floor, San Francisco, CA 94109  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus		05C Legal Services	<b>CDBG</b>	\$53,500
Public Services		570.201(e)	<b>ESG</b>	
Legal counseling, representation and referral on issues including immigration, employment and housing, primarily targeting the Asian and Pacific Islander community		165 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$53,500
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	939 Market Street, #201, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	<b>CDBG</b>	\$252,860
Housing		570.202	<b>ESG</b>	
Architectural technical assistance to nonprofit affordable housing sponsors		0 Housing Units	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$252,860
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1182 Market Street, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Pacific American Community Center		05 Public Services (General)	<b>CDBG</b>	\$58,000
Public Services		570.201(e)	<b>ESG</b>	
Information, referrals, and translation services targeting primarily Asian immigrants in Visitacion Valley and Bayview Hunters Point		500 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$58,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2442 Bayshore Blvd., San Francisco, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG</b>	\$52,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Shelter for battered women and their children		50 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$52,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, #19, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter		05G Battered and Abused Spouses	<b>CDBG</b>	\$35,500
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Intensive case management, counseling, collaboration and advocacy for primarily Asian and Pacific Islander battered women and their children		50 People	<b>TOTAL</b>	\$35,500
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, #19, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian, Inc.		18B ED Technical Assistance	<b>CDBG</b>	\$50,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance for low- and moderate-income persons primarily in the Western and lower Southeast portions of the City to support the growth and success of small businesses		7 Jobs	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1670 Pine Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Asian, Inc.		12 Construction of Housing		CDBG ESG HOME HOPWA	\$135,000
Housing		570.201(m)			
Affordable housing development and management		0 Housing Units			TOTAL
Help the Homeless?	No	Start Date:	07/01/06		
Help those with HIV or AIDS?	No	Completion Date:	06/30/07		
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility	
Location(s):	1670 Pine Street, San Francisco, CA 94109				
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Asian, Inc.		05 Public Services (General)		CDBG ESG HOME HOPWA	\$20,000
Housing		570.201(e)			
First-time homebuyer counseling and workshops		60 Households			TOTAL
Help the Homeless?	No	Start Date:	07/01/06		
Help those with HIV or AIDS?	No	Completion Date:	06/30/07		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility	
Location(s):	1670 Pine Street, San Francisco, CA 94109				

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Bar Assoc. of SF Volunteer Legal Services	05C Legal Services	<b>CDBG ESG HOME HOPWA</b>	\$90,000
Homeless/HIV/AIDS	570.201(e)		
Legal counseling, representation and processing for eviction prevention and SSI benefits	289 People	<b>TOTAL</b>	\$90,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1360 Mission Street, #201, San Francisco, CA 94103-2628

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Bay Area Legal Aid	05C Legal Services	<b>CDBG ESG HOME HOPWA</b>	\$40,000
Public Services	570.201(e)		
Legal counseling, representation, and assistance to low-income domestic violence survivors	19 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 50 Fell Street, 1st Floor, San Francisco, CA 94102

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Bayview Hunter's Point Center for Arts & Technology	05H Employment Training	<b>CDBG</b>	\$58,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Arts and technology educational program providing young adults (18-25) with job readiness skills, computer training and opportunity to design community based logos	20 People	<b>TOTAL</b>	\$58,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2415 Third Street, #230, San Francisco, CA 94107  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Bernal Heights Neighborhood Center	03E Neighborhood Facilities	<b>CDBG</b>	\$45,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Renovate bathrooms and entrance for accessibility at multipurpose community center	1 Public Facilities	<b>TOTAL</b>	\$45,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(1) - Low/Mod Area Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 515 Cortland Avenue, San Francisco, CA 94110  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		18B ED Technical Assistance	<b>CDBG</b>	\$20,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
ENCoRe project - organize and connect small businesses along Excelsior's commercial corridor with key services to stabilize, expand and retain local businesses and fill vacancies		15 Businesses	<b>TOTAL</b>	\$20,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	4651 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		12 Construction of Housing	<b>CDBG</b>	\$170,000
Housing		570.201(m)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Affordable housing development		0 Housing Units	<b>TOTAL</b>	\$170,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	515 Cortland Avenue, San Francisco, CA 94110			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Bindlestiff Studio	03D Youth Centers/Facilities	<b>CDBG</b>	\$60,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Build out after school space including restroom and kitchenette within a larger studio and theater	1 Public Facilities	<b>TOTAL</b>	\$60,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 185 Sixth Street, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Board of Trustees of the Glide Foundation	05H Employment Training	<b>CDBG</b>	\$48,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Counseling, hard and soft skills training and placement in construction industry jobs for low-income San Franciscans ages 18-24	25 People	<b>TOTAL</b>	\$48,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 330 Ellis Street, San Francisco, CA 94102  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Boys & Girls Clubs of San Francisco	03D Youth Centers/Facilities	<b>CDBG</b>	\$900,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Renovate existing multipurpose facility with tenant improvements	1 Public Facilities	<b>TOTAL</b>	\$900,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 195 Kiska Road, San Francisco, CA 94124  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Brava! for Women in the Arts	05H Employment Training	<b>CDBG</b>	\$45,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Technical training in theater production and placement in internships at professional theaters for youth ages 14-25	33 People	<b>TOTAL</b>	\$45,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2781 24th Street, San Francisco, CA 94110  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Brothers Against Guns	05H Employment Training	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job training, life skills training and counseling for older youth ages 18-25 connected to the criminal justice system	10 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 8 West Point Road, San Francisco, CA 94124  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Catholic Charities CYO	05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	<b>CDBG</b>	\$27,500
Homeless/HIV/AIDS	570.204	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Rental assistance grants to very low income families and single individuals who are facing eviction or are moving from shelters and transitional housing to permanent housing	66 Households	<b>TOTAL</b>	\$27,500

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 180 Howard Street, Suite 300, San Francisco, CA 94105-1696  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
CCSF Small Business Development Center	19D CDBG Assistance to Institutes of Higher Education	<b>CDBG ESG</b>	\$100,000
Ecnomic Development	570.201(q)	<b>HOME HOPWA</b>	
Business technical assistance for low- and moderate-income persons and support an expanded citywide effort targeting new and existing restaurants	100 Jobs	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention	<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Public 570.500(c)	<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	455 Market Street, 6th Floor, San Francisco, CA 94105		

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Central City Hospitality House	03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$31,850
Homeless/HIV/AIDS	570.201(e)	<b>HOME HOPWA</b>	
Shelter beds for homeless adult men	85 People	<b>TOTAL</b>	\$31,850
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07
<b>Eligibility:</b>	NA - ESG Activity	<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)	<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	146 Leavenworth Street, San Francisco, CA 94102		

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Central City Hospitality House	05H Employment Training	<b>CDBG</b>	\$31,650
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Employment and vocational training to homeless and very poor adults living in the Tenderloin neighborhood	200 People	<b>TOTAL</b>	\$31,650

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 290 Turk Street, San Francisco, CA 94102

**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Centro del Pueblo	03E Neighborhood Facilities	<b>CDBG</b>	\$58,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Upgrade auditorium at multi-service center in the Mission district	1 Public Facilities	<b>TOTAL</b>	\$58,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(1) - Low/Mod Area Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 474 Valencia Street, San Francisco, CA 94103

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Centro Latino de San Francisco		03A Senior Centers	<b>CDBG</b>	\$50,000
Public Facilities		570.201(c)	<b>ESG</b>	
Renovate roof at senior center		1 Public Facilities	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1656 15th Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Charity Cultural Services Center		05H Employment Training	<b>CDBG</b>	\$80,000
Public Services		570.201(e)	<b>ESG</b>	
Job readiness, VESL, and training and placement services in the culinary industry primarily for immigrant individuals		69 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$80,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	827 Stockton Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Children's Council of SF		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$60,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Training and technical assistance to support the start-up, retention and growth of family child care microenterprises		18 People	<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	445 Church Street, San Francisco, CA 94114			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		12 Construction of Housing	<b>CDBG</b>	\$348,000
Housing		570.201(m)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Affordable housing development		0 Housing Units	<b>TOTAL</b>	\$348,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$47,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Eviction prevention and housing counseling for very low income households at risk of homelessness.		250 Households	<b>TOTAL</b>	\$47,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1525 Grant Avenue, San Francisco, CA 94133			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese for Affirmative Action		05H Employment Training	<b>CDBG</b>	\$100,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Employment program primarily for people with limited-English skills in Chinatown and Visitacion Valley neighborhoods		300 People	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	17 Walter U. Lum Place, San Francisco, CA 94108			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Chinese Newcomers Service Center	05H Employment Training	<b>CDBG</b>	\$96,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Employment readiness, VESL, training and placement services primarily targeting recent immigrants	900 People	<b>TOTAL</b>	\$96,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 777 Stockton Street, #104, San Francisco, CA 94108

**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Chinese Progressive Association	05H Employment Training	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job readiness, training, vocational ESL and placement services for restaurant workers	20 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1042 Grant Avenue, 5th Floor, San Francisco, CA 94133

**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CityTeam Ministries		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$25,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Food and employment services for chronically homeless men.		0 People	<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	164 Sixth Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F		18B ED Technical Assistance	<b>CDBG ESG</b>	\$75,000
Ecnomic Development		570.203(b)	<b>HOME HOPWA</b>	
Technical assistance primarily to new and existing LGBT businesses to support job creation and income expansion opportunities		8 Jobs	<b>TOTAL</b>	\$75,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F		05H Employment Training	<b>CDBG</b>	\$25,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Employment readiness training and job placements for primarily lesbian, gay, bisexual and transgender (LGBT) individuals		165 People	<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		12 Construction of Housing	<b>CDBG</b>	\$115,000
Housing		570.201(m)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Affordable housing development and supportive services		0 Housing Units	<b>TOTAL</b>	\$115,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	280 Turk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community United Against Violence		05G Battered and Abused Spouses	<b>CDBG</b>	\$27,000
Public Services		570.201(e)	<b>ESG</b>	
Case management and support services for primarily LGBTQ (lesbian, gay, bisexual, transgender, and questioning) domestic violence victims		35 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$27,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	160 14th Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Vocational Enterprises		18B ED Technical Assistance	<b>CDBG</b>	\$50,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
Business technical support to IME, a janitorial company, including job training and placement primarily for individuals with mental health disabilities to be potential employees		10 Jobs	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1425 Folsom Street, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Community Youth Center-San Francisco (CYC-SF)	05H Employment Training	<b>CDBG</b>	\$71,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job preparation, VESL, job placement and support services for youth ages 16-25, primarily focusing on Asian immigrants with limited English proficiency	200 People	<b>TOTAL</b>	\$71,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1237 Van Ness Avenue, #200, San Francisco, CA 94109  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Compass Community Services	03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG</b>	
		<b>ESG</b>	\$50,000
Homeless/HIV/AIDS	570.201(e)	<b>HOME</b>	
		<b>HOPWA</b>	
Shelter beds for homeless families	75 People	<b>TOTAL</b>	\$50,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 995 Market Street, 5th Floor, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Compass Community Services	05 Public Services (General)	<b>CDBG</b>	\$37,000
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management and intensive supportive services for homeless families	75 People	<b>TOTAL</b>	\$37,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 995 Market Street, 5th Floor, San Francisco, CA 94103

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Compasspoint Nonprofit Services	20 Planning	<b>CDBG</b>	\$35,000
Planning/Administration	570.205	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Workshop training vouchers and forums on non-profit management topics for MOCD grantees	NA	<b>TOTAL</b>	\$35,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - Administrative or Planning Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 731 Market Street, Suite 200, San Francisco, CA 94103-2005

**HUD Objective:** NA  
**HUD Outcome:** NA

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - A Home Away from Homelessness		05L Child Care Services	<b>CDBG</b>	\$35,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
After-school case management, tutoring and other programming for children		25 People	<b>TOTAL</b>	\$35,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	Fort Mason, Building 9 , San Francisco, CA 94123			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Bayview Hunter's Point Center for Arts & Technology		05D Youth Services	<b>CDBG</b>	\$45,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Digital media arts targeting primarily youth residing in Alice Griffith and surrounding community		50 People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2415 Third Street, Suite 230 , San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Booker T. Washington Community Service Center		05D Youth Services	<b>CDBG</b>	\$45,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Computer training and financial literacy classes for primarily youth residing in Westside Court housing		35 People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	800 Presidio Avenue , San Francisco, CA 94115			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Catholic Charities CYO		05L Child Care Services	<b>CDBG</b>	\$45,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Before and after-school academic enrichment activities for elementary school-aged children		60 People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	180 Howard Street, Suite 100 , San Francisco, CA 94105			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
DCYF - Chinatown Community Development Center	05L Child Care Services	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Year-round youth programming, parent workshops and whole family activities	30 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1525 Grant Avenue , San Francisco, CA 94133  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
DCYF - Community Alliance for Special Education	05L Child Care Services	<b>CDBG</b>	\$25,000
Non-homeless Special Needs	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Training and support to help children with disabilities receive appropriate education services	24 People	<b>TOTAL</b>	\$25,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1500 Howard Street , San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
DCYF - Ella Hill Hutch Community Center	05D Youth Services	<b>CDBG</b>	\$42,290
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Academic tutoring, mentoring, college readiness, and cultural events for teenagers	40 People	<b>TOTAL</b>	\$42,290

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1050 McAllister Street , San Francisco, CA 94115  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
DCYF - Filipino American Development Foundation	05D Youth Services	<b>CDBG</b>	\$25,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Service learning, ethnic studies and mentorship projects for high school students	35 People	<b>TOTAL</b>	\$25,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 35 San Juan Avenue , San Francisco, CA 94112  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Girls Afterschool Academy		05D Youth Services	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
Academic support, leadership development and community service projects for high school students		50 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, #15 , San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Growth and Learning Opportunities Inc.		05L Child Care Services	<b>CDBG</b>	\$27,600
Public Services		570.201(e)	<b>ESG</b>	
After-school academic support and recreational programming for elementary school aged students		100 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$27,600
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1560 Noriega Street, Suite 206 , San Francisco, CA 94122			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Gum Moon Residence Hall		05 Public Services (General)	<b>CDBG</b>	\$15,000
Public Services		570.201(e)	<b>ESG</b>	
Comprehensive bilingual family support for primarily Asian immigrant families		35 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$15,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	940 Washington Street , San Francisco, CA 94108			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Instituto Familiar de la Raza		05D Youth Services	<b>CDBG</b>	\$45,000
Public Services		570.201(e)	<b>ESG</b>	
One-to-one and group mentoring for teenage youth		30 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2919 Mission Street , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Jamestown Community Center		05L Child Care Services	<b>CDBG</b>	\$60,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
After-school programs at three public schools		85 People	<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3382 26th Street , San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Juma Ventures		05D Youth Services	<b>CDBG</b>	\$20,610
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management and workshops for college exploration, career planning, life skills and financial literacy for high school students		65 People	<b>TOTAL</b>	\$20,610
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	131 Steuart Street, Suite 201 , San Francisco, CA 94105			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
DCYF - La Casa de las Madres	05L Child Care Services	<b>CDBG</b> <b>ESG</b> <b>HOME</b> <b>HOPWA</b>	\$25,000
Homeless/HIV/AIDS	570.201(e)		
Therapeutic support services, counseling, workshops, and recreational programming for children and their parents in a family shelter	139 People	<b>TOTAL</b>	\$25,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1850 Mission, Suite B , San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
DCYF - Mission Education Projects, Inc.	05L Child Care Services	<b>CDBG</b> <b>ESG</b> <b>HOME</b> <b>HOPWA</b>	\$37,500
Public Services	570.201(e)		
After-school tutoring and homework assistance for children	35 People	<b>TOTAL</b>	\$37,500

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 3049 24th Street , San Francisco, CA 94110  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Mission Learning Center		05L Child Care Services	<b>CDBG</b>	\$75,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
After-school literacy and academic development for children		105 People	<b>TOTAL</b>	\$75,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	474 Valencia Street, Suite 210 , San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Mission Neighborhood Centers		05L Child Care Services	<b>CDBG</b>	\$42,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
After-school and summer program with academic support, health and fitness, recreational programming, and cultural enrichment for children ages 5-14		20 People	<b>TOTAL</b>	\$42,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	362 Capp Street , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - San Francisco Child Abuse Prevention Center		05 Public Services (General)	<b>CDBG</b>	\$30,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Support groups, parent education seminars and other family activities		50 People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1757 Waller Street , San Francisco, CA 94117			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Sunset Youth Services		05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Intensive case management program providing comprehensive services and supports for families		213 People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3918 Judah Street , San Francisco, CA 94122			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - TURF		05D Youth Services	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
Girls support program and music studio program for teenage youth		70 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1652 Sunnydale Avenue , San Francisco, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Westside Community Services		05D Youth Services	<b>CDBG</b>	\$30,000
Public Services		570.201(e)	<b>ESG</b>	
Youth leadership development		60 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1153 Oak Street , San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House		05H Employment Training	<b>CDBG</b>	\$35,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Multi-lingual employment readiness training and placement services primarily to monolingual Asian immigrants		54 People	<b>TOTAL</b>	\$35,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	920 Sacramento Street, San Francisco, CA 94108			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Earned Asset Resource Network (EARN)		05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Financial literacy and case management for program participants.		25 People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	235 Montgomery Street, Suite 300, San Francisco, CA 94104			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Economic Opportunity Council of SF	03M Child Care Centers/Facilities for Children	<b>CDBG</b>	\$38,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Provide security fence and lighting at child development center in the Bayview	1 Public Facilities	<b>TOTAL</b>	\$38,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 200 Cashmere Street, San Francisco, CA 94124  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Ella Hill Hutch Community Center	05H Employment Training	<b>CDBG</b>	\$98,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job readiness, job training and placement services primarily targeting 18-24 year old young men in the Western Addition	56 People	<b>TOTAL</b>	\$98,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1050 McAllister Street, San Francisco, CA 94115  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$40,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Shelter beds for primarily chronically homeless adults		35 People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	201 Eighth Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		12 Construction of Housing	<b>CDBG ESG HOME HOPWA</b>	\$70,000
Housing		570.201(m)		
Affordable housing development and provision of supportive services		0 Housing Units	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	165 Eighth Street, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Episcopal Community Services of SF	05 Public Services (General)	<b>CDBG</b>	\$30,000
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Adult education focused on job skills and basic education for the homeless in its shelter program	45 People	<b>TOTAL</b>	\$30,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 165 8th Street, San Francisco, CA 94103

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Every Child Can Learn Foundation	03 Public Facilities and Improvements (General)	<b>CDBG</b>	\$150,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Build new restrooms at soccer fields of Burton High School	1 Public Facilities	<b>TOTAL</b>	\$150,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(1) - Low/Mod Area Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 400 Mansell Street, San Francisco, CA 94134

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Eviction Defense Collaborative, Inc.		05C Legal Services	<b>CDBG</b>	\$30,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Legal assistance to tenants who have received an eviction lawsuit to file a response and represent themselves in court		1000 Households	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	995 Market Street, #1200, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation		03E Neighborhood Facilities	<b>CDBG</b>	\$100,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Build out new employment training center located at the new San Francisco Filipino Cultural Center		1 Public Facilities	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	835 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation: Filipino Community Center		05 Public Services (General)	<b>CDBG ESG</b>	\$25,000
Public Services		570.201(e)	<b>HOME HOPWA</b>	
Family support program through intensive case management and multiservices initiated by the Filipino Community Center		80 People	<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	35 San Juan Avenue, San Francisco, CA 94112			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Florence Crittenton Services		03M Child Care Centers/Facilities for Children	<b>CDBG ESG HOME HOPWA</b>	\$100,000
Public Facilities		570.201(c)		
Renovate an existing childcare facility with ADA upgrades and improvements to kitchen, floors, windows, doors/hardware, roof and other licensing requirements		1 Public Facilities	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1030 Oakdale Avenue, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friends of the Urban Forest		03N Tree Planting	<b>CDBG</b>	\$40,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Plant 133 trees in Bayview Hunter's Point and Visitacion Valley		1 Public Facilities	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	Bayview Hunters Point & Visitacion Valley , San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties		05H Employment Training	<b>CDBG</b>	\$75,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Integrated retail training and work experience with vocational ESL support services primarily targeting Limited English Proficiency (LEP) Chinese speaking populations within San Francisco		36 People	<b>TOTAL</b>	\$75,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1500 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc.		12 Construction of Housing	<b>CDBG</b>	\$94,000
Housing		570.201(m)	<b>ESG</b>	
Affordable housing development		0 Housing Units	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$94,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	105 Seventh Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Gum Moon Residence Hall		05G Battered and Abused Spouses	<b>CDBG</b>	\$52,500
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Subsidized housing and support services primarily targeting low-income Asian immigrant women who are survivors of domestic violence and sexual assault		15 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$52,500
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Haight Ashbury Food Program		05 Public Services (General)	<b>CDBG</b>	\$25,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Meals and referral services to homeless individuals		1000 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1525 Waller Street, San Francisco, CA 94117			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG</b>	\$50,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Provide shelter beds for homeless families.		100 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	260 Golden Gate Avenue, San Francisco, CA 94102			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Hearing and Speech Center of Northern California	05B Services for the Disabled	<b>CDBG</b>	\$45,000
Non-homeless Special Needs	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Information and referral, life skills training and case management for hearing impaired individuals	230 People	<b>TOTAL</b>	\$45,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1234 Divisadero Street, San Francisco, CA 94115  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Holy Family Day Home	05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	<b>CDBG</b>	\$25,000
Homeless/HIV/AIDS	570.204	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Rental assistance payments to low-income households to prevent homelessness	20 Households	<b>TOTAL</b>	\$25,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 299 Dolores Street, San Francisco, CA 94103  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Homeless Prenatal Program, Inc.	03E Neighborhood Facilities	<b>CDBG</b>	\$80,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Waterproof exterior of building and replace windows at a homeless prenatal service agency	1 Public Facilities	<b>TOTAL</b>	\$80,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2500 18th Street, San Francisco, CA 94110

**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Capital Projects	31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS	574	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	\$338,337
Funding of capital needs of existing projects—beyond scope covered by project reserves.	20 Housing Units	<b>TOTAL</b>	\$338,337

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Catholic Charities CYO	31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS	574		\$2,420,272
Supportive services, facility operating costs and project sponsor administration at two RCF-CIs and housing advocacy services to people who are eligible for and/or receiving HOPWA rental subsidies.	77 Housing Units	<b>TOTAL</b>	\$2,420,272

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 180 Howard Street, Suite 300, San Francisco, CA 94105

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Dolores Street Community Services	31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS	574		\$479,350
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	10 Housing Units	<b>TOTAL</b>	\$479,350

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 220 Dolores Street, San Francisco, CA 94103

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Larkin Street Youth Services		31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS		574		\$348,144
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		12 Housing Units	<b>TOTAL</b>	\$348,144
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	129 Hyde Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Maitri		31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS		574		\$492,167
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		14 Housing Units	<b>TOTAL</b>	\$492,167
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	401 Duboce Street, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - San Francisco Redevelopment Agency		31B HOPWA Grantee Administration	<b>CDBG</b>	
Planning/Administration		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$212,730
San Francisco administration of HOPWA Program		NA	<b>TOTAL</b>	\$212,730
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - SF Housing Authority		31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$3,250,000
Rental assistance program for very low-income persons with HIV/AIDS.		280 Housing Units	<b>TOTAL</b>	\$3,250,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Public 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1815 Egbert Street, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - County of Marin		31B HOPWA Grantee Administration	<b>CDBG</b>	
Planning/Administration		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$9,000
Marin County administration of HOPWA Program		NA	<b>TOTAL</b>	\$9,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	3501 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - Marin Housing Authority		31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$291,000
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration).		29 Housing Units	<b>TOTAL</b>	\$291,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Public 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	4020 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - Aging & Adult Services		31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$100,000
Comprehensive home and community based services (including attendant care) to persons with HIV/AIDS to avoid placement in a nursing facility or hospital (includes project sponsor administration).		20 People	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	225 37th Avenue, San Mateo, CA 94403			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - Mental Health Association of San Mateo		31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$493,902
Short-term rental and mortgage payment assistance, related supportive services and project sponsor administration for persons with HIV/AIDS.		150 Housing Units	<b>TOTAL</b>	\$493,902
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	2686 Spring Street, Redwood City, CA 94063			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program		31B HOPWA Grantee Administration	<b>CDBG</b>	
Planning/Administration		574	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	\$20,370
San Mateo County administration of HOPWA Program.		NA	<b>TOTAL</b>	\$20,370
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program--Benefits Counseling		31 HOPWA	<b>CDBG</b>	
			<b>ESG</b>	
Homeless/HIV/AIDS		574	<b>HOME</b>	
			<b>HOPWA</b>	\$64,728
Benefits counseling services for very low-income persons with HIV/AIDS (includes project sponsor administration).		125 People	<b>TOTAL</b>	\$64,728
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	225 37th Avenue, San Mateo, CA 94403			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Independent Living Resource Center of SF	05B Services for the Disabled	<b>CDBG</b>	\$60,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Fair housing and tenant counseling services primarily targeting disabled persons	220 Households	<b>TOTAL</b>	\$60,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 649 Mission Street, 3rd Floor, San Francisco, CA 94105  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Ingleside Community Center	05H Employment Training	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job counseling, job training, placement and supportive services for individuals ages 18-25+ in the OMI neighborhoods	15 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1345 Ocean Avenue, San Francisco, CA 94112  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Instituto Laboral de la Raza	05C Legal Services	<b>CDBG</b>	\$68,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Legal referrals, counseling, and processing for low-wage workers and limited English speaking workers	1200 People	<b>TOTAL</b>	\$68,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2947 16th Street, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Japanese Community Youth Council	03D Youth Centers/Facilities	<b>CDBG</b>	\$100,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Renovate and expand youth center with ADA upgrades and interior improvements	1 Public Facilities	<b>TOTAL</b>	\$100,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2012 Pine Street, San Francisco, CA 94115  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service		05H Employment Training	<b>CDBG</b>	\$60,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job readiness, training and placement services for individuals seeking employment in the non-profit sector		40 People	<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	225 Bush Street, 4th Floor, San Francisco, CA 94104			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Juma Ventures		18B ED Technical Assistance	<b>CDBG</b>	\$50,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical support for social purpose enterprises, including job training and employment for youth		90 Jobs	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	131 Steuart Street, #201, San Francisco, CA 94125			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$77,300
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Shelter beds for battered women and their children		28 People	<b>TOTAL</b>	\$77,300
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	Confidential , San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		05G Battered and Abused Spouses	<b>CDBG ESG</b>	\$52,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Support services for battered women and their children living in shelter		22 People	<b>TOTAL</b>	\$52,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1850 Mission Street, B, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Centro Legal		05 Public Services (General)	<b>CDBG</b>	\$115,000
Public Services		570.201(e)	<b>ESG</b>	
Legal services in the areas of housing, immigration, and workers' rights; and vocational ESL for construction and non-toxic green cleaning jobs, primarily for Latino immigrants		400 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$115,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	474 Valencia Street, #295, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Community Resource Center		05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
Immigration legal assistance and information and referral services primarily targeting Latino families		125 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	474 Valencia Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$54,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Shelter beds for homeless youth		350 People	<b>TOTAL</b>	\$54,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		05 Public Services (General)	<b>CDBG ESG</b>	\$61,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Case management, assessment and referrals to housing for homeless young adults		175 People	<b>TOTAL</b>	\$61,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	869 Ellis Street, San Francisco, CA 94109			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Lavender Youth Rec. & Info. Ct.(LYRIC)	05 Public Services (General)	<b>CDBG</b>	\$65,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Academic support and job preparation and employment for primarily LGBTQQ youth	30 People	<b>TOTAL</b>	\$65,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 127 Collingwood Street, San Francisco, CA 94114  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Legal Assistance to the Elderly	05C Legal Services	<b>CDBG</b>	\$30,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Advice and representation primarily targeting low and moderate income seniors and disabled persons who are being evicted, subject to illegal rent increases or being forced to live in substandard units	216 Households	<b>TOTAL</b>	\$30,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 995 Market Street, #1400, San Francisco, CA 94103  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Life Frames, Inc.	05H Employment Training	<b>CDBG</b>	\$35,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Vocational ESL and gardening, landscaping, and green construction training program primarily targeting young adults ages 18-24 and immigrant adults	20 People	<b>TOTAL</b>	\$35,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 300 Seneca Street, San Francisco, CA 94112  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Life Frames, Inc.	03 Public Facilities and Improvements (General)	<b>CDBG</b>	\$15,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Install new iron fence at San Miguel Elementary School	1 Public Facilities	<b>TOTAL</b>	\$15,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 300 Seneca Street, San Francisco, CA 94112  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lyon-Martin Women's Health Services		05M Health Services	<b>CDBG</b>	\$77,500
Public Services		570.201(e)	<b>ESG</b>	
Primary health care for low-income and uninsured women		300 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$77,500
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1748 Market Street, #201, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Administration of CDBG Program		21A General Program Administration	<b>CDBG</b>	\$3,261,697
Planning/Administration		570.206	<b>ESG</b>	
General administrative expenses for CDBG program		NA	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$3,261,697
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Administration of ESG Program		21A General Program Administration	<b>CDBG ESG</b>	\$46,420
Planning/Administration		570.206	<b>HOME HOPWA</b>	
General administrative expenses for ESG program		NA	<b>TOTAL</b>	\$46,420
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Capital Program Delivery		03 Public Facilities and Improvements (General)	<b>CDBG ESG</b>	\$235,000
Public Facilities		570.201(c)	<b>HOME HOPWA</b>	
Capital program delivery costs		Public Facilities	<b>TOTAL</b>	\$235,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	-		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Capital Program Fund		03 Public Facilities and Improvements (General)	<b>CDBG</b>	\$199,071
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Funds for unforeseen expenses for existing capital projects		1 Public Facilities	<b>TOTAL</b>	\$199,071
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	-		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Consolidated Planning		20 Planning	<b>CDBG</b>	\$110,000
Planning/Administration		570.205	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Consolidated Planning		NA	<b>TOTAL</b>	\$110,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Community Development - Façade Improvement Program		17C Commerical/Industrial Building Acquisition, Construction, Rehabilitation	<b>CDBG ESG</b>	\$40,000
Ecnomic Development		570.203(a)	<b>HOME HOPWA</b>	
Façade Improvement		2 Businesses	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Community Development - Public Space Improvement Fund		03 Public Facilities and Improvements (General)	<b>CDBG ESG</b>	\$85,640
Public Facilities		570.201(c)	<b>HOME HOPWA</b>	
Funds for unforeseen expenses		2 Public Facilities	<b>TOTAL</b>	\$85,640
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	-		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
Mayor's Office of Community Development - Public Space Improvement Program Delivery		03	Public Facilities and Improvements (General)	CDBG ESG	\$112,284
Public Facilities		570.201(c)		HOME HOPWA	
Public space improvement program delivery costs		Public Facilities		TOTAL	\$112,284
Help the Homeless?	No	Start Date:	07/01/06		
Help those with HIV or AIDS?	No	Completion Date:	06/30/07		
Eligibility:	-	HUD Objective:	Suitable Living Environment		
Sub-recipient:	Local Government	HUD Outcome:	Sustainability		
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
Mayor's Office of Community Development - Repayment of Section 108 Childcare Facility Loans		19F	Repayments of Section 108 Loan Principal	CDBG ESG	\$1,002,318
Public Facilities		570.205(c)		HOME HOPWA	
Repayment of Section 108 Childcare Facility Loans		NA		TOTAL	\$1,002,318
Help the Homeless?	No	Start Date:	07/01/06		
Help those with HIV or AIDS?	No	Completion Date:	06/30/07		
Eligibility:	-	HUD Objective:	Suitable Living Environment		
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility		
Location(s):	1 South Van ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Section 108 Loan Repayment		19F Repayments of Section 108 Loan Principal	<b>CDBG ESG</b>	\$100,000
Public Facilities		570.205(c)	<b>HOME HOPWA</b>	
Section 108 Loan Repayment		NA	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	-		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Small Business Loan Program		18A ED Direct Financial Assistance to For-Profits	<b>CDBG ESG</b>	\$400,000
Ecnomic Development		570.203(b)	<b>HOME HOPWA</b>	
Small Business Loan Program		0 Jobs	<b>TOTAL</b>	\$400,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Economic & Workforce Development	18B ED Technical Assistance	<b>CDBG</b>	\$70,000
Ecnomic Development	570.203(b)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Enterprise Zone (EZ) Vouchering Project to promote State EZ hiring tax credit and other tax incentives available to San Francisco employers located in the EZ	100 Businesses	<b>TOTAL</b>	\$70,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(1) - Low/Mod Area Benefit  
**Sub-recipient:** Local Government  
**Location(s):** 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Housing - Administration of CDBG Program	21A General Program Administration	<b>CDBG</b>	\$1,336,670
Planning/Administration	570.206	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
General administrative expenses for CDBG program	NA	<b>TOTAL</b>	\$1,336,670

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - Administrative or Planning Activity  
**Sub-recipient:** Local Government  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103  
**HUD Objective:** NA  
**HUD Outcome:** NA

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Administration of HOME Program		21H HOME Admin/Planning Costs of PJ (subject to 10% cap)	<b>CDBG ESG</b>	
Housing			<b>HOME HOPWA</b>	\$796,641
General administrative expenses for HOME program		NA	<b>TOTAL</b>	
<b>Help the Homeless?</b>		<b>Start Date:</b> 07/01/06		
<b>Help those with HIV or AIDS?</b>		<b>Completion Date:</b> 06/30/07		
<b>Eligibility:</b>	NA - HOME Activity		<b>HUD Objective:</b>	
<b>Sub-recipient:</b>			<b>HUD Outcome:</b>	
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program		14A Rehab; Single-Unit Residential	<b>CDBG ESG</b>	\$1,700,000
Housing		570.202	<b>HOME HOPWA</b>	
Community Housing Rehabilitation Loan Program			<b>TOTAL</b>	\$1,700,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b> 07/01/06		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b> 06/30/07		
<b>Eligibility:</b>	-		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Mayor's Office of Housing - Family Rental Housing Development	14G Acquisition For Rehabilitation	<b>CDBG</b>
Housing	570.202	<b>ESG</b>
		<b>HOME</b> \$5,000,000
		<b>HOPWA</b>
Acquisition of sites for new family housing	0 Housing Units	<b>TOTAL</b>
<b>Help the Homeless?</b>	<b>Start Date:</b> 07/01/06	
<b>Help those with HIV or AIDS?</b>	<b>Completion Date:</b> 06/30/07	
<b>Eligibility:</b> NA - HOME Activity	<b>HUD Objective:</b>	
<b>Sub-recipient:</b>	<b>HUD Outcome:</b>	
<b>Location(s):</b> 1 South Van Ness Avenue, San Francisco, CA 94103		

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Mayor's Office of Housing - HOME American Dream Downpayment Initiative	13 Direct Homeownership Assistance	<b>CDBG</b>
Housing	570.201(n)	<b>ESG</b>
		<b>HOME</b> \$132,190
		<b>HOPWA</b>
Down payment and closing costs assistance for first-time homebuyers.	0 Households	<b>TOTAL</b>
<b>Help the Homeless?</b>	<b>Start Date:</b> 07/01/06	
<b>Help those with HIV or AIDS?</b>	<b>Completion Date:</b> 06/30/07	
<b>Eligibility:</b> NA - HOME Activity	<b>HUD Objective:</b>	
<b>Sub-recipient:</b>	<b>HUD Outcome:</b>	
<b>Location(s):</b> 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Housing Development Fund		14G Acquisition For Rehabilitation	<b>CDBG</b>	\$4,684,380
Housing		570.202	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Fund for housing development and program delivery costs		0 Housing Units	<b>TOTAL</b>	\$4,684,380
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Non-Profit Owned Housing Preservation		14B Rehab; Multi-Unit Residential	<b>CDBG</b>	
Housing		570.202	<b>ESG</b>	\$54,025
			<b>HOME</b>	
			<b>HOPWA</b>	
Capital improvements to existing affordable housing		0 Housing Units	<b>TOTAL</b>	
<b>Help the Homeless?</b>		<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>		<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - HOME Activity		<b>HUD Objective:</b>	
<b>Sub-recipient:</b>			<b>HUD Outcome:</b>	
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Mayor's Office of Housing - Senior Rental Housing Development	12 Construction of Housing	<b>CDBG</b>
Housing	570.201(m)	<b>ESG</b>
		<b>HOME</b> \$1,200,000
		<b>HOPWA</b>
Additional funds for senior rental housing including new construction projects currently under development	0 Housing Units	<b>TOTAL</b>

**Help the Homeless?** **Start Date:** 07/01/06  
**Help those with HIV or AIDS?** **Completion Date:** 06/30/07

**Eligibility:** NA - HOME Activity **HUD Objective:**  
**Sub-recipient:** **HUD Outcome:**  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Mayor's Office of Housing - Supportive Housing for Chronically Homeless	12 Construction of Housing	<b>CDBG</b>
Housing	570.201(m)	<b>ESG</b>
		<b>HOME</b> \$7,483,479
		<b>HOPWA</b>
Additional funds for supportive housing including new construction projects currently under development (includes CHDO SETASIDE)	0 Housing Units	<b>TOTAL</b>

**Help the Homeless?** **Start Date:** 07/01/06  
**Help those with HIV or AIDS?** **Completion Date:** 06/30/07

**Eligibility:** NA - HOME Activity **HUD Objective:**  
**Sub-recipient:** **HUD Outcome:**  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Housing - Tenant-Based Rental Assistance	05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	<b>CDBG ESG</b>	
Housing	570.204	<b>HOME HOPWA</b>	\$350,000
Rental assistance to prevent evictions	0 Households	<b>TOTAL</b>	
<b>Help the Homeless?</b>	<b>Start Date:</b> 07/01/06		
<b>Help those with HIV or AIDS?</b>	<b>Completion Date:</b> 06/30/07		
<b>Eligibility:</b>	NA - HOME Activity	<b>HUD Objective:</b>	
<b>Sub-recipient:</b>		<b>HUD Outcome:</b>	
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103		

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Metropolitan Community Foundation	03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$28,000
Homeless/HIV/AIDS	570.201(e)	<b>HOME HOPWA</b>	
Weekly access to showers for the chronically homeless and those who are living in extreme poverty in the Mission and Castro districts	0 People	<b>TOTAL</b>	\$28,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b> 07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b> 06/30/07	
<b>Eligibility:</b>	NA - ESG Activity	<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)	<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	150 Eureka Street, San Francisco, CA 94114		

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18B ED Technical Assistance	<b>CDBG</b>	\$200,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of small businesses primarily in the Mission District		30 Jobs	<b>TOTAL</b>	\$200,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3505 20th Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18B ED Technical Assistance	<b>CDBG</b>	\$60,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of small businesses primarily in the Excelsior		10 Jobs	<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	4651 Mission Street, San Francisco, CA 94112			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mission Economic Development Agency	05 Public Services (General)	<b>CDBG</b>	\$103,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Housing counseling services primarily targeting Spanish-speaking low-income residents	1800 Households	<b>TOTAL</b>	\$103,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 3505 20th Street, San Francisco, CA 94110

**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mission Economic Development Agency	20 Planning	<b>CDBG</b>	\$20,000
Planning/Administration	570.205	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Planning to create the Mission Asset Fund, funding to create, leverage and retain individual, family and community assets	NA	<b>TOTAL</b>	\$20,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No

**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - Administrative or Planning Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 3505 20th Street, San Francisco, CA 94110

**HUD Objective:** NA  
**HUD Outcome:** NA

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Mission Hiring Hall, Inc.	05H Employment Training	<b>CDBG</b>	\$119,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job readiness, training and placement services and asset building programs for immigrants, low-literacy and limited English speaking individuals	488 People	<b>TOTAL</b>	\$119,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 3042 16th Street, San Francisco, CA 94103  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Mission Language and Vocational School, Inc.	05H Employment Training	<b>CDBG</b>	\$125,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job readiness, training and placement services and financial education primarily for limited English speaking immigrants	75 People	<b>TOTAL</b>	\$125,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2929 19th Street, San Francisco, CA 94110  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers		05A Senior Services	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management, meals and recreational activities for seniors		300 People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	4752 Mission Street, San Francisco, CA 94112			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mujeres Unidas y Activas		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job readiness training, hard skills training in home health care, VESL, job referral and placement, and retention services for primarily monolingual Spanish-speaking Latina immigrant women		90 People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, #23, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Network For Elders		05A Senior Services	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
Case management and in-home care for seniors		75 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1555 Burke Avenue, A, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
New Leaf Services for our Community		05O Mental Health Services	<b>CDBG</b>	\$55,000
Public Services		570.201(e)	<b>ESG</b>	
Mental health case management and individual therapy for primarily LGBT individuals, couples and families		60 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$55,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	103 Hayes Street, San Francisco, CA 94102			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Nihonmachi Legal Outreach	03E Neighborhood Facilities	<b>CDBG</b>	\$70,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Renovate restrooms, install 3-stop elevator and improve front entry accessibility at recently purchased legal services facility	1 Public Facilities	<b>TOTAL</b>	\$70,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1119 Mission Street, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Nihonmachi Legal Outreach	05C Legal Services	<b>CDBG</b>	\$93,001
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Legal counseling and representation on domestic violence, immigration and public benefits issues	507 People	<b>TOTAL</b>	\$93,001

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1188 Franklin Street, #202, San Francisco, CA 94109  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union		18B ED Technical Assistance	<b>CDBG</b>	\$110,000
Ecnomic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance services primarily to Asian and Pacific Islander small business owners and entrepreneurs		12 Jobs	<b>TOTAL</b>	\$110,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	683 Clay Street, San Francisco, CA 94111			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$70,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical support to a CDFI credit union to provide banking services in the Tenderloin		180 People	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	288 Jones Street, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$30,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical support to a CDFI credit union to provide banking services in Visitacion Valley and South of Market		150 People	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	29 Leland Avenue, San Francisco, CA 94134			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Service League		05H Employment Training	<b>CDBG</b>	\$66,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Life skills training and job placement program		50 People	<b>TOTAL</b>	\$66,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	28 Boardman Place, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Portola Family Connections		05 Public Services (General)	<b>CDBG</b>	\$48,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management, information and referral, translation services, job readiness training, and educational workshops primarily targeting immigrant families in the Excelsior District		161 People	<b>TOTAL</b>	\$48,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	459 Vienna Street, San Francisco, CA 94112			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Positive Resource Center		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$60,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Training and technical assistance primarily targeting individuals who are living with HIV/AIDS to develop microenterprises		20 People	<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	785 Market Street, 10th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Positive Resource Center		05H Employment Training	<b>CDBG</b>	\$30,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Employment readiness, placement and retention services for persons living with HIV/AIDS		100 People	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	785 Market Street, 10th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Providence Foundation		05 Public Services (General)	<b>CDBG</b>	\$45,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management to residents of homeless shelter		50 People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1219 Mendell Avenue, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Providence Foundation		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Hard skills training, job readiness and job placement for young adults (18-25) primarily residing in Bayview/Hunter's Point district		0 People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1218 Mendell Street, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$150,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Bayview Business Resource Center provides training, individual consultations, access to financing and business support services to start up and expand microenterprises primarily in Bayview Hunters Point		343 People	<b>TOTAL</b>	\$150,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3801 Third Street, #616, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$200,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
Entrepreneurial training for individuals to develop microenterprises		520 People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$200,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	275 Fifth Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Richmond District Neighborhood Center		05 Public Services (General)	<b>CDBG</b>	\$30,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Life skills and job readiness skills for young adults ages 18-25		20 People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	741 30th Avenue, San Francisco, CA 94121			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Samoan Community Development Center		05 Public Services (General)	<b>CDBG</b>	\$60,000
Public Services		570.201(e)	<b>ESG</b>	
Information and referral primarily targeting Samoan children and families in Visitacion Valley and Bayview/Hunters Point neighborhoods		100 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2055 Sunnydale Avenue, #100, San Francisco, CA 94134			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		03 Public Facilities and Improvements (General)	<b>CDBG</b>	\$986,584
Public Facilities		570.201(c)	<b>ESG</b>	
Partner with 21 agencies (3 non-profits, 4 DPW, 1 DHS, 8 SFHA, 3 SFUSD and 2 Rec/Park sites) for improvements consisting of playground renovation, landscape beautification, community gardens and fencing		21 Public Facilities	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$986,584
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	102 Fort Mason Street, San Francisco, CA 94123			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
San Francisco Housing Development Corporation	05 Public Services (General)	<b>CDBG</b>	\$50,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Affordable housing and supportive services and first-time home buyer counseling services	270 Households	<b>TOTAL</b>	\$50,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 4439 Third Street Street, San Francisco, CA 94124  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
San Francisco Housing Development Corporation	05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Facility management and delivery of social services, parent education and other activities at the Alice Griffith Opportunity Center	50 People	<b>TOTAL</b>	\$50,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2525 Griffith Street, San Francisco, CA 94124  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Lighthouse		05 Public Services (General)	<b>CDBG</b>	\$25,000
Public Services		570.201(e)	<b>ESG</b>	
Information and referral, financial literacy and mentoring for families in crisis in Bayview and Visitacion Valley		10 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1335 Evans Street, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency - Economic Development Programs			<b>CDBG</b>	\$180,000
Economic Development			<b>ESG</b>	
Economic development programs			<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$180,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	-		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
San Francisco State University - Head Start Program	03M Child Care Centers/Facilities for Children	<b>CDBG</b>	\$150,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Convert neighborhood center into a HeadStart facility	1 Public Facilities	<b>TOTAL</b>	\$150,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 729 Kirkwood Street, San Francisco, CA 94124  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Self-Help for the Elderly	03A Senior Centers	<b>CDBG</b>	\$130,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Replace elevator at senior center	1 Public Facilities	<b>TOTAL</b>	\$130,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 407 Sansome Street, San Francisco, CA 94111-3123  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$47,000
Housing		570.201(e)	<b>ESG</b>	
Housing counseling referral, mediation and assistance to low-income seniors and their families to assist them in securing and maintaining their housing		200 Households	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$47,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	407 Sansome Street, San Francisco, CA 94111			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly		05H Employment Training	<b>CDBG</b>	\$30,000
Public Services		570.201(e)	<b>ESG</b>	
Home health aide training, including VESL, to limited English-speaking adults for state certification and job placement		32 People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	407 Sansome Street, San Francisco, CA 94111			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Somarts Cultural Center/Straight Forward Club	05 Public Services (General)	<b>CDBG</b>	\$30,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Violence and substance abuse prevention program serving young adults ages 18-24	30 People	<b>TOTAL</b>	\$30,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 934 Brannan Street, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Somarts Cultural Center/United Playaz	05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management services to primarily young adults ages 18-25 in the South of Market community	60 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 934 Brannan Street, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
South of Market Foundation	18B ED Technical Assistance	<b>CDBG</b>	\$100,000
Ecnomic Development	570.203(b)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Business technical assistance services to business owners and entrepreneurs primarily in SoMa, Tenderloin and Western Addition	11 Jobs	<b>TOTAL</b>	\$100,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(4) - Low/Mod Job Creation/Retention  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1083 Mission Street, San Francisco, CA 94103  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Southeast Asian Community Center	18B ED Technical Assistance	<b>CDBG</b>	\$100,000
Ecnomic Development	570.203(b)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Business technical assistance services primarily to Asian and Pacific Islander small business owners and entrepreneurs	14 Jobs	<b>TOTAL</b>	\$100,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(4) - Low/Mod Job Creation/Retention  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 875 O'Farrell Street, San Francisco, CA 94109  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$100,000
Ecnomic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Loan packaging and technical assistance services primarily to the Southeast Asian community in the Tenderloin and other low-income neighborhoods to develop microenterprises		40 People	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	875 O'Farrell Street, San Francisco, CA 94109			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southwest Community Corporation		03E Neighborhood Facilities	<b>CDBG</b>	\$40,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Renovate roof, heater and repair interior water damage to ceiling and walls in multipurpose facility		1 Public Facilities	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	446 Randolph Street, San Francisco, CA 94132			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Southwest Community Corporation	05 Public Services (General)	<b>CDBG</b>	\$48,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management, information and referral, financial education and income enhancement services	195 People	<b>TOTAL</b>	\$48,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 446 Randolph Street, San Francisco, CA 94132  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
St. Boniface Neighborhood Center	05 Public Services (General)	<b>CDBG</b>	\$27,587
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Bilingual case management services, housing referrals and job placement to homeless single adult men and women	50 People	<b>TOTAL</b>	\$27,587

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 133 Golden Gate Avenue, San Francisco, CA 94102  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
St. Vincent de Paul Society of San Francisco		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$20,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Shelter beds for battered women and their children		83 People	<b>TOTAL</b>	\$20,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, #4, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
St. Vincent de Paul Society of San Francisco		05F Substance Abuse Services	<b>CDBG ESG</b>	\$45,000
Public Services		570.201(e)	<b>HOME HOPWA</b>	
Drop-in center for substance abusers who are either in recovery or seeking assistance in getting recovery		100 People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1175 Howard Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization		05 Public Services (General)	<b>CDBG</b>	\$40,234
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Benefits claims assistance and case management to chronically homeless veterans		86 People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,234
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1060 Howard Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization		05C Legal Services	<b>CDBG</b>	\$40,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Legal services for homeless and low-income veterans seeking VA benefits		47 People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1060 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Telegraph Hill Neighborhood Association		20 Planning	<b>CDBG</b>	\$30,000
Planning/Administration		570.205	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Organizational capacity building for nine neighborhood centers through training and peer support of Executive Directors		NA	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	660 Lombard Street, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Housing Clinic, Inc.		05C Legal Services	<b>CDBG</b>	\$87,500
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Free legal counseling and representation to tenants in the North and South of Market areas		552 Households	<b>TOTAL</b>	\$87,500
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	126 Hyde Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation		12 Construction of Housing	<b>CDBG</b>	\$271,000
Housing		570.201(m)	<b>ESG</b>	
Affordable housing development and management		0 Housing Units	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$271,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	201 Eddy Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Janet Pomeroy Center		03B Centers for the Disabled/Handicapped	<b>CDBG</b>	\$100,000
Public Facilities		570.201(c)	<b>ESG</b>	
Renovate bathrooms to meet current ADA standards at center for persons with disabilities		1 Public Facilities	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	207 Skyline Blvd., San Francisco, CA 94132			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Tides Center/C.L.A.E.R. Project	05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management services for residents in the Bayview/Hunters Point and Visitacion Valley neighborhoods who have been impacted by violence	24 People	<b>TOTAL</b>	\$50,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1099 Sunnydale Avenue, San Francisco, CA 94134  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Tides Center/Housing Rights Committee of San Francisco	05K Tenant/Landlord Counseling	<b>CDBG</b>	\$80,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Housing counseling services that educate and organize tenants to defend their rights to affordable and habitable housing	1000 Households	<b>TOTAL</b>	\$80,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 427 So. Van Ness Avenue, San Francisco, CA 94103  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/St. Peter's		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$32,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Housing counseling, education and advocacy for low- income tenants		586 Households	<b>TOTAL</b>	\$32,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	474 Valencia Street, #156, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Council of Human Services		05 Public Services (General)	<b>CDBG</b>	\$96,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management, showers, meals, and other drop-in services for homeless and low-income residents		180 People	<b>TOTAL</b>	\$96,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2111 Jennings Street, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Housing and Development Corporation		05 Public Services (General)	<b>CDBG</b>	\$50,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
First-time homebuyer services, including classes and workshops that educate and prepare low-income persons for homeownership		196 Households	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	600 Haight Street, San Francisco, CA 94117			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban University		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job training and placement in the bio-tech field for low and moderate income families		62 People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	870 Market Street, #472, San Francisco, CA 94102			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Vietnamese Community Center of SF	05H Employment Training	<b>CDBG</b>	\$35,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Employment training and placement services for primarily Vietnamese immigrants	60 People	<b>TOTAL</b>	\$35,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 766 Geary Street, San Francisco, CA 94109  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Vietnamese Elderly Mutual Assistance Association	05A Senior Services	<b>CDBG</b>	\$35,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Supportive services primarily targeting low- income Vietnamese seniors	120 People	<b>TOTAL</b>	\$35,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 910 Larkin Street, San Francisco, CA 94109  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Vietnamese Youth Development Center	05H Employment Training	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Employment readiness training and placement for primarily young adults ages 18 - 24	60 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 150 Eddy Street, San Francisco, CA 94102  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Women's Foundation of California	18C Micro-Enterprise Assistance	<b>CDBG</b>	\$35,000
Ecnomic Development	570.201(o)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
La Cocina, a commercial kitchen and business incubator that supports the development of microenterprises	18 People	<b>TOTAL</b>	\$35,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2948 Folsom Street, San Francisco, CA 94110  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Women's Initiative for Self Employment	18C Micro-Enterprise Assistance	<b>CDBG</b>	\$100,000
Ecnomic Development	570.201(o)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Bilingual microenterprise training, technical assistance, and financial services targeting low-income women	351 People	<b>TOTAL</b>	\$100,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1398 Valencia Street, San Francisco, CA 94110  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Wu Yee Children's Services	18C Micro-Enterprise Assistance	<b>CDBG</b>	\$40,000
Ecnomic Development	570.201(o)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Training/technical assistance to develop and support new family child care microenterprises	51 People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/06  
**Completion Date:** 06/30/07

**Eligibility:** 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 706 Mission Street, 6th Floor, San Francisco, CA 94103  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Wu Yee Children's Services		20 Planning	<b>CDBG</b>	\$15,000
Planning/Administration		570.205	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Development of a plan for the 14-member Chinatown Families Economic Self-Sufficiency Coalition		NA	<b>TOTAL</b>	\$15,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	888 Clay Street, San Francisco, CA 94108			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Young Community Developers		05H Employment Training	<b>CDBG</b>	\$73,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job training, life skills and job placement services for those with numerous barriers to employment		50 People	<b>TOTAL</b>	\$73,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/06	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/07	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1715 Yosemite Avenue, San Francisco, CA 94124			

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