

**City and County of San Francisco**

**2010-2011  
Action Plan**

**Program Year: July 1, 2010 to June 30, 2011**

**Mayor's Office of Housing  
Office of Economic & Workforce Development  
San Francisco Redevelopment Agency**

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# **I. INTRODUCTION**

## **A. Background and Purpose**

The Office of Community Planning and Development (CPD) of the U.S. Department of Housing and Urban Development (HUD) requires that jurisdictions consolidate goals for all of its CPD programs into one strategic plan, called the Consolidated Plan. The four federal grant programs included in the Consolidated Plan are 1) the Community Development Block Grant (CDBG) program, 2) the Emergency Shelter Grant (ESG) program; 3) the HOME Investment Partnerships (HOME) program and 4) the Housing Opportunities for Persons With AIDS (HOPWA) program. San Francisco's Consolidated Plan is a five-year strategic plan that covers the time period of July 1, 2010 through June 30, 2015.

The 2010-2011 Action Plan addresses the goals established in the 2010-2014 Consolidated Plan and represents the annual implementation plan for the first year of the Consolidated Plan. The Action Plan identifies specific programs and projects that have been recommended for funding for the 2010-2011 program year with CDBG, ESG, HOME and HOPWA funds. The Action Plan is submitted to HUD annually and constitutes an application for funds under the four federal funding sources. Please refer to the 2010-2014 Consolidated Plan for background information, including a demographic profile of San Francisco, an analysis of community development and housing needs, and San Francisco's strategic plan for community development and housing.

## **B. Consolidated Plan Program Descriptions**

### ***Community Development Block Grant Program***

Title I of the Housing and Community Development Act of 1974 (Public Law 93-383) created the Community Development Block Grant (CDBG) Program. Reauthorized in 1990 as part of the Cranston-Gonzalez National Affordable Housing Act, local communities can use the resources of the CDBG program to develop flexible, locally designed community development strategies to address the program's primary objective, which is "... *development of viable urban communities, by providing decent housing and suitable living environments and expanding economic development opportunities principally for persons of low and moderate income.*"

The CDBG program is directed toward neighborhood revitalization through the funding of local programs that support the empowerment of low-income households through workforce development initiatives, economic development, housing and the provision of improved community facilities and services. Through the CDBG program, cities are allowed to develop their own programs and funding priorities, but are limited to activities that address one or more of the national objectives of the program. The national objectives include benefiting low- and moderate-income persons, aiding in the prevention or elimination of blight and addressing other urgent community development needs.

### ***Emergency Shelter Grant Program***

The Emergency Shelter Grant (ESG) program, part of the McKinney Homeless programs, is designed with four primary objectives: 1) improve the quality of existing emergency shelters for the homeless; 2) provide additional emergency shelters; 3) help meet the costs of operating emergency shelters; and 4) provide certain essential social services to homeless individuals. The program is also intended to fund preventive programs and activities that will help reduce the number of people who become homeless.

## ***HOME***

The HOME Investment Partnerships, introduced in the Cranston-Gonzalez National Affordable Housing Act of 1990, provides funding that can be used for rehabilitation, new construction, acquisition of affordable housing and tenant-based rental assistance.

## ***Housing Opportunities for Persons With AIDS***

The Housing Opportunities for Persons With AIDS (HOPWA) program allocates funds to assist all forms of housing designed to prevent homelessness of persons with HIV/AIDS and to meet the housing needs of persons with HIV/AIDS, including lease/rental assistance, shared housing arrangements, apartments, single room occupancy (SRO) dwellings and community residences. Supportive services may also be included in the program.

## **C. Lead Agency**

In San Francisco, the Mayor's Office of Housing (MOH) is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans and Consolidated Annual Performance Evaluation Reports to HUD. MOH administers the housing activities of the CDBG program and all HOME activities. Under its Community Development Division, MOH also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA program that serves San Francisco, San Mateo and Marin Counties.

## **D. Consultation Process**

Two of the formal objectives of the Consolidated Plan/Action Plan are to 1) promote citizen participation in the development of local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. This year, San Francisco is in the process of developing both the 2010-2014 Consolidated Plan and 2010-2011 Action Plan. In addition to providing forums for the public to comment on housing and community needs for the next five years, MOH, OEWD and SFRA also reviewed reports and policy documents and consulted directly with representatives from City departments, agencies and commissions.

In developing this Consolidated Plan and Action Plan, MOH reviewed more than 100 relevant planning and policy documents and compiled a summary of the documents. The literature review included documents issued by City departments, community-based organizations and policy groups. The reports that were reviewed include the 2009 Draft Housing Element, Five-Year Strategic Plan of the San Francisco Local Homeless Coordinating Board, HOPE SF: Rebuilding Public Housing and Restoring Opportunity for Its Residents, San Francisco Housing Authority's Five-Year Plan, OEWD's Workforce Strategic Plan and OEWD's San Francisco Economic Strategy. A summary of all of the reports that were reviewed can be found on MOH's website.

To inform planning for the economic development program area, OEWD conducted a Small Business Needs Assessment. Nearly 200 entrepreneurs and small business owners were surveyed about their priorities and needs. Approximately thirty key informants – including merchants, business advocates, chamber of commerce leaders, academics, private lenders, and relevant government officials and staff members – were interviewed and queried about the most pressing needs of businesses and recent trends and development affecting the small business climate. Focus groups were conducted with service providers in an attempt to identify lessons from the experiences of those individuals and organizations working directly to meet the needs of entrepreneurs and small business owners. Finally, data from a wide variety of sources – including the Office of the Treasurer and Tax Collector, the Small Business Assistance Center, and the Consolidated Annual Performance Evaluation Reports – were analyzed to

identify trends in the activities and needs of small businesses in San Francisco. A report on the Small Business Needs Assessment can be found on MOH's website.

In developing a Citywide Workforce Development Strategic Plan, OEWD conducted an environmental scan to hear from San Francisco residents, businesses and workforce development professionals to understand the capacity and gaps of the existing workforce system. The process included a survey of over 150 businesses and over 300 residents, a survey of over 160 workforce service providers, 7 focus groups with employers and 10 focus groups with residents. The Workforce Development Strategic Plan and Environmental Scan can be found on the MOH website.

MOH and OEWD staff consulted directly with representatives from other City departments including but not limited to: San Francisco Redevelopment Agency; Human Services Agency; Department of Aging and Adults Services; Department of Children, Youth and their Families; First Five Commission; Office of Civic Engagement and Immigrant Affairs; Office of Small Business, Department on the Status of Women; Mayor's Office of Criminal Justice; Department of Public Health; Planning Department; Mayor's Office on Disability; San Francisco Housing Authority; and the Department of Public Works. Additionally, City staff conferred with representatives from state and adjacent local governmental agencies, including the California Department of Rehabilitation, California Employment Development Department, California Department of Housing and Community Development and Marin County Community Development Agency. SFRA worked closely with staff from San Mateo and Marin counties in developing strategies for addressing the needs of persons with HIV/AIDS. City staff also consulted with numerous other stakeholders, both individual and organizational.

In order to gather input specifically from community-based organizations (CBOs) that provide services to populations targeted by the Consolidated Plan, MOH conducted an online survey of CDBG- and ESG-funded CBOs. The focus of the survey was to understand from the CBOs' perspective 1) the most effective strategies for achieving organizational goals, 2) their greatest needs (other than a need for more funding) and 3) how MOH can best support CBOs. Of the approximately 150 organizations that were invited to participate in the survey, MOH received responses from 88 organizations, a response rate of more than 50%.

The most frequent responses for effective strategies were collaboration with partner organizations, effective and proactive outreach and efforts to provide comprehensive services. In terms of needs, the most cited obstacles were lack of qualified staff, lack of coordination and lack of organizational capacity related to physical space and operational infrastructure and systems. Many respondents also listed lack of affordable housing in San Francisco and the current economic conditions as obstacles to achieving agency goals. As for how MOH can support CBOs in achieving their goals, the top response was more/continued funding, followed by convening service providers in order to share best practices and to better coordinate services and providing training and technical assistance. See MOH's website for a full compilation of the survey results.

## **E. Citizen Participation**

The Citizen's Committee on Community Development (CCCD) is a nine-member advisory body charged with promoting citizen participation for CDBG and ESG programs. Members are appointed by the Mayor and the Board of Supervisors, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, and makes funding recommendations for the CDBG and ESG programs to the Mayor. The CCCD has regular monthly public meetings.

### ***Public Input on Needs***

In preparation for the development of this Consolidated Plan, during the fall of 2009, MOH, along with OEWD and SFRA, convened 10 public hearings in key neighborhoods, including each of the six HUD-approved Neighborhood Revitalization Strategy Areas, to collect more detailed public input on specific community needs. In addition, a separate hearing was convened specifically with homeless providers and individuals to receive comments specifically on homeless strategies. All locations were accessible to persons with disabilities, and translation

services were made available to the public. Appendix A summarizes the comments received during the public hearings.

Notice of the hearings was published in the San Francisco Examiner, in neighborhood-based newspapers, and on MOH's website. MOH also sent out a mass mailing of the public notice. The mailing list consisted of more than 1,000 non-profit organizations, neighborhood-based groups and public agencies, including the San Francisco Housing Authority. The notice was translated into Chinese and Spanish and was distributed to public libraries and to other neighborhood organizations that serve low-income and hard-to-reach residents. Persons who did not want to speak at a public hearing were encouraged to provide written comments to MOH. Copies of the public notice can be found in Appendix B.

On March 9, 2010, a list of preliminary funding recommendations for the 2010-2011 CDBG, ESG and HOPWA programs was made available to the public. The CCCD held a public hearing on March 16, 2010 to receive public input on the preliminary recommendations. Notice of the March 16th hearing on the preliminary recommendations was published in the San Francisco Chronicle, in neighborhood-based newspapers and on MOH's website. MOH also sent out a mass mailing of the public notice. Persons who did not want to speak at a public hearing were encouraged to provide written comments to MOH. A summary of the comments received during the March 16<sup>th</sup> public hearing is in Appendix C.

### ***Public Input on the Draft 2010 Five-Year Consolidated Plan and Draft 2010-2011 Action Plan***

The Draft 2010 Five-Year Consolidated Plan and Draft 2010-2011 Action Plan were available to the public for review and comment between March 22, 2010 and April 20, 2010. The City published a notice in the San Francisco Chronicle on March 15, March 31 and April 14, 2010 informing the public of the availability of the two documents for review and comment. Notices were also published in several neighborhood newspapers regarding the availability of both documents for review. The public had access to review the documents at the Main Branch of the Public Library and at the offices of MOH, OEWD and SFRA. The documents were also posted on the MOH, OEWD and SFRA websites. No written comments were received regarding the 2010-2011 Action Plan. A total of 16 public comments were received regarding the 2010-2014 Consolidated Plan. See the 2010-2014 Consolidated Plan for a summary of the comments received and the City's responses for each of the comments.

The public was invited to provide comments on the Draft 2010-2014 Consolidated Plan and Draft 2010-2011 Action Plan at the regular monthly meeting of the CCCD on April 20, 2010. The City received a total of two comments related to the Consolidated Plan and Action Plan. One comment was by a newly-funded agency that described its work and thanked the City for its support. No response is necessary. The other comment underscored the importance of housing for the lowest income residents, such as those on disability, SSI or who are disabled or HIV+. The Consolidated Plan includes strategies to address the needs of persons with disabilities and HIV+ persons.

## II. RESOURCES AVAILABLE AND PROPOSED USES IN 2010-2011

San Francisco expects to have a total of \$47,525,112 in CDBG, ESG, HOME and HOPWA funds available for program year 2010-2011. The amount includes the City's application for \$41,751,804 under the four federal entitlement grant programs, funds reprogrammed from prior years and anticipated program income in 2010-2011.

<b>Summary of Federal Program Applications for 2010-2011</b>				
	<b><i>2010-2011 Entitlement</i></b>	<b><i>Reprogrammed Funds from Prior Years</i></b>	<b><i>Program Income</i></b>	<b><i>Total Funds</i></b>
Community Development Block Grant (CDBG) Program	\$22,267,380	\$0	\$4,886,000	\$27,153,380
Emergency Shelter Grant (ESG) Program	\$926,523	\$35,703	\$0	\$962,226
HOME Investment Partnership (HOME) Program	\$8,580,153	\$0	\$301,605	\$8,881,758
Housing Opportunities for Persons with AIDS (HOPWA) Program - For San Francisco, San Mateo and Marin Counties	\$9,977,748	\$0	\$550,000	\$10,527,748
<b>Total CDBG, ESG, HOME &amp; HOPWA</b>	<b>\$41,751,804</b>	<b>\$35,703</b>	<b>\$5,737,605</b>	<b>\$47,525,112</b>

## A. Community Development Block Grant (CDBG) Funds

Summary of CDBG Funds Expected to be Available in 2010-2011	
New 2010-2011 Funds:	\$22,267,380
Reprogrammed Funds from Prior Years:	\$0
Expected Program Income:	\$4,886,000
<b>CDBG Total:</b>	<b>\$27,153,380</b>

### *Sources of CDBG Funds*

Program income is expected to be earned from repayments to loan programs, from land sales and rent collected as a result of urban renewal.

### *Uses of CDBG Funds*

CDBG funds will continue to be used for public facilities, public space improvements, economic development activities, planning and organizational capacity building activities, public services and administration. San Francisco will also use CDBG funds to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities and for capital projects.

San Francisco will not exceed the CDBG program caps. Of the 2010-2011 CDBG total funds amount of \$27,153,380:

- 10.3% or \$2,801,000 is allocated for Public Services (after the NRSA exemptions) (See Appendix D for a list of Public Service activities); and
- 17.7% or \$4,817,975 is allocated for Planning and Administration.



### Summary of Proposed Uses of CDBG Funds for 2010-2011

#### Non-Housing Activities:

Capital Projects and Public Space Improvements	\$2,466,714	Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to low-income children and youth, seniors and adults and physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City
Public Services	\$2,997,725	Services for low-income persons, including information and referral services, financial literacy and legal services
Workforce Development Activities	\$2,164,873	Workforce development services, including job readiness training, placement and retention
Economic Development and Micro-Enterprise	\$2,262,570	Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development
Planning and Capacity Building (Matrix Code 19C)	\$212,475	Organizational capacity building activities
Planning and Capacity Building (Matrix Code 20)	\$140,000	Strategic planning activities
SFRA Economic Development Project	\$180,000	Technical assistance for small businesses primarily in the Bayview Hunters Point neighborhood
<b>Subtotal Non-Housing Activities</b>	<b>\$10,424,357</b>	
<b>Housing Activities</b>	<b>\$12,051,047</b>	(see detailed description below)
<b>Administration:</b>	<b>\$4,677,975</b>	
<b>Total:</b>	<b>\$27,153,380</b>	

### CDBG Funds for Housing Related Activities in 2010-2011

#### Funds Expected to be Available:

2010-2011 CDBG Entitlement \$7,351,047

CDBG Program Income \$4,700,000

**Total CDBG Funds for Housing** **\$12,051,047**

#### Activities:

#### Uses of Funds:

Supportive Housing for Homeless Persons (Pipeline) \$1,784,934

Supportive Housing for Transition Age Youth \$2,300,000

Small Properties Acquisition Program NOFA \$2,000,000

Cooperative Housing Preservation NOFA \$2,118,974

Green Retrofit Initiative NOFA \$549,806

Lead Hazard Reduction Program Matching Funds \$450,000

**Subtotal for Housing** **\$9,203,714**

#### Development:

Housing Program Grants \$964,056

Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing

Housing Counseling Grants \$1,138,277

Grants to non-profit organizations to fund tenant and housing counseling services including eviction prevention and first time homebuyer assistance

Project Delivery (housing related) \$745,000

**Total Uses:** **\$12,051,047**

## B. Emergency Shelter Grant (ESG) Funds

Summary of ESG Funds Expected to be Available in 2010-2011	
New 2010-2011 Funds:	\$926,523
Reprogrammed Funds from Prior Years:	\$35,703
Expected Program Income:	\$0
<b>ESG Total:</b>	<b>\$962,226</b>
ESG Matching Funds:	\$14,711,171

San Francisco will continue to use ESG funds for (1) operating expenses for shelters, (2) essential social services for homeless individuals, (3) homeless prevention activities that help reduce the number of people who become homeless and (4) administration.

ESG funds will be provided to 16 nonprofit organizations that are primarily community-based and have experience serving the homeless population. These 16 grants will be used to complement other homeless services funded by CDBG, McKinney and local funds as part of the larger San Francisco Continuum of Care strategy.

San Francisco will not exceed the ESG program caps. Of the 2010-2011 ESG total funds amount of \$962,226:

- 23.6% or \$226,900 is allocated for Essential Services;
- 14.5% or \$140,000 is allocated for Homeless Prevention;
- 4.8% or \$46,326 is allocated for Administration; and
- 57.1% or \$549,000 is allocated for Shelter Operating Expenses.

For each of the Shelter Operating grants, not more than 10% of the grant will be spent on administrative expenses. See table on the following page.

Organization Name	2010-2011 Proposed ESG Grant Amount	2010-2011 Proposed Grant Amount by ESG Category					
		Essential Services (Matrix Code 05)	Homeless Prevention (Matrix Code 05Q)	Admin	Shelter Operating Expenses	Shelter Operating Expenses - Admin Staff \$	Shelter Operating Expenses - Admin Staff %
AIDS Housing Alliance	\$50,000		\$50,000				
Asian Women's Shelter	\$52,000				\$52,000	\$0	0.00%
Bar Assoc. of SF Volunteer Legal Services	\$90,000		\$90,000				
Central City Hospitality House	\$65,000				\$65,000	\$0	0.00%
Community Awareness & Treatment Services	\$50,000	\$25,000			\$25,000	\$0	0.00%
Compass Community Services	\$50,000				\$50,000	\$0	0.00%
Dolores Street Community Services	\$33,000				\$33,000	\$0	0.00%
Episcopal Community Services of SF	\$65,000				\$65,000	\$0	0.00%
Friendship House Association of American Indians	\$36,900	\$36,900					
Gum Moon Residence Hall	\$55,000				\$55,000	\$0	0.00%
Hamilton Family Center	\$50,000				\$50,000	\$0	0.00%
La Casa de Las Madres	\$100,000				\$100,000	\$0	0.00%
Larkin Street Youth Services	\$54,000				\$54,000	\$0	0.00%
Providence Foundation	\$45,000	\$45,000					
The Mary Elizabeth Inn	\$50,000	\$50,000					
YMCA of San Francisco/United Council of Human Services	\$70,000	\$70,000					
ESG Administration	\$46,326			\$46,326			
<b>2010-2011 Total Funds</b>	<b>\$962,226</b>	<b>\$226,900</b>	<b>\$140,000</b>	<b>\$46,326</b>	<b>\$549,000</b>		
<b>% of Total Funds</b>		<b>23.6%</b>	<b>14.5%</b>	<b>4.8%</b>	<b>57.1%</b>		

The ESG program requires a match of an equal amount of funds from sources other than ESG. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any nonprofit recipient. San Francisco will use local General Fund for the match. For 2010-2011, a total of \$14,711,171 in City General Fund will be used to support shelter operating expenses, essential services and/or homeless prevention activities of the same programs that ESG funding is supporting. These ESG-funded programs receive General Fund in the following amounts:

	<b>Local Matching Dollars</b>
AIDS Housing Alliance	\$176,345
Asian Women's Shelter	\$283,248
Central City Hospitality House	\$314,749
Community Awareness & Treatment Services	\$1,860,987
Compass Community Services	\$603,896
Dolores Street Community Services	\$782,504
Episcopal Community Services	\$4,179,868
Friendship House Association of American Indians	\$468,085
Gum Moon Residence Hall	\$57,433
Hamilton Family Center	\$1,734,557
La Casa de las Madres	\$399,970
Larkin Street Youth Services	\$613,450
Providence Foundation	\$1,017,852
The Mary Elizabeth Inn	\$1,300,227
YMCA of San Francisco/United Council of Human Services	\$918,000
<b>Total ESG Match</b>	<b>\$14,711,171</b>

## C. HOME Investment Partnership (HOME) Funds

Summary of HOME Funds Expected to be Available in 2010-2011			
<b>Funds Expected to be Available:</b>			
2010-2011 HOME Entitlement		<u>\$8,580,153</u>	
<b>Total Funds Available</b>		<b>\$8,580,153</b>	
Expected HOME Program Income:		<u>\$301,605</u>	
<b>Total HOME Sources:</b>		<b>\$8,881,758</b>	
<b>Uses of Funds:</b>			
Preservation of Affordable Rental Housing			
NOFA	\$500,000		
Green Retrofit Initiative NOFA	\$450,194		
Senior Housing	\$934,882		Additional predevelopment funds for senior housing pipeline projects
Family Housing	\$5,758,506		Additional predevelopment funds for family housing pipeline projects
Tenant-Based Rental Assistance (TBRA)	\$350,000		Eviction prevention funding for low-income renters
General MOH Administrative Expenses	<u>\$888,176</u>		
<b>Total HOME Uses</b>	<b>\$8,881,758</b>		

**Matching Funds:** HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

HOME Program Match Requirement 2010-2011		
	<b>Allocation</b>	<b>Required Match</b>
Housing Development	\$7,691,977	\$1,922,994
Estimated Program Income	\$301,605	
City Administrative Expenses	\$888,176	\$0
	<u>\$8,881,758</u>	<u>\$1,922,994</u>

## **D. Housing Opportunities for Persons With AIDS (HOPWA) Funds**

<b>Summary of HOPWA Funds Expected to be Available in 2010-2011</b>	
New 2010-2011 Funds:	\$9,977,748
Anticipated Program Income:	\$550,000
	<u>\$10,527,748</u>

The San Francisco Redevelopment Agency (SFRA) continues to serve as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. SFRA will enter into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

# **HOPWA Funds for Housing Related Activities in 2010-2011**

<b>Funds expected to be Available:</b>				
	New 2010-2011 Funds:	\$9,977,748		
	Anticipated Program Income:	\$550,000		
	<b>Total</b>	<b>\$10,527,748</b>		
<b>Summary of Programs to be Funded</b>			<b>Activities</b>	<b>Estimated Units or Persons to be Assisted</b>
<i><b>San Francisco</b></i>				
Capital Projects	\$1,374,491		New construction (6 units) and capital improvements beyond the scope of existing reserves in existing projects (20 beds)	6 units and 20 beds
Rental Assistance Programs	\$3,858,932		Rental subsidies and housing advocacy services	295 subsidies
Supportive Services and Operating Subsidies	\$3,474,883		Services and operating subsidies for 5 existing licensed residential care facilities for people with HIV/AIDS	113 beds
Project Sponsor administrative expenses	\$335,449			
Grantee administrative expenses	\$262,693			
<b>Subtotal San Francisco:</b>	<b>\$9,306,448</b>			
<i><b>San Mateo County</b></i>				
Rental Assistance Program	\$589,447		Short term/emergency rental assistance, housing advocacy services, and move-in costs	200 subsidies
Supportive Services	\$200,242		Benefits counseling (250 persons) and case management (150 persons)	400 persons
Project Sponsor administrative expenses	\$55,278			
Grantee administrative expenses	\$26,133			
<b>Subtotal San Mateo County:</b>	<b>\$871,100</b>			
<i><b>Marin County</b></i>				
Rental Assistance Program	\$315,916		Tenant-based rental assistance	31 subsidies
Project Sponsor administrative expenses	\$23,778			
Grantee administrative expenses	\$10,506			
<b>Subtotal Marin County:</b>	<b>\$350,200</b>			
<b>Grand Total:</b>	<b>\$10,527,748</b>			



## E. Capital Funds for Housing Development Activities in 2010-2011

<b>Capital Funds for Housing Development Activities in 2010-2011</b>			
<i>Expected Sources</i>	<i>New Funds for 2010-2011</i>	<i>Uncommitted Funds from Prior Years</i>	<i>Total Funds for 2010-2011</i>
<b>Mayor's Office of Housing (MOH)</b>			
<i>Federal Sources</i>			
HOME (capital uses only)	\$7,643,582	\$450,859	\$8,094,441
CDBG (capital uses only)	\$4,503,714	\$662,790	\$5,166,504
CDBG Program Income		\$4,700,000	\$4,700,000
Lead Hazard Control	\$1,600,000		\$1,600,000
Weatherization Assistance Program	\$1,000,000		\$1,000,000
<i>Local Sources</i>			
HOPE SF	\$5,000,000	\$746,255	\$5,746,255
C.O.P. generated HOPE SF	\$5,100,000		\$5,100,000
Affordable Housing Fund "(AHF")	\$974,463	\$386,540	\$1,361,003
Hotel Tax and Tax Increment in lieu of Hotel Tax	\$5,000,000	\$4,808,901	\$9,808,901
Other MOH administered Tax Increment		\$4,605,112	\$4,605,112
Prop A Bond Program Repayments		\$3,893,752	\$3,893,752
ROOTS		\$250,000	\$250,000
Teacher Next Door		\$500,000	\$500,000
Police in the Community		\$64,185	\$64,185
DALP/Homeownership Assistance Loan Fund	\$200,000	\$1,254,322	\$1,454,322
CalHOME Rehab		\$660,000	\$660,000
<b>Total MOH:</b>	<b>\$31,021,759</b>	<b>\$22,982,716</b>	<b>\$54,004,475</b>
<b>San Francisco Redevelopment Agency (SFRA)</b>			
<i>Local Sources</i>			
Other Revenues	\$4,248,136		\$4,248,136
Land Sales	\$1,155,000		\$1,155,000
Housing Exaction Payments			
Citywide Tax Increment	\$8,751,961		\$8,751,961
SB 2113 Tax Increment	\$13,511,006		\$13,511,006
<b>Total SFRA:</b>	<b>\$27,666,103</b>		<b>\$27,666,103</b>
<b>Total Combined MOH/SFRA:</b>	<b>\$58,687,862</b>	<b>\$22,982,716</b>	<b>\$81,670,578</b>

<i>Proposed Uses</i>	<i>Set-Aside for Pipeline Projects</i>	<i>Available for New Projects</i>	<i>Total Allocation</i>
<b>(MOH)</b>			
Supportive Housing for Chronically Homeless	\$4,293,783		\$4,293,783
Family Rental Housing	\$10,392,183	\$4,100,000	\$14,492,183
Senior Rental Housing	\$2,163,389		\$2,163,389
Housing for Transition Age Youth	\$2,300,000		\$2,300,000
Green Retrofit Initiative		\$2,000,000	\$2,000,000
HOPE SF Sites	\$10,846,255		\$10,846,255
Preservation of Existing Affordable Rental Housing	\$750,000	\$5,750,000	\$6,500,000
Small Properties Acquisition		\$2,000,000	\$2,000,000
Cooperative Housing Preservation		\$3,573,868	\$3,573,868
LOSP Capitalized Reserve	\$241,275		\$241,275
Single Family Homeowner Rehabilitation		\$660,000	\$660,000
Downpayment Assistance		\$2,018,507	\$2,018,507
Lead Hazard Control		\$1,600,000	\$1,600,000
Housing Opportunities, Contingencies	\$1,315,215		\$1,315,215
<b>Total MOH:</b>	<b>\$32,302,100</b>	<b>\$21,702,375</b>	<b>\$54,004,475</b>
<b>(SFRA)</b>			
Supportive Housing for Chronically Homeless	\$7,200,000		\$7,200,000
Family Rental Housing	\$18,268,849		\$18,268,849
Homeownership (Single Family Resales)		\$2,197,254	\$2,197,254
<b>Total SFRA:</b>	<b>\$25,468,849</b>	<b>\$2,197,254</b>	<b>\$27,666,103</b>
<b>(Combined MOH/SFRA)</b>			
Supportive Housing for Chronically Homeless	\$11,493,783		\$11,493,783
Family Rental Housing	\$28,661,032	\$4,100,000	\$32,761,032
Senior Rental Housing	\$2,163,389		\$2,163,389
Housing for Transition Age Youth	\$2,300,000		\$2,300,000
Green Retrofit Initiative		\$2,000,000	\$2,000,000
HOPE SF Sites	\$10,846,255		\$10,846,255
Preservation of Existing Affordable Rental Housing	\$750,000	\$5,750,000	\$6,500,000
Small Properties Acquisition		\$2,000,000	\$2,000,000
Cooperative Housing Preservation		\$3,573,868	\$3,573,868
LOSP Capitalized Reserve	\$241,275		\$241,275
Single Family Homeowner Rehabilitation		\$660,000	\$660,000
Homeownership Programs		\$4,215,761	\$4,215,761
Lead Hazard Control		\$1,600,000	\$1,600,000
Housing Opportunities/Contingencies	\$1,315,215		\$1,315,215
	<b>\$57,770,949</b>	<b>\$23,899,629</b>	<b>\$81,670,578</b>

## **F. Specific Programs and Projects to be Funded in 2010-2011**

### ***CDBG Program***

The following is a list of funding recommendations for the 2010-2011 CDBG program. The list of recommended projects is organized by five-year goals and objectives that are currently being developed for the 2010-2014 Consolidated Plan. While a recommended project may meet more than one objective, it is only listed under its primary objective.

#### **Goal 1: Families and individuals are healthy and economically self-sufficient**

##### **Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
AIDS Legal Referral Panel of the SF Bay Area	Legal services to low-income San Francisco residents, primarily those with HIV and/or AIDS, entering or re-entering the workforce	\$37,000
Arab Cultural and Community Center	Case management in immigration, health referrals, employment services and other services	\$38,000
Asian & Pacific Islander Wellness Center	Individual and group support primarily for transgendered API persons	\$40,000
Asian Law Caucus	Legal services primarily targeting the Asian immigrant population	\$52,000
Asian Pacific American Community Center	Community center providing information and referral, employment, translation, public safety, and other services, for primarily low-income Asian immigrants in the Visitacion Valley and Bayview Hunters Point neighborhoods	\$57,000
Asian Women's Shelter	Intensive case management, counseling and advocacy services primarily for Asian and Pacific Islander battered women and their children	\$35,500
Bay Area Legal Aid	Legal assistance and education for victims of domestic violence	\$40,000
Bayview Hunters Point Center for Arts & Technology	Digital media and technology training for young adults primarily living in Bayview Hunters Point	\$44,225
Booker T. Washington Community Service Center	Multiple levels of computer training to low-income residents of the Western Addition and Westside Courts public housing	\$40,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Brothers Against Guns	Leadership development, mentorship and case management primarily targeting 18-25 year old males living in Bayview Hunters Point and the Western Addition	\$40,000
CAMINOS/Pathways Learning Center	Multiservices including life skills, financial literacy, I&R and technology training for English learners	\$40,000
Central American Resource Center (CARECEN)	Legal Services including Counseling, Processing and Representation primarily for immigrants	\$45,000
Community United Against Violence	Case management and support services primarily for LGBTQQ (lesbian, gay, bisexual, transgender, queer and questioning) domestic violence victims	\$40,000
Compass Community Services	Case management, intensive supportive services, housing placement assistance and workforce readiness for homeless families	\$37,000
Donaldina Cameron House	English tutorial and supportive employment services for adult students	\$45,000
Ella Hill Hutch Community Center	GED preparation primarily for Western Addition youth and young adults	\$50,000
Filipino-American Development Foundation: Filipino Community Center	Intake and Assessment, Case Management and Multiservices targeted to the Filipino Community in San Francisco	\$75,000
Good Samaritan Family Resource Center	Education Services for monolingual adults, including ESL, Computer and Financial Literacy	\$40,000
Gum Moon Residence Hall	Provide bilingual/bicultural parenting education workshops and peer support groups to 60 parents/caregivers	\$30,000
Instituto Laboral de la Raza	Legal Services including Counseling, Referral and Representation primarily for low-wage workers that are owed wages by employers	\$65,000
La Casa de las Madres	Community-based intervention and support services for battered women and their children	\$50,000
La Raza Centro Legal	Legal Services including Counseling, Representation and Processing	\$90,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
La Raza Community Resource Center	Legal Services including Processing, Counseling and Referrals	\$55,000
Mission Neighborhood Centers	Senior Services including Recreation, Meals and Social Services	\$30,000
Mission Neighborhood Health Center	Case Management, Service Learning and Education for Homeless Individuals	\$30,000
Network For Elders	Case management and in-home care for frail seniors primarily living in the Bayview Hunters Point neighborhood	\$30,000
Nihonmachi Legal Outreach	Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	\$90,000
Portola Family Connections	Multi Services including ESL, Financial Literacy, Information and Referrals and Case Management for low-income adults with children	\$50,000
Refugee Transitions	Individualized home-based and small group VESL/ESL training to increase job training or employment options primarily for Asian refugees and immigrants	\$40,000
Samoan Community Development Center	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	\$60,000
Shanti Project	Supportive services including case management and care navigation primarily for low-income women diagnosed with breast cancer	\$25,000
Swords to Plowshares Veterans Rights Organization	Case management and legal representation for veterans seeking benefits	\$81,000
Together United Recommitted Forever (T.U.R.F.)	Case management services, academic support and empowerment activities primarily for youth and young adults residing in public housing	\$40,000
Vietnamese Community Center of SF	Case management for primarily Vietnamese immigrants	\$40,000
Vietnamese Elderly Mutual Assistance Association	Supportive and practical services primarily targeting low-income Vietnamese seniors	\$35,000
	<b>Subtotal</b>	<b>\$1,636,725</b>

**Objective 2: Support the healthy development of families and individuals**

No CDBG-recommended projects primarily meet this objective.

**Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency**

<b>Agency Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Family Independence Initiative (FII - National)	Case management, financial education, matched savings accounts and increased social networks to assist low-income families in becoming self-sufficient	\$70,000
Mission Asset Fund	Provide financial coaching and IDA account services	\$40,000
Mission SF Federal Credit Union	Financial services primarily for the un-banked population	\$40,000
Northeast Community Federal Credit Union	Financial services primarily for the un-banked population	\$45,000
	<b>Subtotal</b>	<b>\$195,000</b>

**Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Arriba Juntos	Vocational Skills Training- Health Care	\$90,000
Bayview Hunters Point Center for Arts & Technology	Vocational Skills Training- Digital Media	\$60,000
Charity Cultural Services Center	Vocational Skills Training- Hospitality	\$60,000
Friends of the Urban Forest	Vocational Skills Training- Green Collar	\$55,000
	<b>Subtotal</b>	<b>\$265,000</b>

**Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Chinatown Community Development Center	Case management services and leadership training for youth ages 16-24	\$40,000
Conscious Youth Media Crew	Multiservices including media production training, education planning, green living and life skills development for Transitional Aged Youth	\$40,000
Filipino American Development Foundation/Pin@y Educational Partnerships	Service Learning and Mentorship for Transitional Aged Youth	\$40,000
GirlSource Inc.	Technology and Leadership Training Program for Transitional Aged Young Women	\$35,000
Hearing and Speech Center of Northern California	Information and referral, life skills training and case management for hearing impaired youth aged 16-24	\$29,000
Lavender Youth Rec. & Info. Ct.(LYRIC)	Youth advocacy/case management support services, and connection to access points to critical services for LGBTQQ youth	\$50,000
Mission Neighborhood Centers	Evening Services including GED, Recreation and Life Skills for Transitional Aged Youth	\$42,000
Sunset District Comm. Develop. Corp.	Intensive case management for youth at risk or involved with the juvenile justice system	\$55,000
United Playaz	Case management and recreational activities for TAY	\$55,000
Urban Services YMCA	Transitional Age Youth Program at OMI Beacon Center	\$47,000
Board of Trustees of the Glide Foundation	Youth Sector Bridge Services- occupational skills training specifically tailored to the needs of Transition Aged Youth/ Young Adults (ages 18-24) that serves as a feeder to postsecondary education, the City's Sector Academies, or other advanced vocational training	\$70,000
Jewish Vocational and Career Counseling Service	Youth Sector Bridge Services- occupational skills training specifically tailored to the needs of Transition Aged Youth/ Young Adults (ages 18-24) that serves as a feeder to postsecondary education, the City's Sector Academies, or other advanced vocational training	\$70,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Year Up, Inc.	Youth Sector Bridge Services- occupational skills training specifically tailored to the needs of Transition Aged Youth/ Young Adults (ages 18-24) that serves as a feeder to postsecondary education, the City's Sector Academies, or other advanced vocational training	\$50,000
	<b>Subtotal</b>	<b>\$623,000</b>

**Objective 6: Increase access to workforce services for populations underserved by the workforce development system**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
APA Family Support Services	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
Arriba Juntos	One Stop Complementary Services- Adult Basic Education Skills Training, Basic Computer Skills Training, and Criminal Justice/ Reentry Services	\$100,000
Asian Neighborhood Design	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
Central City Hospitality House	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
Charity Cultural Services Center	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$66,500
Chinese for Affirmative Action	One Stop Complementary Services- Services for Limited English Proficiency Jobseekers, and Basic Computer Skills Training	\$75,000
Chinese Newcomers Service Center	One Stop Complementary Services- Services for Limited English Proficiency Jobseekers	\$80,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$60,000
Community Housing Partnership	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000



<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Community Youth Center-San Francisco (CYC-SF)	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$60,000
Episcopal Community Services of SF	One Stop Complementary Services- Adult Basic Education Skills Training, Basic Computer Skills Training, Criminal Justice/ Reentry Services, Disability Services, and Services for Limited English Proficiency Job Seekers	\$100,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties	One Stop Complementary Services- Criminal Justice/ Reentry Services	\$125,000
Hearing and Speech Center of Northern California	One Stop Complementary Services- Disability Services	\$40,000
Mission Hiring Hall, Inc.	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$60,000
Mission Language and Vocational School, Inc.	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
Mujeres Unidas y Activas	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
Office of Economic and Workforce Development	Job placement, job training and development costs	\$193,373
Positive Resource Center	One Stop Complementary Services- Disability Services	\$50,000
Renaissance Parents of Success	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
San Francisco Conservation Corps	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$100,000
Toolworks	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000
Upwardly Global	Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	\$50,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Vietnamese Community Center of SF	One Stop Complementary Services- Services for Limited English Proficiency Jobseekers	\$50,000
Walden House	One Stop Complementary Services- Adult Basic Education Skills Training, Basic Computer Skills Training, and Criminal Justice/ Reentry Services	\$100,000
	<b>Subtotal</b>	<b>\$1,709,873</b>

**Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers**

No CDBG-recommended projects primarily meet this objective.

**Objective 8: Establish, enhance, and retain small businesses and micro-enterprises**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
CCSF Small Business Development Center	Entrepreneurial training, consultation, support for businesses primarily targeting the Chinatown and Mission neighborhoods specialty restaurant program	\$150,000
Children's Council of SF	Business technical assistance in English and Spanish targeting new and existing child care providers	\$40,000
Chinese Newcomers Service Center	Entrepreneurial consultation and support for small business owners and entrepreneurs primarily targeting Asian and Pacific Islander microenterprise and small businesses citywide	\$65,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Business technical assistance primarily for new and existing lesbian, gay, bisexual and transgender owned micro-enterprises	\$85,000
La Cocina	Commercial kitchen and business incubator that supports the development of microenterprises	\$65,000
Mission Economic Development Agency	Retail business incubator that supports the development of microenterprises in the Mission	\$65,000
Mission Economic Development Agency	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises	\$165,000
Mission SF Federal Credit Union	Increase access to capital services, primarily targeting immigrant entrepreneurs in the Mission District	\$44,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Opportunity Fund Northern California	Increase access to capital services, primarily targeting low-income micro-entrepreneurs	\$65,000
Pacific Community Ventures	Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the Eastern Neighborhoods in the manufacturing sector	\$65,000
Renaissance Entrepreneurship Center	Entrepreneurial training, consultation, and support for women and men starting micro-enterprises	\$165,000
Renaissance Entrepreneurship Center	Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods	\$170,000
Section 108 Loan Program	Section 108 loan repayment contingency	\$357,343
South of Market Foundation	Entrepreneurial consultation, training, and support for small business owners and entrepreneurs located in the South of Market, Tenderloin and Western Addition neighborhoods	\$70,000
Southeast Asian Community Center	Entrepreneurial consultation and support for Asian and Pacific Islander small business owners	\$150,000
Women's Initiative for Self Employment	Business technical assistance primarily for new and existing low-income women-owned micro-enterprises	\$100,000
Wu Yee Children's Services	Business technical assistance in English and Chinese targeting new and existing child care providers	\$40,000
	<b>Subtotal</b>	<b>\$1,861,343</b>

**Goal 2: Neighborhoods and communities are strong, vibrant and stable**

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**Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Asian Neighborhood Design	Architectural and planning services for CDBG capital grantees	\$40,000
Booker T. Washington Community Service Center	Funding for predevelopment soft costs related to build out of a community center	\$150,000
Friends of the Urban Forest	Planting of 250 trees primarily in Visitacion Valley and Bayview Hunters Point	\$40,000
Mayor's Office of Housing	Capital and Public Space Improvement contingency for grantee projects	\$450,000
Mayor's Office of Housing	Capital and Public Space Improvement program delivery costs to assist and coordinate with community-based partners	\$337,873
Mission Hiring Hall, Inc.	Build out of tenant improvements in a former medical clinic to program space for job development services in the South of Market neighborhood	\$200,000
Mission Kids	Bring childcare facility (licensed to serve 45 infants and toddlers) into compliance with state licensing requirements	\$99,900
Mission Language and Vocational School, Inc.	ADA upgrades to entry, doors/hardware, parking, restrooms, elevator, HVAC, fire sprinklers upgrades and pipe repairs	\$70,000
Mission Neighborhood Centers	Construct loft area of a family resource center in Bayview neighborhood	\$75,000
Portola Family Connections	Replacement of roof and installation of new fire sprinkler system	\$144,524
Richmond District Neighborhood Center	Safety and accessibility improvements at multipurpose community center	\$150,817
San Francisco Conservation Corps	Implement 15 public space improvement projects in partnership with 8 SFUSD sites, 3 SFHA sites, and 4 community nonprofit sites	\$200,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Section 108 Loan Program	Section 108 loan repayment for capital project	\$210,000
The Janet Pomeroy Center	Replace portions of roof and gutter at Herbst Training and Development Building serving developmentally disabled youth and adults	\$98,600
Walden House	Replacement/repair of exterior steel fire stairs	\$200,000
	<b>Subtotal</b>	<b>\$2,466,714</b>

**Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities**

No CDBG-recommended projects primarily meet this objective.

**Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Asian Neighborhood Design	Design technical assistance to support rehabilitation of affordable housing	\$111,000
Bar Assoc. of SF Volunteer Legal Services	Pro bono legal advice and representation and capacity building workshops for CDBG-funded organizations	\$20,000
Bernal Heights Neighborhood Center	Organizational capacity building for four CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors	\$30,000
Community Design Center	Technical assistance and owner representation services for CDBG capital grantees	\$20,000
Compasspoint Nonprofit Services	Technical assistance, consultation and workshop vouchers for CDBG-funded agencies and city staff; community planning process for the Western Addition	\$92,475
Connect the Dots/Earth Island Institute	Technical assistance to CDBG-funded agencies to make their facilities more financially and environmentally efficient	\$25,000
Consolidated Planning	Development of HUD required Consolidated Plan and annual Action Plan	\$110,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Dolores Street Community Services	Strategic Plan Development for Immigrant Rapid Response Collaborative	\$10,000
HomeownershipSF	Capacity building for a collaborative of five San Francisco agencies that provide homeownership assistance to low- and moderate-income residents	\$25,000
Mission Economic Development Agency	Plaza Adelante service and collaboration planning and assessment for co-located programs	\$20,000
	<b>Subtotal</b>	<b>\$463,475</b>

**Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Community Initiatives/EAG	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in three neighborhoods, Excelsior, OMI and Portola	\$190,000
Community Initiatives/VVBIG	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in Visitacion Valley	\$65,000
Japanese Community Youth Council (JCYC)/Japantown Task Force	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses primarily targeting small businesses and microenterprises in the Japantown commercial corridor	\$50,000
North of Market Neighborhood Improvement Corp.	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in the Tenderloin	\$70,865
SF Shines Façade Program	City's facade improvement program targeting small businesses in low-moderate income commercial neighborhoods	\$25,362
	<b>Subtotal</b>	<b>\$401,227</b>

**Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing****Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
AIDS Housing Alliance	Tenants' rights counseling, individual and group housing counseling primarily for HIV-positive clients	\$40,000
AIDS Legal Referral Panel of the SF Bay Area	Direct legal assistance, housing counseling, and fair housing education primarily for people living with HIV/AIDS	\$45,000
Bay Area Legal Aid	Legal assistance and representation for residents, including public housing residents on HOPE SF sites	\$65,000
Chinatown Community Development Center	Eviction prevention assistance, tenant counseling for primarily monolingual Chinese households	\$50,000
Compass Community Services	Rental assistance and housing counseling for homeless families	\$35,000
Eviction Defense Collaborative, Inc.	Counseling and emergency legal assistance for tenants threatened with eviction	\$30,000
Hamilton Family Center, Inc	Eviction prevention assistance and housing counseling for homeless families	\$35,000
Legal Assistance to the Elderly	Legal advice and representation on housing issues primarily for seniors and adults with disabilities	\$30,000
Self-Help for the Elderly	Eviction prevention assistance and tenant counseling / advocacy primarily for elderly renters	\$41,000
Tenderloin Housing Clinic, Inc.	Legal counseling and representation for tenants threatened with eviction	\$87,500
Tides Center/Housing Rights Committee of San Francisco	Eviction prevention assistance and housing counseling for low-income residents	\$100,000
Tides Center/St. Peter's	Eviction prevention assistance and tenant counseling, representation and advocacy for renters	\$38,000

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
	<b>Subtotal</b>	<b>\$596,500</b>

**Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Larkin Street Youth Services	Case management and transition to stable housing for homeless youth	\$58,000
	<b>Subtotal</b>	<b>\$58,000</b>

**Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education**

No CDBG-recommended projects primarily meet this objective.

**Objective 4: Create and maintain supportive housing**

No CDBG-recommended projects primarily meet this objective.

**Goal 4: Families and individuals have safe, healthy and affordable housing**

**Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Bernal Heights Neighborhood Center	Project management activities associated with rehabilitation of affordable housing	\$132,000
Chinatown Community Development Center	Project management activities associated with rehabilitation of affordable housing	\$215,000
Community Housing Partnership	Project management activities associated with rehabilitation of affordable housing	\$145,000
Dolores Street Community Services	Project management activities associated with rehabilitation of affordable housing	\$43,056
GP/TODCO, Inc.	Project management activities associated with rehabilitation of affordable housing	\$47,000



Mayor's Office of Housing	Housing Development Pool	\$5,242,715
Tenderloin Neighborhood Development Corporation	Project management activities associated with rehabilitation of affordable housing	\$271,000
	<b>Subtotal</b>	<b>\$6,095,771</b>

**Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up to 120% of AMI**

No CDBG-recommended projects primarily meet this objective.

**Objective 3: Reduce the barriers to access housing affordable to low and moderate-income individuals**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Asian, Inc.	Pre- and post-purchase counseling for potential homebuyers	\$40,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Pre-purchase homebuyer education and counseling services for primarily the LGBT community	\$40,000
Independent Living Resource Center of SF	Housing counseling and eviction prevention services primarily for people with disabilities	\$55,000
Manilatown Heritage Foundation	Tenant counseling, representation and advocacy for renters	\$30,000
Mental Health Association of San Francisco	Tenant/Landlord Counseling and training primarily for formerly homeless tenants and supportive housing providers	\$41,877
Mission Economic Development Agency	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$155,000
San Francisco Community Land Trust	Information sessions, pre- and post-purchase education and counseling services regarding the land trust model	\$34,900
San Francisco Housing Development Corporation	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$70,000
SF Urban Community Housing Corporation	Pre-purchase homeownership education and counseling	\$50,000

The Arc Of San Francisco	Housing counseling services primarily for adults with developmental disabilities	\$25,000
	<b>Subtotal</b>	<b>\$541,777</b>

**Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs**

No CDBG-recommended projects primarily meet this objective.

**Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities**

No CDBG-recommended projects primarily meet this objective.

**Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old**

No CDBG-recommended projects primarily meet this objective.

**Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock**

No CDBG-recommended projects primarily meet this objective.

**Goal 5: Public housing developments that were severely distressed are thriving mixed-income communities**

**Objective 1: Replace obsolete public housing within mixed-income developments**

No CDBG-recommended projects primarily meet this objective.

**Objective 2: Improve social and economic outcomes for existing public housing residents**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Bridge Housing Corporation	Community building activities for residents of the Potrero Annex and Potrero Terrace public housing developments	\$110,000
Family Service Agency of San Francisco	Community building activities for residents of the Westside Courts public housing development	\$100,000
Family Service Agency of San Francisco	Community building activities for residents of the Hunters View public housing development	\$290,000
Mercy Housing California	Community building activities for residents of the Sunnydale public housing development	\$175,000
	<b>Subtotal</b>	<b>\$675,000</b>

**Objective 3: Create neighborhoods desirable to individuals and families of all income levels**

No CDBG-recommended projects primarily meet this objective.

**Program Income Funded Activities**

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<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Mayor's Office of Housing	Community Housing Rehabilitation Loan Program	\$4,700,000
San Francisco Redevelopment Agency	Economic development programs	\$186,000
	<b>Subtotal</b>	<b>\$4,886,000</b>

**General Administration**

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<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
CDBG Program Administration	Administration	\$4,677,975

**CDBG TOTAL: \$27,153,380**

## ***ESG Program***

The following is a list of funding recommendations for the 2010-2011 ESG program. The list of recommended projects is organized by five-year goals and objectives that are currently being developed for the 2010-2014 Consolidated Plan. All of the ESG-recommended projects meet Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing. While a recommended project may meet more than one objective, it is only listed under its primary objective.

### **Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing**

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#### **Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
AIDS Housing Alliance	Rent subsidies and case management primarily for HIV positive clients	\$50,000
Bar Assoc. of SF Volunteer Legal Services	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless	\$90,000
	<b>Subtotal</b>	<b>\$140,000</b>

#### **Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing**

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
Asian Women's Shelter	Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children	\$52,000
Central City Hospitality House	Shelter beds primarily for homeless adult men	\$65,000
Community Awareness & Treatment Services	Shelter beds for homeless women	\$25,000
Community Awareness & Treatment Services	Case management services for homeless women in a shelter	\$25,000
Compass Community Services	Shelter beds for homeless families	\$50,000

Dolores Street Community Services	Shelter beds for homeless men	\$33,000
Episcopal Community Services of SF	Shelter beds for homeless adults	\$65,000
Friendship House Association of American Indians	Life skills and case management primarily for Native American adults	\$36,900
Gum Moon Residence Hall	Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault	\$55,000
Hamilton Family Center, Inc	Shelter beds for homeless families	\$50,000
La Casa de las Madres	Shelter beds in a comprehensive support program for battered women and their children	\$100,000
Larkin Street Youth Services	Shelter beds for homeless youth	\$54,000
Providence Foundation	Shelter beds for homeless individuals	\$45,000
The Mary Elizabeth Inn	Drop-in and housing placement day center primarily for homeless women and their children	\$50,000
YMCA of San Francisco (Bayview)/United Council/United Council of Human Services	Day shelter for homeless individuals	\$70,000
	<b>Subtotal</b>	<b>\$775,900</b>

#### General Administration

<b>Agency/Activity Name</b>	<b>Program/Project Description</b>	<b>2010-2011 Funding Recommendation</b>
ESG Program Administration	Administration	\$46,326

**ESG TOTAL: \$962,226**

## ***HOPWA Program***

<b>Activity Name and Location</b>	<b>Program Description</b>	<b>2010-2011 Budget</b>
<b>I. SAN FRANCISCO</b>		
<b>A. Capital Projects</b>		
1. Transbay Block 11A, Transbay Redevelopment Project Area	Pipeline housing project for homeless people funded with multiple sources. New construction for the purpose of providing decent affordable housing. Estimated 6 units designated for persons with HIV/AIDS.	\$950,000
2. Capital improvements at existing projects	An estimated 20 beds in existing projects will be improved with capital funding for the purpose of providing and maintaining decent affordable housing.	\$424,491
<b>Subtotal</b>		<b>\$1,374,491</b>
<b>B. Rental Assistance Program</b>		
1. Tenant-Based Rental Assistance – Scattered sites (San Francisco Housing Authority)	280 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$3,195,380
2. Housing Advocacy Program (Catholic Charities)	280 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$242,991
3. Second Start Program (Catholic Charities)	15 formerly homeless persons living with HIV/AIDS will receive transitional housing assistance, comprehensive case management, and vocational services for the purpose of obtaining decent affordable housing. Additionally, 90 very low income persons living with HIV/AIDS will be assisted with housing advocacy services, vocational training and employment related services. (Partial rent subsidies are funded with another source.)	\$420,561
<b>Subtotal</b>		<b>\$3,858,932</b>
<b>C. Supportive Services and Operating Subsidies</b>		
1. Leland House 141 Leland Avenue	45 very low-income residents living with HIV/AIDS at this Residential Care Facility for the Chronically Ill (RCF-CI) will continue to live in decent affordable supportive services enriched housing.	\$1,561,590
2. Peter Claver Community 1340 Golden Gate Avenue	32 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$681,605
3. Maitri 401 Duboce Street	14 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$457,720

Activity Name and Location	Program Description	2010-2011 Budget
4. Richard Cohen Residence 220 Dolores Street	10 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$447,991
5. Larkin Street – Assisted Care 129 Hyde Street	12 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$325,977
<b>Subtotal</b>		<b>\$3,474,883</b>
<b>D. Project Sponsor Administrative Expenses</b> (Limited to 7% of awarded funds)		
1. San Francisco Housing Authority 1815 Egbert Street	Sponsor of Tenant-Based Rental Assistance Program.	\$54,620
2. Catholic Charities of the Archdiocese of San Francisco 180 Howard Street, Suite 100	Sponsor of Leland House, Peter Claver Community, Housing Advocacy Program and Second Start Program.	\$192,856
3. Maitri 401 Duboce Street	Sponsor of Maitri.	\$34,447
4. Dolores Street Community Services 938 Valencia Street	Sponsor of Richard Cohen Residence.	\$31,359
5. Larkin Street Youth Center 1044 Larkin Street	Sponsor of Larkin Street—Assisted Care.	\$22,167
<b>Subtotal</b>		<b>\$335,449</b>
<b>E. Grantee Administrative Expenses</b>		
San Francisco Redevelopment Agency, 1 South Van Ness Ave.	Grantees are limited to 3% of awarded funds for administration costs.	\$262,693
<b>Subtotal</b>		<b>\$262,693</b>
<b>Total – San Francisco</b>		<b>\$9,306,448</b>

## II. SAN MATEO COUNTY

<b>A. Rental Assistance Program</b>		
1. Housing Assistance Program Scattered Sites in San Mateo	200 very low-income persons living with HIV/AIDS will be assisted with short-term housing subsidies for the purpose of providing decent affordable housing.	\$270,122
2. Housing Assistance Services 2686 Spring Street, Redwood City	200 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$279,325
3. Housing Assistance Services 2686 Spring Street, Redwood City	21 very low-income persons living with HIV/AIDS will be provided with HUD-defined move-in costs (e.g., deposits) for the purpose of obtaining decent affordable housing.	\$40,000
<b>Subtotal</b>		<b>\$589,447</b>

Activity Name and Location	Program Description	2010-2011 Budget
<b>B. Supportive Services</b>		
1. Case Management: San Mateo Co. STD/HIV Program 225 37 <sup>th</sup> Avenue, San Mateo	150 very low-income persons living with HIV/AIDS will have access to comprehensive case management and community based services for the purpose of creating suitable living environments and avoiding homelessness.	\$110,541
2. Benefits Counseling: San Mateo Co. STD/HIV Program 225 37 <sup>th</sup> Avenue, San Mateo	250 very low-income persons living with HIV/AIDS will have access to benefits counseling services for the purpose of creating suitable living environments.	\$89,701
	<b>Subtotal</b>	<b>\$200,242</b>
<b>C. Project Sponsor Administrative Expenses</b> (Limited to 7% of awarded funds)		
1. Mental Health Association of San Mateo 2686 Spring Street, Redwood City	Sponsor of Housing Assistance Program and related Supportive Services.	\$41,261
2. San Mateo Co. STD/HIV Program 225 37 <sup>th</sup> Avenue, San Mateo	Sponsor of case management and benefits counseling program.	\$14,017
	<b>Subtotal</b>	<b>\$55,278</b>
<b>D. Grantee Administrative Expenses</b>		
San Mateo County AIDS Program 225 37 <sup>th</sup> Avenue, San Mateo	Grantees are limited to 3% of awarded funds for administration costs.	\$26,133
	<b>Subtotal</b>	<b>\$26,133</b>
	<b>Total – San Mateo County</b>	<b>\$871,100</b>
<b>III. MARIN COUNTY</b>		
<b>A. Rental Assistance Program</b>		
Long-term Rental Assistance Scattered Sites in Marin County	31 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$315,916
	<b>Subtotal</b>	<b>\$315,916</b>
<b>B. Project Sponsor Administrative Expenses</b> (Limited to 7% of awarded funds)		
Marin Housing Authority 4020 Civic Center Drive, San Rafael	Sponsor of Long-term Rental Assistance Program.	\$23,778
	<b>Subtotal</b>	<b>\$23,778</b>
<b>C. Grantee Administrative Expenses</b>		
County of Marin 3501 Civic Center Drive, San Rafael	Grantees are limited to 3% of awarded funds for administration costs.	\$10,506
	<b>Subtotal</b>	<b>\$10,506</b>
	<b>Total – Marin County</b>	<b>\$350,200</b>
	<b>Grand Total – San Francisco EMSA</b>	<b>\$10,527,748</b>



## G. Neighborhood Revitalization Strategy Areas

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas (NRSA).

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six NRSA neighborhoods are areas of low-income concentration as defined in San Francisco's 2010-2014 Consolidated Plan. Four of the NRSA neighborhoods, Bayview Hunters Point, Chinatown, Mission and Visitacion Valley, are also areas of minority concentration as defined in the Consolidated Plan.

	NRSA Neighborhoods	Areas of Low-Income Concentration	Areas of Minority Concentration
Bayview Hunters Point	x	x	x
Bernal Heights			x
Chinatown	x	x	x
Excelsior			x
Mission	x	x	x
Oceanview Merced Ingleside (OMI)			x
Portola			x
South of Market	x	x	
Tenderloin	x	x	
Visitacion Valley	x	x	x

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996.

In 2010, MOH and OEWD reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2010-2014 Consolidated Plan, San Francisco requested an extension of the NRSA designation for all six neighborhoods.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

### 1) Bayview Hunter's Point

#### Recent Key Advances:

- Improved commercial corridor, including new MUNI T Line
- Newly constructed Boys and Girls Club
- Invested in renovations at Malcolm X School
- Constructed Alice Griffith Opportunity Center
- Promoted jobs on the 3<sup>rd</sup> Street light-rail project – 271 residents hired

- Partnered with Wells Fargo Bank to launch a façade improvement program to stimulate commercial revitalization
- Expanded banking services of the Northeast Community Federal Credit Union (NECFCU) to mitigate the need for check cashing services
- Launched the Bayview Business Resource Center to provide technical assistance and access to capital]
- Four recently constructed mixed-use developments which provide affordable housing opportunities and commercial retail spaces
- Completed 9 façade and tenant improvements
- Attracted 10 new locally owned businesses to start up community serving business on Third Street Commercial Corridor

Persistent Needs:

- Services for senior housing
- Job training initiatives
- Crime prevention and violence prevention efforts
- Services for growing immigrant population
- Family support for CalWorks families
- Services for transitional age youth
- Services for families facing the loss of a home to foreclosure
- Continued development of the retail corridor
- Development at publicly owned parcels at Third and Oakdale
- Improved access to healthy food options
- Accessibility to technical assistance and access to capital for small business development

Five-Year Goals:

- Stimulate development for one grocery store to open
- Strengthen service provision capacity – this includes increasing culturally competent programming in a diversifying neighborhood, and supporting the development of fiscally sustainable organizations that provide needed services
- Encourage development of farmer’s market
- Revitalize Southeast One-Stop Career Link Center
- Leverage improvements to Bayview Opera House in order to stimulate cultural and economic development programming of underutilized community facilities
- Develop new mixed-income housing being developed at Hunters View
- Connect public housing residents to family supports and access to social services
- Support the Renaissance Bayview and Third Street Corridor Program’s on-going efforts to provide technical assistance and access to capital

## **2) Visitacion Valley**

Recent Key Advances:

- Significant capital improvements to two Visitacion Valley community centers
- Expanded banking services of a credit union (NECFCU) to mitigate the need for check cashing services
- Leland Avenue Streetscape Project construction initiated, expected completion Fall 2010
- New Visitacion Valley Library construction on new site, expected completion Winter 2011
- Completed 5 façade improvements along the Leland Avenue Commercial Corridor
- Opening of a satellite One Stop Career Link Center to increase access and referrals to workforce services.
- Adopted plan for Schlage Lock site

Persistent Needs:

- Additional services providing counseling on immigration, legal, and housing rights
- More youth programming, including programs for transitional age youth

- Additional support for local organizations to increase organization capacity, collaboration and leadership within the community
- ESL services and develop Chinese language capacity at organizations
- Crime prevention efforts
- Family support services for CalWorks families
- More effective workforce development strategies
- Continued strengthening of the Leland Avenue Commercial Corridor, while being cognizant of the Schlage Lock development

#### Five-Year Goals:

- Support retail development along Leland Avenue corridor
- Provide intensive capacity building to community based organizations, including ability to serve increasingly diverse population
- Develop One-Stop Satellite
- Develop new mixed-income housing being developed at Sunnydale
- Connect public housing residents to family supports and access to social services
- Engage public housing residents in community building processes working towards sustainability and safety
- Improve access to public park at Sunnydale
- Develop new community resources—convert the old Schlage Lock office building to a civic use and bring new programming to fit the needs of the local population

### **3) Chinatown**

#### Recent Key Advances:

- Increased capacity to deliver food, through capital investment in community based organization
- Strengthened culinary workforce training program through capital investment in commercial kitchen at community based organization
- Creation of youth center on Chinatown public housing property
- Supported creation of Chinatown coalition of organizations collaboratively working on family economic self sufficiency
- Public space improvements to two playgrounds
- Investments in Asian and Pacific Islander business assistance and asset building activities
- Wentworth Alleyway Streetscape Improvement completed as part of Chinatown Alleyway Master Plan,
- Arts Programming (Arts in the Alleys and Art in Storefronts Pilot Program) paired with alleyway improvements
- Opening of a Chinatown Career Link Center to increase workforce services provided in the area

#### Persistent Needs:

- Closer partnerships with health centers, clinics and hospitals providing language specific health care and dental care for Chinese residents
- Increased access to affordable housing
- Shortage of vocational English as a second language classes, targeting high growth sectors with high wage jobs
- Information to residents about the range of opportunities in these growing sectors: Healthcare, Financial Services, Construction, Hotel and Dining and Retail Trade,
- Affordable childcare
- Cleaning, greening, and safety improvements programming of alleyways in Chinatown
- Increased small business technical and economic development assistance

#### Five-Year Goal:

- Reduce language barriers to accessing social services and affordable housing

- Support commercially viable commercial corridor with diverse businesses
- Improve and activate Chinatown alleyways, by programming cultural activities and providing microenterprise opportunities
- Support on-site business technical assistance services and coordinate efforts with City College to provide programs for business development

#### **4) Tenderloin**

##### Recent Key Advances:

- Created ADA-accessible rooftop space on emergency shelter for additional client program space
- Expanded program space and other capital improvements for youth center
- Helped launch homeless women's drop-in center
- Assisted in rehabilitation of long term vacancy along Taylor Street, and assisted in the attraction of a cultural organization to fill space
- Launched façade improvement program to stimulate commercial revitalization
- Enhanced Public Art Programming throughout the community, by supporting Wonderland Exhibit and implementing Art in Storefronts Pilot Program
- Assisted in the reprogramming of liquor store to community serving grocery store

##### Persistent Needs:

- Improve banking and small business assistance
- Need to address over concentration of social services
- Increased supply of permanent housing for seniors, immigrants and homeless populations
- Strategies to reduce homelessness
- Increased economic stability through employment services, mainstream financial entitlements and education.
- ESL and vocational ESL programs for limited-English speaking immigrants
- Too few open space and recreational areas
- Increased crime prevention efforts, especially in regards to drug-related activities
- Reduction of blight and filling vacancies in the Tenderloin and Mid-Market areas.

##### Five-Year Goal:

- Support homeless prevention efforts and efforts to move homeless individuals into more stable housing
- Increase coordination of Tenderloin social service organizations
- Utilization of various resources to stimulate development in Tenderloin and Mid-Market areas
- Continue to recruit art and cultural entities as a means to stimulate retail growth and create workforce development in the community

#### **5) Mission**

##### Recent Key Advances:

- Supported development of multi-tenant building to house asset-building organization and construction of retail incubation space
- Supported development of new Valencia Gardens public housing
- Supported the coordination of service delivery for immigrant communities
- Supported the One-Stop Employment Center
- Launched a façade improvement program to stimulate commercial revitalization
- Increased homeownership training and education

##### Persistent Needs:

- More affordable housing opportunities for low and moderate-income households, including homeownership counseling
- Eviction prevention services
- Support for asset building and financial education for individuals and families

- Increased investment in services for immigrant youth and unaccompanied minors at/in risk of violence
- Space for youth activities
- Staff training and professional development in violence prevention strategies
- Investment in job training programs
- Increased access to extended hours of childcare and to out-of-school programs for children and youth grades K-12
- Improved accessibility of senior services, including increased meal provision, recreational activities, and transportation services for frail elders
- Support culturally and linguistically relevant programs for increasingly diverse communities
- Strong and stable small businesses

Five-Year Goal:

- Support commercial district revitalization
- Develop retail incubation program
- Support coordination of services at new community hub
- Coordinate with other city departments that support youth and seniors to address identified needs

**6) South of Market**

Recent Key Advances:

- Supported youth center providing violence prevention and youth leadership development
- Built out after school space within a larger studio and theater
- Improved business technical assistance and recent façade improvements
- Stimulated development of the Harvest Urban Market
- Supported Six on Sixth Commercial Revitalization – small business development and facade improvement plan
- Engaged in the development of revitalization plans for 7<sup>th</sup> Street corridor
- Opened a South of Market/Civic Center One Stop Career Link Center to increase workforce services provided in the area.

Persistent Needs:

- Stronger community networks and infrastructure through projects/events aimed at multiple populations and encouragement of civic engagement
- Increased residents' job readiness, placement and retention through: education, job training, assistance to immigrants on obtaining proper documentation, re-entry programs for formerly incarcerated individuals, affordable childcare
- Support community-serving businesses by providing incentives to hire residents and improving access to services/affordable business space
- Financial education and literacy programs for low income individuals and families to help them build savings/assets
- Increased affordable housing opportunities through rehabilitation and construction
- Increased availability of community facilities and improvement of public spaces/outdoor facilities
- ESL, employment, art, education, and youth programming to address needs of low income and immigrant communities
- Neighborhood childcare services near affordable housing/mixed-use developments

Five-Year Goals:

- Increase coordination of services between community based organizations
- Support eviction prevention efforts
- Support financial education and asset building programs
- Support Six on Sixth Commercial Revitalization – small business development and facade improvement plan

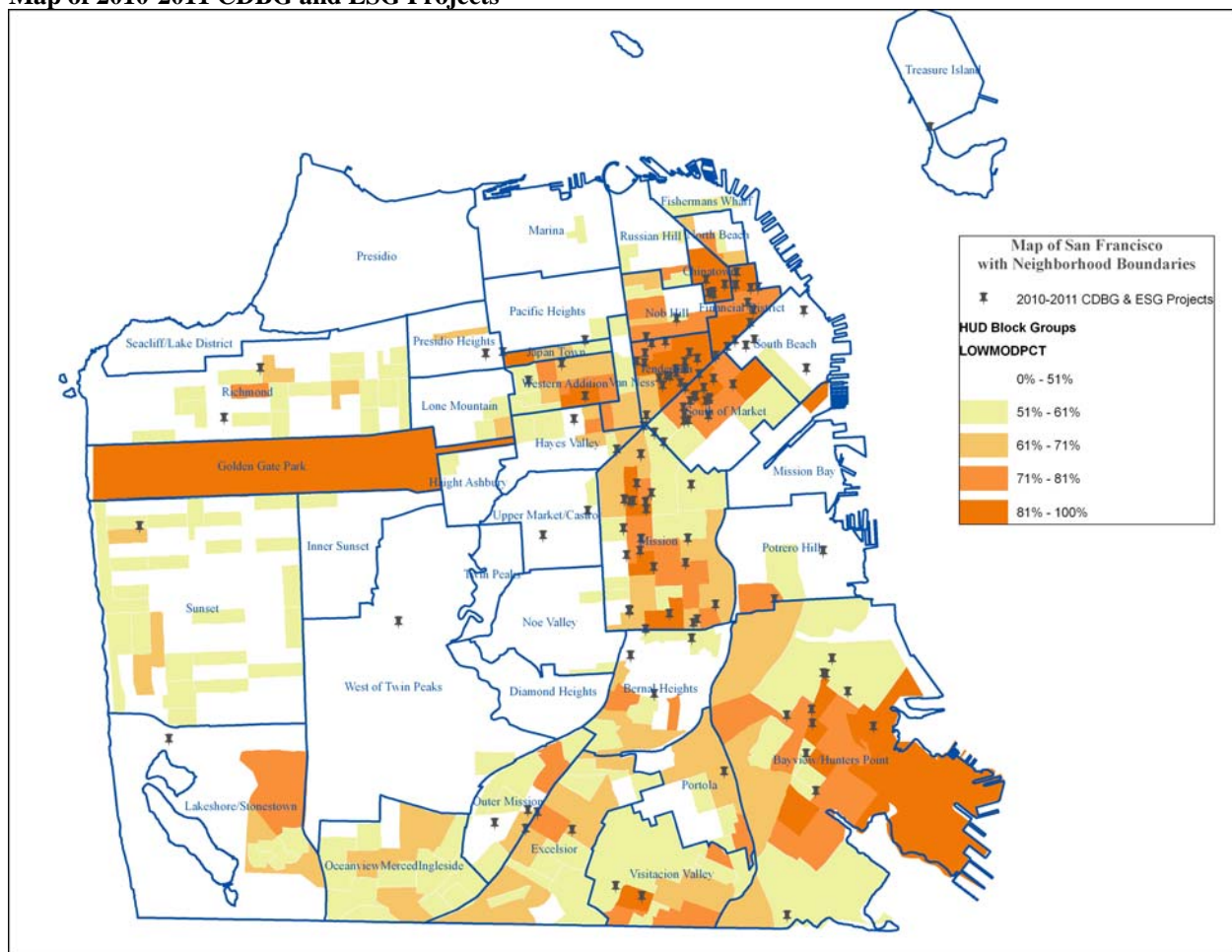
## 2010-2011 CDBG and ESG Projects

The Map of 2010-2011 CDBG and ESG Projects shows that the majority of the projects are located in San Francisco's six HUD-designated NRSA neighborhoods.

The map also shows that almost all of the recommended projects are located in low- and moderate-income areas, as defined by HUD. The few projects that are not located in low- and moderate-income areas target and primarily serve low- and moderate-income individuals and families. Most of San Francisco's recommended projects will serve 100% low- and moderate-income persons, and nearly all activities will target and serve individuals and families that are most in need. For example, as reported in San Francisco's 2008-2009 CAPER, of the 17,081 individuals that received CDBG- and ESG-funded direct services, 93% were either extremely low income or low income.

HUD allows greater flexibility in the use of CDBG funds in the NRSAs. One benefit is that public service activities that primarily serve NRSAs are exempt from the 15% public service cap, pursuant to 24 CFR 570.204(b)(2)(ii). After this exemption, San Francisco is proposing to spend 10.3% of its 2010-2011 total CDBG funds on public services. See Appendix D for a list of public service projects, including ones that primarily serve the NRSAs.

**Map of 2010-2011 CDBG and ESG Projects**



### III. PERFORMANCE MEASURES

#### A. HUD CPD Outcomes and Objectives

##### *HUD Table 3A: Summary of Specific Annual Objectives*

For each of San Francisco's housing and community development objective, a HUD performance measurement objective and outcome have been indicated in the table below. For performance indicators and goals, see 2010-2011 Performance Measures Matrix below in the next subsection.

##### **Summary of Specific Housing/Community Development Objectives**

	<b>HUD Objective</b>	<b>HUD Outcome</b>
<b><u>Homeless Objectives</u></b>		
G3, O1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability	Decent Housing	Affordability
G3, O2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing	Suitable Living Environment	Availability/Accessibility
G3, O3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education	Suitable Living Environment	Availability/Accessibility
G3, O4: Create and maintain supportive housing	Decent Housing	Availability/Accessibility
<b><u>Special Needs Objectives</u></b>		
G4, O4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs	Decent Housing	Availability/Accessibility
G4, O5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities	Decent Housing	Availability/Accessibility
<b><u>Rental Housing</u></b>		
G4, O1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G5, O1: Replace obsolete public housing within mixed-income developments	Suitable Living Environment	Sustainability
G5, O3: Create neighborhoods desirable to individuals and families of all income levels	Suitable Living Environment	Sustainability
<b><u>Owner Housing</u></b>		
G4, O2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G4, O7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock	Decent Housing	Affordability

	HUD Objective	HUD Outcome
<b><u>Infrastructure Objectives</u></b>		
none		
<b><u>Public Facilities Objectives</u></b>		
G2, O1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents	Suitable Living Environment	Sustainability
<b><u>Public Services Objectives</u></b>		
G1, O1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services	Suitable Living Environment	Availability/Accessibility
G1, O2: Support the healthy development of families and individuals	Suitable Living Environment	Availability/Accessibility
G1, O3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency	Economic Opportunity	Availability/Accessibility
G1, O4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents	Economic Opportunity	Availability/Accessibility
G1, O5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment	Economic Opportunity	Availability/Accessibility
G1, O6: Increase access to workforce services for populations underserved by the workforce development system	Economic Opportunity	Availability/Accessibility
G1, O7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers	Economic Opportunity	Availability/Accessibility
G2, O2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities	Suitable Living Environment	Sustainability
G5, O2: Improve social and economic outcomes for existing public housing residents	Suitable Living Environment	Sustainability
<b><u>Economic Development Objectives</u></b>		
G1, O8: Establish, enhance, and retain small businesses and micro-enterprises	Economic Opportunity	Affordability
G2, O4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents	Suitable Living Environment	Sustainability
<b><u>Other Objectives - Policy/Planning Objectives</u></b>		
G2, O3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families	Suitable Living Environment	Availability/Accessibility



## B. 2010-2011 Performance Measures Matrix

<b>GOAL 1: FAMILIES AND INDIVIDUALS ARE HEALTHY AND ECONOMICALLY SELF-SUFFICIENT</b>					
<b>Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services</b>					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>2010-2011 Recommendation</b>
1		AIDS Legal Referral Panel of the SF Bay Area			\$37,000
2		Arab Cultural and Community Center			\$38,000
3		Asian & Pacific Islander Wellness Center			\$40,000
4		Asian Law Caucus			\$52,000
5		Asian Pacific American Community Center			\$57,000
6		Asian Women's Shelter			\$35,500
7		Bay Area Legal Aid			\$40,000
8		Bayview Hunters Point Center for Arts & Technology			\$44,225
9		Booker T. Washington Community Service Center			\$40,000
10		Brothers Against Guns			\$40,000
11		CAMINOS/Pathways Learning Center			\$40,000
12		Central American Resource Center (CARECEN)			\$45,000
13		Community United Against Violence			\$40,000
14		Compass Community Services			\$37,000
15		Donaldina Cameron House			\$45,000
16		Ella Hill Hutch Community Center			\$50,000
17		Filipino-American Development Foundation: Filipino Community Center			\$75,000
18		Good Samaritan Family Resource Center			\$40,000
19		Gum Moon Residence Hall			\$30,000
20		Instituto Laboral de la Raza			\$65,000
21		La Casa de las Madres			\$50,000
22		La Raza Centro Legal			\$90,000
23		La Raza Community Resource Center			\$55,000
24		Mission Neighborhood Centers			\$30,000
25		Mission Neighborhood Health Center			\$30,000
26		Network For Elders			\$30,000
27		Nihonmachi Legal Outreach			\$90,000

28		Portola Family Connections			\$50,000
29		Refugee Transitions			\$40,000
30		Samoan Community Development Center			\$60,000
31		Shanti Project			\$25,000
32		Swords to Plowshares Veterans Rights Organization			\$81,000
33		Together United Recommitted Forever (T.U.R.F.)			\$40,000
34		Vietnamese Community Center of SF			\$40,000
35		Vietnamese Elderly Mutual Assistance Association			\$35,000

**Subtotal for G1, O1** **\$1,636,725**

**Objective 2: Support the healthy development of families and individuals**

This objective will be achieved with non-CDBG and ESG funding sources.

**Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency**

		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Family Independence Initiative (FII - National)			\$70,000
2		Mission Asset Fund			\$40,000
3		Mission SF Federal Credit Union			\$40,000
4		Northeast Community Federal Credit Union			\$45,000
5					
<b>Subtotal for G1, O3</b>					<b>\$195,000</b>

**Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents**

		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Arriba Juntos			\$90,000
2		Bayview Hunters Point Center for Arts & Technology			\$60,000
3		Charity Cultural Services Center			\$60,000
4		Friends of the Urban Forest			\$55,000
<b>Subtotal for G1, O4</b>					<b>\$265,000</b>

**Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment**

		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Chinatown Community Development Center			\$40,000
2		Conscious Youth Media Crew			\$40,000

3		Filipino American Development Foundation/Pin@y			\$40,000
4		Educational Partnerships			
5		GirlSource Inc.			\$35,000
6		Hearing and Speech Center of Northern California			\$29,000
7		Lavender Youth Rec. & Info. Ct.(LYRIC)			\$50,000
8		Mission Neighborhood Centers			\$42,000
9		Sunset District Comm. Develop. Corp.			\$55,000
10		United Playaz			\$55,000
11		Urban Services YMCA			\$47,000
12		Board of Trustees of the Glide Foundation			\$70,000
13		Jewish Vocational and Career Counseling Service			\$70,000
14		Year Up, Inc.			\$50,000
			Subtotal for G1, O5		\$623,000
Objective 6: Increase access to workforce services for populations underserved by the workforce development system					
		Organization	Performance measure	Goal	2010-2011 Recommendation
1		APA Family Support Services			\$50,000
2		Arriba Juntos			\$100,000
3		Asian Neighborhood Design			\$50,000
4		Central City Hospitality House			\$50,000
5		Charity Cultural Services Center			\$66,500
6		Chinese for Affirmative Action			\$75,000
7		Chinese Newcomers Service Center			\$80,000
8		Community Center Pjt of S.F dba The San Francisco LGBT Community Center			\$60,000
9		Community Housing Partnership			\$50,000
10		Community Youth Center-San Francisco (CYC-SF)			\$60,000
11		Episcopal Community Services of SF			\$100,000
12		Goodwill Industries of San Francisco, San Mateo & Marin Counties			\$125,000
13		Hearing and Speech Center of Northern California			\$40,000
14		Mission Hiring Hall, Inc.			\$60,000
15		Mission Language and Vocational School, Inc.			\$50,000
16		Mujeres Unidas y Activas			\$50,000
17		Office of Economic and Workforce Development			\$193,373

18		Positive Resource Center			\$50,000
19		Renaissance Parents of Success			\$50,000
20		San Francisco Conservation Corps			\$100,000
21		Toolworks			\$50,000
22		Upwardly Global			\$50,000
23		Vietnamese Community Center of SF			\$50,000
24		Walden House			\$100,000
				<b>Subtotal for G1, O6</b>	<b>\$1,709,873</b>
<b>Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers</b>					
This objective will be achieved with Workforce Investment Act funding.					
<b>Objective 8: Establish, enhance, and retain small businesses and micro-enterprises</b>					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>2010-2011 Recommendation</b>
1		CCSF Small Business Development Center			\$150,000
2		Children's Council of SF			\$40,000
3		Chinese Newcomers Service Center			\$65,000
4		Community Center Pjt of S.F dba The San Francisco LGBT Community Center			\$85,000
5		La Cocina			\$65,000
6		Mission Economic Development Agency			\$65,000
7		Mission Economic Development Agency			\$165,000
8		Mission SF Federal Credit Union			\$44,000
9		Opportunity Fund Northern California			\$65,000
10		Pacific Community Ventures			\$65,000
11		Renaissance Entrepreneurship Center			\$165,000
12		Renaissance Entrepreneurship Center			\$170,000
13		Section 108 Loan Program			\$357,343
14		South of Market Foundation			\$70,000
15		Southeast Asian Community Center			\$150,000
16		Women's Initiative for Self Employment			\$100,000
17		Wu Yee Children's Services			\$40,000
				<b>Subtotal for G1, O8</b>	<b>\$1,861,343</b>

**GOAL 2: NEIGHBORHOODS AND COMMUNITIES ARE STRONG, VIBRANT AND STABLE****Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents**

		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Asian Neighborhood Design			\$40,000
2		Booker T. Washington Community Service Center			\$150,000
3		Friends of the Urban Forest			\$40,000
4		Mission Hiring Hall, Inc.			\$200,000
5		Mission Kids			\$99,900
6		Mission Language and Vocational School, Inc.			\$70,000
7		Mission Neighborhood Centers			\$75,000
8		Portola Family Connections			\$144,524
9		Richmond District Neighborhood Center			\$150,817
10		San Francisco Conservation Corps			\$200,000
11		Section 108 Loan Repayment for capital projects			\$210,000
12		The Janet Pomeroy Center			\$98,600
13		Walden House			\$200,000
14		Contingency (for existing capital and public space improvement projects)			\$450,000
				<b>Subtotal for G2, O1</b>	<b>\$2,128,841</b>

**Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities**

No CDBG- or ESG-recommended projects primarily meet this objective

**Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families**

		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Asian Neighborhood Design			\$111,000
2		Bar Assoc. of SF Volunteer Legal Services			\$20,000
3		Bernal Heights Neighborhood Center			\$30,000
4		Community Design Center			\$20,000
5		Compasspoint Nonprofit Services			\$92,475
6		Connect the Dots/Earth Island Institute			\$25,000
7		Consolidated Planning			\$110,000

8		Dolores Street Community Services			\$10,000
9		HomeownershipSF			\$25,000
10		Mission Economic Development Agency			\$20,000
			Subtotal for G2, O3		\$463,475
Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents					
		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Community Initiatives/EAG			\$190,000
2		Community Initiatives/VVBIG			\$65,000
3		Japanese Community Youth Council (JCYC)/Japantown Task Force			\$50,000
4		North of Market Neighborhood Improvement Corp.			\$70,865
5		SF Shines Façade Program			\$25,362
			Subtotal for G2, O4		\$401,227
GOAL 3: FORMERLY HOMELESS INDIVIDUALS AND FAMILIES ARE STABLE, SUPPORTED AND LIVE IN PERMANENT HOUSING					
Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability					
		Organization	Performance measure	Goal	2010-2011 Recommendation
1		AIDS Housing Alliance			\$40,000
2		AIDS Housing Alliance (ESG)			\$50,000
3		AIDS Legal Referral Panel of the SF Bay Area			\$45,000
4		Bar Assoc. of SF Volunteer Legal Services (ESG)			\$90,000
5		Bay Area Legal Aid			\$65,000
6		Chinatown Community Development Center			\$50,000
7		Compass Community Services			\$35,000
8		Eviction Defense Collaborative, Inc.			\$30,000
9		Hamilton Family Center, Inc			\$35,000
10		Legal Assistance to the Elderly			\$30,000
11		Self-Help for the Elderly			\$41,000
12		Tenderloin Housing Clinic, Inc.			\$87,500
13		Tides Center/Housing Rights Committee of San Francisco			\$100,000
14		Tides Center/St. Peter's			\$38,000
			Subtotal for G3, O1		\$736,500

<b>Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing</b>					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>2010-2011 Recommendation</b>
1		Asian Women's Shelter (ESG)			\$52,000
2		Central City Hospitality House (ESG)			\$65,000
3		Community Awareness & Treatment Services (ESG)			\$25,000
4		Community Awareness & Treatment Services (ESG)			\$25,000
5		Compass Community Services (ESG)			\$50,000
6		Dolores Street Community Services (ESG)			\$33,000
7		Episcopal Community Services of SF (ESG)			\$65,000
8		Friendship House Association of American Indians (ESG)			\$36,900
9		Gum Moon Residence Hall (ESG)			\$55,000
10		Hamilton Family Center, Inc (ESG)			\$50,000
11		La Casa de las Madres (ESG)			\$100,000
12		Larkin Street Youth Services			\$58,000
13		Larkin Street Youth Services (ESG)			\$54,000
14		Providence Foundation (ESG)			\$45,000
15		The Mary Elizabeth Inn (ESG)			\$50,000
16		YMCA of San Francisco (Bayview)/United Council/United Council of Human Services (ESG)			\$70,000
<b>Subtotal for G3, O2</b>					<b>\$833,900</b>
<b>Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education</b>					
No CDBG-r or ESG-ecommended projects primarily meet this objective.					
<b>GOAL 4: FAMILIES AND INDIVIDUALS HAVE SAFE, HEALTHY AND AFFORDABLE HOUSING</b>					
<b>Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI</b>					
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>2010-2011 Recommendation</b>
1		Bernal Heights Neighborhood Center			\$132,000
2		Chinatown Community Development Center			\$215,000
3		Community Housing Partnership			\$145,000
4		Dolores Street Community Services			\$43,056
5		GP/TODCO, Inc.			\$47,000
6		Mayor's Office of Housing - Housing Development Pool			\$5,242,715

7		Tenderloin Neighborhood Development Corporation			\$271,000
			Subtotal for G4, O1		\$6,095,771
Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI					
No CDBG- or ESG-recommended projects primarily meet this objective.					
Objective 3: Reduce the barriers to access housing affordable to low- and moderate-income individuals					
		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Asian, Inc.			\$40,000
2		Community Center Pjt of S.F dba The San Francisco LGBT Community Center			\$40,000
3		Independent Living Resource Center of SF			\$55,000
4		Manilatown Heritage Foundation			\$30,000
5		Mental Health Association of San Francisco			\$41,877
6		Mission Economic Development Agency			\$155,000
7		San Francisco Community Land Trust			\$34,900
8		San Francisco Housing Development Corporation			\$70,000
9		SF Urban Community Housing Corporation			\$50,000
10		The Arc Of San Francisco			\$25,000
			Subtotal for G4, O3		\$541,777
Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs					
No CDBG- or ESG-recommended projects primarily meet this objective.					
Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities					
No CDBG- or ESG-recommended projects primarily meet this objective.					
Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old					
No CDBG- or ESG-recommended projects primarily meet this objective.					
Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock					
No CDBG- or ESG-recommended projects primarily meet this objective.					
GOAL 5: PUBLIC HOUSING DEVELOPMENTS THAT WERE SEVERELY DISTRESSED ARE THRIVING MIXED-INCOME COMMUNITIES					
Objective 1: Replace obsolete public housing within mixed-income developments					
No CDBG- or ESG-recommended projects primarily meet this objective.					



Objective 2: Improve social and economic outcomes for existing public housing residents					
		Organization	Performance measure	Goal	2010-2011 Recommendation
1		Bridge Housing Corporation			\$110,000
2		Family Service Agency of San Francisco			\$100,000
3		Family Service Agency of San Francisco			\$290,000
4		Mercy Housing California			\$175,000
			Subtotal for G5, O2		\$675,000
Objective 3: Create neighborhoods desirable to individuals and families of all income levels					
No CDBG- or ESG-recommended projects primarily meet this objective.					

## **IV. INSTITUTIONAL PARTNERS AND COORDINATION**

### **A. Community Development Service Delivery System**

This section describes the institutional structure through which San Francisco implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of San Francisco's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

#### ***Private Sector***

City staff works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organization submits a proposal to a local business for funding, and the business consults with City staff regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit organizations makes an inquiry to City staff who discuss the proposal.

The City and the private sector engage in dialogue to better inform our mutual community investments. The City is working to strengthen its private sector communications to better leverage and coordinate resources.

#### ***Non-profit Organizations***

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of the City in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for receiving information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. The City has already begun an initiative to engage non-profits in organizational and programmatic capacity building to strengthen the effective and efficient delivery of services.

#### ***Public Institutions***

It is the City's policy to coordinate community development activities among its agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. The Mayor's Office of Housing, San Francisco Redevelopment Agency, Office of Economic and Workforce Development, Department of Children, Youth and Their Families, Human Services Agency, Department on the Status of Women, and the Department of Aging and Adult Services confer regularly with each other on subjects such as applicant capacity and community needs.

San Francisco uses the proposal review process as an opportunity to engage departments in a dialogue about the current developments and priorities in other City departments. This dialogue aids the City in being more strategic in the investment of CDBG dollars.

### ***Organizational Relationship Between the City and the Public Housing Authority***

The nature of the City's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. City departments work with the SFHA to identify needs of housing authority residents and has provided funding for capital needs on housing authority sites.

### ***Summary of Strengths and Weaknesses***

Overall, the City has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

## **B. Housing Development Delivery System**

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

### ***General Structure of the Housing Development System***

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in decision-making at the project level on affordable housing developments in the City. Coordination also exists at the level of individual project funding decisions. Members of the Mayor's Office of Housing, San Francisco Redevelopment Agency, Department of Public Health and Human Services Agency comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor and the Redevelopment Commission for affordable housing development throughout the City. MOH and SFRA work closely to issue requests for proposals (RFPs) on a regular basis to seek applications for particular types of developments. RFPs are generally issued for projects to serve specific populations (family renters, single adults, seniors, people requiring supportive services, etc.). Staff jointly develop funding and general policy recommendations to the Loan Committee.

### ***The Roles of Local Government Entities in Affordable Housing Production***

#### **Mayor's Office of Housing (MOH)**

The Mayor's Office of Housing is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOH include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOH administers the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and housing counseling subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investment Partnerships Program.
- Administration of HUD special and competitive grants for housing including Lead-Based Paint Hazard Reduction Grants.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program, Hotel Tax Fund, the Jobs-Housing Linkage Program, and (jointly with the San Francisco Redevelopment Agency) the citywide Affordable Housing Program funded by tax increment funds. In certain cases, where another City department administers a fund, MOH makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, HUD's Section 202, Section 312, and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the City's Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.

- In coordination with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.
- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

#### San Francisco Redevelopment Agency

The Redevelopment Agency has redevelopment plans in 11 project areas and three survey areas. The more recent project areas adopted by the Agency, such as Mission Bay, Transbay, Bayview Hunters Point, and Hunters Point Shipyard, include significant housing opportunities. The SFRA is accountable to its Commission which establishes policy for development and provides financing for affordable housing developments. The Agency enters into development agreements with developers, establishes its own land use controls and conducts its own project approvals, some of which include affordable housing. Currently, it has its own technical staff to assist in all its activities, including affordable housing monitoring. SFRA also administers the Housing Opportunities for People with AIDS (HOPWA) program for the three Bay Area counties. The Redevelopment Commission also acts as the Housing Committee for the Affordable Housing and Homeownership Bond Program, advising the Mayor on program policies and recommending rental projects for funding.

#### San Francisco Housing Authority

The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30% of their income for rent), but its budget and activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the City's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven-member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

The Authority administers over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, Moderate Rehabilitation and McKinney Program rent. The Authority also manages over \$9 million annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated public housing units.

#### Office of Economic and Workforce Development

The Office of Economic and Workforce Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. OEWD promotes international commercial opportunities, hiring and employment needs, and provides information on access to capital and other incentives.

#### Planning Commission and Planning Department

The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970s, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements, inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

#### Department of Human Service

The Department of Human Services administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City departments. DHS administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. DHS also administers the McKinney Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

#### Department of Public Health

DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five district health centers, and mental health centers throughout the City. Community Mental Health Services (CMHS), a division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. MOH's Lead Hazard reduction staff works closely with DPH.

#### Human Rights Commission

The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The Commission protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and advocates for the protection of disenfranchised groups. The Commission monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

#### Rent Stabilization Board

The Rent Stabilization Board administers the City's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members appointed by the Mayor: two landlords, two tenants and one person who is neither. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

#### Mayor's Office on Disability

The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of Housing to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

#### Department of Aging and Adult Services

The Department of Aging and Adult Services (DAAS) coordinates programs addressing the needs of seniors. DAAS has established a network of Senior Central centers throughout the City, which disseminate information about programs and services for seniors. DAAS has assisted the Mayor's Office of Housing in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and application processes.

#### Department of Children, Youth and Their Families

The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing.

### Department of Building Inspection (DBI)

The Department of Building Inspection is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections. The Lead Hazard Reduction staff also works very closely with DBI personnel.

## ***The Roles of Non-Profit Entities in Affordable Housing Production***

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

- Affordable Housing Production  
The City's CDBG program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.
- Administration of Rehabilitation Loan Programs for Privately Owned Properties  
The subgrantee nonprofits are also provided administrative funds to operate the City's single-family rehabilitation loan programs in various neighborhoods.
- Housing Counseling and Technical Services  
Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These housing counseling agencies also provide homeownership counseling to potential low-and moderate-income homebuyers.
- Housing Services Providers  
The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as Walden House, Conard House and Progress Foundation have become essential partners in the development of affordable housing.
- Community Lending  
Two nonprofit lenders based in San Francisco, the Low Income Housing Fund and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

## ***The Roles of Private Sector Entities in Affordable Housing Production***

### Lenders

Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

### Legal Services

A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

### Developers

The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

### Rental Property Owners

Most owners of residential rental properties have little experience in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

### Tax Credit Investor

As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources of equity for affordable housing. Continuation of the tax credit program at the federal and state levels provides an incentive for their participation.

### Architects, Engineers and Construction Contractors

The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.



## **C. Housing Opportunities for Persons With AIDS (HOPWA) Delivery System**

This section describes the institutional structure through which SFRA administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors which help to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

### ***Private Sector***

Because federal regulations mandate that tenants in HOPWA assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the public sector occurs through its site tenant-based rental assistance programs. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. An example of these efforts is fostering good landlord-tenant relationships through the provision of supportive services and intervention.

### ***Non-profit Organizations***

Once the HOPWA Loan Committee and the Redevelopment Agency Commission approves funding requests, SFRA enters into legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds. SFRA has contracted with over a dozen housing developers to create capital projects through new construction, acquisition, rehabilitation, and leasing. New HOPWA projects are either solicited or unsolicited and proposed by non-profit housing developers or other community organizations. Typically, when HOPWA funds are available for new projects, the Redevelopment Agency issues a Request for Proposals (RFP), which is widely advertised to local community organizations, including grassroots and faith-based organizations. Additionally, existing HOPWA projects, which are not otherwise restricted by financing or other circumstances, are put out to bid every three years via a RFP or Request for Qualifications (RFQ) which are widely advertised to the community. Currently, the San Francisco Housing Authority and Catholic Charities of the Archdiocese of San Francisco, provide rental assistance through a "deep rent" program serving 280 households and a "partial rent" program serving 105 households. SFRA contracts with four agencies to operate five 24-hour licensed care facilities and provide intensive, on-site supportive services to 113 tenants.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. SFRA provided effective technical assistance to help establish successful partnerships to create and operate AIDS' housing programs. Although many of these partnerships are now well established, the Agency's shift in the mid '90s to fund "mixed use" projects (not exclusively serving people with HIV/AIDS) has resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges include: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

## ***Public Institutions***

SFRA participates in a monthly Pipeline meeting with other City staff who are collaboratively involved to address funding needs of all new and existing affordable housing projects, including those funded by SFRA/HOPWA. Although SFRA has contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program are the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Human Services Agency (HSA), which administers the McKinney funds.

In the beginning of the HOPWA program (1995), SFRA and DPH's HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The plan was updated in 1998 and outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs. In 2006, the City's Board of Supervisors established the HIV/AIDS Housing Work Group (with 24 members from various City agencies, SFRA, and community stakeholders) mandating that the group develop a Comprehensive HIV/AIDS Housing Plan for the City. This plan was published in May 2007 and identifies deficiencies in the current system and addresses them by developing specific, concrete goals and recommendations to address unmet housing needs among persons living with HIV/AIDS (including those at risk of homelessness).

SFRA and DPH take additional housing advisory direction from the HIV Health Services' Planning Council and specifically from the Planning Council's Housing Subcommittee. Many funding decisions that result from the Planning Council's recommendations are handled between SFRA and DPH; these include: SFRA predominately funding the creation and maintenance of five licensed Residential Care Facilities; co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels. Beginning in 1998, DPH created a separate Housing Division called Direct Access to Housing-Housing and Urban Health (DAH-HUH) to handle all DPH housing funding. The creation of DAH-HUH resulted in most of SFRA's HOPWA implementation being managed collaboratively with staff from this division. A representative from DAH-HUH and two representatives from the Planning Council also sit on the HOPWA Loan Committee, which reviews all HOPWA funding requests and makes recommendations to the Redevelopment Agency Commission for final approval.

HOPWA staff and DPH's DAH-HUH staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings include the San Francisco Housing Advisory Forum, an advisory board that oversees and monitors the HIV Housing Wait List and the HOPWA "deep rent" program.

Over the years as HOPWA funding has decreased, SFRA has committed HOPWA funds to designate units in numerous capital projects in process and collaborated with HSA to provide supportive housing or General Fund monies for special needs services. SFRA has also been a participant for several years in HSA's McKinney application process through participation on the priority panel for funding recommendations, and formulating options for renewal projects.

## D. Other Institutional Partners

In addition to the partners listed above, other key partners collaborate to achieve the City's housing and community development goals.

- Mayor

The Mayor is the elected chief executive officer of the City. The Mayor, through his various offices, carries out delivery of services and coordinates the activities of other City departments. The Mayor's Office prepares the City's annual proposed budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Redevelopment Commission, the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.

- Board of Supervisors

The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by a vote of eight supervisors.

## **V. MONITORING STANDARDS AND PROCEDURES**

### **A. Managing CDBG, ESG and HOME Grants**

The Mayor's Office of Housing (MOH) is the lead agency for administering the CDBG, ESG and HOME programs. MOH administers the housing activities of the CDBG program and all HOME activities. Under its Community Development Division, MOH also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program.

Activities under the CDBG, ESG and HOME programs are implemented through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, housing counseling, employment training, legal service, recreation, tutoring, and other human services.

MOH and OEWD will provide on-going fiscal and programmatic monitoring of each project that receives CDBG, ESG and/or HOME funds. This monitoring will include both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act will be included. In addition, MOH and OEWD will monitor construction projects for labor standards compliance related to Davis-Bacon regulations. The City's Human Rights Commission will continue to monitor compliance with fair housing, non-discrimination in employment, and MBE/WBE/LBE requirements.

#### ***For CDBG/ESG Grants***

Each agency receiving a CDBG, ESG and/or HOME grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to review client eligibility records, financial data, compliance with Federal and local requirements and program progress.

A grants coordinator from MOH or OEWD will be assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits and evaluating performance. The grants coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

#### ***For CDBG-Assisted Business Loan***

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. OEWD staff will monitor programmatic aspects of each loan. A third-party loan-servicing agency will provide fiscal monitoring.

## **B. Managing HOPWA Grants**

The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

SFRA administers the HOPWA Program and provides on-going fiscal and programmatic monitoring of each project that receives HOPWA funds. This monitoring involves both HOPWA and Asset Management staff doing internal and on-site reviews.

Each agency receiving a HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the performance outputs and program outcomes to be met, and the budget. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress to date.

SFRA's housing staff is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, collecting and reviewing progress reports, conducting on-site monitoring visits, and evaluating performance outputs and program outcomes of each project. In addition, an accountant is responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies. The accountant also makes on-site visits of projects to inspect financial records and evaluate record-keeping standards. In the event there are future RFP application processes, all program evaluations will be taken into consideration during the review process.

## **C. Tracking Progress Towards the Consolidated Plan's Five-Year Goals**

San Francisco considers monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that the City and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2010-2014 strategic goals and outcomes, San Francisco ensured that the plan adhered to the following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years; 2) the strategic plan is properly aligned with the mission of both agencies and our partners; 3) the plan prioritizes goals and establishes clear timelines; and, 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, San Francisco has designed a simplified monitoring process to ensure that community development and housing activities align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, San Francisco will consistently measure performance towards program outcomes and provide ongoing feedback, adjustments, or sanction protocol as needed.

## **VI. APPENDICES**

## **Appendix A. Summary of Public Comments from September-November 2009 Community Needs Hearings**

## **Homeless and Homeless Prevention**

2010-2015 Consolidated Plan/Action Plan  
Community Meeting Notes

July 27, 2009, 10:00 a.m.  
170 Otis Street

### **General Operating Support for Shelters**

- ✓ Shelters are where people start - -shower, beds, etc...
- ✓ Not a lot of other \$\$ for operations
- ✓ Sets a foundation for other services
- ✓ One week stay is not good enough, -one and half month stay should be the minimum
- ✓ Quality case management
- ✓ Homeless Connect within shelters as an idea
- ✓ Operating support are critical costs for services - helps to preserve other programs \$\$, helps to preserve program integrity
- ✓ Allows programs to provide emergency shelter
- ✓ Asian Women's Shelter: 3 month stay over 80% of residents able to do that by leveraging ESG \$\$
- ✓ Additional community could be served if there was additional \$\$, i.e. domestic violence services for gay men (no shelter), youth, transgender
- ✓ ESG are good for families/individuals
- ✓ Medical/dental services is needed in shelters
- ✓ Accountability standards - good" shelters should be rewarded/supported...
- ✓ Children's shelter
- ✓ Investing in homeless services will save the CCSF \$\$ by preventing health issues...HIV, sexual exploitation

### **Homelessness Prevention**

- ✓ Starts with education services
- ✓ Is more efficient/saves \$\$ to CCSF
- ✓ We can quantify/quick fix (loss of rent control)-cost benefit analysis; prevent people from losing rent control
- ✓ High demand for eviction prevention - rental assistance programs
- ✓ Individuals have multiple months of back rent
- ✓ Raise awareness about programs for rental assistance to catch individuals earlier
- ✓ Challenge: rental assistance is one time
- ✓ Need better economic opportunities
- ✓ Increase the supply of permanent housing
- ✓ Re-educate landlords about Section 8 to take away stigma
- ✓ Outreach to hospitals to focus on homeless population and their needs. How can CCSF coordinate with medical institutions?
- ✓ Housing Stability: not just substance/mental health issues...medical services, emergency medical services within housing for tenants; i.e. CPR/Disaster preparedness, mediation...community building
- ✓ Need to have a broad continuum
- ✓ One time home program/loans for clients to create sustainability ; connecting rental subsidies to workforce activities
- ✓ Need better coordination of case management to outside services/other service areas



### **Employment/Income Benefits**

- ✓ Employment training
- ✓ Roundtable to coordinate medical services beyond DPH
- ✓ Community need to be represented
- ✓ Poverty pimps
- ✓ Improve access points for where there are gaps:
- ✓ Get domestic violence victims & non-English speakers connected to access points

**Citywide Consolidated Plan Meeting**  
September 9, 2009  
1 South Van Ness Ave, Atrium  
6:00 – 8:00 PM

## **IN ATTENDANCE**

Tes Welborn (HANC), Jordan Klein, Trina Villanueva (OEWD), Pierre Stroud (MOH/CD), Christina Olagup (Senior Action Network), Cassie Miller (Pathways), Joan McNamara (MOH), Holly Lung (OEWD), Marie Lobling (LTLCC), Dexter Ligot-Gordon (OEWD), Doris Lee (MOH/CD), Bruce Ito (MOH/CD), Bill Hirsh (ALRP), Ruby Harris (MOH), Daniel Findley (MHDC), Brian Cheu (MOH/CD), René Cazenave (CCHO), Betsy Baum (OEWD), Harry Baker (MOH/CD)

## **DOT PRIORITIZATION EXERCISE**

The purpose of this exercise was to start the discussion on funding priorities in the CDBG/ESG program areas: Housing, Economic Development, Access to Services (Public services, Capital, Planning, Capacity Building and Emergency Shelter Grants), and Workforce Development

## **SMALL GROUP DISCUSSIONS**

The following are the highlights of discussion that was started by the dot-prioritization exercise:

- **Housing**
  - Accessibility for disabled
  - Housing for extremely low-income
  - Regular public forums for outreach and community input (CHAS as a model?)
  - Preservation of existing affordable housing
  - Effect of services funding cuts on future/new development
- **Economic Development**
  - What's missing: jobs to spur economic development
  - Expand access to capital to focus on industry revitalization
  - Objective misses/excludes key neighborhood businesses
  - Affordable child care
  - Strategies are inter-related
  - Create more ways to collect feedback, e.g., through human services network
  - Support economic diversity
  - Strengthen ties with existing organizations that are culturally sensitive
  - Avoid formula retail
- **Public services**
  - the infrastructure of CBOs is essential. They hold the communities together. How do we keep them going?

## EVALUATIONS

	Excellent	Very Good	Good	Fair	Poor
<u>Opening Presentation:</u> was it informative, and did it help in understanding the goals and strategies for these federal funds in san Francisco?	2	4	1	0	0
<u>Breakout Groups:</u> how effective and informative was each of the breakout groups:					
Economic development	2	4	1	0	0
Housing	3	3	1	0	0
Access to Services (Public services, Capital, Planning and Capacity Building, ESG)	1	4	1	1	0
Workforce Development	1	2	2	0	0

### Additional Comments

“Need to provide additional ways to get input (not just these forums).”

“Informative”

“I would suggest putting the breakout posters on PowerPoint as we go through each one so we can read along.”

### What was the **most** valuable/effective aspect of the meeting?

“Housing”

“All the good information”

“Good overview”

### Would you have changed anything about the structure or format of this meeting?

“No”

“No”

“Basically, more overall community development strategy, vision, coordination....”

“Not really – great job!”

### Is there anything that you did not get to share in the discussion that we should know about?

“There appears to be high level thinking – much good – but a bit too much ‘silo’ thinking. How can we help most people in San Francisco have meaningful lives (with or without part time/full time work)?”

“Please make sure that you gather the many existing plans out there. Please try to reconstitute the CHAS.”

“No”

“Maybe just try to make clear that agencies do more than just what’s funded through CDBG. Thank you! Good job!”

## **Bayview Hunter's Point**

2010-2015 Consolidated Plan/Action Plan  
Community Meeting Notes

Saturday, September 19, 2009, 10:00 am  
Joseph Lee Recreation Center  
1395 Mendell Street, SF CA

### **Public Services**/Access to Services:

- ✓ Bayview CBOs insufficient cooperation/collaboration
- ✓ Lack of coordination and collaborative efforts
- ✓ Lack of services for residents
- ✓ Used the Tenderloin as an example for a neighborhood rich in services (e.g. SROs, especially housing services, nonprofit housing developers, etc)
- ✓ Stakeholders need connections and need to be networking
- ✓ Need long term, steady jobs
- ✓ Need subsidies/rental assistance to "live", as rent is too costly
- ✓ Need to make investment in outreach workers to help with access to services
- ✓ People who were slated to retire, no longer able to because of the economic downturn, and now need to return to work
- ✓ Current level of income no longer sufficient to meet needs
- ✓ Made reference to the days of "model cities" and "the war on poverty", when the funding criteria was different (glory days of the Private Industry Council, the BVHP Community Defenders program, which expunged criminal records; and CAHEED, a seniors program)
- ✓ Need to redefine "community" as funding for services decreases
- ✓ Historical depletion of services in the Bayview
- ✓ Inaccessible to information of services, partly due to gap in internet access

### Public Services/Capital services:

- ✓ Community needs ownership of buildings or CBO properties
- ✓ Need branding, signage
- ✓ Need placard of investment

### **Economic Development**

- ✓ Access to capital
- ✓ Bureaucracy is the barrier
- ✓ Need a mentorship program
- ✓ Need service providers that provide customer service
- ✓ Need community organizers to provide outreach of existing services
- ✓ "Corridor" needs basic, services of necessity (e.g. medical services, Kaiser, etc)

### Other types of supports

- Merchants need subsidies for their rents
- Need a business on 3<sup>rd</sup> street that teaches tech skills to residents

### Technical Assistance

- there are too many obstacles, "red tape", for people to start businesses
- have a mentorship program for owners of start ups
- discouraged by SBA
- "don't want a packet" of business information
- "want someone to help me like I'm paying them"
- there's not enough outreach for BBRC
- community organizations don't have the same information

### Businesses

- need a shoe store in Bayview
- off-site health facilities of Kaiser or UC to provide medical services
- not opposed to Starbucks if they hire from the community
- need banners

### Workforce

- ✓ Seniors need job opportunities
- ✓ Employers need to offer opportunities for clients with barriers, such as criminal records
- ✓ Need barrier removals for people with conviction records/history
- ✓ Need transportation, such as driver license issue or bulk rate MUNI passes

### Services needed

- seniors are looking for 2<sup>nd</sup> careers because they have insufficient funds to retire
- training for seniors
- figure out who to deal with barriers to employment (e.g. records expungement)
- parolees having a hard time accessing jobs
- even SFHA doesn't hire people with records
- talk to employers about increasing opportunities for this population
- need money for transportation (e.g. MUNI pass) – if CBOs can get them by bulk or discounted price
- need to address childcare concerns of job seekers

## **Tenderloin**

2010-2015 Consolidated Plan

Community Meeting

September 26, 2009

Alexander Residence, Multi-purpose room

230 Eddy Street

San Francisco, CA 94102

## **Housing**

- need more senior housing in TL
- need to deal with issue of safety
- a lot of people at the meeting were not aware of MOH programs

## **Economic Development**

### Other types of supports/businesses

- Funding for Medical Cannabis Dispensary (MCDs) – help them get started
- Arts – make TL a destination
- Festivals – extend these festivals (geographically) so the TL get more business (e.g. Fringe Festival)
- need more safety in the corridor

### Access to Capital

- more IDAs
- streamline process to start businesses
- continue to have more micro-grants for businesses

### **Access to Services**

- Transitional Aged Youth – most visible problem in the TL
- a lot of immigrant youth – parents need to know about services
- Youth Empowerment Grants from DCYF is an example of good youth programs

### -ESG

- need to access health care at these shelters

### -Capital/PSI

- a lot of the centers need general maintenance and upkeep such as toilets and showers

- there's only one park in the TL and it's not always open or accessible to residents

### -Rec and Park staffing needed

- have a goal of one more park in the TL over the next five years

- could use a “club house” in the neighborhood to have more youth programming

- a lot of TL residents live in SROs so it's important for them to have open spaces

### -Language Issues/Immigrants

- they are bridge builders in the community
- use translators so they can inform residents about programs
- they are people who can be trusted
- communities stick to themselves/silos
- Examples of when community comes together – childcare facilities, schools
- campaign to mobilize community on liquor licenses

## **Workforce Development**

### Services needed

- there's a general problem of literacy in the community so many people just need to learn how to read and write

- many residents only have a GED/basic skills
- if they want a job in the Tenderloin neighborhood, there are not a lot of opportunities
- job seekers can work for nonprofit housing, CBOs and government offices
- if they want to work outside of the TL, they need more support
- a lot of people get pigeon-holed to low-level positions because of their educational and skills level
- work with residents because maybe people have more ability to have more of a career
- have a government apprenticeship program (e.g. internships at DCYF, MOH and other city departments)
  
- need an employment center in the Tenderloin
- have a “hiring hall” or employment center like Mission Hiring Hall or Western Addition employment center – a place that tells you where the jobs are and what skills are needed
  
- bring Green Jobs to the City and to this community
- Dexter described proposal for stimulus funds for Green Jobs that will be targeted to Tenderloin, South of Market and Chinatown neighborhoods.
- want to launch Green Academy in January 2010
- check [www.oewd.org](http://www.oewd.org)

**Mission**

2010-2015 Consolidated Plan/Action Plan  
Community Meeting Notes

Saturday, October 3, 2009, 10:00 am  
Mission Recreation Center  
745 Treat Avenue, SF CA

**Public Services/ Access to Services:**

Priority 1---Foster meaningful community participation and access to essential services through support of neighborhood-based community centers and culturally and linguistically relevant services

Priority 2---Create access to employment and economic stability through programs such as legal services, financial literacy, bridging the digital divide

Priority 3--- Increase programs and services essential to enabling transitional age youth to succeed

Priority 4--- Stabilize households through programs such as domestic violence survivor services, crisis response services

Priority 5--- Invest in collaborative-based service delivery to foster coordination and create pathways to success by avoiding duplication and addressing gaps in services

- ✓ Native American Community Center on Valencia St was lost, and urban centers do not fund this population; desperate need to have cultural presence in SF
- ✓ Legal services very hard to access and many want remediation, but lawyers are overwhelmed
- ✓ More dollars are needed for services
- ✓ More public forums are needed for communities to participate in meaningful dialogue, in diverse settings (e.g. "What happened to the Homeless Advocacy Project at 1395 Market St?")
- ✓ There needs to be stronger planning and coordination efforts between City Depts. and various agencies
- ✓ More services are needed for population ages 18-30 years in all aspects
- ✓ More services are needed for immigrants who don't know where to access services
- ✓ Volunteers could be used to maximize cost efficiencies.
- ✓ Planning locally might alleviate the crisis that happened when the State made cuts to the domestic violence shelters.

General Comments:

Question - For business loans, do we check the person's legal status?

**Group #1****Workforce Development**

Dots – all 30+ dots on workforce services

**Job seekers**

- people need help with preparing themselves for a job
- help people deal with the attitude they bring to the job (e.g. anger)
- have City work with more small businesses rather than just big business
- connect workforce development with small businesses

**Barriers**

- don't know where to go; need more advertisement of jobs



- outreach to people who lost jobs
- condensed list of job announcements for nonprofits
- for people with prior convictions, where do they go?

### Economic Development –

Dots – TA – 24; Access to Capital – 2; Commercial Corridors – 5

- people need more help with fundamentals of running a business
- more one-on-one; nuts and bolts; from idea to implementation
- help after getting a business license
- don't like façade improvement; better to use money to improve public safety (e.g. more lights, etc.); 24<sup>th</sup> Street is dark
- or use the money for public space improvements on sidewalks
- businesses need help with merchandising;
- businesses have bars on windows because some insurance companies require them
- there's a need for flexible and fast capital
- leasehold – environmental reviews take too long

### **Group #2**

General Comments:

Question – what's the community process of OEWD? Is there a commission?

- community felt they were not part of the SF Economic Strategy process
- there needs to be more investment in youth
- there needs to be more investment in the Eastern neighborhoods
- there should be targeted recruitment
- PODER – paying a lot of attention to stimulus funds
- money needs to go directly to community for infrastructure improvements
- residents want to be a part of the development
- they want to be decision makers
- jobs should go to people from the southeast part of SF
- there's a lot of training but not much work after
- want career development not just the Mayor's "pet projects"
- no input on workforce development and economic development projects
- no accountability to the community
- they don't want just training for service sector jobs
- there should be more of a connection to community development goals
- need more parks and public space improvement type of work
- there should be more protection for people doing hazardous work

### **Workforce Development**

#### Barriers

- language
- lack of coordination between employer and employees especially local businesses
- merchants need more confidence to hire local people
- nonprofits need more funding to strengthen their programs
- lack of SSN
- lots of youth are getting into trouble because they can't access programs

- Municipal ID not working well yet
- make this ID more valid and strengthen this program
- barriers for women with CityBuild
- look at other industries so more women can participate
- make building industry more equitable
- seniors – can't access certain jobs because of the need for higher education
- make it easier to access public sector jobs

### **Economic Development**

- there are a lot of existing businesses who are struggling and they need help
- storefront properties are really expensive and not accessible to many who would like to open a business in the Mission
- there are property owners who keep them vacant until the market gets better
- people are skeptical about beautification efforts (like the façade improvement program) because they could lead to more gentrification of the commercial corridor
- they want relevant beautification such as greening, addressing environmental justice issues and hire local youth
- they want family friendly businesses
- they want more accountability from the property owners
- can there be social equity criteria for business owners? (e.g. employment of local residents, price points that are accessible to lower-income residents, business practices, wages, etc. )
- focus on both main streets and back streets
- do an analysis of the business mix in the Mission

### **Housing – Part 1:**

Priority 1--- Develop permanently affordable rental housing for the homeless and individuals living with AIDS

Priority 2--- Fund community based organizations to provide counseling to individuals and families to find and/or retain affordable housing

- ✓ A concern was that “AMI” is not reflective of just San Francisco or just the Mission.
- ✓ Brief explanation of HOPE VI was given, per request from the audience.
- ✓ Would like to see more dollars allocated to down payments for lower-income home ownerships.
- ✓ Senior housing is missing.
- ✓ Need affordable inclusionary percentages to be higher for new buildings to help seniors, 50-75%.
- ✓ Ensure opportunities for undocumented community members are available; too many obstacles are handed down from Federal and local government programs (e.g. making municipal IDs usable for local subsidy programs).
- ✓ Need help keeping undocumented community members in their current housing.
- ✓ The Ellis Act creates problems for undocumented individuals, e.g. when they move to new affordable housing; also hurt by household maximums and income documentation requirements; should work with the State elected officials to repeal this Act and “beef up” rent control measures.
- ✓ A Mission housing clinic needs to be housed in the Mission.
- ✓ There needs to be a program that moves renters to homeownerships.
- ✓ Coops and land trust models should be put on a priority list.
- ✓ Would like to see how the City looks at all of the issues collectively.
- ✓ Would like to see how the City can have more accountability.

### **Housing – Part 2:**

- ✓ Concern that the environmental impact reports don't review ohlone sites (like Lennar), (Mud Flat) (Glen Cove in Vallejo as an example)
- ✓ Wants to learn how to weatherize old home
- ✓ Energy \$ should combine with workforce development
- ✓ How do we connect employment opportunities with the need to restore old homes in SF?

- ✓ Concern with large # of evictions and lack of vacancy control
- ✓ Lease to own models
- ✓ Do we have programs for other groups in a targeted way that we do for HIV/AIDS

## **Western Addition**

2010-2015 Consolidated Plan/Action Plan  
Community Meeting Notes

Tuesday, October 13, 2009, 6:00 p.m.  
African American Art and Culture Complex,  
762 Fulton Street, SF, CA

### **Public Services**

- ✓ Adult education and literacy---employment
- ✓ Digital Divide Key. Technology key to community development
- ✓ Financial literacy- asset objective- building stronger community
- ✓ Youth services need to be prioritized
- ✓ Post-foster care youth go back to where they were raised (TAY)
- ✓ Elder care- self-sufficiency to supportive care
- ✓ Need to develop linkages for services- a Holistic approach
- ✓ 5yrs from now- cultural make up of city will be different, immigrant services needed

Results of Dot Priority Exercise: 1. Legal Services, etc. 2. TAY

### **Housing**

- ✓ How does MOH choose and monitor the non-profits it funds?
- ✓ Key to keeping African Americans in SF is home ownership; city had done a bad job prioritizing keeping African Americans in the city.
- ✓ Lack of info flowing into African American communities, e.g. C.O.P. Program, education
- ✓ Helping vulnerable communities achieve self-sufficiency is key, especially those who have been victimized by redevelopment.
- ✓ Ensure housing and employment safety net
- ✓ Reduce income requirement for homeownership
- ✓ Need larger units to accommodate families
- ✓ Need more single-family home development

Results of Dot Priority Exercise: 1. Homeownership 2. Financing for affordable housing 3. Rental housing for 0-60% AMI 4. Housing Counseling

### **Economic Development**

- ✓ Business incubators
- ✓ Technical assistance very important- education and access
- ✓ A little goes a long way in establishing low-income entrepreneurs
- ✓ Need more groups like Urban Solutions
- ✓ More small business educational services
- ✓ How does the city reach out to aspiring entrepreneurs? How is information disseminated? Information needs to reach people where they are
- ✓ City-managed internet- cafes/resource centers (computer literacy)
- ✓ Increased access to financing
- ✓ Access to credit- grants, debt forgiveness
- ✓ Business education- a holistic approach, education-financing-follow up

Results of Dot Priority Exercise: 1. Access to financing 2. Technical Assistance 3. Commercial Corridors

### **Workforce Development**

- ✓ Skills should be aligned with the new millennium

- ✓ Social and technical skills must be co-developed
- ✓ Prepare for emerging industries- Green Tech
- ✓ Maintain and strengthen connection with City College
- ✓ Education opportunities need to come into the community
- ✓ Provide incentives for working and living in SF
- ✓ Help people stay in job training while maintaining housing...transitional employment

Results of Dot Priority Exercise: 1. Align WF 2a.Customize 2b.Bolster Capacity

### **Planning**

Results of Dot Priority Exercise: 1. TA 2. Collaborative Planning 3. TA for Collaboratives

### **Capital**

Results of Dot Priority Exercise: 1. Public Space 2.Construction/Rehab

### **ESG**

Results of Dot Priority Exercise: 1a. Social Services 1b. Financial and supportive eviction prevention

## **Richmond**

### 2010-2015 Consolidated Plan/Action Plan Community Meeting Notes

Saturday, October 20, 2009, 10:00 am  
Richmond Village Beacon Center  
Corner of 30<sup>th</sup> Avenue and Anza Street, SF CA

#### **Economic Development:**

Priority 1---Strengthen neighborhood commercial corridors through business attraction and filling vacant storefronts, marketing and district promotion activities, beautification projects, corridor safety programs, graffiti removal and sidewalk cleaning, and greening and tree maintenance

No Dots Given---Provide direct technical assistance to establish and expand small businesses and micro-enterprises

No Dots Given---Provide access to financing to stimulate commercial and business revitalization

- ✓ Blight, trash is becoming more prevalent.
- ✓ Greater number of businesses and more ownership would strengthen pride in the community.
- ✓ Beautification is a high priority.
- ✓ Quality of life increases with improvements in the neighborhood.

#### **Housing:**

Priority 1---Develop permanently affordable rental housing for individuals and families between 0-60% AMI (Area Median Income)

Priority 1---Fund community based organizations to provide counseling to individuals and families to find and/or retain affordable housing

Priority 2---Provide financing to improve the environmental health, resource efficiency, and sustainability of affordable housing

No Dots Given---Develop permanently affordable rental housing for the homeless and individuals living with AIDS

No Dots Given---Create homeownership opportunities for individuals and families between 60-120% AMI

No Dots Given---Replace distressed public housing within mixed-income communities (HOPE SF)

- ✓ Middle-income families are buying in the East Bay; SF becoming decreasingly “family friendly.”
- ✓ Family flight issue is alarming because it affects funding for public schools, and no one is addressing this problem.
- ✓ SF needs to create opportunities for people to work and live in the City.
- ✓ Developing permanent affordable rental housing was an idea.
- ✓ There needs to be access to services to assist in the foreclosure process.
- ✓ Opportunities need to be created to have deals with the bank to help prevent foreclosures.
- ✓ The City should create homeownership opportunities for individuals and families.
- ✓ There needs to be counseling services for people who are barely making ends meet and have no where to turn.

#### **Workforce:**

Priority 1---Customize workforce services to ensure the success of disadvantaged residents that otherwise would not be competitive in the labor market

Priority 2---Align workforce services and skills training to respond to employers' workforce needs in key-growing industries

No Dots Given---Bolster capacity of workforce business services to add value to employers within San Francisco, improving the quality of skilled labor while reducing operating costs

- ✓ Workforce services need to include barrier removals.
- ✓ Streamlining services isn't always a good thing, as one size doesn't always fit all.
- ✓ Federal dollars are missing to create jobs, subsidize jobs (e.g. the glory days of the Private Industry Council)
- ✓ High level coordinating of skills to jobs is "key".
- ✓ Youth ages 16-19 needs to be prioritized and needs to be in the RFP.

**Public Services/ Access to Services:**

Priority 1---Foster meaningful community participation and access to essential services through support of neighborhood-based community centers and culturally and linguistically relevant services

Priority 2---Create access to employment and economic stability through programs such as legal services, financial literacy, bridging the digital divide

Priority 3--- Increase programs and services essential to enabling transitional age youth to succeed

No Dots Given---Stabilize households through programs such as domestic violence survivor services, crisis response services

No Dots Given---Invest in collaborative-based service delivery to foster coordination and create pathways to success by avoiding duplication and addressing gaps in services

- ✓ Community centers are unanimously essential for those who won't utilize services outside of a neighborhood hub.
- ✓ All services listed above are vital.
- ✓ Vast cultural and language needs to be addressed.

## **Chinatown**

### 2010-2015 Consolidated Plan/Action Plan Community Meeting Notes

Monday, October 26, 2009, 5:30 pm  
Donaldina Cameron House  
920 Sacramento Street, SF CA

#### **Public Services**/Access to services:

Priority 1---Foster meaningful community participation and access to essential services through support of neighborhood based community centers and culturally and linguistically relevant services

Priority 2---Create access to employment and economic stability through programs such as legal services, financial literacy, bridging the digital divide

Priority 3---Stabilize households through programs such as domestic violence survivor services, crisis response services

Priority 3---Invest in collaborative-based service delivery to foster coordination and create pathways to success by avoiding duplication and addressing gaps in services

Priority 4---Increase programs and services essential to enabling transitional age youth to succeed

- ✓ Basic safety must first be addressed through DV services before lives can improve; the need continues to outweigh the available services.
- ✓ Neighborhood-based community centers are important as a place for people to gather and build community, especially for Chinatown.
- ✓ People have skills but lack the knowledge of how to digitally access information about jobs/benefits/literacy/linguistic-related services.
- ✓ 311 is a good system, but does not work very well with limited English-speaking persons.
- ✓ Nonprofit agencies need to work together in order to be effective for its communities.

#### **Economic Development**

Priority 1--- Strengthen neighborhood commercial corridors through business attraction and filling vacant storefronts, marketing and district promotion activities, beautification projects, corridor safety programs, graffiti removal and sidewalk cleaning, and greening and tree maintenance.

Priority 2---Provide direct technical assistance to establish and expand small businesses and micro-enterprises

Priority 3---Provide access to financing to stimulate commercial and business revitalization

- ✓ Streets have too many vacant storefronts.
- ✓ Grant Avenue has the appearance of being vibrant with business but it is actually not.
- ✓ Monthly events should be held to take advantage of the City's reputation of being a "destination".
- ✓ Small businesses should be encouraged to open in the area.
- ✓ A diversity of commerce/stores should be encouraged (as opposed to the duplication of souvenir stores that occupy many blocks in the neighborhood).
- ✓ There is a lack of anchor businesses in Chinatown.
- ✓ The Alleyway Project of CCDC should be supported and was described as a "win-win proposition" for the local residents, merchants, by improving public space.
- ✓ A recommendation was made to have a survey completed on commercial rent.
- ✓ Would like the City to take an active role in monitoring unfair labor and cost-fixing practices in the community.
- ✓ Would like to change the public's perception of Chinatown being an unclean and dirty place.
- ✓ Safety is still a major issue that needs to be addressed.



- ✓ Would like the City to evaluate its policies for Chinatown / to renew its commitment to local residents (tourism vs. quality of life for residents)
- ✓ An after-hours walking tour for City staff was suggested.
- ✓ Convening other City Departments to help alleviate some of the issues was suggested.

### **Workforce Development**

Question: What types of services do job seekers in Chinatown need most?

- More monolingual (Chinese-language) services
  - Currently there are no GED classes at City College of San Francisco provided in Chinese (only Spanish and English).
  - While unemployment in Chinatown is low, *underemployment* is high because people are “trapped” in low-wage jobs due to a lack of language abilities.
  - ESL classes should be provided in “non-traditional settings,” such as at the Family Resource Centers, where childcare can be made available.
  - There is a need for “business English” classes and computer skills classes given in Chinese.
  - One resident stated that “people have long-term, short-term, and immediate term needs. There’s no short cut to English proficiency, but vocational English classes can help people to find employment.
- Concern was expressed that there were not enough manufacturing and production companies in San Francisco to provide jobs to Chinatown residents, and that most people in Chinatown therefore had to just look for jobs in hotels. A resident stated that San Francisco should engage in “10-year planning to make more jobs” like they do in cities such as Hong Kong.
- The gentleman from the tenants association stated that hiring locally for the Central Subway project would alleviate underemployment.

### **Housing**

The facilitator prefaced the session by saying that this is a community specific meeting, more of a “how” than a “what” forum. The facilitator presented what the Mayor’s Office of Housing does in its day to day work:

MOH provides financing for redevelopment and development of affordable housing. The Newsom administration has had a focus on permanent supportive housing for the homeless, and recently on housing for transition-age youth. MOH funds Community Based Organizations that provide housing counseling services for both rental and homeownership. We provide down-payment and homeowner assistance and lead remediation funding. We run the Inclusionary Housing Program.

Then the group reviewed the dot exercise and made comments on the priorities they had selected. Comments from community:

- Most important to the City is the development of affordable housing from 0% – 60% AMI. After I looked at the chart, believe that the AMI chart is unrealistic. Many low income people in Chinatown don’t even make \$20,000 / year with their skills and language. Why is housing for the homeless a priority over housing for low income people, as they are making an effort to find work. There are lots of Single Room Occupancy hotels in Chinatown, with entire families living in overcrowded rooms, so they too should be prioritized.
- Another problem is real estate speculators. They make deals, which affect residents, using eviction to get them out. MOH should provide eviction assistance so people can stay in Chinatown.
- I feel very old, since I worked for housing and recreation in Chinatown in the 1970s. At that time, it was determined that Chinatown needed 5,000 new housing units. It has gotten worse over the last 30 years, yet there have only been four new buildings developed. What stops this [community meeting] from being an exercise in futility?

- We can all get behind the strategy of developing housing. But there is very little land in Chinatown so we need to preserve every unit we have and think about housing retention strategies to make sure that people are stably housed in rent-controlled units.
- Those that have been affected by the Ellis Act evictions and those on public assistance need assistance. 1 SRO room costs \$700 plus utilities.
- Big problem is where we'll find replacement housing [in cases of eviction]. There are a lot of elderly, 90 years old and above, and people don't want to rent to them, afraid that they'll die. Affordable housing uses a lottery and a lot of people won't get picked, so it is a non-ending cycle.
- MOH needs to look at rehab strategies and how to reach property owners so they'll preserve and upgrade their buildings. Commenter is Vice President of the Chinatown Resident's Association, and comments reflect their views. Mr. Lung invites the Mayor's Office of Housing to attend one of the Action Meetings, held at t 777 Broadway, Bayside Senior Housing, 10 – 11:00 AM.
- Need multiple parties to participate. In other places, they allow higher building heights around the modes of transit. We need to do this with the Chinatown Station as well, which will also create business opportunities.
- I have a question around the Mayor's priorities. We have a job training program. Most people make \$10,000 – \$15,000 / year for a family of 3 or 4. So we need to address the needs of very low income or they'll be left out. The Mayor had discussions around Prop. B. They should continue and we need to be at the table.
- Concern about earthquake safety. Most buildings will fall in a big earthquake, and this is supposed to be an historic district.
- These discussions on the needs of Chinatown need to continue.

## **South of Market**

2010-2015 Consolidated Plan/Action Plan  
Community Meeting Notes

October 29, 2009, 6:00 pm  
City Hall  
Room 416

### **Public Services**

- ✓ Collaboration strategy got the most dots – 6.
- ✓ Lots of services in SOMA, get agencies to work together.
- ✓ Youth transitioning from foster care are on the street in SOMA and TL. Not skills, substance abuse issues.
- ✓ \$200M not enough for #4 (collaboration). There is no cooperation btwn CBOs.
- ✓ Collaboration should be with businesses too.
- ✓ Cultural/community centers, need more participation in the making of culture
- ✓ Duplicative services – clients are being served at multiple agencies, waste of \$ that could be used to fill in gaps in services. Grant \$ too narrowly defined, could be used for MH, fitness, financial counseling for seniors
- ✓ Big needs like housing and transportation barely served because of waste/duplication
- ✓ City \$ for tracking and measuring, but no funding to study and reduce duplication of services. Head count is all that matters

### **Economic Development**

- ✓ Corridor program – does the safety program include pedestrian safety, including sidewalks, lights and crosswalks?
- ✓ Corridor program – there are vacant storefronts – the vested interests of some keep them vacant out of fear of rent increases. They are graffiti magnets.
- ✓ Strategies 1 and 2 are a waste of \$ unless you do #3 (corridor program).
- ✓ Gentrification concerns
- ✓ Are there \$ for graffiti removal (yes, there are partnerships with DPW, etc.)
- ✓ Can we prioritize social enterprises? Incentives possible?
- ✓ The objective of ED should be lifting residents out of poverty and the wording should be changed to reflect this.
- ✓ Safety – children safety concerns because SOMA is used as an on/off ramp to freeways. Need signs to warn motorists.
- ✓ Capacity building for organizations that serve this community.
- ✓ Economic empowerment of people, not just businesses.
- ✓ Business owner perspective – not a matter of worker education, but worker readiness (showing up on time, etc). Needs a lower risk way of finding employees. Also, access to capital important, has to front his own \$ to grow business, only other option is high interest loan.
- ✓ Parking – gentrifying a corridor can raise problems if parking rates go up. Ex. Oakland, where rates went up and businesses went on strike to protest.
- ✓ Need price controls – affordable stores for residents.
- ✓ Parking enforcement is over zealous, meter maids waiting at 5:45, if a car parks in a yellow zone they ticket them, which deters prospective shoppers and diners. Stop yellow zones at 5 pm.
- ✓ New signage for store fronts.
- ✓ Lease counseling for businesses who have bad leases and can get better deals
- ✓ Promote local residents

### **Workforce**

- ✓ Unemployment rate of transgender community is 67%, qualified candidates but unable to find work and underutilized

- ✓ Alignment of WF services to area's needs, not specific enough for disadvantaged groups to particular sectors that build up neighborhood
- ✓ Key growing industries – sounds too high tech
- ✓ When city recruits new business, should focus on skills of current SF workforce to meet needs of underserved workforce
- ✓ Still seeking job growth in small businesses – build skills and increase capacity of businesses that hire entry-level
- ✓ #2 focus on quality
- ✓ How to provide incentives for business owners such as transition to solar for same cost as current PG&E
- ✓ 2&3 Would not separate – customize work to meet skills of people while building at same time. Improve values of people's work
- ✓ Have government provide a safety net for employees to hire
- ✓ Need funding for local businesses operating costs to continue to survive and grow – get outside of the box – not focus so much on large, higher tech
- ✓ #3 – thousands of nonprofits in city while providing needed services – competing with for profits and paying same costs (insurance, wages, etc.) – provide special credits for non profits to reduce operating costs
- ✓ Asset based/place based approach
- ✓ Nonprofit businesses (ex. restaurants) serving as training operation

### **Housing**

- Rental is the first step, a base. Decent housing for all.
- Homeownership opportunities only for 60-120% AMI, why not lower income?
- Affordable housing as defined here is not affordable. Residents are trapped.
- Redefine affordability, depends on individual. Families are exiting SF.
- Not just earnings matter, but expenses. Ex. medical expense
- HOPWA housing needs to be re-opened, closed for last 5 years.
- Ensure eligibility of those living in subsidized housing, certify income, move them out to increase opportunities for others.
- Section 8 has been closed for years, wait list is closed. (Section 8 list is regularly purged by H.A.)
- Need tenant improvement fund. Ex. business owner would paint if there was a grant
- Raise homeowner assistance program to 146% AMI because nothing available for those at 120%
- Promote shared living situations, housing coops

## **Visitacion Valley**

Con Plan Meeting

Wednesday, November 4, 2009, 6:00 p.m.

### **Access to Services**

#### **Accessing information**

- Need a centralized place to get information
- Immigrants need to know where to go to look for services

#### **Specific service needs**

- Need more ESL programs and bilingual services
- Need job training programs
- Job training programs need to be in multiple languages
- There is no training facility in the neighborhood
- Programs for transitional age youth, such as CYC's program, are vital
- Want more after-school/tutorial programs
- Need job opportunities for youth
- Prevention services are critical
- There are very few services in Visitacion Valley; need more public services
- Basic/essential services are needed before some other strategies such as starting businesses
- Junior Achievements program (in New Jersey) is a good example of something that works
- The neighborhood needs educational services
- 47% of the neighborhood's population is under 18 years; services for youth are critical; the neighborhood has a tough group of youth

#### **Other comments**

- The community is currently very concerned about a change in the bus line; this is being done without any community notification
- Things don't ever materialize for the neighborhood; Visitacion Valley needs something stable/consistent

### **Workforce Development**

The number #1 priority with the Asian residents:

Customize workforce services to ensure the success of disadvantaged residents that otherwise would not be competitive in the Labor market. **WHY?**

- (A) Have been unemployed for a long time, and need training. Would like working in the restaurant and hotel business or some type of food service.
- (B) Many have no idea where to look for jobs, even part-time jobs.
- (C) Would like to have a "Farmers Market" in Visitacion Valley Neighborhood.

The number #2 priority with the Asian residents:

Align workforce services and skills training to respond to employers' workforce needs in key-growing industries. **WHY?**

- (A) Language issues keep them from working even in work they know.
- (B) Want job training opportunities

**NOTE:** The groups of residents are members of the Visitacion Valley Asians Alliance.

Marlene Trans is the Director. Also, the non-profit group "Florence Crittenton wants to lease Marlene Tran's property.... Waiting on funds from OEWD for the "One Stop."

The number #1 priority with the Visitacion Neighborhood residents:

Customize workforce services to ensure the success of disadvantaged residents that otherwise would not be competitive in the Labor market. **WHY?**

- (A) One spoke on jobs, any jobs, but good jobs. The requirements for many jobs are so difficult, out of reach that jobs not happening.
- (B) There is no training for jobs in Visitacion Valley.
- (C) Resources need to connect to the people. Nobody at Sunnydale knows about services, training, entrepreneurial opportunities needed.
- (D) Sharen Hewitt: Multiple generations impacted, enter support services on families and single mothers. The Federal Stimulus not working. By the time they get through the interview process it will be March.

The number #2 priority with the Visitacion Neighborhood residents:

Align workforce services and skills training to respond to employers' workforce needs in key-growing industries. **WHY?**

- (A) There is a disconnect between City and Neighborhoods.
- (B) Resources and training for older age groups.

### **Economic Development**

- Safety
  - "Safety is important"
  - More lighting
  - Safety improvements
  - More Officers
  - Protection/Laws against perpetrators
- Beautification
  - Graffiti Abatement
- Marketing
  - "More people shopping will bring the community up"
  - Leland Avenue is isolates need to make more visible to outside community
- Technical Assistance
  - More computer training classes
  - More intermediate classes
  - Ensure bilingual access to classes
  - Training on small business skills
  - Green Training (could have meant workforce)
  - Product/Service Improvements
- Business Attraction
  - Supermarket
  - Produce and Meats
  - Fill Vacancies
- Incubation
  - Incubation Spaces
  - Legitimize at home businesses (ie. Sunnydale Candy Houses)
  - Co-ops
  - At home Business Support
- Access to Capital
  - Loans more accessible
  - More marketing of what's available
  - Upfront about qualifications for loans
- Workforce

- Hospitality Training
  - Super Youth Jobs
  - Youth Jobs
  - Local Hiring for construction jobs
- Notes/Comments
  - More commercial streets
  - Stores managed to stay open for a long time
  - Funding to extend to bayshore, Geneva, and Sunnydale
  - Leland is the heart of the district

## **Housing**

### English Session:

- How do single person households stay in SF? Is there enough housing for smaller household sizes?
- People need housing counseling to help them apply for affordable housing opportunities.
- Top 3 Priorities:
  1. Rental housing development
  2. Counseling for people to find and retain housing
  3. Public housing
- Important to find CBOs that have ties to the neighborhood. Who is doing housing counseling in Vis Valley?
- Interesting differences among the various cultures in the neighborhood:
  1. How does race play into housing priorities?
  2. African-Americans are disproportionately hurt by the lack of affordable housing leading to the out migration.
- Housing should be an integral part of all services, included as part of capital through public services.
- How do we incorporate local people into employment plans for new construction projects? We should connect the two activities.
- Increase rental housing opportunities to Vis Valley residents, especially for new immigrants.
- Increase ownership housing opportunities in Vis Valley to stabilize housing payments.
- There is too much overcrowding of housing units in the neighborhood, especially prevalent among certain cultures.
- Need to mitigate the cultural divide in the neighborhood.

### Chinese Session:

- Increase stipends for low cost housing.
- City should translate all applications or require nonprofits to translate in order to market and fill affordable housing units.
- How can the City monitor that all applications are translated?
- The City should institute an evaluation allowing clients to give feedback on the service of these nonprofits.
- Increase info in Chinese and connect people in the neighborhood with counseling agencies. Referred to Asian, Inc and Chinatown CDC.

## **Sunset**

2010-2015 Consolidated Plan/Action Plan  
Community Meeting Notes

Tuesday, November 10, 2009, 10:00 am  
Sunset Youth Services  
3918 Judah Street, SF CA

### **Public Services/ Access to Services:**

Priority 1---Foster meaningful community participation and access to essential services through support of neighborhood-based community centers and culturally and linguistically relevant services

Priority 2--- Increase programs and services essential to enabling transitional age youth to succeed

Priority 3---Create access to employment and economic stability through programs such as legal services, financial literacy, bridging the digital divide

No Dots Given---Stabilize households through programs such as domestic violence survivor services, crisis response services

No Dots Given---Invest in collaborative-based service delivery to foster coordination and create pathways to success by avoiding duplication and addressing gaps in services

- ✓ Transitional age youth population falls off of everyone's radar but are the ones who have the broken family systems.
- ✓ TAY dollars may be restricted but are vital to help sustain the youth
- ✓ There is a lack of support for school-age children who leave middle or high school (without graduating).
- ✓ Community centers are important as a space for disaster preparedness and employment networking activities.
- ✓ Youth could be trained in unconventional jobs, such as disaster workers or technicians.
- ✓ City should solve neighborhood problems in the order of the poorest, first.
- ✓ Communication/outreach continues to be a high need.
- ✓ MYEEP Program helps some low-income youth, but there needs to be a program serving the low-mid to higher-income youth who don't meet the MYEEP eligibility criteria.
- ✓ All residents still don't have access to Internet services.
- ✓ Vast cultural and language needs to be addressed.

### **Economic Development:**

Priority 1---Strengthen neighborhood commercial corridors through business attraction and filling vacant storefronts, marketing and district promotion activities, beautification projects, corridor safety programs, graffiti removal and sidewalk cleaning, and greening and tree maintenance

Priority 2---Provide direct technical assistance to establish and expand small businesses and micro-enterprises

Priority 3---Provide access to financing to stimulate commercial and business revitalization

- ✓ Creating more businesses would create more jobs, and would possibly shorten commutes.
- ✓ There needs to be creative incentives for local businesses to hire youth in part-time jobs.
- ✓ It is difficult to get business owners to hire youth who have probation as a barrier.
- ✓ Crucial information is not reaching its intended audience; if it does, the information is often sketchy.
- ✓ The Jobs Now Program should collaborate with other workforce investment programs, such as WIA, to do extensive outreach.
- ✓ Direct technical assistance is important to actually assist a merchant to start a business.



## **Workforce:**

Priority 1---Customize workforce services to ensure the success of disadvantaged residents that otherwise would not be competitive in the labor market

Priority 2---Align workforce services and skills training to respond to employers' workforce needs in key-growing industries

Priority 3---Bolster capacity of workforce business services to add value to employers within San Francisco, improving the quality of skilled labor while reducing operating costs

- ✓ People over 40 years of age have difficulty entering the workforce without the basic language and computer skills needed to compete.
- ✓ More resources and educational opportunities are needed.
- ✓ Workforce services need to include barrier removal activities.
- ✓ Employers who provide employment training need to target the clients that the program is meant to serve, rather than recruiting/"creaming" to meet a program quota.
- ✓ Need employers who are willing to work with individual and to be flexible.
- ✓ Funder and the agency providing services need to work together to minimize the bureaucracy.
- ✓ Government agencies need to learn "efficiency."

## **Housing:**

Priority 1---Provide financing to improve the environmental health, resource efficiency, and sustainability of affordable housing

Priority 2--- Create homeownership opportunities for individuals and families between 60-120% AMI

Priority 3---Fund community based organizations to provide counseling to individuals and families to find and/or retain affordable housing

Priority 4---Develop permanently affordable rental housing for individuals and families between 0-60% AMI (Area Median Income)

Priority 4--- Replace distressed public housing within mixed-income communities (HOPE SF)

No Dots Given---Develop permanently affordable rental housing for the homeless and individuals living with AIDS

- ✓ Environmental health is now an important priority.
- ✓ Teachers and nonprofit service providers are not homeowners because of a lack of opportunities.
- ✓ Residents are being driven out of the City due to high living costs.
- ✓ There needs to be twice the number of affordable rental housing units in the City.
- ✓ Residents need to get to know their neighbors, establish sense of community.
- ✓ There needs to be an affordable long-term renters program to support renters who want to save enough money to buy a house.
- ✓ Housing counseling is needed because tenant laws are so complicated.
- ✓ Healthy neighborhoods cannot exist if people are afraid to live in the City; housing counseling is a need.
- ✓ CBOs should not be expected to be experts on housing.
- ✓ There needs to be housing counseling services co-located at a community center in the neighborhood.
- ✓ Access to services is needed as much as outreach to residents is needed

## **Appendix B. Public Notices Announcing September-November 2009 Community Needs Hearings**

# Community Planning

Participate in the process and make a difference in your community!



**Come to a community meeting in your neighborhood and tell the City and County of San Francisco how to spend \$200 million in federal funds over the next five years. We want your input!**

**Refreshments will be provided**

These federal funds can be used for:

- Construction and rehabilitation of affordable housing
- Construction and expansion of community centers
- Tenant/Landlord and homeownership counseling
- Technical assistance to small businesses
- Commercial façade improvements
- Small business loans
- Youth services
- Legal services
- Employment training
- Other safety net services

Funds must be used to primarily benefit low- and moderate-income persons.

*Please post this notice.*

*To download this notice in Spanish and Chinese, visit [www.sfgov.org/moh](http://www.sfgov.org/moh).*

## NOTICE OF COMMUNITY MEETINGS FOR SAN FRANCISCO'S 2010-2015 CONSOLIDATED PLAN AND 2010-2011 ACTION PLAN

Residents, business owners, representatives of community-based organizations and other stakeholders are invited to attend one of eight community meetings throughout San Francisco to provide input on community development and housing priorities for the next five years for the federal Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnership (HOME) and Housing Opportunities for Persons With AIDS (HOPWA) programs. The City receives approximately \$40 million each year under these four U.S. Department of Housing and Urban Development (HUD) grant programs.

Meetings are scheduled at the locations listed below. All sites are accessible to persons with disabilities. Language translation services will be available if requested 72 hours prior to the meeting.

<b>Civic Center</b> Wednesday, September 9, 2009 at 6:00 p.m. 1 South Van Ness Avenue, 2 <sup>nd</sup> Floor San Francisco, CA 94103	<b>Bayview Hunter's Point</b> Saturday, September 19, 2009 at 10:00 a.m. Joseph Lee Recreation Center 1395 Mendell Street San Francisco, CA 94124
<b>Tenderloin</b> Saturday, September 26, 2009 at 10:00 a.m. Alexander Residence, Multi-purpose Room 230 Eddy Street San Francisco, CA 94102	<b>Mission</b> Saturday, October 3, 2009 at 10:00 a.m. Mission Recreation Center, 2 <sup>nd</sup> Floor Auditorium 745 Treat Avenue San Francisco, CA 94110
<b>Western Addition</b> Tuesday, October 13, 2009 at 6:00 p.m. African American Art and Culture Complex, Hall of Culture 762 Fulton Street San Francisco, CA 94102	<b>Chinatown</b> Monday, October 26, 2009 at 5:30 p.m. Donaldina Cameron House, Culbertson Hall 920 Sacramento Street San Francisco, CA 94108
<b>South of Market</b> Thursday, October 29, 2009 at 6:00 p.m. City Hall, Room 416 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102	<b>Visitacion Valley</b> Wednesday, November 4, 2009 at 6:00 p.m. Visitacion Valley Middle School 450 Raymond Avenue San Francisco, CA 94134

For more information about these community meetings, please call 415-701-5500. Individuals unable to attend the meetings may submit written statements by November 5, 2009 to the Mayor's Office of Housing, 1 South Van Ness Avenue, 5<sup>th</sup> Floor, San Francisco, CA 94103, Attn: Consolidated Planning Staff.



These meetings are accessible to persons with disabilities. Persons requiring reasonable accommodations, including sign language interpreters, Assistive Listening Devices, print materials in alternate formats, and those with severe allergies, environmental illness, or multiple chemical sensitivities should contact the MOH ADA Coordinator, Eugene T. Flannery, at 701-5598 or TTY/TDD 701-5503, at least 72 hours prior to the hearing. Please bear in mind that some attendees at public meetings may be sensitive to chemically based or scented products. Please help us accommodate these individuals. If you need language translation services, please also call Mr. Flannery 72 hours prior to the meeting. For information on MUNI routes and MUNI Accessible Services, call 311.



# 社區規劃

參與規劃過程並在你的社區中做出貢獻!



歡迎前來出席你社鄰內舉辦的社區會議，並藉此告訴三藩市市與縣——怎樣在未來的五年，善用2億的聯邦基金。我們希望聽取你的薦言!

提供茶點

這些聯邦撥款可用於:

- 可負擔房屋的建造和修建
- 社區中心的建造和擴建
- 租客/業主以及房屋業權諮詢
- 為小商業提供的技術援助
- 改善商業舖面
- 小商業貸款
- 青少年服務
- 法律服務
- 就業培訓
- 其他保障體系的服務

撥款必須主要用在有益於低收入和中等收入的個人。

請張貼此通知。

下載此通知的西班牙文和中文版本，請瀏覽[www.sfgov.org/moh](http://www.sfgov.org/moh)。

## 社區會議通知

### 三藩市2010年-2015年的整體計劃，以及2010年-2011年行動計劃

誠邀居民、商家、服務社區為主的機構代表以及其他業內人士，出席在全三藩市舉辦的八個社區會議的其中一個會議，籍此針對未來五年的社區發展和房屋優先事項[聯邦社區發展街區補助金(Community Development Block Grant, CDBG)、緊急庇護所補助金(Emergency Shelter Grant, ESG)、房屋投資合作夥伴(Home Investment Partnership, HOME)以及愛滋病人士的房屋機會(Housing Opportunities for Persons With AIDS, HOPWA)等各個計劃]提供薦言。市府每年從這四項美國房屋及城市發展局(HUD)補助金計劃，獲得大約\$4仟萬的撥款。

會議安排在下列地點。所有場地都提供殘障人士專用通道。如果在會議日期之前的72小時提出要求，就會提供語言翻譯服務。

<b>市政中心(Civic Center)</b> 2009年9月9日星期三，下午6時 1 South Van Ness Avenue, 2樓 San Francisco, CA 94103	<b>Bayview Hunter's Point</b> 2009年9月19日星期六，上午10時 Joseph Lee康娛中心 1395 Mendell Street San Francisco, CA 94124
<b>田德隆區(Tenderloin)</b> 2009年9月26日星期六，上午10時 Alexander Residence, 多用途室 230 Eddy Street San Francisco, CA 94102	<b>米慎區(Mission)</b> 2009年10月3日星期六，上午10時 Mission Recreation Center, 2樓禮堂 745 Treat Avenue San Francisco, CA 94110
<b>西增區(Western Addition)</b> 2009年10月13日星期二，下午6時 African American Art and Culture Complex, 文化廳 762 Fulton Street San Francisco, CA 94102	<b>華埠(Chinatown)</b> 2009年10月26日星期一，下午5時30分 Donaldina Cameron House, Culbertson廳 920 Sacramento Street San Francisco, CA 94108
<b>South of Market</b> 2009年10月29日星期四，下午6時 市政廳，416室 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102	<b>訪谷區(Visitacion Valley)</b> 2009年11月4日星期三，下午6時 Visitacion Valley中學 450 Raymond Avenue San Francisco, CA 94134

查詢有關這些社區會議的詳情，請致電415-701-5500。無法出席會議的人士可以在2009年11月5日之前，向市長辦公室的房屋部，提交書面陳述書，地址: 1 South Van Ness Avenue, 5<sup>th</sup> Floor, San Francisco, CA 94103, Attn: Consolidated Planning Staff。



這些會議為殘障人士提供專用通道。提出合理協調安排要求(包括手語傳譯員、助聽器、其他替代版式的印刷資料)的人士，以及那些有嚴重過敏病症、環境病症或對多重化學物質敏感的人士，應該在聽證會日期之前，提早至少72小時致電701-5598聯絡MOH ADA協調員，Eugene T. Flannery，或撥打TTY/TDD: 701-5503。請謹記，某些公共會議的出席者可能會對含有化學物質或有氣味的產品出現敏感反應。請協助我們配合這些人士的需要。如果你需要語言翻譯服務，也請在會議日期前的72小時致電聯絡給Flannery先生。請致電311查詢MUNI行使路線和MUNI的交通服務計劃。

# Planificación Comunitaria

**¡Participe en el proceso y sea parte de la diferencia en su comunidad!**



**Participe en una reunión comunitaria en su vecindario y díglele a la Ciudad y Condado de San Francisco cómo invertiría \$200 millones en fondos federales durante los próximos cinco años. ¡Queremos escuchar su opinión!**

**Se ofrecerán refrigerios**

Estos fondos federales pueden ser destinados a:

- Construcción y reacondicionamiento de vivienda económica para familias de bajos ingresos
- Construcción y expansión de centros comunitarios
- Asesoría para inquilinos y propietarios de viviendas
- Asesoría técnica para pequeñas empresas
- Mejoras a fachadas comerciales
- Prestamos para pequeñas empresas
- Servicios públicos para jóvenes
- Servicios legales
- Capacitación de empleo
- Otros servicios básicos para bienestar social

Los fondos deben destinarse principalmente para beneficiar a personas de moderados y bajos ingresos.

Por favor publicar este aviso.

Para copias de este volante en español y chino, visite [www.sfgov.org/moh](http://www.sfgov.org/moh)



## AVISO DE REUNIONES COMUNITARIAS PARA EL PLAN COLECTIVO 2010-2015 Y PLAN DE ACCIÓN 2010-2011 E LA CIUDAD Y CONDADO DE SAN FRANCISCO

Se invita a residentes de San Francisco, propietarios de negocios, representantes de organizaciones comunitarias y otras personas interesadas a participar en una de ocho reuniones comunitarias que se llevarán a cabo en San Francisco. Venga a compartir su opinión sobre las prioridades de desarrollo comunitario y vivienda durante los próximos cinco años para los programas de Fondos Federales para Desarrollo Comunitario (Community Development Block Grant/CDBG, por sus siglas en inglés), Fondos para Albergues de Emergencia (ESS), Alianza para Adquirir un Hogar (HOME), y Oportunidades de Vivienda para Personas con SIDA (HOPWA). La Ciudad recibe aproximadamente \$40 millones anualmente para estos cuatro programas financiados por el Departamento de Vivienda y Desarrollo Urbano de los EE.UU. (HUD).

Las reuniones están programadas en los lugares mencionados a continuación. Todos los lugares son accesibles para personas con discapacidades. Se puede solicitar el servicio de intérprete de idiomas con 72 horas de anticipación a la reunión.

<b>Civic Center</b> Miércoles 9 de septiembre de 2009 a las 6:00 p.m. 1 South Van Ness Avenue, 2º piso San Francisco, CA 94103	<b>Bayview Hunter's Point</b> Sábado 19 de septiembre de 2009 a las 10:00 a.m. Joseph Lee Recreation Center 1395 Mendell Street San Francisco, CA 94124
<b>Tenderloin</b> Sábado 26 de septiembre de 2009 a las 10:00 a.m. Alexander Residence, Multi-purpose Room 230 Eddy Street San Francisco, CA 94102	<b>Mission</b> Sábado 3 de octubre de 2009 a las 10:00 a.m. Mission Recreation Center, Auditorio 2º piso 745 Treat Avenue San Francisco, CA 94110
<b>Western Addition</b> Tuesday, October 13, 2009 at 6:00 p.m. African American Art and Culture Complex, Hall of Culture 762 Fulton Street San Francisco, CA 94102	<b>Chinatown</b> Lunes 26 de octubre de 2009 a las 5:30 p.m. Donaldina Cameron House, Culbertson Hall 920 Sacramento Street San Francisco, CA 94108
<b>South of Market</b> Jueves 29 de octubre de 2009 a las 6:00 p.m. City Hall, Room 416 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102	<b>Visitacion Valley</b> Miércoles 4 de noviembre de 2009 a las 6:00 p.m. Visitacion Valley Middle School 450 Raymond Avenue San Francisco, CA 94134

Para obtener más información sobre estas reuniones, por favor llame al 415-701-5500. Las personas que no puedan asistir a las reuniones pueden enviar sus comentarios por escrito antes del 5 de noviembre de 2009, dirigidos a: Mayor's Office of Housing, 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103, Attn: Consolidated Planning Staff.



Las reuniones son accesibles para personas con discapacidades. Las personas que requieran adaptaciones razonables, incluyendo interpretación de lenguaje de señas, dispositivos de ayuda auditiva, materiales impresos en formatos alternativos, o que tengan alergias graves, enfermedades ambientales o sensibilidad a múltiples sustancias químicas, deben comunicarse con el coordinador ADA de MOH, Eugene T. Flannery, al 701-5598 o TTY/TDD 701-5503, al menos 72 horas antes de la reunión. Por favor tenga en cuenta que algunas de las personas que asisten a las reuniones públicas podrían padecer de sensibilidad a productos perfumados o que contengan sustancias químicas. Por favor ayúdenos a respetar a estas personas. Si usted necesita el servicio de intérprete de idioma, por favor llame al Sr. Flannery 72 horas antes de la reunión. Para obtener información sobre las rutas y servicios accesibles de MUNI, llame al 311.



# Community Planning

Participate in the process and make a difference in your community!



**Tuesday, October 20, 2009 at 10:00 a.m.**

**Richmond Village Beacon Center, Corner of 30<sup>th</sup> Ave. and Anza St.**

Join staff from the Mayor's Office of Housing, learn about the Consolidated Planning process, and give your input on how the City and County of San Francisco will spend roughly \$200 million in federal funds over the next five years.

These federal funds must primarily benefit low- and moderate-income persons, and can be used for:

- Construction and rehabilitation of affordable housing
- Construction and expansion of community centers
- Tenant/Landlord and homeownership counseling
- Technical assistance to small businesses and commercial façade improvements
- Small business loans
- Youth services
- Legal services
- Employment training
- Other safety net services

**Refreshments will be provided**

**NOTICE OF COMMUNITY MEETING  
FOR SAN FRANCISCO'S 2010-2015 CONSOLIDATED PLAN  
AND 2010-2011 ACTION PLAN**

Residents, business owners, representatives of community-based organizations and other stakeholders are invited to attend community meetings throughout San Francisco to provide input on community development and housing priorities for the next five years for the federal Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnership (HOME) and Housing Opportunities for Persons With AIDS (HOPWA) programs. The City receives approximately \$40 million each year under these four U.S. Department of Housing and Urban Development (HUD) grant programs.

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<b>South of Market</b> Thursday, October 29, 2009 at 6:00 p.m. City Hall, Room 416 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102	<b>Visitacion Valley</b> Wednesday, November 4, 2009 at 6:00 p.m. Visitacion Valley Middle School 450 Raymond Avenue San Francisco, CA 94134

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# Community Planning

Participate in the process and make a difference in your community!



**Tuesday, November 10, 2009 at 10:00 a.m.**  
**Sunset Neighborhood Beacon Center, 3925 Noriega Street**

Join staff from the Mayor's Office of Housing, learn about the Consolidated Planning process, and give your input on how the City and County of San Francisco will spend roughly \$200 million in federal funds over the next five years.

These federal funds must primarily benefit low- and moderate-income persons, and can be used for:

- Construction and rehabilitation of affordable housing
- Construction and expansion of community centers
- Tenant/Landlord and homeownership counseling
- Technical assistance to small businesses and commercial façade improvements
- Small business loans
- Youth services
- Legal services
- Employment training
- Other safety net services

**Refreshments will be provided**



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FOR SAN FRANCISCO'S 2010-2015 CONSOLIDATED PLAN  
AND 2010-2011 ACTION PLAN**

Residents, business owners, representatives of community-based organizations and other stakeholders are invited to attend community meetings throughout San Francisco to provide input on community development and housing priorities for the next five years for the federal Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnership (HOME) and Housing Opportunities for Persons With AIDS (HOPWA) programs. The City receives approximately \$40 million each year under these four U.S. Department of Housing and Urban Development (HUD) grant programs.

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## Appendix C. Public Comments from March 16, 2010 Public Hearing

### Citizen's Committee on Community Development (CCCD)

#### Public Hearing on Preliminary Recommendations for the 2010-11 CDBG, ESG and HOPWA Programs

Tuesday, March 16, 2010, 4:00 p.m.

1 South Van Ness Avenue, 2<sup>nd</sup> Floor, San Francisco

**Public Attendance:** Approximately 130 members of the public attended the hearing. Members of the public were primarily representatives of community-based organizations.

**Purpose of the Hearing:** The purpose of the hearing was for the CCCD, Mayor's Office of Housing, Office of Economic and Workforce Development and San Francisco Redevelopment Agency to receive comments on the preliminary funding recommendations for the 2010-2011 CDBG, ESG and HOPWA programs.

**Public Comments:** A total of 48 comments were provided through individual and group testimony. Below is a summary of the comments received during the hearing.

\*Thanked CCCD/MOH/OEWD/SFRA for funding recommendation

\*\*Urged CCCD/MOH/OEWD/SFRA to reconsider funding recommendation

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
LaShon Walker – Renaissance Bayview	x		Introduced two clients. Charles Brooks, after 20 years in prison, published a small book, has a contract for three more children's books. Arnella Williams, new business owners of a photo shop in the Bayview.
Andrea Lee and Maria Moreno – Mujeres Unidas y Activas	x		Thank you for recommendation; critical workforce development training. Ana Maria is a client, excited to be here representing hundreds of Latina immigrant women served by this project. First training with Caring Hands in 2000, worked with a dementia patient, allowing her to support her family until 2009. Second training made her a child care worker, also helped her with resume and interviewing. Program allows clients to improve selves, thank you.
Nick Wolf – VVBIG			Is the program director. VVBIG is formerly VVBOOM. Half FTE to assist with program language needs. Focused on Leland commercial corridor in VV, part of OEWD Neighborhood Marketplace Initiative. Enhances economic opportunity in the community, physical design and promotion, merchant watch group (90% of merchants belong), SF Shine and facade program.
Alice Ordoover – Independent Living Resource Center	x		Thanked committee for support. There is a perpetual housing crisis for members of their community. Thanks for our work and support.
Maria Caprio and Philomena Rigan – Shanti Lifelines Breast Cancer Program		x	Urged reconsideration and fund program this year. Not an exaggeration, lives will be lost without their program, helps clients get to their treatment. Seems that criteria has changed between RFP was released and when funding decisions were made. Their clients more likely to survive than cancer patients in other cities. DPH only funds 12% of clients, need the CDBG funding that they received

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			in previous years.
Sharon Miller, Toni Battle and Sue Lopez – Renaissance	x	x	Helps people to become economically self-sufficient. Joined by two staff and three clients. Disappointed about lack of dollars for ex-offenders, would like reconsideration. Client shared story about attending classes and accessing small business loans. Toni – a BVHP resident and new business owner has developed a consulting business to provide coaching and diversity training. Vanessa – of the Whole Tortilla, participated in the program.
Jeff Kai and Charles – Community Youth Center CYC	x		CYC deals with youth and street outreach. YEP Youth Employment Project is a CYC project. Thanked for support in past years. It's hard to continue level of service with reduced funding.
Aaron Winters – Upwardly Global	x		Works with immigrant professionals – doctors, engineers, etc. Carol, a client spoke on how she arrived here in March 2009. Held a management position in an agency similar to the FDIC. Through UG assistance she has been employed by an agency that serves immigrants.
Ken Theisen and John Hardin– Bay Area Legal Aid	x		Ken thanked committee for continued funding. Been working with DV victims for many years. Many stay in violent homes because they have nowhere to go. Clients turned away from shelters. Tries to keep women in housing, get restraining orders, which work 80% of time. John works in subsidized housing project. Four primary reasons for high rates of rental arrears, this project able to prevent evictions, correct rental problems, keep clients in their homes. Thanks for continued funding.
Gabrielle Lessard, Josie Ramirez, Andrew Murphy, Jonathan Segaura - MEDA	x	x	Josie thanks committee for support and continued funding to provide culturally relevant, bilingual programming for the homeownership program. 42 new homebuyers in 2009, foreclosure counseling, helped modify loans or transition to dignity for new housing opportunities. Business development program – TA, one-on-one counseling targeting low income persons. 500 Latino families served in 2009, 100+ jobs created/retained in 2009. Reconsider legal services for entrepreneurs/small business. Business TA for retail incubator on the new Mission site, Plaza Adelante. Combination of carts and small spaces for business plaza with the Mercadito that MEDA supports at 24 <sup>th</sup> St. BART. Also, thank you for the planning grant for co-location with other agencies, combining back office operations.
Roy Recio – Manilatown Heritage Foundation		x	A member of the BOD for 12 years. Mission is to move Filipino elders into the low-income housing discussion. Whatever you can do would be appreciated.

<b>Name/Organizational Affiliation</b>	<b>*Thanked</b>	<b>**Urged</b>	<b>Additional Direct Testimony</b>
Judy Young and Tech Tran – Vietnamese Youth Development Center		x	With clients of the program present, urged reconsideration of decision not to fund job training program this year. Without funding, looking at 60 kids not having jobs, not receiving this training, out on the streets of the Tenderloin. Tech – the youth are the future, need our help, introduced some clients. Client – they helped me find a job, do a resume, cover letter, food and a place to go, people to talk to. Was sitting around, would not have found a job without Tech Tran and VYDC.
Jenny McNulty – Urban Solutions	x	x	Grateful for support received for assisting small businesses. The needs of the Western Addition are not being met. The Redevelopment Agency is no longer working the WA. Please know that we have lost SFRA support and need support from your office.
Joanne Leung – Wu Yee		x	Wu Yee – 17 family childcares got licensed in the past three years, 57 jobs retained and an average of 3-5 per site. For family childcare providers, 450 trained and 1080 received TA. Real support to people who don't have access to regular job market. Loss of funding is a huge impact on the API community. Childcare provider program will be totally lost if funding is cut. Wu Yee is one of the only programs that has language capability to serve this group. Client testified.
Tiela Chalmers – Volunteer Legal Services Program	x		Thanks for the two program grants, which provide lawyers for people dealing with eviction. Agency provides support for nonprofits to assist with tax matters, employment issues, especially given the economy. Thank you for the planning grant.
Don Saunders, Tiffany Mabrey and Richard Fukabara – San Francisco Conservation Corps	x		Don – thanked for support of their job training program. Richard is a field project manager. Tiffany lives in the BVHP and has been at SFCC since July 2008.
Erris Edgerly – Brothers for Change			Didn't apply for funding this year, encourages CCCD to invest in the Fillmore and WA. Has suffered greatly under urban renewal and redevelopment. Group is a totally volunteer organization, goal is to improve neighborhood, empower residents. This is first year not under redevelopment, which means they can push for bottom up, grassroots change.
Siobhan T. Mulvey – Homeownership SF	x		Thanks for preliminary recommendation for funding. They help underserved families in the attainment of homeownership. Grand opening is May 14.
Elizabeth Givens – Opportunity Fund	x		Needs assessment for City showed businesses need access to capital to start businesses and millions in private dollars to assist businesses. Charles Brooks – a client that received help to start Brenda's Soul Food, Nika's Treat and Brenda's Childcare. Agency works with La Cocina, MEDA, Renaissance, etc. CDBG funds will be leverages

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			with private dollars. Thank you for your funding.
Jodi Schwartz, Vanessa Li and Steven Meyer - LYRIC		x	Steven – a youth leader, works with queer youth. LYRIC provides him with support, a safe space and tells him what he does well. Vanessa – career educator, helps her to be a leader, important that queer youth have a space like LYRIC. Jodi – E.D., these two represent pool of 60 leaders they have developed. Serve over 500 youth annually, outreach to 1000. Care management is not being funded except for CDBG; this 30k represents a 50% cut, agency raises 30% of budget from private funds, so gov't funds are leveraged. Please reconsider the 50% cut.
Matt McFarland, Steve Collier, Daniel Yelen and Helene Rene – Tenderloin Housing Clinic		x	Steve – legal staff at THC. \$87,500 grant for 15-20 years, but now facing a cut. Daniel – a client, landlord from hell purchased his building. THC represented them and truly helped. Individual examples offered.
Marty Garcia-Cotter – Women's Initiative			Provides business development for women since 1978. Women learn and do (725 women in 2009). Clients pay \$100 but cost is \$3,100/client. Develop business plans and all that relate to business development. Follow client for five years. 60% increase in number of clients served due to economy. Would not be surprised if there was an additional 60%.
Homer Teng – Chinatown Families Economic Self-Sufficiency Coalition		x	Coalition of 22 organizations serving Chinatown. Please reconsider supporting the application: they serve neighborhoods with high need; advocate for public policy supporting economic self-sufficiency; and improve social services supporting economic self-sufficiency
Vincent Pan – Chinese for Affirmative Action		x	Offices in Chinatown and Vis Valley, provides workforce services. Two comments: 1) document provided does not include information on past funding, without this information it is not possible to contextualize decisions. Every community may feel that they are being cut more than other communities, so this is a process recommendation. 2) CAA has been recommended for a 41% cut, is playing a critical role in construction of City College Campus in Chinatown, Central Subway project and Census. These are important job projects for their neighborhoods. Please reconsider this cut.
Vanessa Flores – Asian Women's Shelter	x		Thanks for the CDBG and ESG funding. These dollars enable clients to break the cycle. 100% of clients report an improvement in their sense of well-being.
Rachel Goldstein, Joseph Feldman and Katy Franklin – CASE		x	Was not recommended for funding. Quality of a child's special education services depends on the parent's ability to deal with the system. Joseph – for nearly 25 years, CASE has been funded, never reduced but eliminated.



<b>Name/Organizational Affiliation</b>	<b>*Thanked</b>	<b>**Urged</b>	<b>Additional Direct Testimony</b>
Thea McLean – Compass Community Services	x	x	Concerned that dollar award represents a 20% cut from past years. Shelter case manager/ Education vocational specialist, this will result in reduced staff hours and a reduction in services. Only have two case managers on staff. Resources are strained. Ed/vocational specialist helps clients negotiate the job seeking world. Reconsider funding reduction. Thank you for funding.
Brian Basinger – AIDS Housing Alliance	x		AHA is the largest organization of people with AIDS in SF. Housing is HIV prevention, has gotten 16 PWAs into homeownership.
Lily Lo – Northeast Community Federal Credit Union		x	Lily is manager and CEO. NEFCU helps educate clients on banking and not using check cashing. Been helping small businesses for 10 years. Doesn't understand why they're being cut. Was cut 74% last year and are completely out this year, even though already exceeding goals for this year. Project provides very important services to API small businesses, helps many small businesses in API community get started and to thrive. Reconsider cutting our program.
Jenny Wiley – Central City Hospitality House	x		Thanks for ongoing support of their shelter and job training services. Heartened by move towards removing barriers to employment. Seeing increase in violence, tension and stress in the TL because of economy and budget cuts. Support of their services is important.
Teresa Almaguer and Oscar Grande - PODER	x		Thank you for your commitment to SF. PODER participated in the neighborhood hearings. CDBG is critical to leveling the field for low-income and immigrant communities. Workforce is not reaching immigrant communities. Children are coming of age during the toughest era. Create bridges for families to access services. Create connections between the various industries, emerging industries and the community, particularly isolated, low-income communities.
Nina Reimer – MLVS	x	x	Nina is a consultant for MLVS. Thanks for the capital and programmatic funding. Medical billing program apparently not funded.
Gloria Tan – Gum Moon	x		Thanks for funding Gum Moon. Another woman thanked for the funding that will support work in the Richmond District.
Sister Marie Madeleine – Fraternite Notre Dame		x	Soup kitchen in SF started five years ago. Serves 300+ people a day in the Tenderloin. Meals for people living with AIDS. Help from CDBG would help to extend program and serve people in need.
Pamela Harlem – JVS	x		Mission is to transform lives through work. In past year served 750 SF residents. Thank you for this funding, they will be able to serve transitional aged youth 18-24 in the health care sector academy, will work with City College to develop this model.
Christine Galvez – Community	x		Provides housing and employment services.

<b>Name/Organizational Affiliation</b>	<b>*Thanked</b>	<b>**Urged</b>	<b>Additional Direct Testimony</b>
Housing Partnership			Thanks for funding received. Did not get funded for one area requested. Interested in participating in social services academy, a project set for the future.
Cristy Johnston and Ray Resto – EAG/OAVLC/PNSC	x		A collaborative of three neighborhood commercial corridor groups in the Excelsior, OMI and Portola. Placed-based programs for underserved people. Multi-lingual staff. They walk corridors, create relationships with business owners and enable them to access city programs and strengthen their businesses. Ray is on the EAG board. Small businesses really appreciate their assistance. Especially minority owned businesses.
Carmen Ho, Melvin Lee and Kenny Fong – Charity Cultural Services Center		x	Melvin introduced current and former trainees. Has been around for 26 years and has trained 3,000. Please fund as much as you can, in addition to the capital program. Kenny graduated the cooking class. Was a laid-off mechanic, took the course to learn about cooking. Will get a job in his father's restaurant. All the trainees need the help. Expressing grief and indignation at decision not to fund the culinary program. Please reconsider.
Lori Linker and Don Faulk – Tenderloin Neighborhood Development Corporation	x		Thanks for the recommendation. TNDC has a 29-year history and manages 38 buildings with thousands of residents with high needs. CDBG is integral to their budget. This year, will increase services to formerly homeless clients. Three things they are proud of about TNDC: 1) at scale but effective; 2) 300 staff/80% of color; 3) collaborations with other organizations.
David Bach and Ken Stram – LGBT Center	x		Thanks for support of their ED program. Designed in 2000 by the Human Rights Commission. Combines a workforce, housing and empowerment program. Moving into phase two, providing deeper services. 92% of clients are accessing services for the first time.
Arlene Dans – Pin@y Educational Partnerships			Program gives culturally relevant education and mentorship to over 150 youth per year at a variety of sites. Student at CCSF - a Filipino American at CCSF. Filipino Americans should learn about their heritage. These services help me cope. Recent grad of SF State – a teacher at PEP, utilizes classroom to engage youth. Participating youth teach younger kids. Allows transitional age youth to explore careers in education.
Joanne Kipnis – Pets Are Wonderful Support		x	PAWS assists 800+ individuals so they can benefit from the healing that their pets provide. Expresses regret that their capital grant was not funded. Their model is innovative, has spawned imitators, is award winning and has never received City support before. This is an opportunity to convert a vacant building into a thriving community center.
Don Marcos – MHH/SOMECS		x	Doesn't usually come to this hearing, but felt compelled tonight because of the long-standing

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			program funded by CDBG. Recommendation would be the lowest amount ever. This can't be a trend. Afraid the city is de-emphasizing community development.
Ken Reggio and Lisa Stringer – Episcopal Community Services		x	Three points: 1) Continued support of the shelter work, they need the support; 2) ten years of support of the Skills Center, with a great record, has been cut. The funding leveraged other money. Please reconsider; and 3) ECS addresses the needs of unemployed people. Please fund workforce program.
Amy Beinart – SF Community Land Trust	x		Thanks for the support. SFCLT is a membership-based organization creating membership-controlled housing. Coverts existing housing into cooperatives. Example is the Fong Building, and a smaller building in the Western Addition. A couple of new projects are planned.
Philip Nguyen – SEACC	x		More than twenty thousand API entrepreneurs operate businesses in SF, somewhere between 35-60% of all business in SF. They need help and are crucial to our economy. They create jobs and provide services. API small business growth is higher. They need more assistance, in their own language.
Jenn Chan and Mitchell Cusano – Richmond District Neighborhood Center	x		Thanks for capital funding. RDNC serves over 1500 people per day, ages 5 to 85. People take ESL, art classes, pre-school and after school programs.
Daniel Findley – Mission Housing Development Corporation		x	Laments that MHDC was not funded, urges reconsideration. MHDC provides significant services to high-need people, increasing their quality of life. Wants to install elevator. Return on investment is high.

\*Thanked CCCD/MOH/OEWD/SFRA for funding recommendation

\*\*Urged CCCD/MOH/OEWD/SFRA to reconsider funding recommendation

**Written Comments:** One written comment was received. Below is a summary of the comment.

Name/Organizational Affiliation	Summary of Testimony
Amada Heier / The Mary Elizabeth Inn	Thanks for the continued support of their homeless women's outreach center.

## Appendix D: 2010-2011 CDBG Public Service Projects

Name of Organization	Program	2010-2011 Funding Recommendation	NRSA*	NRSA Neighborhood(s) Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
AIDS Housing Alliance	HPG	\$40,000	\$40,000	x		x	x	x		
AIDS Legal Referral Panel of the SF Bay Area	HPG	\$45,000								
Asian, Inc.	HPG	\$40,000								
Bay Area Legal Aid	HPG	\$65,000								
Chinatown Community Development Center	HPG	\$50,000	\$50,000		x			x	x	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	HPG	\$40,000								
Compass Community Services	HPG	\$35,000	\$35,000							x
Eviction Defense Collaborative, Inc.	HPG	\$30,000	\$30,000		x	x	x	x		
Hamilton Family Center, Inc	HPG	\$35,000								
Independent Living Resource Center of SF	HPG	\$55,000								
Legal Assistance to the Elderly	HPG	\$30,000								
Manilatown Heritage Foundation	HPG	\$30,000	\$30,000				x			
Mental Health Association of San Francisco	HPG	\$41,877	\$41,877				x	x		
Mission Economic Development Agency	HPG	\$155,000								
San Francisco Community Land Trust	HPG	\$34,900	\$34,900		x		x			
San Francisco Housing Development Corporation	HPG	\$70,000	\$70,000	x					x	
Self-Help for the Elderly	HPG	\$41,000	\$41,000		x			x		
SF Urban Community Housing Corporation	HPG	\$50,000								
Tenderloin Housing Clinic, Inc.	HPG	\$87,500	\$87,500			x	x	x		
The Arc Of San Francisco	HPG	\$25,000								
Tides Center/Housing Rights Committee of San Francisco	HPG	\$100,000								

\*Projects that primarily serve NRSA's

Name of Organization	Program	2010-2011 Funding Recommendation	NRSA *	NRSA Neighborhood(s) Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Tides Center/St. Peter's	HPG	\$38,000	\$38,000	x		x		x	x	
AIDS Legal Referral Panel of the SF Bay Area	PS	\$37,000								
Arab Cultural and Community Center	PS	\$38,000	\$38,000	x		x	x	x		
Asian & Pacific Islander Wellness Center	PS	\$40,000	\$40,000					x		
Asian Law Caucus	PS	\$52,000								
Asian Pacific American Community Center	PS	\$57,000	\$57,000	x					x	
Asian Women's Shelter	PS	\$35,500								
Bay Area Legal Aid	PS	\$40,000								
Bayview Hunters Point Center for Arts & Technology	PS	\$44,225	\$44,225	x		x			x	
Booker T. Washington Community Service Center	PS	\$40,000								
Bridge Housing Corporation	PS	\$110,000								
Brothers Against Guns	PS	\$40,000								
CAMINOS/Pathways Learning Center	PS	\$40,000	\$40,000	x		x	x	x	x	
Central American Resource Center (CARECEN)	PS	\$45,000	\$45,000	x		x				
Chinatown Community Development Center	PS	\$40,000	\$40,000		x			x	x	
Community United Against Violence	PS	\$40,000	\$40,000				x	x		
Compass Community Services	PS	\$37,000	\$37,000	x		x		x		
Conscious Youth Media Crew	PS	\$40,000	\$40,000	x		x			x	
Donaldina Cameron House	PS	\$45,000								
Ella Hill Hutch Community Center	PS	\$50,000								
Family Independence Initiative (FII - National)	PS	\$70,000	\$70,000	x		x	x		x	
Family Service Agency of San Francisco	PS	\$290,000	\$290,000	x						
Family Service Agency of San Francisco	PS	\$100,000								
Filipino American Development Foundation/Pin@y Educational Partnerships (PE	PS	\$40,000								

\*Projects that primarily serve NRSA's

Name of Organization	Program	2010-2011 Funding Recommendation	NRSA *	NRSA Neighborhood(s) Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-Wide
Filipino-American Development Foundation: Filipino Community Center	PS	\$75,000								
GirlSource Inc.	PS	\$35,000	\$35,000	x		x			x	
Good Samaritan Family Resource Center	PS	\$40,000	\$40,000	x		x			x	
Gum Moon Residence Hall	PS	\$30,000								
Hearing and Speech Center of Northern California	PS	\$29,000								
Instituto Laboral de la Raza	PS	\$65,000	\$65,000	x		x		x		
La Casa de las Madres	PS	\$50,000								
La Raza Centro Legal	PS	\$90,000	\$90,000	x		x	x	x	x	
La Raza Community Resource Center	PS	\$55,000	\$55,000			x				
Larkin Street Youth Services	PS	\$58,000								
Lavender Youth Rec. & Info. Ct.(LYRIC)	PS	\$50,000								
Mercy Housing California	PS	\$175,000	\$175,000						x	
Mission Asset Fund	PS	\$40,000	\$40,000			x				
Mission Neighborhood Centers	PS	\$42,000	\$42,000			x				
Mission Neighborhood Centers	PS	\$30,000								
Mission Neighborhood Health Center	PS	\$30,000	\$30,000			x				
Mission SF Federal Credit Union	PS	\$40,000	\$40,000	x		x				
Network For Elders	PS	\$30,000	\$30,000	x						
Nihonmachi Legal Outreach	PS	\$90,000	\$90,000							x
Northeast Community Federal Credit Union	PS	\$45,000	\$45,000				x	x	x	
Portola Family Connections	PS	\$50,000								
Refugee Transitions	PS	\$40,000								
Samoan Community Development Center	PS	\$60,000	\$60,000	x					x	
Shanti Project	PS	\$25,000								

\*Projects that primarily serve NRSA's

Name of Organization	Program	2010-2011 Funding Recommendation	NRSA *	NRSA Neighborhood(s) Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Sunset District Comm. Develop. Corp.	PS	\$55,000								
Swords to Plowshares Veterans Rights Organization	PS	\$81,000								
Together United Recommitted Forever (T.U.R.F.)	PS	\$40,000	\$40,000	x					x	
United Playaz	PS	\$55,000	\$55,000				x			
Urban Services YMCA	PS	\$47,000								
Vietnamese Community Center of SF	PS	\$40,000	\$40,000	x		x		x	x	
Vietnamese Elderly Mutual Assistance Association	PS	\$35,000								
APA Family Support Services	WF	\$50,000	\$50,000	x	x				x	
Arriba Juntos	WF	\$90,000	\$90,000							x
Arriba Juntos	WF	\$100,000								
Asian Neighborhood Design	WF	\$50,000	\$50,000	x		x	x	x	x	
Bayview Hunter's Point Center for Arts & Technology	WF	\$60,000								
Board of Trustees of the Glide Foundation	WF	\$70,000	\$70,000	x		x		x	x	
Central City Hospitality House	WF	\$50,000	\$50,000					x		
Charity Cultural Services Center	WF	\$60,000								
Charity Cultural Services Center	WF	\$66,500								
Chinese for Affirmative Action	WF	\$75,000								
Chinese Newcomers Service Center	WF	\$80,000	\$80,000		x	x			x	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	WF	\$60,000								
Community Housing Partnership	WF	\$50,000	\$50,000	x		x	x	x		
Community Youth Center-San Francisco (CYC-SF)	WF	\$60,000								
Episcopal Community Services of SF	WF	\$100,000	\$100,000							x
Friends of the Urban Forest	WF	\$55,000	\$55,000	x		x		x	x	
Goodwill Industries of San Francisco, San Mateo & Marin Counties	WF	\$125,000								

*\*Projects that primarily serve NRSA's*

Name of Organization	Program	2010-2011 Funding Recommendation	NRSA *	NRSA Neighborhood(s) Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Hearing and Speech Center of Northern California	WF	\$40,000								
Jewish Vocational and Career Counseling Service	WF	\$70,000								
Mission Hiring Hall, Inc.	WF	\$60,000	\$60,000							x
Mission Language and Vocational School, Inc.	WF	\$50,000	\$50,000							x
Mujeres Unidas y Activas	WF	\$50,000	\$50,000	x		x	x	x	x	
Positive Resource Center	WF	\$50,000								
Renaissance Parents of Success	WF	\$50,000	\$50,000	x						
San Francisco Conservation Corps	WF	\$100,000	\$100,000	x		x		x	x	
Toolworks	WF	\$50,000								
Upwardly Global	WF	\$50,000								
Vietnamese Community Center of SF	WF	\$50,000	\$50,000	x		x		x	x	
Walden House	WF	\$100,000	\$100,000	x		x			x	
Year Up, Inc.	WF	\$50,000								
<b>Totals</b>		<b>\$6,107,502</b>	<b>\$3,306,502</b>							
<b>\$ amount allocated for Public Services after NRSA exemptions</b>		<b>\$2,801,000</b>								
<b>% of total CDBG for 2010-2011 (\$27,153,380)</b>		<b>10.3%</b>								

*\*Projects that primarily serve NRSA's*



## **Appendix E. HUD Table 3C: Consolidated Plan Listing of Projects**

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance		05Q Subsistence Payments	<b>CDBG</b>	\$50,000
Homeless/HIV/AIDS		570.204	<b>ESG</b>	
			<b>HOME</b>	
Rent subsidies and case management primarily for HIV positive clients		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	350 Golden Gate Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$40,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Tenants' rights counseling, individual and group housing counseling primarily for HIV-positive clients		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	350 Golden Gate Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area		05C Legal Services	<b>CDBG</b>	\$45,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Housing counseling, direct legal assistance and fair housing education primarily for people living with HIV/AIDS		People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1663 Mission Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area		05C Legal Services	<b>CDBG</b>	\$37,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Legal services to low-income San Francisco residents, primarily those with HIV and/or AIDS, entering or re-entering the workforce		People	<b>TOTAL</b>	\$37,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1663 Mission Street, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
APA Family Support Services	05H Employment Training	<b>CDBG</b> \$50,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b> \$50,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 459 Vienna Street, San Francisco, CA 94112		

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Arab Cultural and Community Center	05 Public Services (General)	<b>CDBG</b> \$38,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Case management in immigration, health referrals, employment services and other services	People	<b>TOTAL</b> \$38,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 2 Plaza Street, San Francisco, CA 94116		

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos		05H Employment Training	<b>CDBG</b>	\$90,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Vocational Skills Training- Health Care		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$90,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1850 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos		05H Employment Training	<b>CDBG</b>	\$100,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
One Stop Complementary Services- Adult Basic Education Skills Training, Basic Computer Skills Training, and Criminal Justice/ Reentry Services		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1850 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian & Pacific Islander Wellness Center		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
Individual and group support primarily for transgendered API persons		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	730 Polk Street, San Francisco, CA 94109			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus		05C Legal Services	<b>CDBG</b>	\$52,000
Public Services		570.201(e)	<b>ESG</b>	
Legal services primarily targeting the Asian immigrant population		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$52,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	55 Columbus Avenue, San Francisco, CA 94111			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		03 Public Facilities and Improvements (General)	<b>CDBG</b>	\$40,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
Architectural and planning services for CDBG capital grantees		Public Facilities	<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1021 Mission Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14B Rehab: Multi-Unit Residential	<b>CDBG</b>	\$111,000
Housing		570.202	<b>ESG</b>	
			<b>HOME</b>	
Design technical assistance to support rehabilitation of affordable housing		Housing Units	<b>HOPWA</b>	
			<b>TOTAL</b>	\$111,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1021 Mission Street, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Asian Neighborhood Design	05H Employment Training	<b>CDBG</b> \$50,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b> \$50,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 1021 Mission Street, San Francisco, CA 94103		

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Asian Pacific American Community Center	05 Public Services (General)	<b>CDBG</b> \$57,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Community center providing information and referral, employment, translation, public safety, and other services, for primarily low-income Asian immigrants in the Visitacion Valley and Bayview Hunters Point neighborhoods	People	<b>TOTAL</b> \$57,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 2442 Bayshore Blvd., San Francisco, CA 94134		

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Asian Women's Shelter		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG ESG</b>	\$52,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children		People		<b>TOTAL</b>	\$52,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, San Francisco, CA 94110				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Asian Women's Shelter		05G Battered and Abused Spouses		<b>CDBG ESG HOME HOPWA</b>	\$35,500
Public Services		570.201(e)		<b>HOME HOPWA</b>	
Intensive case management, counseling and advocacy services primarily for Asian and Pacific Islander battered women and their children		People		<b>TOTAL</b>	\$35,500
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, San Francisco, CA 94110				

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Asian, Inc.	05 Public Services (General)	<b>CDBG</b> \$40,000
Housing	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Pre- and post-purchase counseling for potential homebuyers	People	<b>TOTAL</b> \$40,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1167 Mission Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Bar Assoc. of SF Volunteer Legal Services	05Q Subsistence Payments	<b>CDBG</b> \$90,000
Homeless/HIV/AIDS	570.204	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless	People	<b>TOTAL</b> \$90,000

**Help the Homeless?** Yes      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** NA - ESG Activity      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 301 Battery Street, San Francisco, CA 94111

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Bar Assoc. of SF Volunteer Legal Services	19C CDBG Non-Profit Organization Capacity Building	<b>CDBG</b> \$20,000 <b>ESG</b>
Planning/Administration	570.201(p)	<b>HOME</b> <b>HOPWA</b>
Pro bono legal advice and representation and capacity building workshops for CDBG-funded organizations	Organizations	<b>TOTAL</b> \$20,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 301 Battery Street, San Francisco, CA 94111		

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Bay Area Legal Aid	05C Legal Services	<b>CDBG</b> \$65,000 <b>ESG</b>
Housing	570.201(e)	<b>HOME</b> <b>HOPWA</b>
Legal assistance and representation for residents, including public housing residents on HOPE SF sites	People	<b>TOTAL</b> \$65,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Decent Housing	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Affordability	
<b>Location(s):</b> 50 Fell Street, San Francisco, CA 94102		

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid		05C Legal Services	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
Legal assistance and education for victims of domestic violence		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	50 Fell Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunters Point Center for Arts & Technology		05 Public Services (General)	<b>CDBG</b>	\$44,225
Public Services		570.201(e)	<b>ESG</b>	
Digital media and technology training for young adults primarily living in Bayview Hunters Point		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$44,225
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2415 Third Street, San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Bayview Hunter's Point Center for Arts & Technology		05H Employment Training		<b>CDBG</b>	\$60,000
Public Services		570.201(e)		<b>ESG</b>	
Vocational Skills Training- Digital Media		People		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2415 Third Street, San Francisco, CA 94107				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Bernal Heights Neighborhood Center		14H Rehabilitation Administration		<b>CDBG</b>	\$132,000
Housing		570.202		<b>ESG</b>	
Project management activities associated with rehabilitation of affordable housing		Housing Units		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$132,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit			<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	2973 26th Street, San Francisco, CA 94110				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		19C CDBG Non-Profit Organization Capacity Building	<b>CDBG ESG</b>	\$30,000
Planning/Administration		570.201(p)	<b>HOME HOPWA</b>	
Organizational capacity building for four CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to executive directors		Organizations	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	515 Cortland Avenue, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation		05H Employment Training	<b>CDBG ESG</b>	\$70,000
Public Services		570.201(e)	<b>HOME HOPWA</b>	
Youth Sector Bridge Services- occupational skills training specifically tailored to the needs of Transition Aged Youth/ Young Adults (ages 18-24) that serves as a feeder to postsecondary education, the City's Sector Academies, or other advanced vocational		People	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	330 Ellis Street, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center		03E Neighborhood Facilities	<b>CDBG</b>	\$150,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Funding for predevelopment soft costs related to build out of a community center		Public Facilities	<b>TOTAL</b>	\$150,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	800 Presidio Avenue, San Francisco, CA 94115			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Multiple levels of computer training to low-income residents of the Western Addition and Westside Courts public housing		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	800 Presidio Avenue, San Francisco, CA 94115			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Bridge Housing Corporation	05 Public Services (General)	<b>CDBG</b>	\$110,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Community building activities for residents of the Potrero Annex and Potrero Terrace public housing developments	People	<b>TOTAL</b>	\$110,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Sustainability  
**Location(s):** 1095 Connecticut Street, San Francisco, CA 94107

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Brothers Against Guns	05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Leadership development, mentorship and case management primarily targeting 18-25 year old males living in Bayview Hunters Point and the Western Addition	People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1618 Revere Way, San Francisco, CA 94124



Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CAMINOS/Pathways Learning Center		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Multiservices including life skills, financial literacy, I&R and technology training for English learners		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1406 Valencia Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center		18B ED Technical Assistance	<b>CDBG</b>	\$150,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Entrepreneurial training, consultation, support for businesses primarily targeting the Chinatown and Mission neighborhoods specialty restaurant program		Jobs	<b>TOTAL</b>	\$150,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	300 Montgomery Street, San Francisco, CA 94104			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central American Resource Center (CARECEN)		05C Legal Services	<b>CDBG</b>	\$45,000
Public Services		570.201(e)	<b>ESG</b>	
Legal Services including Counseling, Processing and Representation primarily for immigrants		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3101 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG</b>	\$65,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Shelter beds primarily for homeless adult men		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	146 Leavenworth Street, San Francisco, CA 94102			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Central City Hospitality House	05H Employment Training	<b>CDBG</b> \$50,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b> \$50,000
<b>Help the Homeless?</b> Yes	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 290 Turk Street, San Francisco, CA 94110		

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Charity Cultural Services Center	05H Employment Training	<b>CDBG</b> \$60,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Vocational Skills Training- Hospitality	People	<b>TOTAL</b> \$60,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 827 Stockton Street, San Francisco, CA 94108		

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Charity Cultural Services Center	05H Employment Training	<b>CDBG</b>	\$66,500
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b>	\$66,500

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 827 Stockton Street, San Francisco, CA 94108

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Children's Council of SF	18C Micro-Enterprise Assistance	<b>CDBG</b>	\$40,000
Economic Development	570.201(o)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Business technical assistance child care program in English and Spanish targeting new and existing child care providers	People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 445 Church Street, San Francisco, CA 94114

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Chinatown Community Development Center	05K Tenant/Landlord Counseling	<b>CDBG</b>	\$50,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Eviction prevention assistance, tenant counseling for primarily monolingual Chinese households	People	<b>TOTAL</b>	\$50,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 663 Clay Street, San Francisco, CA 94111

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Chinatown Community Development Center	14H Rehabilitation Administration	<b>CDBG</b>	\$215,000
Housing	570.202	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Project management activities associated with rehabilitation of affordable housing	Housing Units	<b>TOTAL</b>	\$215,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(3) - Low/Mod Housing Benefit      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 201 Turk Street, San Francisco, CA 94102

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management services and leadership training for youth ages 16-24		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	655 Clay Street, San Francisco, CA 94111			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese for Affirmative Action		05H Employment Training	<b>CDBG</b>	\$75,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One Stop Complementary Services- Services for Limited English Proficiency Jobseekers, and Basic Computer Skills Training		People	<b>TOTAL</b>	\$75,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	17 Walter U Lum Place, San Francisco, CA 94108			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center		18B ED Technical Assistance	<b>CDBG</b>	\$65,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Entrepreneurial consultation and support for small business owners and entrepreneurs primarily targeting Asian and Pacific Islander microenterprise and small businesses Citywide		Jobs	<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	777 Stockton Street, San Francisco, CA 94108			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center		05H Employment Training	<b>CDBG</b>	\$80,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One Stop Complementary Services- Services for Limited English Proficiency Jobseekers		People	<b>TOTAL</b>	\$80,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	777 Stockton Street, San Francisco, CA 94108			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Community Awareness & Treatment Services.		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG ESG</b>	\$25,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Shelter beds for homeless women		People		<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1049 Howard Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Community Awareness & Treatment Services.		05 Public Services (General)		<b>CDBG ESG</b>	\$25,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Case management services for homeless women in a shelter		People		<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1049 Howard Street, San Francisco, CA 94103				



Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		18C Micro-Enterprise Assistance	<b>CDBG ESG</b>	\$85,000
Economic Development		570.201(o)	<b>HOME HOPWA</b>	
Business technical assistance primarily for new and existing lesbians, gay, bisexual and transgender owned micro-enterprises		People	<b>TOTAL</b>	\$85,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		05 Public Services (General)	<b>CDBG ESG</b>	\$40,000
Housing		570.201(e)	<b>HOME HOPWA</b>	
Pre-purchase homebuyer education and counseling services for primarily the LGBT community		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		05H Employment Training	<b>CDBG ESG</b>	\$60,000
Public Services		570.201(e)	<b>HOME HOPWA</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program		People	<b>TOTAL</b>	\$60,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1800 Market Street, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Design Center		19C CDBG Non-Profit Organization Capacity Building	<b>CDBG ESG</b>	\$20,000
Planning/Administration		570.201(p)	<b>HOME HOPWA</b>	
Technical assistance and owner representation services for CDBG capital grantees		Organizations	<b>TOTAL</b>	\$20,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	5 Thomas Mellon Circle, San Francisco, CA 94134			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		14H Rehabilitation Administration	<b>CDBG</b>	\$145,000
Housing		570.202	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Project management activities associated with rehabilitation of affordable housing		Housing Units	<b>TOTAL</b>	\$145,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	160 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program		People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1095 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Initiatives/EAG		18B ED Technical Assistance	<b>CDBG</b>	\$190,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in three neighborhoods, Excelsior, OMI and Portola		Businesses	<b>TOTAL</b>	\$190,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	354 Pine Street, San Francisco, CA 94104			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Initiatives/VVBIG		18B ED Technical Assistance	<b>CDBG</b>	\$65,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in Visitacion Valley		Businesses	<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	354 Pine Street, San Francisco, CA 94134			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Community United Against Violence	05G Battered and Abused Spouses	<b>CDBG</b> \$40,000
Public Services	570.201(e)	<b>ESG</b>
Case management and support services primarily for LGBTQQ (lesbian, gay, bisexual, transgender, queer and questioning) domestic violence victims	People	<b>HOME</b>
		<b>HOPWA</b>
		<b>TOTAL</b> \$40,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 170 A Capp Street, San Francisco, CA 94110		

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Community Youth Center-San Francisco (CYC-SF)	05H Employment Training	<b>CDBG</b> \$60,000
Public Services	570.201(e)	<b>ESG</b>
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>HOME</b>
		<b>HOPWA</b>
		<b>TOTAL</b> \$60,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 1038 Post Street, San Francisco, CA 94109		

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<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Compass Community Services		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG ESG</b>	\$50,000
Homeless/HIV/AIDS		570.201(e)	<b>HOME HOPWA</b>	
Shelter beds for homeless families		People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	246 McAllister Street, San Francisco, CA 94102			

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<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Compass Community Services		05K Tenant/Landlord Counseling	<b>CDBG ESG</b>	\$35,000
Housing		570.201(e)	<b>HOME HOPWA</b>	
Housing counseling for homeless families		People	<b>TOTAL</b>	\$35,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	995 Market Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services		05 Public Services (General)	<b>CDBG</b>	\$37,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management, intensive supportive services, housing placement assistance and workforce readiness for homeless families		People	<b>TOTAL</b>	\$37,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	246 McAllister Street, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services		19C CDBG Non-Profit Organization Capacity Building	<b>CDBG</b>	\$92,475
Planning/Administration		570.201(p)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Technical assistance, consultation and workshop vouchers for CDBG-funded agencies and city staff; community planning process for the Western Addition		Organizations	<b>TOTAL</b>	\$92,475
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	731 Market Street, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/Description</b>		<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Connect the Dots/Earth Island Institute		19C CDBG Non-Profit Organization Capacity Building	<b>CDBG ESG</b>	\$25,000
Planning/Administration		570.201(p)	<b>HOME HOPWA</b>	
Technical assistance to CDBG funded agencies to make their facilities more financially and environmentally efficient		Organizations	<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1442 Florida Street, San Francisco, CA 94110			

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<b>Project Title/Priority Need Category/Description</b>		<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Conscious Youth Media Crew		05 Public Services (General)	<b>CDBG ESG</b>	\$40,000
Public Services		570.201(e)	<b>HOME HOPWA</b>	
Multiservices including media production training, education planning, green living and life skills development for Transitional Aged Youth		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1230 Howard Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Dolores Street Community Services		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG ESG</b>	\$33,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Shelter beds for homeless men		People		<b>TOTAL</b>	\$33,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1050 South Van Ness Avenue, San Francisco, CA 94110				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Dolores Street Community Services		14H Rehabilitation Administration		<b>CDBG ESG HOME HOPWA</b>	\$43,056
Housing		570.202		<b>HOME HOPWA</b>	
Project management activities associated with rehabilitation of affordable housing		Housing Units		<b>TOTAL</b>	\$43,056
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit			<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	35-37 Woodward Street, San Francisco, CA 94110				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		20 Planning	<b>CDBG</b>	\$10,000
Planning/Administration		570.205	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Strategic Plan Development for Immigrant Rapid Response Collaborative		NA	<b>TOTAL</b>	\$10,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	938 Valencia Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House		05 Public Services (General)	<b>CDBG</b>	\$45,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
English tutorial and supportive employment services for adult students		People	<b>TOTAL</b>	\$45,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	920 Sacramento Street, San Francisco, CA 94108			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Ella Hill Hutch Community Center		05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
GED preparation primarily for Western Addition youth and young adults		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1050 McAllister Street, San Francisco, CA 94115			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG</b>	\$65,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Shelter beds for homeless adults		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	208 8th Street, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Episcopal Community Services of SF	05H Employment Training	<b>CDBG</b>	\$100,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
One Stop Complementary Services- Adult Basic Education Skills Training, Basic Computer Skills Training, Criminal Justice/ Reentry Services, Disability Services, and Services for Limited English Proficiency Job Seekers	People	<b>TOTAL</b>	\$100,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 165 Eighth Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Eviction Defense Collaborative, Inc.	05K Tenant/Landlord Counseling	<b>CDBG</b>	\$30,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Counseling and emergency legal assistance for tenants threatened with eviction	People	<b>TOTAL</b>	\$30,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 995 Market Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Family Independence Initiative (FII - National)	05 Public Services (General)	<b>CDBG</b>	\$70,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management, financial education, matched savings accounts and increased social networks to assist low-income families in becoming self-sufficient	People	<b>TOTAL</b>	\$70,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1203 Preservation Park Way, Oakland, CA 94612

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Family Service Agency of San Francisco	05 Public Services (General)	<b>CDBG</b>	\$100,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Community building activities for residents of the Westside Courts public housing development	People	<b>TOTAL</b>	\$100,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Sustainability  
**Location(s):** 2601 Sutter Street, San Francisco, CA 94115

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Family Service Agency of San Francisco		05 Public Services (General)	<b>CDBG</b>	\$290,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Community building activities for residents of the Hunters View public housing development		People	<b>TOTAL</b>	\$290,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	225 Westpoint Road, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino American Development Foundation/Pin@y Educational Partnerships (PE		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Service Learning and Mentorship for Transitional Aged Youth		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	4681 Mission Street, San Francisco, CA 94112			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Filipino-American Development Foundation: Filipino Community Center	05 Public Services (General)	<b>CDBG</b> \$75,000 <b>ESG</b>
Public Services	570.201(e)	<b>HOME</b> <b>HOPWA</b>
Intake and Assessment, Case Management and Multiservices targeted to the Filipino Community in San Francisco	People	<b>TOTAL</b> \$75,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 4681 Mission Street, San Francisco, CA 94112		

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Friends of the Urban Forest	03N Tree Planting	<b>CDBG</b> \$40,000 <b>ESG</b>
Public Facilities	570.201(c)	<b>HOME</b> <b>HOPWA</b>
Planting of 250 trees in Visitacion Valley and Bayview Hunters Point	People	<b>TOTAL</b> \$40,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(1) - Low/Mod Area Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Sustainability	
<b>Location(s):</b> 1007 General Kennedy Avenue, San Francisco, CA 94129		

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Friends of the Urban Forest	05H Employment Training	<b>CDBG</b> \$55,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Vocational Skills Training- Green Collar	People	<b>TOTAL</b> \$55,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1007 General Kennedy Avenue, San Francisco, CA 94129  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Friendship House Association of American Indians	05 Public Services (General)	<b>CDBG</b> \$36,900
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Life skills and case management primarily for Native American adults	People	<b>TOTAL</b> \$36,900

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 56 Julian Avenue, San Francisco, CA 94103  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility



<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
GirlSource Inc.	05 Public Services (General)	<b>CDBG</b>	\$35,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Technology and Leadership Training Program for Transitional Aged Young Women	People	<b>TOTAL</b>	\$35,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1550 Bryant Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Good Samaritan Family Resource Center	05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Education Services for monolingual adults, including ESL, Computer and Financial Literacy	People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1294 Potrero Avenue, San Francisco, CA 94110

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Goodwill Industries of San Francisco, San Mateo & Marin Counties		05H Employment Training	<b>CDBG</b>	\$125,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One Stop Complementary Services- Criminal Justice/ Reentry Services		People	<b>TOTAL</b>	\$125,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1500 Mission Street, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
GP/TODCO, Inc.		14H Rehabilitation Administration	<b>CDBG</b>	\$47,000
Housing		570.202	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Project management activities associated with rehabilitation of affordable housing		Housing Units	<b>TOTAL</b>	\$47,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1095 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Gum Moon Residence Hall		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG ESG</b>	\$55,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault		People		<b>TOTAL</b>	\$55,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	940 Washington Street, San Francisco, CA 94108				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Gum Moon Residence Hall		05 Public Services (General)		<b>CDBG ESG</b>	\$30,000
Public Services		570.201(e)		<b>HOME HOPWA</b>	
Provide bilingual/bicultural parenting education workshops and peer support groups to 60 parents/caregivers		People		<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2327 Clement Street, San Francisco, CA 94132				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Hamilton Family Center, Inc		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG ESG</b>	\$50,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Shelter beds for homeless families		People		<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	260 Golden Gate Avenue, San Francisco, CA 94102				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Hamilton Family Center, Inc		05K Tenant/Landlord Counseling		<b>CDBG ESG</b>	\$35,000
Housing		570.201(e)		<b>HOME HOPWA</b>	
Eviction prevention assistance and housing counseling for homeless families		People		<b>TOTAL</b>	\$35,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	260 Golden Gate Avenue, San Francisco, CA 94102				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California		05B Services for the Disabled	<b>CDBG</b>	\$29,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Information and referral, life skills training and case management for hearing impaired youth aged 16-24		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$29,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1234 Divisadero Street, San Francisco, CA 94115			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California		05H Employment Training	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
One Stop Complementary Services- Disability Services		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1234 Divisadero Street, San Francisco, CA 94115			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
HomeownershipSF	19C CDBG Non-Profit Organization Capacity Building	<b>CDBG</b> \$25,000 <b>ESG</b>
Planning/Administration	570.201(p)	<b>HOME</b> <b>HOPWA</b>
Capacity building for a collaborative of five San Francisco agencies that provide homeownership assistance to low- and moderate-income residents	Organizations	<b>TOTAL</b> \$25,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 930 Alabama Street, San Francisco, CA 94110  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
HOPWA - Capital Projects	31 HOPWA	<b>CDBG</b> <b>ESG</b> <b>HOME</b> <b>HOPWA</b>
Homeless/HIV/AIDS	574	\$950,000
Funding of pipeline housing project for homeless people funded with multiple sources.	6 Housing Units	<b>TOTAL</b> \$950,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Capital Projects	31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS	574		\$424,491
Funding of capital and operating needs of existing projects—beyond scope covered by project reserves.	20 Housing Units	<b>TOTAL</b>	\$424,491

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Catholic Charities CYO	31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS	574		\$3,099,603
Supportive services, facility operating costs and project sponsor administration at two RCF-CIs; and housing advocacy services to people who are eligible for and/or receiving HOPWA deep rent subsidies.	92 Housing Units	<b>TOTAL</b>	\$3,099,603

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 180 Howard Street, San Francisco, CA 94105

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Dolores Street Community Services		31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS		574		\$479,350
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		10 Housing Units	<b>TOTAL</b>	\$479,350
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	220 Dolores Street, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - Larkin Street Youth Services		31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS		574		\$348,144
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		12 Housing Units	<b>TOTAL</b>	\$348,144
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	129 Hyde Street, San Francisco, CA 94102			



Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Maitri		31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS		574		\$492,167
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		14 Housing Units	<b>TOTAL</b>	\$492,167
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	401 Duboce Street, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - San Francisco Housing Authority		31 HOPWA	<b>CDBG ESG HOME HOPWA</b>	
Homeless/HIV/AIDS		574		\$3,250,000
Rental assistance program for very low-income persons with HIV/AIDS (includes project sponsor administration).		280 Housing Units	<b>TOTAL</b>	\$3,250,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - HOPWA Activity		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Public 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1815 Egbert Street, San Francisco, CA 94124			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA - San Francisco Redevelopment Agency	31B HOPWA Grantee Administration	<b>CDBG</b>	
Planning/Administration	574	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	\$262,693
San Francisco administration of HOPWA Program	NA	<b>TOTAL</b>	\$262,693

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Local Government  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103  
**HUD Objective:** NA  
**HUD Outcome:** NA

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA (Marin) - County of Marin	31B HOPWA Grantee Administration	<b>CDBG</b>	
Planning/Administration	574	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	\$10,506
Marin County administration of HOPWA Program	NA	<b>TOTAL</b>	\$10,506

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Local Government  
**Location(s):** 3501 Civic Center Drive, San Rafael, CA 94903  
**HUD Objective:** NA  
**HUD Outcome:** NA

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
HOPWA (Marin) - Marin Housing Authority	31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS	574	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	\$339,694
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration).	31 Housing Units	<b>TOTAL</b>	\$339,694

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Public 570.500(c)  
**Location(s):** 4020 Civic Center Drive, San Rafael, CA 94903

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
HOPWA (San Mateo) - Mental Health Association of San Mateo	31 HOPWA	<b>CDBG</b>	
Homeless/HIV/AIDS	574	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	\$630,708
Short-term rental and mortgage payment assistance, related supportive services (including permanent housing placement costs) and project sponsor administration for persons with HIV/AIDS.	200 Housing Units	<b>TOTAL</b>	\$630,708

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2686 Spring Street, Redwood City, CA 94063

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA (San Mateo) - San Mateo County AIDS Program	31B HOPWA Grantee Administration	<b>CDBG ESG HOME HOPWA</b>	
Planning/Administration	574		\$26,133
San Mateo County administration of HOPWA Program.	NA	<b>TOTAL</b>	\$26,133

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Local Government  
**Location(s):** 225 37th Avenue, San Mateo, CA 94403  
**HUD Objective:** NA  
**HUD Outcome:** NA

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
HOPWA (San Mateo) - San Mateo County AIDS Program--Benefits Counseling	31 HOPWA	<b>CDBG ESG</b>	
Homeless/HIV/AIDS	574	<b>HOME HOPWA</b>	\$214,259
Benefits counseling services & case management for very low-income persons with HIV/AIDS (includes project sponsor administration).	400 People	<b>TOTAL</b>	\$214,259

**Help the Homeless?** No  
**Help those with HIV or AIDS?** Yes  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - HOPWA Activity  
**Sub-recipient:** Local Government  
**Location(s):** 225 37th Avenue, San Mateo, CA 94403  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Independent Living Resource Center of SF		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$55,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Housing counseling and eviction prevention services primarily for people with disabilities		People	<b>TOTAL</b>	\$55,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	649 Mission Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Laboral de la Raza		05C Legal Services	<b>CDBG</b>	\$65,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Legal Services including Counseling, Referral and Representation primarily for low-wage workers that are owed wages by employers		People	<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2947 16th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Japanese Community Youth Council (JCYC)/Japantown Task Force		18B ED Technical Assistance	<b>CDBG</b>	\$50,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses primarily targeting small businesses and microenterprises in the Japantown commercial corridor		Businesses	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1765 Sutter Street, San Francisco, CA 94115			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service		05H Employment Training	<b>CDBG</b>	\$70,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Youth Sector Bridge Services- occupational skills training specifically tailored to the needs of Transition Aged Youth/ Young Adults (ages 18-24) that serves as a feeder to postsecondary education, the City's Sector Academies, or other advanced vocational		People	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	225 Bush Street, San Francisco, CA 94104			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
La Casa de las Madres		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG ESG</b>	\$100,000
Homeless/HIV/AIDS		570.201(e)		<b>HOME HOPWA</b>	
Shelter beds in a comprehensive support program for battered women and their children		People		<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1663 Mission Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
La Casa de las Madres		05G Battered and Abused Spouses		<b>CDBG ESG</b>	\$50,000
Public Services		570.201(e)		<b>HOME HOPWA</b>	
Community-based intervention and support services for battered women and their children		People		<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1663 Mission Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Cocina		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$65,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
Commercial kitchen and business incubator that supports the development of microenterprises		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	2948 Folsom Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Centro Legal		05C Legal Services	<b>CDBG</b>	\$90,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Legal Services including Counseling, Representation and Processing		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$90,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	474 Valencia Street, San Francisco, CA 94103			



Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
La Raza Community Resource Center		05C Legal Services		<b>CDBG</b>	\$55,000
Public Services		570.201(e)		<b>ESG</b>	
Legal Services including Processing, Counseling and Referrals		People		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$55,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	474 Valencia Street, San Francisco, CA 94103				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Larkin Street Youth Services		03T Operating Costs of Homeless/AIDS Patients Programs		<b>CDBG</b>	\$54,000
Homeless/HIV/AIDS		570.201(e)		<b>ESG</b>	
Shelter beds for homeless youth		People		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$54,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - ESG Activity			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	869 Ellis Street, San Francisco, CA 94109				

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		05 Public Services (General)	<b>CDBG</b>	\$58,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Case management and transition to stable housing for homeless youth		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$58,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)		05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
Youth advocacy/case management support services, and connection to access points to critical services for LGBTQQ youth		People	<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	127 Collingwood Street, San Francisco, CA 94114			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Legal Assistance to the Elderly		05C Legal Services	<b>CDBG</b>	\$30,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Legal advice and representation on housing issues primarily for seniors and adults with disabilities		People	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	995 Market Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Manilatown Heritage Foundation		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$30,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Tenant counseling, representation and advocacy for renters		People	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	953 Mission Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description			HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Administration of HOME Program			21H HOME Admin/Planning Costs of PJ (subject to 10% cap)		CDBG ESG	
Housing					HOME HOPWA	\$888,176
General administrative expenses for HOME program			NA		TOTAL	\$888,176
Help the Homeless?		No	Start Date:	07/01/2010		
Help those with HIV or AIDS?		No	Completion Date:	06/30/2011		
Eligibility:			NA - HOME Activity		HUD Objective:	NA
Sub-recipient:			Local Government		HUD Outcome:	NA
Location(s):			1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description			HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Affordable Housing Development			12 Construction of Housing		CDBG ESG HOME HOPWA	\$7,643,582
Housing			570.201(m)			
Development of affordable housing			Housing Units		TOTAL	\$7,643,582
Help the Homeless?		No	Start Date:	07/01/2010		
Help those with HIV or AIDS?		No	Completion Date:	06/30/2011		
Eligibility:	NA - HOME Activity			HUD Objective:	NA	
Sub-recipient:	Private 570.500(c)			HUD Outcome:	NA	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103					

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Housing - Capital and Public Space Improvement Program Contingency	03 Public Facilities and Improvements (General)	<b>CDBG ESG</b>	\$450,000
Public Facilities	570.201(c)	<b>HOME HOPWA</b>	
Funds for unforeseen expenses for existing capital and public space improvement projects	Public Facilities	<b>TOTAL</b>	\$450,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Sustainability  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Mayor's Office of Housing - Capital and Public Space Improvement Program Delivery Costs	03 Public Facilities and Improvements (General)	<b>CDBG ESG</b>	\$337,873
Public Facilities	570.201(c)	<b>HOME HOPWA</b>	
Capital and Public Space Improvement program delivery costs	Public Facilities	<b>TOTAL</b>	\$337,873

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Local Government      **HUD Outcome:** Sustainability  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - CDBG Program Administration		21A General Program Administration		<b>CDBG</b>	\$4,677,975
Planning/Administration		570.206		<b>ESG</b>	
				<b>HOME</b>	
				<b>HOPWA</b>	
General administrative expenses for CDBG program		NA		<b>TOTAL</b>	\$4,677,975
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - Administrative or Planning Activity			<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government			<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program		14A Rehab; Single-Unit Residential		<b>CDBG</b>	\$4,700,000
Housing		570.202		<b>ESG</b>	
				<b>HOME</b>	
				<b>HOPWA</b>	
Community Housing Rehabilitation Loan Program		Housing Units		<b>TOTAL</b>	\$4,700,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit			<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Consolidated Planning		20 Planning	<b>CDBG</b>	\$110,000
Planning/Administration		570.205	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Development of HUD required Consolidated Plan and annual Action Plan		NA	<b>TOTAL</b>	\$110,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - ESG Program Administration		21A General Program Administration	<b>CDBG</b>	\$46,326
Planning/Administration		570.206	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
General administrative expenses for the ESG program		NA	<b>TOTAL</b>	\$46,326
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Local Government		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office Of Housing - Housing Development Pool		14B Rehab: Multi-Unit Residential		<b>CDBG</b>	\$5,242,715
Housing		570.202		<b>ESG</b>	
Housing Development Pool		Housing Units		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$5,242,715
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(3) - Low/Mod Housing Benefit			<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Section 108 Loan Repayment		19F Planned Repayment of Section 108 Loans		<b>CDBG</b>	\$210,000
Public Facilities				<b>ESG</b>	
Section 108 loan repayment for a capital project		NA		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$210,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	NA - Section 108 Loan Repayment			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Local Government			<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103				



Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Tenant-Based Rental Assistance		05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	<b>CDBG ESG</b>	
Housing		570.204	<b>HOME HOPWA</b>	\$350,000
Rental assistance to prevent evictions		Households	<b>TOTAL</b>	\$350,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - HOME Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mental Health Association of San Francisco		05K Tenant/Landlord Counseling	<b>CDBG ESG</b>	\$41,877
Housing		570.201(e)	<b>HOME HOPWA</b>	
Tenant/Landlord Counseling and training primarily for formerly homeless tenants and supportive housing providers		People	<b>TOTAL</b>	\$41,877
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	870 Market Street, San Francisco, CA 94102			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mercy Housing California		05 Public Services (General)	<b>CDBG</b>	\$175,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Community building activities for residents of the Sunnydale public housing development		People	<b>TOTAL</b>	\$175,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1654 Sunnydale Street, San Francisco, CA 94134			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Asset Fund		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Provide financial coaching and IDA account services		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2301 Mission Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$65,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Retail business incubator that supports the development of microenterprises in the Mission		People	<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	2301 Mission Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$165,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises		People	<b>TOTAL</b>	\$165,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	2301 Mission Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		05 Public Services (General)	<b>CDBG</b>	\$155,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention		People	<b>TOTAL</b>	\$155,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3505 20th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		20 Planning	<b>CDBG</b>	\$20,000
Planning/Administration		570.205	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Plaza Adelante service and collaboration planing and assessment for co-located programs		NA	<b>TOTAL</b>	\$20,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - Administrative or Planning Activity		<b>HUD Objective:</b>	NA
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	NA
<b>Location(s):</b>	2301 Mission Street, San Francisco, CA 94110			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Mission Hiring Hall, Inc.	03E Neighborhood Facilities	<b>CDBG</b> \$200,000
Public Facilities	570.201(c)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Build out of tenant improvements in a former medical clinic to program space for job development services in the South of Market neighborhood	Public Facilities	<b>TOTAL</b> \$200,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Sustainability	
<b>Location(s):</b> 288 7th Street, San Francisco, CA 94103		

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Mission Hiring Hall, Inc.	05H Employment Training	<b>CDBG</b> \$60,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b> \$60,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Availability/Accessibility	
<b>Location(s):</b> 3042 16th Street, San Francisco, CA 94103		

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Kids		03M Child Care Centers	<b>CDBG</b>	\$99,900
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Bring childcare facility (licensed to serve 45 infants and toddlers) into compliance with state licensing requirements		Public Facilities	<b>TOTAL</b>	\$99,900
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1050 South Van Ness Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.		03E Neighborhood Facilities	<b>CDBG</b>	\$70,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
ADA upgrades to entry, doors/hardware, parking, restrooms, elevator, HVAC, fire sprinklers upgrades and pipe repairs		Public Facilities	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	2929 19th Street, San Francisco, CA 94110			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Mission Language and Vocational School, Inc.	05H Employment Training	<b>CDBG</b>	\$50,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)	<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2929 19th Street, San Francisco, CA 94110		

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Mission Neighborhood Centers	03E Neighborhood Facilities	<b>CDBG</b>	\$75,000
Public Facilities	570.201(c)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Construct loft area of a family resource center in Bayview neighborhood	Public Facilities	<b>TOTAL</b>	\$75,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit	<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)	<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1337 Evans Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mission Neighborhood Centers		05A Senior Services		<b>CDBG</b>	\$30,000
Public Services		570.201(e)		<b>ESG</b>	
Senior Services including Recreation, Meals and Social Services		People		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	4802 Mission Street, San Francisco, CA 94112				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mission Neighborhood Centers		05 Public Services (General)		<b>CDBG</b>	\$42,000
Public Services		570.201(e)		<b>ESG</b>	
Evening Services including GED, Recreation and Life Skills for Transitional Aged Youth		People		<b>HOME</b>	
				<b>HOPWA</b>	
				<b>TOTAL</b>	\$42,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010		
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011		
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit			<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)			<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	534 Precita Avenue, San Francisco, CA 94110				



Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center		05 Public Services (General)	<b>CDBG</b>	\$30,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case Management, Service Learning and Education for Homeless Individuals		People	<b>TOTAL</b>	\$30,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	165 Capp Street, San Francisco, CA 94110			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission SF Federal Credit Union		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$44,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Increase access to capital services, primarily targeting immigrant entrepreneurs in the Mission District		People	<b>TOTAL</b>	\$44,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	3269 Mission Street, San Francisco, CA 94110			

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<b>Project Title/Priority Need Category/Description</b>		<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Mission SF Federal Credit Union		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
Financial services primarily for the un-banked population		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3269 Mission Street, San Francisco, CA 94110			

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<b>Project Title/Priority Need Category/Description</b>		<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Mujeres Unidas y Activas		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	3543 18th Street, San Francisco, CA 94110			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Network For Elders	05A Senior Services	<b>CDBG</b>	\$30,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management and in-home care for frail seniors primarily living in the Bayview Hunters Point neighborhood	People	<b>TOTAL</b>	\$30,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1555 Burke Avenue, San Francisco, CA 94124

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Nihonmachi Legal Outreach	05C Legal Services	<b>CDBG</b>	\$90,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	People	<b>TOTAL</b>	\$90,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1121 Mission Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
North of Market Neighborhood Improvement Corp.	18B ED Technical Assistance	<b>CDBG</b> \$70,865
Economic Development	570.203(b)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in the Tenderloin	Businesses	<b>TOTAL</b> \$70,865

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(1) - Low/Mod Area Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** P.O. Box 42048, San Francisco, CA 94142-0483  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Sustainability

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
Northeast Community Federal Credit Union	05 Public Services (General)	<b>CDBG</b> \$45,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Financial services primarily for the un-banked population	People	<b>TOTAL</b> \$45,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 288 Jones Street, San Francisco, CA 94102  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Office of Economic and Workforce Development	05H Employment Training	<b>CDBG</b>	\$193,373
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Job training, development and placement costs	People	<b>TOTAL</b>	\$193,373

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** , San Francisco, CA

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Office of Economic and Workforce Development - Section 108 Repayment Contingency	19F Planned Repayment of Section 108 Loans	<b>CDBG</b>	\$357,343
Economic Development		<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Section 108 loan repayment contingency for economic development activities	NA	<b>TOTAL</b>	\$357,343

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** NA - Section 108 Loan Repayment      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Local Government      **HUD Outcome:** Affordability  
**Location(s):** 1 South Van Ness Avenue, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development - SF Shines Façade Improvement Program		14E Rehabilitation: Publicly or Privately Owned Commercial/Industrial	<b>CDBG ESG</b>	\$25,362
Economic Development		570.202	<b>HOME HOPWA</b>	
City's facade improvement program targeting small businesses in low- and moderate-income commercial neighborhoods		People	<b>TOTAL</b>	\$25,362
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(1) - Low/Mod Area Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Opportunity Fund Northern California		18C Micro-Enterprise Assistance	<b>CDBG ESG</b>	\$65,000
Economic Development		570.201(o)	<b>HOME HOPWA</b>	
Increase access to capital services, primarily targeting low-income micro-entrepreneurs		People	<b>TOTAL</b>	\$65,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	785 Market Street, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Pacific Community Ventures	18B ED Technical Assistance	<b>CDBG</b> \$65,000
Economic Development	570.203(b)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the Eastern Neighborhoods in the manufacturing sector	Jobs	<b>TOTAL</b> \$65,000
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(4) - Low/Mod Job Creation/Retention	<b>HUD Objective:</b> Economic Opportunity	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Affordability	
<b>Location(s):</b> 51 Federal Street, San Francisco, CA 94107		

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Portola Family Connections	03E Neighborhood Facilities	<b>CDBG</b> \$144,524
Public Facilities	570.201(c)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Replacement of roof and installation of new fire sprinkler system	Public Facilities	<b>TOTAL</b> \$144,524
<b>Help the Homeless?</b> No	<b>Start Date:</b> 07/01/2010	
<b>Help those with HIV or AIDS?</b> No	<b>Completion Date:</b> 06/30/2011	
<b>Eligibility:</b> 570.208(a)(2) - Low/Mod Limited Clientele Benefit	<b>HUD Objective:</b> Suitable Living Environment	
<b>Sub-recipient:</b> Private 570.500(c)	<b>HUD Outcome:</b> Sustainability	
<b>Location(s):</b> 2565 San Bruno Avenue, San Francisco, CA 94134		

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Portola Family Connections		05 Public Services (General)	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Multi Services including ESL, Financial Literacy, Information and Referrals and Case Management for low-income adults with children		People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	49 Ocean Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Positive Resource Center		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
One Stop Complementary Services- Disability Services		People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	Yes	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	785 Market Street, San Francisco, CA 94103			



<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Providence Foundation	05 Public Services (General)	<b>CDBG</b>	\$45,000
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Shelter beds for homeless individuals	People	<b>TOTAL</b>	\$45,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1218 Mendell Street, San Francisco, CA 94124  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Refugee Transitions	05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Individualized home-based and small group VESL/ESL training to increase job training or employment options primarily for Asian refugees and immigrants	People	<b>TOTAL</b>	\$40,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 870 Market Street, San Francisco, CA 94102  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$165,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Entrepreneurial training, consultation, and support for women and men starting micro-enterprises		People	<b>TOTAL</b>	\$165,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	275 5th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$170,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods		People	<b>TOTAL</b>	\$170,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	3801 Third Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Parents of Success		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program		People	<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1800 Oakdale Avenue, San Francisco, CA 94124			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Richmond District Neighborhood Center		03E Neighborhood Facilities	<b>CDBG</b>	\$150,817
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Safety and accessibility improvements at multipurpose community center		Public Facilities	<b>TOTAL</b>	\$150,817
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	741 30th Avenue, San Francisco, CA 94121			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
Samoan Community Development Center	05 Public Services (General)	<b>CDBG</b>	\$60,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	People	<b>TOTAL</b>	\$60,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 2055 Sunnydale Avenue, San Francisco, CA 94134  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>	
San Francisco Community Land Trust	05 Public Services (General)	<b>CDBG</b>	\$34,900
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Information sessions, pre- and post-purchase education and counseling services regarding the land trust model	People	<b>TOTAL</b>	\$34,900

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 55A Columbus Avenue, San Francisco, CA 94111  
**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		03 Public Facilities and Improvements (General)	<b>CDBG</b>	\$200,000
Public Facilities		570.201(c)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Implement 15 public space improvement projects in partnership with 8 SFUSD sites, 3 SFHA sites, and 4 community nonprofit sites		Public Facilities	<b>TOTAL</b>	\$200,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Sustainability
<b>Location(s):</b>	, San Francisco, CA 94123			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		05H Employment Training	<b>CDBG</b>	\$100,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program		People	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation		05 Public Services (General)	<b>CDBG</b>	\$70,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention		People	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	4439 Third Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency		18B ED Technical Assistance	<b>CDBG</b>	\$186,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Economic development project		Jobs	<b>TOTAL</b>	\$186,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1 South Van Ness Avenue, San Francisco, CA 94103			

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Self-Help for the Elderly	05K Tenant/Landlord Counseling	<b>CDBG</b>	\$41,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Eviction prevention assistance and tenant counseling / advocacy primarily for elderly renters	People	<b>TOTAL</b>	\$41,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 407 Sansome Street, San Francisco, CA 94111

**HUD Objective:** Decent Housing  
**HUD Outcome:** Affordability

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
SF Urban Community Housing Corporation	05 Public Services (General)	<b>CDBG</b>	\$50,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Pre-purchase homeownership education and counseling	People	<b>TOTAL</b>	\$50,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1730 O'Farrell Street, San Francisco, CA 94115

**HUD Objective:** Decent Housing  
**HUD Outcome:** Availability/Accessibility

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Shanti Project		05M Health Services	<b>CDBG</b>	\$25,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Supportive services including case management and care navigation primarily for low-income women diagnosed with breast cancer		People	<b>TOTAL</b>	\$25,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	730 Polk Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
South of Market Foundation		18B ED Technical Assistance	<b>CDBG</b>	\$70,000
Economic Development		570.203(b)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Entrepreneurial consultation, training, and support for small business owners and entrepreneurs located in the South of Market, Tenderloin and Western Addition neighborhoods		Jobs	<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(4) - Low/Mod Job Creation/Retention		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1083 Mission Street, San Francisco, CA 94103			



<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Southeast Asian Community Center	18B ED Technical Assistance	<b>CDBG</b>	\$150,000
Economic Development	570.203(b)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Entrepreneurial consultation and support for Asian and Pacific Islander small business owners	Jobs	<b>TOTAL</b>	\$150,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(4) - Low/Mod Job Creation/Retention      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 875 O'Farrell Street, San Francisco, CA 94109

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Sunset District Comm. Develop. Corp.	05 Public Services (General)	<b>CDBG</b>	\$55,000
Public Services	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Intensive case management for youth at risk or involved with the juvenile justice system	People	<b>TOTAL</b>	\$55,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 3918 Judah Street, San Francisco, CA 94122

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Swords to Plowshares Veterans Rights Organization		05C Legal Services	<b>CDBG</b>	\$81,000
Public Services		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Case management and legal representation for veterans seeking benefits		People	<b>TOTAL</b>	\$81,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1060 Howard Street, San Francisco, CA 94103			

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<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Tenderloin Housing Clinic, Inc.		05C Legal Services	<b>CDBG</b>	\$87,500
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Legal counseling and representation for tenants threatened with eviction		People	<b>TOTAL</b>	\$87,500
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	126 Hyde Street, San Francisco, CA 94102			

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	<b>CDBG</b>	\$271,000
Housing	570.202	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Project management activities associated with rehabilitation of affordable housing	Housing Units	<b>TOTAL</b>	\$271,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(3) - Low/Mod Housing Benefit      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 44 McAllister Street, San Francisco, CA 94102

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
The Arc Of San Francisco	05K Tenant/Landlord Counseling	<b>CDBG</b>	\$25,000
Housing	570.201(e)	<b>ESG</b>	
		<b>HOME</b>	
		<b>HOPWA</b>	
Housing counseling services primarily for adults with developmental disabilities	People	<b>TOTAL</b>	\$25,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Decent Housing  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Affordability  
**Location(s):** 1500 Howard Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
The Janet Pomeroy Center	03B Centers for the Disabled/Handicapped	<b>CDBG</b> \$98,600
Public Facilities	570.205(c)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Replace portions of roof and gutter at Herbst Training and Development Building serving developmentally disabled youth and adults	Public Facilities	<b>TOTAL</b> \$98,600

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 207 Skyline Blvd., San Francisco, CA 94132  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Sustainability

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<b>Project Title/Priority Need Category/ Description</b>	<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>
The Mary Elizabeth Inn	05 Public Services (General)	<b>CDBG</b> \$50,000
Homeless/HIV/AIDS	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Drop-in and housing placement day center primarily for homeless women and their children	People	<b>TOTAL</b> \$50,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** NA - ESG Activity  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1006 Bush Street, San Francisco, CA 94109  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Availability/Accessibility

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/Housing Rights Committee of San Francisco		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$100,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Eviction prevention assistance and tenant counseling / advocacy primarily for elderly renters		People	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	427 South Van Ness Avenue, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/St. Peter's		05K Tenant/Landlord Counseling	<b>CDBG</b>	\$38,000
Housing		570.201(e)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Eviction prevention assistance and tenant counseling, representation and advocacy for renters		People	<b>TOTAL</b>	\$38,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Decent Housing
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	474 Valencia Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Together United Recommitted Forever (T.U.R.F.)		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
Case management services, academic support and empowerment activities primarily for youth and young adults residing in public housing		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1652 Sunnysdale Avenue, San Francisco, CA 94134			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Toolworks		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	1 Avenue of the Palms, San Francisco, CA 94130			

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<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
United Playaz	05 Public Services (General)	<b>CDBG</b> \$55,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Case management and recreational activities for TAY	People	<b>TOTAL</b> \$55,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Suitable Living Environment  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 1038 Howard Street, San Francisco, CA 94103

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Upwardly Global	05H Employment Training	<b>CDBG</b> \$50,000
Public Services	570.201(e)	<b>ESG</b>
		<b>HOME</b>
		<b>HOPWA</b>
Job Readiness Services- barrier removal services; job readiness training; intensive case management; and connection to: employment, vocational training, and/or a postsecondary educational degree or certificate program	People	<b>TOTAL</b> \$50,000

**Help the Homeless?** No      **Start Date:** 07/01/2010  
**Help those with HIV or AIDS?** No      **Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit      **HUD Objective:** Economic Opportunity  
**Sub-recipient:** Private 570.500(c)      **HUD Outcome:** Availability/Accessibility  
**Location(s):** 582 Market Street, San Francisco, CA 94104

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Services YMCA		05 Public Services (General)	<b>CDBG</b>	\$47,000
Public Services		570.201(e)	<b>ESG</b>	
Transitional Age Youth Program at OMI Beacon Center		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$47,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	241 Oneida Avenue, San Francisco, CA 94112			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF		05 Public Services (General)	<b>CDBG</b>	\$40,000
Public Services		570.201(e)	<b>ESG</b>	
Case management for primarily Vietnamese immigrants		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	766 Geary Blvd., San Francisco, CA 94109			

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<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Vietnamese Community Center of SF		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
One Stop Complementary Services- Services for Limited English Proficiency Jobseekers		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	766 Geary Street, San Francisco, CA 94109			

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Vietnamese Elderly Mutual Assistance Association		05A Senior Services	<b>CDBG</b>	\$35,000
Public Services		570.201(e)	<b>ESG</b>	
Supportive and practical services primarily targeting low-income Vietnamese seniors		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$35,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	910 Larkin Street, San Francisco, CA 94109			

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Walden House	O3C Homeless Facilities (not operating costs)	<b>CDBG</b> \$200,000
Public Facilities	570.201(c)	<b>ESG</b> <b>HOME</b> <b>HOPWA</b>
Replacement/repair of exterior steel fire stairs	Public Facilities	<b>TOTAL</b> \$200,000

**Help the Homeless?** Yes  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 890 Hayes Street, San Francisco, CA 94117  
**HUD Objective:** Suitable Living Environment  
**HUD Outcome:** Sustainability

<b>Project Title/Priority Need Category/Description</b>	<b>HUD Matrix Code/Title/Citation/Accomplishments</b>	<b>Funding Sources</b>
Walden House	05H Employment Training	<b>CDBG</b> \$100,000
Public Services	570.201(e)	<b>ESG</b> <b>HOME</b> <b>HOPWA</b>
One Stop Complementary Services- Adult Basic Education Skills Training, Basic Computer Skills Training, and Criminal Justice/ Reentry Services	People	<b>TOTAL</b> \$100,000

**Help the Homeless?** No  
**Help those with HIV or AIDS?** No  
**Start Date:** 07/01/2010  
**Completion Date:** 06/30/2011

**Eligibility:** 570.208(a)(2) - Low/Mod Limited Clientele Benefit  
**Sub-recipient:** Private 570.500(c)  
**Location(s):** 1550 Evans Avenue, San Francisco, CA 94124  
**HUD Objective:** Economic Opportunity  
**HUD Outcome:** Availability/Accessibility

<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Women's Initiative for Self Employment		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$100,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance primarily for new and existing low-income women-owned micro-enterprises		People	<b>TOTAL</b>	\$100,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	1398 Valencia Street, San Francisco, CA 94110			

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<b>Project Title/Priority Need Category/ Description</b>		<b>HUD Matrix Code/Title/Citation/ Accomplishments</b>	<b>Funding Sources</b>	
Wu Yee Children's Services		18C Micro-Enterprise Assistance	<b>CDBG</b>	\$40,000
Economic Development		570.201(o)	<b>ESG</b>	
			<b>HOME</b>	
			<b>HOPWA</b>	
Business technical assistance child care program in English and Chinese targeting new and existing child care providers		People	<b>TOTAL</b>	\$40,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Affordability
<b>Location(s):</b>	706 Mission Street, San Francisco, CA 94103			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Year Up, Inc.		05H Employment Training	<b>CDBG</b>	\$50,000
Public Services		570.201(e)	<b>ESG</b>	
Youth Sector Bridge Services- occupational skills training specifically tailored to the needs of Transition Aged Youth/ Young Adults (ages 18-24) that serves as a feeder to postsecondary education, the City's Sector Academies, or other advanced vocational		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$50,000
<b>Help the Homeless?</b>	No	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	570.208(a)(2) - Low/Mod Limited Clientele Benefit		<b>HUD Objective:</b>	Economic Opportunity
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	210 Spear Street, San Francisco, CA 94105			

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Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
YMCA of San Francisco (Bayview)/United Council/United Council of Human Serv		03T Operating Costs of Homeless/AIDS Patients Programs	<b>CDBG</b>	\$70,000
Homeless/HIV/AIDS		570.201(e)	<b>ESG</b>	
Day shelter for homeless individuals		People	<b>HOME</b>	
			<b>HOPWA</b>	
			<b>TOTAL</b>	\$70,000
<b>Help the Homeless?</b>	Yes	<b>Start Date:</b>	07/01/2010	
<b>Help those with HIV or AIDS?</b>	No	<b>Completion Date:</b>	06/30/2011	
<b>Eligibility:</b>	NA - ESG Activity		<b>HUD Objective:</b>	Suitable Living Environment
<b>Sub-recipient:</b>	Private 570.500(c)		<b>HUD Outcome:</b>	Availability/Accessibility
<b>Location(s):</b>	2111 Jennings Street, San Francisco, CA 94124			

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**Project Title/Priority Need Category/  
Description**

**HUD Matrix Code/Title/Citation/  
Accomplishments**

**Funding Sources**

<b>CDBG</b>	<b>\$27,153,380</b>
<b>ESG</b>	<b>\$962,226</b>
<b>HOME</b>	<b>\$8,881,758</b>
<b>HOPWA</b>	<b>\$10,527,748</b>
<b>TOTAL</b>	<b>\$47,525,112</b>

**Help the Homeless?  
Help those with HIV or AIDS?**

**Start Date:  
Completion Date:**

**Eligibility:  
Sub-recipient:  
Location(s):**

**HUD Objective:  
HUD Outcome:**

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