

2007 – 2008 ACTION PLAN

City and County of San Francisco

Program Year: 7/01/2007 – 6/30/2008

Mayor's Office of Community Development
Mayor's Office of Housing
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EXECUTIVE SUMMARY

The 2007-2008 Action Plan presents the City and County of San Francisco's priorities and specific activities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan is submitted to the United States Department of Housing and Urban Development (HUD) annually and constitutes an application for funds under four federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

San Francisco expects to have a total of \$43,106,245 in CDBG, ESG, HOME and HOPWA funds available for program year 2007-2008. The amount includes the City's application for \$39,120,206 under the four federal entitlement grant programs, reprogrammed funds from prior years and anticipated program income in 2007-2008.

Summary of Federal Funds Expected to be Available for 2007-2008				
	<i>2007-2008 Entitlement</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Anticipated Program Income</i>	<i>Total Funds</i>
Community Development Block Grant (CDBG) Program	\$21,930,509	\$407,517	\$2,280,000	\$24,618,026
Emergency Shelter Grant (ESG) Program	\$943,166	\$0	\$0	\$943,166
HOME Investment Partnership (HOME) Program	\$8,057,531	\$387,522	\$0	\$8,445,053
Housing Opportunities for Persons with AIDS (HOPWA) Program – For San Francisco, San Mateo and Marin Counties	\$8,189,000	\$861,000	\$50,000	\$9,100,000
Total CDBG, ESG, HOME & HOPWA	\$39,120,206	\$1,656,039	\$2,330,000	\$43,106,245

The Mayor's Office of Community Development (MOCD) is the lead agency responsible for submitting the Action Plan to HUD. MOCD and the Mayor's Office of Housing (MOH) work closely to administer San Francisco's CDBG, ESG and HOME Programs. Both agencies maintain a close working relationship with the San Francisco Redevelopment Agency (SFRA) regarding the tri-county (San Francisco, San Mateo and Marin) HOPWA Program.

As described in the 2005-2009 Consolidated Plan, MOCD and MOH have seven overarching goals for program year 2007-2008.

MOCD Goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies

MOH Goals:

- End widespread chronic homelessness in San Francisco
- Create affordable rental housing opportunities for individuals and families between 0-60% AMI (Area Median Income)
- Create homeownership opportunities for individuals and families between 60-120% AMI

An evaluation of San Francisco's performance under the four federal programs for program year 2006-2007 will be submitted to HUD on or before September 30, 2007 as part of the Consolidated Annual Performance Evaluation Report (CAPER).

MOCD, MOH and SFRA have incorporated HUD's new performance measurement objectives and outcomes. For each MOCD strategy, a HUD performance measurement objective and outcome have been indicated. MOCD has 32 strategies under its four primary goals. Of MOCD's 32 strategies, 14 address HUD's Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the MOCD strategies that address economic opportunity, seven fit under HUD's Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of MOCD strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

All of MOH's proposed activities will meet HUD's "Providing Decent Affordable Housing" objective. Depending on the activity, the outcome could be to either provide for availability/accessibility, affordability or the sustainability of this housing or housing opportunities.

SFRA's activities address either Affordability for the purpose of providing Decent Housing or Availability/Accessibility for the purpose of creating Suitable Living Environments.

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I. INTRODUCTION TO THE 2007-2008 ACTION PLAN

A. General Background

The 2007-2008 Action Plan presents the City and County of San Francisco's priorities and specific activities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan is submitted to the United States Department of Housing and Urban Development (HUD) annually and constitutes an application for funds under four federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

Both public and non-profit agencies dedicated to serving San Francisco's low- and moderate-income residents are challenged to 1) meet persistent community needs; and 2) enhance management and program accountability. The City is dedicated to using its resources to strengthen the coordination of our community investments. San Francisco expects to have a total of \$43,106,245 in CDBG, ESG, HOME and HOPWA funds available for program year 2007-2008. The amount includes the City's application for \$39,120,206 under the four federal entitlement grant programs, reprogrammed funds from prior years and anticipated program income in 2007-2008.

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Total CDBG, ESG, HOME & HOPWA	\$39,120,206	\$1,656,039	\$2,330,000	\$43,106,245

B. Lead Agency

The Mayor's Office of Community Development (MOCD) is the lead agency responsible for submitting the Action Plan to HUD. MOCD and the Mayor's Office of Housing (MOH) work closely to administer San Francisco's CDBG, ESG and HOME Programs. Both agencies maintain a close working relationship with the San Francisco Redevelopment Agency (SFRA) regarding the tri-county (San Francisco, San Mateo and Marin) HOPWA Program.

C. Citizen Participation and Public Input

To encourage public input and ensure that the Action Plan reflects the goals of the entire housing and community development community, we pursued two primary objectives in the Action Plan development process: 1) promote citizen participation in the development of the local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. In addition to convening forums to receive public comment on housing and community needs, MOCD, MOH and the SFRA also reviewed relevant policy papers/best practices and consulted directly with representatives from City departments, agencies and commissions.

Consultative Process

MOCD and MOH consulted with other city agencies individually and through inter-departmental cluster groups (formed by Mayor Newsom in September 2004). These clusters meet regularly with the purpose of sharing information and coordinating the work of different city departments in addressing citywide priorities. There are eight cluster groups focusing on: 1) Homelessness and Housing; 2) Economic and Community Development; 3) Public Safety; 4) Clean and Green; 5) Government Efficiency; 6) Health Care; 7) Education; and 8) Transportation. The clusters are made up of representatives from departments employed in each of the focus areas.

Citizen Participation

Public Input on Needs

In October 2006, the Citizens' Committee on Community Development (CCCD), MOCD, MOH and SFRA conducted two public hearings to collect input on community development and neighborhood housing needs. The public meetings were accessible to persons with disabilities and translation services were made available to the public. Appendix A summarizes the comments received during the public needs hearings.

In March 2007, a list of preliminary funding recommendations for 2007-2008 CDBG, ESG and HOPWA programs was made available to the public. The CCCD held a public hearing in City Hall on March 8, 2007 to receive public input on the preliminary recommendations. The public was also invited to provide comments on the preliminary recommendations on March 19, 2007 at the regular monthly meeting of the CCCD. Appendix B is a summary of the comments received during the public hearing and the regular meeting of the CCCD.

Notice of the October 2006 needs hearings and the March 8, 2007 hearing on the preliminary recommendations was published in the San Francisco Examiner, in neighborhood-based

newspapers, and on the websites of MOCD, MOH and SFRA. MOCD also sent out a mass mailing of the public notices. The mailing list consisted of non-profit agencies, City departments (including the San Francisco Housing Authority), elected officials, and interested citizens. Members of the public who did not want to speak at a public hearing or who wanted to document their feedback were encouraged to provide written comments to MOCD, MOH and SFRA.

The 2007-2008 budget and preliminary recommendations were considered in the Budget and Finance Committee of the San Francisco Board of Supervisors on April 11, 2007. The supporting resolutions were approved by the full Board of Supervisors on April 17, 2007. These meetings included another opportunity for public comment.

In addition to participating in the CCCD public hearings to solicit input on needs and to present annual HOPWA allocations for public input, SFRA held one separate public hearing that specifically targeted persons with AIDS on May 4, 2006.

Public Input on the Draft 2007-2008 Action Plan

The Draft 2007-2008 Action Plan was available for public review and comment between March 15, 2007 and April 13, 2007. The City published a notice in the San Francisco Examiner on March 7, March 17, March 28 and April 7, 2007 informing the public of the availability of the document for review and comment. Notices were also published in several neighborhood newspapers regarding the availability of the Draft 2007-2008 Action Plan for review. The public had access to review the draft document at the Main Branch of the Public Library and at the offices of MOCD, MOH and SFRA. The draft document was also posted on the MOCD, MOH and SFRA websites.

A total of three written comments were received. Appendix C provides a summary of the comments received on the draft document. All three comments urged reconsideration of the non-recommendation of the Friends of the Urban Forest for funding for tree planting activities in the Bayview Hunter's Point and Visitacion Valley neighborhoods. After careful consideration of the proposal submitted by the Friends of the Urban Forest for 2007-2008, MOCD decided not to recommend the agency for funding. Due to the competitiveness of the application process, MOCD was not able to recommend funding for every proposal. Urban landscaping was recommended for funding to another agency.

The public was invited to provide comments on the Draft Action Plan on March 19, 2007 at the regular monthly meeting of the Citizens Committee on Community Development (CCCD). No comments were received during the meeting on the draft document.

II. RESOURCES AVAILABLE AND PROPOSED USES IN 2007-2008

A. Community Development Block Grant (CDBG) Funds

Summary of CDBG Funds Expected to be Available in 2007-2008	
New 2007-2008 Funds:	\$21,930,509
Reprogrammed Funds from Prior Years:	\$407,517
Expected Program Income:	\$2,280,000
CDBG Total:	\$24,618,026

CDBG funds will continue to be used for housing, construction of and improvements to community facilities, public services, economic development, and planning and administration. Program income is expected to be earned from repayments to loan programs, from land sales and rent collected as a result of urban renewal, and from rents collected by housing development corporations. San Francisco will also continue to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities.

Summary of Proposed Uses of CDBG Funds for 2007-2008		
Non-Housing Activities:		
Public Space Improvements	\$1,234,424	Physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City
Capital Projects	\$2,687,063	Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to low-income children and youth, seniors and adults
Public Services	\$4,397,000	Services for low-income persons, including workforce development, legal services, health services, children and youth programs, and senior programs
Economic Development and Micro-Enterprise	\$2,285,000	Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development
Planning	\$245,000	Strategic planning and organizational capacity building activities
(Non-Housing) Administration	\$3,270,261	Costs related to administration of the CDBG program
SFRA Economic Development Programs	\$180,000	
Subtotal Non-Housing Activities:	\$14,298,748	
Housing Activities:	\$10,319,278	(see detailed description below.)
	\$24,618,026	

CDBG Funds for Housing Related Activities in 2007-08**Funds Expected to be Available:**

2007-2008 CDBG Entitlement	\$8,211,761
CDBG Program Income	\$1,700,000
Reprogrammed funds from prior years	\$407,517
TOTAL CDBG:	\$10,319,278

Uses of Funds:

CHRP Revolving Loan Program	\$1,700,000	Senior and low income single family homeowner rehabilitation projects
Housing Development Pool	\$3,315,400	Predevelopment and Construction financing for pipeline developments
Affordable Housing RFP – Mission Community	\$360,000	
Lead Hazard Reduction Program Matching funds	\$450,000	
Subtotal for Housing Development:	\$5,825,400	
Housing Program Grants	\$1,497,800	Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing.
Housing Counseling Grants	\$787,500	Grants to non-profit organizations to fund tenant and housing counseling services including eviction prevention and first time homebuyer assistance.
Project Delivery (housing related)	\$868,238	
MOH Administration	\$1,340,340	
TOTAL:	\$10,319,278	

B. Emergency Shelter Grant (ESG) Funds

Summary of ESG Funds Expected to be Available in 2007-2008	
New 2007-08 Funds:	\$943,166
Reprogrammed Funds from Prior Years:	\$0
Expected Program Income:	\$0
ESG Total:	\$943,166
ESG Matching Funds:	\$11,216,042

San Francisco will continue to use ESG funds for operating expenses of shelters, related essential services, homeless prevention activities, and administration.

Summary of Proposed Uses of ESG Funds for 2007-2008			
Program Activities:			
Essential Services	\$270,750	Services for the homeless, including case management, counseling, and employment services	
Shelter Operating Expenses	\$485,258	Operating costs of shelters, including rent, insurance, utilities and staffing	
Homeless Prevention	\$140,000	Activities that prevent homelessness, including legal counseling/representation and rental assistance to prevent eviction	
Subtotal Program Activities:	\$896,008		
Administration:	\$47,158		
	\$943,166		

Nonprofit organizations which are primarily community-based and have experience serving the homeless population, will receive ESG funds during the 2007-2008 program year. Funds will support shelter operating expenses, social services to homeless individuals and families, and homeless prevention activities. These 19 grants will be administered by the Mayor's Office of Community Development and will be used to complement other homeless services funded by CDBG, McKinney, and local funds as part of the larger San Francisco Continuum of Care strategy.

The ESG program requires a match of an equal amount of funds from sources other than ESG. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any nonprofit recipient. San Francisco will use local General Fund for the match. For 2007-2008, a total of \$11,216,042 of the City's General Fund will be used to support services also funded under the ESG program. These ESG-funded projects also receive General Fund in the following amounts.

Agency	Local Matching Dollars
AIDS Housing Alliance	\$42,575
Asian Women's Shelter	\$263,004
Central City Hospitality House	\$284,215
Community Awareness & Treatment Services	\$242,601
Compass Community Services	\$1,801,713
Dolores Street Community Services	\$956,088
Episcopal Community Services of SF	\$2,185,000
Friendship House Association of American Indians	\$400,000
Gum Moon Residence Hall	\$376,431
Hamilton Family Center	\$1,598,518
La Casa de las Madres	\$296,000
Larkin Street Youth Services	\$529,289
Providence Foundation	\$900,687
St. Vincent de Paul Society of San Francisco	\$162,622
Swords to Plowshares Veterans Rights Organization	\$364,667
United Council of Human Services	\$812,632
Total ESG Match	\$11,216,042

C. HOME Investment Partnership (HOME) Funds

HOME Funds for 2007-2008

Funds Expected to be Available:		
2007-08 HOME Entitlement	\$7,925,341	CHDO set aside:
2007-08 Homeownership/ADDI Entitlement:	\$132,190	\$1,188,801
Reprogrammed from prior years:	\$387,522	
Subtotal New Funds:	\$8,445,053	
Expected HOME Program Income:	\$0	
Total HOME Sources	\$8,445,053	
Uses of Funds:		
Supportive Housing Development	\$3,843,173	Construction "gap" financing and predevelopment funding for supportive housing pipeline projects.
Family Rental Housing Development	\$2,150,000	Additional predevelopment funds for family rental housing pipeline projects.
Senior Rental Housing Development	\$1,177,156	Additional predevelopment funds for senior rental housing pipeline project.
Subtotal Housing Development:	\$7,170,329	
Homeownership/ADDI	\$132,190	First Time Homebuyer Assistance
Tenant -Based Rental Assistance (TBRA)	\$350,000	\$330,000 in eviction prevention funding for low-income renters
General MOH Administrative Expenses	\$792,534	
TOTAL:	\$8,445,053	

CHDO Set Aside: Nearly all of San Francisco's affordable housing development efforts in recent years have been carried out in collaboration with local community-based non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations require that a minimum of 15% of the City's 2007-2008 HOME allocation, or \$1,188,801 must be reserved for housing developed, sponsored or owned by CHDOs. The City plans to satisfy this requirement by committing more than this amount to assist in the CHDO-sponsored development of supportive housing for chronically homeless persons.

Matching Funds: HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

HOME Program Match Requirement 2007-2008	Allocation	Required Match
Housing Development	\$7,132,807	\$1,783,202
American Dream Down Payment Initiative	\$132,190	\$33,048
City Administrative Expenses	\$792,534	\$0
Totals:	\$8,057,531	\$1,816,250

Affirmative Marketing of HOME assisted Units: In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco's commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units created or rehabilitated with the HOME Program funds. A description of these procedures is attached to the Action Plan for 1997, and remains in effect.

D. Housing Opportunities for Persons With AIDS (HOPWA) Funds

Summary of HOPWA Funds Expected to be Available in 2007-2008	
New 2007-2008 Funds:	\$8,189,000
Reprogrammed Funds from Prior Years:	\$861,000
Anticipated Program Income:	\$50,000
	<u>\$9,100,000</u>

The San Francisco Redevelopment Agency (SFRA) continues to serve as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. SFRA will enter into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

HOPWA Funds for Housing Related Activities in 2007-2008

Funds expected to be Available:	
New 200720-08 Funds:	\$8,189,000
Reprogrammed Funds from Prior Years:	\$861,000
Anticipated Program Income:	\$50,000
Total	\$9,100,000

Summary of Programs to be Funded		Activities	Estimated Units or Persons to be Assisted
<i>San Francisco</i>			
Capital Projects	\$384,167	Capital improvements beyond the scope of existing reserves in existing projects	33 units
Rental Assistance Program	\$3,950,632	Rental subsidies and housing advocacy services	290 subsidies
Supportive Services and Operating Subsidies	\$3,252,283	Services funding and operating subsidies for 5 existing licensed residential care facilities for people with HIV/AIDS	113 beds
Project Sponsor administrative expenses	\$337,018		
Grantee administrative expenses	\$216,900		
<i>Subtotal San Francisco:</i>	<i>\$8,141,000</i>		
<i>San Mateo County</i>			
Rental Assistance Program	\$453,432	Short term/emergency rental assistance and housing advocacy services	150 subsidies
Supportive Services	\$153,952	Benefits counseling (125 persons) and attendant care services (20 persons)	145 persons
Project Sponsor administrative expenses	\$42,516		
Grantee administrative expenses	\$20,100		
<i>Subtotal San Mateo County:</i>	<i>\$670,000</i>		
<i>Marin County</i>			
Rental Assistance Program	\$260,707	Tenant-based rental assistance	28 subsidies
Project Sponsor administrative expenses	\$19,623		
Grantee administrative expenses	\$8,670		
<i>Subtotal Marin County:</i>	<i>\$289,000</i>		
<i>Grand Total:</i>	<i>\$9,100,000</i>		

E. Other (Non-Federal) Locally Administered Funds For Housing Development

In addition to the CDBG, HOME and HOPWA funds, there are a variety of other capital resources that the Mayor's Office of Housing and the Redevelopment Agency draw upon to address the City's affordable housing needs. These additional locally administered resources are summarized below.

Capital Funds for Housing Development Activities in 2007-08			
<i>Expected Sources</i>	<i>New Funds for 2007-08</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Total Funds for 2007-08</i>
Mayor's Office of Housing (MOH)			
<i>Federal Sources</i>			
HOME (capital uses only)	\$7,170,329		\$7,170,329
CDBG (capital uses only)	\$3,675,400	\$1,700,000	\$5,375,400
Lead Hazard Control	\$1,698,750		\$1,698,750
<i>Local Sources</i>			
General Fund ("GF")		\$1,085,000	\$1,085,000
Affordable Housing Fund "(AHF")		\$2,502,694	\$2,502,694
Hotel Tax	\$4,750,000	\$2,067,730	\$6,817,730
Prop A (repayments)	\$681,073	\$674,165	\$1,355,238
DALP/Homeownership Assistance Loan Fund	\$5,500,000		\$5,500,000
Code Enforcement Rehab Fund ("CERF")	\$400,000		\$400,000
CalHOME	\$1,750,000		\$1,750,000
Total MOH:	\$25,625,552	\$8,029,589	\$33,655,141
San Francisco Redevelopment Agency (SFRA)			
<i>Federal Sources</i>			
HOPWA	\$384,167		\$384,167
<i>Local Sources</i>			
Housing Exaction Payments	\$10,200,000		\$10,200,000
Citywide Tax Increment	\$29,110,000		\$29,110,000
SB 2113 Tax Increment	\$9,000,000		\$9,000,000
Total SFRA:	\$48,694,167		\$48,694,167
Total Combined MOH/SFRA:	\$74,319,719	\$8,029,589	\$82,349,308

F. Summary of Housing Capital Subsidies

	<i>Proposed Uses</i>	<i>Set-Aside for Pipeline Projects</i>	<i>Available for New Projects</i>	<i>Total Allocation</i>
(MOH)				
	Supportive Housing for Chronically Homeless	\$13,695,761	\$835,000	\$14,530,761
	Family Rental Housing	\$1,650,000	\$500,000	\$2,150,000
	Senior Rental Housing	\$5,315,630		\$5,315,630
	Affordable Housing RFP - Mission Community		\$360,000	\$360,000
	CLT Acquisition/rent subsidies		\$250,000	\$250,000
	Single Family Homeowner Rehabilitation		\$3,100,000	\$3,100,000
	Homeownership Programs		\$6,250,000	\$6,250,000
	Lead Hazard Control		\$1,698,750	\$1,698,750
	Total MOH:	\$20,661,391	\$12,993,750	\$33,655,141
(SFRA)				
	Supportive Housing for Chronically Homeless	\$3,884,167		\$3,884,167
	Family Rental Housing	\$14,684,000		\$14,684,000
	Senior Rental Housing	\$3,381,000		\$3,381,000
	Homeownership	\$26,745,000		\$26,745,000
	Total SFRA:	\$48,694,167		\$48,694,167
(Combined MOH/SFRA)				
	Supportive Housing for Chronically Homeless	\$17,579,928	\$835,000	\$18,414,928
	Family Rental Housing	\$16,334,000	\$500,000	\$16,834,000
	Senior Rental Housing	\$8,696,630		\$8,696,630
	Affordable Housing RFP - Mission Community		\$360,000	\$360,000
	Community Land Trust Acquisition		\$250,000	\$250,000
	Single Family Homeowner Rehabilitation		\$3,100,000	\$3,100,000
	Homeownership Programs	\$26,745,000	\$6,250,000	\$32,995,000
	Lead Hazard Control		\$1,698,750	\$1,698,750
		\$69,355,558	\$12,993,750	\$82,349,308

G. Locally Administered Funds for Housing Subsidies and Services

In addition to funds for capital costs of developing new affordable housing, considerable resources are dedicated by City agencies each year in non-capital expenditures. This section describes City resources allocated to promote housing affordability in the following areas:

- Eviction prevention/emergency housing services, including counseling, legal aid, emergency rent payments and assistance finding and retaining housing.
- Rent subsidies to assist low-income households with payment of rent.
- Operating subsidies paid to operators of low-income housing to allow them to accommodate households whose monthly income is insufficient to pay a rent, which covers operating costs.
- Supportive services necessary to enable various special needs populations to live in the community.

Agency	Description	Households Assisted/Year	Budget	Source of Funds	Population Served
DHS	Eviction prevention/emergency rent subsidies/eviction prevention legal services	3,675	\$2,744,251	General Fund	Very low income households
DHS	Rent subsidies	617	\$8,616,648	Federal Shelter Plus Care	Formerly homeless and very low income households, w/disabilities related to MH, SA and/or HIV/AIDS
DHS	Temporary (12-24 months) rental subsidies	155	\$2,300,000	General Fund	Homeless Families in shelters, SROs, or doubled up in overcrowded housing and at risk of eviction.
SFRA	Rent Subsidies and Housing Services–HOPWA rental assistance program	280	\$3,436,613	Federal HOPWA	Very low income persons with HIV/AIDS
SFRA	Rent Subsidies and Housing Services–HOPWA partial rental assistance program	150	\$914,019	Federal HOPWA—Competitive & Formula Funds	Very low income persons with HIV/AIDS; approx. 10 persons assisted meet the Federal definition of homelessness
DHS	Operating subsidies/supportive services	2,317	\$22,858,635	General Fund	County Adult Assistance Program (CAAP) recipients and other homeless adults
DHS	Operating/supportive services	79 family households plus 131 individual beds	\$3,978,249	General fund, Federal SHP grant	Homeless adults and families
DHS	SHP Grants for homeless services in	included in transitional	General fund and	Very low income	

	transitional housing	housing operating subsidies, above	Federal Supportive Housing grants	households (various subgroups)	
DHS	Residentially based services at permanent supportive housing sites	906	\$3,242,710	General fund, and Federal Supportive Housing grants	Very low income households, formerly homeless families
DHS	Housing and Supportive Services for Emancipating Foster Youth	80	\$1,988,000	State funds	Youth emancipating from foster care
DHS	Aftercare services for families leaving shelter	91	\$198,917	HUD SHP Grant	Formerly homeless families
SFRA	Operating subsidies/ supportive services – Residential AIDS facilities and other supportive services	160	\$3,252,283	Federal HOPWA	Very low income persons with HIV/AIDS; approx. 65 persons assisted meet the federal definition of homelessness

III. MOCD 2007-2008 ACTION PLAN

The following information provides a more detailed view of our full strategic plan. Below each goal is an objective, strategy and sample activities. MOCD is dedicated to the articulation of specific indicators for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. MOCD has developed a 2007-2008 Program Matrix, which is located in Appendix D, to track all relevant indicators for each strategy. Additionally, we have designed a Five-year Master Program Matrix, to assess investment outcomes across the 2005-2009 timeframe of the Consolidated Plan. Since we are tracking multiple indicators *within* the same strategy on an annual basis, MOCD has selected *one* indicator for each strategy that will serve as a proxy measure to assess impact over the five-year period. Performance of this measure will be tracked against a five-year goal. MOCD will use the Consolidated Annual Performance and Evaluation Report (CAPER) as the tool to update progress on the Program Matrix and to 1) supplement the proxy measure results with rich program detail from the multiple indicators tracked on an annual basis; 2) reflect on the direction and impact of the work; and 3) consider the strengths and obstacles that impact our goal achievement.

A. Community Development Priorities for Investment

Goal 1: Promote economic self-sufficiency for low- and moderate-income families

Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

Strategies/Activities

1. Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilizing additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations
 - ✓ *Increase neighborhood workforce development*
 - ✓ *Increase access to high quality ESL and vocational ESL for residents with limited English proficiency*
 - ✓ *Increase outreach to and inclusion of disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations*
 - ✓ *Increase linkage to small business strategies*
2. Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires
3. Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts
4. Leverage in partnership with HUD's Section 3 hiring requirements

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies/Activities

1. Develop social and financial programs to strengthen peer learning and reduce social isolation
 - ✓ *Create mentoring programs*
 - ✓ *Connect neighborhood associations to financial knowledge*
2. Provide financial education and other asset building opportunities
 - ✓ *Promote Local Earned Income Tax Credit*
 - ✓ *Create Individual Development Accounts (IDAs)*
 - ✓ *Develop credit repair/debt reduction programs*
 - ✓ *Encourage the development of policies and programs that allow individuals to maximize their earnings*
 - ✓ *Encourage IDAs for youth*
3. Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development
 - ✓ *Seek micro-lending programs*
 - ✓ *Continue to leverage the MOCD Loan Program with other bank loan programs*
4. Provide training to use financial and legal tools to maintain and protect individual and/or family assets
 - ✓ *Increase outreach to disabled adults to ensure that they are capturing all available financial benefits and protecting available assets*
5. Encourage financial literacy programs for youth in 2nd-12th grade

Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategies/Activities

1. Provide grants and low interest loans to stimulate commercial and business revitalization
2. Establish and expand small businesses and micro-enterprises
 - ✓ *Provide training, technical assistance and financial assistance services*
 - ✓ *Promote micro-enterprises in industries of high demand such as childcare and industries that employ hard-to-serve populations*
 - ✓ *Create a Resident Entrepreneurship Advancement Program (REAP) that assists Housing Authority and other low-income residents in setting up micro-enterprises*
 - ✓ *Develop and manage a Business Legacy Program that allows current owners to mentor other individuals who will eventually buy the business*
 - ✓ *Develop cluster business development*
3. Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas
 - ✓ *Connect with local and national equity and loan funds to increase resources for commercial development projects*
 - ✓ *Facilitate networking opportunities that will lead to increased resources for small business*

4. Capture data, identify priority areas and publish neighborhood economic development plans
5. Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods
6. Use Section 108 loan financing for tenant improvements
7. Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations

Goal 2: Strengthen neighborhood vitality

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods

Strategies/Activities

1. Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)
2. Use Section 108 loan financing for community centers
3. Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas
4. Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods
5. Plant trees, especially in Communities of Opportunity neighborhoods

Objective 2: Preserve and promote the character and assets of our neighborhoods

Strategies/Activities

1. Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements
 - ✓ *Promote and expand SF Shines, MOCD's façade improvement program*
 - ✓ *Find more bank partners and other investors to expand SF Shines*
 - ✓ *Develop a pool of funds for tenant improvement loans*
2. Support neighborhood venues and organizations that host cultural events and community meetings

Goal 3: Increase the provision of timely, relevant and effective social services

Objective 1: Ensure enhanced access, safety and utilization of social services by residents

Strategies/Activities

1. Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services
2. Increase the capacity of community based organizations to deliver timely, relevant and effective services

- ✓ *Support the efforts of MOCD-funded providers to focus on organizational development and strategic planning*
- ✓ *Develop reliable processes and standards for evaluation regarding job training and placement services*
- 3. Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)
- 4. Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services
 - ✓ *Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools*
 - ✓ *Strengthen existing services, consolidate duplicative efforts, and fill gaps*
- 5. Promote services in neighborhoods that provide access through community hubs
 - ✓ *Develop facilities where services and supports will be co-located and coordinated*
- 6. Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies
- 7. Increase vocational ESL programs and reduce language barriers to accessing social services

Goal 4: Promote equity-based public policy strategies

Objective 1: Leverage and coordinate targeted public, private and not for profit investments

Strategies/Activities

1. Assist in the development of social capital
 - ✓ *Provide incentives for the establishment of parent associations and other resident organizations*
 - ✓ *Infuse existing informal networks that are utilized by families with the resources and connections to self-sufficiency*
 - ✓ *Work with community coordinators to facilitate “Living Room Meetings”*
 - ✓ *Support local partners to develop and sustain creative and informative community messages around social capital opportunities*
2. Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services

For each MOCD strategy, a HUD performance measurement objective and outcome have been indicated in the table below. MOCD has 32 strategies under its four primary goals. Of MOCD's 32 strategies, 14 address HUD's Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the MOCD strategies that address economic opportunity, seven fit under HUD's Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of MOCD strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

Community Development Objectives

MOCD Strategy	HUD Objective	HUD Outcome
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1, S1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)	Suitable Living Environment	Availability / Accessibility
G2, O1, S2: Use Section 108 loan financing for community centers	Suitable Living Environment	Availability / Accessibility
G2, O1, S3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas	Suitable Living Environment	Sustainability
G2, O1, S5: Plant trees, especially in Communities of Opportunity neighborhoods	Suitable Living Environment	Sustainability
<u>Public Services Objectives</u>		
G1, O1, S1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations	Economic Opportunity	Availability / Accessibility
G1, O2, S1: Develop social and financial programs to strengthen peer learning and reduce social isolation	Suitable Living Environment	Availability / Accessibility
G1, O2, S2: Provide financial education and other asset building opportunities	Suitable Living Environment	Availability / Accessibility
G1, O2, S4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets	Suitable Living Environment	Availability / Accessibility
G1, O2, S5: Encourage financial literacy programs for youth in 2nd-12th grade	Suitable Living Environment	Availability / Accessibility
G3, O1, S3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)	Suitable Living Environment	Availability / Accessibility
G3, O1, S7: Increase vocational ESL programs and reduce language barriers to accessing social services	Suitable Living Environment	Availability / Accessibility
<u>Economic Development Objectives</u>		
G1, O1, S2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires	Economic Opportunity	Availability / Accessibility
G1, O2, S3: Develop access to capital strategies (banks, revolving loan funds,	Economic	Affordability

MOCD Strategy	HUD Objective	HUD Outcome
etc.) to support small business and micro-enterprise development	Opportunity	
G1, O3, S1: Provide grants and low interest loans to stimulate commercial and business revitalization	Economic Opportunity	Affordability
G1, O3, S2: Establish and expand small businesses and micro-enterprises	Economic Opportunity	Availability / Accessibility
G1, O3, S3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas	Economic Opportunity	Sustainability
G1, O3, S5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods	Economic Opportunity	Affordability
G1, O3, S6: Use Section 108 loan financing for tenant improvements	Economic Opportunity	Affordability
G1, O3, S7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations	Economic Opportunity	Availability / Accessibility
G2, O2, S1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements	Economic Opportunity	Sustainability
Other Objectives - Policy/Planning Objectives		
G1, O1, S3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts	Economic Opportunity	Availability / Accessibility
G1, O1, S4: Leverage in partnership with HUD's Section 3 hiring requirements	Economic Opportunity	Availability / Accessibility
G1, O3, S4: Capture data, identify priority areas and publish neighborhood economic development plans	Economic Opportunity	Sustainability
G2, O1, S4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods	Economic Opportunity	Availability / Accessibility
G2, O2, S2: Support neighborhood venues and organizations that host cultural events and community meetings	Suitable Living Environment	Availability / Accessibility
G3, O1, S1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services	Suitable Living Environment	Availability / Accessibility
G3, O1, S2: Increase the capacity of community based organizations to deliver timely, relevant and effective services	Suitable Living Environment	Availability / Accessibility
G3, O1, S4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services	Suitable Living Environment	Availability / Accessibility
G3, O1, S5: Promote services in neighborhoods that provide access through community hubs	Suitable Living Environment	Availability / Accessibility
G3, O1, S6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies	Suitable Living Environment	Sustainability
G4, O1, S1: Assist in the development of social capital	Suitable Living Environment	Sustainability
G4, O1, S2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services	Suitable Living Environment	Availability / Accessibility

B. Neighborhood Revitalization Strategy Areas

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas.

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six neighborhoods are areas of low-income concentration as defined in San Francisco's 2005-2009 Consolidated Plan. Bayview Hunters Point, Chinatown, Mission and Visitacion Valley are also areas of minority concentration as defined by HUD in the Consolidated Plan.

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. The NRSA designation allows for certain types of economic incentives including tax credits for businesses located in NRSA areas.

In 2005, MOCD reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan, MOCD requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

1) Bayview Hunter's Point

Persistent Needs:

- Develop the retail corridor
- Provide adult education, parent enhancement, financial literacy
- Improve quality of child-care facilities
- Create a non-profit center
- Increase mental health services
- Encourage more public entertainment, i.e., movie theater

- Improve senior services and senior transportation
- Increase public art
- Support a recreational facility i.e., boys and girls club
- Support development of youth enterprise retail space on 3rd Street
- Encourage development of a youth focused health center
- Stimulate development of Opportunity Centers in public housing locations
- Encourage development of Town Center Opportunity site

Five-Year Goals:

- Stimulate development for one large food chain to open
- Encourage development of a sports facility, i.e., gym
- Development of one cultural venue

2) Chinatown

Persistent Needs:

- Reduce food insecurity, especially for seniors
- Strengthen senior services, especially for disabled adults
- Strengthen immigration counseling
- Improve health and safety of public spaces

Five-Year Goal:

- Increase vocational ESL programs and reduce language barriers to accessing social services

3) Mission

Persistent Needs:

- Strengthen adult education, especially ESL courses
- Encourage immigration rights support
- Support youth career development
- Strengthen support for seniors to access health services

Five-Year Goal:

- Develop a community center-non-profit hub

4) South of Market

Persistent Needs:

- Encourage employment development initiatives
- Support youth career development
- Strengthen support for domestic violence prevention
- Encourage substance abuse prevention services

Five-Year Goals:

- Invest in public art and community greening
- Encourage development of a cultural performance space

5) Tenderloin

Persistent Needs:

- Improve access to quality substance abuse and mental health services
- Encourage family support services and parenting skills
- Encourage resident empowerment through the reduction of alcohol licenses
- Improve availability of English as a Second Language courses
- Improve compliance with ADA codes in public places

Five-Year Goal:

- Support Mid-Market commercial revitalization efforts

6) Visitacion Valley

Persistent Needs:

- Increase affordable housing opportunities
- Enhance violence prevention activities
- Improve adult education and strengthen access to ESL courses
- Develop a sports field or gym
- Stimulate development of Opportunity Centers in public housing locations
- Improve relationship with the SFUSD
- Strengthen transportation for seniors

Five-Year Goals:

- Encourage medium-sized grocery store to locate in the area
- Support retail development along Leland Avenue corridor
- Encourage development of the Schlage Lock Opportunity site

IV. MOH 2007-2008 ACTION PLAN

A. Housing Priorities

Priority #1: **Create Housing Opportunities for the Homeless**

Priority #2: **Create Affordable Rental Housing Opportunities for Individuals and Families with incomes up to 60% of Area Median Income**

Priority #3: **Create Homeownership Opportunities for Individuals/Families up to 120% of Area Median Income**

ALLOCATION OF HOUSING FUNDS TO ADDRESS THE CITY'S HOUSING PRIORITIES.

The City will undertake the following activities for 2007-2008 to address the strategies identified in the three Priorities described in the Consolidated Plan for San Francisco.

PRIORITY 1: CREATE HOUSING OPPORTUNITIES FOR THE HOMELESS

Activities Planned for 2007-2008:

Provide Financing for the Development of New Permanent Supportive Housing for Chronically Homeless Persons (*Performance Measure)					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Non-Profit Owned *DH-1	\$18,841,255	One-time capital Development costs	Affordable Housing Fund, CDBG, HOME, Hotel Tax, Prop A repayments, Tax Increment	591	Western Addition, Tenderloin, Haight Ashbury, Mission Bay, Transbay,
Leased *DH-3	\$0		No funds are budgeted for new master leases in 2007-08		

Providing Comprehensive Supportive Services in New and Existing Permanent Supportive Housing for Chronically Homeless Persons

<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Existing * DH-3	\$2,565,236	Contracts for providing comprehensive supportive services in existing owned and master leased housing	City General Fund, Federal Interagency Council on Homelessness	574
Existing *DH-3	\$1,437,155	Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households	Federal HOPWA	65 households
New for 2007-08 *DH-3	\$2,656,940	Contracts for providing comprehensive supportive services in newly created owned and master leased housing	City General Fund, Federal Interagency Council on Homelessness, State Proposition 63 Funds	552

Providing Tenant-Based Assistance to Prevent Homelessness

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Grants for tenant-based assistance to prevent evictions and homelessness *DH-3	\$1,350,000	HOME, GF	225
Providing Tenant Eviction Prevention and Counseling *DH-3	\$488,000	CDBG	4,000

Maintain the City's Investment in Existing Permanent Supportive Housing for Chronically Homeless Persons

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in existing Supportive Housing to maintain habitability and affordability *DH-1 (HOPWA =\$384,167 For FY 07-08)	\$384,167	HOPWA	50 (HOPWA =33 units)	South of Market

PRIORITY 2: CREATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES WITH INCOMES UP TO 60% OF AREA MEDIAN INCOME

Activities Planned for 2007-2008:

Provide Financing for the Development of New Affordable Rental Housing					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Family Rental Housing *DH-1	\$16,684,000	One-time capital development costs	'HOME, Housing Exactions, Tax Increment	525	'North Beach/Chinatown, Ocean-Merced-Ingleside, Mission Bay, Transbay, South of Market
Senior Rental Housing *DH-1	\$8,519,474	One-time capital development costs	'Affordable Housing Fund, HOME, Hotel Tax, Tax Increment	431	Richmond, Western Addition, Tenderloin, Bayview

Maintain the City's Investment in Existing Affordable Rental Housing				
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in City-financed existing affordable rental housing *DH-1	\$0	No funds have been budgeted for this purpose	0	
Reducing Lead Hazards in existing City-financed affordable housing *DH-3	\$0	No funds have been budgeted for this purpose	0	

Providing Housing Counseling to Prevent or Address Evictions			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Providing Tenant Eviction and Prevention *DH-3	\$488,000	CDBG	4,000
Eviction Prevention Counseling *DH-3	\$1,000,000	General Fund	6,500

Providing Comprehensive Supportive Services in New and Existing Affordable Housing

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Contracts for providing comprehensive supportive services in existing affordable housing *DH-3	\$4,900,083	City General Fund	3,215
Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households *DH-3	\$1,815,128	Federal HOPWA	95

PRIORITY 3: CREATE HOMEOWNERSHIP OPPORTUNITIES FOR INDIVIDUALS/FAMILIES UP TO 120% OF AREA MEDIAN INCOME

Activities Planned for 2007-2008:

Assist First-Time Homebuyers to Become Homeowners			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>Homeownership Counseling</u> : Nonprofit organizations will provide homeownership counseling to first-time and low and moderate-income homebuyers.	\$245,000	CDBG	900
*DH-#3			
<u>Downpayment Assistance Loan Program (DALP)</u> : the Mayor's Office of Housing, in conjunction with participating lenders, will provide down payment loans to purchase of their first home.	\$2,500,000	Prop A Bond Program Repayments	30 to 40
*DH-2			
<u>City Second Loan Program</u> : Second mortgage loans for first-time home buyers purchasing resale units in City-sponsored developments. NOTE: The source of funds for new loans will be repayment of loans on the units being sold. Consequently the availability of both resident units and funds for new loans will depend on the volume of sales	\$3,000,000	Repayments of prior loans	20 to 30
*DH-2			
<u>Mortgage Credit Certificate Program (MCC)</u> : The MCC Program provides assistance to first-time homebuyers for the purchase of owner-occupied single family homes, town homes, and condominiums by reducing their federal income tax liability by an amount equal to 15% of the mortgage interest paid annually on a dollar for dollar basis.	\$9,000,000	Tax Credits	Included in other Program Estimates
*DH-2			
<u>American Dream Downpayment Initiative (ADDI) Program</u> : The ADDI Program provides downpayment and closing costs assistance to low-income, first-time homebuyers enhance assistance under other City programs such as DALP.	\$168,345	HOME	included in other Program estimates
*DH-2			

<p><u>Condominium Conversion Program:</u> Applications for purchase of existing condominium units restricted to occupancy by low or moderate income first time home buyers will be approved on a first-come, first-served basis for qualifying purchasers. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant. Buyers meeting the qualifications of the DALP, MCC or ADDI programs may qualify for assistance offered by these programs to purchase an eligible condominium.</p> <p>*DH-2</p>	10-15
<p><u>Inclusionary Program:</u> Pursuant to Planning Commission policy for projects permitted prior to April, 2002 and to the City's the Inclusionary Housing Ordinance since that date, developers of market rate housing must include below market rate (BMR) units in their developments. MOH will monitor sales and rentals to verify the eligibility of buyers and confirm compliance with price restrictions. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant.</p> <p>*DH-2</p>	170

Retain and Preserve Existing Homeownership			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<p><u>The Community Housing Rehabilitation Program (CHRP):</u> The City will provide low-income residents and seniors with low-interest loans to rehabilitate their owner-occupied residences.</p> <p>*DH-3</p>	\$1,700,000	CDBG	25-30
<p><u>The Code Enforcement Rehabilitation Fund Program (CERF)/UUP:</u> The City will provide funds to low-income residents and seniors to address cited code violations or make emergency repairs of a major system, such as repair or replacement of a leaky roof, broken hot water heater, or a heating system.</p> <p>*DH-3</p>	\$400,000	Code Violation Fees/Underground Utility Program	125
<p><u>Lead Hazard Control Program:</u> This program will be used to address lead-hazards in privately owned housing occupied by low-income families with children. .</p> <p>*DH-3</p>	\$1,698,750	HUD Grant	138

V. COORDINATION AND INSTITUTIONAL PARTNERS

Problems cannot be solved at the same level of awareness that created them.

Albert Einstein

A. Community Development Service Delivery System

This section describes the institutional structure through which MOCD implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of MOCD's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

a. Private Sector

MOCD works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organization submits a proposal to a local business for funding, and the business consults with MOCD regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit makes an inquiry to MOCD and we engage the private sector in a discussion regarding the proposal.

MOCD and the private sector engage in dialogue to better inform our mutual community investments. MOCD is working to strengthen our private sector communications to better leverage and coordinate resources. This is especially critical for the success of the Communities of Opportunity Initiative.

b. Non-profit Organizations

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of MOCD in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for accessible information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. MOCD has already begun an initiative to engage non-profits in organizational and programmatic capacity building to strengthen the effective and efficient delivery of services.

c. Public Institutions

It is MOCD's policy to coordinate community development activities with other City agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. MOCD confers regularly with the San Francisco Redevelopment Agency, Mayor's Office of Housing, Mayor's Office of Economic and Workforce Development, Department of Children, Youth and their Families, Department of Human Services, Department on the Status of Women, and the Department of Aging and Adult Services on subjects such as applicant capacity and community needs. In ongoing efforts to increase coordination among City agencies and to streamline grant-making and grant administration across City departments, MOCD has transferred \$850,000 of CDBG funding to the Department of Children, Youth and their Families to administer for services that primarily target children and youth under the age of 18. This is the second year that MOCD has implemented this transfer and it appears likely that we will continue this policy in the future.

MOCD uses review opportunities to engage other departments in a dialogue to become more attuned to the current developments and priorities in other City departments. This dialogue aids MOCD in being more strategic in the investment of CDBG dollars.

d. Organizational Relationship Between the City and the Public Housing Authority

The nature of MOCD's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. MOCD works with the SFHA to identify needs of housing authority residents and provides a pool of funds to focus on housing authority sites.

e. Summary of Strengths and Weaknesses

Overall, MOCD has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

B. Housing Development Delivery System

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

a. General Structure of the Housing Development System

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in the decision-making at the project level on the affordable housing developments in the City. Coordination also exists at the level of individual project funding decisions. The Mayor's Office of Housing and SFRA

comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor and the Redevelopment Commission for affordable housing development throughout the City. MOH staff works closely with SFRA staff in issuing requests for proposals on a regular basis to seek applications for particular types of developments. RFPs are generally issued for projects to serve specific populations (family renters, single persons, seniors, people requiring supportive services, etc.). Staff jointly develop funding and general policy recommendations to the Loan Committee.

b. The Roles of Local Government Entities in Affordable Housing Production
Mayor's Office of Housing (MOH). The Mayor's Office of Housing is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOH include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOH administer the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and technical assistance subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investments Partnership Program.
- Administration of HUD special and competitive grants for housing, when received by the City, including Lead-Based Paint Hazard Reduction Grants.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program, Hotel Tax Fund, the Jobs-Housing Linkage Program, and (jointly with the San Francisco Redevelopment Agency) the City-wide Affordable Housing Program funded by tax increment funds. In certain cases, where the fund is under the administration of another City department, MOH makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects, and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, Section 202, Section 312, and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.

- In cooperation with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.
- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

San Francisco Redevelopment Agency. The Redevelopment Agency has redevelopment plans in 11 project areas and three survey areas. The more recent project areas adopted by the Agency, such as Mission Bay, Transbay, Bayview Hunters Point, and Hunters Point Shipyard, include significant housing opportunities. The SFRA is accountable to its own Commission which establishes policy for development and provides financing for affordable housing developments. The Agency enters into development agreements with developers, establishes its own land use controls and conducts its own project approvals, some of which include affordable housing. Currently, it has its own technical staff to assist in all its activities, including affordable housing monitoring). SFRA also administers the Housing Opportunities for People with Aids (HOPWA) program for the City. The Redevelopment Commission also acts as the Housing Committee for the Affordable Housing and Homeownership Bond Program, advising the Mayor on program policies and recommending rental projects for funding.

San Francisco Housing Authority. The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30 percent of their income for rent), but its budget and its activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the city's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

Over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, Moderate Rehabilitation and McKinney Program rent subsidies are administered by the Housing Authority. The Authority also manages over \$9 million in annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated units.

Mayor's Office of Community Development. Staff of MOCD carry out fiscal and administrative responsibilities for the CDBG and ESG programs as a whole, and also of MOH's non-CDBG funding sources (including HOME and non-federal funds). They are also responsible for contract administration and monitoring of the CDBG-funded housing counseling subgrantees.

Mayor's Office of Economic Development. The Mayor's Office of Economic Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. MOED promotes international commercial opportunities, hiring and employment needs, and provides information on access to capital and other incentives.

Planning Commission and Planning Department. The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970's, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements, inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

Department of Human Services. The Department of Human Services administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City Departments. DHS administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. DHS also administers the McKinney Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

Department of Public Health. The DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five District Health Centers, and mental health centers throughout the city. Community Mental Health Services (CMHS), a Division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. The Lead Hazard reduction staff works closely with DPH.

Human Rights Commission. The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The HRC protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and does advocacy work for disenfranchised groups. The HRC monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

Rent Stabilization Board. The Rent Stabilization Board administers the city's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members: two landlords, two tenants and one person who is neither, all members are appointed by the Mayor. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

Mayor's Office on Disability. The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of Housing to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

Commission on the Aging. The Commission on the Aging (COA) is the City's agency which coordinates programs addressing the needs of seniors. The COA has established a network of Senior Centrals throughout the City, which have as a principal function the dissemination of information about programs and services for seniors. The COA has assisted the Mayor's Office of Housing in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and how to apply.

Department of Children, Youth and their Families. The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing.

Department of Building Inspection (DBI). The Department of Building Inspection is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections. The Lead Hazard Reduction staff also works very closely with DBI.

c. The Roles of Non-Profit Entities in Affordable Housing Production

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

Affordable Housing Production. The City's Community Development Block Grant program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations (such as BRIDGE and Mercy Charities) have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.

Administration of Rehabilitation Loan Programs for Privately Owned Properties. The subgrantee nonprofits are also provided administrative funds to operate the City's single family rehabilitation loan programs in various neighborhoods.

Housing Counseling and Technical Services. Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These

housing counseling agencies also provide homeownership counseling to potential low-and moderate income homebuyers.

Housing Services Providers. The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as Walden House, Conard House and Progress Foundation have become essential partners in the development of affordable housing.

Community Lending. Two nonprofit lenders based in San Francisco, the Low Income Housing Fund and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

d. The Roles of Private Sector Entities in Affordable Housing Production

Lenders. Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

Legal Services. A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

Developers. The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

Rental Property Owners. Most owners of residential rental properties have little interest in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

Tax Credit Investors. As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources equity for

affordable housing. Continuation of the tax credit program at the federal and state levels provides an incentive for their participation.

Architects, Engineers and Construction Contractors. The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.

C. Housing Opportunities for Persons With AIDS (HOPWA) Delivery System

This section describes the institutional structure through which SFRA administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

a. Private Sector

Because federal regulations mandate that tenants in HOPWA assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the public sector occurs through its site tenant-based rental assistance programs. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. Examples of these efforts include fostering good landlord-tenant relationships via supportive services and intervention and allowing clients what is commonly referred to as OFTO, or Over the FMR Tenancy Option. OFTO allows clients to pay a limited amount in excess of the HUD established FMR for private rental units thus enabling them to compete with higher income prospective renters.

b. Non-profit Organizations

Once approved by the HOPWA Loan Committee and the Redevelopment Agency Commission, SFRA enters legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds. SFRA has contracted with over a dozen housing developers to create capital projects through new construction, acquisition, rehabilitation, and leasing. New HOPWA projects are either solicited or unsolicited and proposed by non-profit housing developers or other community organizations. Typically, when

HOPWA funds are available for new projects, the Redevelopment Agency issues a Request for Proposals (“RFP”), which is widely advertised to local community organizations, including grassroots and faith-based organizations. Additionally, existing HOPWA projects, which are not otherwise restricted by financing or other circumstances, are put out to bid every three years. These RFP’s are advertised in the same way that RFP’s for new HOPWA projects are advertised. Currently, the San Francisco Housing Authority and Catholic Charities of the Archdiocese of San Francisco, provide rental assistance through a “deep rent” program serving 280 households and a “partial rent” program serving 115 households. SFRA contracts with four agencies to operate five 24 hour licensed care facilities and provide intensive, on-site supportive services to 113 tenants.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

A major challenge to create effective and sustainable supportive housing for people living with HIV involves the facilitation of partnerships between housing developers and service providers. In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. Although many of these partnerships are now well established, the Agency’s shift the past two years to fund “mixed use” projects (not exclusively serving people with HIV/AIDS) has resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges include: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

c. Public Institutions

Although SFRA has contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program are the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Department of Human Services (DHS), which administers the McKinney funds. In the beginning of the HOPWA program (1993), SFRA and DPH’s HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The updated plan outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs.

SFRA and DPH take additional housing advisory direction from the HIV Health Services Planning Council (the “Planning Council”), and specifically from the Planning Council’s Housing Subcommittee. Many funding decisions are handled between SFRA and DPH, such as: SFRA predominately funding the creation and maintenance of five Residential Care Facilities;

co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels. These have resulted from recommendations of the Planning Council. Beginning in 1998, DPH created a separate Housing Division to handle all DPH housing funding, which resulted in most of SFRA's HOPWA implementation being managed collaboratively with staff from this division. A representative from DPH's Housing Division and two representatives from the Planning Council also sit on the HOPWA Loan Committee, which reviews all HOPWA funding requests and makes recommendations to the Redevelopment Agency Commission for final approval.

HOPWA staff and DPH Housing Division staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings include the San Francisco Housing Advisory Forum. Both SFRA and DPH sit on an Advisory Board that oversees and monitors the HIV Housing Wait List and the HOPWA "deep rent" program.

Over the years as HOPWA funding has decreased, SFRA has committed HOPWA funds to designate units in numerous capital projects in process and collaborated with DHS to provide Supportive Housing or General Funds for special needs services. SFRA has also been a participant for several years in DHS's McKinney application process through participation on the Priority Panel for funding recommendations, and strategizing options for renewal projects.

D. Institutional Partners

In addition to the partners listed above, other key partners collaborate to achieve the City's housing and community development goals.

Mayor. The Mayor is the elected chief executive officer of the City. The Mayor, through his Office of Community Development and Office of Housing, carries out delivery of services and coordinates the activities of other City departments. The Mayor's Office prepares the City's annual draft budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Redevelopment Commission, the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.

Board of Supervisors. The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by vote of eight supervisors.

VI. MONITORING STANDARDS AND PROCEDURES

A. Managing CDBG and ESG Grants

The Mayor's Office of Community Development (MOCD) is the lead agency for administering the CDBG and ESG programs. MOCD manages the majority of CDBG grants and all ESG grants to sub-recipients. The Mayor's Office of Housing (MOH) and the Department of Children, Youth and Their Families (DCYF) also manage CDBG grants. Services under these two programs are provided through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, housing counseling, employment training, legal service, recreation, tutoring, and other human services.

MOCD, MOH and DCYF provide on-going fiscal and programmatic monitoring of each project that receives CDBG or ESG funds. This monitoring includes both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act is included. In addition, MOCD and MOH monitor construction projects for labor standards compliance related to Davis-Bacon regulations. The City's Human Rights Commission monitors compliance with fair housing, non-discrimination in employment, and MBE/WBE/LBE requirements.

a. For CDBG/ESG Grants

Each agency receiving a CDBG and/or ESG grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to review client eligibility records, financial data, compliance with Federal and local requirements and program progress.

A grants coordinator from MOCD, MOH or DCYF is assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits and evaluating performance. The coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

b. For CDBG-Assisted Business Loans

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. MOCD staff monitors programmatic aspects of each loan. A third-party loan-servicing agency provides fiscal monitoring.

B. Managing HOPWA Grants

The San Francisco Redevelopment Agency (SFRA) administers the HOPWA Program and provides on-going fiscal and programmatic monitoring of each project that receives HOPWA funds. This monitoring includes both internal and on-site reviews.

Each agency receiving a HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the performance outputs and program outcomes to be met, and the budget. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress to date.

SFRA's housing staff is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, collecting and reviewing progress reports, conducting on-site monitoring visits, and evaluating performance outputs and program outcomes of each project. In addition, an accountant is responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies. The accountant also makes on-site visits of projects to inspect financial records and evaluate record-keeping standards. In the event there are future RFP application processes, all program evaluations will be taken into consideration during the review process.

C. Tracking Progress Toward the Consolidated Plan's Five-Year Performance Goals

The Mayor's Office of Community Development and Housing considers monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that both agencies and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2005 – 2009 strategic goals and outcomes, the Mayor's Office of Community Development and Housing ensured that the plan adhered to the following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years; 2) the strategic plan is properly aligned with the mission of both agencies and our partners; 3) the plan prioritizes goals and establishes clear timelines; and, 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, both agencies have designed a simplified monitoring process to ensure that activities of both organizations align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, MOCD and MOH will consistently measure performance towards program outcomes and provide ongoing feedback, adjustments, or sanction protocol as needed.

VII. APPENDICES

Appendix A. Public Comments from the October 2006 Community Needs Hearings

Citizens' Committee on Community Development (CCCD)

Public Needs Hearing for the 2007-2008 CDBG, ESG and HOME Programs

Wednesday, October 18, 2006

City Hall, San Francisco

CCCD Members in Attendance: Rene Cazenave, Vincent Chao (chair), Linda Cheu, Alexis Gonzales, Jordan Klein

Public Attendance: Approximately 20 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: Members of the public were invited to inform the CCCD, MOCD and MOH of the needs within their neighborhoods or communities, especially as related to the following MOCD and MOH goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families

Speakers were asked to focus their comments on the MOCD and MOH goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCD/MOH leverage to improve access to and efficiency of community-based organizations in your neighborhood?

Public Comments: A total of 9 comments were received at the hearing. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Victoria Tedder – Independent Living Resource Center San Francisco (ILRCSF)	Thank you for funding ILRCSF's housing counseling program. This program has been a success, and has provided timely and relevant social services. Identified the need for timely and accurate information on available housing units and waiting lists. An accurate database could save time and resources.
Jenny Wiley – Central City Hospitality House (CCHH)	It is important to preserve a holistic continuum of care that includes an employment program and supportive services. CCHH operates a 30-bed facility for men. The demand on CCHH's resources will increase when the Saint Boniface program curtails its services. Discussed barriers to maintaining housing for homeless persons. Was asked by a CCCD member about the success rate for CCHH's employment services, but data was not readily

Name/Organizational Affiliation	Summary of Testimony
	available. Ten clients receive employment services at CCHH per day, two to three are placed in employment each month and the length of employment varies.
Carole Jan Lee – Community Learning Center at St. James' Church	Ms. Lee has been a Richmond district resident for over 50 years and spoke of the need for a new community center to serve senior citizens, children and youth. She desires that a new center at Saint James be built that can serve 100 families rather than just the 10 to 20 families that are currently served there. The center should serve the needs of the mostly Chinese and Russian speaking residents of the area.
Amanda Byrd – Earned Asset Resource Network (EARN)	MOCD currently funds its match savings program, which provides IDAs for people in Bayview and Visitacion Valley. CDBG funds pay for 25 slots. A third of their 2,000 savers live in the Southeast sector. 200 savers have made investments in homes with their savings. Thank you for this support and please continue to fund our program.
Bill Hirsch – AIDS Legal Referral Panel (ALRP)	ALRP provides legal services for people with AIDS and HIV positive individuals. Prevention is an important strategy, especially in regards to housing. Housing is the single greatest need for HIVaffected individuals. Housing is necessary to maintain and improve health. The bad news is that Ryan White Funds will be greatly reduced by millions of dollars. The challenge is to find the resources to make up the shortfall.
Chi Hong, Lisa Chin, Jeff Lee – Community Youth Center (CYC)	Thank you for your current support and please continue to support YEP, a youth employment program for immigrant youth ages 16-24. Two clients testified that CYC helped them find jobs and career paths.
Troy Dangerfield – Jones Methodist Church	Talked about maintaining neighborhood vitality; Jones Methodist is a place for people to meet and gather. It is hard to maintain the facility. They need funding and support for facilities maintenance. A CCCD member asked where the church is located and if there is a program that the Church sponsors. Response was 1975 Post Street in the Western Addition and that they provide a food program to the homeless and would like to help reduce the number of homicides in the neighborhood.
Auda Okutani – Arriba Juntos	Arriba Juntos offers training for home care attendants. The agency offers services that are a bare minimum for success: hard skills and soft skills; coping; and asset growth for individuals. Clients are uneducated, often illiterate. The program provides clients with hope.
Ana Perez – Central American Resource Center (CARECEN)	CARECEN provides immigration legal services. They have processed work permits for 600 clients and citizenship for 100. They are collaborating with Dolores Street Community Center to open up a wellness center.

Citizens' Committee on Community Development (CCCD)

Public Needs Hearing for the 2007-2008 CDBG, ESG and HOME Programs

Thursday October 26, 2006

City Hall, San Francisco

CCCD Members in Attendance: Rene Cazenave, Vincent Chao(chair), Jordan Klein, John Lucero, Ralph Romberg,

Public Attendance: Approximately 50 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: Members of the public were invited to inform the CCCD, MOCD and MOH of the needs within their neighborhoods or communities, especially as related to the following MOCD and MOH goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families

Speakers were asked to focus their comments on the MOCD and MOH goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCD/MOH leverage to improve access to and efficiency of community-based organizations in your neighborhood?

Public Comments: A total of 26 comments were received at the hearing. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Astrid Zometa/ Richard Fuentes – Mission Economic Development Association (MEDA)	MEDA served 200 new homeowners and over 200 new businesses in the current fiscal year. It has increased access to information and knowledge for Spanish speaking clients.
Timothy Karo – Swords to Plowshares	Swords to Plowshares served over 100 SSDI clients and saved the City and County of San Francisco over \$750,000. The need for assistance to disabled veterans has increased as a result of Middle East involvement.
Phillip Nguyen – Southeast Asian Community Center (SEACC)	Thanked all members of CCCD present. Agency's overall funding has been reduced. Mr. Nguyen is confident that SEACC can meet its program goals. These include helping low income persons to become self-sufficient. The agency focuses on Tenderloin residents and businesses.
Silvia Johnson	
Barbara Wyche Grossi – Northern California Service League (NCSL)	Described how NCSL's programs help ex-offenders change their lives and become self-sufficient.

Name/Organizational Affiliation	Summary of Testimony
Lily Lo, Brian Ye, – Northeast Community Federal Credit Union (NECFC)	Thanked MOCD for its continuing support. Talked about agency goals, including opening a branch in the South of Market. Spoke about program to assist small businesses in obtaining permits, loans and overcoming language barriers.
James Tracy and Mr. Gee (client) – San Francisco Community Land Trust	Discussed set asides of funds for homeownership opportunities for low-income persons. Client explained how Community Land Trust and Asian Law Caucus helped him.
Ricardo Alva – Mission Language and Vocational School	San Francisco residents are unprepared for occupations being created. This is especially problematic for immigrant communities. This population needs to increase English language proficiency. Suggested that a network of agencies be established that will not discriminate on basis of national origin and will encourage more vocational training for non-English speaking persons.
Gloria Tan – Gum Moon Residence Hall	There is a problem for women who do not speak English who are abused by their husbands. Gum Moon provides counseling for 15-20 women a year. Without Gum Moon, these women could not afford housing.
CW Johnson, MHA	MHA provides advocacy programs for adult residents of SROs that have families. Requested that CDBG funds be used to research how people enter the SRO system and how they exit it. Clients are caught in cycle of homelessness, incarceration and transient housing from which it is difficult to escape.
Terence Valen – Filipino Community Center (FCC)	FCC is currently receiving \$25,00 to support the EXCEED program and a half-time employee. The EXCEED program is two years old and is the only Filipino organization in the Excelsior. It serves as a one-stop shop for the Filipino community. There is a need for increased funding to provide immigration services.
Gina Fromer, Bayview Hunters Point YMCA	Discussed needs of the Bayview Hunters Point community which include: street scaping; completion of Third Street Light Rail; pediatric clinic; teen-parenting programs; positive media coverage; and improvement of relations with police force.
Berta Brown, resident of Senator Hotel, and Executive Director – Community Housing Partnership (CHP)	Asked CCCD and attendees to vote yes o Proposition 1C. The #1 priority need of homeless people is housing. SF has thousands of homeless individuals on the streets. CDBG should be used for more supportive housing.
Lori Linker – Tenderloin Neighborhood Development Corporation (TNDC)	TNDC appreciates support from the City. Discussed history of agency and its services. Elaborated on issues of hoarding and cluttering by people with mental illnesses that jeopardize their housing.
Joanne Butcher – Shih Yu Lang Central YMCA	Discussed problems in the Tenderloin and the importance of the Smog Free Community Initiative in low-income neighborhoods.
Malik Looper – Mission Housing Development Corporation	Spoke about the need for funds to develop housing for seniors, families and single adults in low-income communities. Announced 263 new units for families.
Marilyn Schrick – Mental Health Association of San Francisco (MHASF)	Spoke about a class she attended conducted by Mental Health Association of San Francisco. Discussed future events to be sponsored by MHASF.
Ellouise Patton – Young Community Developers (YCD)	Discussed YCD services to individuals involved with the criminal justice system. Clients are repeat clients. It takes longer than one year to overcome challenges. Youth component of program emphasizes education.
Thuy Doan – Vietnamese Community Center of San Francisco (VCC)	VCC is only center in San Francisco that helps the Vietnamese community with employment and ESL classes. VCC collaborates with other organizations to enhance service delivery.
Lara Tannenbaum, John B. (client) – Larkin Street Youth Services (LSYS)	Larkin Street provides support and housing services to youth in the 18 to 24 year old age bracket. 1700 youth were served this year. Client testified about services he received from LSYS.
Lisa Dyas – Compass Family Center (CFC)	CFC is located in the Tenderloin. Talked about services of CFC. Issues include lack of affordable housing, access to services for undocumented families and

Name/Organizational Affiliation	Summary of Testimony
	safety of clients who live in bad areas. Collaborations promote access to other services.
Brian Basinger – AIDS Housing Alliance SF	AIDS is still the number one cause of death for men 18 and over. 90% of people with AIDS are very low income. Housing is a priority for this population.
Gabrieille Brown – C.L.A.E.R. Project	The C.L.A.E.R. Project supports victims of gun violence by providing job placement and new housing placement. 100 families have been served this year. The need to reduce gun violence is acute.
Julia Ling – Chinese Newcomers Service Center (CNSC)	CNSC helps immigrants with services to improve quality of life, including: life skills classes; citizenship classes; and financial literacy.
Sharon Miller – Renaissance Entrepreneurship Center / Bayview Business Resource Center	Thank you for continued support. Two issues that need immediate attention are 1) Safety, health and environmental issues in the Bayview have limited the start-up of businesses; and 2) Individuals entrepreneurs cannot get health insurance for them and their families.
Anonymous	Speaker is a veteran of the Vietnam War with mental illness and is currently living in an SRO. The community needs more services for people with mental illnesses. Spoke about a need for better communication between tenants and landlords.

Written Comments: A total of 12 written comments were received. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Maria Segura – Caminos Center of Learning	Request to support Caminos Center of Learning from an alumnus of Caminos. Caminos made it easy to acquire a computer for a very moderate price.
Luz Marina Guillen – Caminos Center of Learning	Request to support Caminos because it is a center of learning that is very good and is a great help for people of low income. The teachers are very good and are very easy to understand. These are very good skills and for this reason I ask for continued support for Caminos.
Miriam Munoz – Caminos Center of Learning	Request to support Caminos Center of Learning from a Spanish-speaking resident of Mission District with four children, who is also an alumnus of Caminos.
Alicia Navarro – Caminos Center of Learning	Request to support Caminos from an immigrant who has only temporary work. She is studying Microsoft Word and Windows as well as English at Caminos in order to improve her employment prospects.
Patricia Morales – Caminos Center of Learning	Request to support Caminos Center of Learning because it is an excellent program. Request made by a Spanish-speaking immigrant who is also a single mother, person of low-income and an alumnus of Caminos.
Rebecca Garcia – Caminos Center of Learning	Request to support Caminos from a Spanish-speaking immigrant. Ms. Garcia studies at Caminos Center of Learning to better herself and improve her employment prospects. She has suffered from domestic violence and needs a place to live and because she does not have enough money to pay for rent.
Esther Garcia – Caminos Center of Learning	Request to support Caminos Center of Learning from a Spanish-speaking low-income grandmother living in the Excelsior District. She currently works half time. She is an alumnus of Caminos and is currently learning Windows and Microsoft Word.
Jodie Schwartz – Lavender Youth Recreation & Information Center	Letter containing comments and recommendations on the Children's Services Allocation Plan for 2007-2010, which is prepared by San Francisco Department of Children, Youth and Their Families. Recommendations include increasing the percentage of funding offered by DCYF that is awarded through a competitive bid process and increasing the amount of funding for planning.
Michael Chan – Asian, Inc.	Written comments on what Asian, Inc. considers to be the unmet needs of underserved neighborhood populations that it believes should receive more funding from CDBG and ESG. Unmet needs include financial literacy services, small business training, encouraging mixed-used, and increased home ownership and affordable rental opportunities for non-English speaking populations.
Crezia Tano – Visitacion Valley Business Opportunities and Outreach to Merchants (VVBOOM)	Request to fund future outreach efforts, such as street fairs, to merchants of Visitacion Valley.
Asian Women's Shelter, not signed.	Request to CCCD to provide continued support to agency which provides temporary housing and other essential services to victims of domestic violence.
Esther Leong – Asian Pacific Islander Legal Outreach	Request to MOCD to provide continued support for API Legal Outreach's programs. Program outcomes were highlighted in the written testimony.

Appendix B. Public Comments from the March 8, 2007 Public Hearing

Citizens' Committee on Community Development (CCCD)

Public Hearing on Preliminary Recommendations for the 2007-2008 CDBG, ESG and HOPWA Programs

Thursday, March 8, 2007

City Hall, San Francisco

CCCD Members in Attendance: Rene Cazenave, Vincent Chao (chair), Linda Cheu, Alexis Gonzales, Richard Kempis, Jordon Klein, Tom Ruiz, Daniel Wong

Public Attendance: Approximately 120 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: The purpose of the hearing is for the CCCD, Mayor's Office of Community Development, Mayor's Office of Housing and San Francisco Redevelopment Agency to receive comments on the preliminary recommendations for the 2007-2008 CDBG, ESG and HOPWA Programs.

Public Comments: A total of 45 comments were provided through individual and group testimony. We did not receive any written comment. Below is a summary of the comments received during the hearing.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Astrid Zometa, Richard Fuentes – Mission Economic Development Agency (MEDA)	X		Thanked CCCD, MOCD and MOH for its continued support of MEDA. New services include business development services, first time home-buying education and counseling and an anti-predatory lending initiative for the Mission and Excelsior neighborhoods.
Tu-Minh Trinh – Asian Women's Shelter	X		Thanked MOCD for support of its program. CDBG and ESG funding supports a safe shelter program for battered women and children. Services are provided in 31 different languages.
Sharon Miller, Connal Hughes, Katrin Geothe – Renaissance Entrepreneurship Center	X		Thanked MOCD and CCCD for its support. Two clients spoke about the small business technical assistance services that they received from Renaissance.
FJ Cava, Darius Hankins, Reese Hicks, Anna Shi, Art Roberts – Bayveiw Business Resource Center BBRC)	X		Four clients testified that the BBRC has been helpful for development of their small businesses. All urged continued support of the BBRC.
Cherie Putnam – Chinese Newcomers Service Center (CNSC)	X		Thank you for your continued support. CNSC provides a full array of services including pre-employment, employment and post-employment services.
Don Sanders, Richard Fukuhara, Marvin Aguilar, Ann Cochrane – San Francisco Conservation Corps	X		Thanked CCCD for its recommendation. Spoke about how SFCC partners with other organizations to implement public space improvement projects

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
(SFCC)			such as installation of play structures. SFCC provides a double benefit with its program – 1) neighborhoods are improved and 2) projects are implemented by corps members who receive job training and develop leadership skills.
Pamela Tate Roger – Lutheran Church of Our Savior (LCOS) Preschool	X		LCOS is a preschool serving the OMI community with a current capacity of 36. Thank you for recommendation to provide funding for restroom renovations. LCOS also requested funding to renovate its play structure, which is not being recommended for funding.
Tracey Weaver, Darlanesha Edwards – Urban University	X		Thanked CCCD and MOCD for continued support of its organization. CDBG will support two programs: 1) The Work Smart program, which places individuals transitioning from welfare to work into entry level positions; and 2) The Moms at Work program, which transitions single working moms from jobs into careers. Client spoke about the important services she received from Urban University.
Patrick Sayres – The Janet Pomeroy Center, formerly called the Recreation Center for the Handicapped		X	The Center had a traditional playground that was not used because traditional swings, see-saws and teeter-totters are not appropriate for children with developmental disabilities. Traditional play structures make them sick and scared. The center needs an adaptive playground. Please reconsider the Center's playground proposal. Thanked MOCD for past support.
Carrolyn Kubota – Asian, Inc.	X		Thanked CCCD and MOCD for support of its business and economic development program. Outreach to the west side of the City has been successful reaching disadvantaged businesses. Speaker shared the agency's year-to-date completion rates for its current MOCD work plan activity goals.
Jenny Wiley – Central City Hospitality House	X		Thanked CCCD and MOCD for continued support of its employment services and its shelter program. Also thanked CCCD and MOCD for expanding the number of programs to be funded this year. Spoke about their key ceremony where formerly homeless individuals show keys to their homes.
Ricardo Alva – Mission Language & Vocational School (MLVS)	X	X	Thank you for the recommendation with some reservations. MLVS provides workforce development, classroom training, supportive services and vocational training in specific areas such as medical assistance, office technology, culinary arts, and computer networking. MLVS is being recommended for funding with a 20% reduction. This will result in 21 individuals/families not being served. Please reconsider this 20% reduction.
Kelly Quirke – Friends of the Urban Forest (FUF)		X	Thank you for funding in the past two years, which resulted in the planting of 300 trees. Spoke about the social, cultural and economic value and benefits

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			of trees. If the \$40,000 grant provided in the past two years is not provided next year, the momentum that has been created in District 10 over the past two years will end. Please maintain the funding for the next year. Mentioned that FUF will plant 101 trees in the Bayview this coming Saturday as part of the Arbor Day tree plantings across the City.
Norma Tecson – Development Center For Children, Youth and Their Families		X	Please re-consider her agency for funding so that they can continue to serve the Filipino community.
Juan Monsanto – San Francisco Housing Authority	X	X	Thank you for the recommendation to provide funding for capital improvements to the Alemany Housing Development and for three agencies that provide services to public housing residents in the Southeast sector: SFSU Head Start, Brothers Against Guns, and the Bayview Hunters Point Youth Park. However, the senior, disabled and developmental disabled communities are in need of services. Please re-consider providing a grant to the SF Conservation Corp to make improvements to the Rosa Parks Senior Community Center in the Western Addition.
Tim Dunn – GP/TODCO-A	X		Thank you for your continued support. CDBG funding will be used for refinancing and renovating two buildings with a total of 254 units, and for maintaining existing housing units. Maintaining assets is critical and CDBG is the only source of funding the agency has for this. CDBG funding facilitates leveraging of other funds.
Andrea Lee, Nancy Gongora, Enma Delgado – Mujeres Unidas y Activas (MUA)			Passed around a report developed by MUA about the working conditions of California household workers. Two clients spoke about how the agency has helped them by providing job training and by advocating for better wages and working conditions.
Jaclyn Pinero, Ken Theisen – Bay Area Legal Aid	X		Thanked MOCD, MOH and CCCD for the recommendation to support 1) its subsidized housing advocacy project, which helps low-income individuals maintain affordable housing, and 2) its legal services to domestic violence victims.
Michelle Cusano, Jennifer Chow, Alan Woo, Tom Swingerton, Jim Way – Richmond District Neighborhood Center	X		Thank you for recommendation to fund its proposal to serve youth/young adults. Two young adults spoke about their positive experience with the Richmond Beacon, first as youth participants and now as staff. Two adults spoke about dance classes at the Center.
Victoria Tedder – Independent Living Resource Center	X		Thanked CCCD and MOH for continuing to fund its housing counseling program. CDBG funds has helped to leverage a small grant from AT&T for a computer center for people with disabilities. The computers will feature a new software for people with learning disabilities.
Malik Looper – Mission Housing Development Center (MHDC)	X		Thanked CCCD and staff for recommendation to fund MHDC. CDBG funding will allow MHDC to

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			build more affordable housing in the Mission district. Advocated for more services in the Mission district to serve its residents.
Edgar Boyd, Paullette Barnes, 2 students, 2 representatives from the Fillmore Heritage Center – Allen CDC		X	Under a previous MOCD contract, the agency did not meet its goals, but the agency has been re-structured and issues have been resolved. It is now successfully providing a job development program that includes soft skills and hard skills training. They have placed over 200 people since March 2006 and is working with the Fillmore Heritage Center to develop and fill jobs. Please re-consider the agency's proposal for funding.
Laura Repke, John Coulter (client) – The Arc of San Francisco	X		The Arc is a 56-year old agency that serves people with developmental disabilities. Thanked MOCD and CCCD for the recommendation. The funding will help its building in the South of Market to be fire safe.
Jodi Schwartz – LYRIC	X		LYRIC has been supporting LGBTQQ youth for 20 years. Thanked CCCD and MOCD for continued support. CDBG funds help pay for Youth Action projects, which provides youth with employment readiness skills and emotional support, and builds knowledge and skills in HIV prevention for youth. LYRIC is being recommended for a Capital grant as well as a Public Services grant. The Capital grant will allow the agency to expand program space in the building that they own.
David Schnur – Community Housing Partnership (CHP)	X		CHP is the only organization in SF that is solely devoted to developing, managing and providing services at permanent supportive housing for people who are formerly homeless. The CDBG grant will allow them to complete 42 units, and move 59 units to the pre-development phase. Thank you for the recommendation and for the continued support.
Jaime Maurer – AIDS Legal Referral Panel (ALRP)	X	X	Thank you for the recommendation to fund its housing advocacy program. Expressed that they were surprised and disheartened to see the recommendation for funding at a reduced level for its work readiness program. This program has been performing well. Urged CCCD to re-consider the recommendation and restore full funding.
Chi Hong Leung, Mandy, Shawn – Community Youth Center		X	The YETP program that is funded by MOCD provides job training and placement for youth ages 16-25. The program serves 200 youth. Urged the CCCD to support the program at the same level of funding as last year. The reduction will affect youth directly. Two youth testified about what they learned and how the program has positively impacted their lives.
Chiquita Tuttle – Whitney Young Child Development Center	X		Thanked MOCD, CCCD and the SF Conservation Corp for the recommendation to support its facility in Bayview Hunters Point and the one on Masonic. The funding will improve security and safety for children at the two centers.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Clare Watsky, Phyllis Monsuno – Sherman Elementary School		X	The school is located in Cow Hollow, but very few students are from that area. 61% of students qualify for free lunch and most students are from Chinatown, Civic Center and Tenderloin. Urged the CCCD to re-consider its proposal to construct a learning garden. The project is a cutting edge green project.
Larry Jones – Young Community Developers (YCD)			Spoke about violence and other crimes in the Bayview. Advocated for help for young men who are at risk at being part of the criminal justice system. Thanked MOCD and CCCD for support and advocated for any funding for YCD.
Joseph Smooke, Shannon Dodge – Bernal Heights Neighborhood Center (BHNC)	X		Thanked CCCD for the many years of support, not only for housing development, but also for rehabilitation of its neighborhood center. Briefly described its housing developments.
Martha Calderon – Mission Neighborhood Centers	X		Thanked CCCD and MOCD for the recommendation and the continued support for the Excelsior Senior Center. Also asked for an additional \$50,000 to support the senior center because it is the only senior center in the neighborhood and the waiting list is growing.
Juanita Santana, David Pearson – SFSU Head Start	X		Thanked CCCD for recommendation to support its new community center in Hunter's Point for children ages 0-5 and their families. They are planning to bring in a pilot clinic.
Charles Kelley – Hunter's Point Youth Recreation Foundation	X		Thanked MOCD for funding to fix its bathroom and its fire system.
Maureen Futtner – Urban Solutions	X		Thanked CCCD for their 200 hours of work. Thanked MOCD for its support in the past and for the recommendation. Spoke about the small business consulting services that the agency provides.
Ana Perez – Central American Resource Center (CARECEN)	X		Thanked CCCD for recommendation to fund its legal program at a time when immigrants are under attack. Spoke about the other grant that CARECEN applied for under Planning, which would have helped CARECEN and two other agencies build organizational capacity in the technology area.
Chuck Turner – Community Design Center (CDC)		X	Described services provided by CDC and what they hoped to be funded for. Urged CCCD to re-consider their funding request.
Emylene Aspilla – Jewish Vocational Services (JVS)	X		Thanked CCCD and MOCD for recommendation to fund its workforce development program as well as its BestPro program.
Bonnie Ora Sherk – Life Frames		X	Thanked MOCD for the investment in their master plans. Described the beautiful living environments they have built in neighborhoods and their success in recruiting and training immigrant adults and young adults in green building. Urged CCCD to re-consider its funding request.
Tracy Parent – SF Community Land Trust	X		Thanked CCCD for the funding recommendation. Funding will be used to create permanent affordable housing in which tenants become owners –

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			cooperative approach.
Marlon Mendieta – Dolores Street Community Services	X		Thanked CCCD for the funding recommendation. Spoke about wanting to increase its shelter capacity and moving more people into permanent housing.
Judy Young – Vietnamese Youth Development Center (VYDC)	X		Thanked MOCD and CCCD for the funding recommendation. VYDC provides a quality jobtraining program for youth and young adults in the Tenderloin.
Nat Mason – EOC	X		Thanked CCCD for the funding recommendation to improve two centers. The other center in Potrero Hill needs funding as well.
Sandra Sandoval – Cell Space		X	Cell Space provides peer mentoring, recreation and comprehensive wrap around services for youth in the Mission District on a street based model. There is no alternative safe spaces for youth in the neighborhood. There is little to no re-entry services for youth. Urged CCCD to re-consider funding its proposal.
Terry Valen, Raymond Castillo – Filipino Community Center (FCC)	X		Thanked MOCD for support of its Exceed program. Spoke about immigration needs and the need for case management. Also spoke about FCC's work with SOMEK to expand workforce development activities. Client spoke about the assistance he received from FCC and how his life has been positively impacted.

* Thanked CCCD/MOCD/MOH for funding recommendation

** Urged CCCD/MOCD/MOH to reconsider funding recommendation

Citizens' Committee on Community Development (CCCD)

Full Committee Monthly Meeting

Monday, March 19, 2007

1 South Van Ness Avenue, 5th Floor

CCCD Members in Attendance: Rene Cazenave, Vincent Chao (chair), Linda Cheu, Maria de Lourdes Villanueva, Alexis Gonzales, Richard Kempis, Jordon Klein, John Lucero, Ralph Romberg, Tom Ruiz, Daniel Wong

Purpose of the Meeting: This was a regular monthly meeting of the CCCD. The meeting agenda included an opportunity for public comment on the preliminary recommendations for the 2007-2008 CDBG, ESG and HOPWA Programs.

Public Comments: One public testimony was provided at the meeting on the preliminary recommendations. Below is a summary of the comment received.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Nancy Brennan – The Arc of San Francisco	X		Thanked CCCD for recommendation to fund 1) the installation of a fire suppression system at its center that serves adults with developmental disabilities, and 2) its housing advocacy services for adults with disabilities and their families.

* Thanked CCCD/MOCD/MOH for funding recommendation

** Urged CCCD/MOCD/MOH to reconsider funding recommendation

Appendix C. Public Comments on the Draft 2007-2008 Action Plan

The Draft 2007-2008 Action Plan was available for public review and comment between March 15, 2007 and April 13, 2007. A total of three written comments were received. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Kelly Quirke – Friends of Urban Forest	Please reconsider non-recommendation of agency's request for street tree planting in Bayview Hunter's Point and Visitacion Valley.
Samuel and Augustene Phillips	Please fully fund the planting of trees in the Bayview and Visitacion Valley communities by Friends of the Urban Forest.
Takai Tyler – Hunter's Point Family/GIRLS 2000	Urged MOCD to reconsider and to grant Friends of the Urban Forest's funding request.

Appendix D. MOCD 2007-2008 Program Matrix

GOAL 1: PROMOTE ECONOMIC SELF-SUFFICIENCY FOR LOW- AND MODERATE-INCOME FAMILIES				
<i>Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment</i>				
Strategy 1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations				
	Organization	Performance measure	Goal	2007-2008 Grant
1	African Immigrant and Refugee Resource Center	Job training	50	\$25,000
2	* Arriba Juntos	Job placement	20	\$58,000
3	Asian & Pacific Islander Wellness Center	Job readiness training	50	\$43,000
4	Asian Neighborhood Design	Job placement	19	\$30,000
5	Bayview Hunter's Point Center for Arts & Technology	Job training and placement in internships	30	\$58,000
6	Board of Trustees of the Glide Foundation	Job placement	10	\$48,000
7	Booker T. Washington Community Service Center	Job placement	2	\$30,000
8	Brava! for Women in the Arts	Job training and placement in internships	30	\$45,000
9	Brothers Against Guns	Job placement	10	\$40,000
10	CAMINOS/Pathways Learning Center	Job training	200	\$30,000
11	Central City Hospitality House	Job placement	12	\$31,650
12	* Charity Cultural Services Center	Job placement	32	\$80,000
13	Chinese for Affirmative Action	Job placement	36	\$90,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

14	*	Chinese Newcomers Service Center	Job placement	30	\$90,000
15	*	Chinese Progressive Association	Job placement	10	\$40,000
16		Community Center Pjt of S.F	Job placement	12	\$25,000
17	*	Community Youth Center-San Francisco (CYC-SF)	Job placement	25	\$67,000
18		Donaldina Cameron House	Job placement	18	\$35,000
19		Ella Hill Hutch Community Center	Job placement	14	\$90,000
20	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement	9	\$70,000
21		Jewish Vocational and Career Counseling Service	Job placement	14	\$55,000
22		Lavender Youth Rec. & Info. Ct.(LYRIC)	Job training and placement in internships	30	\$65,000
23		Lighthouse for the Blind and Visually Impaired	Job training	4	\$30,000
24		Mission Hiring Hall, Inc.	Job placement	50	\$100,000
25	*	Mission Language and Vocational School, Inc.	Job placement	23	\$100,000
26	*	Mujeres Unidas y Activas	Job placement	17	\$50,000
27		Northern California Service League	Job placement	15	\$64,000
28		Positive Resource Center	Job placement	52	\$30,000
29	*	Self-Help for the Elderly	Job placement	16	\$30,000
30		Toolworks	Job placement	8	\$55,000
31		Urban University	Job placement	10	\$40,000
32		Vietnamese Community Center of SF	Job placement	7	\$35,000
33		Vietnamese Youth Development Center	Job placement	14	\$40,000
			Total Job placements**	485	\$ 1,423,650
			Subtotal for G1, O1, S1		\$1,719,650

**Goal reflects the number of placements in jobs that pay living wages, as defined by the San Francisco Minimum Compensation Ordinance.

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires				
		Organization	Performance measure	Goal 2007-2008 Grant
			<i>Total # of businesses that achieve six-month retention rates of 50%</i>	<i>0 \$0</i>
Strategy 3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts				
		Organization	Performance measure	Goal 2007-2008 Grant
			<i>Total # of MOUs and plans established</i>	<i>0 \$0</i>
Strategy 4: Leverage in partnership with HUD's Section 3 hiring requirements				
		Organization	Performance measure	Goal 2007-2008 Grant
1	*	Boys & Girls Clubs of San Francisco	# of partnership agreements	1 \$0
			<i>Total # of partnership agreements developed with the Housing Authority</i>	<i>1 \$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategy 1: Develop social and financial programs to strengthen peer learning and reduce social isolation					
		Organization	Performance measure	Goal	2007-2008 Grant
1		Funding Families Initiative	# of families engaged	24	\$0
			Total # of families engaged in Funding Families Initiative	24	\$0
Strategy 2: Provide financial education and other asset building opportunities					
		Organization	Performance measure	Goal	2007-2008 Grant
1		Earned Asset Resource Network (EARN)	# of new IDAs	50	\$50,000
2		Mission Economic Development Agency (Public Services)	Financial literacy training	12	\$20,850
			Total # of Earned Income Tax Credit filings	0	\$0
			Subtotal for G1, O2, S2		\$70,850
Strategy 3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development					
		Organization	Performance measure	Goal	2007-2008 Grant
1	*	CCSF Small Business Development Center	Loans approved beyond CDBG	10	\$36,667
2	*	Community Center Pjt of S.F	Loans approved beyond CDBG	9	\$25,000
3	*	Mission Economic Development Agency	Loans approved beyond CDBG	11	\$86,667
4	*	Northeast Community Federal Credit Union	Loans approved beyond CDBG	3	\$40,000
5	*	Northeast Community Federal Credit Union (apiBIS)	Loans approved beyond CDBG	6	\$48,333

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

6	*	Renaissance Entrepreneurship Center (5th Street)	Loans approved beyond CDBG	15	\$66,667
7	*	Renaissance Entrepreneurship Center (BBRC)	Loans approved beyond CDBG	10	\$50,000
8	*	South of Market Foundation	Loans approved beyond CDBG	11	\$36,667
9	*	Southeast Asian Community Center	Loans approved beyond CDBG	6	\$33,333
10	*	Southeast Asian Community Center (apiBIS)	Loans approved beyond CDBG	5	\$45,000
11	*	Women's Initiative for Self Employment	Loans approved beyond CDBG	14	\$33,333
			Total # of leveraged loans beyond CDBG	100	\$501,667
Strategy 4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets					
		Organization	Performance measure	Goal	2007-2008 Grant
			Total # of families assisted	0	\$0
Strategy 5: Encourage financial literacy programs for youth in 2nd-12th grade					
		Organization	Performance measure	Goal	2007-2008 Grant
1	*	DCYF - Booker T. Washington Community Service Center	# of youth exposed to financial literacy	35	\$22,500
2	*	DCYF - Juma Ventures	# of youth exposed to financial literacy	65	\$12,805
			Total # of youth exposed to financial literacy	100	\$35,305

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategy 1: Provide grants and low interest loans to stimulate commercial and business revitalization

	Organization	Performance measure	Goal	2007-2008 Grant
1	MOCD Small Business Loan Program	# of small business loans	1	\$400,000
		<i>Total # of micro-enterprise loans</i>	<i>0</i>	<i>\$0</i>
		<i>Subtotal for G1, O3, S1</i>		<i>\$400,000</i>

Strategy 2: Establish and expand small businesses and micro-enterprises

	Organization	Performance measure	Goal	2007-2008 Grant
1	* CCSF Small Business Development Center	# of business startups assisted	15	\$73,333
		# of business expansions	30	
		# of jobs created	100	
		# of jobs retained	50	
2	Children's Council of SF	# of business startups assisted	24	\$60,000
		# of business expansions	2	
3	* Community Center Pjt of S.F	# of business startups assisted	38	\$50,000
		# of business expansions	2	
		# of jobs created	10	
		# of jobs retained	3	
4	Mayor's Office of Economic & Workforce Development	# of businesses assisted		\$70,000
5	* Mission Economic Development Agency	# of business startups assisted	25	\$173,333
		# of business expansions	10	
		# of jobs created	50	

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs retained	30	
6	*	Northeast Community Federal Credit Union	# of business startups assisted	2	\$80,000
			# of business expansions	2	
7	*	Northeast Community Federal Credit Union (apiBIS)	# of business startups assisted	10	\$96,667
			# of business expansions	5	
			# of jobs created	15	
			# of jobs retained	2	
8		Positive Resource Center	# of business startups assisted	10	\$60,000
9	*	Renaissance Entrepreneurship Center (5th Street)	# of business startups assisted	52	\$133,333
			# of business expansions	35	
			# of jobs created	18	
			# of jobs retained	26	
10	*	Renaissance Entrepreneurship Center (BBRC)	# of business startups assisted	7	\$50,000
			# of business expansions	30	
			# of jobs created	20	
			# of jobs retained	60	
11	*	South of Market Foundation	# of business startups assisted	27	\$36,667
			# of business expansions	7	
			# of jobs created	12	
			# of jobs retained	1	
12	*	Southeast Asian Community Center	# of business startups assisted	10	\$66,667
			# of business expansions	7	
			# of jobs created	14	
			# of jobs retained	1	
13	*	Southeast Asian Community Center (apiBIS)	# of business startups assisted	8	\$90,000
			# of business expansions	7	

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs created	16	
			# of jobs retained	1	
14		Women's Foundation of California	# of business startups assisted	3	\$45,000
			# of jobs created	6	
			# of jobs retained	33	
15	*	Women's Initiative for Self Employment	# of business startups assisted	12	\$66,667
			# of business expansions	8	
			# of jobs created	50	
16		Wu Yee Children's Services	# of business startups assisted	34	\$40,000
			# of business expansions	5	
			Total # of business startups assisted	277	\$1,191,667
Strategy 3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas					
		Organization	Performance measure	Goal	2007-2008 Grant
1	*	Renaissance Entrepreneurship Center (BBRC)	# of anchor businesses recruited	1	\$50,000
2	*	South of Market Foundation	# of anchor businesses recruited	3	\$36,666
			Total # of anchor businesses recruited	4	\$86,666
Strategy 4: Capture data, identify priority areas and publish neighborhood economic development plans					
		Organization	Performance measure	Goal	2007-2008 Grant
			Total # of economic development plans published	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods				
	Organization	Performance measure	Goal	2007-2008 Grant
		<i>Total # of developments assisted</i>	0	\$0
Strategy 6: Use Section 108 loan financing for tenant improvements				
	Organization	Performance measure	Goal	2007-2008 Grant
		<i>Total # of businesses assisted with Section 108 financing</i>	0	\$0
Strategy 7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations				
	Organization	Performance measure	Goal	2007-2008 Grant
1	Community Vocational Enterprises	# of enterprise	1	\$50,000
		# of jobs created	10	
		# of jobs retained	7	
2	Juma Ventures	# of enterprise	1	\$55,000
		# of jobs created	80	
		# of jobs retained	80	
		<i>Total # of enterprises created</i>	2	\$105,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

GOAL 2: STRENGTHEN NEIGHBORHOOD VITALITY				
<i>Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods</i>				
Strategy 1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)				
	Organization	Performance measure	Goal	2007-2008 Grant
1	Arriba Juntos	Facility	1	\$25,000
2	Asian Neighborhood Design	Facility	1	\$52,000
3	Bayview Hunters Point Foundation	Facility	1	\$50,000
4	Black Coalition on AIDS	Facility	1	\$45,000
5	Board of Trustees of the Glide Foundation	Facility	1	\$88,000
6	* Boys and Girls Club of San Francisco	Facility	1	\$471,000
7	Brava! for Women in the Arts	Facility	1	\$40,000
8	Community Youth Center - San Francisco (CYC - SF)	Facility	1	\$100,000
9	Gum Moon Residence Hall	Facility	1	\$90,000
10	Hunter's Point Community Youth Park Foundation	Facility	1	\$55,000
11	Instituto Familiar de la Raza	Facility	1	\$85,000
12	Lavender Youth Rec. & Info. Ct. (LYRIC)	Facility	1	\$100,000
13	Lutheran Church of Our Savior Preschool	Facility	1	\$30,000
14	Mission Area Health Associates	Facility	1	\$40,000
15	Renaissance Entrepreneurship Center	Facility	1	\$61,000
16	Richmond District Neighborhood Center	Facility	1	\$95,000
17	SAGE Project, Inc.	Facility	1	\$25,000
18	San Francisco Child Abuse Prevention Center - Talk	Facility	1	\$100,000
19	San Francisco Housing Authority	Facility	1	\$30,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

20	San Francisco State University - Head Start Program	Facility	1	\$141,000
21	The Arc of San Francisco	Facility	1	\$80,000
22	United Council for Human Services	Facility	1	\$66,000
23	Walden House	Facility	1	\$70,000
24	Walden House	Facility	1	\$23,000
25	West Bay Local Development Corporation	Facility	1	\$49,000
26	Westside Community Mental Health, Inc.	Facility	1	\$95,000
27	Capital Projects Pool (for existing projects)	Facility	0	\$246,063
		Total # of facilities	26	\$2,352,063

Strategy 2: Use Section 108 loan financing for community centers

	Organization	Performance measure	Goal	2007-2008 Grant
1	Boys & Girls Clubs of San Francisco	# of community centers supported	1	
		Total # of community centers supported with Section 108 financing	1	\$0

Strategy 3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas

	Organization	Performance measure	Goal	2007-2008 Grant
1	SFCC/EOC/Dr. Martin Luther King Childcare	# of public space improvement project	1	\$50,000
2	SFCC/EOC/Oscaryne Williams Center	# of public space improvement project	1	\$25,000
3	SFCC/Good Samaritan CDC	# of public space improvement project	1	\$75,000
4	SFCC/Hunters Point Community Youth Park	# of public space improvement project	1	\$150,000
5	SFCC/Whitney Young CDC - Bayview	# of public space improvement project	1	\$55,000
6	SFCC/Whitney Young CDC - Haight Ashbury	# of public space improvement project	1	\$25,000
7	SFCC/SF Recreation & Park/Franklin Square Park	# of public space improvement project	1	\$40,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

8	SFCC/SFUSD/Burnett CDC	# of public space improvement project	1	\$70,000
9	SFCC/SFUSD/Jefferson Pre-K CDC	# of public space improvement project	1	\$45,000
10	SFCC/SFUSD/Junipero Serra Annex CDC	# of public space improvement project	1	\$80,000
11	SFCC/SFUSD/Noriega CDC	# of public space improvement project	1	\$60,000
12	SFCC/SFUSD/Raphael Weill CDC	# of public space improvement project	1	\$77,000
13	SFCC/SFUSD/San Miguel CDC	# of public space improvement project	1	\$75,000
14	SFCC/SFUSD/Theresa Mahler CDC	# of public space improvement project	1	\$60,000
15	SFCC/SFUSD/Tule Elk Park CDC	# of public space improvement project	1	\$60,000
16	SFCC/SF State University/Hunter's Point Head Start	# of public space improvement project	1	\$73,000
17	Public Space Improvement Pool (for existing projects)	# of public space improvement project	0	\$102,140
		Total # of public space improvement projects	16	\$1,122,140

Strategy 4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods

	Organization	Performance measure	Goal	2007-2008 Grant
1	Communities of Opportunity Initiatives	# of individuals hired	10	\$0
		Total # of individuals hired	10	\$0

Strategy 5: Plant trees, especially in Communities of Opportunity neighborhoods

	Organization	Performance measure	Goal	2007-2008 Grant
		Total # of trees planted	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Objective 2: Preserve and promote the character and assets of our neighborhoods				
Strategy 1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements				
	Organization	Performance measure	Goal	2007-2008 Grant
		<i>Total # of facades completed</i>	<i>0</i>	<i>\$0</i>
Strategy 2: Support neighborhood venues and organizations that host cultural events and community meetings				
	Organization	Performance measure	Goal	2007-2008 Grant
		<i>Total # of organizations</i>	<i>0</i>	<i>\$0</i>
GOAL 3: INCREASE THE PROVISION OF TIMELY, RELEVANT AND EFFECTIVE SOCIAL SERVICES				
Objective 1: Ensure enhanced access, safety and utilization of social services by residents				
Strategy 1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services				
	Organization	Performance measure	Goal	2007-2008 Grant
1	Chinese Newcomers Service Center	# of strategic plans completed	1	\$20,000
2	Mission Language and Vocational School, Inc.	# of strategic plans completed	1	\$15,000
3	MOCD - Consolidated Planning	# of strategic plans completed	1	\$110,000
		<i>Total # of strategic plans completed</i>	<i>3</i>	<i>\$145,000</i>
Strategy 2: Increase the capacity of community based organizations to deliver timely, relevant and effective services				
	Organization	Performance measure	Goal	2007-2008 Grant
1	Compasspoint Nonprofit Services	Training vouchers	60	\$35,000
		# of CBOs attending forums	40	

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

		# of CBOs receiving consulting services	3	
2	Jewish Vocational and Career Counseling Service	# of CBOs attending forums	50	\$25,000
3	Taproot Foundation	# of CBOs receiving consulting services	2	\$10,000
4	Telegraph Hill Neighborhood Association	# of CBOs attending forums	9	\$30,000
		<i>Total # of CBOs that attend professional development forums</i>	99	\$100,000

Strategy 3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)

	Organization	Performance measure (# of people)	Goal	2007-2008 Grant
1	Acorn Institute	Leadership development and training	539	\$25,000
2	AIDS Housing Alliance (ESG)	Homeless prevention	50	\$50,000
3	AIDS Legal Referral Panel of the SF Bay Area	Legal services	210	\$37,000
4	Arab Cultural and Community Center	Case management	54	\$38,000
5	Asian Law Caucus	Legal services	180	\$52,000
6 *	Asian Pacific American Community Center	Information and referral	550	\$57,000
7	Asian Women's Shelter	Case management	60	\$35,500
8	Asian Women's Shelter (ESG)	Shelter	60	\$52,000
9	Bar Assoc. of SF Volunteer Legal Services (ESG)	Legal services	225	\$90,000
10	Bay Area Legal Aid	Legal services	40	\$40,000
11	CellSpace	Life skills	39	\$35,000
12	Central American Resource Center (CARECEN)	Legal services	825	\$30,000
13	Central City Hospitality House (ESG)	Shelter	85	\$31,850
14	Community Awareness & Treatment Services (ESG)	Shelter	35	\$25,000
15	Compass Community Services	Case management	75	\$37,000
16	Compass Community Services (ESG)	Shelter	75	\$50,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

17	DCYF - A Home Away from Homelessness	Academic support	30	\$35,000
18	DCYF - Bayview Hunter's Point Center for Arts & Technology	Academic support	50	\$45,000
19	* DCYF - Booker T. Washington Community Service Center	Academic support	35	\$22,500
20	DCYF - Catholic Charities CYO	Academic support	40	\$45,000
21	DCYF - Chinatown Community Development Center	Academic support	30	\$40,000
22	DCYF - Community Alliance for Special Education	Academic support	24	\$25,000
23	DCYF - Ella Hill Hutch Community Center	Academic support	40	\$42,290
24	DCYF - Filipino-American Development Foundation/Filipino Community Center	Academic support	35	\$30,000
25	DCYF - Girls After School Academy	Academic support	50	\$45,000
26	DCYF - Growth and Learning Opportunities	Academic support	100	\$27,600
27	DCYF - Gum Moon Residence Hall	Family support	35	\$30,000
28	DCYF - Instituto Familiar de la Raza	Case management	8	\$45,000
29	DCYF - Jamestown Community Center	Academic support	85	\$60,000
30	* DCYF - Juma Ventures	Case management	65	\$12,805
31	DCYF - La Casa de las Madres	Case management	139	\$25,000
32	DCYF - Mission Education Projects, Inc.	Academic support	35	\$37,500
33	DCYF - Mission Learning Center	Academic support	35	\$75,000
34	DCYF - Mission Neighborhood Centers	Academic support	22	\$42,000
35	DCYF - San Francisco Child Abuse Prevention Center	Case management	50	\$30,000
36	DCYF - Sunset Youth Services	Case management	82	\$50,000
37	DCYF - TURF	Academic support	129	\$50,000
38	Dolores Street Community Services (ESG)	Case management	40	\$32,608
39	Episcopal Community Services of SF	Adult education	50	\$30,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

40	Episcopal Community Services of SF (ESG)	Shelter	36	\$40,000
41	Filipino-American Development Foundation/Filipino Community Center	Case management	130	\$60,000
42	Friendship House Association of American Indians (ESG)	Case management	10	\$36,900
43	Gum Moon Residence Hall (ESG)	Shelter	15	\$52,500
44	Haight Ashbury Food Program (ESG)	Meals and referrals	500	\$25,000
45	Hamilton Family Center, Inc (ESG)	Shelter	56	\$50,000
46	Hearing and Speech Center of Northern California	Information and referral	240	\$40,000
47	Ingleside Community Center	Multi-services	30	\$50,000
48	Instituto Laboral de la Raza	Legal services	600	\$65,000
49	John King Senior Center	Transportation	250	\$90,000
50	La Casa de las Madres	Case management	22	\$50,000
51	La Casa de las Madres (ESG)	Shelter	28	\$77,300
52 *	La Raza Centro Legal	Legal services	400	\$100,000
53 *	La Raza Community Resource Center	Legal services	200	\$50,000
54	Larkin Street Youth Services	Case management	100	\$60,000
55	Larkin Street Youth Services (ESG)	Shelter	325	\$54,000
56	Lyon-Martin Women's Health Services	Primary health care	300	\$70,000
57	Mission Neighborhood Centers	Senior support services	300	\$50,000
58	Mission Neighborhood Health Center	Case management	16	\$25,000
59	Network For Elders	Senior support services	100	\$50,000
60	New Leaf Services for our Community	Mental health services	60	\$50,000
61	Nihonmachi Legal Outreach	Legal services	489	\$90,000
62	Portola Family Connections	Case management	160	\$48,000
63	Providence Foundation (ESG)	Case management	50	\$45,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

64	Rebuilding Together San Francisco	Home renovations	75	\$25,000
65	Richmond District Neighborhood Center	Life skills	65	\$30,000
66	Samoan Community Development Center	Information and referral	170	\$70,000
67	Shanti Project	Case management	60	\$25,000
68	Somarts Cultural Center/Straight Forward Club	Violence prevention	30	\$30,000
69	Somarts Cultural Center/United Playaz	Violence prevention	60	\$40,000
70 *	Southwest Community Corporation	Case management	195	\$47,000
71	St. Boniface Neighborhood Center (ESG)	Case management	50	\$27,600
72	St. Vincent de Paul Society of San Francisco (ESG)	Shelter	85	\$20,000
73	Swords to Plowshares Veterans Rights Organization	Legal services	35	\$40,000
74	Swords to Plowshares Veterans Rights Organization (ESG)	Case management	86	\$40,250
75 *	Tides Center/C.L.A.E.R. Project	Case management	25	\$50,000
76	United Council of Human Services (ESG)	Case management	600	\$96,000
77	Vietnamese Elderly Mutual Assistance Association	Senior support services	120	\$35,000
		<i>Total # of individuals provided with legal services</i>	3,204	\$594,000
		<i>Subtotal for G3, O1, S3</i>		\$3,467,203
Strategy 4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services				
	Organization	Performance measure	Goal	2007-2008 Grant
		<i>Total # of funder collaboratives established</i>	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 5: Promote services in neighborhoods that provide access through community hubs				
		Organization	Performance measure	Goal 2007-2008 Grant
1	*	Asian Pacific American Community Center	Access point	1 \$0
2	*	Boys & Girls Clubs of San Francisco	Access point	1 \$0
3	*	Chinese Newcomers Service Center	Access point	1 \$0
4	*	Community Center Pjt of S.F.	Access point	1 \$0
5	*	La Raza Centro Legal	Access point	1 \$0
6	*	La Raza Community Resource Center	Access point	1 \$0
7	*	Southwest Community Corporation	Access point	1 \$0
8	*	Tides Center/C.L.A.E.R. Project	Access point	1 \$0
			<i>Total # of access points created/supported</i>	8 \$0
Strategy 6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies				
		Organization	Performance measure	Goal 2007-2008 Grant
1		Communities of Opportunity Resident Involvement Activities	# of residents engaged	500 \$0
			<i>Total # of residents engaged</i>	500 \$0
Strategy 7: Increase vocational ESL programs and reduce language barriers to accessing social services				
		Organization	Performance measure	Goal 2007-2008 Grant
1	*	Arriba Juntos	VESL program	1 \$0
2	*	Charity Cultural Services Center	VESL program	1 \$0
3	*	Chinese Newcomers Service Center	VESL program	1 \$0
4	*	Chinese Progressive Association	VESL program	1 \$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

5	*	Community Youth Center-San Francisco (CYC-SF)	VESL program	1	\$0
6	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	VESL program	1	\$0
7	*	Mission Language and Vocational School, Inc.	VESL program	1	\$0
8	*	Mujeres Unidas y Activas	VESL program	1	\$0
9	*	Self-Help for the Elderly	VESL program	1	\$0
			<i>Total # of vocational ESL programs supported</i>	9	\$0
GOAL 4: PROMOTE EQUITY-BASED PUBLIC POLICY STRATEGIES					
<i>Objective 1: Leverage and coordinate targeted public, private and not for profit investments</i>					
Strategy 1: Assist in the development of social capital					
		Organization	Performance measure	Goal	2007-2008 Grant
1		Communities of Opportunity Time Banking Initiative	# of volunteer hours logged	2,000	\$0
			<i>Total # of volunteer hours logged</i>	2,000	\$0
Strategy 2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services					
		Organization	Performance measure	Goal	2007-2008 Grant
			<i>Total # of surveys conducted and reports published</i>	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Appendix E. San Francisco Demographic Changes 2000-2004

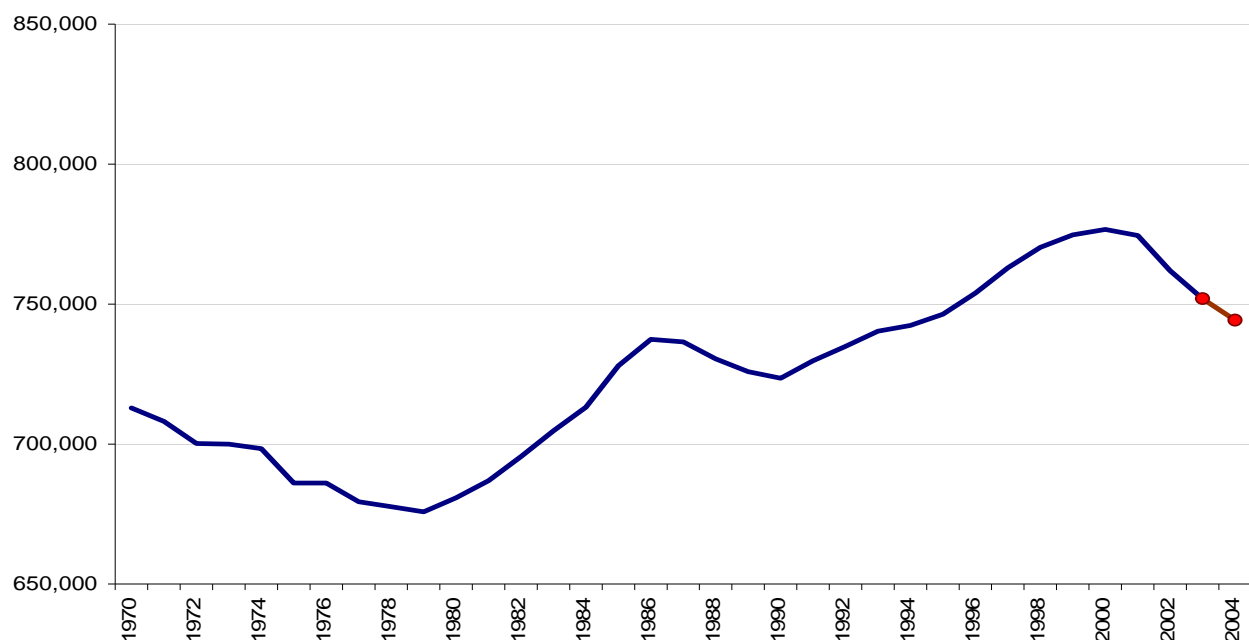
In April 2006, the City released the first report for its comprehensive planning process devoted to economic development, as initiated by passage of San Francisco measure, Proposition I in November of 2004. Proposition I mandated the preparation of a long-term economic development plan and survey of employment barriers by the Mayor's Office of Economic and Workforce Development (MOEWD) every three years. "An Overview of San Francisco's Recent Economic Performance" was prepared by ICF Consulting for MOEWD, and is part of a series to be released over the course of 2006. This report reviews San Francisco's recent demographic changes and the City's recent economic performance. This section of the Action Plan highlights key demographic changes presented in the ICF study. The charts and corresponding narrative are directly excised from the April 2006 report.

A. Population Trends

Total Population

Until 2000, San Francisco experienced consistent population growth for most of the past twenty-five years, with population increasing by over 50,000 people in the 1990s alone. Between 2000 and 2004, however, the City has lost over 32,000 people.

San Francisco's Population, 1970-2004



Source: US Census Bureau, Population Division; Bureau of Economic Analysis, Regional Economic Information System

Note: BEA figures are in blue; Census figures are in red (2003-2004)

Overall Population Change in San Francisco Since 2000

- Total Population Change: -32,503
- Natural Increase: 7,723
 - Births: 35,116
 - Deaths: 27,393
- Net Migration: -39,769
 - Net international migration: 37,784
 - Net domestic migration: **-77,553**

Source: US Census Bureau, Population Division

Race/Ethnicity

In 2004, non-Hispanic Whites were the largest group, but not a majority, at 44% of San Francisco's total population. Between 2000 and 2004, the White population was stable. Unlike other groups, the Asian population increased during the post-2000 recession. As discussed later international immigration has been a significant source for growth for this group. In 2004, 33% of the City was Asian/Pacific Islander, compared to 31% in 2000. The Hispanic/Latino population has declined by several thousand since 2000, but comprised 14% of the City's population both in 2000 and in 2004. The African American population has continued to decrease. Between 2000 and 2004, this population decreased from 8% of San Francisco's total population in 2000 to 6% in 2004.

Race and Ethnic Breakdown of San Francisco Population in 2000 and 2004

Race/Ethnicity	2000	2004
White alone	44%	44%
Asian/Pacific Islander alone	31%	33%
Hispanic or Latino (of any race)	14%	14%
African American alone	8%	6%
Other Race alone/Multi-Race	3%	3%

Source: US Census Bureau, 2000 Census and 2004 American Community Survey

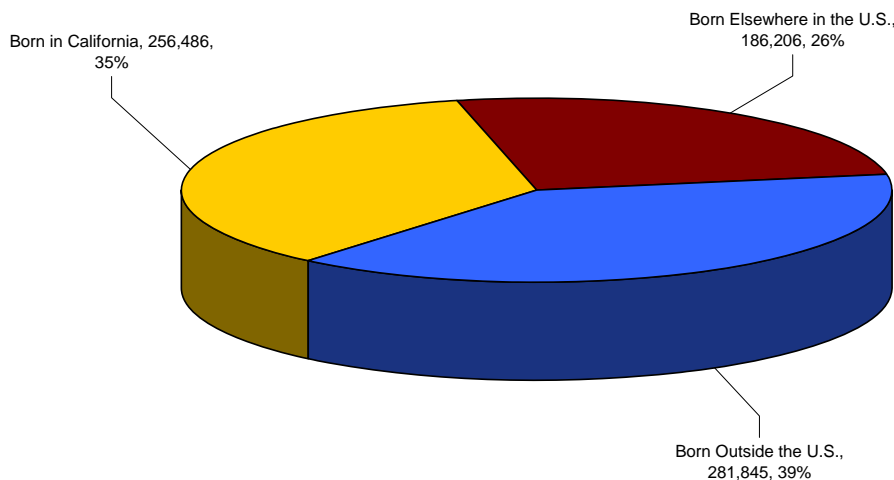
Migration

Domestic and international migration trends underlie these significant population shifts. Domestic out-migration (San Francisco residents leaving San Francisco for other parts of the U.S.) is the factor most responsible for the City's decline in population. While domestic out-migration has exceeded domestic in-migration for many years, the gap widened significantly between 2000 and 2004, with nearly 78,000 residents moving from San Francisco to another destination in the United States. Most of these people have relocated to other parts of the Bay Area.

A closer look at domestic migration patterns by age presents a revealing pattern. During the 1990s, San Francisco received a tremendous net in-migration of young adults aged 20-34. The arts, Internet, media, and technology industries that were growing in San Francisco during the 1990s were heavily dependent on workers in that age range. The City experienced a net out-migration of almost every other age group, particularly school-age children and adults in their forties.

San Francisco's international migration trends present a notable contrast to domestic patterns. The City has benefited from a significant net increase in international migrants to San Francisco since at least the mid-1980s, adding 8,000 – 12,000 new international immigrants every year during that period.¹ Approximately 60% of San Francisco residents were born in the United States, and 40% were born in another country.

Location of Birth of San Francisco Residents, 2004

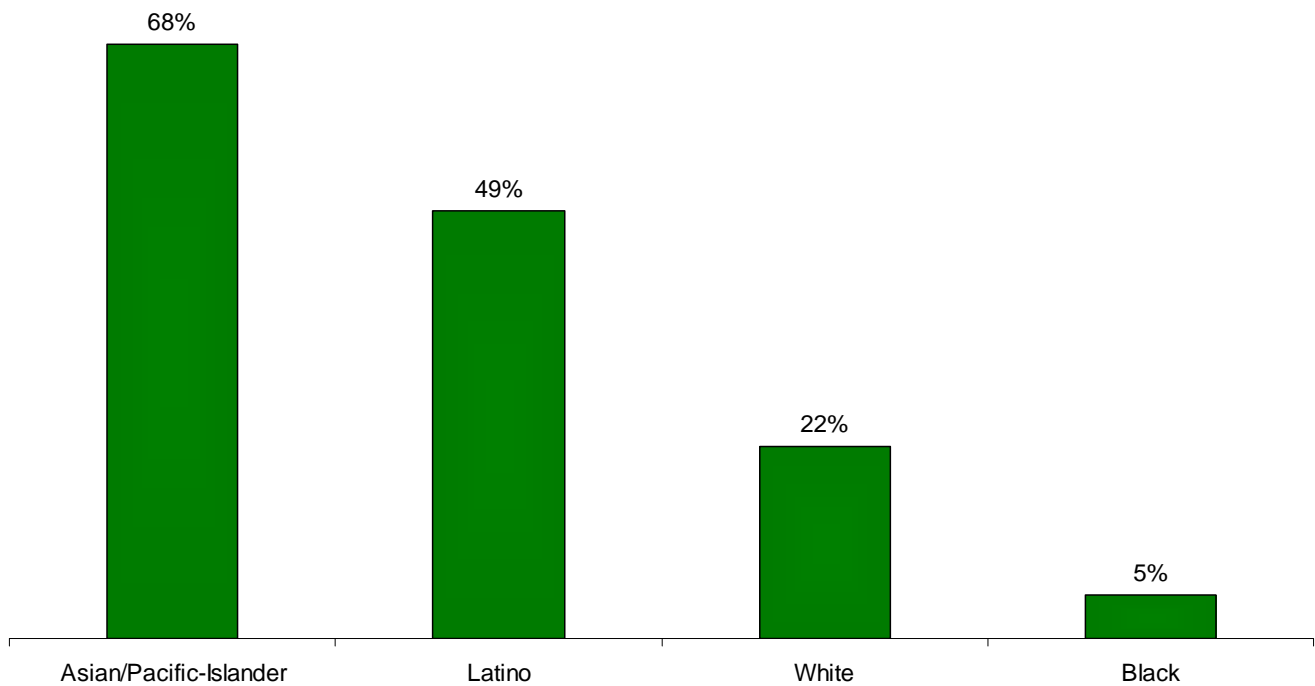


Source: US Census Bureau, 2004 American Community Survey

¹ This figure does not take into account undocumented immigrants.

Immigrants comprise a particularly large share of the Asian/Pacific Islander population in San Francisco. 68% of Asians in the City were born outside of the U.S. About half of San Francisco's Latino population was born outside of the country, while the numbers of Whites and African Americans are considerably lower.

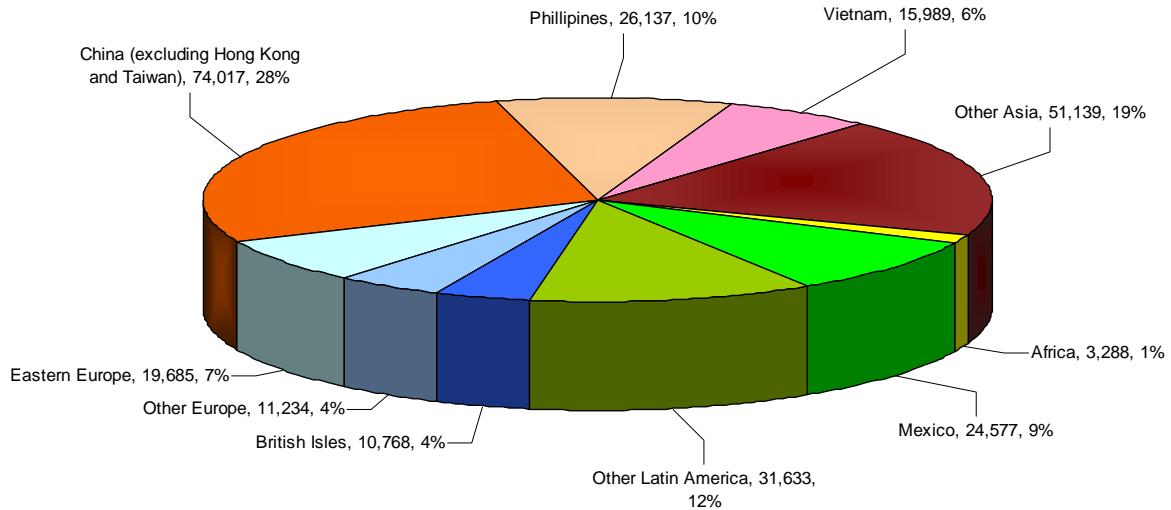
Percentage of the Population That is Foreign-Born, by Race, 2004



Source: US Census Bureau, 2004 American Community Survey

Asia is the largest source of international immigration to San Francisco. In 2004, over 60% of San Francisco's immigrant population came from Asia, with 28% coming from one country: China. Immigration from the Americas—led by Mexico—accounted for another 20%, and European immigrants accounted for about another 20%. In an era in which global access and connectedness is central to the competitive advantage of companies and cities, San Francisco's many vibrant ethnic communities serve as bridges connecting us with sources of growth and development around the world. In particular, San Francisco's unique historical ties with China will continue to develop into a significant economic asset, as the trade and investment relations between the United States and China continue to develop and mature.

Place of Birth of San Francisco's Foreign-Born Population, 2004

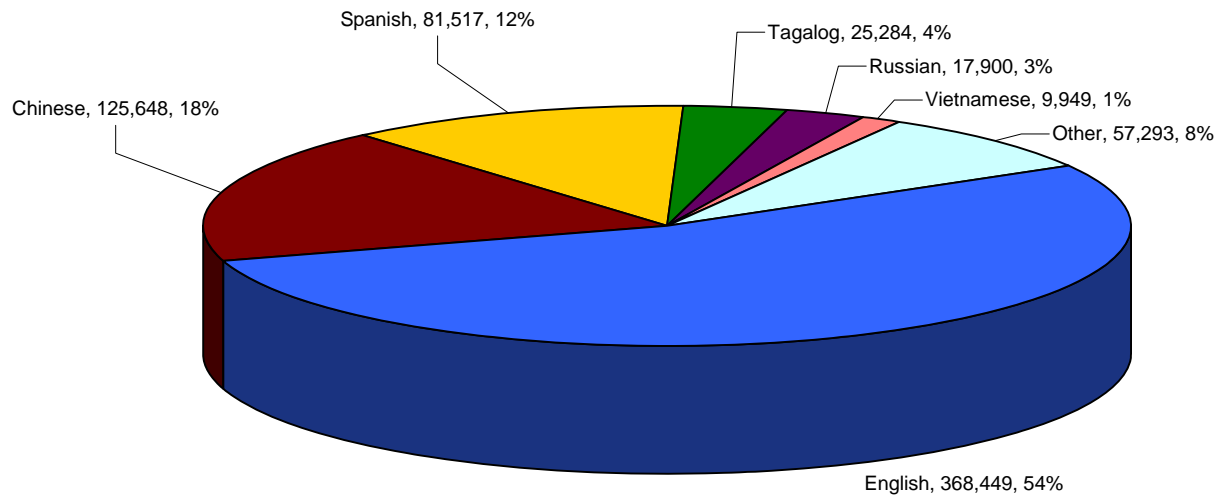


Source: US Census Bureau, 2004 American Community Survey

Language

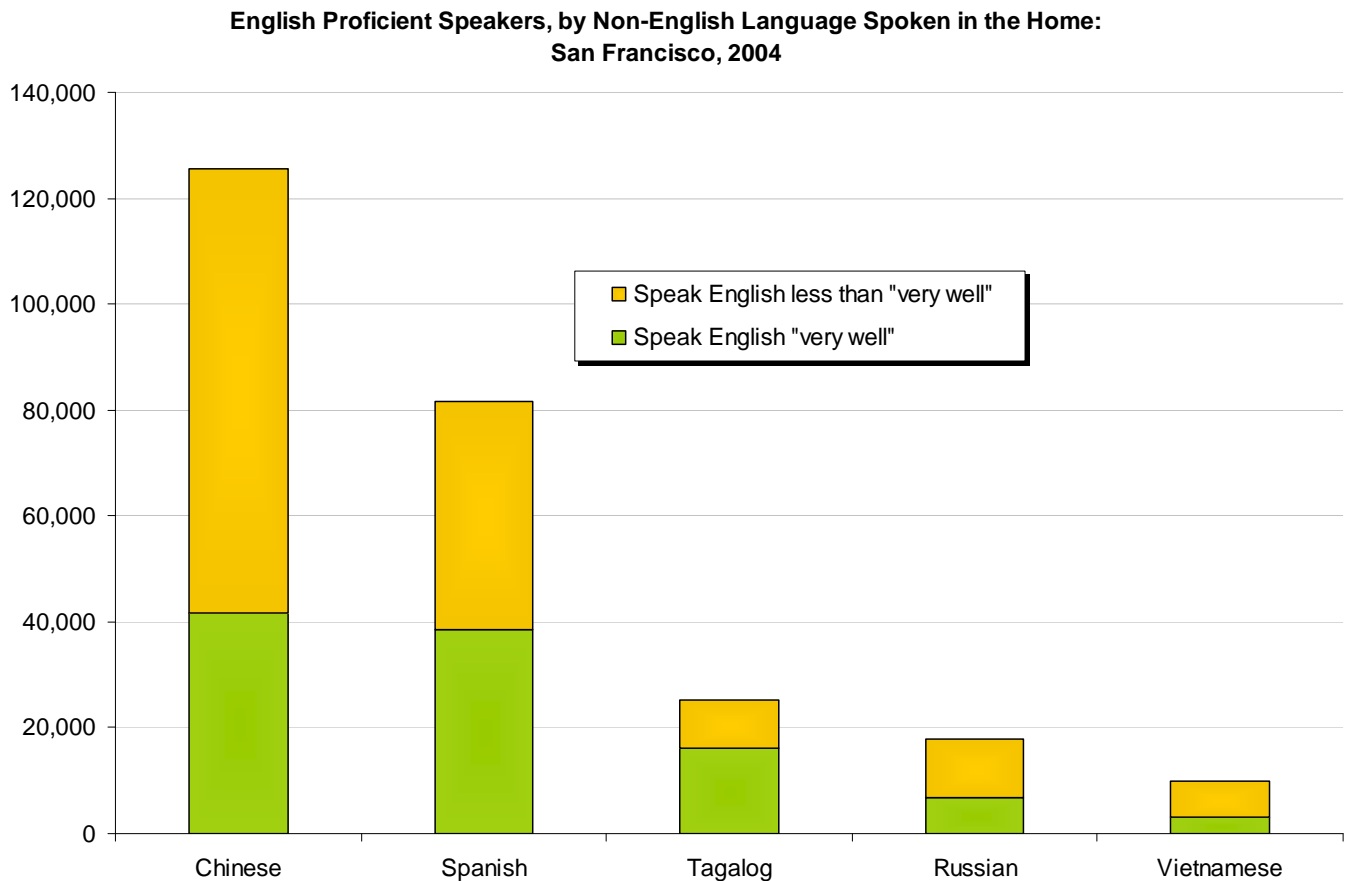
The immigrant population in San Francisco has given our city an impressive array of language skills. Forty-six percent of San Franciscans speak a native language other than English at home. Chinese is the most commonly spoken language after English, with over 125,000 San Franciscans speaking it at home. Other widely-spoken languages include Spanish (82,000 speakers), Tagalog (25,000 speakers), Russian (18,000 speakers), and Vietnamese (10,000 speakers).

Language Spoken at Home, San Franciscans Age 5 and over, 2004



Source: US Census Bureau, 2004 American Community Survey

Patterns of English proficiency vary significantly across races and ethnicities. Well more than half of Tagalog native speakers, and nearly half of native Spanish speakers, also speak English “very well”, as defined by the Census. Chinese, Russian, and Vietnamese speakers, however, speak English “very well” at much lower numbers.



Source: US Census Bureau, 2004 American Community Survey

B. Educational Attainment

In 2000, 45% of San Francisco residents had a bachelor's or graduate degree, nearly twice the percentage of U.S. residents possessing the same degrees. In 2004, the proportion of San Francisco residents with a bachelor's or graduate degree increased to 51%.

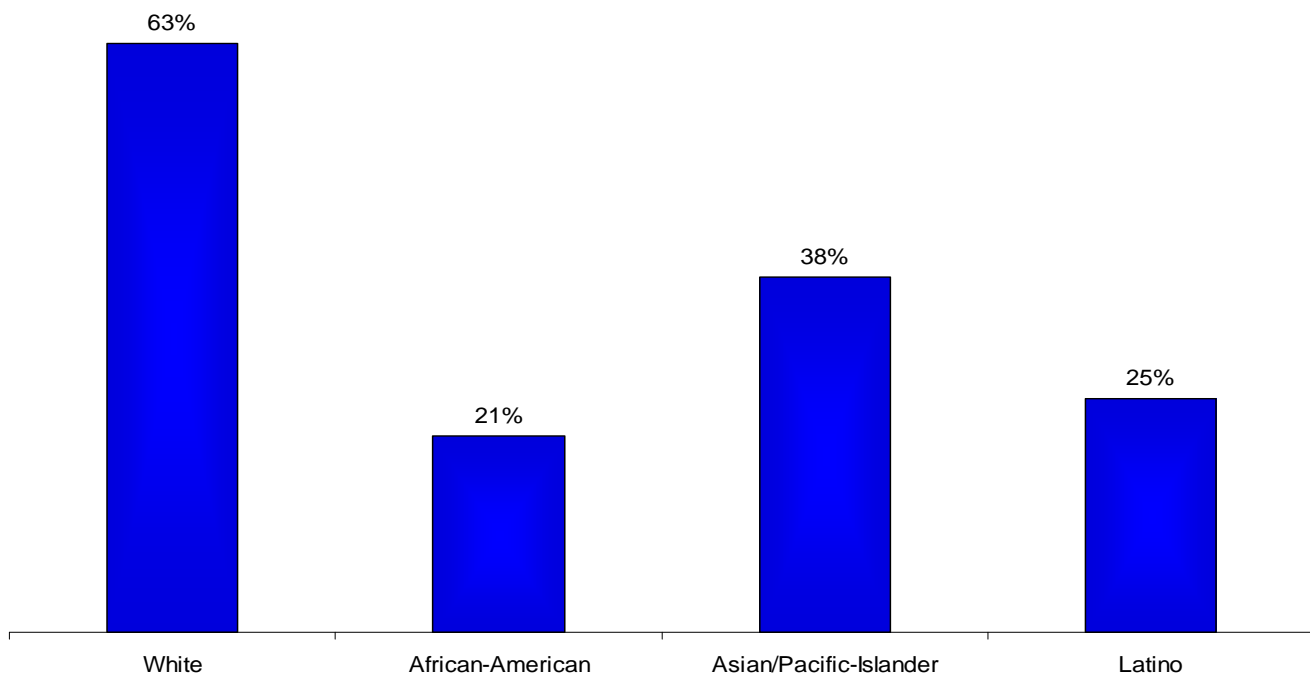
Highest Educational Level Achieved by Residents Aged 25 Years and Older in San Francisco in 2000 and 2004

	2000	2004
No high school diploma	18.8%	15.7%
High school graduate (includes equivalency)	13.9%	13.7%
Some college, no degree, and Associate degree	22.4%	19.7%
Bachelor's degree	28.6%	31.5%
Graduate degree	16.4%	19.5%

Source: US Census Bureau, 2000 Census and 2004 American Community Survey

There are, however, significant differences in educational achievements by race, that have profound implications for racial disparities in income, and the rising overall levels of income inequality in San Francisco. While 63% of the City's White population has a bachelor's or graduate degree, the proportion of other race/ethnic groups with the same degrees fall well below the citywide average of 51%.

Percentage of San Francisco Adults With a Bachelors or Graduate Degree,
by Race/Ethnicity, 2004



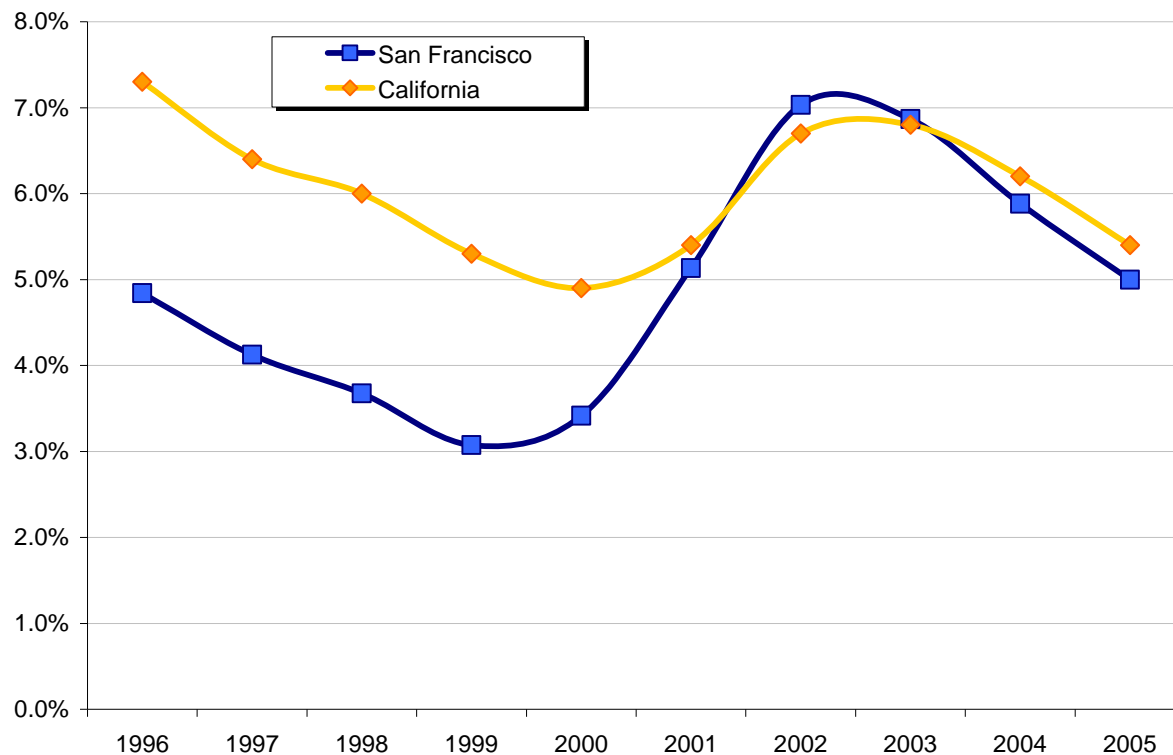
Source: US Census Bureau, 2004 American Community Survey

C. Economic Indicators

Employment

By 2005, it became clear that San Francisco's recession of the early 2000s was over. The average unemployment rate for 2005 was 5.0% - roughly the same percentage it was at the end of the dot-com boom in 2001, or before the dot-com boom in 1996. The end of the recession has meant job growth in 2005, and overall employment is now back to where it was in 1999.

**Annual Unemployment Rates, 1996-2005:
San Francisco and California**

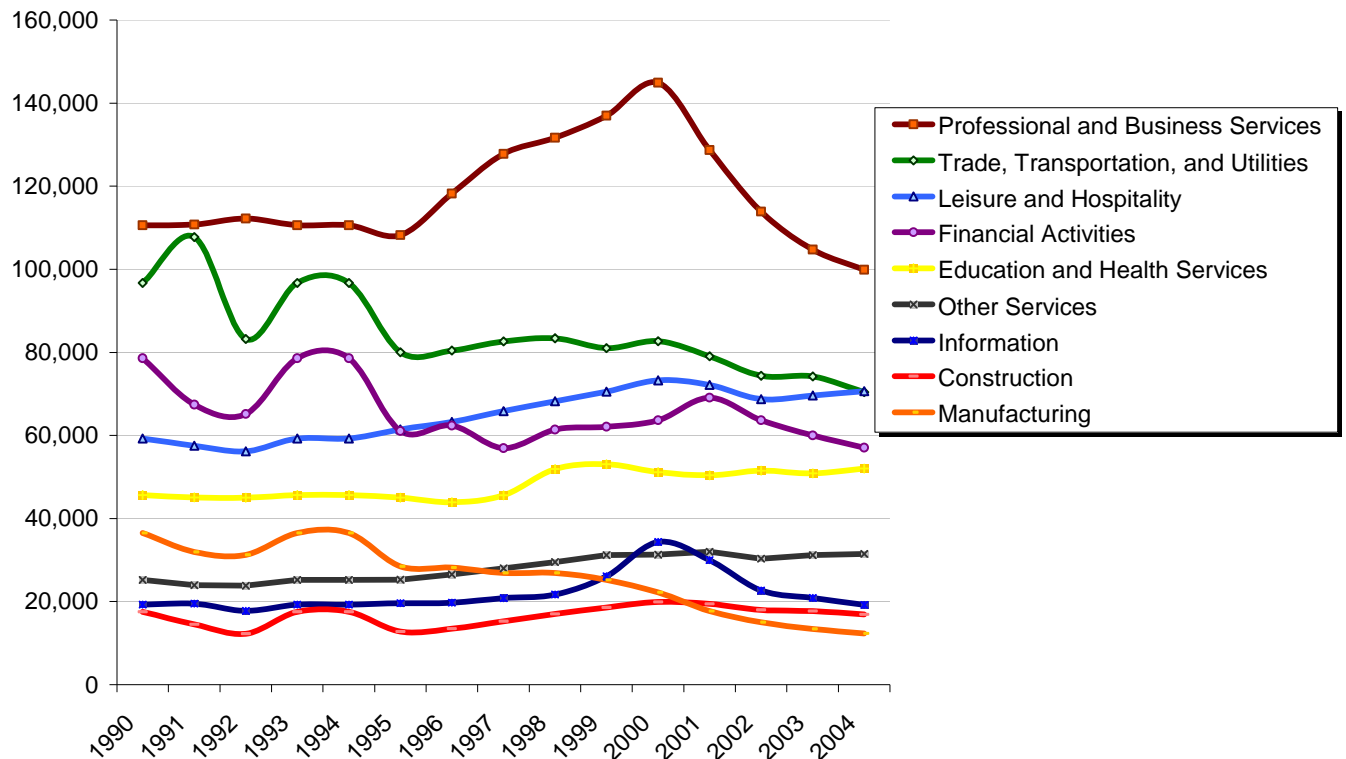


Source: Bureau of Labor Statistics, Local Area Unemployment Statistics

Note: 2005 annual figure is ICF estimate based on complete monthly statistics

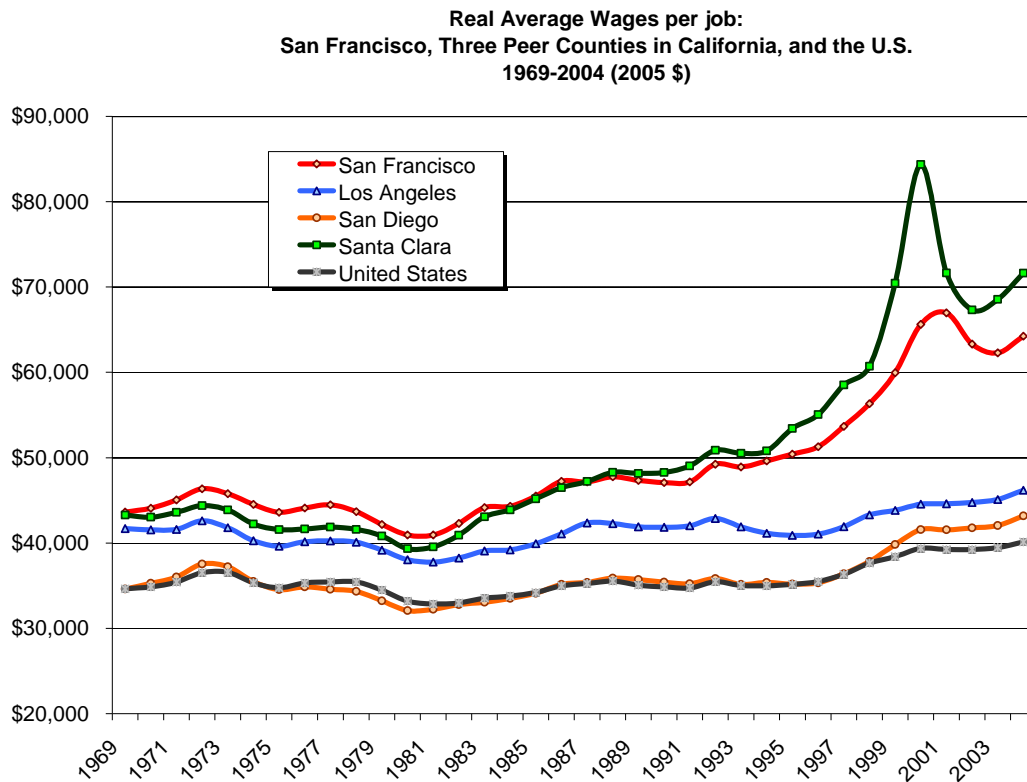
The employment picture by sector is more complex. Some of the industries that have traditionally dominated the San Francisco economy have lost jobs over the past fifteen years, including financial services, professional services, and trade, transportation, and utilities. Major job gainers included leisure and hospitality, educational and health services, and a host of arts, software, and internet-related industries.

**Wage and Salaried Employment by Sector:
Jobs Based in San Francisco, 1990-2004**



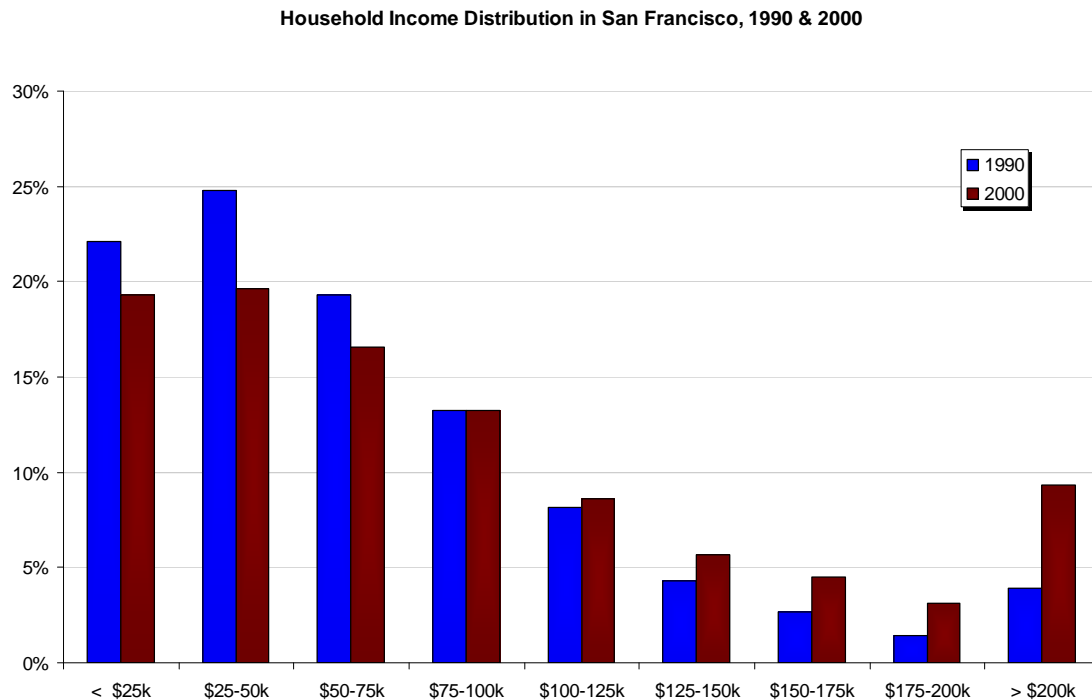
Source: Bureau of Labor Statistics, Quarterly Census of Employment and Wages

Perhaps more significant than job growth, has been the growth in average wages of jobs in San Francisco. In real (inflation-adjusted) dollars, average wages rose by 30% between 1994 and 2004. By comparison, real wages in the United States as a whole grew by only 18% during the same period. Even in 1994, San Francisco was a high-wage, high-cost area, with average wages that were 42% higher than the U.S. average. Nevertheless, we compete on talent and innovation—not on low wages—and we have continued to raise average wages at nearly double the national rate.



Source: Bureau of Economic Analysis, Regional Economic Information System

Although general economic growth has been substantial, significant disparities exist and have grown wider in the City. An analysis of income distribution between 1990 and 2000 reveals that the percentage of households earning less than \$75,000 a year declined significantly during the 1990s, while the percentage earning over \$100,000 increased significantly. While this trend toward growing income inequality is troubling, San Francisco's situation mirrors the likes of Seattle and Austin, among others. It also generally reflects an ongoing structural problem of growing income inequality that is taking place nationally.



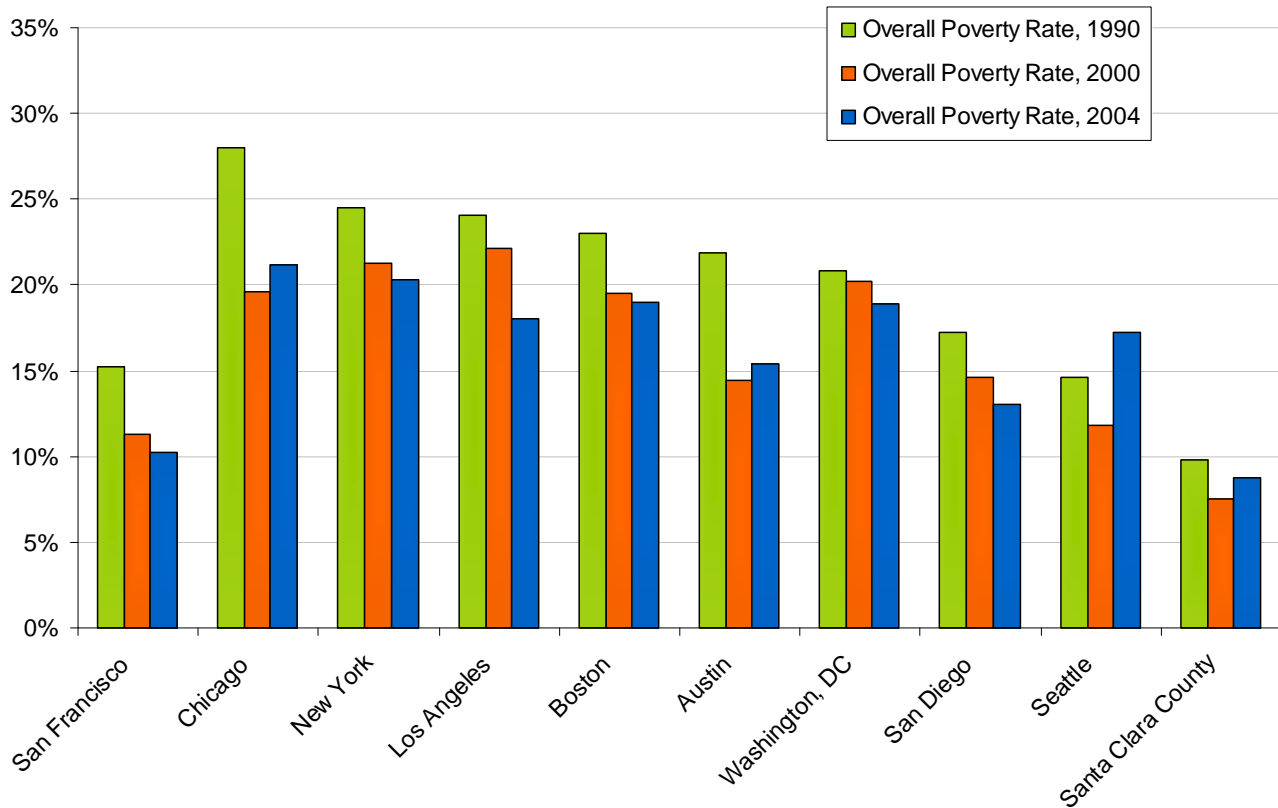
Source: Integrated Public Use Microdata Series 3.0 (www.ipums.org)

An analysis of income disparity by race shows that Asians, African-Americans, and Latinos all have a significantly lower per capita income than Whites in San Francisco and that the income gap for these groups in San Francisco is wider than it is nationally. An additional cause for concern is that the income inequality gap for these groups as compared to the White population is widening in San Francisco, even though it is generally closing on a national basis.

Poverty

Another important socio-economic indicator is the poverty rate. San Francisco's poverty rate has fallen by about a third since 1990, and is now considerably lower than many other comparable cities including Seattle, Los Angeles, San Diego, and Boston. San Francisco has seen similar declining trends in child poverty and senior poverty.

Poverty Rate, San Francisco and Peer Cities 1990-2004



Source: U.S. Census, 1990 STF3 Series, 2000 SF-3 Series, 2004 American Community Survey

Appendix F. List of Proposed 2007-2008 CDBG Projects

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
Housing Program Grants		
1 . AIDS Housing Alliance 427 South Van Ness Av 94103	Homeless prevention services, including tenants' rights counseling, housing search assistance and access to financial assistance for primarily people with HIV/AIDS	\$35,000
2 . AIDS Legal Referral Panel of the SF Bay Area 1663 Mission St, #500 94103	Legal services and housing counseling for primarily people with HIV/AIDS	\$45,000
3 . Asian Neighborhood Design 1021 Mission St 94103	Architecture and planning technical assistance for housing and community facilities projects	\$252,800
4 . Bay Area Legal Aid 50 Fell St 94102	Housing counseling, including legal services to stabilize housing	\$25,000
5 . Bernal Heights Neighborhood Center 515 Cortland Av 94110	Creating affordable housing through acquisition	\$114,997
6 . Bernal Heights Neighborhood Center 515 Cortland Av 94110	Creating affordable housing through capacity building	\$55,003
7 . Chinatown Community Development Center 1525 Grant Av 94133	Creating affordable housing through rehabilitation of sites	\$274,401
8 . Chinatown Community Development Center 1525 Grant Av 94133	Housing counseling services to help individuals find or maintain housing	\$50,000
9 . Chinatown Community Development Center 1525 Grant Av 94133	Creating affordable housing through capacity building	\$70,599
10 . Community Housing Partnership 280 Turk St 94102	Creating affordable housing through capacity building	\$145,000
11 . Episcopal Community Services of SF 165 Eighth St 94103	Creating affordable housing through capacity building	\$12,391
12 . Episcopal Community Services of SF 165 Eighth St 94103	Creating affordable housing through site planning feasibility studies	\$47,608

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
13 . Episcopal Community Services of SF 165 Eighth St 94103	Creating eviction prevention and tenant leadership programs in housing developments	\$10,001
14 . Eviction Defense Collaborative, Inc. 995 Market St 1200 94103	Legal representation, counseling, and referral services on housing issues	\$30,000
15 . GP/TODCO, Inc. 105 7th St 94103	Creating affordable housing through rehabilitation	\$94,000
16 . Independent Living Resource Center of SF 649 Mission St 94105	Homeless prevention and housing stabilization for adults with disabilities	\$60,000
17 . Legal Assistance to the Elderly 995 Market St 1400 94103	Legal representation and counseling on housing issues	\$30,000
18 . Mayor's Office of Housing 1 South Van Ness Ave 94103	Funds for home ownership counseling services for primarily the Asian American community	\$40,000
19 .Mayor's Office of Housing 1 South Van Ness Ave 94103	Creating affordable housing through capacity building	\$100,000
20 .Mission Economic Development Agency 3505 20th St 94110	Homeownership counseling for potential moderate income homebuyers	\$155,000
21 . San Francisco Housing Development Corporation 4439 Third St. St 94124	Homeownership counseling for potential moderate income homebuyers	\$50,000
22 . Self-Help for the Elderly 407 Sansome St 94111	Housing counseling services primarily for seniors to find or maintain housing	\$47,000
23 . SF Community Land Trust 55 A Columbus Av 94111	Homeownership education and counseling for members of a limited equity cooperative	\$25,000
24 . Tenderloin Housing Clinic, Inc. 126 Hyde St 94102	Provide housing legal services by representation, counseling, and referral	\$87,500
25 . Tenderloin Neighborhood Development Corporation 201 Eddy St 94102	Creating affordable housing through site planning feasibility studies	\$100,000
26 . Tenderloin Neighborhood Development Corporation 201 Eddy St 94102	Creating affordable housing through rehabilitation of site	\$115,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
27 . Tenderloin Neighborhood Development Corporation 201 Eddy St 94102	Creating affordable housing through capacity building	\$56,000
28 . The Arc Of San Francisco 1500 Howard St 94103	Homeless prevention and housing stabilization for primarily adults with disabilities	\$25,000
29 . Tides Center/Housing Rights Committee of San Francisco 427 South Van Ness Av 94103	Counseling and referrals for tenants facing displacement	\$80,000
30 . Tides Center/St. Peter's 474 Valencia St., #156 94103	Counseling and referrals for tenants facing displacement and illegal rent increases	\$38,000
31 . Vietnamese Community Center of SF 766 Geary St 94109	Housing counseling services for low-income individuals to find or maintain housing	\$15,000
Subtotal of Housing Program Grants:		\$2,285,300
32 . Housing Development Pool	Funds for housing development and program delivery costs	\$4,993,638
Subtotal of Housing Program Grants:		\$7,278,938

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
Public Space Improvement		
1 . San Francisco Conservation Corps 102 Fort Mason St 94123	Partner with non-profit and city agencies for improvements, including playground renovations and landscaping	\$1,020,000
2 . Mayor's Office of Community Development 1 South Van Ness Ave 94103	Public Space Improvement program delivery costs	\$112,284
Subtotal of Public Space Improvement:		\$1,132,284
1 . Public Space Improvement Contingency	Funds for unforeseen expenses	\$102,140
Subtotal of Public Space Improvement Program:		\$1,234,424

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
Capital Projects		
1 . Arriba Juntos 1850 Mission St 94103	Replace computer counters, and install Ethernet and power in an occupational training and employment facility	\$25,000
2 . Asian Neighborhood Design 1021 Mission St 94103	Install a Limited Use Limited Accessibility lift in a vocational training facility	\$52,000
3 . Bayview Hunters Point Foundation (Community Defend) 1625 Carroll St 94124	ADA upgrades at a multipurpose community center	\$50,000
4 . Black Coalition on AIDS 2800 Third St 94107	ADA restroom upgrades at a HIV drop-in	\$45,000
5 . Board of Trustees of the Glide Foundation 330 Ellis St 94102	Replace fire alarm system at a multipurpose facility	\$88,000
6 . Boys & Girls Clubs of San Francisco 195 Kiska Rd 94124	ADA upgrades and tenant improvements at a Hunter's Point community youth center	\$471,000
7 . Brava! for Women in the Arts 2789 24th St 94110	Replace roof at an after-school arts education program, job training and performing arts facility	\$40,000
8 . Community Youth Center-San Francisco (CYC-SF) 1237 Van Ness Av 200 94109	Upgrade HVAC system at a youth services center	\$100,000
9 . Gum Moon Residence Hall 940 Washington St 94108	Replace roof of a building where transitional housing is provided for primarily immigrant women	\$90,000
10 . Hunter's Point Community Youth Park Foundation 200 Middle Point Rd 94124	ADA restroom upgrades and revamp of the fire alarm at a youth center	\$55,000
11 . Instituto Familiar de la Raza 2919 Mission St 94110	Install HVAC system at a community mental health provider facility in the Mission District	\$85,000
12 . Lavender Youth Rec. & Info. Ct.(LYRIC) 127 Collingwood St 94114	Reconfigure garage space at a youth center for new program space	\$100,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
13 . Lutheran Church of Our Savior 1011 Garfield St 94132	ADA improvements to children's restrooms of a child care facility	\$30,000
14 . Mayor's Office of Community Development 1 South Van Ness Ave, 94103	Section 108 Loan Repayment	\$100,000
15 . Mayor's Office of Community Development 1 South Van Ness Ave, 94103	Capital Program delivery cost	\$235,000
16 . Mission Area Health Associates 165 Capp St 94110	Interior ADA upgrades at a health center serving the homeless and marginally housed populations in the Mission District	\$40,000
17 . Renaissance Entrepreneurship Center 275 Fifth St 94103	Overhaul of one elevator at a small business development center	\$61,000
18 . Richmond District Neighborhood Center 741 30th Avenue Av 94121	Replace roofs of three small buildings at a facility that provides childcare and music lessons	\$95,000
19 . Sage Project 1385 Mission, #300 St 94103	Reconfigure front entrance for ADA and safety at a facility that primarily serves women and girls	\$25,000
20 . San Francisco Child Abuse Prevention Center - Talk 1757 Waller St 94117	Improve accessibility of entrance and restroom, redesign counseling room, and create storage and office space at a child abuse prevention facility	\$100,000
21 . San Francisco Housing Authority Alemany Blvd. & Ellsworth 94110	Physical improvements at the Alemany Public Housing	\$30,000
22 . San Francisco State University - Head Start Program 729 Kirkwood St 94124	Weatherproof building exterior and ADA improvements at a Bayview Hunter's Point Head Start center	\$141,000
23 . The Arc Of San Francisco 1500 Howard St 94103	Install fire suppression system at a center that serves developmentally disabled adults	\$80,000
24 . United Council of Human Services 2111 Jennings St 94124	Install HVAC system at a homeless drop-in center in the Bayview	\$66,000
25 . Walden House 1445 Chinook Ct 94130	Replace roof at a transitional housing substance abuse treatment facility	\$23,000
26 . Walden House 890 Hayes St 94117	Replace roof at a residential substance abuse treatment facility	\$70,000

<u><i>Activity Name and Location</i></u>	<u><i>Program Description</i></u>	<u><i>2007 Rec.</i></u>
27 . West Bay Local Development Corporation 1290 Fillmore Street St 94115	Replace roof of a multipurpose facility	\$49,000
28 . Westside Community Mental Health, Inc. 245 11th St 94103	Improve HVAC system at a substance abuse and mental health treatment facility	\$95,000
Subtotal of Capital Projects:		\$2,441,000
29 . Capital Program Contingency	Funds for unforeseen expenses for existing capital projects	\$246,063
Subtotal of Capital Program:		\$2,687,063

<u><i>Activity Name and Location</i></u>	<u><i>Program Description</i></u>	<u><i>2007 Rec.</i></u>
Public Services		
1 . Acorn Institute, Inc 5319 Mission St 94112	Leadership development and training for low- and moderate-income residents	\$25,000
2 . African Immigrant and Refugee Resource Center 1290 Fillmore St Gal. B 94115	Job development, placement, retention, and acculturation services for primarily African immigrants	\$25,000
3 . AIDS Legal Referral Panel of the SF Bay Area 1663 Mission St 500 94103	Legal services primarily targeting people with HIV entering or re-entering the workforce	\$37,000
4 . Arab Cultural and Community Center 2 Plaza St 94116	Case management in immigration, health referrals, employment and other services for primarily Arab low-income residents	\$38,000
5 . Arriba Juntos 1850 Mission St 94103	Employment readiness, training and placement in the field of home care for low-income residents	\$58,000
6 . Asian & Pacific Islander Wellness Center 730 Polk St 4th Fl. 94109	Job readiness/counseling services primarily targeting Asian and Pacific Islander transgender residents in the Tenderloin	\$43,000
7 . Asian Law Caucus 939 Market St., Ste 201 94103	Legal counseling representation and referrals on issues including immigration, employment and housing, primarily targeting the Asian and Pacific Islander community	\$52,000
8 . Asian Neighborhood Design 1021 Mission St 94103	Job training, including soft skills, hard skills, and placement in the construction industry for low-income individuals with multiple barriers	\$30,000
9 . Asian Pacific American Community Center 2442 Bayshore Bl 94134	Information, referrals and translation services for primarily low-income Asian immigrants in the Visitacion Valley and Bayview Hunter's Point Districts	\$57,000
10 . Asian Women's Shelter 3545 18th St 19 94110	Intensive case management, counseling, collaboration and advocacy for primarily Asian and Pacific Islander battered women and their children	\$35,500
11 . Bay Area Legal Aid 50 Fell St 94102	Legal counseling, representation, and assistance to low-income domestic violence	\$40,000
12 . Bayview Hunter's Point Center for Arts & 2415 Third St 230 94107	Arts and technology educational program providing young adults ages 18-25 with job readiness and computer training	\$58,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
13 . Board of Trustees of the Glide Foundation 330 Ellis St 94102	Counseling, hard and soft skills training, placement and retention in construction industry jobs for low-income young adults ages 18-24	\$48,000
14 . Booker T. Washington Community Service Center 800 Presidio Av 94115	Life skills and employment training to emancipated youth and youth residing in public housing	\$30,000
15 . Brava! for Women in the Arts 2781 24th St 94110	Technical training in theater production and placement in internships at professional theaters for young adults ages 18-25	\$45,000
16 . Brothers Against Guns 8 West Point Rd 94124	Individual counseling, soft and hard skills training, job placement and retention service for young adults ages 18-25 who are associated with the juvenile justice system	\$40,000
17 . CAMINOS/Pathways Learning Center 1470 Valencia St 94110	Employment development, including hard-skills training in computer technology for primarily monolingual Spanish-speaking Latina immigrant women	\$30,000
18 . CellSpace 2050 Bryant St 94110	After school educational support, social alternatives and job readiness programs for young adults ages 18-25	\$35,000
19 . Central American Resource Center (CARECEN) 1245 Alabama St 94110	Legal services for immigrants, particularly refugees	\$30,000
20 . Central City Hospitality House 290 Turk St 94102	Employment and vocational training primarily targeting homeless and very-low income	\$31,650
21 . Charity Cultural Services Center 827 Stockton St 94108	Job readiness, VESL, and training and placement services in the culinary industry primarily targeting immigrant individuals	\$80,000
22 . Chinese for Affirmative Action 17 Walter U. Lum Pl 94108	Employment services primarily for limited-English speaking immigrants	\$90,000
23 . Chinese Newcomers Service Center 777 Stockton St 104 94108	Employment readiness, training and placement services for recent immigrants	\$90,000
24 . Chinese Progressive Association 1042 Grant Av 5th Fl 94133	Job readiness, training, vocational ESL and placement services for restaurant workers	\$40,000
25 . Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market St 94102	Job readiness, soft-skills training and placement services primarily targeting lesbian, gay, bisexual, transgender individuals	\$25,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
26 . Community Youth Center-San Francisco (CYC-SF) 1237 Van Ness Av 200 94109	Job preparation, VESL, job placement, and support services for young adults ages 18-25, primarily focusing on Asian immigrants with limited English proficiency	\$67,000
27 . Compass Community Services 995 Market St., 5th Fl. 94103	Case management, intensive supportive services, housing placement assistance, and workforce readiness for homeless families	\$37,000
28 . Department of Children, Youth & Their Families	Transfer of \$850,000 to DCYF to fund services for children, youth and their families	\$850,000
29 . Donaldina Cameron House 920 Sacramento St 94108	Multi-lingual employment readiness training and placement services primarily to monolingual Asian immigrants	\$35,000
30 . Earned Asset Resource Network (EARN) 235 Montgomery St Ste. 300 94104	Financial literacy and matched savings accounts for low-income individuals in San Francisco	\$50,000
31 . Ella Hill Hutch Community Center 1050 McAllister St 94115	Job readiness, training and placement services targeting primarily young men ages 18-24 in the Western Addition	\$90,000
32 . Episcopal Community Services of SF 165 8th St 94103	Adult education focused on job skills and basic education for homeless individuals and low-income supportive housing residents	\$30,000
33 . Filipino-American Development Foundation: Filipino Community Center 35 San Juan Av 94112	Comprehensive service provision and referral for primarily low-income Filipino families in the Excelsior	\$60,000
34 . Goodwill Industries of San Francisco, San Mateo & Marin Counties 1500 Mission St 94103	Job readiness, VESL, and training and placement services in the retail/service industry primarily targeting immigrants	\$70,000
35 . Hearing and Speech Center of Northern California 1234 Divisadero St 94115	Information and referral, life skills training and case management for hearing impaired individuals	\$40,000
36 . Ingleside Community Center 1345 Ocean Av 94112	Employment counseling, job training, job placement and supportive services for primarily young adults ages 18-25 living in the OMI neighborhood	\$50,000
37 . Instituto Laboral de la Raza 2947 16th St 94103	Legal representation, referrals and processing for low-income workers	\$65,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
38 . Jewish Vocational and Career Counseling Service 225 Bush St 400 94104	Job readiness, VESL, training and placement services in the non-profit service sector primarily targeting unemployed, low-income individuals	\$55,000
39 . John W. King Senior Center 500 Raymond Av 94134	Transportation services for primarily elderly people living in the Bayview and Visitacion Valley neighborhoods	\$90,000
40 . La Casa de las Madres 1850 Mission St B 94103	Community-based intervention and support services for battered women and their children	\$50,000
41 . La Raza Centro Legal 474 Valencia St 295 94103	Legal services in the areas of housing, immigration, and worker's rights primarily for Latino immigrants	\$100,000
42 . La Raza Community Resource Center 474 Valencia St 94103	Legal services and information and referrals primarily for low-income Latino immigrants	\$50,000
43 . Larkin Street Youth Services 869 Ellis St 94109	Case management and housing referrals for homeless young adults	\$60,000
44 . Lavender Youth Rec. & Info. Ct.(LYRIC) 127 Collingwood St 94114	Academic support, job preparation and employment services for primarily LGBTQ youth	\$65,000
45 . Lighthouse for the Blind and Visually Impaired 214 Van Ness Av 94102	Vocational training and job placement to primarily visually impaired persons	\$30,000
46 . Lyon-Martin Women's Health Services 1748 Market St 201 94102	Primary and preventive healthcare for low-income and uninsured women	\$70,000
47 . Mission Economic Development Agency 3505 20th St 94110	Financial coaching for primarily low-income individuals in the Mission neighborhood	\$20,850
48 . Mission Hiring Hall, Inc. 288 7th St 94103	Employment training, job readiness, placement and retention for low-income individuals	\$100,000
49 . Mission Language and Vocational School, Inc. 2929 19th St 94110	Employment readiness, training, placement and retention services in the fields of medical assistance, construction, hospitality, retail and information technology	\$100,000
50 . Mission Neighborhood Centers 4752 Mission St 94112	Case management, meals and recreational activities for primarily seniors	\$50,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
51 . Mission Neighborhood Health Center 165 Capp St 94110	Case management, intake and assessment, workshops and classes for homeless individuals in the Mission District	\$25,000
52 . Mujeres Unidas y Activas 3543 18th St., #23 94110	Job readiness training, hard skills training in home patient care and childcare, job referral, placement and retention services for primarily monolingual Spanish-speaking Latina immigrant women	\$50,000
53 . Network For Elders 1555 Burke Av A 94124	Case management and in-home care for primarily seniors in the Bayview Hunter's Point District	\$50,000
54 . New Leaf Services for our Community 1390 Market St 800 94102	Mental health case management and therapy for primarily LGBT individuals, couples and families	\$50,000
55 . Nihonmachi Legal Outreach 1188 Franklin St 202 94109	Legal counseling and representation on domestic violence, immigration and public benefits issues	\$90,000
56 . Northern California Service League 28 Boardman Pl 94103	Job readiness, soft and hard skills training, placement and retention services for homeless individuals and ex-offenders	\$64,000
57 . Portola Family Connections 459 Vienna St 94112	Case management, counseling, information and referral, translation services, job readiness training, and educational workshops for primarily immigrant families in the Excelsior District	\$48,000
58 . Positive Resource Center 785 Market St 10th Fl 94103	Employment readiness, placement and retention services for primarily persons living with HIV/AIDS	\$30,000
59 . Rebuilding Together San Francisco 28 Pier Bl 94105	Renovation of homes for primarily low- and moderate-income seniors, persons with AIDS, and persons with disabilities	\$25,000
60 . Richmond District Neighborhood Center 741 30th Av 94121	Life skills and job readiness training for young adults ages 18-25	\$30,000
61 . Samoan Community Development Center 2055 Sunnydale Av 100 94134	Information and referral services for primarily low-income, immigrant Samoans and Pacific Islanders in the Visitacion Valley, Bayview Hunter's Point, and Potrero Hill Districts	\$70,000
62 . Self-Help for the Elderly 407 Sansome St 94111	Home health aide training to primarily limited English-speaking adults for state certification and job placement	\$30,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
63 . Shanti Project 730 Polk St Fl. 3 94109-7813	Supportive services including case management, care navigation, emotional support, meal assistance, financial assistance, transportation and health education classes to primarily low-income women diagnosed with breast cancer	\$25,000
64 . Somarts Cultural Center/Straight Forward Club 1661 Tennessee St 2C 94103	Violence and substance abuse prevention and case management services for primarily young adults ages 18-25 who reside in public and low-income housing	\$30,000
65 . Somarts Cultural Center/United Playaz 934 Brannan St 94103	Violence prevention and leadership development services for young adults	\$40,000
66 . Southwest Community Corporation 446 Randolph St 94132	Case management, information and referral, financial education and income enhancement services for primarily OMI residents	\$47,000
67 . Swords to Plowshares Veterans Rights Organization 1060 Howard St 94103	Counseling, case management, employment training, and legal services	\$40,000
68 . Tides Center/C.L.A.E.R. Project 1099 Sunnydale Av 94134	Case management for families impacted by violence	\$50,000
69 . Toolworks 410 Palms Av 94130	Janitorial training program for persons with disabilities	\$55,000
70 . Urban University 870 Market St 472 94102	Job training and placement for low and moderate-income families	\$40,000
71 . Vietnamese Community Center of SF 766 Geary Bl 94109	Employment training and placement services for primarily Vietnamese immigrants	\$35,000
72 . Vietnamese Elderly Mutual Assistance Association 910 Larkin St 94109	Supportive services primarily targeting low-income Vietnamese seniors	\$35,000
73 . Vietnamese Youth Development Center 150 Eddy St 94102	Employment readiness training and placement for primarily young adults ages 18-24	\$40,000
Subtotal of Public Services:		\$4,397,000

<u><i>Activity Name and Location</i></u>	<u><i>Program Description</i></u>	<u><i>2007 Rec.</i></u>
Economic Development and Micro-enterprise Assistance		
1 . CCSF Small Business Development Center 300 Montgomery St 94104	Business technical assistance for low and moderate-income persons and support for expanded efforts in targeting new and existing restaurants	\$110,000
2 . Children's Council of SF 445 Church St 94114	Training and technical assistance to support the start-up, retention and growth of family childcare micro-enterprises	\$60,000
3 . Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market St 94102	Technical assistance primarily to new and existing lesbian, gay, bisexual, transgender owned businesses to support job creation and income expansion opportunities	\$75,000
4 . Community Vocational Enterprises 1425 Folsom St 94103-3701	Business technical support for a social enterprise, IME, a janitorial company providing job training and placement primarily for individuals with mental health disabilities to be potential employees	\$50,000
5 . Juma Ventures 131 Steuart St 94105	Business technical support for nonprofit social purpose enterprises that provide job training and employment for low-income	\$55,000
6 . Mayor's Office of Economic & Workforce Dev. 1 Dr. Carlton B. Goodlett Place 94102	Enterprise Zone (EZ) Vouchering Project to promote State EZ hiring tax credit and other tax incentives available to San Francisco employers located in the EZ	\$70,000
7 . Mission Economic Development Agency 3505 20th St 94110	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of small businesses primarily in the Excelsior neighborhood	\$60,000
8 . Mission Economic Development Agency 3505 20th St 94110	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of small businesses primarily in the Mission District	\$200,000
9 . Northeast Community Federal Credit Union 288 Jones St 94102	Business technical support for a Community Development Financial Institution in the Tenderloin and Visitacion Valley areas.	\$120,000
10 . Northeast Community Federal Credit Union 683 Clay St 94111	Business technical assistance primarily for Asian and Pacific Islander small business owners and entrepreneurs	\$145,000

<u><i>Activity Name and Location</i></u>	<u><i>Program Description</i></u>	<u><i>2007 Rec.</i></u>
11 . Positive Resource Center 785 Market St 10th Fl 94103	Training and technical assistance primarily for individuals who are living with HIV/AIDS to develop microenterprises	\$60,000
12 . Renaissance Entrepreneurship Center 275 Fifth St 94103	Training, individual consultations, access to financing and business technical assistance services to start up and expand micro-enterprises primarily in Bayview Hunters	\$150,000
13 . Renaissance Entrepreneurship Center 275 Fifth St 94103	Entrepreneurial training, individual consultations, access to financing and business support services for individuals to develop micro-enterprises	\$200,000
14 . South of Market Foundation 1083 Mission St 2nd Floor 94103	Business technical assistance to business owners and entrepreneurs that are primarily located in the South of Market, Tenderloin and Western Addition	\$110,000
15 . Southeast Asian Community Center 875 O'Farrell St 94109	Business technical assistance primarily for Asian and Pacific Islander small business owners and entrepreneurs	\$135,000
16 . Southeast Asian Community Center 875 O'Farrell St 94109	Technical assistance and loan packaging services primarily for the Southeast Asian community in the Tenderloin and other low-income neighborhoods to develop micro-enterprises	\$100,000
17 . Women's Foundation of California 2948 Folsom St 94110	Support of La Cocina, a nonprofit commercial kitchen and business incubator that supports the development of micro-enterprises	\$45,000
18 . Women's Initiative for Self Employment 1398 Valencia St 94110	Bilingual micro-enterprise training, technical assistance and financial services targeting low-income women	\$100,000
19 . Wu Yee Children's Services 706 Mission St, 6th Floor 94103	Training and technical assistance to support the start-up, retention and growth of family childcare micro-enterprises	\$40,000
Subtotal of Economic Development and Micro-enterprise Assistance:		\$1,885,000

<u><i>Activity Name and Location</i></u>	<u><i>Program Description</i></u>	<u><i>2007 Rec.</i></u>
Planning and Capacity Building		
1 . Compasspoint Nonprofit Services 731 Market St., #200 94103	Technical assistance, consultation and workshop vouchers for MOCD staff and MOCD-funded agencies on non-profit management-related topics	\$35,000
2 . Donaldina Cameron House 920 Sacramento St 94108	Planning support for the Chinatown Families Economic Self-Sufficiency Coalition to improve coordination of employment training, ESL training and family support services for immigrant families	\$20,000
3 . Jewish Vocational and Career Counseling Service 225 Bush St., #400 94104	Professional training through workshops for employment specialists	\$25,000
4 . Mayor's Office of Community Development 1 South Van Ness Ave 94103	Consolidated Planning	\$110,000
5 . Mission Language and Vocational School, Inc. 2929 19th Street St 94110	Disaster preparedness planning for the San Francisco Latino Coalition member organizations and for the Mission community	\$15,000
6 . Taproot Foundation 466 Geary St., #200 94102	Organizational capacity building for non-profit organizations in the areas of marketing, information technology, and human resources	\$10,000
7 . Telegraph Hill Neighborhood Association 660 Lombard St 94133	Organizational capacity building for nine neighborhood centers through training and peer support of Executive Directors	\$30,000
Subtotal of Planning and Capacity Building:		\$245,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Rec.</u>
Administration		
1 . Mayor's Office of Community Development 1 South Van Ness Ave 94103	Administration	\$3,270,261
2 . Mayor's Office of Housing 1 South Van Ness Ave 94103	Administration	\$1,340,340
Subtotal of Administration:		\$4,610,601
Program Income Funded Activities		
1 . Mayor's Office of Community Development 1 South Van Ness Ave 94103	Small Business Loan Program	\$400,000
2 . Mayor's Office of Housing 1 South Van Ness Ave 94103	Community Housing Rehabilitation Loan Program	\$1,700,000
3 . San Francisco Redevelopment Agency 1 South Van Ness Ave 94103	Economic Development Programs	\$180,000
Subtotal of Program Income Funded Activities:		\$2,280,000
TOTAL CDBG:		\$24,618,026

Appendix G. List of Proposed 2007-2008 ESG Projects

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Budget</u>
Emergency Shelter Grants		
<i>This program funds projects and services for homeless individual and families.</i>		
1 . AIDS Housing Alliance 427 South Van Ness Av 94103	Hotel vouchers and supportive services for primarily homeless persons with HIV/AIDS	\$50,000
2 . Asian Women's Shelter 3545 18th St 94110	Emergency shelter in a comprehensive support program for primarily Asian and Pacific Islander battered women and their children	\$52,000
3 . Bar Assoc. of SF Volunteer Legal Services 465 California St 94104	Legal services, representation, counseling, and homeless prevention services	\$90,000
4 . Central City Hospitality House 146 Leavenworth St 94102	Shelter beds for homeless adult men	\$31,850
5 . Community Awareness & Treatment Services. 1049 Howard St 94103	Shelter beds for homeless women	\$25,000
6 . Compass Community Services 995 Market St 94103	Shelter beds for homeless families	\$50,000
7 . Dolores Street Community Services 938 Valencia St 94110	Multi-services for homeless immigrant men	\$32,608
8 . Episcopal Community Services of SF 201 Eighth St 94103	Shelter beds for primarily chronically homeless adults	\$40,000
9 . Friendship House Association of American Indians 56 Julian Av 94103	Life skills, substance abuse, and homeless services for primarily American Indian and Alaskan Natives	\$36,900
10 . Gum Moon Residence Hall 940 Washington St 94108	Subsidized housing and support services primarily targeting low-income Asian immigrant women who are survivors of domestic violence and sexual assault	\$52,500

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2007 Budget</u>
11 . Haight Ashbury Food Program 1525 Waller St 94117	Hot nutritious meals and service referrals for low-income and homeless individuals	\$25,000
12 . Hamilton Family Center, Inc 260 Golden Gate Av 94102	Shelter beds for homeless families	\$50,000
13 . La Casa de las Madres 1850 Mission St 94103	Emergency shelter beds in a comprehensive support program to stabilize battered women and their children in crisis	\$77,300
14 . Larkin Street Youth Services 869 Ellis St 94109	Shelter beds for homeless youth	\$54,000
15 . MOCD Administration 1 South Van Ness, 5 th Floor, 94103	Administration for the ESG Program	\$47,158
16 . Providence Foundation 1218 Mendell St 94124	Case management services targeting primarily residents of the homeless shelter	\$45,000
17 . St. Boniface Neighborhood Center 133 Golden Gate Av 94102	Bilingual services, housing referrals, and job placement for homeless single, adult men and women in their day shelter	\$27,600
18 . St. Vincent de Paul Society of San Francisco 3543 18 St 94110	Shelter for battered women and their children	\$20,000
19 . Swords to Plowshares Veterans Rights Organization 1060 Howard St 94103	Benefits claims assistance and case management for chronically homeless veterans	\$40,250
20 . United Council of Human Services 2111 Jennings St 94124	Case management, showers, meals, and other drop-in services for primarily homeless and low-income residents living in the Bayview Hunter's Point neighborhood	\$96,000
TOTAL ESG		\$943,166

Appendix H. List of Proposed 2007-2008 HOPWA Projects

Activity Name and Location	Program Description	2007/08 Budget
I. SAN FRANCISCO		
A. Capital Projects		
Capital improvements at existing projects – various sites in San Francisco based on monitoring	An estimated 33 units will be improved with capital funding for the purpose of providing decent affordable housing. Capital needs of existing projects—which are beyond the scope covered by project reserves—will be assessed during monitoring visits.	\$384,167
Subtotal		\$384,167
B. Rental Assistance Program		
1. Tenant-Based Rental Assistance – Scattered sites (San Francisco Housing Authority)	280 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$3,193,622
2. Housing Advocacy Program (Catholic Charities)	280 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$242,991
3. Second Start Program (Catholic Charities)	10 formerly homeless persons living with HIV/AIDS will receive transitional housing assistance, comprehensive case management, and vocational services for the purpose of obtaining decent affordable housing. Additionally, 105 very low-income persons living with HIV/AIDS will be assisted with housing advocacy services, vocational training and employment related services. (Partial rent subsidies are funded with another source.)	\$514,019
Subtotal		\$3,950,632

C. Supportive Services and Operating Costs

1. Leland House 141 Leland Avenue	45 very low-income residents living with HIV/AIDS at this Residential Care Facility for the Chronically Ill (RCF-CI) will continue to live in decent affordable supportive services enriched housing.	\$1,355,159
2. Peter Claver Community 1340 Golden Gate Avenue	32 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$663,787
3. Maitri 401 Duboce Street	14 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$459,969
4. Richard Cohen Residence 220 Dolores Street	10 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$448,000
5. Larkin Street – Assisted Care 129 Hyde Street	12 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$325,368

Subtotal \$3,252,283

D. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

1. San Francisco Housing Authority 1815 Egbert Street	Sponsor of Tenant-Based Rental Assistance Program.	\$56,378
2. Catholic Charities of the Archdiocese of San Francisco 180 Howard Street, Suite 100	Sponsor of Leland House, Peter Claver Community, 2 nd Start Rental Assistance Program, and Housing Advocacy Program.	\$194,316
3. Maitri 401 Duboce Street	Sponsor of Maitri.	\$32,198
4. Dolores Street Community Services 938 Valencia Street	Sponsor of Richard Cohen Residence.	\$31,350

5. Larkin Street Youth Center 1044 Larkin Street	Sponsor of Larkin Street—Assisted Care.	\$22,776
Subtotal		337,018

E. Grantee Administrative Expenses

San Francisco Redevelopment Agency, 1 South Van Ness Avenue	Grantees are limited to 3% of awarded funds for administration costs.	\$216,900
Subtotal		\$216,900
Total – San Francisco		\$8,141,000

II. SAN MATEO COUNTY

A. Rental Assistance Program

1. Housing Assistance Program Scattered Sites in San Mateo	150 very low-income persons living with HIV/AIDS will be assisted with short-term housing subsidies for the purpose of providing decent affordable housing.	\$221,671
2. Housing Assistance Services 2686 Spring Street, Redwood City	150 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$231,761
Subtotal		\$453,432

B. Supportive Services

1. Aging & Adult Services 225 37 th Avenue, San Mateo	20 very low-income persons living with HIV/AIDS will have access to comprehensive home and community based services (including attendant care) for the purpose of creating suitable living environments and avoiding placement in a nursing facility or hospital.	\$93,458
2. Benefits Counseling, San Mateo Co. AIDS Program 225 37 th Avenue, San Mateo	125 very low-income persons living with HIV/AIDS will have access to benefits counseling services for the purpose of creating suitable living environments.	\$60,494
Subtotal		\$153,952

C. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

1. Mental Health Association of San Mateo 2686 Spring Street, Redwood City	Sponsor of Housing Assistance Program and related Supportive Services.	\$31,740
2. Aging & Adult Services 225 37th Avenue, San Mateo	Sponsor of case management and attendant care programs.	\$6,542
3. San Mateo County AIDS Program 225 37th Avenue, San Mateo	Sponsor of benefits counseling program.	\$4,234
Subtotal		\$42,516

D. Grantee Administrative Expenses

San Mateo County AIDS Program 225 37 th Avenue, San Mateo	Grantees are limited to 3% of awarded funds for administration costs.	\$20,100
Subtotal		\$20,100
Total – San Mateo County		\$670,000

III. MARIN COUNTY**A. Rental Assistance Program**

Long-term Rental Assistance Scattered Sites in Marin County	28 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$260,707
Subtotal		\$260,707

B. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

Marin Housing Authority 4020 Civic Center Drive, San Rafael	Sponsor of Long-term Rental Assistance Program.	\$19,623
Subtotal		\$19,623

C. Grantee Administrative Expenses

County of Marin 3501 Civic Center Drive, San Rafael	Grantees are limited to 3% of awarded funds for administration costs.	\$8,670
Subtotal		\$8,670
Total – Marin County		\$289,000
Grand Total – San Francisco EMSA		\$9,100,000

**Appendix I. U.S. Department of Housing and Urban Development
CPD Consolidated Plan Listing of Proposed Projects**

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Acorn Institute, Inc.	05 Public Services (General)	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Leadership development and training for low- and moderate-income residents	539 People	TOTAL	\$25,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 5319 Mission Street, San Francisco, CA 94112
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
African Immigrant and Refugee Resource Center	05H Employment Training	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job development, placement, retention, and acculturation services for primarily African immigrants	50 People	TOTAL	\$25,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1290 Fillmore Street, Gal. B, San Francisco, CA 94115
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05Q Subsistence Payments	CDBG ESG HOME HOPWA	\$50,000
Homeless/HIV/AIDS	570.204		
Hotel vouchers and supportive services for primarily homeless persons with HIV/AIDS	50 People	TOTAL	\$50,000

Help the Homeless? Yes
Help those with HIV or AIDS? Yes
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 427 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05K Tenant/Landlord Counseling	CDBG ESG HOME HOPWA	\$35,000
Housing	570.201(e)		
Assistance for Homeless and at-risk HIV/AIDS individuals with creation of Individual Housing Plans, placement assistance, emergency financial assistance, tenant's rights & responsibilities counseling, and linkages with supportive services.	250 People	TOTAL	\$35,000

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area		05C Legal Services	CDBG	\$45,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal services and housing counseling for primarily people with HIV/AIDS		140 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, Suite 500, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area		05C Legal Services	CDBG	\$37,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal services primarily targeting people with HIV entering or re-entering the workforce		210 People	TOTAL	\$37,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1663 Mission Street, Suite 500, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arab Cultural and Community Center		05 Public Services (General)	CDBG	\$38,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management in immigration, health referrals, employment and other services for primarily Arab low-income residents		54 People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2 Plaza Street, San Francisco, CA 94116			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos		03E Neighborhood Facilities	CDBG	\$25,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Replace computer counters, and install Ethernet and power in an occupational training and employment facility		1 Public Facilities	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos		05H Employment Training	CDBG	\$58,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Employment readiness, training and placement in the field of home care for low-income residents		60 People	TOTAL	\$58,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian & Pacific Islander Wellness Center		05H Employment Training	CDBG	\$43,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness/counseling services primarily targeting Asian and Pacific Islander transgender residents in the Tenderloin		50 People	TOTAL	\$43,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	730 Polk Street, 4th Floor, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus		05C Legal Services	CDBG	\$52,000
Public Services		570.201(e)	ESG	
Legal counseling representation and referrals on issues including immigration, employment and housing, primarily targeting the Asian and Pacific Islander community		180 People	HOME	
			HOPWA	
			TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	939 Market Street, Suite 201, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		03E Neighborhood Facilities	CDBG	\$52,000
Public Facilities		570.201(c)	ESG	
Install a Limited Use Limited Accessibility lift in a vocational training facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$6,439
Housing		570.202	ESG	
			HOME	
			HOPWA	
Architecture and planning technical assistance to SF Network Ministries for Safehouse. Location: 2380 Folsom.		10 Housing Units	TOTAL	\$6,439
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$64,319
Housing		570.202	ESG	
			HOME	
			HOPWA	
Architecture and planning technical assistance to Chinatown CDC for Fong Building. Location: 53 Columbus Ave.		21 Housing Units	TOTAL	\$64,319
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$21,386
Housing		570.202	ESG	
			HOME	
			HOPWA	
Architecture and planning technical assistance to Mayor's Office of Housing for Midtown Park Apts. Location: 2121 Geary.		140 Housing Units	TOTAL	\$21,386
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$10,720
Housing		570.202	ESG	
			HOME	
			HOPWA	
Architecture and planning technical assistance to Community Housing Partnership for San Cristina. Location: 1000 Market St.		58 Housing Units	TOTAL	\$10,720
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$111,238
Housing		570.202	ESG	
			HOME	
			HOPWA	
Architectural technical assistance for smaller projects and other projects yet to be referred by the Mayor's Office of Housing		N/A Housing Units	TOTAL	\$111,238
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		05 Public Services (General)	CDBG	\$38,698
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Pre-purchase homebuyer education, individual counseling, post-purchase counseling, community presentations and referrals for legal assistance to low and moderate-income households.		People	TOTAL	\$38,698
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1021 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		05H Employment Training	CDBG	\$30,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job training, including soft skills, hard skills, and placement in the construction industry for low-income individuals with multiple barriers		60 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Pacific American Community Center		05 Public Services (General)	CDBG	\$57,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Information, referrals and translation services for primarily low-income Asian immigrants in the Visitacion Valley and Bayview Hunter's Point Districts		550 People	TOTAL	\$57,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2442 Bayshore Blvd., San Francisco, CA 94134			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$52,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Emergency shelter in a comprehensive support program for primarily Asian and Pacific Islander battered women and their children		60 People	TOTAL	\$52,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, #19, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter		05G Battered and Abused Spouses	CDBG ESG	\$35,500
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Intensive case management, counseling, collaboration and advocacy for primarily Asian and Pacific Islander battered women and their children		60 People	TOTAL	\$35,500
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, #19, San Francisco, CA 94110			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Bar Assoc. of SF Volunteer Legal Services	05Q Subsistence Payments	CDBG	
Homeless/HIV/AIDS	570.201(e)	ESG	\$90,000
		HOME	
		HOPWA	
Legal services, representation, counseling, and homeless prevention services	225 People	TOTAL	\$90,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 465 California Street, San Francisco, CA 94104
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Bay Area Legal Aid	05K Tenant/Landlord Counseling	CDBG	\$25,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Provide individualized services and group workshops on tenant rights and responsibilities and apartment safety, workshops and counseling on financial literacy and planning for homeownership	47 People	TOTAL	\$25,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 50 Fell Street, San Francisco, CA 94102
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid		05C Legal Services	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal counseling, representation, and assistance to low-income domestic violence survivors		40 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	50 Fell Street, 1st Floor, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology		05H Employment Training	CDBG	\$58,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Arts and technology educational program providing young adults ages 18-25 with job readiness and computer training		30 People	TOTAL	\$58,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Street, #230, San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunters Point Foundation (Community Defender)		03E Neighborhood Facilities	CDBG	\$50,000
Public Facilities		570.201(c)	ESG	
ADA upgrades at a multipurpose community center		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1625 Carroll Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		14H Rehabilitation Administration	CDBG	\$33,194
Housing		570.202	ESG	
Creating affordable housing through rehabilitation of 4 scattered sites,: Moultrie, Cortland, Monterey and Woolsey. Location: 374 Moultrie, 1221 Cortland, 403 Monterey, and 195 Woolsey.		22 Housing Units	HOME	
			HOPWA	
			TOTAL	\$33,194
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	515 Cortland Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		14H Rehabilitation Administration	CDBG	\$91,954
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation Markets Heights Apartments. Location: 1000 Tomkins.		46 Housing Units	TOTAL	\$91,954
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	515 Cortland Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		14H Rehabilitation Administration	CDBG	\$44,852
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of Stinson Apartments. Location: 119 Holly Park		2 Housing Units	TOTAL	\$44,852
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	515 Cortland Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Black Coalition on AIDS		03P Health Facilities	CDBG	\$45,000
Public Facilities		570.201(c)	ESG	
ADA restroom upgrades at a HIV drop-in center		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2800 Third Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation		03E Neighborhood Facilities	CDBG	\$88,000
Public Facilities		570.201(c)	ESG	
Replace fire alarm system at a multipurpose facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$88,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	330 Ellis Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation		05H Employment Training	CDBG	\$48,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Counseling, hard and soft skills training, placement and retention in construction industry jobs for low-income young adults ages 18-24		38 People	TOTAL	\$48,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	330 Ellis Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center		05H Employment Training	CDBG	\$30,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Life skills and employment training to emancipated youth and youth residing in public housing		20 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	800 Presidio Avenue, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Boys & Girls Clubs of San Francisco		03D Youth Centers/Facilities	CDBG	\$471,000
Public Facilities		570.201(c)	ESG	
ADA upgrades and tenant improvements at a Hunter's Point community youth center		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$471,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	195 Kiska Road, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Brava! for Women in the Arts		03E Neighborhood Facilities	CDBG	\$40,000
Public Facilities		570.201(c)	ESG	
Replace roof at an after-school arts education program, job training and performing arts facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2789 24th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Brava! for Women in the Arts		05H Employment Training	CDBG	\$45,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Technical training in theater production and placement in internships at professional theaters for young adults ages 18-25		30 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2781 24th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Brothers Against Guns		05H Employment Training	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Individual counseling, soft and hard skills training, job placement and retention service for young adults ages 18-25 who are associated with the juvenile justice system		20 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	8 West Point Road, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CAMINOS/Pathways Learning Center		05H Employment Training	CDBG	\$30,000
Public Services		570.201(e)	ESG	
Employment development, including hard-skills training in computer technology for primarily monolingual Spanish-speaking Latina immigrant women		200 People	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1470 Valencia Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center		19D CDBG Assistance to Institutes of Higher Education	CDBG	\$110,000
Economic Development		570.201(q)	ESG	
Business technical assistance for low- and moderate-income persons and support for expanded efforts in targeting new and existing restaurants		150 Jobs	HOME	
			HOPWA	
			TOTAL	\$110,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	300 Montgomery Street, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
CellSpace		05 Public Services (General)		CDBG ESG HOME HOPWA	\$35,000
Public Services		570.201(e)			
After-school, educational support, social alternatives and job readiness programs for young adults ages 18-25		39 People			TOTAL
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility	
Location(s):	2050 Bryant Street, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Central American Resource Center (CARECEN)		05C Legal Services		CDBG ESG HOME HOPWA	\$30,000
Public Services		570.201(e)			
Legal services for immigrants, particularly refugees		825 People			TOTAL
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability	
Location(s):	1245 Alabama Street, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$31,850
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless adult men	85 People	TOTAL	\$31,850
Help the Homeless? Yes	Start Date: 07/01/07		
Help those with HIV or AIDS? No	Completion Date: 06/30/08		
Eligibility: NA - ESG Activity	HUD Objective: Suitable Living Environment		
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility		
Location(s): 146 Leavenworth Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	05H Employment Training	CDBG ESG	\$31,650
Public Services	570.201(e)	HOME HOPWA	
Employment and vocational training primarily targeting homeless and very-low income adults	200 People	TOTAL	\$31,650
Help the Homeless? Yes	Start Date: 07/01/07		
Help those with HIV or AIDS? No	Completion Date: 06/30/08		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Economic Opportunity		
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility		
Location(s): 290 Turk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Charity Cultural Services Center		05H Employment Training	CDBG	\$80,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness, VESL, and training and placement services in the culinary industry primarily targeting immigrant individuals		70 People	TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	827 Stockton Street, San Francisco, CA 94108			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Children's Council of SF		18C Micro-Enterprise Assistance	CDBG	\$60,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Training and technical assistance to support the start-up, retention and growth of family child care microenterprises		62 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	445 Church Street, San Francisco, CA 94114			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$27,334
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 665 Clay. Location: 665 Clay Street.		25 Housing Units	TOTAL	\$27,334
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$52,254
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 835 O'Farrell. Location: 835 O'Farrell.		74 Housing Units	TOTAL	\$52,254
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$36,030
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 1370 California. Location: 1370 California.		49 Housing Units	TOTAL	\$36,030
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$71,980
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 201 Turk Street. Location: 201 Turk Street.		175 Housing Units	TOTAL	\$71,980
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$72,383
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 53 Columbus. Location: 53 Columbus		21 Housing Units	TOTAL	\$72,383
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$49,560
Housing		570.202	ESG	
			HOME	
			HOPWA	
Capital needs assessments for CCDC portfolio and small capital improvements as necessary: 585 Geary, 534 Broadway, 777 Broadway, 1204 Mason.		161 Housing Units	TOTAL	\$49,560
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$38,459
Housing		570.202	ESG	
			HOME	
			HOPWA	
Technical assistance towards rehabilitation of Chinatown buildings: 940 Washington and 1316 Stockton.		40 Housing Units	TOTAL	\$38,459
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		05K Tenant/Landlord Counseling	CDBG	\$47,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Provide housing counseling eviction prevention defense to low-income tenants. Assist low-income tenants to address their housing code violations. Provide mediation for tenant and landlord disputes. Assist low income and moderate-income tenants to access affordable housing opportunities.		250 People	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1525 Grant Avenue, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese for Affirmative Action		05H Employment Training	CDBG	\$90,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Employment services primarily for limited-English speaking immigrants		270 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	17 Walter U. Lum Place, San Francisco, CA 94108			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center		20 Planning	CDBG	\$20,000
Planning/Administration		570.205	ESG	
			HOME	
			HOPWA	
Planning support for the Chinatown Families Economic Self-Sufficiency Coalition to improve coordination of employment training, ESL training and family support services for immigrant families		NA	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Private 570.500(c)		HUD Outcome:	NA
Location(s):	920 Sacramento Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center	05H Employment Training	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, training and placement services for recent immigrants	700 People	TOTAL	\$90,000

Help the Homeless? No
Help those with HIV or AIDS? No

Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 777 Stockton Street, #104, San Francisco, CA 94108

HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Progressive Association	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, training, vocational ESL and placement services for restaurant workers	20 People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No

Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1042 Grant Avenue, 5th Floor, San Francisco, CA 94133

HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Awareness & Treatment Services		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$25,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Shelter beds for homeless women		35 People	TOTAL	\$25,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1049 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F		18B ED Technical Assistance	CDBG ESG	\$75,000
Economic Development		570.203(b)	HOME HOPWA	
Technical assistance primarily to new and existing lesbian, gay, bisexual, transgender owned businesses to support job creation and income expansion opportunities		13 Jobs	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F		05H Employment Training	CDBG	\$25,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness, soft-skills training and placement services primarily targeting lesbian, gay, bisexual, transgender individuals		766 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1800 Market Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		14H Rehabilitation Administration	CDBG	\$62,500
Housing		570.205	ESG	
			HOME	
			HOPWA	
Creating affordable housing through the rehabilitation of Cambridge Hotel. Location: 473 Ellis		54 Housing Units	TOTAL	\$62,500
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	280 Turk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		14H Rehabilitation Administration	CDBG	\$52,500
Housing		570.205	ESG	
			HOME	
			HOPWA	
Creating affordable housing through the rehabilitation of Hamlin/William Penn. Location: 385 Eddy St and 160 Eddy St.		49 Housing Units	TOTAL	\$52,500
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	280 Turk Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		14H Rehabilitation Administration	CDBG	\$30,000
Housing		570.205	ESG	
			HOME	
			HOPWA	
Existing project rehabilitation, perform capital needs assessment for 1010 Market St and 835 O'Farrell St.		132 Housing Units	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	280 Turk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Vocational Enterprises		18B ED Technical Assistance	CDBG	\$50,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Business technical support for a social enterprise, IME, a janitorial company providing job training and placement primarily for individuals with mental health disabilities to be potential employees		17 Jobs	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1425 Folsom Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)		03D Youth Centers/Facilities	CDBG	\$100,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Upgrade HVAC system at a youth services center		1 Public Facilities	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1237 Van Ness Avenue, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)		05H Employment Training	CDBG	\$67,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job preparation, VESL, job placement, and support services for young adults ages 18-25, primarily focusing on Asian immigrants with limited English proficiency		200 People	TOTAL	\$67,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1237 Van Ness Avenue, #200, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	
			ESG	\$50,000
Homeless/HIV/AIDS		570.201(e)	HOME	
			HOPWA	
Shelter beds for homeless families		75 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, Suite 200, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services		05 Public Services (General)	CDBG	\$37,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, intensive supportive services, housing placement assistance, and workforce readiness for homeless families		75 People	TOTAL	\$37,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, 5th Floor, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services		20 Planning	CDBG	\$17,480
Planning/Administration		570.205	ESG	
			HOME	
			HOPWA	
Capacity building for MOCD staff through consultation and group trainings		NA	TOTAL	\$17,480
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Private 570.500(c)		HUD Outcome:	NA
Location(s):	731 Market Street, Suite 200, San Francisco, CA 94103			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Compasspoint Nonprofit Services	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$16,353
Planning/Administration	570.201(p)	HOME HOPWA	
Capacity building for MOCD-funded agencies through one-on-one consultation, forums and workshop vouchers	45 Organizations	TOTAL	\$16,353

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 731 Market Street, Suite 200, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Compasspoint Nonprofit Services	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$1,167
Planning/Administration	570.201(p)	HOME HOPWA	
Capacity building for MOCD-funded agencies through one-on-one consultation, forums and workshop vouchers	5 Organizations	TOTAL	\$1,167

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention
Sub-recipient: Private 570.500(c)
Location(s): 731 Market Street, Suite 200, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - A Home Away from Homelessness		05L Child Care Services	CDBG	\$35,000
Public Services		570.201(e)	ESG	
After-school case management, tutoring and other programming for children		30 People	HOME	
			HOPWA	
			TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	Fort Mason, Building 9 , San Francisco, CA 94123			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Bayview Hunter's Point Center for Arts & Technology		05D Youth Services	CDBG	\$45,000
Public Services		570.201(e)	ESG	
Digital media arts targeting primarily youth residing in Alice Griffith and surrounding community		50 People	HOME	
			HOPWA	
			TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Street, Suite 230 , San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Booker T. Washington Community Service Center		05D Youth Services	CDBG	\$45,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Computer training and financial literacy classes for primarily youth residing in Westside Court housing		35 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	800 Presidio Avenue , San Francisco, CA 94115			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Catholic Charities CYO		05L Child Care Services	CDBG	\$45,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Before and after-school academic enrichment activities for elementary school-aged children		40 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	180 Howard Street, Suite 100 , San Francisco, CA 94105			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Chinatown Community Development Center	05L Child Care Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Year-round youth programming, parent workshops and whole family activities	30 People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1525 Grant Avenue , San Francisco, CA 94133
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Community Alliance for Special Education	05L Child Care Services	CDBG	\$25,000
Non-homeless Special Needs	570.201(e)	ESG	
		HOME	
		HOPWA	
Training and support to help children with disabilities receive appropriate education services	24 People	TOTAL	\$25,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1500 Howard Street , San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
DCYF - Ella Hill Hutch Community Center	05D Youth Services	CDBG	\$42,290
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic tutoring, mentoring, college readiness, and cultural events for teenagers	40 People	TOTAL	\$42,290

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1050 McAllister Street , San Francisco, CA 94115
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
DCYF - Filipino American Development Foundation/Filipino Community Center	05D Youth Services	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Service learning, ethnic studies and mentorship projects for high school students	35 People	TOTAL	\$30,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 35 San Juan Avenue , San Francisco, CA 94112
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Girls Afterschool Academy		05D Youth Services	CDBG	\$45,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Academic support, leadership development and community service projects for high school students		50 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, #15 , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Growth and Learning Opportunities Inc.		05L Child Care Services	CDBG	\$27,600
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
After-school academic support and recreational programming for elementary school aged students		100 People	TOTAL	\$27,600
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1560 Noriega Street, Suite 206 , San Francisco, CA 94122			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Gum Moon Residence Hall		05 Public Services (General)	CDBG	\$30,000
Public Services		570.201(e)	ESG	
Comprehensive bilingual family support for primarily Asian immigrant families		35 People	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	940 Washington Street , San Francisco, CA 94108			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Instituto Familiar de la Raza		05D Youth Services	CDBG	\$45,000
Public Services		570.201(e)	ESG	
One-to-one and group mentoring for teenage youth		8 People	HOME	
			HOPWA	
			TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2919 Mission Street , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Jamestown Community Center		05L Child Care Services	CDBG	\$60,000
Public Services		570.201(e)	ESG	
After-school programs at three public schools		85 People	HOME	
			HOPWA	
			TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3382 26th Street , San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Juma Ventures		05D Youth Services	CDBG	\$25,610
Public Services		570.201(e)	ESG	
Case management and workshops for college exploration, career planning, life skills and financial literacy for high school students		65 People	HOME	
			HOPWA	
			TOTAL	\$25,610
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	131 Steuart Street, Suite 201 , San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - La Casa de las Madres		05L Child Care Services	CDBG	\$25,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Therapeutic support services, counseling, workshops, and recreational programming for children and their parents in a family shelter		139 People	TOTAL	\$25,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission, Suite B , San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Mission Education Projects, Inc.		05L Child Care Services	CDBG	\$37,500
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
After-school tutoring and homework assistance for children		35 People	TOTAL	\$37,500
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3049 24th Street , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Mission Learning Center		05L Child Care Services	CDBG	\$75,000
Public Services		570.201(e)	ESG	
After-school literacy and academic development for children		35 People	HOME	
			HOPWA	
			TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, Suite 210 , San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Mission Neighborhood Centers		05L Child Care Services	CDBG	\$42,000
Public Services		570.201(e)	ESG	
After-school and summer program with academic support, health and fitness, recreational programming, and cultural enrichment for children ages 5-14		22 People	HOME	
			HOPWA	
			TOTAL	\$42,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	362 Capp Street , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - San Francisco Child Abuse Prevention Center		05 Public Services (General)	CDBG	\$30,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Support groups, parent education seminars and other family activities		50 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1757 Waller Street , San Francisco, CA 94117			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - Sunset Youth Services		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Intensive case management program providing comprehensive services and supports for families		82 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3918 Judah Street , San Francisco, CA 94122			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
DCYF - TURF		05D Youth Services	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Girls support program and music studio program for teenage youth		129 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1652 Sunnydale Avenue , San Francisco, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$32,608
			ESG	
Homeless/HIV/AIDS		570.201(e)	HOME	
			HOPWA	
Shelter for homeless immigrant men		40 People	TOTAL	\$32,608
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	938 Valencia Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House		05H Employment Training	CDBG	\$35,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Multi-lingual employment readiness training and placement services primarily to monolingual Asian immigrants		65 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	920 Sacramento Street, San Francisco, CA 94108			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Earned Asset Resource Network (EARN)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial literacy and matched savings accounts for low-income individuals in San Francisco		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	235 Montgomery Street, Suite 300, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Ella Hill Hutch Community Center		05H Employment Training	CDBG	\$90,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness, training and placement services targeting primarily young men ages 18-24 in the Western Addition		56 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1050 McAllister Street, San Francisco, CA 94115			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$40,000
			ESG	
Homeless/HIV/AIDS		570.201(e)	HOME	
			HOPWA	
Shelter beds for primarily chronically homeless adults		36 People	TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	201 Eighth Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF Housing	14H Rehabilitation Administration 570.205	CDBG ESG HOME HOPWA	\$4,565
Creating affordable housing through the rehabilitation of the Coast Hotel. Location: 516 O'Farrell.	124 Housing Units	TOTAL	\$4,565

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 165 Eighth Street, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF Housing	14H Rehabilitation Administration 570.205	CDBG ESG HOME HOPWA	\$3,944
Creating affordable housing through the rehabilitation of Canon Kip Community House. Location: 705 Natoma Street.	104 Housing Units	TOTAL	\$3,944

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 165 Eighth Street, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		05K Tenant/Landlord Counseling	CDBG	\$61,491
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Sub Contract with the Mental Health Association of San Francisco to develop a city-wide counseling and eviction prevention services through its Eviction Prevention Tenant Leadership Training Program. Develop curriculum with SHN members, prepare training materials, hold focus group of previous graduates. Outreach to supportive housing tenants to secure participants for the training. Conduct the Eviction Prevention Tenant Leadership Training.		60 People	TOTAL	\$61,491
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 Eighth Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		05 Public Services (General)	CDBG	\$30,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Adult education focused on job skills and basic education for homeless individuals and low-income supportive housing residents		50 People	TOTAL	\$30,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 8th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Eviction Defense Collaborative, Inc.		05K Tenant/Landlord Counseling	CDBG	\$30,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Provide counseling and legal representation services for tenants facing eviction. Administer workshops and one-on-one preparation for tenants prior to trial. Provide assistance in negotiating settlement agreements.		961 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, #1200, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation/Filipino Community Center		05 Public Services (General)	CDBG	\$60,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Comprehensive service provision and referral for primarily low-income Filipino families in the Excelsior		130 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	35 San Juan Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friendship House Association of American Indians		05 Public Services (General)	CDBG	\$36,900
Homeless/HIV/AIDS		570.201(e)	ESG	
Life skills, substance abuse, and homeless services for primarily American Indian and Alaskan Natives		10 People	HOME	
			HOPWA	
			TOTAL	\$36,900
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	56 Julian Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties		05H Employment Training	CDBG	\$70,000
Public Services		570.201(e)	ESG	
Job readiness, VESL, and training and placement services in the retail/service industry primarily targeting immigrants		30 People	HOME	
			HOPWA	
			TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1500 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc.		14H Rehabilitation Administration	CDBG	\$47,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of Woolf House 1 & 2. Location: 801 Howard Street.		182 Housing Units	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	105 Seventh Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc.		14H Rehabilitation Administration	CDBG	\$47,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of Hotel Isabel. Location: 1095 Mission		72 Housing Units	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	105 Seventh Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Gum Moon Residence Hall		03C Homeless Facilities (not operating costs)	CDBG	\$90,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Replace roof of a building where transitional housing is provided for primarily immigrant women	1	Public Facilities	TOTAL	\$90,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Gum Moon Residence Hall		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$52,500
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Shelter in a comprehensive support program primarily targeting low-income Asian immigrant women who are survivors of domestic violence and sexual assault	15	People	TOTAL	\$52,500
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Haight Ashbury Food Program	05 Public Services (General)	CDBG ESG HOME HOPWA	\$25,000
Homeless/HIV/AIDS	570.201(e)		
Hot nutritious meals and service referrals for low-income and homeless individuals	500 People	TOTAL	\$25,000

Help the Homeless? Yes
Help those with HIV or AIDS? No

Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 1525 Wallter Street, San Francisco, CA 94117

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Hamilton Family Center, Inc	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG HOME HOPWA	\$50,000
Homeless/HIV/AIDS	570.201(e)		
Shelter beds for homeless families	56 People	TOTAL	\$50,000

Help the Homeless? Yes
Help those with HIV or AIDS? No

Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 260 Golden Gate Avenue, San Francisco, CA 94102

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California	05B Services for the Disabled	CDBG	\$40,000
Non-homeless Special Needs	570.201(e)	ESG	
		HOME	
		HOPWA	
Information and referral, life skills training and case management for hearing impaired individuals	240 People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1234 Divisadero Street, San Francisco, CA 94115
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Capital Projects	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$384,167
Funding of capital needs of existing projects—beyond scope covered by project reserves.	33 Housing Units	TOTAL	\$384,167

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: NA - HOPWA Activity
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Catholic Charities CYO		31 HOPWA	CDBG ESG HOME HOPWA	
Homeless/HIV/AIDS		574		\$2,970,272
Supportive services, facility operating costs and project sponsor administration at two RCF-CIs; housing advocacy services to people who are eligible for and/or receiving HOPWA deep rental subsidies; transitional housing assistance, case management and/or vocational training and employment related services.		87 Housing Units	TOTAL	\$2,970,272
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	180 Howard Street, Suite 300, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Dolores Street Community Services		31 HOPWA	CDBG ESG HOME HOPWA	
Homeless/HIV/AIDS		574		\$479,350
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		10 Housing Units	TOTAL	\$479,350
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	220 Dolores Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
HOPWA - Larkin Street Youth Services		31	HOPWA	CDBG ESG HOME HOPWA	
Homeless/HIV/AIDS		574			\$348,144
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		12	Housing Units	TOTAL	\$348,144
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08		
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability	
Location(s):	129 Hyde Street, San Francisco, CA 94102				

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
HOPWA - Maitri		31 HOPWA		CDBG ESG HOME HOPWA	
Homeless/HIV/AIDS		574			\$492,167
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		14 Housing Units			TOTAL \$492,167
Help the Homeless?		No	Start Date:	07/01/07	
Help those with HIV or AIDS?		Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability	
Location(s):	401 Duboce Street, San Francisco, CA 94117				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - San Francisco Redevelopment Agency		31B HOPWA Grantee Administration	CDBG	
Planning/Administration		574	ESG	
			HOME	
			HOPWA	\$216,900
San Francisco administration of HOPWA Program		NA	TOTAL	\$216,900
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - SF Housing Authority		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$3,250,000
Rental assistance program for very low-income persons with HIV/AIDS (includes project sponsor administration).		280 Housing Units	TOTAL	\$3,250,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Affordability
Location(s):	1815 Egbert Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - County of Marin		31B HOPWA Grantee Administration	CDBG	
Planning/Administration		574	ESG	
			HOME	
			HOPWA	\$8,670
Marin County administration of HOPWA Program		NA	TOTAL	\$8,670
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	3501 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - Marin Housing Authority		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$280,330
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration).		28 Housing Units	TOTAL	\$280,330
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Affordability
Location(s):	4020 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - Aging & Adult Services		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$100,000
Comprehensive home and community based services (including attendant care) to persons with HIV/AIDS to avoid placement in a nursing facility or hospital (includes project sponsor administration).		20 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government		HUD Outcome:	Availability/Accessibility
Location(s):	225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - Mental Health Association of San Mateo		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$485,172
Short-term rental and mortgage payment assistance, related supportive services and project sponsor administration for persons with HIV/AIDS.		150 Housing Units	TOTAL	\$485,172
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2686 Spring Street, Redwood City, CA 94063			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program		31B HOPWA Grantee Administration	CDBG	
Planning/Administration		574	ESG	
			HOME	
			HOPWA	\$20,100
San Mateo County administration of HOPWA Program.		NA	TOTAL	\$20,100
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program--Benefits Counseling		31 HOPWA	CDBG	
			ESG	
Homeless/HIV/AIDS		574	HOME	
			HOPWA	\$64,728
Benefits counseling services for very low-income persons with HIV/AIDS (includes project sponsor administration).		125 People	TOTAL	\$64,728
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/08	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government		HUD Outcome:	Availability/Accessibility
Location(s):	225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hunter's Point Community Youth Park Foundation	03D Youth Centers/Facilities	CDBG	\$55,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
ADA restroom upgrades and revamp of the fire alarm at a youth center	1 Public Facilities	TOTAL	\$55,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 200 Middle Point Road, San Francisco, CA 94124
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Independent Living Resource Center of SF	05K Tenant/Landlord Counseling	CDBG	\$60,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
In-depth counseling services and advocacy for consumers applying for emergency funds for housing related expenses so as to stabilize the housing of disabled adults	230 People	TOTAL	\$60,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 649 Mission Street, 3rd Floor, San Francisco, CA 94105
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Ingleside Community Center		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Employment counseling, job training, job placement and supportive services for primarily young adults ages 18-25 living in the OMI neighborhood		30 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1345 Ocean Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Familiar de la Raza		03P Health Facilities	CDBG	\$85,000
Public Facilities		570.201(c)	ESG	
Install HVAC system at a community mental health provider facility in the Mission District		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$85,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2919 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Laboral de la Raza		05C Legal Services	CDBG	\$65,000
Public Services		570.201(e)	ESG	
Legal representation, referrals and processing for low-income workers		600 People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2947 16th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service		20 Planning	CDBG	\$10,864
Planning/Administration		570.205	ESG	
Capacity building for workforce development organizations through professional training for employment specialists		NA	HOME	
			HOPWA	
			TOTAL	\$10,864
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Private 570.500(c)		HUD Outcome:	NA
Location(s):	225 Bush Street, Suite 400, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service		19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$14,136
Planning/Administration		570.201(p)	HOME HOPWA	
Capacity building for MOCD-funded workforce development organizations through professional training for employment specialists		28 Organizations	TOTAL	\$14,136
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	225 Bush Street, Suite 400, San Francisco, CA 94104			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service		05H Employment Training	CDBG ESG HOME HOPWA	\$55,000
Public Services		570.201(e)		
Job readiness, VESL, training and placement services in the non-profit service sector primarily targeting unemployed, low-income individuals		37 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	225 Bush Street, Suite 400, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
John W. King Senior Center		05A Senior Services	CDBG	\$90,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Transportation services for primarily elderly people living in the Bayview and Visitacion Valley neighborhoods		250 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	500 Raymond Avenue, San Francisco, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Juma Ventures		18B ED Technical Assistance	CDBG	\$55,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Business technical support for a social enterprise, Stadium Enterprises, which creates jobs and employs low- and moderate-income young adults to operate coffee and ice cream concessions at both the Giants Stadium and Candlestick Park		160 Jobs	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	131 Steuart Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$77,300
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Shelter in a comprehensive support program to stabilize battered women and their children in crisis		28 People	TOTAL	\$77,300
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		05G Battered and Abused Spouses	CDBG ESG	\$50,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Community-based intervention and support services for battered women and their children		22 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, B, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Centro Legal		05C Legal Services	CDBG	\$100,000
Public Services		570.201(e)	ESG	
Legal services in the areas of housing, immigration, and worker's rights primarily for Latino immigrants		400 People	HOME	
			HOPWA	
			TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	474 Valencia Street, #295, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Community Resource Center		05C Legal Services	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Legal services and information and referrals primarily for low-income Latino immigrants		200 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	474 Valencia Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$54,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Shelter beds for homeless youth		325 People	TOTAL	\$54,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		05 Public Services (General)	CDBG ESG	\$60,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Case management and housing referrals for homeless young adults		100 People	TOTAL	\$60,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)	03D Youth Centers/Facilities	CDBG	\$100,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Reconfigure garage space at a youth center for new program space	1 Public Facilities	TOTAL	\$100,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 127 Collingwood Street, San Francisco, CA 94114
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)	05H Employment Training	CDBG	\$65,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic support, job preparation and employment services for primarily LGBTQQ youth	30 People	TOTAL	\$65,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 127 Collingwood Street, San Francisco, CA 94114
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Legal Assistance to the Elderly		05C Legal Services	CDBG	\$30,000
Housing		570.201(e)	ESG	
Legal advice, referral and/or representation in housing related matters		216 People	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, #1400, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lighthouse for the Blind and Visually Impaired		05H Employment Training	CDBG	\$30,000
Non-homeless Special Needs		570.201(e)	ESG	
Vocational training and job placement to primarily visually impaired persons		4 People	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	214 Van Ness Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lutheran Church of Our Savior		03M Child Care Centers	CDBG	\$30,000
Public Facilities		570.201(c)	ESG	
ADA improvements to children's restrooms of a child care facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1011 Garfield Street, San Francisco, CA 94132			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lyon-Martin Women's Health Services		05M Health Services	CDBG	\$70,000
Public Services		570.201(e)	ESG	
Primary and preventive healthcare for low-income and uninsured women		300 People	HOME	
			HOPWA	
			TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1748 Market Street, #201, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Administration of CDBG Program		21A General Program Administration	CDBG ESG	\$3,270,261
Planning/Administration		570.206	HOME HOPWA	
General administrative expenses for CDBG program		NA	TOTAL	\$3,270,261
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Administration of ESG Program		21A General Program Administration	CDBG ESG	\$47,158
Planning/Administration		570.206	HOME HOPWA	
Administration for the ESG Program		NA	TOTAL	\$47,158
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
Mayor's Office of Community Development - Capital Program Contingency		03	Public Facilities and Improvements (General)	CDBG ESG	\$246,063
Public Facilities		570.201(c)		HOME HOPWA	
Funds for unforeseen expenses for existing capital projects		Public Facilities		TOTAL	\$246,063
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	-	HUD Objective:	Suitable Living Environment		
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility		
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
Mayor's Office of Community Development - Capital Program Delivery		03	Public Facilities and Improvements (General)	CDBG ESG	\$235,000
Public Facilities		570.201(c)		HOME HOPWA	
Capital program delivery costs		Public Facilities		TOTAL	\$235,000
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	-	HUD Objective:	Suitable Living Environment		
Sub-recipient:	Local Government	HUD Outcome:	Availability/Accessibility		
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Consolidated Planning		20 Planning	CDBG	\$110,000
Planning/Administration		570.205	ESG	
			HOME	
			HOPWA	
Consolidated Planning		NA	TOTAL	\$110,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Public Space Improvement Contingency		03 Public Facilities and Improvements (General)	CDBG	\$102,140
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Funds for unforeseen expenses		Public Facilities	TOTAL	\$102,140
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
Mayor's Office of Community Development - Public Space Improvement Program Delivery		03 Public Facilities and Improvements (General)		CDBG ESG	\$112,284
Public Facilities		570.201(c)		HOME HOPWA	
Public Space Improvement program delivery costs		Public Facilities		TOTAL	\$112,284
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	-	HUD Objective:	Suitable Living Environment		
Sub-recipient:	Local Government	HUD Outcome:	Sustainability		
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments		Funding Sources	
Mayor's Office of Community Development - Section 108 Loan Repayment		19F Repayments of Section 108 Loan Principal		CDBG ESG	\$100,000
Public Facilities		570.205(c)		HOME HOPWA	
Section 108 loan repayment		NA		TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	-	HUD Objective:	Suitable Living Environment		
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility		
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Development - Small Business Loan Program		18A ED Direct Financial Assistance to For-Profits	CDBG ESG	\$400,000
Economic Development		570.203(b)	HOME HOPWA	
Small Business Loan Program		Jobs	TOTAL	\$400,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Economic & Workforce Development		18B ED Technical Assistance	CDBG ESG HOME HOPWA	\$70,000
Economic Development		570.203(b)		
Program to promote various state and federal tax credits for businesses in San Francisco to support job creation and retention efforts		Businesses	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Local Government		HUD Outcome:	Availability/Accessibility
Location(s):	1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Mayor's Office of Housing	05 Public Services (General)	CDBG	\$40,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Funds for homeownership counseling services for primarily the Asian community	People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Local Government
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Mayor's Office of Housing	14H Rehabilitation Administration	CDBG	\$100,000
Housing	570.205	ESG	
		HOME	
		HOPWA	
Creating affordable housing through Capital Needs Assessments for selected properties in need of rehabilitation in Mission Housing Development Corporation's portfolio.	770 Housing Units	TOTAL	\$100,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Local Government
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Administration of CDBG Program		21A General Program Administration	CDBG	\$1,340,340
Planning/Administration		570.206	ESG	
			HOME	
			HOPWA	
General administrative expenses for CDBG program		NA	TOTAL	\$1,340,340
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Administration of HOME Program		21H HOME Admin/Planning Costs of PJ (subject to 10% cap)	CDBG	
			ESG	
Housing			HOME	\$792,534
			HOPWA	
General administrative expenses for HOME program		NA	TOTAL	\$792,534
Help the Homeless?		Start Date:	07/01/07	
Help those with HIV or AIDS?		Completion Date:	06/30/08	
Eligibility:	NA - HOME Activity		HUD Objective:	
Sub-recipient:			HUD Outcome:	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program		14A	Rehab; Single-Unit Residential	CDBG ESG	\$1,700,000
Housing		570.202		HOME HOPWA	
Community Housing Rehabilitation Loan Program				TOTAL	\$1,700,000
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	-	HUD Objective:	Decent Housing		
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability		
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Family Rental Housing Development		14G Acquisition For Rehabilitation	CDBG ESG	
Housing		570.202	HOME HOPWA	\$2,150,000
Acquisition of sites for new family housing		Housing Units	TOTAL	\$2,150,000
Help the Homeless?		Start Date:	07/01/07	
Help those with HIV or AIDS?		Completion Date:	06/30/08	
Eligibility:	NA - HOME Activity		HUD Objective:	
Sub-recipient:			HUD Outcome:	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - HOME American Dream Downpayment Initiative		13 Direct Homeownership Assistance	CDBG ESG	
Housing		570.201(n)	HOME HOPWA	\$132,190
Down payment and closing costs assistance for first-time homebuyers.		People	TOTAL	\$132,190
Help the Homeless?		Start Date: 07/01/07		
Help those with HIV or AIDS?		Completion Date: 06/30/08		
Eligibility:	NA - HOME Activity		HUD Objective:	
Sub-recipient:			HUD Outcome:	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Housing Development Pool		14G Acquisition For Rehabilitation	CDBG ESG	\$4,993,638
Housing		570.202	HOME HOPWA	
Funds for housing development and program delivery costs		Housing Units	TOTAL	\$4,993,638
Help the Homeless?		Start Date: 07/01/07		
Help those with HIV or AIDS?		Completion Date: 06/30/08		
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Senior Rental Housing Development	12 Construction of Housing	CDBG ESG HOME HOPWA	\$1,177,156
Housing	570.201(m)		
Additional funds for senior rental housing including new construction projects currently under development	Housing Units	TOTAL	\$1,177,156

Help the Homeless? **Start Date:** 07/01/07
Help those with HIV or AIDS? **Completion Date:** 06/30/08

Eligibility: NA - HOME Activity **HUD Objective:**
Sub-recipient: **HUD Outcome:**
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Supportive Housing	12 Construction of Housing	CDBG ESG HOME HOPWA	\$3,843,173
Housing	570.201(m)		
Additional funds for supportive housing including new construction projects currently under development (includes CHDO SETASIDE)	Housing Units	TOTAL	\$3,843,173

Help the Homeless? **Start Date:** 07/01/07
Help those with HIV or AIDS? **Completion Date:** 06/30/08

Eligibility: NA - HOME Activity **HUD Objective:**
Sub-recipient: **HUD Outcome:**
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Tenant-Based Rental Assistance		05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	CDBG ESG	
Housing		570.204	HOME HOPWA	\$350,000
Rental assistance to prevent evictions		People	TOTAL	\$350,000
Help the Homeless?		Start Date: 07/01/07		
Help those with HIV or AIDS?		Completion Date: 06/30/08		
Eligibility:	NA - HOME Activity		HUD Objective:	
Sub-recipient:			HUD Outcome:	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Area Health Associates		O3C Homeless Facilities (not operating costs)	CDBG ESG	\$40,000
Public Facilities		570.201(c)	HOME HOPWA	
Interior ADA upgrades at a health center serving the homeless and marginally housed populations in the Mission District		1 Public Facilities	TOTAL	\$40,000
Help the Homeless?	Yes	Start Date: 07/01/07		
Help those with HIV or AIDS?	No	Completion Date: 06/30/08		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 Capp Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18B ED Technical Assistance	CDBG	\$260,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of small businesses primarily in the Mission District		80 Jobs	TOTAL	\$260,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		05 Public Services (General)	CDBG	\$155,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Pre-purchase homebuyer education, individual counseling, post-purchase counseling, community presentations and referrals for legal assistance to low and moderate-income households.		1031 People	TOTAL	\$155,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		05 Public Services (General)	CDBG	\$20,850
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial coaching for primarily low-income individuals in the Mission neighborhood		12 People	TOTAL	\$20,850
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Hiring Hall, Inc.		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Employment training, job readiness, placement and retention for low-income individuals		397 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	288 7th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.	20 Planning	CDBG	\$15,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Disaster preparedness planning for the San Francisco Latino Coalition member organizations and for the Mission community	NA	TOTAL	\$15,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: NA - Administrative or Planning Activity
Sub-recipient: Private 570.500(c)
Location(s): 2929 19th Street, San Francisco, CA 94110
HUD Objective: NA
HUD Outcome: NA

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.	05H Employment Training	CDBG	\$100,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, training, placement and retention services in the fields of medical assistance, construction, hospitality, retail and information technology	75 People	TOTAL	\$100,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 2929 19th Street, San Francisco, CA 94110
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers		05A Senior Services	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, meals and recreational activities for primarily seniors		300 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4752 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center		05 Public Services (General)	CDBG	\$25,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, intake and assessment, workshops and classes for homeless individuals in the Mission District		16 People	TOTAL	\$25,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 Capp Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mujeres Unidas y Activas		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness training, hard skills training in home patient care and childcare, job referral, placement and retention services for primarily monolingual Spanish-speaking Latina immigrant women		40 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, #23, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Network For Elders		05A Senior Services	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management and in-home care for primarily seniors in the Bayview Hunter's Point District		100 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1555 Burke Avenue, A, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
New Leaf Services for our Community		05O Mental Health Services	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Mental health case management and therapy for primarily LGBT individuals, couples and families		60 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1390 Market Street, Suite 800, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Nihonmachi Legal Outreach		05C Legal Services	CDBG	\$90,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal counseling and representation on domestic violence, immigration and public benefits issues		489 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1188 Franklin Street, #202, San Francisco, CA 94109			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	18B ED Technical Assistance	CDBG	\$145,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
As part of a joint venture called apiBIS (Asian Pacific Islander Business Information Services), provides direct one-on-one business consulting, loan packaging and other services to primarily Asian and Pacific Islander small business owners and entrepreneurs	17 Jobs	TOTAL	\$145,000
Help the Homeless?	No	Start Date:	07/01/07
Help those with HIV or AIDS?	No	Completion Date:	06/30/08
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	683 Clay Street, San Francisco, CA 94111		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	18C Micro-Enterprise Assistance	CDBG	\$120,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Business technical assistance for micro-enterprises in the Tenderloin and Visitacion Valley areas	9 People	TOTAL	\$120,000
Help the Homeless?	No	Start Date:	07/01/07
Help those with HIV or AIDS?	No	Completion Date:	06/30/08
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	288 Jones Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Service League	05H Employment Training	CDBG	\$64,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, soft and hard skills training, placement and retention services for homeless individuals and ex-offenders	50 People	TOTAL	\$64,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 28 Boardman Place, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Portola Family Connections	05 Public Services (General)	CDBG	\$48,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, counseling, information and referral, translation services, job readiness training, and educational workshops for primarily immigrant families in the Excelsior District	160 People	TOTAL	\$48,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 459 Vienna Street, San Francisco, CA 94112
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Positive Resource Center	18C Micro-Enterprise Assistance	CDBG	\$60,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance primarily for individuals who are living with HIV/AIDS to develop microenterprises	60 People	TOTAL	\$60,000

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise
Sub-recipient: Private 570.500(c)
Location(s): 785 Market Street, 10th Floor, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Positive Resource Center	05H Employment Training	CDBG	\$30,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, placement and retention services for primarily persons living with HIV/AIDS	105 People	TOTAL	\$30,000

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 785 Market Street, 10th Floor, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Providence Foundation		05 Public Services (General)	CDBG	
Homeless/HIV/AIDS		570.201(e)	ESG	\$45,000
			HOME	
			HOPWA	
Case management services targeting primarily residents of the homeless shelter		50 People	TOTAL	\$45,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment	
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility	
Location(s):	1218 Mendell Avenue, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Rebuilding Together San Francisco		14H Rehabilitation Administration	CDBG	\$25,000
Public Services		570.202	ESG	
			HOME	
			HOPWA	
Renovation of homes for primarily low- and moderate-income seniors, persons with AIDS, and persons with disabilities		75 Housing Units	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Suitable Living Environment	
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability	
Location(s):	Pier 28 , San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		03E Neighborhood Facilities	CDBG	\$61,000
Public Facilities		570.201(c)	ESG	
Overhaul of one elevator at a small business development center		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$61,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	275 Fifth Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		18C Micro-Enterprise Assistance	CDBG	\$150,000
Economic Development		570.201(o)	ESG	
Training, individual consultations, access to financing and business technical assistance services to start up and expand micro-enterprises primarily in Bayview Hunters Point		320 People	HOME	
			HOPWA	
			TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3801 Third Street, #616, San Francisco, CA 94124			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18C Micro-Enterprise Assistance	CDBG	\$200,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Entrepreneurial training, individual consultations, access to financing and business support services for individuals to develop micro-enterprises	150 People	TOTAL	\$200,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise
Sub-recipient: Private 570.500(c)
Location(s): 275 Fifth Street, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Richmond District Neighborhood Center	03E Neighborhood Facilities	CDBG	\$95,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace roofs of three small buildings at a facility that provides childcare and music lessons	1 Public Facilities	TOTAL	\$95,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 741 30th Avenue, San Francisco, CA 94121
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Richmond District Neighborhood Center		05 Public Services (General)	CDBG	\$30,000
Public Services		570.201(e)	ESG	
Life skills and job readiness training for young adults ages 18-25		65 People	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	741 30th Avenue, San Francisco, CA 94121			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Sage Project		03E Neighborhood Facilities	CDBG	\$25,000
Public Facilities		570.201(c)	ESG	
Reconfigure front entrance for ADA and safety at a facility that primarily serves women and girls		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1385 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Samoan Community Development Center		05 Public Services (General)	CDBG	\$70,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Information and referral services for primarily low-income, immigrant Samoans and Pacific Islanders in the Visitacion Valley, Bayview Hunter's Point, and Potrero Hill Districts		170 People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2055 Sunnydale Avenue, #100, San Francisco, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Child Abuse Prevention Center - TalkLine		03Q Abused and Neglected Children Facilities	CDBG	\$100,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Improve accessibility of entrance and restroom, redesign counseling room, and create storage and office space at a child abuse prevention facility		1 Public Facilities	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1757 Waller Street, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		05H Employment Training	CDBG	\$638,604
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job training for 30 young adults through implementation of 16 public space improvement projects		30 People	TOTAL	\$638,604
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	102 Fort Mason Street, San Francisco, CA 94123			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		03 Public Facilities and Improvements (General)	CDBG	\$316,296
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Installation of outdoor yard improvements at 14 Child Development Centers		14 Public Facilities	TOTAL	\$316,296
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	102 Fort Mason Street, San Francisco, CA 94123			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		03 Public Facilities and Improvements (General)	CDBG	\$65,100
Public Facilities		570.201(c)	ESG	
Installation of outdoor improvements at two parks		2 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$65,100
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	102 Fort Mason Street, San Francisco, CA 94123			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Authority		03L Sidewalks	CDBG	\$30,000
Public Facilities		570.201(c)	ESG	
Exterior lighting replacements at the Alemany Public Housing		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	Alemany Blvd.& Ellsworth Street , San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation		05 Public Services (General)	CDBG	\$50,000
Housing		570.201(e)	ESG	
Housing placement for first-time homebuyers, general financial education and income enhancement services through one-on-one counseling sessions and pre-purchase workshops.		360 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4439 Third Street Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency - Economic Development Programs			CDBG	\$180,000
Economic Development			ESG	
Economic development programs			HOME	
			HOPWA	
			TOTAL	\$180,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	-		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco State University - Head Start Program	03M Child Care Centers	CDBG	\$141,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Weatherproof building exterior and ADA improvements at a Bayview Hunter's Point Head Start center	1 Public Facilities	TOTAL	\$141,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 729 Kirkwood Street, San Francisco, CA 94124
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly	05K Tenant/Landlord Counseling	CDBG	\$47,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
One-on-one mediation of disagreements and counseling to tenants and landlords to reduce risk of eviction and stabilize the housing situation. Counseling tenants on housing rights and supportive services to assist seniors in obtaining and remaining in their housing units.	190 People	TOTAL	\$47,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 407 Sansome Street, San Francisco, CA 94111
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly		05H Employment Training	CDBG	\$30,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Home health aide training to primarily limited English-speaking adults for state certification and job placement		32 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	407 Sansome Street, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
SF Community Land Trust		05 Public Services (General)	CDBG	\$25,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Homebuyer education services, housing counseling case management, land trust model public education and other information referral/housing placement activities.		228 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	55A Columbus Avenue, San Francisco, CA 94111			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Shanti Project	05 Public Services (General)	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Supportive services including case management, care navigation, emotional support, meal assistance, financial assistance, transportation and health education classes to primarily low-income women diagnosed with breast cancer	60 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/07
Help those with HIV or AIDS?	No	Completion Date:	06/30/08
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	730 Polk Steet, 3rd Floor, San Francisco, CA 94109		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Somarts Cultural Center/Straight Forward Club	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Violence and substance abuse prevention and case management services for primarily young adults ages 18-25 who reside in public and low-income housing	30 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/07
Help those with HIV or AIDS?	No	Completion Date:	06/30/08
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1661 Tennessee Street, 2C, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Somarts Cultural Center/United Playaz	05 Public Services (General)	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Violence prevention and leadership development services for young adults	60 People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 934 Brannan Street, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
South of Market Foundation	18B ED Technical Assistance	CDBG	\$110,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance to business owners and entrepreneurs that are primarily located in the South of Market, Tenderloin and Western Addition	13 Jobs	TOTAL	\$110,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention
Sub-recipient: Private 570.500(c)
Location(s): 1083 Mission Street, 2nd Floor, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center		18B ED Technical Assistance	CDBG	\$135,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
As part of a joint venture called apiBIS (Asian Pacific Islander Business Information Services), provides direct one-on-one business consulting, loan packaging and other services to primarily Asian and Pacific Islander small business owners and entrepreneurs		17 Jobs	TOTAL	\$135,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	875 O'Farrell Street, San Francisco, CA 94109			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center		18C Micro-Enterprise Assistance	CDBG	\$100,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Technical assistance and loan packaging services primarily for the Southeast Asian community in the Tenderloin and other low-income neighborhoods to develop micro-enterprises		50 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	875 O'Farrell Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southwest Community Corporation		05 Public Services (General)	CDBG	\$47,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, information and referral, financial education and income enhancement services for primarily OMI residents		195 People	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	446 Randolph Street, San Francisco, CA 94132			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
St. Boniface Neighborhood Center		05 Public Services (General)	CDBG	\$27,600
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Bilingual services, housing referrals and job placement for homeless single adult men and women in their day shelter		50 People	TOTAL	\$27,600
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	133 Golden Gate Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
St. Vincent de Paul Society of San Francisco	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$20,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter for battered women and their children	85 People	TOTAL	\$20,000
Help the Homeless? Yes	Start Date: 07/01/07		
Help those with HIV or AIDS? No	Completion Date: 06/30/08		
Eligibility: NA - ESG Activity	HUD Objective: Suitable Living Environment		
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility		
Location(s): 3543 18th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization	05 Public Services (General)	CDBG ESG	\$40,250
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Benefits claims assistance and case management for chronically homeless veterans	86 People	TOTAL	\$40,250
Help the Homeless? Yes	Start Date: 07/01/07		
Help those with HIV or AIDS? No	Completion Date: 06/30/08		
Eligibility: NA - ESG Activity	HUD Objective: Suitable Living Environment		
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility		
Location(s): 1060 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization	05C Legal Services	CDBG ESG HOME HOPWA	\$40,000
Homeless/HIV/AIDS	570.201(e)		
Counseling, case management, employment training, and legal services	35 People	TOTAL	\$40,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1060 Howard Street, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Taproot Foundation	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG HOME HOPWA	\$10,000
Planning/Administration	570.201(p)		
Organizational capacity building for MOCD-funded agencies in the areas of marketing, information technology, and human resources	2 Organizations	TOTAL	\$10,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 466 Geary Street, #200, San Francisco, CA 94102
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Telegraph Hill Neighborhood Association		20 Planning	CDBG	\$13,333
Planning/Administration		570.205	ESG	
			HOME	
			HOPWA	
Organizational capacity building for four neighborhood centers through training and peer support of Executive Directors		NA	TOTAL	\$13,333
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Private 570.500(c)		HUD Outcome:	NA
Location(s):	660 Lombard Street, San Francisco, CA 94133			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Telegraph Hill Neighborhood Association		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$16,667
Planning/Administration		570.201(p)	ESG	
			HOME	
			HOPWA	
Organizational capacity building for five MOCD-funded neighborhood centers through training and peer support of Executive Directors		5 Organizations	TOTAL	\$16,667
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	660 Lombard Street, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Housing Clinic, Inc.	05C Legal Services	CDBG	\$87,500
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Provide legal representation to evicted tenants, housing rights education, housing stabilization activities for low-income residents citywide. Improve living conditions by ensuring that units meet minimum code requirements and receive necessary repairs.	552 People	TOTAL	\$87,500

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 126 Hyde Street, San Francisco, CA 94102
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$39,207
Housing	570.202	ESG	
		HOME	
		HOPWA	
Creating affordable housing through rehabilitation of 165 Turk. Location: 165 Turk Street.	27 Housing Units	TOTAL	\$39,207

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 201 Eddy Street, San Francisco, CA 94102
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation		14H Rehabilitation Administration	CDBG	\$39,207
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 249 Eddy. Location: 249 Eddy St.		55 Housing Units	TOTAL	\$39,207
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	201 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation		14H Rehabilitation Administration	CDBG	\$56,410
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 220 Golden Gate. Location 200 Golden Gate Avenue.		174 Housing Units	TOTAL	\$56,410
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	201 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation		14H Rehabilitation Administration	CDBG	\$136,176
Housing		570.202	ESG	
			HOME	
			HOPWA	
Creating affordable housing through rehabilitation of 44 McAllister. Location: 44 McAllister Street.		203 Housing Units	TOTAL	\$136,176
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	201 Eddy Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Arc Of San Francisco		03B Centers for the Disabled/Handicapped	CDBG	\$80,000
Public Facilities		570.205(c)	ESG	
			HOME	
			HOPWA	
Install fire suppression system at a center that serves developmentally disabled adults		1 Public Facilities	TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1500 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
The Arc Of San Francisco	05K Tenant/Landlord Counseling	CDBG	\$25,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Educate service participants, providers and landlords on fair housing laws, develop and conduct workshops on affordable housing for persons with developmental disabilities, provide individualized affordable housing plans for each client.	1327 People	TOTAL	\$25,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1500 Howard Street, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Tides Center/C.L.A.E.R. Project	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management for families impacted by violence	25 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1099 Sunnysdale Avenue, San Francisco, CA 94134
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/Housing Rights Committee of San Francisco		05K Tenant/Landlord Counseling	CDBG	\$80,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Conduct outreach and workshops on allowable rent increases and other tenant issues, provide intake and assessment for senior and/or disabled tenants facing illegal or unmanageable rent increases, provide individual counseling and referral services.		650 People	TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/St. Peter's		05K Tenant/Landlord Counseling	CDBG	\$38,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Provide housing counseling to prevent households from being unlawfully evicted. Provide housing counseling to prevent tenants from having to pay illegal rent increases that may result in them having to move		730 People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, #156, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Toolworks		05H Employment Training	CDBG	\$55,000
Non-homeless Special Needs		570.201(e)	ESG	
			HOME	
Janitorial training program for persons with disabilities		26 People	HOPWA	
			TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	410 Palms Avenue, San Francisco, CA 94130			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Council of Human Services		O3C Homeless Facilities (not operating costs)	CDBG	\$66,000
Public Facilities		570.201(c)	ESG	
			HOME	
Install HVAC system at a homeless drop-in center in the Bayview		1 Public Facilities	HOPWA	
			TOTAL	\$66,000
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2111 Jennings Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Council of Human Services		05 Public Services (General)	CDBG	\$96,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Case management, showers, meals, and other drop-in services for primarily homeless and low-income residents living in the Bayview Hunters Point neighborhood		600 People	HOME	TOTAL \$96,000
			HOPWA	
Help the Homeless?	Yes	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2111 Jennings Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban University		05H Employment Training	CDBG	\$40,000
Public Services		570.201(e)	ESG	
Job training and placement for low and moderate-income families		43 People	HOME	TOTAL \$40,000
			HOPWA	
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	870 Market Street, #472, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF		05K Tenant/Landlord Counseling	CDBG	\$15,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Provide 1:1 counseling for clients seeking affordable housing. Services include translation, application/lease assistance, tenant/landlord dispute resolution, resource referrals, budgeting analysis and education.		25 People	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Street, San Francisco, CA 94109			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF		05H Employment Training	CDBG	\$35,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Employment training and placement services for primarily Vietnamese immigrants		100 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Elderly Mutual Assistance Association		05A Senior Services	CDBG	\$35,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Supportive services primarily targeting low-income Vietnamese seniors		120 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	910 Larkin Street, San Francisco, CA 94109			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center		05H Employment Training	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Employment readiness training and placement for primarily young adults ages 18-24		60 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	150 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Walden House	O3C Homeless Facilities (not operating costs)	CDBG	\$23,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace roof at a transitional housing substance abuse treatment facility	1 Public Facilities	TOTAL	\$23,000

Help the Homeless? Yes
Help those with HIV or AIDS? No

Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1445 Chinook Court, San Francisco, CA 94130

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Walden House	O3C Homeless Facilities (not operating costs)	CDBG	\$70,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace roof at a residential substance abuse treatment facility	1 Public Facilities	TOTAL	\$70,000

Help the Homeless? Yes
Help those with HIV or AIDS? No

Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 890 Hayes Street, San Francisco, CA 94117

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
West Bay Local Development Corporation		03E Neighborhood Facilities	CDBG	\$49,000
Public Facilities		570.201(c)	ESG	
Replace roof of a multipurpose facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$49,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1290 Filmore Street, San Francisco, CA 94115			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Westside Community Mental Health, Inc.		03P Health Facilities	CDBG	\$95,000
Public Facilities		570.201(c)	ESG	
Replace carpeting and ceiling tile in mental health facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$95,000
Help the Homeless?	No	Start Date:	07/01/07	
Help those with HIV or AIDS?	No	Completion Date:	06/30/08	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	245 11th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Women's Foundation of California		18C Micro-Enterprise Assistance		CDBG ESG HOME HOPWA	\$45,000
Economic Development		570.201(o)			
Support of La Cocina, a nonprofit commercial kitchen and business incubator that supports the development of micro-enterprises		32 People			TOTAL
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability	
Location(s):	2948 Folsom Street, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Women's Initiative for Self Employment		18C Micro-Enterprise Assistance		CDBG ESG HOME HOPWA	\$100,000
Economic Development		570.201(o)			
Bilingual micro-enterprise training, technical assistance and financial services targeting low-income women		300 People			TOTAL
Help the Homeless?	No	Start Date:	07/01/07		
Help those with HIV or AIDS?	No	Completion Date:	06/30/08		
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity	
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability	
Location(s):	1398 Valencia Street, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Wu Yee Children's Services	18C Micro-Enterprise Assistance	CDBG	\$40,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance to support the start-up, retention and growth of family childcare micro-enterprises	80 People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: 570.208(a)(2)(iii) - Low/Mod Limited Clientele,
 Microenterprise
Sub-recipient: Private 570.500(c)
Location(s): 706 Mission Street, 6th Floor, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
		CDBG	\$24,618,026
		ESG	\$943,166
		HOME	\$8,445,053
		HOPWA	\$9,100,000
		TOTAL	\$43,106,245

Help the Homeless?
Help those with HIV or AIDS?
Start Date: 07/01/07
Completion Date: 06/30/08

Eligibility: -
Sub-recipient:
Location(s):
HUD Objective:
HUD Outcome: