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Executive Summary

The Consolidated Annual Performance and Evaluation Report (CAPER) for the 2007-2008 program year represents the annual report of the City and County of San Francisco's implementation of four U.S. Department of Housing and Urban Development (HUD) programs:

- The Community Development Block Grant (CDBG);
- The Emergency Shelter Grant (ESG);
- The HOME Investment Partnership (HOME); and
- The Housing Opportunities for Persons With AIDS (HOPWA) Programs.

The 2007-2008 CAPER serves two purposes: 1) a summary of resources used during the program year July 1, 2007 through June 30, 2008; and 2) a self-evaluation of a) progress and challenges addressing priorities; and b) key accomplishments.

The City and County of San Francisco received the following new funding from the U.S. Department of Housing and Urban Development (HUD) for program year 2007-2008:

CDBG:	\$21,930,509
ESG:	\$943,166
HOME:	\$7,925,341
ADDI:	\$132,190
HOPWA:	\$8,189,000
2007-2008 Total:	\$39,120,206

This report describes the program areas in which CDBG, ESG, HOME and HOPWA dollars were invested during the 2007-2008 program year and the community development and housing priorities that were addressed through the investments.

Investments were made in the following program areas:

- CDBG Capital Projects;
- CDBG Public Space Improvements;
- CDBG Public Services;
- CDBG Economic Development and Micro-enterprise Assistance;
- CDBG Planning and Capacity Building;
- CDBG and HOME Housing Activities;
- ESG Essential Services;
- ESG Homeless Prevention;
- ESG Shelter Operating Expenses;
- HOPWA Capital Projects;
- HOPWA Rental Assistance Programs; and
- HOPWA Supportive Services and Operating Subsidies.

San Francisco's 2007-2008 CDBG, ESG, HOME and HOPWA priorities, as reflected in its Action Plan, were to:

- Promote economic self-sufficiency for low- and moderate-income families;
- Strengthen neighborhood vitality;
- Increase the provision of timely, relevant and effective social services;
- Promote equity-based public policy strategies;
- Create housing opportunities for the homeless;
- Create affordable rental housing opportunities for individuals and families with incomes up to 60% of AMI;
- Create homeownership opportunities for individuals and families up to 120% of AMI;
- Sustain rental subsidies and housing advocacy services for people with HIV/AIDS;
- Sustain services and operating subsidies linked to five licensed residential care facilities for people with HIV/AIDS; and
- Assess capital needs of existing projects and fund improvements as necessary to provide housing for people with HIV/AIDS.

Over the course of the program year, CDBG, ESG, HOME and HOPWA funds were strategically executed to renovate and develop community facilities; improve ADA access; strengthen neighborhood vitality through improved public play structures; provide low-income residents with employment readiness skills; support the placement of residents in jobs that pay living wages; assist small businesses and micro-enterprises; support affordable, accessible housing; provide services for first-time home buyers; support housing for people with AIDS; and deliver services that help to prevent homelessness. Additionally, CDBG funds were used to support planning and capacity building activities for community-based organizations.

Select highlights of the 2007-2008 program year include:

- 34 capital projects were completed;
 - 16 public space improvement projects were completed;
 - 13,436 individuals received non-housing related public services;
 - 2,785 individuals received economic development/micro-enterprise assistance;
 - 974 small businesses and micro-enterprises received business technical assistance;
- 2,793 individuals received ESG-funded homeless or homeless prevention services;
- 1,288 persons in 1,167 households received HOPWA-funded services;
 - The City has leveraged significant resources through public, private and not for profit support of programs that strengthen and optimize federal funds;
 - Increased coordination of services, especially workforce development activities; and
 - Improved monitoring and management of and technical assistance to sub-recipients.

The 2005-2009 Consolidated Plan is extremely specific regarding geographic areas to invest substantial resources; and second, the Plan frames a set of goals (four for MOCI and three for MOH) that correspond to measurable objectives, strategies and potential activities. MOCI has developed and maintained a database to support a more rigorous tracking system, that calculates output data and monitors outcomes.

The net result of these changes relates to the second persistent challenge for the City, the selection process for grantee agencies. In the past, many grantees enjoyed support from MOCI and MOH as repeat grantees. This process tends to establish a set of community and political expectations that can be difficult to challenge. MOCI, MOH and the SFRA recognize the complexities of recommending agency proposals at a time when funds have become more competitive.

MOCI has continued to develop a heightened set of expectations from our community providers regarding accountability, best practices, performance and integrity. MOCI is in the process of shaping a Request for Proposals (RFP) for program year 2009-2010 that will follow the strategic blueprint of the 2005-2009 Consolidated Plan. Program year 2009-2010 is the last year of San Francisco's current Consolidated Plan. As with recent year RFPs, the expectation with this RFP is that its focus will be more tailored, the application submissions appropriately responsive, and the subsequent development of work plans and contracts more closely aligned with the strategies and activities that roll-up to Specific, Measurable, Achievable, Relevant and Timely (SMART) objectives.

MOCI, MOH and SFRA are proud of the strategies employed by City staff and community partners to support many of our low- and moderate-income and hard to reach residents. We celebrate the accomplishments that are detailed in this CAPER and we renew our commitment to improved outcome tracking, enhanced community participation in the process and creative engagement with the private, philanthropic and not for profit sector to leverage and optimize our federal resources.

PART 1. CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT INTRODUCTION

The Consolidated Annual Performance and Evaluation Report (CAPER) for the 2007-2008 program year represents the annual report of the City and County of San Francisco's implementation of four U.S. Department of Housing and Urban Development (HUD) programs:

- The Community Development Block Grant (CDBG);
- The Emergency Shelter Grant (ESG);
- The HOME Investment Partnership (HOME); and
- The Housing Opportunities for Persons With AIDS (HOPWA) Programs.

The 2007-2008 CAPER serves two purposes: 1) a summary of resources used during the program year July 1, 2007 through June 30, 2008; and 2) a self-evaluation of a) progress and challenges addressing priorities; and b) key accomplishments.

In San Francisco, the Mayor's Office of Community Investment (MOCI) (formerly Mayor's Office of Community Development) is the lead agency responsible for the consolidated reporting for the four programs to HUD. MOCI administers non-housing aspects of the CDBG Program and the ESG Program. The Mayor's Office of Housing (MOH) is responsible for the housing activities of the CDBG Program and the HOME Program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

The Citizens' Committee on Community Development (CCCD) is a 17-member advisory body that makes recommendations on MOCI and MOH grants under the CDBG, ESG and HOME programs. Members are appointed by the Mayor, and represent a broad cross-section of communities served by MOCI and MOH. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, reviews proposals, makes funding recommendations for the CDBG, ESG and HOME programs to the Mayor, and encourages public participation throughout the year on the three federal programs. The CCCD has regular monthly public meetings.

HUD Program Descriptions

1) Community Development Block Grant Program

Title I of the Housing and Community Development Act of 1974 (Public Law 93-383) created the Community Development Block Grant (CDBG) Program. Reauthorized in 1990 as part of the Cranston-Gonzalez National Affordable Housing Act, local communities can use the resources of the CDBG Program to develop flexible, locally designed community development strategies to address the program's primary objective, which is “... *development of viable urban communities, by providing decent housing and suitable living environments and expanding economic development opportunities principally for persons of low and moderate income.*”

The CDBG program is directed toward neighborhood revitalization through the funding of local programs that support the empowerment of low-income households through workforce development initiatives, economic development, housing and the provision of improved community facilities and services. Through the CDBG program, cities are allowed to develop their own programs and funding priorities, but are limited to activities that address one or more of the national objectives of the program. The national objectives include benefiting low- and moderate-income persons, aiding in the prevention or elimination of blight, and addressing other urgent community development needs.

2) Emergency Shelter Grant Program

The Emergency Shelter Grant Program, authorized by the Stewart B. McKinney Homeless Assistance Act, provides funding for four types of activities that assist homeless individuals and families: (1) rehabilitation or conversion of buildings for use as emergency shelter, (2) operating expenses for emergency shelters, (3) essential social services for homeless individuals, and (4) prevention activities that help reduce the number of people who become homeless.

3) HOME Investment Partnership Program

The HOME Investment Partnerships, introduced in the Cranston-Gonzalez National Affordable Housing Act of 1990, provides funding that can be used for rehabilitation, new construction, acquisition of affordable housing, and/or tenant-based rental assistance.

4) Housing Opportunities for Persons With AIDS Program

The Housing Opportunities for Persons With AIDS program allocates funds to assist all forms of housing designed to prevent homelessness of persons with HIV/AIDS, and to meet the housing needs of persons with HIV/AIDS, including lease/rental assistance, shared housing arrangements, apartments, single room occupancy (SRO) dwellings, and community residences. Supportive services may also be included in the program.

Neighborhood Definitions

In order to ensure consistency in the geographic definition of San Francisco neighborhoods, MOCI has described neighborhood boundaries with year 2000 census tracts. Population data has been included to broaden our understanding of density within these neighborhoods.

Neighborhood Boundary Definitions

Neighborhood	Census Tracts	Total Population*
Bayview Hunters Point	230.01, 230.02, 230.03, 231.01, 231.02, 231.03, 232, 233, 234, 606, 609, 610	34,835
Bernal Heights	251, 252, 253, 254.01, 254.02, 254.03	24,952
Chinatown	107, 113, 114, 118	13,601
Diamond Heights/Glen Park	217, 218	8,053
Excelsior	256, 260.01, 260.02, 260.03, 260.04, 263.01, 263.02, 263.03	37,064
Financial District	115, 117	2,506
Fisherman's Wharf/North Waterfront	101,105	5,096
Golden Gate Park	603	137
Haight Ashbury	166, 171	12,308
Hayes Valley	163, 164, 167, 168	19,114
Inner Sunset	301.01, 302.01, 302.02, 303.01, 303.02	22,266
Japan Town	155	3,591
Lakeshore/Stonestown	331, 332.01, 332.02, 604	15,590
Lone Mountain/North of Panhandle	156, 157, 165	14,817
Marina	126, 127, 128, 129, 130	22,457
Mission	177, 201, 202, 207, 208, 209, 210, 228.01, 228.02, 228.03, 229.01, 229.02, 229.03	60,202
Mission Bay	607	676
Nob Hill	110, 111, 112, 119, 120, 121	26,965
Noe Valley	211, 212, 213, 214, 215, 216	21,477
North Beach	104, 106	9,138
Oceanview Merced Ingleside	262, 312, 313, 314	29,792
Outer Mission	255, 261	13,513
Pacific Heights	131, 132, 134, 135, 152, 153	23,205
Portola	257, 258, 259	15,370
Potrero Hill	226, 227.01, 227.02, 227.03	10,542
Presidio	601	2,234
Presidio Heights/Laurel Heights	133, 154	9,907
Richmond	401, 402, 426, 427, 451, 452, 476, 477.01, 477.02, 478, 479.01, 479.02	66,083
Russian Hill	102, 103, 108, 109	18,016
Seacliff/Lake District	428, 602	2,682
South Beach	176.02, 179.01	5,942
South of Market	176.01, 178, 180	13,870
Sunset	326, 327, 328, 329, 330, 351, 352.01, 352.02, 353, 354	70,672
Tenderloin	122, 123, 124, 125	29,155
Treasure Island	179.02	1,453
Twin Peaks	204	6,742
Upper Market/Castro	169, 170, 203, 205, 206	17,302
Van Ness/Civic Center	151, 160, 162	6,948
Visitacion Valley	264.01, 264.02, 264.03, 264.04, 605.01, 605.02	18,069
West of Twin Peaks	301.02, 304, 305, 306, 307, 308, 309, 310, 311	44,098
Western Addition	158, 159, 161	16,293
Total Population for City and County of San Francisco		776,733

*Source: U.S. Census 2000, SF 1

Abbreviations

CCCD	Citizens Committee for Community Development
CDBG	Community Development Block Grant
CHAS	Comprehensive Housing Affordability Strategy, refers to data used by HOME and CDBG jurisdictions to prepare the Consolidated Plan
ESG	Emergency Shelter Grant
HOME	The Home Investment Partnership Section of the Cranston-Gonzalez National Affordable Housing Act of 1990
HOPWA	Housing Opportunities for Persons With AIDS
HUD	U.S. Department of Housing and Urban Development
MOD	Mayor's Office on Disability
MOCI	Mayor's Office for Community Investment
MOH	Mayor's Office of Housing
SFHA	San Francisco Housing Authority
SFRA	San Francisco Redevelopment Agency

Citizen Participation

The Draft 2007-2008 CAPER was available to the public for review and comment between September 10, 2008 and September 24, 2008. The City published a notice in the San Francisco Chronicle on September 3, 2008 and September 13, 2008 informing the public of the availability of the draft document for review and comment. Public outreach ads were also published in neighborhood and ethnic group-specific newspapers regarding the availability of the Draft 2007-2008 CAPER for review. The public had access to a hard copy of the document at the Main Branch of the Public Library and at the offices of MOCI, MOH and SFRA. An electronic copy of the draft document was posted on MOCI's website. The public was invited to provide comments on the Draft 2007-2008 CAPER on September 15, 2008 at a regular meeting of the Citizens' Committee on Community Development (CCCD).

No comments were received regarding the draft document.

New Resources for 2007-2008

The City and County of San Francisco received the following new funding from the U.S. Department of Housing and Urban Development (HUD) for program year 2007-2008:

CDBG:	\$21,930,509
ESG:	\$943,166
HOME:	\$7,925,341
ADDI:	\$132,190
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2007-2008 Total:	\$39,120,206

Leveraging Resources

MOCI, MOH and the SFRA pursued all resources that were originally indicated in the 2007-2008 Action Plan, and all three agencies provided certifications for consistency for other HUD programs. MOCI, MOH and the SFRA did not hinder the implementation of the 2005-2009 Consolidated Plan or the 2007-2008 Action Plan by action or willful inaction.

Renewal Community – MOCI continued to administer San Francisco’s Renewal Community (RC) designation, which was awarded by HUD in 2002. The RC area covers the Tenderloin and some parts of the Mission, Financial District, Chinatown and South of Market. Businesses may claim up to \$1,500 for each employee who lives and works in the RC. Businesses located in the RC are also eligible for zero percent on capital gains, accelerated depreciation and other tax incentives.

Project Connect – As reported in previous CAPERs, the city began a comprehensive effort in 2004 to assess community needs using an on the ground survey of residents in San Francisco’s most disenfranchised neighborhoods. Since 2004, Project Connect has evolved into SF Connect and has grown to focus on four separate areas of community development. These are: Project Homeless Connect, Project Green Connect, Project Youth and Families Connect, and Project Tech Connect.

MOCI staff continues to support **Project Homeless Connect** (PHC). PHC is the first and the most well known of the many successful “connect” efforts that have sprung from the original Project Connect. The project began in October 2004 and is now a national best practice model that is being implemented in 130 other cities across the United States as well as Canada and Australia.

The mission of PHC is to rally the city to support and create lasting solutions for homeless San Franciscans. Every other month over 1,000 community volunteers partner with city government, non-profits and the private sector to provide a one-stop shop of health and human services for homeless San Franciscans. Services include medical, mental health, substance abuse, housing, dental, benefits, legal, free eyeglasses, California ID, food, clothing, wheelchair repair and more. The goal of PHC is to provide easy access to services that support the transition the of City's homeless off the streets and into housing. The strategy for achieving this goal is to engage all San Franciscans in bi-monthly outreach efforts to the homeless and by leveraging non-governmental assets with traditional city services to increase housing options and build service capacity.

To date, 24 outreach events have been supported by a total of over 25,000 compassionate volunteers and have successfully connected more than 20,000 homeless persons to critical services. PHC has debunked the myth that the homeless do not seek assistance and services and prefer to be on the street. The data proves that when people are approached in a respectful and kind manner, and with available resources, many are eager to accept help towards self-sufficiency. PHC partners with over 250 non-profit providers and 300 corporations who provide services, volunteers, donations and in-kind support.

Project Green Connect is growing a community of residents, businesses, non-profit organizations and city agencies dedicated to improving the environment for all San Franciscans. Through existing volunteer activities and pilot programs, participants improve and plant neighborhood parks, street gardens, street trees, and other public spaces; maintain and care for the city's green resources; and strengthen the community ties that enhance the everyday experience of city living.

In the larger spirit of San Francisco Connect, **Project Youth and Families Connect** works to link schools and youth to the community as well as improve the academic and employment opportunities available to youth. In partnership with DonorsChoose and San Francisco School Volunteers, Project Youth and Families Connect engages community members in schools through volunteering and financial donations that will directly benefit youth and their schools. Additionally, Project Youth and Families Connect issues specific challenges to donors and plans events to encourage volunteering. Project Youth & Families Connect will also work with United Way of the Bay Area to provide job placement and training for youth.

The mission of **Project Tech Connect** is to promote digital inclusion within all of San Francisco's socio-economically diverse communities and enable all residents to benefit from access to the Internet and information technology. Recent research shows that a significant digital divide exists in San Francisco. Low-income youth and their families, residents of public housing, limited English speaking communities and people with disabilities are less likely to have access to computers and the Internet. Project Tech Connect seeks to bridge this divide by engaging the public, private and nonprofit sectors to provide access to the Internet, affordable computers and hardware, technical support and training and community based content and services. As more of our daily lives are conducted on the Internet, those San Franciscans who are not connected are excluded from opportunities in employment, education, health care, services and the ability to participate in civic affairs. These people are the principal reason for Project Tech Connect.

In 2007, Project Tech Connect worked with the Alice Griffith Opportunity Center in Bayview; Booker T. Washington Community Service Center in the Western Addition; Self-Help for the Elderly in Chinatown; Conard House McAllister, Network Ministries and St. Anthony Foundation in the Tenderloin, Caminos Pathways in the Mission and the Visitacion Valley Middle School Community Beacon Center. Project Tech Connect volunteers and partners repaired equipment, installed wireless Internet access equipment, provided one-on-one advice and training and shared information about affordable computer purchase and repair.

South of Market Community Stabilization Fund – The Fund was created in 2005 to receive stabilization impact fees of \$14 per square foot on certain residential developments in the Rincon Hill Area Plan to mitigate the impacts of residential development and provide community stabilization benefits in the South of Market (SOMA) neighborhood. Funds will be used to address the impacts of destabilization on residents and businesses in SOMA, including affordable housing and community asset building; small business assistance; and eviction prevention, employment development and capacity building for SOMA residents. The SOMA Community Stabilization Fund Community Advisory Committee was created to advise the San

Francisco Board of Supervisors and the Mayor on recommended expenditures of the SOMA Community Stabilization Fund.

The Committee completed a strategic planning process to determine priorities for the Fund. MOCI is responsible for administration of the Fund, which is projected to generate up to \$32 million in new revenue support for the SOMA neighborhood as defined in Ordinance 217-05. The four goals of the Fund are to 1) strengthen community cohesion; 2) support economic and workforce development for low income residents and businesses that serve SOMA; 3) increase access to perpetually affordable housing opportunities for existing residents of SOMA; and 4) improve the existing infrastructure and physical environment.

Substantive funding is projected beginning early 2009. MOCI staff is working with the Committee to develop a Request for Proposals to be released upon confirmation of the first significant round of funding, which is currently estimated at \$4.5 million.

Communities of Opportunity (COO) – This is a unique place-based strategy of renewal being developed by a partnership of leaders from the City of San Francisco and the private philanthropic community. COO provides strategies to transform San Francisco's most neglected neighborhoods. Communities of Opportunity seeks to build a covenant between the City and residents in long-neglected communities of the southeast sector to achieve a shared vision of opportunity for San Francisco's most at-risk residents and neighborhoods. To date, COO has received \$3.2 million of private funding, \$400,000 of funding from the City and County of San Francisco, and has been able to leverage \$2.8 million of funding together with other city departments.

Initially, COO is focused on four well-defined pilot nodes within the Southeast sector. These nodes represent the areas of significant need and opportunity. Three of the nodes are located in Bayview Hunters Point and one node is located in the Visitacion Valley.

Eight catalytic outcomes will demonstrate that Communities of Opportunity is different from previous initiatives:

1. Safety is established;
2. Adults find employment;
3. Social networks and institutions are strong and support transformation;
4. Partnership between City, residents and other stakeholders is established;
5. Chronic-crisis families and individuals receive integrated services;
6. Children and youth access educational enrichment and employment programs;
7. Physical infrastructure is improved; and
8. Economic development in the Southeast provides direct benefits.

In order to achieve these outcomes, activities and resources of City agencies including the Department of Children, Youth and their Families, Human Service Agency, Department of Public Health, San Francisco Housing Authority, Mayor's Office of Economic and Workforce Development, Mayor's Office of Criminal Justice, Mayor's Office of Housing and Mayor's Office of Community Investment will be realigned and new programs will be launched.

COO works with nonprofits to help them become Neighborhood Benefit Organizations (NBOs). A NBO is an organization that serves the community by providing high quality programs and also is a connection point that helps individuals and families get access to other services and benefits they need. COO has created NBO University – a capacity building program for nonprofits serving COO communities who wish to become NBOs.

Like the city, NBOs are accountable for results. They share their outcomes with the community and engage in dialogue with residents and the city about how to continuously improve their performance. COO works with NBOs to support positive change in our neighborhoods.

General Fund Support – MOCI received nearly \$2 million from the City’s General Fund in program year 2007-2008 to support various activities, including immigration legal services, economic development, workforce development and capital projects.

Tax Increment Funds from the San Francisco Redevelopment Agency – MOCI received over \$2 million in tax increment funds in 2007-2008 for economic development and workforce development activities in the South of Market, Yerba Buena Center, Bayview Hunters Point and Western Addition Redevelopment Project Areas.

Criminal Justice Funding – Beginning with program year 2008-2009, MOCI will administer criminal justice funding for the City and County of San Francisco. For 2008-2009, the total amount is nearly \$6 million combined from the City’s General Fund, the State of California and the federal Department of Justice.

SF STAT is Mayor Newsom’s program to emphasize the use of data in addressing cross-departmental objectives. This effort has driven city departments to think in new ways, working with each other to share information and to focus on challenges that overlap across departments and neighborhoods. SF STAT focuses on six policy areas, Community and Economic Development, Housing and Homelessness, Clean and Green, Public Safety, Transportation and Government Efficiency. City department representatives working in each of the policy areas present and share information at quarterly meetings with the Mayor. The vision is to provide an opportunity for city departments to use information and analysis that spawns creative solutions to complex issues.

Programmatic Agreement for Compliance with National Historic Preservation Act – The City and County of San Francisco, acting through the Mayor’s Office of Community Investment (MOCI), negotiated a Programmatic Agreement (PA) with the California State Historic Preservation Officer (SHPO) and the Advisory Council on Historic Preservation (ACHP). The agreement ensures that the City and County of San Francisco meets its obligations under Section 106 of the National Historic Preservation Act and establishes the standards, stipulations and procedures which govern the historic review of City and County of San Francisco projects subject to 24 CFR Part 58. The agreement allows for the expedited review of construction projects which have the potential to affect cultural resources and which are subject to 24 CFR Part 58. Projects subject to 24 CFR Part 58 include the Community Development Block Grant, Emergency Shelter Grants, Housing Opportunities for Persons with AIDS, and other numerous HUD programs.

The review process contemplated by the PA allows for the exemption of routine capital projects necessary to maintain public facilities in good repair and ensure they comply with exiting building codes. Examples of such projects include the replacement of roofing materials, the upgrading of electrical wiring and the repair of fencing. The PA does not reduce the level of protection afforded by the National Historic Preservation Act to cultural resources; the PA expedites and streamlines review under the National Environmental Policy Act. The PA is authorized by 36 CFR §800.14(b).

To date over 50 capital projects have been reviewed under the programmatic agreement resulting in considerable reductions in project implementation time and costs. Two reports have been filed with the California Office of Historic Preservation as required by the PA.

PART 2. MOCI ASSESSMENT

Allocation Process

The Mayor's Office of Community Investment is the agency responsible for allocating Community Development Block Grant and Emergency Shelter Grant funds for community development activities in San Francisco. The process is outlined below:

- In partnership with the Citizens' Committee on Community Development (CCCD), conduct multiple public hearings to solicit citizen input on community needs;
- Issue a Request for Proposals and hold technical assistance workshops to provide information on the application and review process;
- MOCI and MOH staff review applications and make recommendations to the CCCD;
- CCCD reviews applications and makes funding recommendations to the Mayor and Board of Supervisors;
- In partnership with the CCCD, conduct a public hearing to solicit input on the preliminary recommendations;
- Funding recommendations go through the San Francisco Board of Supervisors review process;
- The Board of Supervisors and the Mayor approve the funding recommendations; and
- Submit annual Action Plan application for HUD consideration.

The implementation of the 2007-2008 CDBG and ESG programs began in October of 2006 with two public hearings conducted by the Citizens Committee on Community Development (CCCD) to solicit citizen input on community needs. The CCCD is an advisory body, appointed by the Mayor, which includes a broad cross section of the community and is charged with assisting the Mayor with identification of community needs and formulating program priorities.

In addition to the needs hearings, the formulation of the 2007-2008 CDBG and ESG programs took into consideration the priorities established in the Continuum of Care Plan for services to the homeless, the deliberations of the City's Comprehensive Housing Affordability Strategy (CHAS) Advisory Committee, results from the Project Connect door-to-door surveys and the neighborhood plans completed as part of the Enterprise Community application process, which were updated during the development of the 2005-2009 Consolidated Plan. The six neighborhood plans for Chinatown, Tenderloin, South of Market, Mission, Bayview Hunters Point and Visitacion Valley also serve as HUD-approved strategies for the City's Neighborhood Revitalization Strategy Areas.

Following the establishment of annual priorities and strategies, a Request for Proposals (RFP) was issued in November 2006 and publicly noticed RFP technical assistance workshops were conducted in November and December to facilitate the application process. Proposals were due towards the end of December 2006. The CCCD, with the assistance of MOCI and MOH staff, reviewed all of the proposals that were received and made recommendations to the Mayor in late

February of 2007. A public hearing was conducted in the beginning of March 2007 to receive comments on the preliminary funding recommendations.

Following the public review period, the proposed funding recommendations for the 2007-2008 CDBG and ESG programs were presented to the San Francisco Board of Supervisors in April 2007 for approval. The Board of Supervisors' process included a review of fiscal aspects of the proposed activities by an independent budget analyst and another opportunity for the public to provide comments on the funding recommendations. After the Board of Supervisors and Mayoral approvals, the funding recommendations were included in the 2007-2008 Action Plan that was submitted for HUD approval in May 2007.

Documents and reports that were available to the general public during the 2007-2008 program year include:

- Consolidated Plan for 2005-2009;
- Annual Request for Proposals;
- List of Preliminary Funding Recommendations (proposed projects);
- List of Final Recommendations (funded projects);
- Annual Action Plan for 2007-2008;
- Annual CAPER for 2006-2007;
- All Citizens' Committee of Community Development meeting minutes;
- All public notices regarding the CDBG and ESG programs; and
- Summary of all public comments received regarding the CDBG and ESG programs.

The Action Plan includes a summary of citizen comments from the two public needs hearings and the public hearing on preliminary funding recommendations. Any citizen comments received on the draft Action Plan is included in the final Action Plan. Any comments received on the draft CAPER is included in the final CAPER.

Community Development Program Areas and Priorities

This section describes the program areas in which CDBG and ESG dollars were invested during the 2007-2008 program year and the community development priorities that were addressed through the investments.

Investments were made in the following program areas:

- Capital Projects;
- Public Space Improvements;
- Public Services;
- Economic Development and Micro-enterprise Assistance;
- Planning and Capacity Building;
- Housing Activities; and
- Emergency Shelter Grants.

San Francisco's 2007-2008 CDBG and ESG priorities, as reflected in its Action Plan, were to:

- Promote economic self-sufficiency for low- and moderate-income families;
- Strengthen neighborhood vitality;
- Increase the provision of timely, relevant and effective social services; and
- Promote equity-based public policy strategies.

CDBG Program Areas

- **Capital Projects**

Essential services are provided to low- and moderate-income residents through publicly and privately owned neighborhood facilities. Capital Projects support the physical needs of neighborhood facilities and include 1) rehabilitation of existing facilities and 2) development of new facilities.

Rehabilitation of existing facilities preserves and expands the service capacities of existing centers that provide activities for children, youth, adults and seniors. Many neighborhood facilities need rehabilitation work to meet code requirements necessitated by more intensive use of the facilities and/or to increase the level of services. Some organizations housed in older buildings may require modernization or redesign to meet current use.

As neighborhoods change, the infrastructure often is not in place to provide services that are needed by community members. For example, aging neighborhoods may need senior centers and neighborhoods that are becoming family-oriented may need youth centers. MOCI responds to these emerging needs by supporting the development of new facilities. Limited funds may be available for new facilities in low-income areas if current needs are not being met by existing centers. The high costs of developing new facilities generally ensure that buildings are multi-purpose and that the CDBG funds are leveraged with other sources of revenue.

Capital Grants

During 2007-2008, \$2,720,435 in capital funding was allocated for 26 projects. This included five neighborhood centers that offer multi-services to low- and moderate-income individuals and families; four youth centers; four health centers; three childcare centers; one homeless facility; one facility that serves persons with disabilities; and eight other types of facilities. This funding allocation reflects the needs identified in the Consolidated Plan. Neighborhood centers, youth centers and childcare centers are high priority facility needs for San Francisco. Health facilities and facilities that serve persons with disabilities are medium priority needs.

Of the 26 new capital projects, three were completed during the program year. Another 31 projects funded with prior year capital funds were completed, for a total of 34 completed during program year 2007-2008. Of the 31 completed projects from prior years, nine are neighborhood centers, seven are childcare centers, three are senior centers, two are health centers, one is a homeless facility, one is a youth center and eight are other types of community facilities. See Appendix A for a list of 2007-2008 grants for capital projects and a list of projects that were completed during the program year.

Section 108 Loan Financing for Capital Projects

During program year 2007-2008, MOCI applied for and received a Section 108 loan in the amount of \$1,829,000 from HUD to finance the renovation of an existing building to serve as a new youth sports facility in the Hunter's Point neighborhood. The new facility, which was completed and opened in June 2008, consists of 23,000 square feet of interior space, including a

large gymnasium, an auditorium/multi-purpose meeting room and a row of office/classrooms. It also includes a courtyard in the center and an adjoining athletic field.

The Boys and Girls Clubs of San Francisco, the nonprofit operator of the facility, will implement a full range of programs for local children and youth, including homework assistance, reading and math skills development, fine arts instruction, leadership programs, job training, community service projects, health and prevention programs, and sports, fitness and recreation programs that include Junior Giants Baseball and other leagues.

The total capital project cost was approximately \$5 million. \$1 million was generated by a September 2004 City and County of San Francisco settlement with AIMCO in which the Denver-based real estate investment trust settled litigation involving four federally-subsidized apartment complexes it owns and operates in the Bayview/Hunter's Point neighborhood. Approximately \$1 million was provided through private sources secured by the Boys and Girls Clubs of San Francisco. MOCI provided nearly \$1 million, through two CDBG grants (\$500,000 in 2005 and \$471,000 in 2007). The remaining costs of nearly \$2 million were provided through the Section 108 financing.

Repayment of this Section 108 loan will be made with future San Francisco CDBG entitlements.

- Public Space Improvements

This program funds the improvement of publicly accessible spaces for the benefit of low-income users, particularly in targeted neighborhoods. In 2007-2008, 17 projects were funded under this program area for a total of \$376,064. 16 projects were completed during the program year; one was cancelled. Projects included removal and installation of play structures and safety matting; installation of benches and planter boxes, installation of fencing and gates and landscaping, primarily at San Francisco Unified School District Child Development Centers and other child care centers. See Appendix A for a list of 2007-2008 grants for public space improvement projects.

- Public Services

MOCI uses CDBG dollars to fund services that are needed to stabilize low-income individuals, families and neighborhoods. For San Francisco, employment training is a high priority public service need. Medium priority needs include children and youth services, senior services, health services, substance abuse prevention services and services for disabled individuals.

In 2007-2008, MOCI focused its Public Service efforts on programs that provide essential support services to low-income persons and their families. Public services include a multitude of different activities, including job training and placement, recreational activities and academic support for children and youth, legal counseling and representation, health services, services for victims of domestic violence, services for the homeless and other services which contribute to the well-being of members of the community. These programs are designed to serve low- and moderate-income residents as well as particular population groups such as persons with disabilities, homeless, unemployed, children, seniors and battered spouses. The Public Services

program focuses on essential human needs, and complements CDBG-funded physical projects such as affordable housing developments, construction of community facilities and public space improvements. This strategy supports a comprehensive approach to sustainable neighborhood revitalization.

During the program year, 101 Public Services grants were provided to service delivery organizations, for a total of \$6,121,830. The table below indicates the number of programs that were funded during the program year by service category. See Appendix A for a list of 2007-2008 Public Service grants by organizations funded. These grants resulted in direct services to 13,436 individuals. Nearly all were low- or moderate-income persons.

2007-2008 Public Service Grants by Categories of Services

Service Category	Number of Programs Funded	Number of Persons Served
Case Management/Information & Referral	10	1,483
Domestic Violence Services	2	100
Employment & Training	36	4,129
Financial Education	2	64
Health & Counseling Services	3	505
Homeless Services (non-ESG)	3	287
Legal Services	10	3,488
Senior Services	4	1,016
Services for the Disabled	2	220
Youth and Children Services	18	1,181
Other/Multi-Services	11	963
TOTAL	101	13,436

- Economic Development and Micro-Enterprise Assistance

Economic Development and Micro-Enterprise Assistance Grants

Economic development activities, including technical assistance to small businesses and micro-enterprises, are identified as high priority needs in San Francisco's Consolidated Plan. The primary goals of the 2007-2008 CDBG economic development and micro-enterprise activities were job creation and business retention/expansion. Strategies included efforts to reduce unemployment and under-employment through job training and expansion of employment opportunities through small business start-ups, expansions and retention, particularly for industries that create jobs for the City's chronically unemployed.

These goals are reflected in the Economic Development grant allocations for 2007-2008. During the program year, 18 economic development grants were provided for a total of \$1,940,000. Of the 18 grants, nine supported micro-enterprise assistance (HUD Matrix Code 18C), seven supported technical assistance to small businesses (HUD Matrix Code 18B), and two provided direct financial assistance to small businesses (HUD Matrix Code 18A). See Appendix A for a list of grants for economic development activities.

Micro-enterprise assistance provides low- and moderate-income individuals who are seeking self-employment opportunities with the technical skills necessary to start their own micro-enterprises. A micro-enterprise is defined as a business with five or fewer employees, including the business owner(s). Individuals that want to start their own businesses receive services such as assessment, counseling, training in business concepts and finance, and incubator services.

The goals of technical assistance to small businesses are to 1) promote the development and success of small businesses in the City, and 2) create jobs for low- and moderate-income San Franciscans. Services offered include loan packaging, business planning and business management assistance.

Direct financial assistance grants were provided to two social enterprises to train and retain employees, resulting in job creation and retention.

The recipient organizations of the CDBG grants provided economic development-related services to a total of 2,785 individuals, 1,324 extremely low-income, 772 low-income and 553 moderate-income persons. The remaining 136 individuals were above moderate-income.

The following are accomplishments of the funded economic development projects:

# of Small Businesses and Micro-enterprises Assisted	974
# of Start-ups Assisted	352
# of Existing Businesses Assisted	622
# of Business Expansions	143
# of Jobs Created	434
# of Jobs Retained	206
# of Loans Packaged	157
# of Loans Approved	93
\$ Amount of Loans Approved	\$4,513,795
# of jobs expected to be created as a result of loans	144

During the 2007-2008 program year, CDBG funding for economic development activities assisted a total of 974 small businesses and micro-enterprises. Of the businesses assisted, 352 were start-ups and 622 were existing businesses. As a result of the assistance to the existing businesses, 143 businesses were expanded. MOCI defines a start-up as a business that has operated for one year or less. Existing businesses are those that have been in operation for one year or more. In defining business expansion, MOCI uses measurable indicators that show a business has expanded, such as: 1) increased sale revenue over previous year totals, 2) the opening of a second location or expansion into larger space, 3) an increase or expansion of new jobs, and 4) the launch of a new product line.

Technical assistance to businesses resulted in the creation of 434 jobs and the retention of 206 jobs. In defining the number of jobs created, MOCI counts new full-time equivalent (FTE) jobs. This includes part-time jobs that contribute toward a FTE. One FTE is defined as a job that provides 1,750 hours a year of employment. To qualify as jobs retained, technical assistance

activities must result in the retention of jobs that would be lost if a business were in danger of laying off employees, closing down, or if it moved out of the area. Examples of clear and objective evidence include a notice issued by a business to affected employees, a public announcement by a business to affected employees, financial records or other records provided by a business or other entities that clearly indicate the need for CDBG assistance to continue business operations in the area.

Of the 157 business loans that were packaged by MOCI-funded organizations during the program year, 93 were approved, for a total of \$4,513,795. Loan sources included the Small Business Administration, conventional banks, credit unions and other private sources. In 2007-2008, no loans were provided directly by MOCI through its Small Business Revolving Loan Fund, which is described below. The \$4.5 million in loans approved for small businesses and micro-enterprises is a direct result of CDBG economic development resources. The 93 loans that were approved are expected to create a total of 144 jobs in the next 24 months.

In addition to the businesses assisted by MOCI-funded organizations, MOCI's Façade Improvement Program provides grants to businesses for exterior improvements to commercial buildings. Under this program, three façade improvement projects were completed during the 2007-2008 program year.

Small Business Revolving Loan Program

MOCI's Small Business Revolving Loan Fund provides small businesses and micro-enterprises with loans that can be used for a number of purposes, including working capital, equipment purchase and other business expansion activities. The goals of MOCI's Revolving Loan Fund are 1) to provide access to capital for businesses that do not qualify for mainstream funding, and 2) to create jobs for low-income City residents. Borrowers must create a minimum of one full-time job (with the borrower qualifying as the job creation) or more depending on the loan amount. Interested small businesses apply for loans under this program through MOCI-funded economic development organizations.

MOCI did not make any new loans during 2007-2008 and continued to service loans from prior years.

Section 108 Loan Guarantee Program

No new loans were made under the Section 108 Loan Program in 2007-2008. MOCI continued to service loans made in prior years, primarily child care facilities loans.

- **Planning/Capacity Building**

Planning and capacity building grants provide support and resources for projects that improve an organization or community's capacity to plan, implement and manage programs and services. Funds under this category are available for organizational development, capacity building and one-time project plans and studies focusing on new and emerging community needs, coordination of resources and innovative approaches to the delivery of services. This program area directs limited resources by strengthening non-profit organizations that provide essential services in neighborhoods and encourages new solutions to community development challenges.

Planning and capacity building grants correspond to MOCI's strategy of building and strengthening sustainable neighborhood institutions.

During the 2007-2008 program year, \$266,000 was allocated for six planning projects. See Appendix A for a list of grants for planning and capacity building activities. In 2006-2007 and again in 2007-2008, San Francisco received a reduction in overall CDBG funding from HUD. In order to lessen the impact of the funding cut on direct services, MOCI reduced the amount of funds available under this program area by more than half of what was allocated in previous years, which was approximately \$700,000 to \$800,000 each year. Due to the significant reduction in CDBG funds available for planning and capacity building activities, MOCI limited these grants to 1) capacity building activities for non-profit organizations provided by technical assistance providers and 2) planning and capacity building activities such as strategic planning and staff/professional development conducted by groups of agencies. Planning/capacity building projects for single agencies were not eligible due to limited resources.

Building upon the initial work in 2006-2007, MOCI continued to train of its internal staff to increase the capacity of MOCI to address the planning and capacity building needs of delegate agencies. See the MOCI Monitoring section of this document for details on MOCI staff trainings.

- Housing Activities

The Mayor's Office of Housing issued 23 Housing Program grants to organizations for a total of \$2,245,300. Of the total, \$1,497,800 in funds were awarded to organizations that finance and develop affordable housing and \$747,500 in funds were awarded to organizations that provide tenant rights, eviction prevention counseling and homeownership counseling.

Emergency Shelter Grants (ESG) Program

Emergency Shelter grants are designed for (1) rehabilitation or conversion of buildings for use as emergency shelters, (2) operating expenses for emergency shelters, (3) essential social services for homeless individuals and (4) prevention activities that help reduce the number of people who become homeless.

In 2007-2008, MOCI provided 20 Emergency Shelter grants, for a total of \$916,008. These grants provided funding for operating costs of shelters, for essential services to individuals and families living in shelters and for legal and housing counseling services to prevent homelessness. As a result of this funding, a total of 2,793 persons were provided homeless or homeless prevention services. See Appendix A for a list of 2007-2008 Emergency Shelter Grants.

San Francisco did not exceed the ESG program caps. For program year 2007-2008, San Francisco received a total of \$963,166 in ESG funding. Of the total grant amount, \$270,750 (28.1%) was allocated for Essential Services, \$140,000 (14.5%) was allocated for Homeless Prevention, \$47,158 (4.9%) was used for Administration, and \$505,258 (52.5%) was allocated for Shelter Operating Expenses. For each of the Shelter Operating grants, not more than 10% of the grant was spent on administrative expenses.

Organization Name	2007-08 ESG Grant Amount	2007-2008 Grant Amount by ESG Category					
		Essential Services (Matrix Code 05)	Homeless Prevention (Matrix Code 05Q)	Admin	Shelter Operating Expenses	Shelter Operating Expenses (Admin Staff \$)	Shelter Operating Expenses (Admin Staff %)
AIDS Housing Alliance	\$50,000		\$50,000				
Asian Women's Shelter	\$52,000				\$52,000	\$0	0.0%
Bar Assoc. of SF Volunteer Legal Services	\$90,000		\$90,000				
Caring and Restoration Homes, Inc.	\$20,000				\$20,000	\$0	0.0%
Central City Hospitality House	\$31,850				\$31,850	\$0	0.0%
Community Awareness & Treatment Services	\$25,000				\$25,000	\$2,500	10.0%
Compass Community Services	\$50,000				\$50,000	\$0	0.0%
Dolores Street Community Services	\$32,608				\$32,608	\$0	0.0%
Episcopal Community Services of SF	\$40,000				\$40,000	\$0	0.0%
Friendship House Association of American Indians	\$36,900	\$36,900					
Gum Moon Residence Hall	\$52,500				\$52,500	\$4,586	8.7%
Haight Ashbury Food Program	\$25,000	\$25,000					

Hamilton Family Center, Inc	\$50,000				\$50,000	\$0	0.0%
La Casa de las Madres	\$77,300				\$77,300	\$0	0.0%
Larkin Street Youth Services	\$54,000				\$54,000	\$0	0.0%
Providence Foundation	\$45,000	\$45,000					
St. Boniface Neighborhood Center	\$27,600	\$27,600					
St. Vincent de Paul Society of San Francisco	\$20,000				\$20,000	\$0	0.0%
Swords to Plowshares Veterans Rights Organization	\$40,250	\$40,250					
United Council of Human Services	\$96,000	\$96,000					
MOCD ESG Administration	\$47,158			\$47,158			
	\$963,166	\$270,750	\$140,000	\$47,158	\$505,258	\$7,086	1.4%
% of Total ESG Amount:		28.1%	14.5%	4.9%	52.5%		

The ESG Program requires localities to match federal ESG funding dollar for dollar. As in past years, San Francisco used General Funds allocated by the Department of Human Services (DHS) to meet the ESG match requirement. For the 2007-2008 program year, the City far exceeded the match requirement, allocating \$13,275,571 in General Fund dollars through DHS to the following activities, which were also awarded ESG funding:

Asian Women's Shelter	\$57,433
Bar Assoc. of SF Volunteer Legal Services	\$475,354
Central City Hospitality House	\$256,215
Community Awareness & Treatment Services	\$346,768
Compass Community Center	\$267,535
Dolores Street Community Services	\$726,913
Episcopal Community Services of SF	\$1,746,000
Friendship House Association of American Indians	\$571,451
Gum Moon Residence Hall	\$57,433
Haight Ashbury Food Program	\$60,000
Hamilton Family Center, Inc	\$1,694,901
La Casa de las Madres	\$350,000
Larkin Street Youth Services	\$613,453
Providence Foundation	\$286,432
St. Vincent de Paul Society of San Francisco	\$4,467,200
Swords to Plowshares Veterans Rights Organization	\$423,800
United Council of Human Services	\$874,683
Total City General Fund Match	\$13,275,571

Community Development Priorities

The following information provides a more detailed view of our five-year strategic plan. Below each goal is an objective, strategy and sample activities. MOCI is dedicated to the articulation of specific indicators for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. MOCI developed a 2007-2008 Program Matrix to track all relevant indicators for each strategy. Additionally, we designed a Five-year Master Program Matrix, to assess investment outcomes across the 2005-2009 timeframe of the Consolidated Plan. Since we are tracking multiple indicators *within* the same strategy on an annual basis, MOCI has selected *one* indicator for each strategy that will serve as a proxy measure to assess impact over the five-year period. Performance of this measure will be tracked against a five-year goal. The CAPER is used as the tool to update progress on the Program Matrix and to 1) supplement the proxy measure results with rich program detail from the multiple indicators tracked on an annual basis; 2) reflect on the direction and impact of the work; and 3) consider the strengths and obstacles that impact our goal achievement.

Goal 1: Promote economic self-sufficiency for low- and moderate-income families

Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

Strategies/Activities

1. Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations
 - ✓ *Increase neighborhood workforce development*
 - ✓ *Increase access to high quality ESL and vocational ESL for residents with limited English proficiency*
 - ✓ *Increase outreach and inclusion of disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations*
 - ✓ *Increase linkage to small business strategies*
2. Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires
3. Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts
4. Leverage in partnership with HUD's Section 3 hiring requirements

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies/Activities

1. Develop social and financial programs to strengthen peer learning and reduce social isolation
 - ✓ *Create mentoring programs*
 - ✓ *Connect neighborhood associations to financial knowledge*
2. Provide financial education and other asset building opportunities
 - ✓ *Promote Local Earned Income Tax Credit*
 - ✓ *Create Individual Development Accounts (IDAs)*
 - ✓ *Develop credit repair/debt reduction programs*
 - ✓ *Encourage the development of policies and programs that allow individuals to maximize their earnings*
 - ✓ *Encourage IDAs for youth*
3. Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development
 - ✓ *Seek micro-lending programs*
 - ✓ *Continue to leverage the MOCI Loan Program with other bank loan programs*
4. Provide training to use financial and legal tools to maintain and protect individual and/or family assets
 - ✓ *Increase outreach to disabled adults to ensure that they are capturing all available financial benefits and protecting available assets*
5. Encourage financial literacy programs for youth in 2nd-12th grade

Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategies/Activities

1. Provide grants and low interest loans to stimulate commercial and business revitalization
2. Establish and expand small businesses and micro-enterprises
 - ✓ *Provide training, technical assistance and financial assistance services*
 - ✓ *Promote micro-enterprises in industries of high demand such as childcare and industries that employ hard-to-serve populations*
 - ✓ *Create a Resident Entrepreneurship Advancement Program (REAP) that assists Housing Authority and other low-income residents in setting up micro-enterprises*
 - ✓ *Develop and manage a Business Legacy Program that allows current owners to mentor other individuals who will eventually buy the business*
 - ✓ *Develop cluster business development*
3. Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas
 - ✓ *Connect with local and national equity and loan funds to increase resources for commercial development projects*
 - ✓ *Facilitate networking opportunities that will lead to increased resources for small business*

4. Capture data, identify priority areas and publish neighborhood economic development plans
5. Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods
6. Use Section 108 loan financing for tenant improvements
7. Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations

Goal 2: Strengthen neighborhood vitality

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods

Strategies/Activities

1. Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)
2. Use Section 108 loan financing for community centers
3. Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas
4. Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods
5. Plant trees, especially in Communities of Opportunity neighborhoods

Objective 2: Preserve and promote the character and assets of our neighborhoods

Strategies/Activities

1. Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements
 - ✓ *Promote and expand SF Shines, MOCI's façade improvement program*
 - ✓ *Find more bank partners and other investors to expand SF Shines*
 - ✓ *Develop a pool of funds for tenant improvement loans*
2. Support neighborhood venues and organizations that host cultural events and community meetings

Goal 3: Increase the provision of timely, relevant and effective social services

Objective 1: Ensure enhanced access, safety and utilization of social services by residents

Strategies/Activities

1. Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services
2. Increase the capacity of community based organizations to deliver timely, relevant and effective services

- ✓ *Support the efforts of MOCI-funded providers to focus on organizational development and strategic planning*
- ✓ *Develop reliable processes and standards for evaluation regarding job training and placement services*
- 3. Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention and aid to seniors)
- 4. Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services
 - ✓ *Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools*
 - ✓ *Strengthen existing services, consolidate duplicative efforts, and fill gaps*
- 5. Promote services in neighborhoods that provide access through community hubs
 - ✓ *Develop facilities where services and supports will be co-located and coordinated*
- 6. Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies
- 7. Increase vocational ESL programs and reduce language barriers to accessing social services

Goal 4: Promote equity-based public policy strategies

Objective 1: Leverage and coordinate targeted public, private and not for profit investments

Strategies/Activities

1. Assist in the development of social capital
 - ✓ *Provide incentives for the establishment of parent associations and other resident organizations*
 - ✓ *Infuse existing informal networks that are utilized by families with the resources and connections to self-sufficiency*
 - ✓ *Work with community coordinators to facilitate “Living Room Meetings”*
 - ✓ *Support local partners to develop and sustain creative and informative community messages around social capital opportunities*
2. Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services

For each MOCI strategy, a HUD performance measurement objective and outcome have been indicated in the table below. MOCI has 32 strategies under its four primary goals. Of MOCI's 32 strategies, 14 address HUD's Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the MOCI strategies that address economic opportunity, seven fit under HUD's Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of MOCI strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

Community Development Objectives

MOCI Strategy	HUD Objective	HUD Outcome
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1, S1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)	Suitable Living Environment	Availability / Accessibility
G2, O1, S2: Use Section 108 loan financing for community centers	Suitable Living Environment	Availability / Accessibility
G2, O1, S3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas	Suitable Living Environment	Sustainability
G2, O1, S5: Plant trees, especially in Communities of Opportunity neighborhoods	Suitable Living Environment	Sustainability
<u>Public Services Objectives</u>		
G1, O1, S1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations	Economic Opportunity	Availability / Accessibility
G1, O2, S1: Develop social and financial programs to strengthen peer learning and reduce social isolation	Suitable Living Environment	Availability / Accessibility
G1, O2, S2: Provide financial education and other asset building opportunities	Suitable Living Environment	Availability / Accessibility
G1, O2, S4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets	Suitable Living Environment	Availability / Accessibility
G1, O2, S5: Encourage financial literacy programs for youth in 2nd-12th grade	Suitable Living Environment	Availability / Accessibility
G3, O1, S3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)	Suitable Living Environment	Availability / Accessibility
G3, O1, S7: Increase vocational ESL programs and reduce language barriers to accessing social services	Suitable Living Environment	Availability / Accessibility
<u>Economic Development Objectives</u>		
G1, O1, S2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires	Economic Opportunity	Availability / Accessibility
G1, O2, S3: Develop access to capital strategies (banks, revolving loan funds,	Economic	Affordability

MOCI Strategy	HUD Objective	HUD Outcome
etc.) to support small business and micro-enterprise development	Opportunity	
G1, O3, S1: Provide grants and low interest loans to stimulate commercial and business revitalization	Economic Opportunity	Affordability
G1, O3, S2: Establish and expand small businesses and micro-enterprises	Economic Opportunity	Availability / Accessibility
G1, O3, S3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas	Economic Opportunity	Sustainability
G1, O3, S5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods	Economic Opportunity	Affordability
G1, O3, S6: Use Section 108 loan financing for tenant improvements	Economic Opportunity	Affordability
G1, O3, S7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations	Economic Opportunity	Availability / Accessibility
G2, O2, S1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements	Economic Opportunity	Sustainability
Other Objectives - Policy/Planning Objectives		
G1, O1, S3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts	Economic Opportunity	Availability / Accessibility
G1, O1, S4: Leverage in partnership with HUD's Section 3 hiring requirements	Economic Opportunity	Availability / Accessibility
G1, O3, S4: Capture data, identify priority areas and publish neighborhood economic development plans	Economic Opportunity	Sustainability
G2, O1, S4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods	Economic Opportunity	Availability / Accessibility
G2, O2, S2: Support neighborhood venues and organizations that host cultural events and community meetings	Suitable Living Environment	Availability / Accessibility
G3, O1, S1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services	Suitable Living Environment	Availability / Accessibility
G3, O1, S2: Increase the capacity of community based organizations to deliver timely, relevant and effective services	Suitable Living Environment	Availability / Accessibility
G3, O1, S4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services	Suitable Living Environment	Availability / Accessibility
G3, O1, S5: Promote services in neighborhoods that provide access through community hubs	Suitable Living Environment	Availability / Accessibility
G3, O1, S6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies	Suitable Living Environment	Sustainability
G4, O1, S1: Assist in the development of social capital	Suitable Living Environment	Sustainability
G4, O1, S2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services	Suitable Living Environment	Availability / Accessibility

2007-2008 Program Matrix

The following program matrix tracks year-end performance indicators against estimates that were provided in the 2007-2008 Action Plan. Please note that the dollars amount under the 2007-2008 Funding Amount column are the budgeted amounts and not necessarily the exact amount that was spent. In the cases where the budgeted and actual spent amount changed by more than 10%, the number under the funding amount was changed to reflect the actual amount spent. In most cases, the actual amount spent was either the same as the budgeted amount or was slightly less than the budgeted amount.

Explanation Codes:
A=Moved from one strategy to another strategy
B=Actual amount spent more than 10% change from budgeted amount
C=Project was canceled
D=Project was terminated mid-year
E=Revised performance measure
F=Project still underway
G=Project was added mid-year
H=Revised goal/baseline

GOAL 1: PROMOTE ECONOMIC SELF-SUFFICIENCY FOR LOW- AND MODERATE-INCOME FAMILIES

Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

Strategy 1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations

	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	African Immigrant and Refugee Resource Center	Job training	50	155	\$25,000	
2	* Arriba Juntos	Job placement	20	22	\$58,000	
3	Asian & Pacific Islander Wellness Center	Job readiness training	50	50	\$43,000	
4	Asian Neighborhood Design	Job placement	19	17	\$30,000	
5	Bayview Hunter's Point Center for Arts & Technology	Job training and placement in internships	30	28	\$58,000	
6	Board of Trustees of the Glide Foundation	Job placement	10	27	\$48,000	
7	Booker T. Washington Community Service Center	Job placement	2	12	\$30,000	
8	Brava! for Women in the Arts	Job training and placement in internships	30	38	\$45,000	
9	Brothers Against Guns	Job placement	10	4	\$40,000	
10	CAMINOS/Pathways Learning Center	Job training	200	179	\$30,000	
11	Central City Hospitality House	Job placement	12	17	\$31,650	
12	* Charity Cultural Services Center	Job placement	32	22	\$80,000	
13	Chinese for Affirmative Action	Job placement	36	50	\$90,000	
14	* Chinese Newcomers Service Center	Job placement	30	16	\$90,000	
15	* Chinese Progressive Association	Job placement	10	5	\$40,000	

16		Community Center Pjt of S.F	Job placement	12	22	\$25,000	
17	*	Community Youth Center-San Francisco (CYC-SF)	Job placement	25	10	\$67,000	
18		Donaldina Cameron House	Job placement	18	5	\$35,000	
19		Ella Hill Hutch Community Center	Job placement	14		\$90,000	F
20	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement	9	8	\$70,000	
21		Jewish Vocational and Career Counseling Service	Job placement	14	26	\$55,000	
22		Lavender Youth Rec. & Info. Ct.(LYRIC)	Job training and placement in internships	30	37	\$65,000	
23		Lighthouse for the Blind and Visually Impaired	Job training	4	4	\$30,000	
24		Mission Hiring Hall, Inc.	Job placement	50	39	\$100,000	
25	*	Mission Language and Vocational School, Inc.	Job placement	23	24	\$100,000	
26	*	Mujeres Unidas y Activas	Job placement	17	34	\$50,000	
27		Northern California Service League	Job placement	15	10	\$64,000	
28		Positive Resource Center	Job placement	52	73	\$30,000	
29		San Francisco Conservation Corps	Job training	30	56	\$692,373	A
30		San Francisco Conservation Corps	Job training	30	34	\$150,649	G
31	*	Self-Help for the Elderly	Job placement	16	27	\$30,000	
32		Toolworks	Job placement	8	14	\$55,000	
33		Urban University	Job placement	10	6	\$40,000	
34		Vietnamese Community Center of SF	Job placement	7	3	\$35,000	
35		Vietnamese Youth Development Center	Job placement	14	7	\$40,000	
36		Young Community Developers	Job training	75		\$120,000	F, G
			Total Job placements**	485	500	\$1,423,650	
				Subtotal for G1, O1, S1		\$2,682,672	

**Goal reflects the number of placements in jobs that pay living wages, as defined by the San Francisco Minimum Compensation Ordinance.

Strategy 2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires						
		Organization	Performance measure	Goal	Actual	2007-2008 Grant
			<i>Total # of businesses that achieve six-month retention rates of 50%</i>	0	0	\$0
Strategy 3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts						
		Organization	Performance measure	Goal	Actual	2007-2008 Grant
			<i>Total # of MOUs and plans established</i>	0	0	\$0
Strategy 4: Leverage in partnership with HUD's Section 3 hiring requirements						
		Organization	Performance measure	Goal	Actual	2007-2008 Grant
1	*	Boys & Girls Clubs of San Francisco	# of partnership agreements	1	1	\$0
			<i>Total # of partnership agreements developed with the Housing Authority</i>	1	1	\$0

Objective 2: Increase families’ savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency							
Strategy 1: Develop social and financial programs to strengthen peer learning and reduce social isolation							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1		Funding Families Initiative	# of families engaged	24	26	\$0	
			Total # of families engaged in Funding Families Initiative	24	26	\$0	
Strategy 2: Provide financial education and other asset building opportunities							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1		Earned Asset Resource Network (EARN)	# of new IDAs	50	50	\$50,000	
2		Mission Economic Development Agency (Public Services)	Financial literacy training	12	14	\$20,850	
			Total # of Earned Income Tax Credit filings	0		\$0	
			Subtotal for G1, O2, S2			\$70,850	
Strategy 3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	*	CCSF Small Business Development Center	Loans approved beyond CDBG	10	8	\$36,667	

2	*	Community Center Pjt of S.F	Loans approved beyond CDBG	9	2	\$25,000	
3	*	Mission Economic Development Agency	Loans approved beyond CDBG	11	4	\$86,667	
4	*	Northeast Community Federal Credit Union	Loans approved beyond CDBG	3	5	\$40,000	
5	*	Northeast Community Federal Credit Union (apiBIS)	Loans approved beyond CDBG	6	10	\$48,333	
6	*	Renaissance Entrepreneurship Center (5th Street)	Loans approved beyond CDBG	15	14	\$66,667	
7	*	Renaissance Entrepreneurship Center (BBRC)	Loans approved beyond CDBG	10	6	\$50,000	
8	*	South of Market Foundation	Loans approved beyond CDBG	11	24	\$36,667	
9	*	Southeast Asian Community Center	Loans approved beyond CDBG	6	6	\$33,333	
10	*	Southeast Asian Community Center (apiBIS)	Loans approved beyond CDBG	5	5	\$45,000	
11	*	Women's Initiative for Self Employment	Loans approved beyond CDBG	14	9	\$33,333	
			Total # of leveraged loans beyond CDBG	100	93	\$501,667	
Strategy 4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
			Total # of families assisted	0	0	\$0	

Strategy 5: Encourage financial literacy programs for youth in 2nd-12th grade							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	*	DCYF - Booker T. Washington Community Service Center	# of youth exposed to financial literacy	35	33	\$22,500	
2	*	DCYF - Juma Ventures	# of youth exposed to financial literacy	65	81	\$12,805	
			Total # of youth exposed to financial literacy	100	114	\$35,305	
Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services							
Strategy 1: Provide grants and low interest loans to stimulate commercial and business revitalization							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1		MOCD Small Business Loan Program	# of small business loans	1	0	\$400,000	F
			Total # of micro-enterprise loans	0	0	\$0	
			Subtotal for G1, O3, S1			\$400,000	
Strategy 2: Establish and expand small businesses and micro-enterprises							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	*	CCSF Small Business Development Center	# of business startups assisted	15	7	\$73,333	
			# of business expansions	30	17		
			# of jobs created	100	14		

			# of jobs retained	50	0		
2		Children's Council of SF	# of business startups assisted	24	24	\$60,000	
			# of business expansions	2	3		
			# of jobs created	24	61		
			# of jobs retained	2	2		
3	*	Community Center Pjt of S.F	# of business startups assisted	38	40	\$50,000	
			# of business expansions	2	3		
			# of jobs created	10	5		
			# of jobs retained	3	0		
4		Mayor's Office of Economic & Workforce Development	# of businesses assisted	500	490	\$70,000	
5	*	Mission Economic Development Agency	# of business startups assisted	25	37	\$173,333	
			# of business expansions	10	12		
			# of jobs created	50	49		
			# of jobs retained	30	33		
6	*	Northeast Community Federal Credit Union	# of business startups assisted	2	2	\$80,000	
			# of business expansions	2	0		
7	*	Northeast Community Federal Credit Union (apiBIS)	# of business startups assisted	10	28	\$96,667	
			# of business expansions	5	5		
			# of jobs created	15	34		
			# of jobs retained	2	4		
8		Positive Resource Center	# of business startups assisted	10	13	\$60,000	
9	*	Renaissance Entrepreneurship Center (5th Street)	# of business startups assisted	52	65	\$133,333	
			# of business expansions	35	37		
			# of jobs created	18	71		
			# of jobs retained	26	21		

10	*	Renaissance Entrepreneurship Center (BBRC)	# of business startups assisted	7	23	\$50,000	
			# of business expansions	30	12		
			# of jobs created	20	46		
			# of jobs retained	60	7		
11	*	South of Market Foundation	# of business startups assisted	27	26	\$36,667	
			# of business expansions	7	5		
			# of jobs created	12	12		
			# of jobs retained	1	1		
12	*	Southeast Asian Community Center	# of business startups assisted	10	10	\$66,667	
			# of business expansions	7	10		
			# of jobs created	14	19		
			# of jobs retained	1	0		
13	*	Southeast Asian Community Center (apiBIS)	# of business startups assisted	8	11	\$90,000	
			# of business expansions	7	15		
			# of jobs created	16	13		
			# of jobs retained	1	21		
14		Women's Foundation of California	# of business startups assisted	3	4	\$45,000	
			# of jobs created	6	18		
			# of jobs retained	33	33		
15	*	Women's Initiative for Self Employment	# of business startups assisted	12	12	\$66,667	
			# of business expansions	8	19		
			# of jobs created	50	51		
16		Wu Yee Children's Services	# of business startups assisted	34	50	\$40,000	
			# of business expansions	5	5		
			Total # of business startups assisted	277	352	\$1,191,667	

Strategy 3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas

		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	*	Renaissance Entrepreneurship Center (BBRC)	# of anchor businesses recruited	1	1	\$50,000	
2	*	South of Market Foundation	# of anchor businesses recruited	3	2	\$36,666	
			<i>Total # of anchor businesses recruited</i>	<i>4</i>	<i>3</i>	<i>\$86,666</i>	

Strategy 4: Capture data, identify priority areas and publish neighborhood economic development plans

		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
			<i>Total # of economic development plans published</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	

Strategy 5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods

		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
			<i>Total # of developments assisted</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	

Strategy 6: Use Section 108 loan financing for tenant improvements						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
		<i>Total # of businesses assisted with Section 108 financing</i>	0	0	\$0	
Strategy 7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Community Vocational Enterprises	# of enterprise	1	1	\$50,000	
		# of jobs created	10	41		
		# of jobs retained	7	3		
2	Juma Ventures	# of enterprise	1	1	\$55,000	
		# of jobs created	0	0		H
		# of jobs retained	80	81		
		<i>Total # of enterprises created</i>	2	2	<i>\$105,000</i>	

GOAL 2: STRENGTHEN NEIGHBORHOOD VITALITY						
<i>Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods</i>						
Strategy 1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Arriba Juntos	Facility	1	1	\$25,000	
2	Asian Neighborhood Design	Facility	1	0	\$0	C
3	Bayview Hunters Point Foundation	Facility	1	1	\$50,000	
4	Black Coalition on AIDS	Facility	1	1	\$45,000	
5	Board of Trustees of the Glide Foundation	Facility	1	1	\$88,000	
6	* Boys and Girls Club of San Francisco	Facility	1	1	\$471,000	
7	Brava! for Women in the Arts	Facility	1	1	\$44,000	B
8	Community Youth Center - San Francisco (CYC - SF)	Facility	1	1	\$100,000	
	Frandelja Enrichment Center	Facility	0	1	\$56,728	G
9	Gum Moon Residence Hall	Facility	1	1	\$90,000	
10	Hunter's Point Community Youth Park Foundation	Facility	1	1	\$55,000	
11	Instituto Familiar de la Raza	Facility	1	1	\$85,000	
12	Lavender Youth Rec. & Info. Ct. (LYRIC)	Facility	1	1	\$100,000	
13	Lutheran Church of Our Savior Preschool	Facility	1	1	\$30,000	
14	Mission Area Health Associates	Facility	1	1	\$40,000	
15	Renaissance Entrepreneurship Center	Facility	1	1	\$89,644	B
16	Richmond District Neighborhood Center	Facility	1	1	\$95,000	
17	SAGE Project, Inc.	Facility	1	1	\$25,000	

18	San Francisco Child Abuse Prevention Center - Talk	Facility	1	1	\$100,000	
19	San Francisco Housing Authority	Facility	1	1	\$30,000	
20	San Francisco State University - Head Start Program	Facility	1	1	\$141,000	
21	The Arc of San Francisco	Facility	1	1	\$80,000	
22	United Council for Human Services	Facility	1	1	\$66,000	
23	Walden House	Facility	1	1	\$70,000	
24	Walden House	Facility	1	1	\$23,000	
25	West Bay Local Development Corporation	Facility	1	1	\$49,000	
26	Westside Community Mental Health, Inc.	Facility	1	1	\$95,000	
27	Capital Projects Pool (for existing projects)	Facility	0	0	\$242,063	B
		<i>Total # of facilities</i>	<i>26</i>	<i>26</i>	<i>\$2,385,435</i>	
Strategy 2: Use Section 108 loan financing for community centers						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Boys & Girls Clubs of San Francisco	# of community centers supported	1	1	\$0	
		<i>Total # of community centers supported with Section 108 financing</i>	<i>1</i>	<i>1</i>	<i>\$0</i>	

Strategy 3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	SFCC/EOC/Dr. Martin Luther King Childcare	# of public space improvement project	1	1	\$15,815	A
2	SFCC/EOC/Oscaryne Williams Center	# of public space improvement project	1	1	\$5,763	A
3	SFCC/Good Samaritan CDC	# of public space improvement project	1	1	\$811	A
4	SFCC/Hunters Point Community Youth Park	# of public space improvement project	1	1	\$39,852	A
5	SFCC/SF Recreation & Park/Franklin Square Park	# of public space improvement project	1	1	\$9,111	A
6	SFCC/SF State University/Hunter's Point Head Start	# of public space improvement project	1	0	\$86	A, C
7	SFCC/Milton Meyers Boys and Girls Club	# of public space improvement project	0	1	\$96,000	G
8	SFCC/SFUSD/Burnett CDC	# of public space improvement project	1	1	\$23,835	A
9	SFCC/SFUSD/Jefferson Pre-K CDC	# of public space improvement project	1	1	\$5,616	A
10	SFCC/SFUSD/Junipero Serra Annex CDC	# of public space improvement project	1	1	\$27,518	A
11	SFCC/SFUSD/Noriega CDC	# of public space improvement project	1	1	\$27,144	A
12	SFCC/SFUSD/Raphael Weill CDC	# of public space improvement project	1	1	\$24,605	A

13	SFCC/SFUSD/San Miguel CDC	# of public space improvement project	1	1	\$33,000	A
14	SFCC/SFUSD/Theresa Mahler CDC	# of public space improvement project	1	1	\$14,981	A
15	SFCC/SFUSD/Tule Elk Park CDC	# of public space improvement project	1	1	\$30,000	A
16	SFCC/Whitney Young CDC - Bayview	# of public space improvement project	1	1	\$14,847	A
17	SFCC/Whitney Young CDC - Haight Ashbury	# of public space improvement project	1	1	\$7,080	A
18	Public Space Improvement Pool (for existing projects)	# of public space improvement project	0	0	\$0	A, C
		Total # of public space improvement projects	16	16	\$376,064	
Strategy 4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Communities of Opportunity Initiatives	# of individuals hired	10	19	\$0	
		Total # of individuals hired	10	19	\$0	
Strategy 5: Plant trees, especially in Communities of Opportunity neighborhoods						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
		Total # of trees planted	0	0	\$0	

Objective 2: Preserve and promote the character and assets of our neighborhoods						
Strategy 1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	MOCI Façade Improvement Program	# of facades completed	0	3	\$0	
		<i>Total # of facades completed</i>	<i>0</i>	<i>3</i>	<i>\$0</i>	
Strategy 2: Support neighborhood venues and organizations that host cultural events and community meetings						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
		<i>Total # of organizations</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
GOAL 3: INCREASE THE PROVISION OF TIMELY, RELEVANT AND EFFECTIVE SOCIAL SERVICES						
Objective 1: Ensure enhanced access, safety and utilization of social services by residents						
Strategy 1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Chinese Newcomers Service Center	# of strategic plans completed	1	1	\$20,000	
2	Mission Language and Vocational School, Inc.	# of strategic plans completed	1	1	\$15,000	
3	MOCD - Consolidated Planning	# of strategic plans completed	1	1	\$110,000	
		<i>Total # of strategic plans completed</i>	<i>3</i>	<i>3</i>	<i>\$145,000</i>	

Strategy 2: Increase the capacity of community based organizations to deliver timely, relevant and effective services						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Compasspoint Nonprofit Services	Training vouchers	60	60	\$35,000	
		# of CBOs attending forums	40	11		
		# of CBOs receiving consulting services	3	3		
2	Jewish Vocational and Career Counseling Service	# of CBOs attending forums	50	32	\$25,000	
3	Taproot Foundation	# of CBOs receiving consulting services	2	2	\$10,000	
4	Telegraph Hill Neighborhood Association	# of CBOs attending forums	9	9	\$30,000	
		<i>Total # of CBOs that attend professional development forums</i>	99	52	\$100,000	
Strategy 3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Acorn Institute	Leadership development and training	417	403	\$25,000	H
2	AIDS Housing Alliance (ESG)	Homeless prevention	50	65	\$50,000	
3	AIDS Legal Referral Panel of the SF Bay Area	Legal services	210	209	\$37,000	
4	Arab Cultural and Community Center	Case management	54	91	\$38,000	
5	Asian Law Caucus	Legal services	180	217	\$52,000	
6	* Asian Pacific American Community Center	Information and referral	550	623	\$57,000	
7	Asian Women's Shelter	Case management	60	69	\$35,500	
8	Asian Women's Shelter (ESG)	Shelter	60	47	\$52,000	

9	Bar Assoc. of SF Volunteer Legal Services	Legal services	18	42	\$60,000	F, G
10	Bar Assoc. of SF Volunteer Legal Services (ESG)	Legal services	225	416	\$90,000	
11	Bay Area Legal Aid	Legal services	40	53	\$40,000	
12	Caring and Restoration Homes, Inc. (ESG)	Shelter	18	18	\$20,000	G
13	CellSpace	Life skills	39	13	\$3,533	C
14	Central American Resource Center (CARECEN)	Legal services	825	660	\$30,000	
15	Central City Hospitality House (ESG)	Shelter	85	121	\$31,850	
16	Community Awareness & Treatment Services (ESG)	Shelter	35	51	\$25,000	
17	Compass Community Services	Case management	75	90	\$37,000	
18	Compass Community Services (ESG)	Shelter	75	75	\$50,000	
19	DCYF - A Home Away from Homelessness	Academic support	30	18	\$35,000	
20	DCYF - Bayview Hunter's Point Center for Arts & Technology	Academic support	50	148	\$45,000	
21	* DCYF - Booker T. Washington Community Service Center	Academic support	35	33	\$22,500	
22	DCYF - Catholic Charities CYO	Academic support	40	41	\$45,000	
23	DCYF - Chinatown Community Development Center	Academic support	30	30	\$40,000	
24	DCYF - Community Alliance for Special Education	Academic support	24	38	\$25,000	
25	DCYF - Ella Hill Hutch Community Center	Academic support	40	30	\$42,290	
26	DCYF - Filipino-American Development Foundation/Filipino Community Center	Academic support	35	33	\$30,000	
27	DCYF - Girls After School Academy	Academic support	50	78	\$45,000	
28	DCYF - Growth and Learning Opportunities	Academic support	100	50	\$27,600	
29	DCYF - Gum Moon Residence Hall	Family support	35	53	\$30,000	
30	DCYF - Instituto Familiar de la Raza	Case management	8	12	\$45,000	

31	DCYF - Jamestown Community Center	Academic support	60	57	\$60,000	H
32	* DCYF - Juma Ventures	Case management	65	81	\$12,805	
33	DCYF - La Casa de las Madres	Case management	139	332	\$25,000	
34	DCYF - Mission Education Projects, Inc.	Academic support	35	30	\$37,500	
35	DCYF - Mission Learning Center	Academic support	35	47	\$75,000	
36	DCYF - Mission Neighborhood Centers	Academic support	22	31	\$42,000	
37	DCYF - San Francisco Child Abuse Prevention Center	Case management	50	44	\$30,000	
38	DCYF - Sunset Youth Services	Case management	50	54	\$50,000	H
39	DCYF - TURF	Academic support	129	130	\$50,000	
40	Dolores Street Community Services (ESG)	Case management	40	43	\$32,608	
41	Edgewood Children's Center				\$445,217	F, G
42	Episcopal Community Services of SF	Adult education	50	50	\$30,000	
43	Episcopal Community Services of SF (ESG)	Shelter	36	205	\$40,000	
44	Filipino-American Development Foundation/Filipino Community Center	Case management	130	122	\$60,000	
45	Friendship House Association of American Indians (ESG)	Case management	10	11	\$36,900	
46	Gum Moon Residence Hall (ESG)	Shelter	15	17	\$52,500	
47	Haight Ashbury Food Program (ESG)	Meals and referrals	500	383	\$25,000	
48	Hamilton Family Center, Inc (ESG)	Shelter	56	64	\$50,000	
49	Hearing and Speech Center of Northern California	Information and referral	240	182	\$40,000	
50	Ingleside Community Center	Multi-services	30	64	\$50,000	
51	Instituto Laboral de la Raza	Legal services	600	668	\$65,000	
52	John King Senior Center	Transportation	250	304	\$90,000	
53	La Casa de las Madres	Case management	22	31	\$50,000	
54	La Casa de las Madres (ESG)	Shelter	28	33	\$77,300	

55	*	La Raza Centro Legal	Legal services	400	653	\$100,000	
56	*	La Raza Community Resource Center	Legal services	200	365	\$50,000	
57		Larkin Street Youth Services	Case management	100	180	\$60,000	
58		Larkin Street Youth Services (ESG)	Shelter	325	304	\$54,000	
59		Lyon-Martin Women's Health Services	Primary health care	300	302	\$70,000	
60		Mission Neighborhood Centers	Senior support services	300	508	\$50,000	
61		Mission Neighborhood Health Center	Case management	16	17	\$25,000	
62		Network For Elders	Senior support services	100	103	\$50,000	
63		New Leaf Services for our Community	Mental health services	60	60	\$50,000	
64		Nihonmachi Legal Outreach	Legal services	489	522	\$90,000	
65		Portola Family Connections	Case management	160	158	\$48,000	
66		Providence Foundation (ESG)	Case management	50	59	\$45,000	
67		Rebuilding Together San Francisco	Home renovations	75	104	\$25,000	
68		Renaissance Parents of Success	Case management			\$100,000	F, G
69		Richmond District Neighborhood Center	Life skills	65	180	\$30,000	
70		Samoan Community Development Center	Information and referral	170	154	\$70,000	
71		Shanti Project	Case management	60	143	\$25,000	
72		Somarts Cultural Center/Straight Forward Club	Violence prevention	30	40	\$30,000	
73		Somarts Cultural Center/United Playaz	Violence prevention	60	65	\$40,000	
74	*	Southwest Community Corporation	Case management	195	197	\$47,000	
75		St. Boniface Neighborhood Center (ESG)	Case management	50	91	\$27,600	
76		St. Vincent de Paul Society of San Francisco (ESG)	Shelter	85	152	\$20,000	
77		Swords to Plowshares Veterans Rights Organization	Legal services	35	99	\$40,000	
78		Swords to Plowshares Veterans Rights Organization (ESG)	Case management	86	101	\$40,250	
79	*	Tides Center/C.L.A.E.R. Project	Case management	25	31	\$50,000	

80		TURF Community Improvement Association				\$70,000	F, G
81		United Council of Human Services (ESG)	Case management	600	537	\$96,000	
82		Vietnamese Elderly Mutual Assistance Association	Senior support services	120	101	\$35,000	
83		Visitacion Valley Community Center/C.L.A.E.R.				\$46,592	F, G
			<i>Total # of individuals provided with legal services</i>	3,222	3,904	\$654,000	
			<i>Subtotal for G3, O1, S3</i>			\$4,177,545	
Strategy 4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
			<i>Total # of funder collaboratives established</i>	0	0	\$0	
Strategy 5: Promote services in neighborhoods that provide access through community hubs							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	*	Asian Pacific American Community Center	Access point	1	1	\$0	
2	*	Boys & Girls Clubs of San Francisco	Access point	1	1	\$0	
3	*	Chinese Newcomers Service Center	Access point	1	1	\$0	
4	*	Community Center Pjt of S.F.	Access point	1	1	\$0	
5	*	La Raza Centro Legal	Access point	1	1	\$0	
6	*	La Raza Community Resource Center	Access point	1	1	\$0	
7	*	Southwest Community Corporation	Access point	1	1	\$0	
8	*	Tides Center/C.L.A.E.R. Project	Access point	1	1	\$0	

			<i>Total # of access points created/supported</i>	8	8	\$0	
Strategy 6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1		Communities of Opportunity Resident Involvement Activities	# of residents engaged	500	723	\$0	
			<i>Total # of residents engaged</i>	<i>500</i>	<i>723</i>	<i>\$0</i>	
Strategy 7: Increase vocational ESL programs and reduce language barriers to accessing social services							
		Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	*	Arriba Juntos	VESL program	1	1	\$0	
2	*	Charity Cultural Services Center	VESL program	1	1	\$0	
3	*	Chinese Newcomers Service Center	VESL program	1	1	\$0	
4	*	Chinese Progressive Association	VESL program	1	1	\$0	
5	*	Community Youth Center-San Francisco (CYC-SF)	VESL program	1	1	\$0	
6	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	VESL program	1	1	\$0	
7	*	Mission Language and Vocational School, Inc.	VESL program	1	1	\$0	
8	*	Mujeres Unidas y Activas	VESL program	1	1	\$0	
9	*	Self-Help for the Elderly	VESL program	1	1	\$0	
			<i>Total # of vocational ESL programs supported</i>	<i>9</i>	<i>9</i>	<i>\$0</i>	

GOAL 4: PROMOTE EQUITY-BASED PUBLIC POLICY STRATEGIES						
<i>Objective 1: Leverage and coordinate targeted public, private and not for profit investments</i>						
Strategy 1: Assist in the development of social capital						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
1	Communities of Opportunity Time Banking Initiative	# of volunteer hours logged	2,000	0	\$0	
		<i>Total # of volunteer hours logged</i>	<i>2,000</i>	<i>0</i>	<i>\$0</i>	
Strategy 2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services						
	Organization	Performance measure	Goal	Actual	2007-2008 Grant	Explanation Code
		<i>Total # of surveys conducted and reports published</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	

Neighborhood Revitalization Strategy Area (NRSA) Goals, Activities and Accomplishments

Background

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas.

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six neighborhoods are areas of low-income concentration as defined in San Francisco's 2005-2009 Consolidated Plan. Bayview Hunters Point, Chinatown, Mission and Visitacion Valley are also areas of minority concentration as defined by HUD in the Consolidated Plan.

In 1993, San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application were sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. In 2005, MOCI reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan, MOCI requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The designation of these neighborhoods as NRSAs provides the City with more flexibility in undertaking public service activities with CDBG funds. This flexibility is intended to promote innovative programs and economic development within these neighborhoods. In 2007-2008, MOCI continued to make progress toward the goals established in each of the six neighborhood plans. Below is a list of goals for each neighborhood. Under each goal is a list of 2007-2008 CDBG- and ESG-funded programs and projects that addresses the goal. Many CDBG- and ESG-funded programs address these goals, but the list under each goal only includes ones where a majority portion (51% or more) of the program addresses the particular goal. For many programs, the majority of the program did not focus on any one NRSA neighborhood, but primarily served the six NRSA neighborhoods. These programs are listed under the NRSA-wide section. For each neighborhood, progress towards the specific outcomes that were defined in 2005 for the next five years are also described.

This year, MOCI focused on those goals where strategic investments could have the most impact relative to other resources available to the City. These activities illustrate the broad strategies focused in these six neighborhoods. Projects and programs include capital projects, improvement of neighborhood public spaces, technical assistance for small businesses and micro-enterprises, operating support for homeless shelters and direct services such as employment training, case management, legal and youth services. This range of services reflects the broad interests and scope of the neighborhood plans.

Direct investments toward public safety were made by the Mayor's Office of Criminal Justice and the San Francisco Police Department. In all of these neighborhoods, housing acquisition and rehabilitation funds were made available through the housing funds provided under the CDBG and HOME programs. Future plans include continued progress and strategic investments in each of these neighborhoods.

NRSA Goals, Activities and Accomplishments

Bayview Hunters Point Goals, Activities and Accomplishments

1. Improve the overall socio-economic conditions

No CDBG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Public Services	BAYVIEW HUNTERS POINT CENTER FOR ARTS & TECHNOLOGY	\$58,000	ARTS AND TECHNOLOGY EDUCATIONAL PROGRAM PROVIDING YOUNG ADULTS AGES 18-25 WITH JOB READINESS AND COMPUTER TRAINING
Public Services	BROTHERS AGAINST GUNS	\$40,000	INDIVIDUAL COUNSELING, SOFT AND HARD SKILLS TRAINING, JOB PLACEMENT AND RETENTION SERVICE FOR YOUNG ADULTS AGES 18-25 WHO ARE ASSOCIATED WITH THE JUVENILE JUSTICE SYSTEM
Public Services	YOUNG COMMUNITY DEVELOPERS	\$120,000	JOB TRAINING FOR RESIDENTS OF SOUTHEAST SECTOR OF SAN FRANCISCO

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

No non-housing CDBG/ESG activity to report.

4. Improve public safety

No CDBG/ESG activity to report.

5. Improve the physical environment

Type of Program	Name of Organization	2007-2008 Allocation	Description
Public Space Improvement	SFCC - EOC - Dr. Martin Luther King Childcare	\$15,815	Removal and installation of safety matting; landscaping, gate, benches and gamelines
Public Space Improvement	SFCC - Hunters Point Community Youth Park	\$39,852	Removal of wooden structures, sand, installation of concrete pour, large play structure and safety matting

Public Space Improvement	SFCC - Milton Meyers Boys and Girls Club	\$96,000	Installation of irrigation system, plants, decking, safety matting, soil, landscape fabric and other landscaping improvements
Public Space Improvement	SFCC - SFUSD - Burnett CDC	\$23,835	Removal and installation of play structure and matting
Public Space Improvement	SFCC - Whitney Young CDC - Bayview	\$14,847	Removal of weeds, debris and installation of safety matting and retaining wall

6. Provide adequate, efficient and properly located health and human services facilities

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	BAYVIEW HUNTERS POINT FOUNDATION	\$50,000	ADA UPGRADES AT A MULTIPURPOSE COMMUNITY CENTER
Capital Project	BLACK COALITION ON AIDS	\$45,000	ADA RESTROOM UPGRADES AT A HIV DROP-IN CENTER
Capital Project	BOYS & GIRLS CLUBS OF SAN FRANCISCO	\$471,000	ADA UPGRADES AND TENANT IMPROVEMENTS AT A HUNTER'S POINT COMMUNITY YOUTH CENTER
Capital Project	FRANDELJA ENRICHMENT CENTER	\$56,728	ONE-TIME SET UP COSTS FOR SHIPPING AND PLACEMENT OF A MODULAR UNIT TO BE USED AS A CHILD CARE CENTER
Capital Project	HUNTER'S POINT COMMUNITY YOUTH PARK FOUNDATION	\$55,000	ADA RESTROOM UPGRADES AND REVAMP OF THE FIRE ALARM AT A YOUTH CENTER
Capital Project	SAN FRANCISCO STATE UNIVERSITY - HEAD START PROGRAM	\$141,000	WEATHERPROOF BUILDING EXTERIOR AND ADA IMPROVEMENTS AT A BAYVIEW HUNTER'S POINT HEAD START CENTER
Capital Project	UNITED COUNCIL OF HUMAN SERVICES	\$66,000	INSTALL HVAC SYSTEM AT A HOMELESS DROP-IN CENTER IN THE BAYVIEW
Emergency Shelter Grant	Caring and Restoration Homes, Inc.	\$20,000	Shelter beds for homeless and recently transitioning families
Emergency Shelter Grant	Providence Foundation	\$45,000	Case management services targeting primarily residents of the homeless shelter
Emergency Shelter Grant	United Council of Human Services	\$96,000	Case management, showers, meals, and other drop-in services for primarily homeless and low-income residents living in the Bayview Hunters Point neighborhood
Public Services	BAR ASSOCIATION OF SAN FRANCISCO	\$60,000	LEGAL SERVICES FOR RESIDENTS OF PUBLIC HOUSING AND OTHER LOW-INCOME RESIDENTS IN SOUTHEAST SECTOR OF SAN FRANCISCO
Public Services	DCYF - BAYVIEW HUNTER'S POINT CTR FOR ARTS	\$45,000	DIGITAL MEDIA ARTS TARGETING PRIMARILY YOUTH RESIDING IN ALICE GRIFFITH AND SURROUNDING COMMUNITY
Public Services	DCYF - MISSION NEIGHBORHOOD CENTERS	\$42,000	AFTER-SCHOOL AND SUMMER PROGRAM WITH ACADEMIC SUPPORT, HEALTH & FITNESS, RECREATIONAL PROGRAMMING, AND CULTURAL ENRICHMENT FOR CHILDREN AGES 5-14
Public Services	EDGEWOOD CHILDREN'S CENTER	\$445,217	PARENTING SKILLS CLASSES, EARLY LITERACY ACTIVITIES, ADULT LITERACY ACTIVITIES, AND COMMUNITY ENGAGEMENT FOR PARENTS
Public Services	NETWORK FOR ELDERLY	\$50,000	CASE MANAGEMENT AND IN-HOME CARE FOR PRIMARILY SENIORS IN THE BAYVIEW HUNTER'S POINT DISTRICT
Public Services	RENAISSANCE PARENTS OF SUCCESS	\$100,000	COMMUNITY RESPONSE NETWORK IN BAYVIEW

2005-2009 Five-Year Goals for Bayview Hunters Point:

- Stimulate development for one large food chain to open

Following a feasibility study for a grocery store to be located in the neighborhood, the City determined that the best alternative was to bring in a grocery store that is new to the neighborhood. A grocery store operator has been selected and groundbreaking has taken place. The store is expected to open in the Fall/Winter of 2009.

- Encourage development of a sports facility, i.e., gym

After a multi-year effort, a brand new facility in Hunter's Point was opened in June 2008 to serve as a multi-purpose youth/sports center. See the Capital Projects section of this report for more details on this project.

- Development of one cultural venue

No substantive development was accomplished in program year 2007-2008. However, for program year 2008-2009, MOCI provided a capital grant for the rehabilitation of the Bayview Opera House, an existing arts and culture facility located in the heart of the Bayview. The capital construction process will begin during the 2008-2009 program year.

Chinatown Goals, Activities and Accomplishments

1. Expand markets for local entrepreneurs and stimulate job development for local residents
No CDBG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Public Services	CHINESE PROGRESSIVE ASSOCIATION	\$40,000	JOB READINESS, TRAINING, VOCATIONAL ESL AND PLACEMENT SERVICES FOR RESTAURANT WORKERS

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

No non-housing CDBG/ESG activity to report.

4. Improve public safety

No CDBG/ESG activity to report.

5. Enhance the physical and aesthetic conditions of Chinatown

No CDBG/ESG activity to report.

6. Provide accessible, multi-lingual and affordable human services

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	GUM MOON RESIDENCE HALL	\$90,000	REPLACE ROOF OF A BUILDING WHERE TRANSITIONAL HOUSING IS PROVIDED FOR

			PRIMARILY IMMIGRANT WOMEN
Emergency Shelter Grant	Gum Moon Residence Hall	\$52,500	Shelter in a comprehensive support program primarily targeting low-income Asian immigrant women who are survivors of domestic violence and sexual assault
Planning / Capacity Building	CHINESE NEWCOMERS SERVICE CENTER	\$20,000	PLANNING SUPPORT FOR THE CHINATOWN FAMILIES ECONOMIC SELF- SUFFICIENCY COALITION TO IMPROVE COORDINATION OF EMPLOYMENT TRAINING, ESL TRAINING & FAMILY SUPPORT SERVICES
Public Services	DCYF - CHINATOWN COMMUNITY DEVELOPMENT CTR	\$40,000	YEAR-ROUND YOUTH PROGRAMMING, PARENT WORKSHOPS AND WHOLE FAMILY ACTIVITIES

2005-2009 Five-Year Goal for Chinatown:

- Increase vocational ESL programs and reduce language barriers to accessing social services

A coalition of family support service providers and workforce development providers (as noted above under Planning/Capacity Building) has been meeting over the past three years to plan for better coordination of language appropriate services and to advocate for an increase in VESL programs. One goal is to create a VESL course to operate in conjunction with CityBuild, the City's centralized construction training program. The work of the coalition has resulted in one of the lead coalition partners being selected as the lead for the Chinatown-based One-Stop Career Service Center, which will have extensive linkages to VESL services for monolingual and limited-English workforce clients. In addition, for program year 2008-2009, MOCI is funding a new VESL program that provides home-based VESL instruction for those individuals who have schedules that make it difficult for them to access such services in more conventional classroom structures.

Mission District Goals, Activities and Accomplishments

1. Improve the overall socio-economic conditions in the Mission
No CDBG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	ARRIBA JUNTOS	\$25,000	REPLACE COMPUTER COUNTERS, AND INSTALL ETHERNET AND POWER IN AN OCCUPATIONAL TRAINING AND EMPLOYMENT FACILITY

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents
No non-housing CDBG/ESG activity to report.

4. Improve the Mission's overall levels of safety
No CDBG/ESG activity to report.

5. Improve the physical environment

Type of Program	Name of Organization	2007-2008 Allocation	Description
Public Space Improvement	SFCC - Franklin Square Park	\$9,111	Installation of play structure
Public Space Improvement	SFCC - Good Samaritan CDC	\$811	Removal and installation of play structure and matting as well as closing the fencing gap

6. Improve the quality and expand existing health and human services to local residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	BRAVA! FOR WOMEN IN THE ARTS	\$44,000	REPLACE ROOF AT AN AFTER-SCHOOL ARTS EDUCATION PROGRAM, JOB TRAINING AND PERFORMING ARTS FACILITY
Capital Project	INSTITUTO FAMILIAR DE LA RAZA	\$85,000	INSTALL HVAC SYSTEM AT A COMMUNITY MENTAL HEALTH PROVIDER FACILITY IN THE MISSION DISTRICT
Capital Project	MISSION AREA HEALTH ASSOCIATES	\$40,000	INTERIOR ADA UPGRADES AT A HEALTH CENTER SERVING THE HOMELES
Emergency Shelter Grant	Asian Women's Shelter	\$52,000	Emergency shelter in a comprehensive support program for primarily Asian and Pacific Islander battered women and their children
Emergency Shelter Grant	Dolores Street Community Services	\$32,608	Shelter for homeless immigrant men
Planning / Capacity Building	MISSION LANGUAGE AND VOCATIONAL SCHOOL,	\$15,000	DISASTER PREPAREDNESS PLANNING FOR THE SAN FRANCISCO LATINO COALITION MEMBER ORGANIZATIONS AND FOR THE MISSION COMMUNITY
Public Services	ASIAN WOMEN'S SHELTER	\$35,500	INTENSIVE CASE MANAGEMENT, COUNSELING, COLLABORATION AND ADVOCACY FOR PRIMARILY ASIAN AND PACIFIC ISLANDER BATTERED WOMEN AND THEIR CHILDREN
Public Services	DCYF - JAMESTOWN COMMUNITY CENTER	\$60,000	AFTER-SCHOOL PROGRAMS AT THREE PUBLIC SCHOOLS
Public Services	DCYF - MISSION EDUCATION PROJECTS, INC.	\$37,500	AFTER-SCHOOL TUTORING AND HOMEWORK ASSISTANCE FOR CHILDREN
Public Services	MISSION ECONOMIC DEVELOPMENT AGENCY	\$20,850	FINANCIAL COACHING FOR PRIMARILY LOW-INCOME INDIVIDUALS IN THE MISSION NEIGHBORHOOD
Public Services	MISSION NEIGHBORHOOD HEALTH CENTER	\$25,000	CASE MANAGEMENT, INTAKE AND ASSESSMENT, WORKSHOPS AND CLASSES FOR HOMELESS INDIVIDUALS IN THE MISSION DISTRICT

2005-2009 Five-Year Goal for the Mission:

- Develop a community center-non-profit hub

MOCI continues to support Centro del Pueblo in the Mission District through Capital grants for physical upgrades to the building and through Public Service grants to the various service providers that are located in the building. In 2008-2009, MOCI provided a Capital grant to the Mission Economic Development Agency for the development of a new multi-service center in the Mission District.

South of Market Goals, Activities and Accomplishments

1. Revitalize the neighborhood's economic activities

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	RENAISSANCE ENTREPRENEURSHIP CENTER	\$89,644	OVERHAUL OF ONE ELEVATOR AT A SMALL BUSINESS DEVELOPMENT CENTER

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

No CDBG activity primarily served this goal in this neighborhood.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

No non-housing CDBG/ESG activity to report.

4. Improve public safety

No CDBG/ESG activity to report.

5. Improve the physical environment

No CDBG/ESG activity to report.

6. Provide needed health and human services to local residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	SAGE PROJECT	\$25,000	RECONFIGURE FRONT ENTRANCE FOR ADA AND SAFETY AT A FACILITY THAT PRIMARILY SERVES WOMEN AND GIRLS
Capital Project	THE ARC OF SAN FRANCISCO	\$80,000	INSTALL FIRE SUPPRESSION SYSTEM AT A CENTER THAT SERVES DEVELOPMENTALLY DISABLED ADULTS
Capital Project	WESTSIDE COMMUNITY MENTAL HEALTH, INC.	\$95,000	REPLACE CARPETING AND CEILING TILE IN COMMUNITY MENTAL HEALTH FACILITY
Emergency Shelter Grant	Community Awareness & Treatment Services.	\$25,000	Shelter beds for homeless women
Emergency Shelter Grant	Compass Community Services	\$50,000	Shelter beds for homeless families
Emergency Shelter Grant	Episcopal Community Services of SF	\$40,000	Shelter beds for primarily chronically homeless adults
Emergency Shelter Grant	Friendship House Association of American Indians	\$36,900	Life skills, substance abuse, and homeless services for primarily American Indian and Alaskan Natives
Emergency Shelter Grant	Swords to Plowshares Veterans Rights Organization	\$40,250	Benefits claims assistance and case management for chronically homeless veterans
Public Services	COMPASS COMMUNITY SERVICES	\$37,000	CASE MANAGEMENT, INTENSIVE SUPPORTIVE SERVICES, HOUSING PLACEMENT ASSISTANCE, AND WORKFORCE READINESS FOR HOMELESS FAMILIES
Public Services	DCYF - LA CASA DE LAS MADRES	\$25,000	THERAPEUTIC SUPPORT SERVICES, COUNSELING, WORKSHOPS, AND RECREATIONAL PROGRAMMING FOR CHILDREN AND THEIR PARENTS IN A FAMILY SHELTER

Public Services	EPISCOPAL COMMUNITY SERVICES OF SF	\$30,000	ADULT EDUCATION FOCUSED ON JOB SKILLS AND BASIC EDUCATION FOR HOMELESS INDIVIDUALS AND LOW-INCOME SUPPORTIVE HOUSING RESIDENTS
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2005-2009 Five-Year Goals for South of Market:

- Invest in public art and community greening

There are no new accomplishments for 2007-2008. Previous year accomplishments have included the opening of Victoria Manalo Draves Park behind a public elementary school in the neighborhood. The new park includes a baseball field and accommodates community-wide events and festivals.

- Encourage development of a cultural performance space

As reported in last year's CAPER, Bindlestiff Studio is still in the process of moving from a small space into a larger space within a new affordable housing development. The studio is currently serving the community through cultural performances and youth programming.

Tenderloin Goals, Activities and Accomplishments

1. Economic revitalization of the neighborhood

No CDBG activity primarily served this goal in this neighborhood.

2. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

No non-housing CDBG/ESG activity to report.

3. Improve public safety

No CDBG/ESG activity to report.

4. Improve the physical environment

No CDBG/ESG activity to report.

5. Provide needed health and human services to local residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Capital Project	BOARD OF TRUSTEES OF THE GLIDE FOUNDATION	\$88,000	REPLACE FIRE ALARM SYSTEM AT A MULTIPURPOSE FACILITY
Emergency Shelter Grant	AIDS Housing Alliance	\$50,000	Hotel vouchers and supportive services for primarily homeless persons with HIV/AIDS
Emergency Shelter Grant	Central City Hospitality House	\$31,850	Shelter beds for homeless adult men
Emergency Shelter Grant	Hamilton Family Center, Inc	\$50,000	Shelter beds for homeless families
Emergency Shelter Grant	St. Boniface Neighborhood Center	\$27,600	Bilingual services, housing referrals and job placement for homeless single adult men and women in their day shelter
Public Services	CENTRAL CITY HOSPITALITY HOUSE	\$31,650	EMPLOYMENT AND VOCATIONAL TRAINING PRIMARILY TARGETING HOMELESS AND VERY-LOW INCOME ADULTS

2005-2009 Five-Year Goal for the Tenderloin:

- Support Mid-Market commercial revitalization efforts

As reported in last year's CAPER, the Mid-Market commercial corridor has created a Business Improvement District (BID), which includes a citizens' advisory committee and is primarily funded through a new tax assessment on commercial properties. In addition, the City continues to support the corridor through a staff person at the Mayor's Office of Economic and Workforce Development.

Visitation Valley Goals, Activities and Accomplishments

1. Revitalize the business corridor to create an environment that encourages new businesses to locate in Visitation Valley and provides expanded goods and services for residents
No CDBG activity primarily served this goal in this neighborhood.

2. Improve the delivery of education and training services through a collaboration among public agencies, community based agencies, and families
No CDBG activity primarily served this goal in this neighborhood.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents
No non-housing CDBG/ESG activity to report.

4. Provide needed health and human services to local residents

Type of Program	Name of Organization	2007-2008 Allocation	Description
Public Services	ASIAN PACIFIC AMERICAN COMMUNITY CENTER	\$57,000	INFORMATION, REFERRALS AND TRANSLATION SERVICES FOR PRIMARILY LOW-INCOME ASIAN IMMIGRANTS IN THE VISITACION VALLEY AND BAYVIEW HUNTER'S POINT DISTRICTS
Public Services	DCYF - GIRLS AFTERSCHOOL ACADEMY	\$45,000	ACADEMIC SUPPORT, LEADERSHIP DEVELOPMENT AND COMMUNITY SERVICE PROJECTS FOR HIGH SCHOOL STUDENTS
Public Services	JOHN W. KING SENIOR CENTER	\$90,000	TRANSPORTATION SERVICES FOR PRIMARILY ELDERLY PEOPLE LIVING IN THE BAYVIEW AND VISITACION VALLEY NEIGHBORHOODS
Public Services	SAMOAN COMMUNITY DEVELOPMENT CENTER	\$70,000	INFORMATION AND REFERRAL SERVICES FOR PRIMARILY LOW-INCOME, IMMIGRANT SAMOANS AND PACIFIC ISLANDERS IN THE VISITACION VALLEY, BAYVIEW HUNTER'S POINT, AND POTRERO HILL DISTRICTS
Public Services	TIDES CENTER/C.L.A.E.R. PROJECT	\$65,000	CASE MANAGEMENT FOR FAMILIES IMPACTED BY VIOLENCE
Public Services	TURF COMMUNITY IMPROVEMENT ASSOCIATION	\$70,000	ACADEMIC GUIDANCE AND SUPPORT AND HEALTH/VIOLENCE PREVENTION EDUCATION FOR YOUNG PEOPLE, PRIMARILY FOCUSING ON TRANSITIONAL AGE YOUTH 16-24 YEARS OLD
Public Services	VISITACION VALLEY COMMUNITY CENTER/CLAER	\$46,592	AN ECONOMIC DEVELOPMENT PROGRAM ENGAGING COMMUNITY YOUTH IN SOCIALLY RESPONSIBLE BUSINESS PRACTICE

5. Enhance the physical and aesthetic conditions of Visitacion Valley
No CDBG/ESG activity to report.

6. Improve public safety
No CDBG/ESG activity to report.

2005-2009 Five-Year Goals for Visitacion Valley:

- Encourage medium-sized grocery store to locate in the area
No substantive development in program year 2007-2008.

- Support retail development along Leland Avenue corridor
The City continues to support the Leland Avenue corridor through a staff person at the Mayor's Office of Economic and Workforce Development. MOCI continues to provide outreach to business owners, referral for economic technical assistance and façade improvement grants for storefronts on the corridor. In addition, in program year 2008-2009, MOCI is supporting VVBOOM (Visitacion Valley Business Opportunities and Outreach), which provides assistance to the small businesses on the Leland/Bayshore Avenue Commercial Corridor.

- Encourage development of the Schlage Lock Opportunity site
As reported in last year's CAPER, the community continues to be actively engaged in a comprehensive planning effort for the site.

NRSA-Wide Activities

Many programs did not focus primarily on any one NRSA neighborhood, but primarily served multiple NRSA neighborhoods. These activities are listed below.

Type of Program	Name of Organization	2007-2008 Allocation	Description
Economic Development	COMMUNITY VOCATIONAL ENTERPRISES	\$50,000	BUSINESS TECHNICAL SUPPORT FOR A SOCIAL ENTERPRISE, IME, A JANITORIAL COMPANY PROVIDING JOB TRAINING & PLACEMENT PRIMARILY FOR INDIVIDUALS WITH MENTAL HEALTH DISABILITIES
Economic Development	JUMA VENTURES	\$55,000	BUSINESS TECHNICAL SUPPORT FOR A SOCIAL ENTERPRISE, STADIUM ENTERPRISES, WHICH CREATES JOBS AND EMPLOYS LOW- AND MODERATE-INCOME YOUNG ADULTS
Economic Development	MISSION ECONOMIC DEVELOPMENT AGENCY	\$260,000	BUSINESS TECHNICAL ASSISTANCE PROGRAM THAT PROVIDES A CONTINUUM OF SERVICES IN ENGLISH & SPANISH TO SUPPORT THE GROWTH & SUCCESS OF SMALL BUSINESSES PRIMARILY IN THE MISSION AND EXCELSIOR
Economic Development	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$145,000	AS PART OF A JOINT VENTURE CALLED API BUSINESS INFORMATION SERVICES, PROVIDES DIRECT ONE-ON-ONE BUSINESS CONSULTING, LOAN PACKAGING AND OTHER SERVICES TO PRIMARILY API SMALL BUSINESS OWNERS

Economic Development	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$175,000	BUSINESS TECHNICAL ASSISTANCE FOR MICRO-ENTERPRISES IN THE TENDERLOIN AND VISITACION VALLEY AREAS
Economic Development	RENAISSANCE ENTREPRENEURSHIP CENTER	\$150,000	TRAINING, INDIVIDUAL CONSULTATIONS, ACCESS TO FINANCING AND BUSINESS TECHNICAL ASSISTANCE SERVICES TO START UP AND EXPAND MICROENTERPRISES PRIMARILY IN BAYVIEW HUNTERS POINT
Emergency Shelter Grant	Bar Assoc. of SF Volunteer Legal Services	\$90,000	Legal services, representation, counseling, and homeless prevention services
Emergency Shelter Grant	La Casa de las Madres	\$77,300	Shelter in a comprehensive support program to stabilize battered women and their children in crisis
Public Services	ACORN INSTITUTE, INC.	\$25,000	LEADERSHIP DEVELOPMENT AND TRAINING FOR LOW- AND MODERATE-INCOME RESIDENTS
Public Services	ARAB CULTURAL AND COMMUNITY CENTER	\$38,000	CASE MANAGEMENT IN IMMIGRATION, HEALTH REFERRALS, EMPLOYMENT AND OTHER SERVICES FOR PRIMARILY ARAB LOW-INCOME RESIDENTS
Public Services	ARRIBA JUNTOS	\$58,000	EMPLOYMENT READINESS, TRAINING AND PLACEMENT IN THE FIELD OF HOME CARE FOR LOW-INCOME RESIDENTS
Public Services	ASIAN NEIGHBORHOOD DESIGN	\$30,000	JOB TRAINING, INCLUDING SOFT SKILLS, HARD SKILLS, AND PLACEMENT IN THE CONSTRUCTION INDUSTRY FOR LOW-INCOME INDIVIDUALS WITH MULTIPLE BARRIERS
Public Services	BOARD OF TRUSTEES OF THE GLIDE FOUNDATION	\$48,000	COUNSELING, HARD AND SOFT SKILLS TRAINING, PLACEMENT AND RE-TENTION IN CONSTRUCTION INDUSTRY JOBS FOR LOW-INCOME YOUNG ADULTS AGES 18-24
Public Services	CELLSPACE	\$35,000	AFTER-SCHOOL, EDUCATIONAL SUPPORT, SOCIAL ALTERNATIVES AND JOB READINESS PROGRAMS FOR YOUNG ADULTS AGES 18-25
Public Services	CENTRAL AMERICAN RESOURCE CENTER (CARECEN)	\$30,000	LEGAL SERVICES FOR IMMIGRANTS, PARTICULARLY REFUGEES
Public Services	DCYF - CATHOLIC CHARITIES CYO	\$45,000	BEFORE AND AFTER-SCHOOL ACADEMIC ENRICHMENT ACTIVITIES FOR ELEMENTARY SCHOOL-AGED CHILDREN
Public Services	DCYF - GROWTH AND LEARNING OPPORTUNITIES	\$27,600	AFTER-SCHOOL ACADEMIC SUPPORT AND RECREATIONAL PROGRAMMING FOR ELEMENTARY SCHOOL AGED STUDENTS
Public Services	DCYF - GUM MOON RESIDENCE HALL	\$30,000	COMPREHENSIVE BILINGUAL FAMILY SUPPORT FOR PRIMARILY ASIAN IMMIGRANT FAMILIES
Public Services	DCYF - INSTITUTO FAMILIAR DE LA RAZA	\$45,000	ONE-TO-ONE AND GROUP MENTORING FOR TEENAGE YOUTH
Public Services	DCYF - JUMA VENTURES	\$25,610	CASE MANAGEMENT AND WORKSHOPS FOR COLLEGE EXPLORATION, CAREER PLANNING, LIFE SKILLS AND FINANCIAL LITERACY FOR HIGH SCHOOL STUDENTS
Public Services	DCYF - MISSION LEARNING CENTER	\$75,000	AFTER-SCHOOL LITERACY AND ACADEMIC DEVELOPMENT FOR CHILDREN
Public Services	DCYF - SF CHILD ABUSE PREVENTION CENTER	\$30,000	SUPPORT GROUPS, PARENT EDUCATION SEMINARS AND OTHER FAMILY ACTIVITIES
Public Services	DCYF - TURF	\$50,000	GIRLS SUPPORT PROGRAM AND MUSIC STUDIO PROGRAM FOR TEENAGE YOUTH
Public Services	ELLA HILL HUTCH COMMUNITY CENTER	\$90,000	JOB READINESS, TRAINING AND PLACEMENT SERVICES TARGETING PRIMARILY YOUNG MEN AGES 18-24
Public Services	INSTITUTO LABORAL DE LA RAZA	\$65,000	LEGAL REPRESENTATION, REFERRALS AND PROCESSING FOR LOW-INCOME WORKERS

Public Services	LA RAZA CENTRO LEGAL	\$100,000	LEGAL SERVICES IN THE AREAS OF HOUSING, IMMIGRATION, AND WORKER'S RIGHTS PRIMARILY FOR LATINO IMMIGRANTS
Public Services	LA RAZA COMMUNITY RESOURCE CENTER	\$50,000	LEGAL SERVICES AND INFORMATION AND REFERRALS PRIMARILY FOR LOW-INCOME LATINO IMMIGRANTS
Public Services	MISSION HIRING HALL, INC.	\$100,000	EMPLOYMENT TRAINING, JOB READINESS, PLACEMENT AND RETENTION FOR LOW-INCOME INDIVIDUALS
Public Services	MISSION LANGUAGE AND VOCATIONAL SCHOOL, INC.	\$125,000	EMPLOYMENT READINESS, TRAINING, PLACEMENT AND RETENTION SERVICES IN THE FIELDS OF MEDICAL ASSISTANCE, CONSTRUCTION, HOSPITALITY RETAIL AND INFORMATION TECHNOLOGY
Public Services	MUJERES UNIDAS Y ACTIVAS	\$50,000	JOB READINESS TRAINING, HARD SKILLS TRAINING IN HOME PATIENTCARE & CHILDCARE, JOB REFERRAL, PLACEMENT & RETENTION SERVICES FOR PRIMARILY MONOLINGUAL SPANISH SPEAKING LATINA WOMEN
Public Services	NORTHERN CALIFORNIA SERVICE LEAGUE	\$64,000	JOB READINESS, SOFT AND HARD SKILLS TRAINING, PLACEMENT AND RETENTION SERVICES FOR HOMELESS INDIVIDUALS AND EX-OFFENDERS
Public Services	REBUILDING TOGETHER SAN FRANCISCO	\$25,000	RENOVATION OF HOMES FOR PRIMARILY LOW- AND MODERATE-INCOME SENIORS, PERSONS WITH AIDS, AND PERSONS WITH DISABILITIES
Public Services	SAN FRANCISCO CONSERVATION CORPS	\$150,649	ON-THE-JOB TRAINING TO 30 YOUNG ADULTS AT THE BOYS & GIRLS CLUB
Public Services	SOMARTS CULTURAL CENTER/UNITED PLAYAZ	\$40,000	VIOLENCE PREVENTION AND LEADERSHIP DEVELOPMENT SERVICES FOR YOUNG ADULTS
Public Services	SWORDS TO PLOWSHARES VETERANS RIGHTS ORG	\$40,000	LEGAL COUNSELING AND REPRESENTATION FOR INDIVIDUALS SEEKING VETERANS' BENEFITS
Public Services	TOOLWORKS	\$55,000	JANITORIAL TRAINING PROGRAM FOR PERSONS WITH DISABILITIES
Public Services	URBAN UNIVERSITY	\$40,000	JOB TRAINING AND PLACEMENT FOR LOW AND MODERATE-INCOME FAMILIES
Public Services	VIETNAMESE YOUTH DEVELOPMENT CENTER	\$40,000	EMPLOYMENT READINESS TRAINING AND PLACEMENT FOR PRIMARILY YOUNG ADULTS AGES 18-24

Summary of Persons Assisted and Projects Completed in NRSAs

Another way to analyze services to the NRSAs is to look at the total number of individuals that were served and determine the number that lived in the NRSAs. In program year 2007-2008, a total of 19,014 individuals received direct services through CDBG- and ESG-funded programs. Of this total number, 9,906 persons living in NRSAs were assisted, 52% of all persons receiving CDBG- and ESG-funded direct services.

Of the 26 capital projects funded in 2007-2008, 17 are located in NRSAs. Of the 16 public space improvement projects completed, seven are located in NRSA neighborhoods.

	Bayview/Hunter's Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Total: All NRSAs	Total: All Non-NRSA Neighborhoods	TOTAL: ALL NEIGHBORHOODS
<u># of Persons Assisted with Direct Services:</u>									
Economic Development/ Micro-Enterprise Assistance	282	120	380	162	193	189	1,326	1,459	2,785
Non-Housing Public Services	1,184	585	1,795	852	832	1,534	6,782	6,654	13,436
<i>CDBG Total</i>	<i>1,466</i>	<i>705</i>	<i>2,175</i>	<i>1,014</i>	<i>1,025</i>	<i>1,723</i>	<i>8,108</i>	<i>8,113</i>	<i>16,221</i>
<i>ESG Total</i>	<i>652</i>	<i>27</i>	<i>199</i>	<i>488</i>	<i>417</i>	<i>15</i>	<i>1,798</i>	<i>995</i>	<i>2,793</i>
Total # of Persons Served	2,118	732	2,374	1,502	1,442	1,738	9,906	9,108	19,014
# of Capital Projects Funded :	7	1	4	4	1	0	17	9	26
# of Public Space Improvement Projects Completed:	5	0	2	0	0	0	7	9	16

Summary of Accomplishments

Persons Assisted with CDBG and ESG

Accomplishments this year include renovation and development of community facilities; provision of essential services to individuals and families; job creation and business start-up, retention and expansion through economic development activities; and support for strategic planning and organizational capacity building.

Persons assisted with CDBG and ESG funding received a range of services from community-based organizations. Below is the number of persons by income brackets and by race/ethnicity that received direct services funded by CDBG and ESG dollars during the 2007-2008 program year.

	Extremely Low- Income	Low- Income	Moderate- Income	Above Moderate- Income	Total
Economic Development/ Micro-Enterprise Assistance	1,324	772	553	136	2,785
Non-Housing Public Services	8,562	3,528	1,273	73	13,436
CDBG Total	9,886	4,300	1,826	209	16,221
ESG Total	2,553	231	8	1	2,793
Total # of Persons Served	12,439	4,531	1,834	210	19,014

	American Indian or Alaskan Native	American Indian or Alaskan Native - Hispanic	American Indian or Alaskan Native AND Black	American Indian or Alaskan Native AND Black - Hisp	American Indian or Alaskan Native AND White	American Indian or Alaskan Native AND White - Hisp	Asian	Asian - Hispanic	Asian AND White	Asian AND White - Hispanic	Black or African American	Black or African American - Hispanic	Black or African American AND White	Black or African American AND White - Hispanic	Native Hawaiian or Pacific Islander	Native Hawaiian or Pacific Islander - Hispanic	Other	Other - Hispanic	White	White - Hispanic	Total
Economic Dev./ Micro-Enterprise	11	11	5	1	3	1	569	5	8	2	513	10	25	1	26	87	235	460	743	69	2,785
Non-Housing Public Services	75	575	14	3	11	28	4,368	28	68	9	2,113	32	38	10	293	30	800	3,243	1,266	432	13,436
CDBG Total	86	586	19	4	14	29	4,937	33	76	11	2,626	42	63	11	319	117	1,035	3,703	2,009	501	16,221
ESG Total	23	7	4	1	12	68	126	2	6	1	1,122	14	16	9	26	1	188	288	837	42	2,793
Total # of Persons Served	109	593	23	5	26	97	5,063	35	82	12	3,748	56	79	20	345	118	1,223	3,991	2,846	543	19,014

MOCI Monitoring

Managing Grants

The Mayor's Office of Community (MOCI) administers the non-housing aspects of the Community Development Block Grant (CDBG) Program. The Mayor's Office of Housing (MOH) is responsible for the housing activities of the CDBG Program. MOCI also administers the Emergency Shelter Grant (ESG) Program. At MOCI, activities under the CDBG and ESG Programs are provided primarily through grant agreements with community-based non-profit organizations which provide a range of services, including legal, job training and placement, case management, information and referral and technical assistance to small businesses and micro-enterprises. Program year 2007-2008 was the second year in which MOCI transferred \$850,000 of CDBG funding to the Department of Children, Youth and Their Families (DCYF) to administer for services that target children and youth under the age of 18. DCYF's CDBG-funded programs include recreational activities, academic support, case management and cultural enrichment activities for children and youth. Upon year-end evaluation of the results of the transfer, MOCI determined that compliance with HUD guidelines was better accomplished by keeping all public services dollars under the direct supervision of MOCI. For program year 2008-2009, MOCI did not transfer the CDBG funds to DCYF and will be administering these funds internally.

MOCI, MOH and DCYF provided fiscal and programmatic monitoring of each project that received CDBG or ESG funds. Monitoring included both internal and on-site reviews. In addition, MOCI and MOH monitored construction projects for labor standards compliance related to the Davis-Bacon regulations. MOCI and MOH also monitored for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act. Fair Housing, EEO and Local Business Enterprise (LBE) contracting is monitored by the City's Human Rights Commission.

Beginning in program year 2006-2007, MOCI is part of the steering committee for the City's Joint Fiscal and Compliance Monitoring Task Force, which serves to consolidate fiscal and compliance monitoring among various City departments. This consolidation effort increases communication among city departments, reduces multiple fiscal and compliance site visits to a single joint site visit or self-assessment, and decreases the administrative burden on both non-profit entities and City departments.

For CDBG and ESG Grants

Each agency receiving a CDBG and/or ESG grant must enter into a grant agreement which stipulates conditions upon which the grant is awarded, the performance outputs and program outcomes to be met, and the budget. Regular program performance reports are required of grant recipients, along with financial reports. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements and program progress. Since most Public Services grants qualify as limited clientele activities, recipient organizations must demonstrate that they are verifying income eligibility for their clients to MOCI grant coordinators/community builders at site visits.

For each grant, a MOCI grant coordinator/community builder is responsible for providing technical assistance, reviewing progress reports, conducting on-site visits when appropriate, and evaluating performance outputs and program outcomes. The grant coordinator/community builder is also responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with regulations and accounting policies.

For CDBG-Assisted Business Loans

Each loan recipient is required to enter into an agreement that stipulates the loan conditions and repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan.

Capacity Building for MOCI Staff and Delegate Agencies

In 2007-2008, MOCI continued to invest in the training of its staff to build internal capacity so that MOCI can better assist its delegate agencies on both organizational and programmatic development. Organizational capacity building needs of delegate agencies include financial management, human resource management, technical assistance with compliance with federal and local regulations, Board of Directors development and program evaluation.

During the program year, MOCI staff received training on non-profit cost allocation principles provided by the City Controller's Office. Internal MOCI staff provided trainings on CDBG national objectives and eligibility to newer staff. Internal staff also provided specific training on ESG eligibility to all staff who oversaw ESG grants.

PART 3. MOH ASSESSMENT

Background on San Francisco's Affordable Housing Delivery System

The Mayor's Office of Housing (MOH) and San Francisco Redevelopment Agency (SFRA) are the principal agencies responsible for allocating housing development funds for privately (for-profit and non-profit) owned affordable housing. SFRA and MOH also acquires real estate, and then executes ground leases for the privately owned affordable housing developments upon it. The San Francisco Housing Authority (SFHA) is responsible for allocating funds for the rehabilitation and redevelopment of public housing. This section will describe the process administered jointly by MOH and SFRA for privately owned housing. The funding priorities for public housing have been described elsewhere, in the Annual Plans prepared by the City in connection with the five-year Consolidated Plan.

MOH and SFRA allocate housing development funds through a process designed to leverage outside funding for projects to the maximum extent consistent with the intended income targeting of the project, and to maintain financial accountability and efficiency on the part of project sponsors. These goals are accomplished by (1) making early commitments of City funds to sponsors so that they can demonstrate these commitments to other funders to satisfy matching fund requirements; and (2) encumbering and disbursing funds only when other funding sources are known and project costs are firm, in order to require developers to control costs and maximize other resources.

The process is as follows:

Notice of Funding Availability: Initially, MOH and SFRA budget specific portions of their development funds to a number of Funding Programs distinguished by target populations (e.g. family rental housing, housing with supportive services, senior housing). After these allocations are made to programs, generally developers submit proposals for funding specific projects in response to Notices of Funding Availability (NOFAs).

Reservation of Funds for "Pipeline" Projects: After receiving applications, MOH and SFRA staff work with the applicants to determine project feasibility prior to making recommendations to the Loan Committee. During this period (which can sometimes be extended for complex projects), funds from the NOFA are reserved for projects that appear likely to proceed. These reservations are tentative, as the dollar amounts in particular are often subject to change. Funds are also reserved for projects which have received prior commitment of part of the overall funds needed (such as for site acquisition), but which are not ready to receive final funding commitments.

Commitment of Funds: When a project is deemed feasible by staff, it is presented to the Loan Committee (consisting of MOH, SFRA, DHS and DPH) for review and recommendation. At this stage, a specific dollar amount is proposed to be committed to the project sponsor, subject to removal of specified contingencies. The Loan Committee's recommendation is then forwarded to the Redevelopment Commission, the Housing Committee or the Mayor, depending on the source

of funds. These commitments are for firm dollar amounts, but are still subject to change as the contingencies are removed (if, for example, other funding source commitments are higher or lower than expected).

Encumbrance of Funds: Most funds are not encumbered (by execution of a funding agreement binding the City and the sponsor) until all contingencies, such as execution of other funding and construction contracts, are removed – usually close to construction start. By deferring encumbrance to this time, the City can maximize its ability to require developers to pursue other funding sources and to reduce project cost.

Disbursement of Funds: Funds are disbursed only as required by the project, either for acquisition of the site, payment of preconstruction development costs (e.g. architecture, engineering, etc.) or for actual construction draws. MOH and SFRA staff review and approve all requests for disbursement of funds prior to drawdowns.

2007-2008 Funds Available

CDBG FUNDS FOR HOUSING: As in past years, a portion of the City's overall CDBG grant for 2007-08 was set aside for housing development. In 2007-08, \$4,776,478 in funds were provided to assist with housing development projects.

HOME FUNDS: \$8,312,863 in HOME Program funds were available for housing development in 2007-08. These funds were used for housing development activities and tenant-based rental assistance.

Anticipated vs. Actual CDBG, HOME and HOPWA Funds Made Available for Affordable Housing Development in 2007-08

SOURCE	Anticipated in 07-08 Action Plan	Made Available in 07-08
HOME	\$8,312,863	\$8,312,863
HOME Program		
Income	0	0
CDBG	\$7,021,778	\$7,021,778
CDBG Program		
Income	\$1,700,000	\$1,510,549
HOPWA (Capital)	\$384,167	\$0
HOPWA (Services, Operating and Rent Subsidies)	\$7,756,833	\$7,068,525
TOTAL	\$25,175,641	\$23,913,715

Nearly all of San Francisco's affordable housing development efforts in recent years have been carried out in collaboration with local community-based, non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations required that a minimum of 15% of the City's 2007-08 HOME allocation to be reserved for housing developed, sponsored or owned by CHDOs. MOH met the 15% set aside requirement by reserving \$1.18M of its 2007-08 allocation for use by CHDOs.

HOME regulations also require that localities provide a 25% match for HOME project expenditures. The City exceeded its HOME Match amount by committing roughly \$5,693,222 in the 2007-08 Program Year. This match number is the combination of excess match of the previous year of \$3,417,599 and the match for the 07-08 Program Year of \$4,091,872 minus the home match liability.

In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco's commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units created or rehabilitated with the HOME Program funds. San Francisco affirmatively markets their units created and rehabilitated by posting listings on the MOH website and providing information on available units and open waiting lists to individuals who have told MOH that they are interested in this information.

ADDI FUNDS: In FY 2007-08, MOH received a total of \$132,190 in American Dream Downpayment Initiative Program (ADDI) funds. In this year, none of the ADDI funds were expended.

Update on Progress Towards MOH's 2007-2008 Action Plan Goals

A. Housing Priorities

Priority #1: Create Housing Opportunities for the Homeless

Priority #2: Create Affordable Rental Housing Opportunities for Individuals and Families with incomes up to 60% of Area Median Income

Priority #3: Create Homeownership Opportunities for Individuals/Families up to 120% of Area Median Income

The City undertook the following activities for 2007-2008 to address the three priorities as identified in the 2005 Consolidated Plan for San Francisco.

Below you will find an update on each strategy and, where there is a change to the activities within a strategy, you will find a rationale for the difference.

ALLOCATION OF HOUSING FUNDS TO ADDRESS THE CITY'S HOUSING PRIORITIES

The City will undertake the following activities for 2007-2008 to address the strategies identified in the three Priorities described in the 2005 Consolidated Plan for San Francisco.

PRIORITY 1: CREATE HOUSING OPPORTUNITIES FOR THE HOMELESS

Activities Planned for 2007-2008:

Provide Financing for the Development of New Permanent Supportive Housing for Chronically Homeless Persons (*Performance Measure)					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Non-Profit Owned *DH-1	\$18,841,255	One-time capital Development costs	Affordable Housing Fund, CDBG, HOME, Hotel Tax, Prop A repayments, Tax Increment	591	Western Addition, Tenderloin, Haight Ashbury, Mission Bay, Transbay,
Leased *DH-3	\$0		No funds are budgeted for new master leases in 2007-08		

Differences between Action Plan and Actual Accomplishments:

- One-time capital development costs: \$18,377,362 expended to deliver 246 units.
- Leased units: \$362,262 was expended on new leased units and 63 units were provided to clients.

Providing Comprehensive Supportive Services in New and Existing Permanent Supportive Housing for Chronically Homeless Persons

<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Existing * DH-3	\$2,565,236	Contracts for providing comprehensive supportive services in existing owned and master leased housing	City General Fund, Federal Interagency Council on Homelessness	574
Existing *DH-3	\$1,437,155	Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households	Federal HOPWA	65 households
New for 2007-08 *DH-3	\$2,656,940	Contracts for providing comprehensive supportive services in newly created owned and master leased housing	City General Fund, Federal Interagency Council on Homelessness, State Proposition 63 Funds	552

Differences between Action Plan and Actual Accomplishments:

- Contracts for providing comprehensive supportive services in existing owned and master leased housing: \$12,175,274 expended from General Fund to deliver 1,191 units.
- Contracts for providing comprehensive supportive services in newly created owned and master leased housing: \$362,262 expended to deliver 63 units
- Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households: 66 households were served

Providing Tenant-Based Assistance to Prevent Homelessness			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Grants for tenant-based assistance to prevent evictions and homelessness *DH-3	\$1,350,000	HOME, GF	225
Providing Tenant Eviction Prevention and Counseling *DH-3	\$488,000	CDBG	4,000

Differences between Action Plan and Actual Accomplishments:

- Grants for tenant-based assistance to prevent evictions and homelessness: \$5,358,158 and 2,184 were served by HSA and MOH provided \$350,000 and served 396 clients.

Maintain the City's Investment in Existing Permanent Supportive Housing for Chronically Homeless Persons				
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in existing Supportive Housing to maintain habitability and affordability *DH-1 (HOPWA =\$384,167 For FY 07-08)	\$384,167	HOPWA	50 (HOPW A=33 units)	South of Market

Differences between Action Plan and Actual Accomplishments:

- Capital Investments in Existing Supportive Housing: During FY 2007-08, there were no funds committed to capital improvements at existing projects. Additional time was needed to fully assess the capital requirements at these projects. Commitment of rehabilitation funds to three capital projects with a total of 34 units is anticipated in FY 08-09.

PRIORITY 2: CREATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES WITH INCOMES UP TO 60% OF AREA MEDIAN INCOME

Activities Planned for 2007-2008:

Provide Financing for the Development of New Affordable Rental Housing					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Family Rental Housing *DH-1	\$16,684,000	One-time capital development costs	'HOME, Housing Exactions, Tax Increment	525	'North Beach/Chinatown, Ocean-Merced-Ingleside, Mission Bay, Transbay, South of Market
Senior Rental Housing *DH-1	\$8,519,474	One-time capital development costs	'Affordable Housing Fund, HOME, Hotel Tax, Tax Increment	431	Richmond, Western Addition, Tenderloin, Bayview

Differences between Action Plan and Actual Accomplishments:

- Family Rental Housing: \$18,911,324 expended to deliver 744 units.
- Senior Rental Housing: \$21,210,189 expended to deliver 702 units.

Maintain the City's Investment in Existing Affordable Rental Housing				
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in City-financed existing affordable rental housing *DH-1	\$0	No funds have been budgeted for this purpose	0	
Reducing Lead Hazards in existing City-financed affordable housing *DH-3	\$0	No funds have been budgeted for this purpose	0	

Differences between Action Plan and Actual Accomplishments:

- Capital Investments in Existing Affordable Rental: \$2,686,982 expended to deliver 282 units.

Providing Housing Counseling to Prevent or Address Evictions

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Providing Tenant Eviction and Prevention *DH-3	\$488,000	CDBG	4,000
Eviction Prevention Counseling *DH-3	\$1,000,000	General Fund	6,500

Differences between Action Plan and Actual Accomplishments:

- \$5,358,158 and 2,184 clients were served by HSA and MOH provided \$350,000 to serve 396 in clients.

Providing Comprehensive Supportive Services in New and Existing Affordable Housing

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Contracts for providing comprehensive supportive services in existing affordable housing *DH-3	\$4,900,083	City General Fund	3,215
Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households *DH-3	\$1,815,128	Federal HOPWA	95

Differences between Action Plan and Actual Accomplishments:

- Contracts for providing comprehensive supportive services in existing affordable housing: \$6,060,366 in General Fund was allocated and 2,359 households were served.
- Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households: 106 people served

PRIORITY 3: CREATE HOMEOWNERSHIP OPPORTUNITIES FOR INDIVIDUALS/FAMILIES UP TO 120% OF AREA MEDIAN INCOME

Activities Planned for 2007-2008:

Assist First-Time Homebuyers to Become Homeowners			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>Homeownership Counseling</u> : Nonprofit organizations will provide homeownership counseling to first-time and low and moderate-income homebuyers.	\$245,000	CDBG	900 Actual- 982
*DH-#3			
<u>Downpayment Assistance Loan Program (DALP)</u> : the Mayor's Office of Housing, in conjunction with participating lenders, will provide down payment loans to purchase of their first home.	\$2,500,000	Prop A Bond Program Repayments	30 to 40 Actual- 34
*DH-2			
<u>City Second Loan Program</u> : Second mortgage loans for first-time home buyers purchasing resale units in City-sponsored developments. NOTE: The source of funds for new loans will be repayment of loans on the units being sold. Consequently the availability of both resident units and funds for new loans will depend on the volume of sales	\$3,000,000	Repayments of prior loans	20 to 30 Actual- 2
*DH-2			
<u>Mortgage Credit Certificate Program (MCC)</u> : The MCC Program provides assistance to first-time homebuyers for the purchase of owner-occupied single family homes, town homes, and condominiums by reducing their federal income tax liability by an amount equal to 15% of the mortgage interest paid annually on a dollar for dollar basis.	\$9,000,000	Tax Credits	Included in other Program Estimates
*DH-2			
<u>American Dream Downpayment Initiative (ADDI) Program</u> : The ADDI Program provides downpayment and closing costs assistance to low-income, first-time homebuyers enhance assistance under other City programs such as DALP.	\$168,345	HOME	included in other Program estimates

*DH-2

Condominium Conversion Program: Applications for purchase of existing condominium units restricted to occupancy by low or moderate income first time home buyers will be approved on a first-come, first-served basis for qualifying purchasers. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant. Buyers meeting the qualifications of the DALP, MCC or ADDI programs may qualify for assistance offered by these programs to purchase an eligible condominium.

10-15
Actual- 9

*DH-2

Inclusionary Program: Pursuant to Planning Commission policy for projects permitted prior to April, 2002 and to the City's Inclusionary Housing Ordinance since that date, developers of market rate housing must include below market rate (BMR) units in their developments. MOH will monitor sales and rentals to verify the eligibility of buyers and confirm compliance with price restrictions. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant.

170
Actual- 427

*DH-2

Retain and Preserve Existing Homeownership

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>The Community Housing Rehabilitation Program (CHRP):</u> The City will provide low-income residents and seniors with low-interest loans to rehabilitate their owner-occupied residences.	\$1,700,000	CDBG	25-30 Actual-22
<u>The Code Enforcement Rehabilitation Fund Program (CERF)/UUP:</u> The City will provide funds to low-income residents and seniors to address cited code violations or make emergency repairs of a major system, such as repair or replacement of a leaky roof, broken hot water heater, or a heating system.	\$400,000	Code Violation Fees/Underground Utility Program	125 Actual-13

*DH-3

*DH-3

<u>Lead Hazard Control Program:</u> This program will be used to address lead-hazards in privately owned housing occupied by low-income families with children.	\$1,698,750	HUD Grant	138
			Actual-58

*DH-3

Differences between Action Plan and Actual Accomplishments:

- The Code Enforcement Rehabilitation Fund Program (CERF)/UUP- The disparity in the number projected and the actuals for FY 07-08 is due to the phasing out of the Underground Utility Program (UUP) due to a lack of demand.
- Lead Hazard Control Program- The lead program was operating with a reduced amount of funding last year so the numbers were lower than anticipated.

Relocation and Replacement Activities in 2007-2008

As part of its ongoing enforcement of program requirements, the Mayor's Office of Housing requires the submittal of and adherence to relocation plans by project sponsors carrying out demolition or rehabilitation of occupied buildings. All projects assisted with federal funds are required to comply with the requirements of the Uniform Relocation Act, and all projects must apply with state and local law governing relocation.

The following projects carried out the following activities related to relocation during 2007-08:

<i>Project</i>	<i>Description of Relocation Activities</i>
220 Golden Gate/Central YMCA	Relocation plan submitted/approved, November 2007.

During the 2007-08-program year, no one-for-one replacement of housing was required for CDBG or HOME funded projects.

Implementation of Accessibility Guidelines

In addition to increasing the supply of accessible housing, the Mayor's Office of Housing works to ensure that property management practices in housing financed by the City fully comply with their obligations under the Fair Housing Amendments Act and other disability rights laws. The specific recommendations include development of written guidelines for ensuring accessibility and reasonable accommodations, establishment of clear and accessible communications with tenants about accessibility and accommodation request procedures, and provision for affirmative marketing of accessible and affordable housing to people with disabilities.

To address accessibility issues, MOH does the following:

- Ensure that housing providers receiving City funding provide the accessible feature or policy modification requested by an applicant or tenant that is required to accommodate a disability, unless it would cause a fundamental alteration to the nature or the program or undue financial and administration burden to the housing provider through the MOH's annual monitoring process.
- Require housing providers to establish a policy that when an accessible unit becomes vacant to offer that unit first to current occupants of the project requiring an accessible unit and second to a qualified applicant on the waiting list requiring an accessible unit before offering the unit to an individual without a disability.
- Require housing providers to include a lease provision that requires a non-disabled household occupying an accessible unit to move to an available, appropriately sized and non-accessible unit if a disabled household needing that size unit applies for housing or is on the waiting list.
- Ensure that marketing plans for City-funded housing projects include outreach to people with disabilities through disability community organizations and other relevant agencies.

Accessible and Adaptable Units in Projects Completed During 2007-2008

Project Name & Developer	Address	New Construction/ Rehab	Units/ Beds	# of Accessible/Adaptable Units
Broadway Family	810 Battery Street	New Construction	81	81
Essex Hotel	684 Ellis Street	Substantial Rehab	84	6
Haight St. Senior Housing	1250 Haight	Rehabilitation	40	40
TOTAL			205	127

Housing Monitoring Achievements

A. Single Family (Owner-Occupied) Properties

MOH monitored single-family owner-occupied CDBG funded properties to insure ongoing compliance with the program requirements. Monitoring activities were carried out to insure that owners of CDBG assisted owner occupied properties continue to reside in the property; that they retain title to the property; and that property taxes are current. MOH continues to monitor all owner-occupied properties to ensure compliance with regulations and standards of the City's housing programs.

B. Multifamily Properties

The Mayor's Office of Housing (MOH) monitored the compliance of 154 City-assisted multifamily rental projects, including 110 CDBG- and HOME-funded rental housing projects to assure compliance with program requirements. Monitoring activities included review of: (1) tenant income and rent schedules; (2) management and maintenance reports; and (3) income and expense statements, including financial statements and use of program income. MOH continues to work with rental property owners and their property management agents to ensure ongoing compliance with tenant income and rent restrictions as well as HUD housing quality standards and local code.

The multi-family monitoring encompassed a wide range of housing types, including family and senior housing; housing for people with special needs; housing for people with AIDS/HIV; permanent housing for the homeless and those at risk of becoming homeless; and transitional housing for homeless families and individuals.

In 2007-08, MOH inspected 20 HOME- funded properties.

PART 4. HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS

San Francisco has designated the San Francisco Redevelopment Agency (SFRA) as the lead agency to apply for, accept and expend HOPWA funds on behalf of the San Francisco EMSA. SFRA has entered into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Agency, and these agencies determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

Funding for 2007-08 is summarized as follows:

County	Funding Per Action Plan	Available Funding	Disbursements per IDIS
San Francisco	\$8,141,000	\$7,609,358	\$6,855,240
San Mateo	\$670,000	\$670,000	\$772,048
Marin	\$289,000	\$289,000	\$237,686
Total – San Francisco EMSA	\$9,100,000	\$8,568,358	\$7,864,974

The following sections (by county) provide an overview of the grantee and community, annual performance under the Action Plan, and barriers and trends as required under Part 1, questions A through C of HOPWA CAPER Measuring Performances Outcomes. All required charts and certifications are located at Appendix B.

San Francisco Priorities, Allocations and Accomplishments

San Francisco has the third highest number of total AIDS cases in the United States, comprising 19% of California AIDS cases, and 3% of AIDS cases nationally. As of December 2006, San Francisco was ranked third in the cumulative number of AIDS cases among metropolitan areas nationwide. The number of deaths from AIDS has decreased significantly from a high of 1,823 in 1992 to under 250 in 2007. The number of people living with HIV/ AIDS continues to increase steadily, going from 13,649 in 2002 to 15,470 in 2007.

The Housing Wait List ("HWL"), created in 1995, is a centralized wait list that makes referrals to most housing programs designated for people living with HIV/AIDS except for hospices and emergency shelters. Most HOPWA funded projects use this wait list. Approximately 2,000 people are currently active on the list. This list has been closed to new applicants since November 2001. Approximately 45% of people on the HWL report that they are homeless or have a history of homelessness and over 50% have an income below \$1000 per month, which translates to less than 20% of San Francisco's Area Median Income ("AMI") as defined by HUD. Eighty percent of residents currently living in HOPWA funded housing have incomes below 20% of AMI.

Setting priorities for HOPWA funding has been a collaborative process, which currently includes the HIV Health Services Planning Council ("Planning Council"), the Department of Public

Health (“DPH”), the Mayor’s designated Housing Cluster that consists of housing/service-related City officials, and local service providers and consumers who serve on a rental assistance advisory board. As the SFRA began implementing the HOPWA program, the City and County of San Francisco and the DPH HIV Health Services Office initiated a needs assessment and strategic planning process to expand the availability of services to individuals living with HIV/AIDS and their families. This process led to the creation of a Five Year HIV Housing Plan and subsequent plan update in June 1998 that continues to direct current funding priorities as San Francisco. In 2006, the Board of Supervisors requested that a new citywide HIV/AIDS Housing Plan be done. DPH’s Housing and Urban Health led this process, which included assembling an HIV/AIDS Housing Work Group. The result of this process, completed in spring 2007, is the Comprehensive HIV/AIDS Housing Plan (the “Plan”). The Plan makes some recommendations regarding improving access to and transfer among HOPWA-funded housing, but the prioritization of HOPWA funding in San Francisco was not altered by the Plan.

Since the creation of the initial Five Year Plan, the annual HOPWA budget has been developed in consultation with DPH’s HIV Health Services Office and the Planning Council. The SFRA staff presents the annual budget at workshops at a public hearing for citizens and consumers and before the SFRA Commission prior to final approval. Throughout the year, initial and ongoing funding decisions on individual projects are made by the HOPWA Loan Committee, which is composed of the Director of the Housing and Urban Health Division of DPH, Director of Housing and Homeless Programs for the Department of Human Services, the Executive Director of the Mayor’s Office on Housing, the Executive Director of SFRA, and two representatives from the Planning Council. The SFRA has maintained a technical assistance contract with the Corporation for Supportive Housing (“CSH”) to provide on-going support to HOPWA-funded organizations by assisting them with focused evaluations of the changing needs of the community, though this activity is no longer funded by HOPWA.

The FY 2007-08 Action Plan anticipated \$8,141,000 in HOPWA funding from new FY 2007-08 funding of \$7,230,000, reprogrammed funds from prior years of \$861,000 and program income of \$50,000. Funding was to be allocated to the following projects:

	Anticipated Funding Per Action Plan	Actual FY 07-08 Commitments	FY 07-08 Disbursements per IDIS
Capital Projects	\$384,167	\$0	\$50,000
Rental Assistance Program	\$3,950,632	\$3,816,242	\$3,018,608
Supportive Services and Operating Subsidies	\$3,252,283	\$3,252,283	\$3,273,062
Project Sponsor Administrative Expenses	\$337,018	\$323,933	\$311,055
Grantee Administrative Expenses	\$216,900	\$216,900	\$202,515
Total	\$8,141,000	\$7,609,358	\$6,855,240

FY 2007-08 commitments were less than anticipated due primarily to the additional time needed to fully assess capital requirements at several existing projects. Commitment of rehabilitation

funds for three capital projects with 34 units is anticipated in the upcoming year. FY 2007-08 commitments included \$400,000 over three years to the Second Start Rental Assistance Program which also received HOPWA competitive funds for a three year term effective 12/1/07.

As of June 30, 2008, as reflected in HUD's Integrated Disbursement and Information System (IDIS), \$4,136,047 of the \$7,230,000 in 2007-08 funding (57%) was spent with \$3,093,953 not yet disbursed. Disbursement of the remaining 2007-08 funds will be made during the 2008-09 fiscal year. During FY 2007-08, program income totaled \$379,358 and was significantly higher than the \$50,000 anticipated in the Action Plan due to the unexpected receipt of \$356,488 from a sponsor's repayment of principal and interest.

The priorities and objectives of the HOPWA program as reflected in the 2007-08 Action Plan include:

1. Rental Assistance Program (290 estimated subsidies).

During 2007-08, \$3.8 million was allocated and \$3.0 million spent on rental assistance. This represented 50% of San Francisco's commitments for 2007-08 and 44% of funds disbursed. The HOPWA "deep rent" program offers monthly rental subsidies and pre- and post-placement housing advocacy services. The program provided monthly subsidies and supportive services to 306 households (consisting of 354 persons). Also, the Second Start Program assisted 20 homeless persons by providing transitional hotel beds and comprehensive case management support services. An additional 129 persons (who received partial rent subsidies under a HOPWA Competitive Grant) also were assisted with housing advocacy services during the program year. As a result of these programs, 97% of households assisted were in stable housing in 2007-08.

The following table depicts the geographical location and neighborhoods of rental subsidies throughout San Francisco:

Zip Code	Neighborhood	Subsidies	Percentage
94102	Hayes Valley/Civic Center	58	17.8 %
94103	South of Market (SOMA)	45	13.8 %
94107	Potrero Hill	3	0.9 %
94108	Chinatown	11	3.4 %
94109	Russian Hill/Nob Hill	41	12.6 %
94110	Mission District	19	5.8 %
94112	Excelsior/Outer Mission	11	3.4 %
94114	Castro/Noe Valley	22	6.8 %
94115	Western Addition	30	9.2 %
94116	Parkside	3	0.9 %
94117	Haight-Ashbury/Fillmore	32	9.8 %
94118	Inner Richmond	3	0.9 %
94119	San Francisco (general)	1	0.3 %
94121	Richmond/Seacliff	3	0.9 %
94122	Sunset	6	1.9 %

94124	Bayview	10	3.1 %
94130	Treasure Island	1	0.3 %
94131	Twin Peaks/Diamond Heights	4	1.2 %
94132	Stonestown/Park Merced	3	0.9 %
94133	Telegraph Hill/North Beach	3	0.9 %
94134	Visitacion Valley	4	1.2 %
94142	San Francisco (general)	3	0.9 %
94158	Mission Bay	10	3.1 %
Total		326	100%

2. Services and operating subsidies for five licensed residential care facilities for people with HIV/AIDS (113 beds).

During 2007-08, \$3.3 million was allocated and \$3.3 million spent on the five licensed facilities. This represented 43% of San Francisco's commitments for 2007-08 and 48% of funds disbursed. During the year, 172 unduplicated residents were assisted. All residents are required to have an income below HUD's very low-income standard—50% of Area Median Income (AMI). During 2007-08, 165 of the 172 assisted (96%) were below HUD's extremely low-income standard—25% of AMI. Also, 66% of the residents were previously homeless. During 2007-08, 95% of residents assisted remained in stable housing and 1% was in temporary housing with reduced risk of homelessness.

Case managers at these programs coordinate care for residents ensuring maximum usage of available resources. HOPWA provides the largest percentage of funding to these projects, covering supportive services (including nursing care) and a portion of operating expenses. Funding for these programs and facilities are supplemented with federal CARE (Comprehensive AIDS Resources Emergency Act) funds, state RALF (Residential AIDS Licensed Facilities) funds, Section 8 Moderate Rehab and private sector funding including donations. Leveraged non-HOPWA funding totaled \$5.2 million for 2007-08.

The following table depicts by zip code and neighborhood the location of the five licensed care facilities and the number of clients served during the program year:

Zip Code	Neighborhood	# of Beds	# Clients Served
94102	Hayes Valley/Civic Center	12	28
94103	South of Market	10	10
94115	Western Addition	32	35
94117	Haight-Ashbury/Fillmore	14	45
94134	Visitacion Valley	45	54
Total		113	172

3. Capital improvements beyond the scope of existing reserves in existing projects (estimated 33 units to be assisted).

During 2007-08, there were no funds committed towards capital improvements at existing projects. Additional time was needed to fully assess the capital requirements at these projects. Commitment of rehabilitation funds to three capital projects with a total of 34 units is anticipated in the upcoming year.

During the year, \$50,000 was disbursed towards the operational needs of an existing capital project with 68 units which served 84 persons. As of June 30, 2008, there were 172 HOPWA stewardship units in 17 housing projects. These capital projects received leveraged non-HOPWA funding of \$2.2 million during 2007-08 and assisted 176 households (consisting of 234 persons) of which 97 households were previously homeless (47 chronically homeless).

Additionally, as of June 30, 2008, there were 78 units in 7 capital projects which no longer qualified as stewardship units subject to HUD's three- or ten-year use agreements, but continued to serve people living with HIV/AIDS. SFRA has long-term capital loan agreements with these project sponsors. These capital projects received leveraged non-HOPWA funding of \$1.2 million during 2007-08 and assisted 206 households (consisting of 210 persons) of which 121 households were previously homeless (72 chronically homeless).

All HOPWA activities are targeted to very low-income persons living with HIV/AIDS. Every effort is made to ensure that ethnic and gender diversity is achieved during the selection of eligible clients. Each applicant is required to complete a comprehensive eligibility intake to verify medical diagnosis, income level, and place of residency. Project sponsors are required to provide program evaluation reports on a semi-annual and annual basis.

Projects selected to receive HOPWA funding are required to provide supportive services and to demonstrate the ability to access community-based HIV services, such as those funded under the Ryan White CARE Act and other public and private sources. Project sponsors are encouraged to apply for other HUD administered programs, such as those available under the Stewart B. McKinney Homeless Assistance Act, for populations with multiple special needs. When appropriate, sponsors are required to seek reimbursement for expenses eligible for payment through MediCal or MediCare. Private fundraising activities are also encouraged. CSH, technical assistance provider to the San Francisco Redevelopment Agency's Housing Program and San Francisco Mayor's Office of Housing, explored alternative funding sources to augment funding to HOPWA-funded programs. Though no viable funding sources were identified, CSH continues to provide technical assistance in this area so that as new sources become available they will be identified and considered for use in HOPWA-funded programs.

Since the San Francisco EMSA began receiving HOPWA funds, HOPWA-funded capital priorities have shifted from entire facilities designated for people living with HIV/AIDS, to a percentage of units dedicated to people living with HIV/AIDS within affordable housing projects. These projects all have multiple funding sources including the Agency's tax increment funds, federal HOME program funds, and other private and public funding. The HOPWA-funded units in these projects are subsidized with either Section 8 or Shelter Plus Care rental

subsidies. Due to flat HOPWA funding, SFRA staff does not anticipate funding new capital projects.

The following barriers were encountered during the program year:

<input checked="" type="checkbox"/> HOPWA/HUD Regulations	<input type="checkbox"/> Planning	<input checked="" type="checkbox"/> Housing Availability	<input checked="" type="checkbox"/> Rent Determination and Fair Market Rents
<input type="checkbox"/> Discrimination/Confidentiality	<input checked="" type="checkbox"/> Multiple Diagnoses	<input type="checkbox"/> Eligibility	<input type="checkbox"/> Technical Assistance or Training
<input type="checkbox"/> Supportive Services	<input checked="" type="checkbox"/> Credit History	<input checked="" type="checkbox"/> Rental History	<input checked="" type="checkbox"/> Criminal Justice History
<input checked="" type="checkbox"/> Housing Affordability	<input type="checkbox"/> Other, please explain further		

HOPWA/HUD Regulations: Since the full housing need of very low income people living with HIV/AIDS has never been met with HOPWA funds, increased HOPWA formula funds would best serve the community. In San Francisco, there are more people living with HIV/AIDS every year, meaning that there are more people who need HOPWA funds each year. Despite this reality, HOPWA funds to San Francisco have remained relatively flat or even reduced over the past several years. San Francisco has one of the nation's densest populations of people living with HIV/AIDS. The formula used to determine HOPWA allocations for areas like San Francisco should ensure that as the number of people living with HIV/AIDS increases, so does HOPWA funding, whenever possible. It is very difficult to sustain our current programs, let alone meet the increasing need within the current and recent HOPWA funding allocations. Additional HOPWA funding is needed for capital improvements and repairs of existing projects, and for rental subsidies that are lost over time to attrition due to rising costs. The flexibility to use a portion of HOPWA formula funds for shallow rent subsidy programs would allow the HOPWA program in San Francisco to lose fewer rental subsidies to attrition over time.

Housing Affordability and Availability: One of the biggest barriers facing people living with HIV/AIDS in San Francisco is the highly competitive local housing market. People living with HIV/AIDS with very low-incomes compete with high-income prospective tenants in a private, consumer driven rental market. For this reason, a tenant-based rental subsidy program is one of the largest HOPWA-funded programs in San Francisco. Unfortunately, due to increasing housing costs, and despite extensive cost-containment measures, this program has been able to subsidize fewer people over time. The decrease in HOPWA formula funding has made it impossible to replace these subsidies.

Multiple Diagnoses: The overwhelming majority of HOPWA-eligible people are multiply diagnosed with substance use and/or mental health issues. For those living in or seeking independent subsidized housing, these issues can be barriers to both finding and maintaining appropriate housing. While services are available at all HOPWA-funded housing programs, participants must be able to locate housing to participate. For those living in supportive HOPWA-funded housing, mental health and substance use issues can make living within a community more difficult both for those affected by these issues and others living at the sites. HOPWA-funded housing programs do an excellent job in providing services to people who are multiply diagnosed, but these issues can still present barriers to people as they try to live within a supportive community or the greater community.

Long Term Survivor Health Issues: Though retroviral medications continue to sustain and enhance the lives of people living with AIDS, AIDS-related health issues, such as the high prevalence of Hepatitis C and cancers, such as lymphoma, continue to make living with AIDS an

unpredictable experience. These health issues and the fear and anxiety regarding possible loss of benefits in returning to work continue to be barriers for those already very disabled with AIDs to be able to increase their incomes.

Credit, Rental, and Criminal Justice History: Credit, rental, and criminal justice history can be a barrier for many HOPWA-eligible people, particularly those who are seeking independent housing. As was previously mentioned, San Francisco's rental housing market is extremely competitive so prospective landlords can be highly selective when choosing tenants. Often HOPWA-eligible people without stellar rental histories have difficulty finding housing even once they have received a rental subsidy.

Fair Market Rents: As was stated above, San Francisco is one of the most expensive and most competitive rental housing markets in the country. Rents in San Francisco increased more than 10% last year while FMR's increased approximately 1%. This ongoing disparity further limits the pool of housing available to people who have received HOPWA subsidies. Appropriate increases to FMR's should also be considered when determining the amount of HOPWA funding available to an area.

Program Contact:

San Francisco Redevelopment Agency – Chris Harris, Senior Development Specialist

San Mateo Priorities, Allocations and Accomplishments

The San Mateo County AIDS Program is part of the San Mateo County Public Health Division (SMCAP) and works to prevent HIV infection and to provide care for individuals and families affected by HIV/AIDS in San Mateo County. The Program provides comprehensive, community-based prevention and testing services, HIV related health care, social services, advocacy, and referrals to community agencies providing drug treatment, housing, in-home care, food, dental care and other services throughout San Mateo County. Services are available to individuals residing in all geographic areas of San Mateo County. Some of the services provided by SMCAP are contracted to other departments within the County and also to some community-based organizations. Housing services are provided through a contract with the Mental Health Association of San Mateo County (MHA) and intense case management and attended care are provided by the division of Aging and Adult Services (AAS).

MHA is a community-based organization located in Redwood City and has been providing housing and client assistance services since 1986. It currently houses clients in seven units of transitional housing, two houses and four apartments. Two of the housing units are dedicated exclusively to HIV positive people and their families. MHA has been providing clients of SMCAP transitional housing, short-term rent and mortgage assistance and client assistance services since 1992.

Using an interdisciplinary core case management team approach, the AAS case management program provides comprehensive home and community-based services to persons with advanced

AIDS or symptomatic HIV to allow participants to continue living at home as an alternative to institutionalized care.

During this reporting period, 148 households received a continuum of housing services, including emergency shelter in hotels and motels and temporary rent assistance for people living in transitional housing and in private houses and apartments, while they wait for benefits or look for work. These services have enabled clients to receive assessment of their needs, develop plans to stabilize their housing needs, maintain permanent housing during the year, and explore other housing-related resources available to them. 260 individuals received assessments, information and referrals to a wide-range of services and organizations for services to improve access to care, which will help them to attain a more stable living environment and reduce risk of becoming homeless. Intense case management services were successfully provided to 22 individuals with advanced AIDS or symptomatic HIV, including access to comprehensive home and community based services and attendant care, for the purpose of creating suitable living environments and avoiding placement in a nursing facility or hospital. In addition, Harm reduction therapy was introduced to at least 8 of the case management clients in early 2008, and has helped to increase clients' awareness of health risk factors.

Annual Performance under the Action Plan:

San Mateo County's share of HOPWA funding for 2007-08 totaled \$670,000. Cash disbursements of \$772,048 were made during the program year which included \$538,032 in 2007-08 funding and \$234,016 in prior years unspent funding. The remaining 2007-08 funding of \$131,968 was disbursed by end of September 2008.

	Anticipated Funding Per Action Plan	Actual FY 07-08 Commitments	FY 07-08 Disbursements per IDIS
Rental Assistance Program	\$453,432	\$453,432	\$554,814
Supportive Services	\$153,952	\$153,952	\$149,963
Project Sponsor Administrative Expenses	\$42,516	\$42,516	\$48,559
Grantee Administrative Expenses	\$20,100	\$20,100	\$18,712
Total	\$670,000	\$670,000	\$772,048

Priority funding activities for San Mateo County include short-term/emergency rental assistance and various supportive services. During 2007-08, \$453,432 was allocated and \$554,814 was spent on short-term/emergency rental assistance and related housing advocacy services. This represents 68% of total funding and 72% of total disbursements. During the program year, 148 households (consisting of 215 people) were assisted with 18% of households maintaining stable housing and 71% of households temporarily stable with reduced risk of homelessness.

During 2007-08, \$153,952 was allocated and \$149,963 was spent on various supportive services including benefits counseling and attendant care services. This represents 23% of total funding and 19% of disbursements. During the program year, 282 persons were assisted.

Outputs Reported:

All service objectives for the program components were accomplished. However, finding affordable housing in San Mateo County has always been a challenge for our program and is even more challenging in the current housing market. Finding housing clients can afford to pay is difficult, since many of our clients' gross income is only \$49 more than the fair market rent for a studio apartment. Rental fees keep on increasing, while the number of affordable apartments available to our clients decreases.

Throughout the past year, we had been encountering more challenges than usual due to a changing economy. The program has experienced a higher number of requests for assistance to pay for such things as food, medication and utilities from clients for whom paying for these items would result in an inability to pay rent and jeopardize their housing.

Affordable housing has also been an issue for some of our most fragile clients in the case management program. Some of these clients are very ill and need board and care home level of care and finding appropriate housing for them is difficult at best. Our staff continues to try to find new resources to assist the clients and resolve these housing issues.

Housing stability has also been affected by health issues affecting clients. A few of our clients have developed other more complicated health problems such as: renal failure, liver and heart problems, in addition to HIV symptoms. As a result, there has been an increase of medical emergency visits. We have also experienced an increase in cognitive impairment of our clients as evidenced by an increased incidence of missing medical appt and medications compliance issues. Clients have become more forgetful. Staff has been working with care providers or using various methods to remind clients and will continue to work closely with the medical professionals in stabilizing our client's health condition.

Outcomes Assessed:

Ninety-seven percent (97%) of clients who had permanent housing during the reporting period were able to maintain their housing with help from the program. Thirty-six homeless clients were housed during the fiscal year and of these, nineteen maintained their housing through the end of the fiscal year.

The intense case management program proposed to serve 20 very low-income persons living with HIV/AIDS and provided assistance to an average of 22 clients who received assistance geared to help them stay in the community and prevent institutionalization. Our staff worked hard to identify financial resources and to advocate for 2 clients who received eviction notices. As a result, the eviction notices were dismissed and both clients were allowed to continue to stay in their living arrangement.

The service objective for benefits counseling was to serve 175 individuals. 260 individuals received assistance in applying for various benefits and programs that would increase their ability to obtain care and maintain stable housing.

Coordination:

Coordination of services is an essential part of SMCAP to ensure that clients are receiving an optimal level of services. SMCAP staff works in close collaboration with MHA and AAS to better understand client housing-related needs, to coordinate services and to facilitate client access to other mainstream services, including benefit entitlements, drug and alcohol treatment and dental services. In addition, SMCAP as well as contractors also work with other County departments and different community-based organizations, and faith-based organizations providing services which can benefit clients. Recently, MHA staff worked with the local Housing Authority to help clients apply for a Section 8 wait list and also participated in two Homeless Connect outreach efforts coordinated by the County Office on Homelessness during 2008.

Technical Assistance:

MHA is recognizing the need to establish and staff a Housing Resource Center to assist clients in their housing search by providing access to the internet and support from staff. Identifying funding sources that would pay for transportation to help clients travel to and apply for available units would also be helpful.

Barriers and Trends:

The following barriers were encountered during the program year:

<input checked="" type="checkbox"/> HOPWA/HUD Regulations	<input type="checkbox"/> Planning	<input checked="" type="checkbox"/> Housing Availability	<input type="checkbox"/> Rent Determination and Fair Market Rents
<input type="checkbox"/> Discrimination/Confidentiality	<input checked="" type="checkbox"/> Multiple Diagnoses	<input type="checkbox"/> Eligibility	<input type="checkbox"/> Technical Assistance or Training
<input type="checkbox"/> Supportive Services	<input checked="" type="checkbox"/> Credit History	<input checked="" type="checkbox"/> Rental History	<input checked="" type="checkbox"/> Criminal Justice History
<input checked="" type="checkbox"/> Housing Affordability	<input type="checkbox"/> Other, please explain further		

- HOPWA regulations limit service to 21 weeks per year. This isn't always practical as it can take more time than that for clients to make progress toward stability. (For example, it regularly takes 6 months to receive a response to a Social Security Disability application. Clients rarely have enough income to pay rent while they wait.) Ryan White funds have been used to help clients when the HOPWA 21-week limit has been reached (Ryan White funds for housing-related services were severely reduced in 2007-2008).
- Almost all program participants are living at or below the Federal poverty level with average gross annual incomes of approximately \$13,000. Affordable and subsidized housing in San Mateo County is scarce, and most affordable developments have lengthy wait lists.
- Most of the program clients are dually or triply diagnosed with HIV, mental illness and drug/alcohol abuse. The behaviors associated with these problems make it difficult for clients to live in shared housing and make landlords unwilling to rent to them. This is especially true in suburban, relatively conservative areas such as San Mateo County. MHA works with other providers to make treatment available for clients when they are ready to receive it.

- A lot of SMCAP clients have poor credit histories. The local credit counseling agency can't work with them because they don't have enough money to pay living expenses as well as what they owe to debtors. Additionally, clients usually aren't willing to stop using credit cards because it's with credit cards that they buy necessities (food). Poor credit histories (including evictions, which appear on credit reports) make it nearly impossible to find rental housing. When possible, staff reviews credit reports with clients to identify the reasons for specific debts and to develop ways to address the problems. On occasion, clients will accept something other than their "own place" and move into transitional housing or with friends in order to begin building a good tenant history.
- With mortgage foreclosures and layoffs, housing availability is decreasing and rents are increasing, making finding affordable housing even more challenging for our clients.
- Many shelters in San Mateo County won't accept people on parole. MHA houses these clients in hotels. Most agencies that place clients in housing in the community refuse to work with registered sex offenders because of liability issues. At least one church has agreed to house a sex offender, but there are no other housing resources available to this group.

The current state of the economy has affected SMCAP's ability to maintain the current level of services. The amount of federal funds allocated to our program through Ryan White (RW) was drastically reduced for fiscal year 2007-08. As a result, with the exception of primary care services, SMCAP had planned to decrease and/or eliminate a lot of the services provided to clients. However, the California Department of Public Health awarded our program a one-time only allocation to keep the program whole. The amount of funding for allocated by RW for fiscal year 2008-09 is again lower than expected and SMCAP was forced to decrease the level of services provided to clients. Our program is taking a closer look at all of the support services being provided to streamline processes, combine provision of services, and form collaborations with other departments or organizations. Planning and exploration meetings have been held with subcontractors that are providing support services to keep them informed of how funding changes will impact their programs, to assist them with program changes, and to provide information and training on alternative sources of funding.

In addition to administering an annual client satisfaction survey, SMCAP and contractors providing services address quality assurance by utilizing various methods, techniques and tools such as: quarterly reviews of the progress notes, care plans and assessment forms by the client services supervisor; monthly patient chart reviews by the medical director, the patient services coordinator and members of the quality assurance committee of the San Mateo Medical Center; multidisciplinary and unit case conferences are held bi-weekly and weekly by different teams; and various other meetings to review the progress of quality assurance items, or provide information on new regulations, program services, changes and updates take place at different times. Contractors providing services are monitored annually to ensure program compliance.

Program Contacts:

San Mateo County AIDS Program - Ellen Sweetin, Clinics Manager

Mental Health Association of San Mateo County – Susan Platte, Program Coordinator
San Mateo County Health Department/Aging and Adult Services - Ricky Kot, Social Work Supervisor

Marin County Priorities, Allocations and Accomplishments

Marin County's share of HOPWA funding for 2007-08 totaled \$289,000. Cash disbursements of \$237,686 (from prior years unspent funding) were made during the program year. \$586,379 was also disbursed between July and September 2008 which included \$408,145 in prior years funding and \$178,234 in 2007-08 funding (62%). Remaining FY 2007-08 funding will be disbursed in the upcoming year. Disbursement of prior years funding in August 2008 included \$345,000 towards a capital development project with three HOPWA units. Completion of the project is anticipated in FY 2009-10.

	Anticipated Funding Per Action Plan	Actual FY 07-08 Commitments	FY 07-08 Disbursements per IDIS
Rental Assistance Program	\$260,707	\$260,707	\$210,153
Project Sponsor Administrative Expenses	\$19,623	\$19,623	\$20,428
Grantee Administrative Expenses	\$8,670	\$8,670	\$7,105
Total	\$289,000	\$289,000	\$237,686

During 2007-08, \$260,707 was allocated and \$210,153 was spent on long-term rental assistance. This represents 90% of total funding and 88% of disbursements. During the program year, the Marin Housing Authority provided 27 low-income households (consisting of 32 people) with long-term rental assistance to enable them to remain in privately-owned rental housing at affordable rents. 100% of households assisted maintained stable housing.

The Marin Housing Authority had planned to open the HOPWA waiting list during the 2007-08 program year, but, due to management turnover, staff have been stretched thin and this did not occur until very late in the 2007-08 program year. As a result, we did not serve as many clients as our funding would have permitted. Most of the HOPWA rental assistance was provided in the cities of Novato and San Rafael, which are the two largest cities in Marin County. The geographic distribution of HOPWA rental assistance funds reflects the location of people with AIDS in Marin County. Every one of our HOPWA rental assistance clients has a housing plan for maintaining stable housing, has contact with a case manager or benefits coordinator, and has ongoing access to medical care. During the 2007-08 program year, only one client exited HOPWA rental assistance, and that client moved to a board and care facility. HOPWA rental assistance clients also received case management and medical care services from agencies

funded with CARE funds. The staff member of the Marin County Community Development Agency who manages the County's HOPWA contracts is also a member of the Marin HIV/AIDS Care Council. Program beneficiaries might benefit from increased access to mainstream services (in addition to specifically HIV/AIDS programs); this issue has been under discussion at the Marin HIV/AIDS Care Council. Some interest has been expressed locally in emulating Sonoma County's "Project Reconnect," which encourages people living with HIV to be more pro-active, empowered, and independent, moving back into the workplace and into community systems which are not HIV-specific.

The following barriers were encountered during the program year:

- | | | | |
|---|---|--|---|
| <input type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning | <input checked="" type="checkbox"/> Housing Availability | <input type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility | <input type="checkbox"/> Technical Assistance or Training |
| <input checked="" type="checkbox"/> Supportive Services | <input type="checkbox"/> Credit History | <input type="checkbox"/> Rental History | <input type="checkbox"/> Criminal Justice History |
| <input type="checkbox"/> Housing Affordability | <input checked="" type="checkbox"/> Other, please explain further | | |

The most significant barrier is the community's general lack of affordable housing and the shortage of government funding for affordable housing. More specifically, Marin County's HOPWA allocation is not enough to meet the need for rent subsidies among people with AIDS. HOPWA clients who also have psychiatric issues can have difficulty maintaining a good relationship with their landlords, and this places a serious burden on case managers. As HIV becomes a more chronic and manageable disease, we are beginning to see more interest in linking people with HIV to both HIV-specific services and more generally available community services. Reports on the HOPWA rental assistance program are available from the Marin County Community Development Agency.

Program Contacts:

Marin County Community Development Agency – Roy Bateman, Community Development Coordinator

Marin Housing Authority – June Miyake, Program Manager

HOPWA Monitoring

San Francisco projects funded through HOPWA are monitored on an annual basis. Monitoring procedures included: (1) review of annual monitoring reports submitted by project sponsors; (2) review of audited financial statements; (3) site visits to a sample of projects; and (4) written evaluations of services based on accomplishment of objectives, quantity and quality of services provided, agency program evaluation, client record documentation, collaborative efforts, and quality assurance. This past year, the Agency has also monitored the status of several older HOPWA facilities by providing technical assistance (non-HOPWA funded) to complete Capital Needs Assessments of the sites to ensure safety and sustainability of the facilities. These procedures are designed to insure that all residents of HOPWA-supported housing development and assistance programs receive the most appropriate services and level of care in a decent, safe and sanitary setting.

HOPWA Performance Charts and Other Required Data

The assessment of unmet needs, sources of leveraging and performance charts required under Part 1 through 6 of HOPWA CAPER Measuring Performance Outcomes and other required data including grantee and project sponsor information are located at Appendix B.

PART 5: APPENDICES

Appendix A: 2007-2008 CDBG and ESG Funding Allocations

Appendix A is a list of 2007-2008 grants by program areas. For each grant, the table indicates whether the project is completed or still underway, the 2007-2008 funding allocation, a brief description of the funded activity and the geographical service area(s) of the activity. The table shows that significant investments were made in the six Neighborhood Revitalization Strategy Areas (Bayview Hunters Point, Chinatown, Mission, South of Market, Tenderloin and Visitacion Valley), which are also areas of minority concentration and areas of low-income concentration. Other areas include Western Addition, Excelsior and Ocean Merced Ingleside, also areas of minority concentration.

2007-2008 Capital Project Grants											
Status	Agency	2007-2008 Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Underway	ARRIBA JUNTOS	\$25,000	Other	REPLACE COMPUTER COUNTERS, AND INSTALL ETHERNET AND POWER INAN OCCUPATIONAL TRAINING AND EMPLOYMENT FACILITY			X				
Cancelled	ASIAN NEIGHBORHOOD DESIGN	\$0		INSTALL A LIMITED USE LIMITED ACCESSIBILITY LIFT IN A VOCATIONAL TRAINING FACILITY							
Underway	BAYVIEW HUNTERS POINT FOUNDATION	\$50,000	Neighborhood Center	ADA UPGRADES AT A MULTIPURPOSE COMMUNITY CENTER	X						
Underway	BLACK COALITION ON AIDS	\$45,000	Health	ADA RESTROOM UPGRADES AT A HIV DROP-IN CENTER	X						
Underway	BOARD OF TRUSTEES OF THE GLIDE FOUNDATION	\$88,000	Neighborhood Center	REPLACE FIRE ALARM SYSTEM AT A MULTIPURPOSE FACILITY					X		

2007-2008 Capital Project Grants											
Status	Agency	2007-2008 Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Completed	BOYS & GIRLS CLUBS OF SAN FRANCISCO	\$471,000	Youth	ADA UPGRADES AND TENANT IMPROVEMENTS AT A HUNTER'S POINT COMMUNITY YOUTH CENTER	X						
Underway	BRAVA! FOR WOMEN IN THE ARTS	\$44,000	Neighborhood Center	REPLACE ROOF AT AN AFTER-SCHOOL ARTS EDUCATION PROGRAM, JOB TRAINING AND PERFORMING ARTS FACILITY			X				
Underway	COMMUNITY YOUTH CENTER- SAN FRANCISCO	\$100,000	Youth	UPGRADE HVAC SYSTEM AT A YOUTH SERVICES CENTER							X
Underway	FRANDELJA ENRICHMENT CENTER	\$56,728	Childcare	ONE-TIME SET UP COSTS FOR SHIPPING AND PLACEMENT OF A MODULAR UNIT TO BE USED AS A CHILD CARE CENTER	X						
Underway	GUM MOON RESIDENCE HALL	\$90,000	Other	REPLACE ROOF OF A BUILDING WHERE TRANSITIONAL HOUSING IS PROVIDED FOR PRIMARILY IMMIGRANT WOMEN		X					
Underway	HUNTER'S POINT COMMUNITY YOUTH PARK FOUNDATION	\$55,000	Youth	ADA RESTROOM UPGRADES AND REVAMP OF THE FIRE ALARM AT A YOUTH CENTER	X						
Underway	INSTITUTO FAMILIAR DE LA RAZA	\$85,000	Health	INSTALL HVAC SYSTEM AT A COMMUNITY MENTAL HEALTH PROVIDER FACILITY IN THE MISSION DISTRICT			X				
Underway	LAVENDER YOUTH REC. & INFO. CT.(LYRIC)	\$100,000	Youth	RECONFIGURE GARAGE SPACE AT A YOUTH CENTER FOR NEW PROGRAM SPACE							X
Underway	LUTHERAN CHURCH OF OUR SAVIOR	\$30,000	Childcare	ADA IMPROVEMENTS TO CHILDREN S RESTROOMS OF A CHILD CARE FACILITIES							X

2007-2008 Capital Project Grants											
Status	Agency	2007-2008 Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Underway	MISSION AREA HEALTH ASSOCIATES	\$40,000	Health	INTERIOR ADA UPGRADES AT A HEALTH CENTER SERVING THE HOMELES			X				
Underway	MOCD - CAPITAL PROGRAM DELIVERY	\$235,000		CAPITAL PROGRAM DELIVERY COSTS							X
Underway	MOCD - CAPITAL PROGRAM FUND	\$242,063		FUNDS FOR UNFORSEEN EXPENSES							X
Underway	MOCD - SECTION 108 LOAN REPAYMENT	\$100,000		SECTION 108 LOAN REPAYMENT							X
Underway	RENAISSANCE ENTREPRENEURSHIP CENTER	\$89,644	Other	OVERHAUL OF ONE ELEVATOR AT A SMALL BUSINESS DEVELOPMENT CENTER				X			
Underway	RICHMOND DISTRICT NEIGHBORHOOD CENTER	\$95,000	Neighborhood Center	REPLACE ROOFS OF THREE SMALL BUILDINGS AT A FACILITY THAT PROVIDES CHILDCARE AND MUSIC LESSONS							X
Underway	SAGE PROJECT	\$25,000	Other	RECONFIGURE FRONT ENTRANCE FOR ADA AND SAFETY AT A FACILITY THAT PRIMARILY SERVES WOMEN AND GIRLS				X			
Underway	SAN FRANCISCO CHILD ABUSE PREVENTION CTR-TALKLINE	\$100,000	Other	IMPROVE ACCESSIBILITY OF ENTRANCE AND RESTROOM, REDESIGN COUNSELING ROOM, AND CREATE STORAGE AND OFFICE SPACE AT A CHILD ABUSE PREVENTION FACILITY							X
Underway	SAN FRANCISCO HOUSING AUTHORITY	\$30,000	Other	EXTERIOR LIGHTING REPLACEMENTS AT ALEMANY PUBLIC HOUSING							X

2007-2008 Capital Project Grants											
Status	Agency	2007-2008 Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Underway	SAN FRANCISCO STATE UNIVERSITY - HEAD START PROGRAM	\$141,000	Childcare	WEATHERPROOF BUILDING EXTERIOR AND ADA IMPROVEMENTS AT A BAYVIEW HUNTER'S POINT HEAD START CENTER	X						
Underway	THE ARC OF SAN FRANCISCO	\$80,000	Persons with Disabilities	INSTALL FIRE SUPPRESSION SYSTEM AT A CENTER THAT SERVES DEVELOPMENTALLY DISABLED ADULTS				X			
Underway	UNITED COUNCIL OF HUMAN SERVICES	\$66,000	Homeless	INSTALL HVAC SYSTEM AT A HOMELESS DROP-IN CENTER IN THE BAYVIEW	X						
Underway	WALDEN HOUSE	\$23,000	Other	REPLACE ROOF AT A TRANSITIONAL HOUSING SUBSTANCE ABUSE TREATMENT FACILITY							X
Underway	WALDEN HOUSE	\$70,000	Other	REPLACE ROOF AT A RESIDENTIAL SUBSTANCE ABUSE TREATMENT FACILITY							X
Completed	WEST BAY LOCAL DEVELOPMENT CORPORATION	\$49,000	Neighborhood Center	REPLACE ROOF OF A MULTIPURPOSE FACILITY							X
Completed	WESTSIDE COMMUNITY MENTAL HEALTH, INC.	\$95,000	Health	REPLACE CARPETING AND CEILING TILE IN COMMUNITY MENTAL HEALTH FACILITY				X			
		\$2,720,435									

Capital Projects Completed in 2007-2008											
Status	Agency	Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Completed	AFRICAN AMERICAN ART & CULTURAL COMPLEX	\$245,000	Neighborhood Center	STRENGTHEN EXTERIOR FOR SEISMIC, UPGRADE ELEVATOR, REPAIR ELECTRICAL & HVAC TO NEIGHBORHOOD CULTURAL FACILITY							X
Completed	BERNAL HEIGHTS NEIGHBORHOOD CENTER	\$45,000	Neighborhood Center	RENOVATE BATHROOMS AND ENTRANCE FOR ACCESSIBILITY AT MULTI- PURPOSE COMMUNITY CENTER							X
Completed	BOYS & GIRLS CLUBS OF SAN FRANCISCO	\$15,000	Youth	TO COVER ADDITIONAL COSTS OF REPLACING ACOUSTICS IN THE GYMNASIUM							X
Completed	BOYS AND GIRLS CLUBS OF SAN FRANCISCO	\$500,000	Neighborhood Center	FUNDS WILL BE FOR A NEW CONTRACT TO REPLACE ROOF IN MULTIPURPOSE COMMUNITY FACILITY	X						
Completed	CHARITY CULTURAL SERVICES CENTER	\$150,000	Other	ADDITIONAL FUNDING FOR RENOVATION OF VOCATIONAL TRAINING FACILITY		X					
Completed	CITIZENS HOUSING CORPORATION	\$96,000	Senior	RENOVATE PROGRAM SPACE IN BASEMENT AND GROUND FLOOR OF SENIOR CENTER					X		
Completed	CITY COLLEGE OF SF/BERNAL PRESCHOOL	\$100,000	Childcare	RENOVATE CLASSROOM SPACE LEASED FROM SFUSD TO BE USED AS PRESCHOOL FACILITY							X
Completed	ECONOMIC OPPORTUNITY COUCIL OF S.F.	\$25,000	Childcare	EXTENSIVE TERMITE AND DRY ROT DAMAGE DISCOVERED DURING ROOF REPLACEMENT PROJECT	X						
Completed	ECONOMIC OPPORTUNITY COUNCIL	\$15,000	Childcare	FIRE REPAIR FOR ECONOMIC OPPORTUNITY COUNCIL MARTIN LUTHER KING CENTER	X						

Capital Projects Completed in 2007-2008											
Status	Agency	Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Completed	ECONOMIC OPPORTUNITY COUNCIL OF SF	\$68,000	Childcare	PROVIDE SECURITY FENCE AND LIGHTING AT CHILD DEVELOPMENT CENTER IN THE BAYVIEW	X						
Completed	ELLA HILL HUTCH COMMUNITY CENTER	\$63,200	Neighborhood Center	REPLACE AND INSTALL EXTERIOR SECURITY LIGHTING AT MULTI- PURPOSE COMMUNITY FACILITY							X
Completed	FAMILY SERVICE AGENCY	\$226,000	Senior	UPGRADE EXISITNG ELEVATOR, IMPROVE ACCESSIBILITY REPLACE ROOF, REPAIR STRUCTURAL DAMAGES, ANCHOR WALLS FOR SEISMIC PROTECTION AND SEAL EXTERIOR FACADE AT A SENIOR CENTER; THIS ACTIVITY SERVES A PRESUMED LOW-INCOME POPULATION OF ELDERLY PERSONS.							X
Completed	GLIDE FOUNDATION	\$100,000	Health	CONVERT A SRO RESIDENTIAL HOTEL FLOOR INTO A NEW HEALTH CLINIC					X		
Completed	HENRY OHLHOFF HOUSE	\$122,500	Other	UPGRADE THE EXISTING FIVE-STOP ELEVATOR CAB IN A BUILDING PROVIDING RESIDENTIAL DRUG AND ALCOHOL RECOVERY SERVICES							X
Completed	HENRY OHLHOFF HOUSE	\$120,000	Other	UPGRADE THE ELECTRICAL, FIRE ALARM & SPRINKLER SYSTEM IN A THREE-STORIED VICTORIAN BLD WHICH IS USED FOR PROVIDING A LONG-TERM RESIDENTIAL TREATMENT PROG FOR MEN ADDICTED							X
Completed	HOMELESS PRENATAL PROGRAM, INC.	\$80,000	Homeless	WATERPROOF EXTERIOR OF BUILDING AND REPLACE WINDOWS AT A HOMELESS PRENATAL SERVICE AGENCY; THIS ACTIVITY SERVES A			X				

Capital Projects Completed in 2007-2008											
			Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Status	Agency	Budget									
				PRESUMED LOW-INCOME POPULATION OF HOMELESS PERSONS.							
Completed	LUTHERAN CHURCH OF OUR SAVIOR	\$34,000	Childcare	VARIOUS IMPROVEMENTS INCLUDING FIRE SAFETY, BLACKBOARDS CUB-BIES & BENCHES TO BE INSTALLED AT THIS CHURCH-OWNED FACILITY TO INCREASE THE SIZE OF ITS CHURCH-RUN PRESCHOOL							X
Completed	MISSION NEIGHBORHOOD CENTERS, INC.	\$20,000	Childcare	INSTALL HEATING SYSTEM IN HEAD START CENTER SERVING UP TO 80 CHILDREN			X				
Completed	MISSION NEIGHBORHOOD HEALTH CENTER	\$134,500	Health	RENOVATE ENTRY WAY AND STAIR WAY TO MEET CURRENT CODE AND ADA STANDARDS, AND CREATE COUNSELING OFFICE			X				
Completed	NIHONMACHI LITTLE FRIENDS	\$67,000	Childcare	REPLACE ROOF AND WOODEN WINDOWS, AND BOLT BUILDING TO FOUNDATION OF A CHILD CARE/COMMUNITY CENTER							X
Completed	ON LOK DAY SERVICES	\$100,000	Senior	RENOVATE RESTROOMS, REPLACE DRINKING FOUNTAIN, AND REPLACE EXHAUST FANS AT A SENIOR CENTER							X
Completed	POTRERO HILL NEIGHBORHOOD HOUSE	\$120,000	Neighborhood Center	REPLACE HEATING SYSTEM, WINDOWS AND SKY LIGHTS AT NEIGHBORHOOD CENTER							X
Completed	POTRERO HILL NEIGHBORHOOD HOUSE	\$53,600	Neighborhood Center	REHABILITATE MULTI-PURPOSE COMMUNITY CENTER SERVING CHILDREN, YOUTH, ADULTS AND SENIORS							X
Completed	POTRERO HILL NEIGHBORHOOD HOUSE	\$5,000	Neighborhood Center	ADDITIONAL FUNDING NEEDED FOR UNFORESEEN COST RELATING TO CHANGES NEEDED TO MEET CURRENT BUILDING CODE							X

Capital Projects Completed in 2007-2008											
Status	Agency	Budget	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Completed	TELEGRAPH HILL NEIGHBORHOOD CENTER	\$90,000	Neighborhood Center	CONVERT VACATED MEDICAL CENTER TO PROGRAM SPACES AT AN EXISTING NEIGHBORHOOD CENTER							X
Completed	TELEGRAPH HILL NEIGHBORHOOD CENTER	\$100,000	Neighborhood Center	RENOVATE RAMPS AND RECONSTRUCT ELEVATED WALKWAY AND STAIRS TO A MULTI-PURPOSE CENTER							X
Completed	WALDEN HOUSE	\$100,000	Other	UPGRADE VARIOUS BATHROOM AREAS OF RESIDENTIAL DRUG REHAB FACILITY TO COMPLY WITH ADA							X
Completed	WALDEN HOUSE	\$100,000	Other	UPGRADE PATH-OF-TRAVEL AND TWO EXISTING BATHROOMS AT RESIDENTIAL DRUG TREATMENT FACILITY							X
Completed	WALDEN HOUSE	\$16,000	Other	TERRAZO STAIR REPLACEMENT							X
Completed	WALDEN HOUSE, INC.	\$25,000	Other	TO COVER ADDITIONAL FUNDING NEED TO COVER CHANGE ORDERS FOR UNFORSEEN CONDITIONS							X
Completed	WALDEN HOUSE, INC.	\$5,000	Other	TO COVER ADDITIONAL FUNDING NEED TO COVER CHANGE ORDERS FOR UNFORSEEN CONDITIONS							X

2007-2008 Public Space Improvement Grants									
Status	Agency	2007-2008 Budget	Program/Project Description	Service Area					
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley
Completed	SFCC - EOC - Dr. Martin Luther King Childcare	\$15,815	Removal and installation of safety matting; landscaping, gate, benches and game lines	X					
Completed	SFCC - EOC - Oscaryne Williams Center	\$5,763	Removal and installation of safety matting						X
Completed	SFCC - Franklin Square Park	\$9,111	Installation of play structure			X			
Completed	SFCC - Good Samaritan CDC	\$811	Removal and installation of play structure and matting as well as closing the fencing gap			X			
Completed	SFCC - Hunters Point Community Youth Park	\$39,852	Removal of wooden structures, sand, installation of concrete pour, large play structure and safety matting	X					
Cancelled	SFCC - Hunters Point Head Start	\$86	Removal and installation of picnic tables, installation of play structure and matting	X					
Completed	SFCC - Milton Meyers Boys and Girls Club	\$96,000	Installation of irrigation system, plants, decking, safety matting, soil, landscape fabric and other landscaping improvements	X					
Completed	SFCC - SFUSD - Burnett CDC	\$23,835	Removal and installation of play structure and matting	X					
Completed	SFCC - SFUSD - Jefferson Pre-K and CDC	\$5,616	Installation of mesh fencing, gate, removal of structure, concrete & framing materials, prefabricated tables, benches and planter boxes						X
Completed	SFCC - SFUSD - Junipero Serra Annex CDC	\$27,518	Removal of structure and matting; installation of play structure and matting						X

2007-2008 Public Space Improvement Grants										
				Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Status	Agency	2007-2008 Budget	Program/Project Description							
Completed	SFCC - SFUSD - Noriega CDC	\$27,144	Removal of structure and matting; installation of play structure and matting							X
Completed	SFCC - SFUSD - Raphael Weill CDC	\$24,605	Removal of structure and matting; installation of play structure and matting							X
Completed	SFCC - SFUSD - San Miguel CDC	\$33,000	Removal of play structure and tanbark; concrete pour, play structure and matting							X
Completed	SFCC - SFUSD - Theresa Mahler CDC	\$14,981	Removal and installation of matting and retaining wall							X
Completed	SFCC - SFUSD - Tule Elk Park CDC	\$30,000	Removal and installation of play structure and matting group							X
Completed	SFCC - Whitney Young CDC - Bayview	\$14,847	Removal of weeds, debris and installation of safety matting and retaining wall	X						
Completed	SFCC - Whitney Young CDC - Masonic	\$7,080	Removal and installation of safety matting							X
Cancelled	Reserve Pool	\$0								
		\$376,064								

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Other Area(s) or City-Wide
Completed	ACORN INSTITUTE, INC.	\$25,000	Other/Multi-Services	LEADERSHIP DEVELOPMENT AND TRAINING FOR LOW- AND MODERATE-INCOME RESIDENTS						X
Underway	AFRICAN IMMIGRANT & REFUGEE RESOURCE CENTER	\$25,000	Employment & Training	JOB DEVELOPMENT, PLACEMENT, RETENTION, AND ACCULTURATION SERVICES FOR PRIMARILY AFRICAN IMMIGRANTS						X
Completed	AIDS LEGAL REFERRAL PANEL OF THE SF BAY	\$37,000	Legal Services	LEGAL SERVICES PRIMARILY TARGETING PEOPLE WITH HIV ENTERING OR RE-ENTERING THE WORKFORCE						X
Completed	ARAB CULTURAL AND COMMUNITY CENTER	\$38,000	Case Management/Information & Referral	CASE MANAGEMENT IN IMMIGRATION, HEALTH REFERRALS, EMPLOYMENT AND OTHER SERVICES FOR PRIMARILY ARAB LOW-INCOME RESIDENTS						X
Completed	ARRIBA JUNTOS	\$58,000	Employment & Training	EMPLOYMENT READINESS, TRAINING AND PLACEMENT IN THE FIELD OF HOME CARE FOR LOW-INCOME RESIDENTS						X
Completed	ASIAN & PACIFIC ISLANDER WELLNESS CENTER	\$43,000	Employment & Training	JOB READINESS/COUNSELING SERVICES PRIMARILY TARGETING ASIAN AND PACIFIC ISLANDER TRANSGENDER RESIDENTS IN THE TENDERLOIN						X

2007-2008 Public Service Grants												
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide	Other Area(s) or City-Wide
Completed	ASIAN LAW CAUCUS	\$52,000	Legal Services	LEGAL COUNSELING REPRESENTATION AND REFERRALS ON ISSUES INCLUDING IMMIGRATION, EMPLOYMENT AND HOUSING, PRIMARILY TARGETING THE ASIAN AND PACIFIC ISLANDER COMMUNITY								X
Completed	ASIAN NEIGHBORHOOD DESIGN	\$30,000	Employment & Training	JOB TRAINING, INCLUDING SOFT SKILLS, HARD SKILLS, AND PLACEMENT IN THE CONSTRUCTION INDUSTRY FOR LOW-INCOME INDIVIDUALSWITH MULTIPLE BARRIERS							X	
Completed	ASIAN PACIFIC AMERICAN COMMUNITY CENTER	\$57,000	Case Management/Information & Referral	INFORMATION, REFERRALS AND TRANSLATION SERVICES FOR PRIMARILY LOW-INCOME ASIAN IMMIGRANTS IN THE VISITACION VALLEY AND BAYVIEW HUNTER'S POINT DISTRICTS						X		
Completed	ASIAN WOMEN'S SHELTER	\$35,500	Domestic Violence Services	INTENSIVE CASE MANAGEMENT, COUNSELING, COLLABORATION AND ADVOCACY FOR PRIMARILY ASIAN AND PACIFIC ISLANDER BATTERED WOMEN AND THEIR CHILDREN			X					
Underway	BAR ASSOCIATION OF SAN FRANCISCO	\$60,000	Legal Services	LEGAL SERVICES FOR RESIDENTS OF PUBLIC HOUSING AND OTHER LOW-INCOME RESIDENTS IN SOUTHEAST SECTOR OF SAN FRANCISCO	X							

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Completed	BAY AREA LEGAL AID	\$40,000	Legal Services	LEGAL COUNSELING, REPRESENTATION, AND ASSISTANCE TO LOW-INCOME DOMESTIC VIOLENCE SURVIVORS						X
Completed	BAYVIEW HUNTERS POINT CENTER FOR ARTS & TECHNOLOGY	\$58,000	Employment & Training	ARTS AND TECHNOLOGY EDUCATIONAL PROGRAM PROVIDING YOUNG ADULTS AGES 18-25 WITH JOB READINESS AND COMPUTER TRAINING	X					
Completed	BOARD OF TRUSTEES OF THE GLIDE FOUNDATION	\$48,000	Employment & Training	COUNSELING, HARD AND SOFT SKILLS TRAINING, PLACEMENT AND RETENTION IN CONSTRUCTION INDUSTRY JOBS FOR LOW-INCOME YOUNG ADULTS AGES 18-24						X
Completed	BOOKER T. WASHINGTON COMMUNITY SERVICE CENTER	\$30,000	Employment & Training	LIFE SKILLS AND EMPLOYMENT TRAINING TO EMANCIPATED YOUTH AND YOUTH RESIDING IN PUBLIC HOUSING						X
Completed	BRAVA! FOR WOMEN IN THE ARTS	\$45,000	Employment & Training	TECHNICAL TRAINING IN THEATER PRODUCTION AND PLACEMENT IN INTERNSHIPS AT PROFESSIONAL THEATERS FOR YOUNG ADULTS AGES 18-25						X
Completed	BROTHERS AGAINST GUNS	\$40,000	Employment & Training	INDIVIDUAL COUNSELING, SOFT AND HARD SKILLS TRAINING, JOB PLACEMENT AND RETENTION SERVICE FOR YOUNG ADULTS AGES 18-25 WHO ARE ASSOCIATED WITH THE JUVENILE JUSTICE SYSTEM	X					

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Completed	CAMINOS/PATHWAYS LEARNING CENTER	\$30,000	Employment & Training	EMPLOYMENT DEVELOPMENT, INCLUDING HARD-SKILLS TRAINING IN COMPUTER TECHNOLOGY FOR PRIMARILY MONOLINGUAL SPANISH-SPEAKING LATINA IMMIGRANT WOMEN						X
Completed	CELLSPACE	\$35,000	Other/Multi-Services	AFTER-SCHOOL, EDUCATIONAL SUPPORT, SOCIAL ALTERNATIVES AND JOB READINESS PROGRAMS FOR YOUNG ADULTS AGES 18-25						X
Completed	CENTRAL AMERICAN RESOURCE CENTER (CARECEN)	\$30,000	Legal Services	LEGAL SERVICES FOR IMMIGRANTS, PARTICULARLY REFUGEES						X
Completed	CENTRAL CITY HOSPITALITY HOUSE	\$31,650	Employment & Training	EMPLOYMENT AND VOCATIONAL TRAINING PRIMARILY TARGETING HOMELESS AND VERY-LOW INCOME ADULTS				X		
Completed	CHARITY CULTURAL SERVICES CENTER	\$80,000	Employment & Training	JOB READINESS, VESL, AND TRAINING AND PLACEMENT SERVICES IN THE CULINARY INDUSTRY PRIMARILY TARGETING IMMIGRANT INDIVIDUALS						X
Completed	CHINESE FOR AFFIRMATIVE ACTION	\$90,000	Employment & Training	EMPLOYMENT SERVICES PRIMARILY FOR LIMITED-ENGLISH SPEAKING IMMIGRANTS						X
Completed	CHINESE NEWCOMERS SERVICE CENTER	\$90,000	Employment & Training	EMPLOYMENT READINESS, TRAINING AND PLACEMENT SERVICES FOR RECENT IMMIGRANTS						X

2007-2008 Public Service Grants												
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide	Other Area(s) or City-Wide
Completed	CHINESE PROGRESSIVE ASSOCIATION	\$40,000	Employment & Training	JOB READINESS, TRAINING, VOCATIONAL ESL AND PLACEMENT SERVICES FOR RESTAURANT WORKERS		X						
Completed	COMMUNITY CENTER PJT OF S.F	\$25,000	Employment & Training	JOB READINESS, SOFT-SKILLS TRAINING AND PLACEMENT SERVICES PRIMARILY TARGETING LESBIAN, GAY, BISEXUAL, TRANSGENDER INDIVIDUALS								X
Completed	COMMUNITY YOUTH CTR-SAN FRANCISCO	\$67,000	Employment & Training	JOB PREPARATION, VESL, JOB PLACEMENT, AND SUPPORT SERVICES FOR YOUNG ADULTS AGES 18-25, PRIMARILY FOCUSING ON ASIAN IMMIGRANTS WITH LIMITED ENGLISH PROFICIENCY								X
Completed	COMPASS COMMUNITY SERVICES	\$37,000	Homeless Services	CASE MANAGEMENT, INTENSIVE SUPPORTIVE SERVICES, HOUSING PLACEMENT ASSISTANCE, AND WORKFORCE READINESS FOR HOMELESS FAMILIES				X				
Completed	DCYF - A HOME AWAY FROM HOMELESSNESS	\$35,000	Youth and Children Services	AFTER-SCHOOL CASE MANAGEMENT, TUTORING AND OTHER PROGRAMMING FOR CHILDREN								X
Completed	DCYF - BAYVIEW HUNTER'S POINT CTR FOR ARTS	\$45,000	Youth and Children Services	DIGITAL MEDIA ARTS TARGETING PRIMARILY YOUTH RESIDING IN ALICE GRIFFITH AND SURROUNDING COMMUNITY	X							

2007-2008 Public Service Grants											
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Completed	DCYF - BOOKER T. WASHINGTON COMM. SRVCS.	\$45,000	Youth and Children Services	COMPUTER TRAINING AND FINANCIAL LITERACY CLASSES FOR PRIMARILY YOUTH RESIDING IN WESTSIDE COURT HOUSING							X
Completed	DCYF - CATHOLIC CHARITIES CYO	\$45,000	Youth and Children Services	BEFORE AND AFTER-SCHOOL ACADEMIC ENRICHMENT ACTIVITIES FOR ELEMENTARY SCHOOL-AGED CHILDREN						X	
Completed	DCYF - CHINATOWN COMMUNITY DEVELOPMENT CTR	\$40,000	Youth and Children Services	YEAR-ROUND YOUTH PROGRAMMING, PARENT WORKSHOPS AND WHOLE FAMILY ACTIVITIES		X					
Completed	DCYF - COMMUNITY ALLIANCE FOR SPECIAL EDUCATION	\$25,000	Services for the Disabled	TRAINING AND SUPPORT TO HELP CHILDREN WITH DISABILITIES RECEIVE APPROPRIATE EDUCATION SERVICES							X
Completed	DCYF - ELLA HILL HUTCH COMMUNITY CENTER	\$42,290	Youth and Children Services	ACADEMIC TUTORING, MENTORING, COLLEGE READINESS, AND CULTURAL EVENTS FOR TEENAGERS							X
Completed	DCYF - FILIPINO AMERICAN DEVELOPMENT FOUNDATION	\$30,000	Youth and Children Services	SERVICE LEARNING, ETHNIC STUDIES AND MENTORSHIP PROJECTS FOR HIGH SCHOOL STUDENTS							X
Completed	DCYF - GIRLS AFTERSCHOOL ACADEMY	\$45,000	Youth and Children Services	ACADEMIC SUPPORT, LEADERSHIP DEVELOPMENT AND COMMUNITY SERVICE PROJECTS FOR HIGH SCHOOL STUDENTS					X		
Completed	DCYF - GROWTH AND LEARNING OPPORTUNITIES	\$27,600	Youth and Children Services	AFTER-SCHOOL ACADEMIC SUPPORT AND RECREATIONAL PROGRAMMING FOR ELEMENTARY SCHOOL AGED						X	

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
				STUDENTS						
Completed	DCYF - GUM MOON RESIDENCE HALL	\$30,000	Case Management/Information & Referral	COMPREHENSIVE BILINGUAL FAMILY SUPPORT FOR PRIMARILY ASIAN IMMIGRANT FAMILIES						X
Completed	DCYF - INSTITUTO FAMILIAR DE LA RAZA	\$45,000	Youth and Children Services	ONE-TO-ONE AND GROUP MENTORING FOR TEENAGE YOUTH						X
Completed	DCYF - JAMESTOWN COMMUNITY CENTER	\$60,000	Youth and Children Services	AFTER-SCHOOL PROGRAMS AT THREE PUBLIC SCHOOLS			X			
Completed	DCYF - JUMA VENTURES	\$25,610	Youth and Children Services	CASE MANAGEMENT AND WORKSHOPS FOR COLLEGE EXPLORATION, CAREER PLANNING, LIFE SKILLS AND FINANCIAL LITERACY FOR HIGH SCHOOL STUDENTS						X
Completed	DCYF - LA CASA DE LAS MADRES	\$25,000	Youth and Children Services	THERAPEUTIC SUPPORT SERVICES, COUNSELING, WORKSHOPS, AND RECREATIONAL PROGRAMMING FOR CHILDREN AND THEIR PARENTS IN A FAMILY SHELTER				X		
Completed	DCYF - MISSION EDUCATION PROJECTS, INC.	\$37,500	Youth and Children Services	AFTER-SCHOOL TUTORING AND HOMEWORK ASSISTANCE FOR CHILDREN			X			

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Completed	DCYF - MISSION LEARNING CENTER	\$75,000	Youth and Children Services	AFTER-SCHOOL LITERACY AND ACADEMIC DEVELOPMENT FOR CHILDREN						X
Completed	DCYF - MISSION NEIGHBORHOOD CENTERS	\$42,000	Youth and Children Services	AFTER-SCHOOL AND SUMMER PROGRAM WITH ACADEMIC SUPPORT, HEALTH & FITNESS, RECREATIONAL PROGRAMMING, AND CULTURAL ENRICHMENT FOR CHILDREN AGES 5-14	X					
Completed	DCYF - SF CHILD ABUSE PREVENTION CENTER	\$30,000	Other/Multi-Services	SUPPORT GROUPS, PARENT EDUCATION SEMINARS AND OTHER FAMILY ACTIVITIES						X
Completed	DCYF - SUNSET YOUTH SERVICES	\$50,000	Case Management/Information & Referral	INTENSIVE CASE MANAGEMENT PROGRAM PROVIDING COMPREHENSIVE SERVICES AND SUPPORTS FOR FAMILIES						X
Underway	DCYF - TURF	\$50,000	Youth and Children Services	GIRLS SUPPORT PROGRAM AND MUSIC STUDIO PROGRAM FOR TEENAGE YOUTH						X
Completed	DONALDINA CAMERON HOUSE	\$35,000	Employment & Training	MULTI-LINGUAL EMPLOYMENT READINESS TRAINING AND PLACEMENT SERVICES PRIMARILY TO MONOLINGUAL ASIAN IMMIGRANTS						X
Completed	EARNED ASSET RESOURCE NETWORK (EARN)	\$50,000	Financial Education	FINANCIAL LITERACY AND MATCHED SAVINGS ACCOUNTS FOR LOW-INCOME INDIVIDUALS IN SAN FRANCISCO						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										NRSA-Wide
										Other Area(s) or City-Wide
Underway	EDGEWOOD CHILDREN'S CENTER	\$445,217	Youth and Children Services	PARENTING SKILLS CLASSES, EARLY LITERACY ACTIVITIES, ADULT LITERACY ACTIVITIES, AND COMMUNITY ENGAGEMENT FOR PARENTS	X					
Underway	ELLA HILL HUTCH COMMUNITY CENTER	\$90,000	Employment & Training	JOB READINESS, TRAINING AND PLACEMENT SERVICES TARGETING PRIMARILY YOUNG MEN AGES 18-24						X
Completed	EPISCOPAL COMMUNITY SERVICES OF SF	\$30,000	Other/Multi-Services	ADULT EDUCATION FOCUSED ON JOB SKILLS AND BASIC EDUCATION FOR HOMELESS INDIVIDUALS AND LOW-INCOME SUPPORTIVE HOUSING RESIDENTS				X		
Completed	FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	\$60,000	Case Management/Information & Referral	COMPREHENSIVE SERVICE PROVISION AND REFERRAL FOR PRIMARILY LOW-INCOME FILIPINO FAMILIES IN THE EXCELSIOR						X
Completed	GOODWILL INDUSTRIES OF SAN FRANCISCO, SAN MATEO & MARIN COUNTIES	\$70,000	Employment & Training	JOB READINESS, VESL, AND TRAINING AND PLACEMENT SERVICES IN THE RETAIL/SERVICE INDUSTRY PRIMARILY TARGETING IMMIGRANTS						X
Completed	HEARING & SPEECH CTR OF NORTHERN CALIFOR	\$40,000	Services for the Disabled	INFORMATION AND REFERRAL, LIFE SKILLS TRAINING AND CASE MANAGEMENT FOR HEARING IMPAIRED INDIVIDUALS						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Completed	INGLESIDE COMMUNITY CENTER	\$50,000	Employment & Training	EMPLOYMENT COUNSELING, JOB TRAINING, JOB PLACEMENT AND SUPPORTIVE SERVICES FOR PRIMARILY YOUNG ADULTS AGES 18-25 LIVING IN THE OMI NEIGHBORHOOD						X
Completed	INSTITUTO LABORAL DE LA RAZA	\$65,000	Legal Services	LEGAL REPRESENTATION, REFERRALS AND PROCESSING FOR LOW-INCOME WORKERS						X
Completed	JEWSH VOCATIONAL AND CAREER COUNSELING	\$55,000	Employment & Training	JOB READINESS, VESL, TRAINING AND PLACEMENT SERVICES IN THE NON-PROFIT SERVICE SECTOR PRIMARILY TARGETING UNEMPLOYED, LOW-INCOME INDIVIDUALS						X
Completed	JOHN W. KING SENIOR CENTER	\$90,000	Senior Services	TRANSPORTATION SERVICES FOR PRIMARILY ELDERLY PEOPLE LIVING IN THE BAYVIEW AND VISICATION VALLEY NEIGHBORHOODS					X	
Completed	LA CASA DE LAS MADRES	\$50,000	Domestic Violence Services	COMMUNITY-BASED INTERVENTION AND SUPPORT SERVICES FOR BATTERED WOMEN AND THEIR CHILDREN						X
Completed	LA RAZA CENTRO LEGAL	\$100,000	Legal Services	LEGAL SERVICES IN THE AREAS OF HOUSING, IMMIGRATION, AND WORKER'S RIGHTS PRIMARILY FOR LATINO IMMIGRANTS						X
Completed	LA RAZA COMMUNITY RESOURCE CENTER	\$50,000	Legal Services	LEGAL SERVICES AND INFORMATION AND REFERRALS PRIMARILY FOR LOW-INCOME LATINO IMMIGRANTS						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Completed	LARKIN STREET YOUTH SERVICES	\$60,000	Homeless Services	CASE MANAGEMENT AND HOUSING REFERRALS FOR HOMELESS YOUNG ADULTS						X
Completed	LAVENDER YOUTH REC. & INFO. CENTER (LYRIC)	\$65,000	Employment & Training	ACADEMIC SUPPORT, JOB PREPARATION AND EMPLOYMENT SERVICES FOR PRIMARILY LGBTQ YOUTH						X
Completed	LIGHTHOUSE FOR THE BLIND & VISUALLY IMPAIRED	\$30,000	Employment & Training	VOCATIONAL TRAINING AND JOB PLACEMENT TO PRIMARILY VISUALLY IMPAIRED PERSONS						X
Completed	LYON-MARTIN WOMEN'S HEALTH SERVICES	\$70,000	Health & Counseling Services	PRIMARY AND PREVENTIVE HEALTHCARE FOR LOW-INCOME AND UNINSURED WOMEN						X
Completed	MISSION ECONOMIC DEVELOPMENT AGENCY	\$20,850	Financial Education	FINANCIAL COACHING FOR PRIMARILY LOW-INCOME INDIVIDUALS IN THE MISSION NEIGHBORHOOD			X			
Completed	MISSION HIRING HALL, INC.	\$100,000	Employment & Training	EMPLOYMENT TRAINING, JOB READINESS, PLACEMENT AND RETENTION FOR LOW-INCOME INDIVIDUALS						X
Completed	MISSION LANGUAGE AND VOCATIONAL SCHOOL, INC.	\$125,000	Employment & Training	EMPLOYMENT READINESS, TRAINING, PLACEMENT AND RETENTION SERVICES IN THE FIELDS OF MEDICAL ASSISTANCE, CONSTRUCTION, HOSPITALITY RETAIL AND INFORMATION TECHNOLOGY						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										NRSA-Wide
										Other Area(s) or City-Wide
Completed	MISSION NEIGHBORHOOD CENTERS	\$50,000	Senior Services	CASE MANAGEMENT, MEALS AND RECREATIONAL ACTIVITIES FOR PRIMARILY SENIORS						X
Completed	MISSION NEIGHBORHOOD HEALTH CENTER	\$25,000	Homeless Services	CASE MANAGEMENT, INTAKE AND ASSESSMENT, WORKSHOPS AND CLASSES FOR HOMELESS INDIVIDUALS IN THE MISSION DISTRICT			X			
Completed	MUJERES UNIDAS Y ACTIVAS	\$50,000	Employment & Training	JOB READINESS TRAINING, HARD SKILLS TRAINING IN HOME PATIENTCARE & CHILDCARE, JOB REFERRAL, PLACEMENT & RETENTION SERVICES FOR PRIMARILY MONOLINGUAL SPANISH SPEAKING LATINA WOMEN						X
Completed	NETWORK FOR ELDERLY	\$50,000	Senior Services	CASE MANAGEMENT AND IN-HOME CARE FOR PRIMARILY SENIORS IN THE BAYVIEW HUNTER'S POINT DISTRICT	X					
Completed	NEW LEAF SERVICES FOR OUR COMMUNITY	\$50,000	Health & Counseling Services	MENTAL HEALTH CASE MANAGEMENT AND THERAPY FOR PRIMARILY LGBT INDIVIDUALS, COUPLES AND FAMILIES						X
Completed	NIHONMACHI LEGAL OUTREACH	\$90,000	Legal Services	LEGAL COUNSELING AND REPRESENTATION ON DOMESTIC VIOLENCE, IMMIGRATION AND PUBLIC BENEFITS ISSUES						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Completed	NORTHERN CALIFORNIA SERVICE LEAGUE	\$64,000	Employment & Training	JOB READINESS, SOFT AND HARD SKILLS TRAINING, PLACEMENT AND RETENTION SERVICES FOR HOMELESS INDIVIDUALS AND EX-OFFENDERS						X
Completed	PORTOLA FAMILY CONNECTIONS	\$48,000	Case Management/Information & Referral	CASE MANAGEMENT, COUNSELING, INFORMATION AND REFERRAL, TRANSLATION SERVICES, JOB READINESS TRAINING, AND EDUCATIONAL WORK-SHOPS FOR PRIMARILY IMMIGRANT FAMILIES IN THE EXCELSIOR DISTRICT						X
Completed	POSITIVE RESOURCE CENTER	\$30,000	Employment & Training	EMPLOYMENT READINESS, PLACEMENT AND RETENTION SERVICES FOR PRIMARILY PERSONS LIVING WITH HIV/AIDS						X
Completed	REBUILDING TOGETHER SAN FRANCISCO	\$25,000	Other/Multi-Services	RENOVATION OF HOMES FOR PRIMARILY LOW- AND MODERATE-INCOME SENIORS, PERSONS WITH AIDS, AND PERSONS WITH DISABILITIES						X
Underway	RENAISSANCE PARENTS OF SUCCESS	\$100,000	Case Management/Information & Referral	COMMUNITY RESPONSE NETWORK IN BAYVIEW	X					
Completed	RICHMOND DISTRICT NEIGHBORHOOD CENTER	\$30,000	Other/Multi-Services	LIFE SKILLS AND JOB READINESS TRAINING FOR YOUNG ADULTS AGES 18-25						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley NRSA-Wide Other Area(s) or City-Wide
Completed	SAMOAN COMMUNITY DEVELOPMENT CENTER	\$70,000	Case Management/Information & Referral	INFORMATION AND REFERRAL SERVICES FOR PRIMARILY LOW-INCOME, IMMIGRANT SAMOANS AND PACIFIC ISLANDERS IN THE VISITACION VALLEY, BAYVIEW HUNTER'S POINT, AND POTRERO HILL DISTRICTS						X
Completed	SAN FRANCISCO CONSERVATION CORPS	\$692,373	Employment & Training	EMPLOYMENT TRAINING WHILE PARTNERING WITH NON-PROFIT AND CITY AGENCIES FOR IMPROVEMENTS, INCLUDING PLAYGROUND RENOVATIONS AND LANDSCAPING						X
Completed	SAN FRANCISCO CONSERVATION CORPS	\$150,649	Employment & Training	ON-THE-JOB TRAINING TO 30 YOUNG ADULTS AT THE BOYS & GIRLS CLUB						X
Completed	SELF-HELP FOR THE ELDERLY	\$30,000	Employment & Training	HOME HEALTH AIDE TRAINING TO PRIMARILY LIMITED ENGLISH-SPEAKING ADULTS FOR STATE CERTIFICATION AND JOB PLACEMENT						X
Completed	SHANTI PROJECT	\$25,000	Health & Counseling Services	SUPPORTIVE SERVICES INCLUDING CASE MANAGEMENT, EMOTIONAL SUPPORT, FINANCIAL ASSISTANCE, TRANSPORTATION & HEALTH EDUCATION CLASSES TO WOMEN DIAGNOSED WITH BREAST CANCER						X
Completed	SOMARTS CULTURAL CENTER/UNITED PLAYAZ	\$40,000	Other/Multi-Services	VIOLENCE PREVENTION AND LEADERSHIP DEVELOPMENT SERVICES FOR YOUNG ADULTS						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Underway	SOMARTS CULTURAL CTR/STRAIGHT FORWARD	\$30,000	Other/Multi-Services	VIOLENCE AND SUBSTANCE ABUSE PREVENTION AND CASE MANAGEMENT SERVICES FOR PRIMARILY YOUNG ADULTS AGES 18-25 WHO RESIDE IN PUBLIC AND LOW-INCOME HOUSING						X
Completed	SOUTHWEST COMMUNITY CORPORATION	\$47,000	Case Management/Information & Referral	CASE MANAGEMENT, INFORMATION AND REFERRAL, FINANCIAL EDUCATION AND INCOME ENHANCEMENT SERVICES FOR PRIMARILY OMI RESIDENTS						X
Completed	SWORDS TO PLOWSHARES VETERANS RIGHTS ORG	\$40,000	Legal Services	LEGAL COUNSELING AND REPRESENTATION FOR INDIVIDUALS SEEKING VETERANS' BENEFITS						X
Completed	TIDES CENTER/C.L.A.E.R. PROJECT	\$65,000	Case Management/Information & Referral	CASE MANAGEMENT FOR FAMILIES IMPACTED BY VIOLENCE					X	
Completed	TOOLWORKS	\$55,000	Employment & Training	JANITORIAL TRAINING PROGRAM FOR PERSONS WITH DISABILITIES						X
Underway	TURF COMMUNITY IMPROVEMENT ASSOCIATION	\$70,000	Other/Multi-Services	ACADEMIC GUIDANCE AND SUPPORT AND HEALTH/VIOLENCE PREVENTION EDUCATION FOR YOUNG PEOPLE, PRIMARILY FOCUSING ON TRANSITIONAL AGE YOUTH 16-24 YEARS OLD					X	
Completed	URBAN UNIVERSITY	\$40,000	Employment & Training	JOB TRAINING AND PLACEMENT FOR LOW AND MODERATE-INCOME FAMILIES						X

2007-2008 Public Service Grants										
Status	Agency	2007-2008 Budget	Service Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										NRSA-Wide
										Other Area(s) or City-Wide
Completed	VIETNAMESE COMMUNITY CENTER OF SF	\$35,000	Employment & Training	EMPLOYMENT TRAINING AND PLACEMENT SERVICES FOR PRIMARILY VIETNAMESE IMMIGRANTS						X
Completed	VIETNAMESE ELDERLY MUTUAL ASSISTANCE	\$35,000	Senior Services	SUPPORTIVE SERVICES PRIMARILY TARGETING LOW-INCOME VIETNAMESE SENIORS						X
Completed	VIETNAMESE YOUTH DEVELOPMENT CENTER	\$40,000	Employment & Training	EMPLOYMENT READINESS TRAINING AND PLACEMENT FOR PRIMARILY YOUNG ADULTS AGES 18-24						X
Underway	VISITACION VALLEY COMMUNITY CENTER/CLAER	\$46,592	Other/Multi-Services	AN ECONOMIC DEVELOPMENT PROGRAM ENGAGING COMMUNITY YOUTH IN SOCIALLY RESPONSIBLE BUSINESS PRACTICE					X	
Underway	YOUNG COMMUNITY DEVELOPERS	\$120,000	Employment & Training	JOB TRAINING FOR RESIDENTS OF SOUTHEAST SECTOR OF SAN FRANCISCO	X					
		\$6,121,830								

2007-2008 Economic Development and Micro-enterprise Assistance Grants										
Status	Agency	2007-2008 Budget	Program Type (HUD Matrix Code)	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
										Other Area(s) or City-Wide
Underway	CCSF SMALL BUSINESS DEVELOPMENT CENTER	\$110,000	18B	BUSINESS TECHNICAL ASSISTANCE FOR LOW- AND MODERATE-INCOME PERSONS AND SUPPORT FOR EXPANDED EFFORTS IN TARGETING NEW AND EXISTING RESTAURANTS						X
Completed	CHILDREN'S COUNCIL OF SF	\$60,000	18C	TRAINING AND TECHNICAL ASSISTANCE TO SUPPORT THE START-UP, RETENTION AND GROWTH OF FAMILY CHILD CARE MICRO-ENTERPRISES						X
Completed	COMMUNITY CENTER PJT OF S.F.	\$75,000	18B	TECHNICAL ASSISTANCE PRIMARILY TO NEW AND EXISTING LESBIAN, GAY, BISEXUAL, TRANSGENDER OWNED BUSINESSES TO SUPPORT JOB CREATION AND INCOME EXPANSION OPPORTUNITIES						X
Completed	COMMUNITY VOCATIONAL ENTERPRISES	\$50,000	18A	BUSINESS TECHNICAL SUPPORT FOR A SOCIAL ENTERPRISE, IME, A JANITORIAL COMPANY PROVIDING JOB TRAINING & PLACEMENT PRIMARILY FOR INDIVIDUALS WITH MENTAL HEALTH DISABILITIES						X
Completed	JUMA VENTURES	\$55,000	18A	BUSINESS TECHNICAL SUPPORT FOR A SOCIAL ENTERPRISE, STADIUM ENTERPRISES, WHICH CREATES JOBS AND EMPLOYS LOW- AND MODERATE-INCOME YOUNG ADULTS						X

2007-2008 Economic Development and Micro-enterprise Assistance Grants										
Status	Agency	2007-2008 Budget	Program Type (HUD Matrix Code)	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
Completed	MAYOR'S OFFICE OF ECONOMIC & WORKFORCE DEVELOPMENT	\$70,000	18B	PROGRAM TO PROMOTE VARIOUS STATE AND FEDERAL TAX CREDITS FORBUSINESSES IN SAN FRANCISCO TO SUPPORT JOB CREATION AND RETENTION EFFORTS						X
Completed	MISSION ECONOMIC DEVELOPMENT AGENCY	\$260,000	18B	BUSINESS TECHNICAL ASSISTANCE PROGRAM THAT PROVIDES A CONTINUUM OF SERVICES IN ENGLISH & SPANISH TO SUPPORT THE GROWTH & SUCCESS OF SMALL BUSINESSES PRIMARILY IN THE MISSION AND EXCELSIOR						X
Completed	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$145,000	18B	AS PART OF A JOINT VENTURE CALLED API BUSINESS INFORMATION SERVICES, PROVIDES DIRECT ONE-ON-ONE BUSINESS CONSULTING, LOAN PACKAGING AND OTHER SERVICES TO PRIMARILY API SMALL BUSINESS OWNERS						X
Completed	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$175,000	18C	BUSINESS TECHNICAL ASSISTANCE FOR MICRO- ENTERPRISES IN THE TENDERLOIN AND VISITACION VALLEY AREAS						X
Completed	POSITIVE RESOURCE CENTER	\$60,000	18C	TRAINING AND TECHNICAL ASSISTANCE PRIMARILY FOR INDIVIDUALS WHO ARE LIVING WITH HIV/AIDS TO DEVELOP MICROENTERPRISES						X
Completed	RENAISSANCE ENTREPRENEURSHIP CENTER	\$150,000	18C	TRAINING, INDIVIDUAL CONSULTATIONS, ACCESS TO FINANCING AND BUSINESS TECHNICAL ASSISTANCE SERVICES TO START UP AND EXPAND MICROENTERPRISES PRIMARILY IN BAYVIEW HUNTERS POINT						X

2007-2008 Economic Development and Micro-enterprise Assistance Grants										
Status	Agency	2007-2008 Budget	Program Type (HUD Matrix Code)	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley
Completed	RENAISSANCE ENTREPRENEURSHIP CENTER	\$200,000	18C	ENTREPRENEURIAL TRAINING, INDIVIDUAL CONSULTATIONS, ACCESS TO FINANCING AND BUSINESS SUPPORT SERVICES FOR INDIVIDUALS TO DEVELOP MICRO-ENTERPRISES						X
Completed	SOUTH OF MARKET FOUNDATION	\$110,000	18B	BUSINESS TECHNICAL ASSISTANCE TO BUSINESS OWNERS AND ENTREPRENEURS THAT ARE PRIMARILY LOCATED IN THE SOUTH OF MARKET, TENDERLOIN AND WESTERN ADDITION						X
Completed	SOUTHEAST ASIAN COMMUNITY CENTER	\$100,000	18C	TECHNICAL ASSISTANCE AND LOAN PACKAGING SERVICES PRIMARILY FOR THE SOUTHEAST ASIAN COMMUNITY IN THE TENDERLOIN & OTHER LOW- INCOME NEIGHBORHOODS TO DEVELOP MICRO- ENTERPRISES						X
Completed	SOUTHEAST ASIAN COMMUNITY CENTER	\$135,000	18B	AS PART OF A JOINT VENTURE CALLED API BUSINESS INFORMATION SERVICES, PROVIDES DIRECT ONE-ON-ONE BUSINESS CONSULTING, LOAN PACKAGING AND OTHER SERVICES TO PRIMARILY API SMALL BUSINESS OWNERS						X
Completed	WOMEN'S FOUNDATION OF CALIFORNIA	\$45,000	18C	SUPPORT OF LA COCINA, A NONPROFIT COMMERCIAL KITCHEN AND BUSINESS INCUBATOR THAT SUPPORTS THE DEVELOPMENT OF MICROENTERPRISES						X
Completed	WOMEN'S INITIATIVE FOR SELF EMPLOYMENT	\$100,000	18C	BILINGUAL MICRO-ENTERPRISE TRAINING, TECHNICAL ASSISTANCE AND FINANCIAL SERVICES TARGETING LOW-INCOME WOMEN						X

2007-2008 Economic Development and Micro-enterprise Assistance Grants												
			Program Type (HUD Matrix Code)	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA - Wide	Other Area(s) or City-Wide
Status	Agency	2007-2008 Budget										
Completed	WU YEE CHILDREN'S SERVICES	\$40,000	18C	TRAINING AND TECHNICAL ASSISTANCE TO SUPPORT THE START-UP, RETENTION AND GROWTH OF FAMILY CHILDCARE MICRO-ENTERPRISES								X
		\$1,940,000										
Underway	MORLFP SB REVOLVING LOAN POOL	\$343,653	18A	MOCD SMALL BUSINESS REVOLVING LOAN POOL								

2007-2008 Planning and Capacity Building Grants										
Status	Agency	2007-2008 Budget	Program/Project Description	Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-Wide
Completed	CHINESE NEWCOMERS SERVICE CENTER	\$20,000	PLANNING SUPPORT FOR THE CHINATOWN FAMILIES ECONOMIC SELF- SUFFICIENCY COALITION TO IMPROVE COORDINATION OF EMPLOYMENT TRAINING, ESL TRAINING & FAMILY SUPPORT SERVICES		X					
Completed	COMPASSPOINT NONPROFIT SERVICES	\$56,000	CAPACITY BUILDING FOR MOCD-FUNDED AGENCIES AND MOCD STAFF THROUGH ONE-ON-ONE CONSULTATION, FORUMS, AND WORKSHOP VOUCHERS							X
Completed	JEWISH VOCATIONAL AND CAREER COUNSELING	\$25,000	CAPACITY BUILDING FOR WORKFORCE DEVELOPMENT ORGANIZATIONS THROUGH PROFESSIONAL TRAINING FOR EMPLOYMENT SPECIALISTS							X
Underway	MISSION LANGUAGE AND VOCATIONAL SCHOOL,	\$15,000	DISASTER PREPAREDNESS PLANNING FOR THE SAN FRANCISCO LATINO COALITION MEMBER ORGANIZATIONS AND FOR THE MISSION COMMUNITY			X				
Underway	MOCD CONSOLIDATED PLANNING	\$110,000	CONSOLIDATED PLANNING							X
Completed	TAPROOT FOUNDATION	\$10,000	ORGANIZATIONAL CAPACITY BUILDING FOR MOCD-FUNDED AGENCIES IN THE AREAS OF MARKETING, INFORMATION TECHNOLOGY, AND HUMAN RESOURCES							X

2007-2008 Planning and Capacity Building Grants											
				Service Area							
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide	Other Area(s) or City-Wide
Status	Agency	2007-2008 Budget	Program/Project Description								
Completed	TELEGRAPH HILL NEIGHBORHOOD ASSOCIATION	\$30,000	ORGANIZATIONAL CAPACITY BUILDING FOR NINE NEIGHBORHOOD CENTERS THROUGH TRAINING AND PEER SUPPORT OF EXECUTIVE DIRECTORS							X	
		\$266,000									

2007-2008 Emergency Shelter Grants												
					Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide	Other Area(s) or City-Wide
Status	Agency	2007-2008 Budget	ESG Category	Program/Project Description								
Completed	AIDS Housing Alliance	\$50,000	Homeless Prevention	Hotel vouchers and supportive services for primarily homeless persons with HIV/AIDS					X			
Completed	Asian Women’s Shelter	\$52,000	Shelter Operating Expenses	Emergency shelter in a comprehensive support program for primarily Asian and Pacific Islander battered women and their children			X					
Completed	Bar Assoc. of SF Volunteer Legal Services	\$90,000	Homeless Prevention	Legal services, representation, counseling, and homeless prevention services							X	
Completed	Caring and Restoration Homes, Inc.	\$20,000	Shelter Operating Expenses	Shelter beds for homeless and recently transitioning families	X							
Completed	Central City Hospitality House	\$31,850	Shelter Operating Expenses	Shelter beds for homeless adult men					X			
Completed	Community Awareness & Treatment Services.	\$25,000	Shelter Operating Expenses	Shelter beds for homeless women				X				
Completed	Compass Community Services	\$50,000	Shelter Operating Expenses	Shelter beds for homeless families				X				
Completed	Dolores Street Community Services	\$32,608	Shelter Operating Expenses	Shelter for homeless immigrant men			X					

2007-2008 Emergency Shelter Grants										
Status	Agency	2007-2008 Budget	ESG Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley NRSA-Wide
Completed	Episcopal Community Services of SF	\$40,000	Shelter Operating Expenses	Shelter beds for primarily chronically homeless adults				X		
Completed	Friendship House Association of American Indians	\$36,900	Essential Services	Life skills, substance abuse, and homeless services for primarily American Indian and Alaskan Natives				X		
Completed	Gum Moon Residence Hall	\$52,500	Shelter Operating Expenses	Shelter in a comprehensive support program primarily targeting low-income Asian immigrant women who are survivors of domestic violence and sexual assault		X				
Completed	Haight Ashbury Food Program	\$25,000	Essential Services	Hot nutritious meals and service referrals for low-income and homeless individuals						X
Completed	Hamilton Family Center, Inc	\$50,000	Shelter Operating Expenses	Shelter beds for homeless families					X	
Completed	La Casa de las Madres	\$77,300	Shelter Operating Expenses	Shelter in a comprehensive support program to stabilize battered women and their children in crisis						X
Completed	Larkin Street Youth Services	\$54,000	Shelter Operating Expenses	Shelter beds for homeless youth						X
Completed	Providence Foundation	\$45,000	Essential Services	Case management services targeting primarily residents of the homeless shelter	X					
Completed	St. Boniface Neighborhood Center	\$27,600	Essential Services	Bilingual services, housing referrals and job placement for homeless single adult men and women in their day shelter					X	

2007-2008 Emergency Shelter Grants												
Status	Agency	2007-2008 Budget	ESG Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide	Other Area(s) or City-Wide
Completed	St. Vincent de Paul Society of San Francisco	\$20,000	Shelter Operating Expenses	Shelter for battered women and their children								X
Completed	Swords to Plowshares Veterans Rights Organization	\$40,250	Essential Services	Benefits claims assistance and case management for chronically homeless veterans				X				
Completed	United Council of Human Services	\$96,000	Essential Services	Case management, showers, meals, and other drop-in services for primarily homeless and low-income residents living in the Bayview Hunters Point neighborhood	X							
		\$916,008										

APPENDIX B: HOPWA Information, Data Tables and Certifications

Part 1:

Chart 1. Grantee Information

HUD Grant Number CAH07-F003		Operating Year for this report <i>From (mm/dd/yy)</i> 07/01/07 <i>To (mm/dd/yy)</i> 06/30/08		
Grantee Name City and County of San Francisco				
Business Address	1 South Van Ness Avenue, Fifth Floor			
City, County, State, Zip	San Francisco	San Francisco	CA	94103-1267
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6050254		DUN & Bradstreet Number (DUNs) if applicable 070384255	
Congressional District of Business Address	8th			
*Congressional District(s) of Primary Service Area(s)				
*Zip Code(s) of Primary Service Area(s)				
*City(ies) of Primary Service Area(s)				
Organization's Website Address http://www.sfgov.org/site/sfra_index.asp		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.		
Have you prepared any evaluation reports? <i>If so, please indicate the location on an Internet site (url) or attach copy.</i>				

* Service delivery area information only needed for program activities being directly carried out by the grantee

Chart 2. Project Sponsor Information

A. San Francisco:

Project Sponsor Agency Name Catholic Charities CYO		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Tere Brown, Associate Director		
Email Address	tbrown@cccyo.org		
Business Address	180 Howard Street, Suite 100		
City, County, State, Zip,	San Francisco		CA 94134
Phone Number (with area codes)	(415) 972-1200	Fax Number (with area code) (415) 972-1201	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-1498472	DUN & Bradstreet Number (DUNs) if applicable 74654880	
Congressional District of Business Location of Sponsor	8th		
Congressional District(s) of Primary Service Area(s)	8 th and 9th		
Zip Code(s) of Primary Service Area(s)	Facilities for persons with HIV/AIDS at 94115 and 94134; rental subsidies and housing advocacy services are citywide (from 94102 to 94142)		
City(ies)/County(ies) Primary Service Area	City and County of San Francisco		
Total HOPWA contract amount for this Organization	\$2,880,372		
Organization's Website Address www.cccyo.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input checked="" type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.	

Project Sponsor Agency Name Dolores Street Community Services		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Wendy Phillips, Program Director –Richard Cohen Residence		
Email Address	wendy@dscs.org		
Business Address	938 Valencia Street		
City, County, State, Zip,	San Francisco		CA 94110
Phone Number (with area codes)	(415) 558-0503, ext 306	Fax Number (with area code) (415) 558-9642	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2919302	DUN & Bradstreet Number (DUNs) if applicable	
Congressional District of Business Location of Sponsor	8 th		
Congressional District(s) of Primary Service Area(s)	8 th		
Zip Code(s) of Primary Service Area(s)	94103		
City(ies) and County(ies) of Primary Service Area(s)	City and County of San Francisco		
Total HOPWA contract amount for this Organization	\$479,350		
Organization's Website Address www.dscs.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>			

Project Sponsor Agency Name Larkin Street Youth Services		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Sherilyn Adams, Executive Director		
Email Address	sadams@larkinstreetyouth.org		
Business Address	701 Sutter Street		
City, County, State, Zip,	San Francisco		CA 94109
Phone Number (with area codes)	(415) 673-0911	Fax Number (with area code) (415) 749-3838	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2917999	DUN & Bradstreet Number (DUNs) if applicable 14-756-6517	
Congressional District of Business Location of Sponsor	8 th		
Congressional District(s) of Primary Service Area(s)	8 th		
Zip Code(s) of Primary Service Area(s)	94102		
City(ies) and County(ies) of Primary Service Area(s)	City and County of San Francisco		
Total HOPWA contract amount for this Organization	\$348,144		
Organization's Website Address www.larkinstreetyouth.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>			

Project Sponsor Agency Name Maitri		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Tim Patriarca, Executive Director		
Email Address	tpatriarca@maitrisf.org		
Business Address	401 Duboce Avenue		
City, County, State, Zip,	San Francisco		CA 94117
Phone Number (with area codes)	(415) 558-3000	Fax Number (with area code) (415) 558-3010	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3189198	DUN & Bradstreet Number (DUNs) if applicable	
Congressional District of Business Location of Sponsor	8 th		
Congressional District(s) of Primary Service Area(s)	8 th		
Zip Code(s) of Primary Service Area(s)	94110, 94114, 94117, 94104, 94112, 94103, 94111, 94102		
City(ies) and County(ies) of Primary Service Area(s)	City and County of San Francisco		
Total HOPWA contract amount for this Organization	\$492,167		
Organization's Website Address www.maitrisf.org		Does your organization maintain a waiting list? X Yes <input type="checkbox"/> No	
Is the sponsor a nonprofit organization? X Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered. Maitri prioritizes those on the wait list by Hospice need first, then by acuity of medical need for respite and safety of current living situation.	

Project Sponsor Agency Name San Francisco Housing Authority		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Tony Ucciferri, Administrator for Section 8 Department		
Email Address	ucciferri@sfha.org		
Business Address	1815 Egbert Street		
City, County, State, Zip,	San Francisco		CA 94124
Phone Number (with area codes)	(415) 715-3283	Fax Number (with area code) (415) 715-5991	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6002959	DUN & Bradstreet Number (DUNs) if applicable	
Congressional District of Business Location of Sponsor	8 th		
Congressional District(s) of Primary Service Area(s)	8 th and 9 th		
Zip Code(s) of Primary Service Area(s)	rental subsidies are citywide (from 94102 to 94132)		
City(ies) and County(ies) of Primary Service Area(s)	City and County of San Francisco		
Total HOPWA contract amount for this Organization	\$3,250,000		
Organization's Website Address www.sfha.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>			

B. San Mateo:

Project Sponsor Agency Name Mental Health Association of San Mateo County		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Susan Platte, Project Coordinator			
Email Address	SusanP@mhasmc.org			
Business Address	2686 Spring Street			
City, County, State, Zip,	Redwood City	San Mateo County	CA	94063
Phone Number (with area codes)	(650) 368-9989 ext 120		Fax Number (with area code) (650) 368-2529	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6034112		DUN & Bradstreet Number (DUNS) if applicable 018735159	
Congressional District of Business Location of Sponsor	12 th			
Congressional District(s) of Primary Service Area(s)	Parts of 12 th and 14 th districts			
Zip Code(s) of Primary Service Area(s)	94063			
City(ies) and County(ies) of Primary Service Area(s)	San Mateo County			
Total HOPWA contract amount for this Organization	\$485,172			
Organization's Website Address www.mhasmc.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>				

Project Sponsor Agency Name San Mateo County Public Health AIDS Program		Parent Company Name, if applicable	
Name and Title of Contact at Project Sponsor Agency	Ellen Sweetin, Clinics Manager		
Email Address	esweetin@co.sanmateo.ca.us		
Business Address	225 – 37 th Avenue		
City, County, State, Zip,	San Mateo		CA 94403
Phone Number (with area codes)	(650) 573-2565	Fax Number (with area code) (650) 573-2875	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6000532	DUN & Bradstreet Number (DUNs) if applicable 02-0957523	
Congressional District of Business Location of Sponsor	12 th		
Congressional District(s) of Primary Service Area(s)	Parts of 12 th and 14 th districts		
Zip Code(s) of Primary Service Area(s)	All zip codes in San Mateo County		
City(ies) and County(ies) of Primary Service Area(s)	All cities in San Mateo County		
Total HOPWA contract amount for this Organization	\$184,828		
Organization's Website Address www.co.sanmateo.ca.us/smc		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	
Is the sponsor a nonprofit organization? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (county gov't) Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>			

C. Marin County:

Project Sponsor Agency Name Marin Housing Authority		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	June Miyake, Program Manager			
Email Address	jmiyake@marinhousing.org			
Business Address	4020 Civic Center Drive			
City, County, State, Zip,	San Rafael	Marin County	CA	94903
Phone Number (with area codes)	(415) 491-2577		Fax Number (with area code) (415) 472-2186	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6002988		DUN & Bradstreet Number (DUNs) if applicable 037871852	
Congressional District of Business Location of Sponsor	6 th			
Congressional District(s) of Primary Service Area(s)	6 th			
Zip Code(s) of Primary Service Area(s)	94901, 94903, 94947, 94949			
City(ies) and County(ies) of Primary Service Area(s)	Marin County, CA			
Total HOPWA contract amount for this Organization	\$280,330			
Organization's Website Address www.marinhousing.org		Does your organization maintain a waiting list? X Yes <input type="checkbox"/> No If yes, explain in the narrative section how this list is administered.		
Is the sponsor a nonprofit organization? <input type="checkbox"/> Yes X No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		<div style="border: 1px solid black; padding: 2px;"> Tenants must be referred by Ryan White funded social service agency. Waiting list was opened for a 2-week period only. Applicants are chosen from waiting list using computer-generated random numbers. </div>		

Chart 3. Subrecipient Information

Subrecipient Name County of San Mateo		Parent Company (if applicable)	
Name and Title of Contact at Subrecipient	Ellen Sweetin, Clinics Manager		
Email Address	esweetin@co.sanmateo.ca.us		
Business Address	225 – 37 th Avenue		
City, State, Zip, County	San Mateo		CA 94403
Phone Number (with area code)	(650) 573-2565	Fax Number (with area code) (650) 573-2875	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6000532	DUN & Bradstreet Number (DUNs) if applicable 02-0957523	
North American Industry Classification System (NAICS) Code	923120		
Congressional District of Location	12 th		
Congressional District of Primary Service Area	Parts of 12 th and 14 th districts		
Zip Code of Primary Service Area(s)	All zip codes in San Mateo County		
City(ies) and County(ies) of Primary Service Area(s)	All cities in San Mateo County		
Total HOPWA Contract Amount	\$670,000		

Subrecipient Name County of Marin		Parent Company (if applicable)	
Name and Title of Contact at Subrecipient	Roy Bateman, Community Development Coordinator		
Email Address	rbateman@co.marin.ca.us		
Business Address	3501 Civic Center Drive, Room 308		
City, State, Zip, County	San Rafael	CA	94903 Marin County
Phone Number (with area code)	(415) 499-6698	Fax Number (with area code) (415) 507-4061	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6000519	DUN & Bradstreet Number (DUNs) if applicable 078787744	
North American Industry Classification System (NAICS) Code	925120		
Congressional District of Location	6 th		
Congressional District of Primary Service Area	6 th		
Zip Code of Primary Service Area(s)	94901 94903 94947 94949		
City(ies) and County(ies) of Primary Service Area(s)	Cities of Novato and San Rafael, County of Marin		
Total HOPWA Contract Amount	\$289,000		

Unmet Housing Needs: An Assessment of Unmet Housing Needs

A. San Francisco:

Chart 1 - Assessment of Unmet Need for HOPWA-eligible Households

1. Total number of households that have unmet housing needs	= *7,519 to 14,473
<i>From Item 1, identify the number of households with unmet housing needs by type of housing assistance</i>	
a. Tenant-Based Rental Assistance (TBRA)	= **7,143 to 13,749
b. Short-Term Rent, Mortgage and Utility payments (STRMU)	= ** 7,143 to 13,749
c. Housing Facilities, such as community residences, SRO dwellings, other housing facilities	= ***752 to 1,447

*Is a range of households estimated in the Comprehensive AIDS Housing Plan, commissioned by the SF Department of Public Health, and developed by the HIV/AIDS Housing Work Group. (See attached.)

**These numbers will overlap because people living with HIV/AIDS in San Francisco can benefit from a variety of housing types and assistance.

*** The source of this number is the Comprehensive HIV/AIDS Housing Plan and the RCF-CI Referral Source Survey, prepared by Tower Hill Resources, for the Corporation of Supportive Housing and the San Francisco Redevelopment Agency.

Chart 2. Recommended Data Sources for Assessing Unmet Need (check all sources used)

<input checked="" type="checkbox"/> = Data as reported in the area Consolidated Plan, e.g. Table 1B, CPMP charts, and related narratives
<input checked="" type="checkbox"/> = Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care
<input type="checkbox"/> = Data from client information provided in Homeless Management Information Systems (HMIS)
<input checked="" type="checkbox"/> = Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need
<input checked="" type="checkbox"/> = Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted
<input checked="" type="checkbox"/> = Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing
<input checked="" type="checkbox"/> = Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

B. San Mateo:

Chart 1 - Assessment of Unmet Need for HOPWA-eligible Households

1. Total number of households that have unmet housing needs	= 15
<i>From Item 1, identify the number of households with unmet housing needs by type of housing assistance</i>	
a. Tenant-Based Rental Assistance (TBRA)	= 5
b. Short-Term Rent, Mortgage and Utility payments (STRMU)	=
c. Housing Facilities, such as community residences, SRO dwellings, other housing facilities	= 10

Chart 2. Recommended Data Sources for Assessing Unmet Need (check all sources used)

X	= Data as reported in the area Consolidated Plan, e.g. Table 1B, CPMP charts, and related narratives
	= Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care
	= Data from client information provided in Homeless Management Information Systems (HMIS)
X	= Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need
	= Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted
	= Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing
	= Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

C. Marin:**Chart 1 - Assessment of Unmet Need for HOPWA-eligible Households**

1. Total number of households that have unmet housing needs	= 20
<i>From Item 1, identify the number of households with unmet housing needs by type of housing assistance</i>	
a. Tenant-Based Rental Assistance (TBRA)	= 17
b. Short-Term Rent, Mortgage and Utility payments (STRMU)	=
c. Housing Facilities, such as community residences, SRO dwellings, other housing facilities	= 3

Chart 2. Recommended Data Sources for Assessing Unmet Need (check all sources used)

X	= Data as reported in the area Consolidated Plan, e.g. Table 1B, CPMP charts, and related narratives
	= Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care
	= Data from client information provided in Homeless Management Information Systems (HMIS)
X	= Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need
	= Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted
X	= Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing
	= Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

PART 2: Sources of Leveraging

Report the source(s) of cash or in-kind leveraged federal, state, local or private resources identified in the Consolidated or Annual Plan and used in the delivery of the HOPWA program and the amount of leveraged dollars.

[1] Sources of Leveraging		Total Amount of Leveraged Dollars (for this operating year)	
		[2] Housing Assistance	[3] Supportive Services and other non-direct housing costs
1.	Program Income	= \$16,646	= \$34,858
2.	Federal government (please specify):	=	=
	Ryan White CARE	= \$210,678	= \$3,767,133
	HUD – Section 8	= \$1,455,796	= \$12,322
	HUD – Shelter Plus Care	= \$159,098	=
	HUD - McKinney	= \$57,017	= \$95,401
	Other Federal Funds	= \$518	= \$16,185
3.	State government (please specify)	=	=
	State Office of AIDS (California)	=	= \$515,363
	Residential AIDS Licensed Facility (RALF)	= \$27,062	= \$429,002
	Community Behavioral Health Services (CBHS)	= \$1,617	= \$172,081
4.	Local government (please specify)	=	=
	San Francisco Tax Increment	= \$122,500	=
	San Francisco – Medically Indigent Adult (MIA)	= \$43,651	= \$367,107
	San Francisco General Funds	= \$44,829	= \$626,272
	San Mateo County General Funds	= \$10,676	= \$29,516
5.	Foundations and other private cash resources (please specify)	=	=
	Catholic Charities	= \$70,452	=
	Mercy Commercial	= \$60,000	=
	Haas Foundation	= \$8,109	= \$33,715
	Until There's A Cure Foundation	= \$1,276	= \$8,724
	Macy's	=	= \$9,655
	St Joseph's Health Fund	=	= \$5,000
	California Wellness Foundation	=	= \$1,210
	Various (incl. Individual Contrib, Workplace Giving...)	= \$75,195	= \$810,346
6.	In-kind Resources	=	= \$69,300
7.	Resident rent payments in Rental, Facilities, and Leased Units	= \$1,292,165	= \$59,947
8.	Grantee/project sponsor (Agency) cash	= \$97,562	= \$503,363
9.	TOTAL (Sum of 1-7)	= \$3,754,847	= \$7,566,500

PART 3: Accomplishment Data - Planned Goal and Actual Outputs

1. HOPWA Performance Planned Goal and Actual Outputs

	HOPWA Performance Planned Goal and Actual	Output Households				Funding	
		HOPWA Assistance		Non-HOPWA			
		a.	b.	c.	d.	e.	f.
		Goal	Actual	Goal	Actual	HOPWA Budget	HOPWA Actual
	Housing Subsidy Assistance	Output Households					
1.	Tenant-Based Rental Assistance	318	353	28	27	\$3,629,329	\$2,911,356
2a.	Households in permanent housing facilities that receive operating subsidies/leased units	146	255	113	255	\$780,467	\$502,389
2b.	Households in transitional/short-term housing facilities that receive operating subsidies/leased units						
3a.	Households in permanent housing facilities developed with capital funds and placed in service during the program year						
3b.	Households in transitional/short-term housing facilities developed with capital funds and placed in service during the program year						
4.	Short-Term Rent, Mortgage and Utility Assistance	150	148	150	154	\$221,671	\$348,465
5.	Adjustments for duplication (subtract)						
6.	Total Housing Subsidy Assistance	614	756	291	436	\$4,631,467	\$3,762,210
	Housing Development (Construction and Stewardship of facility based housing)	Output Units					
7.	Facility-based units being developed with capital funding but not opened (show units of housing planned)						
8.	Stewardship Units subject to 3 or 10 year use agreements			172	172		
9.	Total Housing Developed			172	172		
	Supportive Services	Output Households					
10a.	Supportive Services provided by project sponsors also delivering HOPWA housing assistance	553	646			\$3,443,741	\$3,178,271
10b.	Supportive Services provided by project sponsors serving households who have other housing arrangements (including HOPWA competitive funded housing)	250	411			\$379,965	\$217,235
11.	Adjustment for duplication (subtract)	(553)	(646)				
12.	Total Supportive Services	250	411			\$3,823,706	\$3,395,506
	Housing Placement Assistance Activities						
13.	Housing Information Services		55				\$54,125
14.	Permanent Housing Placement Services		24				\$44,760
15.	Adjustment for duplication		(79)				
16.	Total Housing Placement Assistance		0				\$98,885
	Grant Administration and Other Activities						
17.	Resource Identification to establish, coordinate and develop housing assistance resources						
18.	Technical Assistance (if approved in grant agreement)						
19.	Grantee Administration (maximum 3% of total HOPWA grant)					\$245,670	\$228,332
20.	Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)					\$399,157	\$380,041
	Total Expenditures for program year (Sum of rows 6, 9, 12, 16, and 20)	864	1,167	463	608	\$9,100,000	\$7,864,974

2. Listing of Supportive Services

Supportive Services		Number of <u>Households</u> Receiving HOPWA Assistance	Amount of HOPWA Funds Expended
1.	Adult day care and personal assistance	172	\$1,078,956
2.	Alcohol and drug abuse services		
3.	Case management/client advocacy/ access to benefits & services	990	\$544,156
4.	Child care and other child services		
5.	Education		
6.	Employment assistance and training		
7.	Health/medical/intensive care services, if approved Note: Client records must conform with 24 CFR §574.310	172	\$781,824
8.	Legal services		
9.	Life skills management (outside of case management)	99	\$23,188
10.	Meals/nutritional services	172	\$845,830
11.	Mental health services	28	\$11,775
12.	Outreach		
13.	Transportation	172	\$20,308
14.	Other Activity (if approved in grant agreement). Specify: Attendant Care	22	\$89,469
15.	Adjustment for Duplication (subtract)	(770)	
16.	TOTAL Households receiving Supportive Services (unduplicated)	1,057	\$3,395,506

Part 4: Summary of Performance Outcomes

HOPWA Long-term Performance Objective: *Eighty percent of HOPWA clients will maintain housing stability, avoid homelessness, and access care each year through 2011.*

Section 1. Housing Stability: Assessment of Client Outcomes on Maintaining Housing Stability (Permanent Housing and Related Facilities)

[A] Permanent Housing Assistance	[1] Total Number of Households Receiving Housing Assistance	[2] Assessment: Number of Households Continuing with this Housing (per plan or expectation for next year)		[3] Assessment: Number of Exited Households and Housing Status	
Tenant-Based Rental Assistance	= 353	= 317	1 Emergency Shelter/Streets	=	1
			2 Temporary Housing	=	
			3 Private Housing	=	5
			4 Other HOPWA	=	
			5 Other Subsidy	=	5
			6 Institution	=	
			7 Jail/Prison	=	
			8 Disconnected/Unknown	=	9
			9 Death	=	16
Permanent Supportive Housing Facilities/Units	= 255	= 176	1 Emergency Shelter/Streets	=	3
			2 Temporary Housing	=	2
			3 Private Housing	=	21
			4 Other HOPWA	=	4
			5 Other Subsidy	=	14
			6 Institution	=	6
			7 Jail/Prison	=	
			8 Disconnected/Unknown	=	4
			9 Death	=	25
[B] Transitional Housing Assistance	[1] Total Number of Households Receiving Housing Assistance	[2] Of the Total Number of Households Receiving Housing Assistance this Operating Year		[3] Assessment: Number of Exited Households and Housing Status	
Transitional/Short-Term Supportive Facilities/Units	=	Total number of households that will continue in residences:	=	1 Emergency Shelter/Streets	=
				2 Temporary Housing	=
				3 Private Housing	=
				4 Other HOPWA	=
		Total number of households whose tenure exceeded 24 months:	=	5 Other Subsidy	=
				6 Institution	=
				7 Jail/Prison	=
				8 Disconnected/unknown	=
				9 Death	=

**Section 2. Prevention of Homelessness: Assessment of Client Outcomes on Reduced Risks of Homelessness
(Short-Term Housing Assistance)**

Assessment of Households receiving STRMU Assistance

[1] STRMU Housing Assistance	[2] Assessment of Housing Status	[3] HOPWA Client Outcomes
= 148	Maintain Private Housing without subsidy (<i>e.g. Assistance provided/completed and client is stable, not likely to seek additional support</i>)	= 15
	Other Private Housing without subsidy	= 5
	Other HOPWA support (PH)	=
	Other housing subsidy (PH)	= 6
	Institution (<i>e.g. residential and long-term care</i>)	=
	Likely to maintain current housing arrangements, with additional STRMU assistance	= 104
	Transitional Facilities/Short-term (<i>e.g. temporary or transitional arrangement</i>)	=
	Temporary/non-permanent Housing arrangement (<i>e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days</i>)	= 1
	Emergency Shelter/street	= 17
	Jail/Prison	=
1a. Total number of households that received STRMU assistance in the prior operating year, that also received STRMU assistance in the current operating year.		= 84
1b. Total number of those households that received STRMU assistance in the two (2 years ago) prior operating years, that also received STRMU assistance in the current operating year.		= 57

Section 3. HOPWA Outcomes on Access to Care and Support

1A. Status of Households Accessing Care and Support by Project Sponsors delivering HOPWA Housing Assistance/Housing Placement/Case Management

Categories of Services Accessed	Households Receiving Housing Assistance within the Operating Year	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing.	720	<i>Support for Stable Housing</i>
2. Has contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan..	716	<i>Access to Support</i>
3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan,	713	<i>Access to Health Care</i>
4. Has accessed and can maintain medical insurance/assistance.	738	<i>Access to Health Care</i>
5. Successfully accessed or maintained qualification for sources of income.	731	<i>Sources of Income</i>

1B. Number of Households Obtaining Employment

Categories of Services Accessed	Number of Households that Obtained Employment	Outcome Indicator
Total number of households that obtained an income-producing job	33	<i>Sources of Income</i>

2A. Status of Households Accessing Care and Support through HOPWA-funded Services receiving Housing Assistance from Other Sources

Categories of Services Accessed	Households Receiving HOPWA Assistance within the Operating Year	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing.	406	<i>Support for Stable Housing</i>
2. Successfully accessed or maintained qualification for sources of income.	393	<i>Sources of Income</i>
3. Had contact with a primary health care provider consistent with the schedule specified in clients individual service plan.	398	<i>Access to Health Care</i>
4. Has accessed and can maintain medical insurance/assistance.	409	<i>Access to Health Care</i>
5. Has contact with case manager, benefits counselor, or housing counselor consistent with the schedule specified in client's individual service plan.	411	<i>Access to Support</i>

2B. Number of Households Obtaining Employment

Categories of Services Accessed	Number of Households that Obtained Employment	Outcome Indicator
Total number of households that obtained an income-producing job	22	<i>Sources of Income</i>

PART 5: Worksheet - Determining Housing Stability Outcomes

1. This chart is designed to assess program results based on the information reported in Part 4.

Permanent Housing Assistance	Stable Housing (# of households remaining in program plus 3+4+5+6=#)	Temporary Housing (2)	Unstable Arrangements (1+7+8=#)	Life Event (9)
Tenant-Based Rental Assistance (TBRA)	327	0	10	16
Permanent Facility-based Housing Assistance/Units	221	2	7	25
Transitional/Short-Term Facility-based Housing Assistance/Units				
Total Permanent HOPWA Housing Assistance	548	2	17	41
Reduced Risk of Homelessness: Short-Term Assistance	Stable/Permanent Housing	Temporarily Stable, with Reduced Risk of Homelessness	Unstable Arrangements	Life Events
Short-Term Rent, Mortgage, and Utility Assistance (STRMU)	26	105	17	0
Total HOPWA Housing Assistance	574	107	34	41

HOPWA - Persons Assisted During FY 2007-08

	Rental Assistance (TBRA and STRMU)	Operating Subsidies in Permanent Housing Facilities	Total Housing Subsidy Assistance	Supportive Services Only	Total Assisted
I. Race Categories:					
White	366	154	520	276	796
Black/African American	122	71	193	80	273
Asian	16	10	26	14	40
American Indian / Alaska Native	82	6	88	24	112
Native Hawaiian / Other Pacific Islander	5	2	7	7	14
American Indian / Alaska Native & White	0	3	3	4	7
Black/African American and White	2	0	2	0	2
Other Multi-Racial	28	10	38	6	44
Total Persons	621	256	877	411	1,288
Total Households	501	255	756	411	1,167
II. Ethnicity:					
Hispanic	165	26	191	112	303
III. Female Head of Household	63	13	76	8	84

APPENDIX C: HOME Match Report

