

**City and County of San Francisco**

# **Consolidated Annual Performance Evaluation Report**



***July 1, 2009 - June 30, 2010***

***Mayor's Office of Housing  
Office Of Economic and Workforce Development  
San Francisco Redevelopment Agency***



## Table of Contents

<b>EXECUTIVE SUMMARY</b>	<b>2</b>
<b>PART 1. INTRODUCTION</b>	<b>5</b>
HUD Program Descriptions	6
Neighborhood Definitions	7
Citizen Participation	8
Resources Available for 2009-2010	9
Leveraging Resources	10
<b>PART 2. COMMUNITY DEVELOPMENT ASSESSMENT</b>	<b>16</b>
Allocation Process	16
Community Development Program Areas and Priorities	18
Neighborhood Revitalization Strategy Area (NRSA) Goals, Activities and Accomplishments	53
Summary of Accomplishments	68
Monitoring	69
<b>PART 3. HOUSING ASSESSMENT</b>	<b>71</b>
Background on San Francisco's Affordable Housing Delivery System	71
2009-2010 Funds Available	73
Allocation of Housing Funds to Address the City's Housing Priorities	74
Relocation and Replacement Activities in 2009-2010	81
Implementation of Accessibility Guidelines	82
Housing Monitoring Achievements	83
<b>PART 4. HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS</b>	<b>84</b>
San Francisco Priorities, Allocations and Accomplishments	84
San Mateo County Priorities, Allocations and Accomplishments	92
Marin County Priorities, Allocations and Accomplishments	96
HOPWA Monitoring	98
HOPWA Performance Charts and Other Required Data	98
<b>PART 5. APPENDICES</b>	
Appendix A: 2009-2010 CDBG and ESG Funding Allocations	
Appendix B: HOPWA Information, Data Tables and Certifications	
<b>IDIS Reports: Separate Document</b>	

## EXECUTIVE SUMMARY

The Consolidated Annual Performance and Evaluation Report (CAPER) for the 2009-2010 program year represents the annual report of the City and County of San Francisco's implementation of four U.S. Department of Housing and Urban Development (HUD) programs:

- The Community Development Block Grant (CDBG);
- The Emergency Shelter Grant (ESG);
- The HOME Investment Partnership (HOME); and
- The Housing Opportunities for Persons With AIDS (HOPWA) Programs.

The 2009-2010 CAPER serves two purposes: 1) a summary of resources used during the program year July 1, 2009 through June 30, 2010; and 2) a self-evaluation of a) progress and challenges addressing priorities; and b) key accomplishments.

Prior to program year 2009-2010, the Mayor's Office of Community Investment (MOCI) (formerly Mayor's Office of Community Development) was the lead agency responsible for the consolidated planning and reporting for the four programs to HUD. Beginning in program year 2009-2010, MOCI has been integrated into the Mayor's Office of Housing (MOH) and MOH is the lead agency responsible for the consolidated planning and reporting to HUD. MOH administers the housing activities of the CDBG program and all HOME activities. Under its Community Development Division, MOH also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA program that serves San Francisco, San Mateo and Marin Counties.

The City and County of San Francisco received the following new entitlement grants from the U.S. Department of Housing and Urban Development (HUD) for program year 2009-2010:

CDBG:	\$20,640,613
ESG:	\$938,867
HOME:	\$8,602,628
HOPWA:	\$9,233,417
<b>2009-2010 Total:</b>	<b>\$39,415,525</b>

In program year 2009-2010, San Francisco also received the following two American Recovery and Reinvestment Act of 2009 (ARRA) grants that are related to the Consolidated Plan:

CDBG Recovery (CDBG-R)	\$5,723,770
Homelessness Prevention and Rapid Re-Housing Program (HPRP)	\$8,757,780

In accordance to the program notices, reporting for these two ARRA grants is a separate process and is not included in the CAPER.

This report describes the program areas in which CDBG, ESG, HOME and HOPWA dollars were invested during the 2009-2010 program year and the community development and housing priorities that were addressed through the investments.

Investments were made in the following program areas:

- CDBG Capital Projects;
- CDBG Public Space Improvements;
- CDBG Public Services;
- CDBG Housing Program Grants;
- CDBG Economic Development;
- CDBG Planning and Capacity Building;
- CDBG and HOME Affordable Housing Development;
- ESG Essential Services;
- ESG Homeless Prevention;
- ESG Shelter Operating Expenses;
- HOPWA Capital Projects;
- HOPWA Rental Assistance Programs; and
- HOPWA Supportive Services and Operating Subsidies.

San Francisco's 2009-2010 CDBG, ESG, HOME and HOPWA priorities, as reflected in its Action Plan, were to:

- Promote economic self-sufficiency for low- and moderate-income families;
- Strengthen neighborhood vitality;
- Increase the provision of timely, relevant and effective social services;
- Promote equity-based public policy strategies;
- Create housing opportunities for the homeless;
- Create affordable rental housing opportunities for individuals and families with incomes up to 60% of AMI;
- Create homeownership opportunities for individuals and families up to 120% of AMI;
- Sustain rental subsidies and housing advocacy services for people with HIV/AIDS;
- Sustain services and operating subsidies linked to five licensed residential care facilities for people with HIV/AIDS; and
- Assess capital needs of existing projects and fund improvements as necessary to provide housing for people with HIV/AIDS.

Over the course of the program year, CDBG, ESG, HOME and HOPWA funds were strategically executed to renovate and develop community facilities; improve ADA access; strengthen neighborhood vitality through improved public play structures; deliver timely, relevant and effective social services; provide low-income residents with employment readiness skills; support the placement of residents in jobs that pay living wages; assist small businesses and micro-enterprises; support affordable, accessible housing; provide services for first-time home buyers; support housing for people with AIDS; and deliver services that help to prevent

homelessness. Additionally, CDBG funds were used to support planning and capacity building activities for community-based organizations.

Select highlights of the 2009-2010 program year include:

- 13 capital projects were completed;
  - Nine public space improvement projects were completed;
  - 12,697 individuals received non-housing related public services;
  - 5,375 individuals received housing-related services;
  - 2,326 individuals received economic development-related services;
  - 1,028 small businesses and micro-enterprises received business technical assistance;
- 3,138 individuals received ESG-funded homeless or homeless prevention services;
- 1,456 persons in 1,308 households received HOPWA-funded services;
  - The City has leveraged significant resources through public, private and not for profit support of programs that strengthen and optimize federal funds;
  - Increased coordination of services; and
  - Improved monitoring and management of and technical assistance to sub-recipients.

The 2005-2009 Consolidated Plan is extremely specific regarding geographic areas to invest substantial resources; and second, the Plan frames a set of goals that correspond to measurable objectives, strategies and potential activities. MOH has developed and maintained a database to support a more rigorous tracking system, which calculates output data and monitors outcomes.

The net result of these changes relates to the second persistent challenge for the City, the selection process for grantee agencies. In the past, many grantees enjoyed support from MOH as repeat grantees. This process tends to establish a set of community and political expectations that can be difficult to challenge. MOH, OEWD and SFRA recognize the complexities of recommending agency proposals at a time when funds have become more competitive.

MOH and OEWD have continued to develop a heightened set of expectations from our community providers regarding accountability, best practices, performance and integrity. MOH and OEWD are currently in the process of developing the annual Request for Proposals (RFP) for program year 2011-2012. As with recent year RFPs, the expectation with the 2011-2012 RFP is that its focus will be more tailored, the application submissions appropriately responsive, and the subsequent development of work plans and contracts more closely aligned with the strategies and activities that roll-up to Specific, Measurable, Achievable, Relevant and Timely (SMART) objectives.

MOH, OEWD and SFRA are proud of the strategies employed by City staff and community partners to support many of our low- and moderate-income and hard to reach residents. We celebrate the accomplishments that are detailed in this CAPER and we renew our commitment to improved outcome tracking, enhanced community participation in the process and creative engagement with the private, philanthropic and not for profit sector to leverage and optimize our federal resources.

## **PART 1. INTRODUCTION**

The Consolidated Annual Performance and Evaluation Report (CAPER) for the 2009-2010 program year represents the annual report of the City and County of San Francisco's implementation of four U.S. Department of Housing and Urban Development (HUD) programs:

- The Community Development Block Grant (CDBG);
- The Emergency Shelter Grant (ESG);
- The HOME Investment Partnership (HOME); and
- The Housing Opportunities for Persons With AIDS (HOPWA) Programs.

The 2009-2010 CAPER serves two purposes: 1) a summary of resources used during the program year July 1, 2009 through June 30, 2010; and 2) a self-evaluation of a) progress and challenges addressing priorities; and b) key accomplishments.

Prior to program year 2009-2010, the Mayor's Office of Community Investment (MOCI) (formerly Mayor's Office of Community Development) was the lead agency responsible for the consolidated planning and reporting for the four programs to HUD. Beginning in program year 2009-2010, MOCI has been integrated into the Mayor's Office of Housing (MOH) and MOH is the lead agency responsible for the consolidated planning and reporting to HUD. MOH administers the housing activities of the CDBG program and all HOME activities. Under its Community Development Division, MOH also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA program that serves San Francisco, San Mateo and Marin Counties.

The Citizen's Committee on Community Development (CCCD) is a nine-member advisory body charged with promoting citizen participation for the CDBG and ESG programs. Members are appointed by the Mayor and the Board of Supervisors, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, and makes funding recommendations for the CDBG and ESG programs to the Mayor. The CCCD has regular monthly public meetings.

## **HUD Program Descriptions**

### **1) Community Development Block Grant Program**

Title I of the Housing and Community Development Act of 1974 (Public Law 93-383) created the Community Development Block Grant (CDBG) Program. Reauthorized in 1990 as part of the Cranston-Gonzalez National Affordable Housing Act, local communities can use the resources of the CDBG Program to develop flexible, locally designed community development strategies to address the program's primary objective, which is “... *development of viable urban communities, by providing decent housing and suitable living environments and expanding economic development opportunities principally for persons of low and moderate income.*”

The CDBG program is directed toward neighborhood revitalization through the funding of local programs that support the empowerment of low-income households through workforce development initiatives, economic development, housing and the provision of improved community facilities and services. Through the CDBG program, cities are allowed to develop their own programs and funding priorities, but are limited to activities that address one or more of the national objectives of the program. The national objectives include benefiting low- and moderate-income persons, aiding in the prevention or elimination of blight, and addressing other urgent community development needs.

### **2) Emergency Shelter Grant Program**

The Emergency Shelter Grant Program, authorized by the Stewart B. McKinney Homeless Assistance Act, provides funding for four types of activities that assist homeless individuals and families: (1) rehabilitation or conversion of buildings for use as emergency shelter, (2) operating expenses for emergency shelters, (3) essential social services for homeless individuals, and (4) prevention activities that help reduce the number of people who become homeless.

### **3) HOME Investment Partnership Program**

The HOME Investment Partnerships, introduced in the Cranston-Gonzalez National Affordable Housing Act of 1990, provides funding that can be used for rehabilitation, new construction, acquisition of affordable housing, and/or tenant-based rental assistance.

### **4) Housing Opportunities for Persons With AIDS Program**

The Housing Opportunities for Persons With AIDS program allocates funds to assist all forms of housing designed to prevent homelessness of persons with HIV/AIDS, and to meet the housing needs of persons with HIV/AIDS, including lease/rental assistance, shared housing arrangements, apartments, single room occupancy (SRO) dwellings, and community residences. Supportive services may also be included in the program.

## Neighborhood Definitions

In order to ensure consistency in the geographic definition of San Francisco neighborhoods, MOH has described neighborhood boundaries with year 2000 census tracts. Population data has been included to broaden our understanding of density within these neighborhoods.

### Neighborhood Boundary Definitions

Neighborhood	Census Tracts	Total Population*
Bayview Hunters Point	230.01, 230.02, 230.03, 231.01, 231.02, 231.03, 232, 233, 234, 606, 609, 610	34,835
Bernal Heights	251, 252, 253, 254.01, 254.02, 254.03	24,952
Chinatown	107, 113, 114, 118	13,601
Diamond Heights/Glen Park	217, 218	8,053
Excelsior	256, 260.01, 260.02, 260.03, 260.04, 263.01, 263.02, 263.03	37,064
Financial District	115, 117	2,506
Fisherman's Wharf/North Waterfront	101,105	5,096
Golden Gate Park	603	137
Haight Ashbury	166, 171	12,308
Hayes Valley	163, 164, 167, 168	19,114
Inner Sunset	301.01, 302.01, 302.02, 303.01, 303.02	22,266
Japan Town	155	3,591
Lakeshore/Stonestown	331, 332.01, 332.02, 604	15,590
Lone Mountain/North of Panhandle	156, 157, 165	14,817
Marina	126, 127, 128, 129, 130	22,457
Mission	177, 201, 202, 207, 208, 209, 210, 228.01, 228.02, 228.03, 229.01, 229.02, 229.03	60,202
Mission Bay	607	676
Nob Hill	110, 111, 112, 119, 120, 121	26,965
Noe Valley	211, 212, 213, 214, 215, 216	21,477
North Beach	104, 106	9,138
Oceanview Merced Ingleside	262, 312, 313, 314	29,792
Outer Mission	255, 261	13,513
Pacific Heights	131, 132, 134, 135, 152, 153	23,205
Portola	257, 258, 259	15,370
Potrero Hill	226, 227.01, 227.02, 227.03	10,542
Presidio	601	2,234
Presidio Heights/Laurel Heights	133, 154	9,907
Richmond	401, 402, 426, 427, 451, 452, 476, 477.01, 477.02, 478, 479.01, 479.02	66,083
Russian Hill	102, 103, 108, 109	18,016
Seacliff/Lake District	428, 602	2,682
South Beach	176.02, 179.01	5,942
South of Market	176.01, 178, 180	13,870
Sunset	326, 327, 328, 329, 330, 351, 352.01, 352.02, 353, 354	70,672
Tenderloin	122, 123, 124, 125	29,155
Treasure Island	179.02	1,453
Twin Peaks	204	6,742
Upper Market/Castro	169, 170, 203, 205, 206	17,302
Van Ness/Civic Center	151, 160, 162	6,948
Visitacion Valley	264.01, 264.02, 264.03, 264.04, 605.01, 605.02	18,069
West of Twin Peaks	301.02, 304, 305, 306, 307, 308, 309, 310, 311	44,098
Western Addition	158, 159, 161	16,293
<b>Total Population for City and County of San Francisco</b>		<b>776,733</b>

\*Source: U.S. Census 2000, SF 1

## **Citizen Participation**

The Draft 2009-2010 CAPER was available to the public for review and comment between September 10, 2010 and September 24, 2010. The City published a notice in the San Francisco Examiner on September 3, 2010 and September 15, 2010 informing the public of the availability of the draft document for review and comment. The public had access to a hard copy of the document at the Main Branch of the Public Library and at the offices of MOH and SFRA. An electronic copy of the draft document was posted on the MOH Community Development Division's website.

No comments were received regarding the draft document.

## Resources Available for 2009-2010

### New Entitlement Grants for 2009-2010

The City and County of San Francisco received the following new entitlement grants from the U.S. Department of Housing and Urban Development (HUD) for program year 2009-2010:

CDBG:	\$20,640,613
ESG:	\$938,867
HOME:	\$8,602,628
HOPWA:	\$9,233,417
<b>2009-2010 Total:</b>	<b>\$39,415,525</b>

### Funds Available and Expenditures for 2009-2010

The table below details the funds available and expenditures during program year 2009-2010 (July 1, 2009 – June 30, 2010). The table first shows funds available at the end of the prior year for each program. To arrive at the funds available to draw as of July 1, 2010, 1) the 2009-2010 entitlement amount and the program income earned in 2009-2010 are added and 2) the expenditures during 2009-2010 are subtracted.

Unexpended Funds + Entitlement + Program Income – Expenditures = Available to Draw

PROGRAM	UNEXPENDED FUNDS AT END OF PRIOR YEAR (JUNE 30, 2009)	2009-2010 ENTITLEMENT	PROGRAM INCOME EARNED IN 2009-2010**	EXPENDITURES DURING 2009-2010	AVAILABLE TO DRAW, AS OF JULY 1, 2010*
CDBG	13,987,909	20,640,613	4,234,913	(19,978,274)	18,885,161
HOME	7,106,216	8,602,628	87,602	(7,693,170)	8,103,276
ESG	183,209	938,867	-	(993,413)	128,663
HOPWA	3,693,316	9,233,417	886,260	8,899,264	22,712,257

\*Available to Draw includes funds that are committed to projects but not yet disbursed.

\*\*HOME Program Income includes loan repayments from prior year American Dream Downpayment Initiative (ADDI) funding.

### Stimulus Grants

In program year 2009-2010, San Francisco also received the following two American Recovery and Reinvestment Act of 2009 (ARRA) grants that are related to the Consolidated Plan:

CDBG Recovery (CDBG-R)	\$5,723,770
Homelessness Prevention and Rapid Re-Housing Program (HPRP)	\$8,757,780

In accordance to the program notices, reporting for these two ARRA grants is a separate process and is not included in the CAPER.

## Leveraging Resources

MOH, OEWD and SFRA pursued all resources that were originally indicated in the 2009-2010 Action Plan, and all three agencies provided certifications for consistency for other HUD programs. MOH, OEWD and SFRA did not hinder the implementation of the 2005-2009 Consolidated Plan or the 2009-2010 Action Plan by action or willful inaction.

Renewal Community – OEWD administered San Francisco’s Renewal Community (RC) designation, which was awarded by HUD in 2002. The RC area covers the Tenderloin and some parts of the Mission, Financial District, Chinatown and South of Market. Businesses may claim up to \$1,500 for each employee who lives and works in the RC. Businesses located in the RC are also eligible for zero percent on capital gains, accelerated depreciation and other tax incentives.

Project Connect – As reported in previous CAPERs, the city began a comprehensive effort in 2004 to assess community needs using an on the ground survey of residents in San Francisco’s most disenfranchised neighborhoods. Since 2004, Project Connect has evolved and has grown to focus on six separate areas, Project Homeless Connect, Veterans Connect, Family and Youth Connect, Growing Home Garden Project, Bayview Connect, and Golden Gate Park Connect.

MOH staff continues to support **Project Homeless Connect (PHC)**. PHC is the first and the most well known of the many successful “connect” efforts that have sprung from the original Project Connect. The project began in October 2004 and is now a national best practice model that is being replicated in over 200 cities across the United States as well as Canada and Australia. In May of 2009, HUD Secretary Sean Donovan expressed interest in showcasing Project Homeless Connect as a best practice for national service as part of the recently signed Service Act.

The goals of Project Homeless Connect are to improve access to services and housing for people experiencing homelessness in San Francisco; engage with and maintain an active, involved volunteer base that consists of local businesses, nonprofits, and individual community members all working together to help end homelessness; improve the system of care through collaboration and the sharing of best practices among San Francisco’s homeless service provider community; and partner with the private sector, corporations, and foundations to expand service capacity and funds.

Every two months, over 1,000 community volunteers partner with government agencies, nonprofits and the private sector to provide a one-stop shop of health and human services for homeless San Franciscans. During PHC’s events, participants are able to accomplish in one day what might normally take eight months.

Hundreds of corporations, nonprofits, and government agencies provide PHC and its clients with services such as dental care, eyeglasses, family support, food, HIV testing, housing, hygiene products, medical care, mental health services, substance abuse treatment, SSI benefits, legal advice, California identification cards, voice mail, employment counseling and job placement, wheelchair repair, methadone and needle exchange.

As of June 2010, 20,644 volunteers have provided services to more than 31,661 homeless and poor San Franciscans.

Current statistics indicate between 20% and 33% of people experiencing homelessness are veterans. In the City and County of San Francisco, where the homeless population is between 6,300 and 12,000 persons, veterans may account for 1,260 to 3,960 individuals. Between 5% and 10%, or 100 to 200 individuals, at PHC events identify themselves as veterans. Therefore, it appears, a large group of homeless veterans are not accessing services available to them.

**Veterans Connect** was developed to address this discrepancy.

Veterans Connect is a collaboration of PHC, Veterans Administration Medical Center, City and County of San Francisco, Swords to Plowshares, Vet Center and other veteran groups who will focus outreach to the veteran community. The objective of this unique collaboration and outreach is to connect veterans to services available from the city, the VA and other non-profits.

With the rising number of homeless and poor families in San Francisco, including emancipated youth, attending the one-day PHC events suited for single adults, Project Homeless Connect responded by hosting a **Family Connect**. Through collaboration with the San Francisco Unified School District, the City and County of San Francisco and the many community nonprofits, Family Connect focuses outreach to families, youth and children and provides crucial services. This one-day event provides participants with services they would not otherwise receive or which may take months to secure. A primary goal of this one-day event is to eliminate the institutional barriers which prevent access to services.

The **Growing Home Community Garden Project** proposes to build community, increase job training and offer nutritional education for community members experiencing homelessness in San Francisco. Growing Home seeks to bridge the divide between the housed and homeless of San Francisco by offering an interactive space where participants develop garden plots with fresh fruits, vegetables and herbs. While cultivating valuable skills of gardening, food preparation and community development, Growing Home offers a safe and clean healing refuge from the urban street experience

The goals of the Growing Home project to provide a clean, safe and quiet refuge for therapeutic healing while granting housed and homeless community members the opportunity to grow their own fresh fruits, vegetables and herbs; increase nutritional awareness around food consumption and healthy food options; increase skill development and improve individual stability through educational and training opportunities; and increase networking across businesses and schools, volunteers and participants, homeless and community members.

Homeless people suffer chronic conditions from living in the streets. Their access to fresh food is negligible. Project Homeless Connect, in collaboration with the Department of Public Health, Department of Public Works, San Francisco Clean City Coalition, Farms to Grow and many others, are working to make Growing Home a functional, sustainable, and educational green space while increasing efficient use of the city's resources for our homeless population. Construction for the Growing Home Community Garden Project is anticipated for fall 2009.

The Bayview Hunters Point neighborhood has the second largest homeless population in the City. In the community 22-percent of residents live below the poverty level, one in three people live with the daily threat of hunger, and many lack access to health care. And when the economy hits a rough patch it is often the poorest communities that suffer the most.

Beginning in 2007, Project Homeless Connect, in collaboration with The United Council of Human Services, Bayview Hunters Point Foundation, and Southeast Health Clinic, has brought the “under one roof” model of homeless service provision to the Bayview neighborhood. Getting from the Bayview to Civic Center where PHC typically takes place can be an ordeal. Bringing those necessary services to those most in need, in the community where they live, further defines the service model for effective and efficient access.

In 2010 **Bayview Connect** featured a special partnership between Project Homeless Connect and Honoring Emancipated Youth (HEY). This event is in honor of National Foster Care Month. Current statistics indicate that 70% of foster care youth become homeless when transitioned out of the foster care system.

Golden Gate Park is home to many of San Francisco’s major tourist attractions including the Academy of Sciences, Conservatory of Flowers and the de Young Museum. The neighborhoods surrounding the park’s eastern side including Haight-Ashbury, 9<sup>th</sup> and Irving and the Panhandle are considered home to some of San Francisco’s homeless population, many of whom can be described as younger and transient.

Beginning in 2007, an effort by the Mayor’s Office helped drop the number of homeless individuals staying overnight in Golden Gate Park from approximately 200 to about 25 individuals. Mayor Gavin Newsom saw the need for Project Homeless Connect to step in and help connect homeless individuals moving out of the park and into the streets of the surrounding neighborhoods. In 2009, **Golden Gate Park Connect** served almost 200 individuals living in and around the Golden Gate Park area, approximately 50% of whom were below the age of 30 years. This event connected many individuals to services that will keep them off the streets.

In September of 2010, Golden Gate Park Connect will return to provide much needed services for the homeless. In partnership with the Haight-Ashbury Free Clinic, the Homeless Youth Alliance and Blue Shield of California, this event will assist approximately 500 individuals in need. Services and programs for this event will include medical, dental, HIV testing, legal services, Healthy San Francisco, and many others.

South of Market Community Stabilization Fund – The Fund was created in 2005 to receive stabilization impact fees of \$14 per square foot on certain residential developments in the Rincon Hill Area Plan to mitigate the impacts of residential development and provide community stabilization benefits in the South of Market (SOMA) neighborhood. Funds will be used to address the impacts of destabilization on residents and businesses in SOMA, including affordable housing and community asset building; small business assistance; and eviction prevention, employment development and capacity building for SOMA residents. The SOMA Community Stabilization Fund Community Advisory Committee was created to advise the San

Francisco Board of Supervisors and the Mayor on recommended expenditures of the SOMA Community Stabilization Fund.

The Committee completed a strategic planning process to determine priorities for the Fund. MOH is responsible for administration of the Fund, which is projected to generate up to \$32 million in new revenue support for the SOMA neighborhood as defined in Ordinance 217-05. The four goals of the Fund are to 1) strengthen community cohesion; 2) support economic and workforce development for low income residents and businesses that serve SOMA; 3) increase access to perpetually affordable housing opportunities for existing residents of SOMA; and 4) improve the existing infrastructure and physical environment.

Due to the downturn in the economy, most development projects in the Rincon Hill area have slowed down or stopped which, in turn, has stalled the payment of development fees. To date, approximately \$1.5 million in fees have been deposited into the Fund from the One Rincon Hill development. A first round Request for Proposals (RFP) was released in September 2009 to seek proposals that can address the goals of the Fund listed above. Nineteen projects were selected to receive funding, and services provided by these agencies will begin in late summer/early fall of 2010.

Communities of Opportunity (COO) – This is a unique place-based strategy of renewal that was developed by a partnership of leaders from the City of San Francisco and the private philanthropic community. COO provided strategies to transform San Francisco's most neglected neighborhoods. Communities of Opportunity sought to build a covenant between the City and residents in long-neglected communities of the southeast sector to achieve a shared vision of opportunity for San Francisco's most at-risk residents and neighborhoods. To date, COO received almost \$5 million of private funding, \$400,000 of funding from the City and County of San Francisco, and was able to leverage over \$10 million of funding together with other city departments.

Initially, COO was focused on four well-defined pilot nodes within the Southeast sector. These nodes represent the areas of significant need and opportunity. Three of the nodes were located in Bayview Hunters Point and one node was located in the Visitacion Valley.

Eight catalytic outcomes demonstrated that Communities of Opportunity is different from previous initiatives:

1. Safety is established;
2. Adults find employment;
3. Social networks and institutions are strong and support transformation;
4. Partnership between City, residents and other stakeholders is established;
5. Chronic-crisis families and individuals receive integrated services;
6. Children and youth access educational enrichment and employment programs;
7. Physical infrastructure is improved; and
8. Economic development in the Southeast provides direct benefits.

In order to achieve these outcomes, activities and resources of City agencies including the Department of Children, Youth and their Families, Human Service Agency, Department of

Public Health, San Francisco Housing Authority, Office of Economic and Workforce Development, Mayor's Office of Criminal Justice, Mayor's Office of Housing were realigned and new programs were launched.

In 2008-2009, COO created a partnership between the Mayor's office, school district, and community college to revitalize the Southeast Campus of City College and launch a new program that enrolls high school drop-outs on the community college campus so they can simultaneously earn their high school diploma and college credits. 54 students enrolled in the first class during the fall of 2008.

In addition, COO worked closely with its city partners and nonprofits in the community to develop a new model for connecting our residents to the services they need to change their lives. COO funded additional case managers to go door to door and work with residents to assess their needs and refer them to the appropriate programs, and built a new data system to track those referrals and work with the nonprofit service providers to capture the experience of our residents once they enroll. Together this new case management model and data system ensured accountability for truly connecting our most disconnected residents to the interventions they need. COO concluded its final year as a strategic initiative in 2009-2010.

General Fund Support – MOH received \$1.4 million from the City's General Fund in program year 2009-2010 to support immigration legal and social support services.

Programmatic Agreement for Compliance with National Historic Preservation Act – The City and County of San Francisco, acting through the Mayor's Office of Community Investment (MOCI), negotiated a Programmatic Agreement (PA) with the California State Historic Preservation Officer (SHPO) and the Advisory Council on Historic Preservation (ACHP). The agreement ensures that the City and County of San Francisco meets its obligations under Section 106 of the National Historic Preservation Act and establishes the standards, stipulations and procedures which govern the historic review of City and County of San Francisco projects subject to 24 CFR Part 58. The agreement allows for the expedited review of construction projects which have the potential to affect cultural resources and which are subject to 24 CFR Part 58. Projects subject to 24 CFR Part 58 include the Community Development Block Grant, Emergency Shelter Grants, Housing Opportunities for Persons with AIDS, and other numerous HUD programs.

The review process contemplated by the PA allows for the exemption of routine capital projects necessary to maintain public facilities in good repair and ensure they comply with existing building codes. Examples of such projects include the replacement of roofing materials, the upgrading of electrical wiring and the repair of fencing. In addition, the PA sets forth methodology for the determination of eligibility of resources for listing on the National Register of Historic Places, consultation with Native Americans, and setting the boundaries of the Area of Potential Effects of different types of projects. The PA does not reduce the level of protection afforded by the National Historic Preservation Act to cultural resources; the PA expedites and streamlines review under the National Environmental Policy Act. The PA is authorized by 36 CFR §800.14(b).

To date over 200 capital and housing projects have been reviewed under the programmatic agreement resulting in considerable reductions in project implementation time and costs. Six reports have been filed with the California Office of Historic Preservation as required by the PA.

Interagency Council – An Interagency Council (IAC) was created and managed by MOCI to leverage resources to support the following five signature initiatives: Communities of Opportunities, Hope SF, CityBuild and supporting workforce development efforts, Transitional Age Youth, and the Violence Prevention Plan. The IAC will ensure coordination of strategies, service delivery and case management, shared accountability for outcomes, and aligned and effective use of City resources. Members of the IAC includes the Department of Human Services, Department of Public Health, Department of Children, Youth and Their Families, Mayor’s Office of Housing, and the San Francisco Housing Authority.

## **PART 2. COMMUNITY DEVELOPMENT ASSESSMENT**

### **Allocation Process**

In 2009-2010, MOH's Community Development Division was responsible for allocating Community Development Block Grant and Emergency Shelter Grant funds for community development activities in San Francisco. The process is outlined below:

- In partnership with the Citizen's Committee on Community Development (CCCD), MOH conducted multiple public hearings to solicit citizen input on community needs;
- MOH issued a Request for Proposals and held technical assistance workshops to provide information on the application and the review process;
- MOH and OEWD staff reviewed applications and made recommendations to the CCCD;
- CCCD reviewed applications and made funding recommendations to the Mayor and Board of Supervisors;
- In partnership with the CCCD, MOH conducted a public hearing to solicit input on the preliminary recommendations;
- Funding recommendations went through the San Francisco Board of Supervisors review process;
- The Board of Supervisors and the Mayor approved the funding recommendations; and
- MOH submitted annual Action Plan application for HUD consideration.

The implementation of the 2009-2010 CDBG and ESG programs began in September/October of 2008 with two public hearings conducted by the Citizen's Committee on Community Development (CCCD) to solicit citizen input on community needs. The CCCD is an advisory body, appointed by the Mayor, which includes a broad cross section of the community and is charged with assisting the Mayor with identification of community needs and formulating program priorities.

In addition to the needs hearings, the formulation of the 2009-2010 CDBG and ESG programs took into consideration the priorities established in the Continuum of Care Plan for services to the homeless, the deliberations of the City's Comprehensive Housing Affordability Strategy (CHAS) Advisory Committee, results from the Project Connect door-to-door surveys and the neighborhood plans completed as part of the Enterprise Community application process, which were updated during the development of the 2005-2009 Consolidated Plan. The six neighborhood plans for Chinatown, Tenderloin, South of Market, Mission, Bayview Hunters Point and Visitacion Valley also serve as HUD-approved strategies for the City's Neighborhood Revitalization Strategy Areas.

Following the establishment of annual priorities and strategies, a Request for Proposals (RFP) was issued in October 2008 and publicly noticed RFP technical assistance workshops were conducted in October and November to facilitate the application process. Proposals were due towards the end of November 2008. The CCCD, with the assistance of MOH and OEWD staff, reviewed all of the proposals that were received and made recommendations to the Mayor in late

February of 2009. A public hearing was conducted in the beginning of March 2009 to receive comments on the preliminary funding recommendations. The preliminary funding recommendations were included in the Draft 2009-2010 Action Plan, which was made available for public review and comments for 30 days.

Following the public review period, the proposed funding recommendations for the 2009-2010 CDBG and ESG programs were presented to the San Francisco Board of Supervisors in April 2009 for approval. The Board of Supervisors' process included a review of fiscal aspects of the proposed activities by an independent budget analyst and another opportunity for the public to provide comments on the funding recommendations. After the Board of Supervisors and Mayoral approvals, the funding recommendations were included in the 2009-2010 Action Plan that was submitted for HUD approval in May 2009.

Documents and reports that were available to the general public during the 2009-2010 program year include:

- Consolidated Plan for 2005-2009;
- 2009-2010 Annual Request for Proposals;
- List of Funding Recommendations for 2009-2010 (funded projects);
- 2009-2010 Annual Action Plan;
- 2008-2009 Annual CAPER;
- All Citizens Committee of Community Development meeting minutes;
- All public notices regarding the CDBG and ESG programs; and
- Summary of all public comments received regarding the CDBG and ESG programs.

The Action Plan includes a summary of citizen comments from the two public needs hearings and the public hearing on preliminary funding recommendations. Any citizen comments received on the draft Action Plan is included in the final Action Plan. Any comments received on the draft CAPER is included in the final CAPER.

## Community Development Program Areas and Priorities

This section describes the program areas in which CDBG and ESG dollars were invested during the 2009-2010 program year and the community development priorities that were addressed through the investments.

Investments were made in the following program areas:

- Capital Projects;
- Public Space Improvements;
- Public Services;
- Housing Program Grants;
- Economic Development;
- Planning and Capacity Building; and
- Emergency Shelter Grants.

San Francisco's 2009-2010 CDBG and ESG priorities, as reflected in its Action Plan, were to:

- Promote economic self-sufficiency for low- and moderate-income families;
- Strengthen neighborhood vitality;
- Increase the provision of timely, relevant and effective social services; and
- Promote equity-based public policy strategies.

## **CDBG Program Areas**

- **Capital Projects**

Essential services are provided to low- and moderate-income residents through publicly and privately owned neighborhood facilities. Capital Projects support the physical needs of neighborhood facilities and include 1) rehabilitation of existing facilities and 2) development of new facilities.

Rehabilitation of existing facilities preserves and expands the service capacities of existing centers that provide activities for children, youth, adults and seniors. Many neighborhood facilities need rehabilitation work to meet code requirements necessitated by more intensive use of the facilities and/or to increase the level of services. Some organizations housed in older buildings may require modernization or redesign to meet current use.

As neighborhoods change, the infrastructure often is not in place to provide services that are needed by community members. For example, aging neighborhoods may need senior centers and neighborhoods that are becoming family-oriented may need youth centers. MOH responds to these emerging needs by supporting the development of new facilities. Limited funds may be available for new facilities in low-income areas if current needs are not being met by existing centers. The high costs of developing new facilities generally ensure that buildings are multi-purpose and that the CDBG funds are leveraged with other sources of revenue.

### Capital Grants

During the 2009-2010 program year, a total of \$4,198,544 in capital funding was allocated for 26 projects. Of the total amount allocated for capital projects, \$2,146,918 was allocated for 13 projects during the regular annual CDBG RFP. An additional \$2,051,626 for another 13 projects was allocated through a one-time RFP that made available CDBG funds that were aligned with the general purposes of stimulus dollars issued through the American Recovery and Reinvestment Act of 2009. Of the 26 capital projects, nine are multi-purpose neighborhood centers that offer multi-services to low- and moderate-income individuals and families; four are youth centers; four are childcare centers; three are health centers; three are homeless facilities; one is a senior center; and two are other types of community facilities. This funding allocation reflects the needs identified in the Consolidated Plan. Neighborhood centers, youth centers and childcare centers are high priority facility needs for San Francisco. Health facilities and senior centers are medium priority needs.

Of the 26 capital projects that received 2009-2010 program year funding, one was completed during the program year. Another 12 projects funded with prior year capital funds were completed, for a total of 13 completed during program year 2009-2010. Of the 13 completed projects, five are health centers; two are multi-purpose neighborhood centers; two are youth centers; one is a childcare center; one is a homeless facility; one is a facility that serves persons with disabilities; and one is a housing counseling center. See Appendix A for a list of 2009-2010 grants for capital projects and a list of projects that were completed during the program year.

### Section 108 Loan Repayments for Capital Projects

In program year 2007-2008, MOH applied for and received a Section 108 loan in the amount of \$2,229,000 from HUD to finance the renovation of an existing building to serve as a new youth sports facility in the Hunter's Point neighborhood. The new facility, which was completed and opened in June 2008, consists of 23,000 square feet of interior space, including a large gymnasium, an auditorium/multi-purpose meeting room and a row of office/classrooms. It also includes a courtyard in the center and an adjoining athletic field.

The Boys and Girls Clubs of San Francisco, the nonprofit operator of the facility, provides a full range of programs for local children and youth, including homework assistance, reading and math skills development, fine arts instruction, leadership programs, job training, community service projects, health and prevention programs, and sports, fitness and recreation programs that include Junior Giants Baseball and other leagues.

The total capital project cost was approximately \$5 million. \$1 million was generated by a September 2004 City and County of San Francisco settlement with AIMCO in which the Denver-based real estate investment trust settled litigation involving four federally-subsidized apartment complexes it owns and operates in the Bayview/Hunter's Point neighborhood. Approximately \$1 million was provided through private sources secured by the Boys and Girls Clubs of San Francisco. MOH provided nearly \$1 million, through two CDBG grants (\$500,000 in 2005 and \$471,000 in 2007). The remaining costs of nearly \$2 million were provided through the Section 108 financing.

Repayment of this Section 108 loan is made with future San Francisco CDBG entitlements. In 2009-2010, \$162,542 in CDBG funds was used for the repayment of this loan.

- **Public Space Improvements**

This program funds the improvement of public spaces for the benefit of low-income users, particularly in targeted neighborhoods. In 2009-2010, a total of nine projects were funded under this program area for a total of \$230,161. All nine projects were completed during the program year. Projects included removal and installation of play structures and safety matting at primarily public elementary schools; improvements of community areas of public housing developments; and tree planting. See Appendix A for a list of 2009-2010 grants for public space improvement projects.

- **Public Services**

MOH uses CDBG dollars to fund services that are needed to stabilize low-income individuals, families and neighborhoods. In 2009-2010, MOH focused its Public Service efforts on programs that provide essential support services to low-income persons and their families. Public services include a multitude of different activities, including job training and placement, recreational activities and academic support for children and youth, legal counseling and representation, health services, services for victims of domestic violence, services for the homeless and other services which contribute to the well-being of members of the community. These programs are designed to serve low- and moderate-income residents as well as particular population groups

such as persons with disabilities, homeless, unemployed, children, seniors and battered spouses. The Public Services program focuses on essential human needs, and complements CDBG-funded physical projects such as affordable housing developments, construction of community facilities and public space improvements. This strategy supports a comprehensive approach to sustainable neighborhood revitalization.

During the program year, 106 Public Services grants were provided to service delivery organizations, for a total of \$5,979,763. The table below indicates the number of programs that were funded during the program year by service category. See Appendix A for a list of 2009-2010 Public Service grants by organizations funded. These grants resulted in direct services to 12,697 individuals. Nearly all were low- or moderate-income persons.

**2009-2010 Public Service Grants by Categories of Services**

<b>Service Category</b>	<b>Number of Programs Funded</b>	<b>Number of Persons Served</b>
Case Management/Information & Referral	11	1,393
Children and Family Services	10	486
Domestic Violence Services	3	159
Employment and Training	37	4,021
Financial Literacy	6	644
Health and Counseling Services	3	215
Homeless Services (non-ESG)	3	182
Legal Services	10	3,346
Senior Services	3	649
Youth Services	11	591
Multi-Services	9	1,011
<b>TOTAL</b>	<b>106</b>	<b>12,697</b>

- **Housing-related Services**

Housing-related services include tenant rights/eviction prevention counseling and homeownership counseling. These services complement CDBG- and HOME-funded affordable housing development.

In 2009-2010, MOH issued 23 housing program grants to non-profit organizations for a total of \$970,400. Through these grants, 5,375 individuals received housing-related services during the program year (3,900 received tenant rights/eviction prevention counseling and 1,475 received homeownership counseling services). See Appendix A for a list of 2009-2010 Housing Program grants by organizations funded.

- **Economic Development**

**Small Business and Micro-Enterprise Assistance Grants**

Economic development activities, including technical assistance to small businesses and micro-enterprises, are identified as high priority needs in San Francisco's Consolidated Plan. The

primary goals of the 2009-2010 CDBG economic development and micro-enterprise activities were job creation and business retention/expansion. Strategies included efforts to reduce unemployment and under-employment through job training and expansion of employment opportunities through small business start-ups, expansions and retention, particularly for industries that create jobs for the City's chronically unemployed.

These goals are reflected in the Economic Development grant allocations for 2009-2010. During the program year, 23 economic development grants were provided for a total of \$2,416,380. Of the 23 grants, nine supported technical assistance to small businesses, eight supported micro-enterprise assistance, two provided financial assistance to small businesses, three supported capital improvements to commercial spaces and one supported façade improvements to businesses. See Appendix A for a list of grants for economic development activities.

#### *Economic Development-related Services*

The goals of technical assistance to small businesses are to 1) promote the development and success of small businesses in the City, and 2) create jobs for low- and moderate-income San Franciscans. Services offered include loan packaging, business planning and business management assistance.

Micro-enterprise assistance provides low- and moderate-income individuals who are seeking self-employment opportunities with the technical skills necessary to start their own micro-enterprises. A micro-enterprise is defined as a business with five or fewer employees, including the business owner(s). Individuals that want to start their own businesses receive services such as assessment, counseling, training in business concepts and finance, and incubator services.

Direct financial assistance grants were provided to two social enterprises to train and retain employees, resulting in job creation and retention.

The recipient organizations of the CDBG grants provided economic development-related services to a total of 2,326 individuals (1,297 extremely low-income, 550 low-income, 340 moderate-income and 139 above moderate-income persons).

The following are accomplishments of the funded economic development projects:

# of Small Businesses and Micro-enterprises Assisted	1,028
# of Start-ups Assisted	386
# of Existing Businesses Assisted	642
# of Business Expansions	33
# of Business Relocations	7
# of Jobs Created	128
# of Jobs Retained	178
# of Loans Packaged	112
# of Loans Approved	98
# of non-City loans approved	88
# of City-sponsored loans approved	10

\$ Amount of Loans Approved	\$2,777,391
\$ Amount of non-City loans approved	\$2,547,391
\$ Amount of City-sponsored loans approved	\$230,000

During the 2009-2010 program year, CDBG funding for economic development activities assisted a total of 1,028 small businesses and micro-enterprises. Of the businesses assisted, 386 were start-ups and 642 were existing businesses. As a result of the assistance to the existing businesses, 33 businesses were assisted with expansion and 7 were assisted with relocation. OEWD defines a start-up as a business that has operated for one year or less. Existing businesses are those that have been in operation for one year or more. In defining business expansion, OEWD uses measurable indicators that show a business has expanded, such as: 1) increased sale revenue over previous year totals, 2) the opening of a second location or expansion into larger space, 3) an increase or expansion of new jobs, and 4) the launch of a new product line.

Technical assistance to businesses resulted in the creation of 128 jobs and the retention of 178 jobs. In defining the number of jobs created, OEWD counts new full-time equivalent (FTE) jobs. This includes part-time jobs that contribute toward a FTE. One FTE is defined as a job that provides 1,750 hours a year of employment. To qualify as jobs retained, technical assistance activities must result in the retention of jobs that would be lost if a business were in danger of laying off employees, closing down, or if it moved out of the area. Examples of clear and objective evidence include a notice issued by a business to affected employees, a public announcement by a business to affected employees, financial records or other records provided by a business or other entities that clearly indicate the need for CDBG assistance to continue business operations in the area.

CDBG funded organizations also provided technical assistance to pre-start ups. Technical assistance for this group includes self-analysis of personal skills and experience, niche identification, risk and feasibility assessment, business naming and legal structuring, understanding business and employee laws, the development of skills associated with marketing and cash flow analysis, and the assistance to create a business plan to identify funding for the new ventures. In 2009-2010, more than 1,000 individuals were counseled in the pre-start up phase.

Of the 112 business loans that were packaged by CDBG-funded organizations during the program year, 88 were approved, for a total of \$2,547,391. Loan sources included the Small Business Administration, conventional banks, credit unions and other private sources. Additionally, the City through OEWD's Small Business Revolving Loan Fund approved and funded 10 loans for a total of \$230,000. The \$2.77 million in loans approved for small businesses and micro-enterprises is a direct result of CDBG economic development resources.

#### *Business Façade Improvement Program*

OEWD'S SF Shines Façade Improvement Program provides grants to businesses for exterior improvements to commercial buildings. Under this program, four façade improvement projects were completed during the 2009-2010 program year.

### Capital Improvements to Commercial Spaces

OEWD provided three grants to non-profit organizations to implement capital improvements for commercial use. All three projects are in Neighborhood Revitalization Strategy Areas (NRSA), and will contribute to revitalizing the neighborhoods' commercial corridors. The three build-outs include a grocery store, a neighborhood-serving restaurant below a housing development, and workspaces for the production, design, repair (PDR) industry that targets jobs for the low- to moderate-income families.

### Small Business Revolving Loan Program

OEWD's Small Business Revolving Loan Fund provides small businesses and micro-enterprises with loans that can be used for a number of purposes, including working capital, equipment purchase and other business expansion activities. The goals of OEWD's Revolving Loan Fund are 1) to provide access to capital for businesses that do not qualify for mainstream funding, and 2) to create jobs for low-income City residents. Borrowers must create a minimum of one full-time job (with the borrower qualifying as the job creation) or more depending on the loan amount. Interested small businesses apply for loans under this program through CDBG-funded economic development organizations.

As indicated above, the City made ten loans totaling \$230,000 during the 2009-2010 program year. The loans range in size from \$15,000 to \$37,500. Half of the recipients are startup businesses, and 6 of the 10 businesses are women-owned, and there are at least 13 jobs pledged. In addition to these ten new loans, OEWD continued to service loans from prior years.

### Section 108 Loan Guarantee Program

No new loans were made under the Section 108 Loan Program in 2009-2010. MOH continued to service loans made in prior years, including loans for child care facilities and a loan for the Fillmore Heritage Center.

In program year 2005-2006, the City made a Section 108 loan in the amount of \$5,500,000 to the Fillmore Development Commercial LLC for the Fillmore Heritage Center. Construction for this project was completed in the end of 2007.

The Jazz Heritage Center, which operates as a non-profit, is housed within the new \$72-million Fillmore Heritage Center, a mixed-use project at the corner of San Francisco's Fillmore and Eddy Streets. A centerpiece of the Historic Fillmore Jazz preservation District, the building houses Yoshi's new San Francisco jazz club and restaurant, 1300 Restaurant, 80 mixed-income condominium units in a 13-story tower, and a public parking garage. Opened to rave reviews in late 2007, the Fillmore Heritage Center is a driving force behind the Rebirth of the Cool in the Fillmore.

- **Planning and Capacity Building**

Planning and capacity building grants provide support and resources for projects that improve an organization or community's capacity to plan, implement and manage programs and services. Funds under this category are available for organizational capacity building and planning activities that focus on new and emerging community needs, coordination of resources and

innovative approaches to the delivery of services. This program area directs limited resources by strengthening non-profit organizations that provide essential services in neighborhoods and encourages new solutions to community development challenges. Planning and capacity building grants correspond to MOH's strategy of building and strengthening sustainable neighborhood institutions.

During the 2009-2010 program year, \$290,000 was allocated for eight planning projects. See Appendix A for a list of grants for planning and capacity building activities. Due to the limited amount of CDBG funds available for planning and capacity building activities, MOH restricted these grants to 1) capacity building activities for non-profit organizations provided by technical assistance providers and 2) planning and capacity building activities such as strategic planning and staff/professional development conducted by groups of agencies. Planning/capacity building projects for single agencies were not eligible due to limited resources.

## **Emergency Shelter Grants (ESG) Program**

Emergency Shelter grants are designed for (1) rehabilitation or conversion of buildings for use as emergency shelters, (2) operating expenses for emergency shelters, (3) essential social services for homeless individuals and (4) prevention activities that help reduce the number of people who become homeless.

In 2009-2010, MOH provided 20 Emergency Shelter grants, for a total of \$932,663. These grants provided funding for operating costs of shelters, for essential services to individuals and families living in shelters and for legal counseling services to prevent homelessness. As a result of this funding, a total of 3,138 persons were provided homeless or homeless prevention services. See Appendix A for a list of 2009-2010 Emergency Shelter Grants.

San Francisco did not exceed the ESG program caps. For program year 2009-2010, San Francisco received a total of \$979,606 in ESG funding. Of the total grant amount:

- 26.7% or \$262,263 was allocated for Essential Services;
- 14.3% or \$140,000 was allocated for Homeless Prevention;
- 4.8% or \$46,943 was used for Administration; and
- 54.1% or \$530,400 was allocated for Shelter Operating Expenses.

For each of the Shelter Operating grants, not more than 10% of the grant was spent on administrative expenses. See table on the following page.

Organization Name	2009-2010 ESG Grant Amount	2009-2010 Grant Amount by ESG Category					
		Essential Services (Matrix Code 05)	Homeless Prevention (Matrix Code 05Q)	Admin	Shelter Operating Expenses	Shelter Operating Expenses - Admin Staff \$	Shelter Operating Expenses - Admin Staff %
AIDS Housing Alliance	\$50,000		\$50,000				
Asian Women's Shelter	\$52,000				\$52,000	\$0	0.0%
Bar Assoc. of SF Volunteer Legal Services	\$90,000		\$90,000				
Central City Hospitality House	\$32,500				\$32,500	\$0	0.0%
Community Awareness & Treatment Services	\$40,000	\$17,600			\$22,400	\$0	0.0%
Compass Community Services	\$50,000				\$50,000	\$0	0.0%
Dolores Street Community Services	\$33,000				\$33,000	\$0	0.0%
Episcopal Community Services of SF	\$40,000				\$40,000	\$0	0.0%
Friendship House Association of American Indians	\$36,900	\$36,900					
Gum Moon Residence Hall	\$53,000				\$53,000	\$1,185	2.2%
Haight Ashbury Food Program	\$25,763	\$25,763					
Hamilton Family Center	\$50,000				\$50,000	\$5,000	10.0%
La Casa de Las Madres	\$78,000				\$78,000	\$0	0.0%
Larkin Street Youth Services	\$54,000				\$54,000	\$0	0.0%
Providence Foundation	\$45,000	\$45,000					
St. Vincent de Paul Society of San Francisco	\$30,500				\$30,500	\$500	1.6%
Swords to Plowshares Veterans Rights Organization	\$41,000	\$41,000					
The Mary Elizabeth Inn	\$35,000				\$35,000	\$0	0.0%
United Council of Human Services	\$96,000	\$96,000					
ESG Administration	\$47,245			\$46,943			
<b>2009-2010 Total Funds (Entitlement + Reprogrammed Funds)</b>	<b>\$979,606</b>	<b>\$262,263</b>	<b>\$140,000</b>	<b>\$46,943</b>	<b>\$530,400</b>		
<b>% of Total Funds</b>		<b>26.7%</b>	<b>14.3%</b>	<b>4.8%</b>	<b>54.1%</b>		

The ESG Program requires localities to match federal ESG funding dollar for dollar. As in past years, San Francisco used General Funds allocated by the Department of Human Services (DHS) to meet the ESG match requirement. For the 2009-2010 program year, the City far exceeded the match requirement, allocating \$11,939,981 in General Fund dollars through DHS to the following activities, which were also awarded ESG funding:

	<b>Local Matching Dollars</b>
AIDS Housing Alliance	\$176,345
Asian Women's Shelter	\$299,455
Central City Hospitality House	\$294,158
Community Awareness & Treatment Services	\$242,601
Compass Community Services	\$625,570
Dolores Street Community Services	\$883,247
Episcopal Community Services of SF	\$2,357,008
Friendship House Association of American Indians	\$571,451
Gum Moon Residence Hall	\$245,286
Hamilton Family Center, Inc.	\$1,670,100
La Casa de las Madres	\$192,026
Larkin Street Youth Services	\$529,289
Providence Foundation	\$1,090,896
Swords to Plowshares Veterans Rights Organization	\$614,659
The Mary Elizabeth Inn	\$1,300,227
YMCA of SF/United Council of Human Services	\$847,663
	<b>\$11,939,981</b>

## Community Development Priorities

The following information provides a more detailed view of our five-year strategic plan. Below each goal is an objective, strategy and sample activities. The City is dedicated to the articulation of specific indicators for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. We developed a 2008-2009 Program Matrix to track all relevant indicators for each strategy. Additionally, we designed a Five-year Master Program Matrix, to assess investment outcomes across the 2005-2009 timeframe of the Consolidated Plan. Since we are tracking multiple indicators *within* the same strategy on an annual basis, we have selected *one* indicator for each strategy that will serve as a proxy measure to assess impact over the five-year period. Performance of this measure will be tracked against a five-year goal. The CAPER is used as the tool to update progress on the Program Matrix and to 1) supplement the proxy measure results with rich program detail from the multiple indicators tracked on an annual basis; 2) reflect on the direction and impact of the work; and 3) consider the strengths and obstacles that impact our goal achievement.

### **Goal 1: Promote economic self-sufficiency for low- and moderate-income families**

---

**Objective 1:** Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

#### Strategies/Activities

1. Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations
  - ✓ *Increase neighborhood workforce development*
  - ✓ *Increase access to high quality ESL and vocational ESL for residents with limited English proficiency*
  - ✓ *Increase outreach and inclusion of disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations*
  - ✓ *Increase linkage to small business strategies*
2. Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires
3. Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts
4. Leverage in partnership with HUD's Section 3 hiring requirements

**Objective 2:** Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies/Activities

1. Develop social and financial programs to strengthen peer learning and reduce social isolation
  - ✓ *Create mentoring programs*
  - ✓ *Connect neighborhood associations to financial knowledge*
2. Provide financial education and other asset building opportunities
  - ✓ *Promote Local Earned Income Tax Credit*
  - ✓ *Create Individual Development Accounts (IDAs)*
  - ✓ *Develop credit repair/debt reduction programs*
  - ✓ *Encourage the development of policies and programs that allow individuals to maximize their earnings*
  - ✓ *Encourage IDAs for youth*
3. Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development
  - ✓ *Seek micro-lending programs*
  - ✓ *Continue to leverage the MOCI Loan Program with other bank loan programs*
4. Provide training to use financial and legal tools to maintain and protect individual and/or family assets
  - ✓ *Increase outreach to disabled adults to ensure that they are capturing all available financial benefits and protecting available assets*
5. Encourage financial literacy programs for youth in 2<sup>nd</sup>-12<sup>th</sup> grade

**Objective 3:** Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategies/Activities

1. Provide grants and low interest loans to stimulate commercial and business revitalization
2. Establish and expand small businesses and micro-enterprises
  - ✓ *Provide training, technical assistance and financial assistance services*
  - ✓ *Promote micro-enterprises in industries of high demand such as childcare and industries that employ hard-to-serve populations*
  - ✓ *Create a Resident Entrepreneurship Advancement Program (REAP) that assists Housing Authority and other low-income residents in setting up micro-enterprises*
  - ✓ *Develop and manage a Business Legacy Program that allows current owners to mentor other individuals who will eventually buy the business*
  - ✓ *Develop cluster business development*
3. Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas
  - ✓ *Connect with local and national equity and loan funds to increase resources for commercial development projects*
  - ✓ *Facilitate networking opportunities that will lead to increased resources for small business*

4. Capture data, identify priority areas and publish neighborhood economic development plans
5. Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods
6. Use Section 108 loan financing for tenant improvements
7. Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations

## **Goal 2: Strengthen neighborhood vitality**

---

**Objective 1:** Improve the infrastructure and physical environment of San Francisco neighborhoods

### Strategies/Activities

1. Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)
2. Use Section 108 loan financing for community centers
3. Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas
4. Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods
5. Plant trees, especially in Communities of Opportunity neighborhoods

**Objective 2:** Preserve and promote the character and assets of our neighborhoods

### Strategies/Activities

1. Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements
  - ✓ *Promote and expand SF Shines, MOCI's façade improvement program*
  - ✓ *Find more bank partners and other investors to expand SF Shines*
  - ✓ *Develop a pool of funds for tenant improvement loans*
2. Support neighborhood venues and organizations that host cultural events and community meetings

## **Goal 3: Increase the provision of timely, relevant and effective social services**

---

**Objective 1:** Ensure enhanced access, safety and utilization of social services by residents

### Strategies/Activities

1. Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services
2. Increase the capacity of community based organizations to deliver timely, relevant and effective services

- ✓ *Support the efforts of MOCI-funded providers to focus on organizational development and strategic planning*
- ✓ *Develop reliable processes and standards for evaluation regarding job training and placement services*
- 3. Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention and aid to seniors)
- 4. Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services
  - ✓ *Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools*
  - ✓ *Strengthen existing services, consolidate duplicative efforts, and fill gaps*
- 5. Promote services in neighborhoods that provide access through community hubs
  - ✓ *Develop facilities where services and supports will be co-located and coordinated*
- 6. Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies
- 7. Increase vocational ESL programs and reduce language barriers to accessing social services

#### **Goal 4: Promote equity-based public policy strategies**

---

**Objective 1:** Leverage and coordinate targeted public, private and not for profit investments

##### Strategies/Activities

1. Assist in the development of social capital
  - ✓ *Provide incentives for the establishment of parent associations and other resident organizations*
  - ✓ *Infuse existing informal networks that are utilized by families with the resources and connections to self-sufficiency*
  - ✓ *Work with community coordinators to facilitate “Living Room Meetings”*
  - ✓ *Support local partners to develop and sustain creative and informative community messages around social capital opportunities*
2. Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services

For each San Francisco strategy, a HUD performance measurement objective and outcome have been indicated in the table below. San Francisco has 32 strategies under its four primary goals. Of the City's 32 strategies, 14 address HUD's Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the strategies that address economic opportunity, seven fit under HUD's Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

**Number of San Francisco strategies under each HUD objective/outcome:**

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

**Community Development Objectives**

San Francisco Strategy	HUD Objective	HUD Outcome
<b><u>Infrastructure Objectives</u></b>		
none		
<b><u>Public Facilities Objectives</u></b>		
G2, O1, S1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)	Suitable Living Environment	Availability / Accessibility
G2, O1, S2: Use Section 108 loan financing for community centers	Suitable Living Environment	Availability / Accessibility
G2, O1, S3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas	Suitable Living Environment	Sustainability
G2, O1, S5: Plant trees, especially in Communities of Opportunity neighborhoods	Suitable Living Environment	Sustainability
<b><u>Public Services Objectives</u></b>		
G1, O1, S1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations	Economic Opportunity	Availability / Accessibility
G1, O2, S1: Develop social and financial programs to strengthen peer learning and reduce social isolation	Suitable Living Environment	Availability / Accessibility
G1, O2, S2: Provide financial education and other asset building opportunities	Suitable Living Environment	Availability / Accessibility
G1, O2, S4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets	Suitable Living Environment	Availability / Accessibility
G1, O2, S5: Encourage financial literacy programs for youth in 2nd-12th grade	Suitable Living Environment	Availability / Accessibility
G3, O1, S3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)	Suitable Living Environment	Availability / Accessibility
G3, O1, S7: Increase vocational ESL programs and reduce language barriers to accessing social services	Suitable Living Environment	Availability / Accessibility
<b><u>Economic Development Objectives</u></b>		
G1, O1, S2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires	Economic Opportunity	Availability / Accessibility
G1, O2, S3: Develop access to capital strategies (banks, revolving loan funds,	Economic	Affordability

<b>San Francisco Strategy</b>	<b>HUD Objective</b>	<b>HUD Outcome</b>
etc.) to support small business and micro-enterprise development	Opportunity	
G1, O3, S1: Provide grants and low interest loans to stimulate commercial and business revitalization	Economic Opportunity	Affordability
G1, O3, S2: Establish and expand small businesses and micro-enterprises	Economic Opportunity	Availability / Accessibility
G1, O3, S3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas	Economic Opportunity	Sustainability
G1, O3, S5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods	Economic Opportunity	Affordability
G1, O3, S6: Use Section 108 loan financing for tenant improvements	Economic Opportunity	Affordability
G1, O3, S7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations	Economic Opportunity	Availability / Accessibility
G2, O2, S1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements	Economic Opportunity	Sustainability
<b>Other Objectives - Policy/Planning Objectives</b>		
G1, O1, S3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts	Economic Opportunity	Availability / Accessibility
G1, O1, S4: Leverage in partnership with HUD's Section 3 hiring requirements	Economic Opportunity	Availability / Accessibility
G1, O3, S4: Capture data, identify priority areas and publish neighborhood economic development plans	Economic Opportunity	Sustainability
G2, O1, S4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods	Economic Opportunity	Availability / Accessibility
G2, O2, S2: Support neighborhood venues and organizations that host cultural events and community meetings	Suitable Living Environment	Availability / Accessibility
G3, O1, S1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services	Suitable Living Environment	Availability / Accessibility
G3, O1, S2: Increase the capacity of community based organizations to deliver timely, relevant and effective services	Suitable Living Environment	Availability / Accessibility
G3, O1, S4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services	Suitable Living Environment	Availability / Accessibility
G3, O1, S5: Promote services in neighborhoods that provide access through community hubs	Suitable Living Environment	Availability / Accessibility
G3, O1, S6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies	Suitable Living Environment	Sustainability
G4, O1, S1: Assist in the development of social capital	Suitable Living Environment	Sustainability
G4, O1, S2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services	Suitable Living Environment	Availability / Accessibility

## 2009-2010 Program Matrix

The following program matrix tracks year-end performance indicators against estimates that were provided in the 2009-2010 Action Plan. Please note that the dollars amount under the 2009-2010 Funding Amount column are the budgeted amounts and not necessarily the exact amount that was spent. In the cases where the budgeted and actual spent amount changed by more than 10%, the number under the funding amount was changed to reflect the actual amount spent. In most cases, the actual amount spent was either the same as the budgeted amount or was slightly less than the budgeted amount.

<b>Explanation Codes:</b>
A=Moved from one strategy to another strategy
B=Actual amount spent more than 10% change from budgeted amount
C=Project was canceled
D=Project was terminated mid-year
E=Revised performance measure
F=Project still underway
G=Project was added mid-year
H=Revised goal/baseline

\*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

<b>GOAL 1: PROMOTE ECONOMIC SELF-SUFFICIENCY FOR LOW- AND MODERATE-INCOME FAMILIES</b>							
<i>Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment</i>							
<b>Strategy 1:</b> Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		APA Family Support Services	Job placement	10	3	\$50,000	
2	*	Arriba Juntos	Job placement	20	13	\$57,000	
3		Asian Neighborhood Design	Job placement	5	5	\$30,000	
4		Bayview Hunter's Point Center for Arts & Technology	Job training and placement in internships	10	10	\$45,000	
5		Board of Trustees of the Glide Foundation	Job placement	11	4	\$48,000	
6		Booker T. Washington Community Service Center	Job placement	5		\$40,000	
7		Central City Hospitality House	Job placement	12	9	\$32,000	
8	*	Charity Cultural Services Center	Job placement	26		\$75,000	
9		Chinese for Affirmative Action	Job placement	25	35	\$85,000	
10		Chinese Newcomers Service Center	Job placement	25	17	\$150,000	
11	*	Chinese Newcomers Service Center	Job placement	17		\$50,000	
12	*	Chinese Progressive Association	Job placement	20		\$40,000	
13	*	Community Center Pjt of S.F	Job placement	12	22	\$25,000	
14	*	Community Youth Center-San Francisco (CYC-SF)	Job placement	25	2	\$67,000	
15		Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement	35	11	\$200,000	
16	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement	20		\$70,000	
17		Hearing and Speech Center of Northern California	Job placement	6		\$28,000	
18	*	Jewish Vocational and Career Counseling Service	Job placement	13	14	\$55,000	
19		Lavender Youth Rec. & Info. Ct.(LYRIC)	Job preparation	24	25	\$60,000	
20		Lighthouse for the Blind and Visually Impaired	Job training	8	5	\$28,000	
21		Mission Hiring Hall, Inc.	Job placement	52	64	\$95,000	
22	*	Mission Language and Vocational School, Inc.	Job placement	19	6	\$95,000	
23	*	Mujeres Unidas y Activas	Job placement	17		\$50,000	

24		Northern California Service League	Job placement	14	12	\$60,000	
25		Positive Resource Center	Job placement	45	83	\$40,000	
26		San Francisco Conservation Corps	On-the-job training	20	57	\$499,500	
27	*	Self-Help for the Elderly	Job placement	14	7	\$30,000	
28		Tenderloin Health	Job training	0	0	\$0	C
29		Toolworks	Job placement	9	14	\$55,000	
30		United Way of the Bay Area	Job placement	12		\$60,000	
31		Upwardly Global	Job placement	5	12	\$50,000	
32		Vietnamese Community Center of SF	Job placement	5		\$35,000	
33		Vietnamese Youth Development Center	Job placement	5		\$40,000	
34		Visitacion Valley Community Development Corporation	Job training	100	51	\$35,000	
			<b>Total Job placements**</b>	<b>484</b>	<b>333</b>	<b>\$1,712,000</b>	
			<b>Subtotal for GI, OI, SI</b>			<b>\$2,379,500</b>	
**Goal reflects the number of placements in jobs that pay living wages, as defined by the San Francisco Minimum Compensation Ordinance.							
<b>Strategy 2:</b> Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of businesses that achieve six-month retention rates of 50%</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
<b>Strategy 3:</b> Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of MOUs and plans established</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
<b>Strategy 4:</b> Leverage in partnership with HUD's Section 3 hiring requirements							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>

			<i>Total # of partnership agreements developed with the Housing Authority</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
<b>Objective 2: Increase families’ savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency</b>							
<b>Strategy 1: Develop social and financial programs to strengthen peer learning and reduce social isolation</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1	*	Family Independence Initiative (FII – National)	# of families engaged	110	127	\$75,000	
			<i>Total # of families engaged in Funding Families Initiative</i>	<i>110</i>	<i>127</i>	<i>\$75,000</i>	
<b>Strategy 2: Provide financial education and other asset building opportunities</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		Earned Asset Resource Network (EARN)	# of new IDAs	40	40	\$40,000	
2	*	Family Independence Initiative (FII – National)	Financial literacy training	110	127	\$0	
3	*	Good Samaritan Family Resource Center	Financial literacy training	35	52	\$0	
4		Mission Asset Fund	Financial literacy training	34	58	\$20,000	
5		Mission SF Federal Credit Union	Financial services	380	198	\$30,000	
6		Northeast Community Federal Credit Union	Financial services	225	171	\$40,000	
			<i>Total # of Earned Income Tax Credit filings</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
			<i>Subtotal for G1, O2, S2</i>			<i>\$130,000</i>	
<b>Strategy 3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1	*	CCSF Small Business Development Center (Chinatown & Mission and City-wide)	Loans approved beyond CDBG	10	6	\$54,400	
2	*	Community Center Pjt of S.F	Loans approved beyond CDBG	9	2	\$24,480	

3	*	Mission Economic Development Agency	Loans approved beyond CDBG	10	5	\$59,500	
4	*	Mission SF Federal Credit Union	Loans approved beyond CDBG	20	30	\$14,960	
5	*	Northeast Community Federal Credit Union	Loans approved beyond CDBG	3	12	\$13,600	
6	*	Renaissance Entrepreneurship Center (5th Street)	Loans approved beyond CDBG	12	14	\$59,500	
7	*	Renaissance Entrepreneurship Center (BBRC)	Loans approved beyond CDBG	6	2	\$54,400	
8	*	South of Market Foundation	Loans approved beyond CDBG	5	3	\$17,000	
9	*	Southeast Asian Community Center	Loans approved beyond CDBG	8	12	\$54,400	
10	*	Women's Initiative for Self Employment	Loans approved beyond CDBG	15	2	\$37,162	
			<i>Total # of leveraged loans beyond CDBG</i>	<b>98</b>	<b>88</b>	<b>\$389,402</b>	
<b>Strategy 4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of families assisted</i>	<b>0</b>	<b>0</b>	<b>\$0</b>	
<b>Strategy 5: Encourage financial literacy programs for youth in 2nd-12th grade</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		National Foundation for Teaching Entrepreneurship	# of youth exposed to financial literacy	375	128	\$40,000	
			<i>Total # of youth exposed to financial literacy</i>	<b>375</b>	<b>128</b>	<b>\$40,000</b>	
<b>Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services</b>							

Strategy 1: Provide grants and low interest loans to stimulate commercial and business revitalization							
		Organization	Performance measure	Goal	Actual	2009-2010 Grant Amount	Explanation Code
1		Small Business Revolving Loan Program	# of small business loans	10	10	\$230,000	B
			Total # of micro-enterprise loans	10	10		
			Subtotal for G1, O3, S1			\$230,000	
Strategy 2: Establish and expand small businesses and micro-enterprises							
		Organization	Performance measure	Goal	Actual	2009-2010 Grant Amount	Explanation Code
1	*	CCSF Small Business Development Center (Chinatown & Mission and City-wide)	# of business startups assisted	25	129	\$105,600	
			# of business expansions assisted	30	1		
			# of jobs created	50	10		
			# of jobs retained	15	2		
2		Children's Council of SF	# of business startups assisted	20	5	\$54,000	
			# of business expansions assisted	2	2		
			# of jobs created	20	0		
			# of jobs retained	2	0		
3		Community Initiatives/EAG	# of business startups assisted	15	5	\$190,000	
			# of jobs created	20	0		
			# of jobs retained	20	0		
4	*	Community Center Pjt of S.F	# of business startups assisted	44	7	\$47,520	
			# of business expansions assisted	22	7		
			# of jobs created	17	4		
			# of jobs retained	11	4		

5		Japantown Task Force, Inc.	# of business startups assisted	2	0	\$30,000	
			# of jobs created	5	0		
			# of jobs retained	5	0		
6		La Cocina	# of business startups assisted	6	6	\$55,000	
			# of jobs created	12	0		
			# of jobs retained	48	0		
7	*	Mission Economic Development Agency	# of business startups assisted	42	68	\$115,500	
			# of business expansions assisted	14	1		
			# of jobs created	52	8		
			# of jobs retained	23	6		
8	*	Mission SF Federal Credit Union	# of business startups assisted	4	5	\$29,040	
			# of business expansions assisted	6	3		
			# of jobs created	16	5		
			# of jobs retained	20	0		
9	*	North of Market Neighborhood Improvement Corp	# of business startups assisted	4	7	\$40,865	
			# of business expansions assisted	1	1		
			# of jobs created	3	0		
			# of jobs retained	5	0		
10	*	Northeast Community Federal Credit Union	# of business startups assisted	15	32	\$26,400	
			# of business expansions assisted	2	3		
			# of jobs created	12	19		
			# of jobs retained	3	0		
11	*	Renaissance Entrepreneurship Center (5th Street)	# of business startups assisted	44	38	\$115,500	

			# of business expansions assisted	23	0		
			# of jobs created	18	7		
			# of jobs retained	26	5		
12	*	Renaissance Entrepreneurship Center (BBRC)	# of business startups assisted	25	32	\$105,600	
			# of business expansions assisted	20	1		
			# of jobs created	25	4		
			# of jobs retained	10	0		
13	*	South of Market Foundation	# of business startups assisted	20	21	\$33,000	
			# of business expansions assisted	2	7		
			# of jobs created	18	18		
			# of jobs retained	5	18		
14	*	Southeast Asian Community Center	# of business startups assisted	15	21	\$105,600	
			# of business expansions assisted	5	4		
			# of jobs created	15	41		
			# of jobs retained	15	35		
15		Community Initiatives/VVBIG	# of business startups assisted	3	1	\$65,000	
			# of jobs created	2	0		
			# of jobs retained	5	0		
16	*	Women's Initiative for Self Employment	# of business startups assisted	15	1	\$72,138	
			# of business expansions assisted	15	0		
			# of jobs created	60	0		
17		Wu Yee Children's Services	# of business startups assisted	65	8	\$40,000	
			# of business expansions assisted	5	0		

			# of jobs created	9	0		
			# of jobs retained	5	0		
			<b>Total # of business startups assisted</b>	<b>364</b>	<b>386</b>	<b>\$1,230,763</b>	
<b>Strategy 3:</b> Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1	*	North of Market Neighborhood Improvement Corp	# of anchor businesses recruited	1	1	\$30,000	
2		Tenderloin Neighborhood Development Corporation	# of anchor businesses recruited	1		\$200,000	F
			<b>Total # of anchor businesses recruited</b>	<b>2</b>	<b>1</b>	<b>\$230,000</b>	
<b>Strategy 4:</b> Capture data, identify priority areas and publish neighborhood economic development plans							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<b>Total # of economic development plans published</b>	<b>0</b>	<b>0</b>	<b>\$0</b>	
<b>Strategy 5:</b> Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<b>Total # of developments assisted</b>	<b>0</b>	<b>0</b>	<b>\$0</b>	
<b>Strategy 6:</b> Use Section 108 loan financing for tenant improvements							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<b>Total # of businesses assisted with Section 108 financing</b>	<b>0</b>	<b>0</b>	<b>\$0</b>	

<b>Strategy 7:</b> Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		Community Vocational Enterprises	# of business enterprises assisted	1	1	\$50,000	
			# of jobs created	10	9		
			# of jobs retained	53	31		
2		Juma Ventures	# of business enterprises assisted	1	1	\$105,835	
			# of jobs created	4	3		
			# of jobs retained	86	77		
			<i>Total # of business enterprises assisted</i>	2	2	<i>\$155,835</i>	
<b>GOAL 2: STRENGTHEN NEIGHBORHOOD VITALITY</b>							
<i>Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods</i>							
<b>Strategy 1:</b> Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		Board of Trustees of the Glide Foundation	Facility	1	1	\$150,000	G
2		Boys & Girls Clubs of San Francisco	Facility	1	1	\$81,000	G
3		CAMINOS-Pathways Learning Center	Facility	1	1	\$130,000	G
4		Central City Hospitality House	Facility	1	1	\$112,000	
5		Centro del Pueblo	Facility	1	1	\$266,406	
6		Centro del Pueblo	Facility	1	1	\$125,000	G
7		Charity Cultural Services Center	Facility	1	1	\$118,250	G
8		Dolores Street Community Services	Facility	1	1	\$200,000	G
9		Florence Crittenton Services	Facility	1	1	\$200,000	G
10		Goodwill Industries of San Francisco, San Mateo & Marin Counties	Facility	1	1	\$150,000	

11		Hamilton Family Center, Inc	Facility	1	1	\$77,797	
12		Housing Services Affiliate of the Bernal Heights Neighborhood Center	Facility	1	1	\$40,000	
13		Literacy for Environmental Justice	Facility	1	1	\$127,260	G
14		Mission Economic Development Agency	Facility	1	1	\$150,000	G
15		Mission Housing Development Corporation - Good Samaritan FRC	Facility	1	1	\$107,500	G
16		Mission Neighborhood Centers	Facility	1	1	\$129,567	
17		Mission Neighborhood Centers	Facility	1	1	\$162,990	
18		Mission Neighborhood Health Center	Facility	1	1	\$113,300	
19		San Francisco State Head Start - Hunter's Point	Facility	1	1	\$262,156	G
20		San Francisco State Head Start - OMI	Facility	1	1	\$250,460	G
21		Self-Help for the Elderly	Facility	1	1	\$35,000	
22		Tides Center/Women's Community Clinic	Facility	1	1	\$150,000	G
23		Vietnamese Youth Development Center	Facility	1	1	\$110,000	
24		Visitacion Valley Community Center.	Facility	1	1	\$110,000	
25		Visitacion Valley Community Center	Facility	1	1	\$121,000	
26		West Bay Local Development Corporation	Facility	1	1	\$65,000	
		Capital Projects Pool (for existing projects)	Facility	0		\$327,411	
			<b>Total # of facilities</b>	<b>26</b>	<b>26</b>	<b>\$3,872,097</b>	

**Strategy 2:** Use Section 108 loan financing for community centers

		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1	*	Boys & Girls Clubs of San Francisco (Repayment of Section 108 Loan)	# of community centers supported	1	1	\$162,542	B
			<b>Total # of community centers supported with Section 108 financing</b>	<b>1</b>	<b>1</b>	<b>\$162,542</b>	

**Strategy 3:** Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas

		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		SFCC - SFHA - Holly Courts	# of public space improvement project	1	1	\$12,099	

2		SFCC - SFHA - Sunnydale/Velasco Housing	# of public space improvement project	1	1	\$10,300	
3		SFCC - SFUSD - Cesar Chavez Elementary School	# of public space improvement project	1	1	\$34,089	
4		SFCC - SFUSD - El Dorado Elementary	# of public space improvement project	1	1	\$31,698	
5		SFCC - SFUSD - Guadalupe Child Development Center	# of public space improvement project	1	1	\$42,902	
6		SFCC - SFUSD - Jose Ortega Elementary School	# of public space improvement project	1	1	\$40,452	
7		SFCC - SFUSD - Dr. MLK Jr. Middle School	# of public space improvement project	1	1	\$9,470	
8		SFCC - SFUSD - San Francisco Community Alternative Elementary School	# of public space improvement project	1	1	\$9,152	
			<b>Total # of public space improvement projects</b>	<b>8</b>	<b>8</b>	<b>\$190,161</b>	
<b>Strategy 4:</b> Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<b>Total # of individuals hired</b>	<b>0</b>	<b>0</b>	<b>\$0</b>	
<b>Strategy 5:</b> Plant trees, especially in Communities of Opportunity neighborhoods							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		Friends of the Urban Forest	# of trees planted	135	270	\$40,000	
			<b>Total # of trees planted</b>	<b>135</b>	<b>270</b>	<b>\$40,000</b>	
<b>Objective 2: Preserve and promote the character and assets of our neighborhoods</b>							
<b>Strategy 1:</b> Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		SF Shines Façade Program	# of facades completed	4	4	\$140,792	B

			<i>Total # of facades completed</i>	<i>4</i>	<i>4</i>	<i>\$140,792</i>	
<b>Strategy 2:</b> Support neighborhood venues and organizations that host cultural events and community meetings							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of organizations</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
<b>GOAL 3: INCREASE THE PROVISION OF TIMELY, RELEVANT AND EFFECTIVE SOCIAL SERVICES</b>							
<i>Objective 1: Ensure enhanced access, safety and utilization of social services by residents</i>							
<b>Strategy 1:</b> Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		Mayor's Office of Housing - Consolidated Planning	# of strategic plans completed	1	1	\$110,000	
2		Renaissance Entrepreneurship Center	# of strategic plans completed	1	1	\$8,000	
			<i>Total # of strategic plans completed</i>	<i>2</i>	<i>2</i>	<i>\$118,000</i>	
<b>Strategy 2:</b> Increase the capacity of community based organizations to deliver timely, relevant and effective services							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		Bar Assoc. of SF Volunteer Legal Services	# of CBOs attending forums	30	17	\$20,000	
			# of CBOs receiving consulting services	35	26		
2		Bernal Heights Neighborhood Center	# of CBOs attending forums	4	4	\$20,000	
3		Compasspoint Nonprofit Services	Training vouchers	60	60	\$52,000	
			# of CBOs attending forums	60	22		
			# of CBOs receiving consulting services	4	5		
4		Jewish Vocational and Career Counseling Service	# of CBOs attending forums	60	114	\$25,000	

5		Northern California Community Loan Fund	# of CBOs receiving consulting services	1	1	\$20,000	
			<i>Total # of CBOs that attend professional development forums</i>	<i>154</i>	<i>157</i>	<i>\$137,000</i>	
<b>Strategy 3:</b> Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)							
		<b>Organization</b>	<b>Performance measure (# of people)</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1		A Home Away from Homelessness	Academic support	25	24	\$35,000	
2		AIDS Housing Alliance (ESG)	Homeless prevention	50	65	\$50,000	
3		AIDS Legal Referral Panel of the SF Bay Area	Legal services	195	197	\$37,000	
4		Arab Cultural and Community Center	Case management	60	125	\$38,000	
5		Asian & Pacific Islander Wellness Center	Job readiness training	40	48	\$27,240	
6		Asian Law Caucus	Legal services	180	192	\$52,000	
7	*	Asian Pacific American Community Center	Information and referral	550	579	\$57,000	
8		Asian Women's Shelter	Case management	75	69	\$35,500	
9		Asian Women's Shelter (ESG)	Shelter	50	43	\$52,000	
10		Bar Assoc. of SF Volunteer Legal Services (ESG)	Legal services	350	453	\$90,000	
11		Bay Area Legal Aid	Legal services	40	125	\$40,000	
12		Bayview Hunter's Point Center for Arts & Technology	Academic support	35	48	\$40,000	
13		Brothers Against Guns	Case management	20	27	\$35,000	
14		CAMINOS/Pathways Learning Center	Life skills	200	245	\$30,000	
15		Catholic Charities CYO	Academic support	60	59	\$40,000	
16		Central American Resource Center (CARECEN)	Legal services	650	537	\$30,000	
17		Central City Hospitality House (ESG)	Shelter	85	97	\$32,500	
18		Chinatown Community Development Center	Academic support	30	52	\$40,000	
19		City College of San Francisco - Health Education and Comm. Health Studies	Adult education	40	56	\$35,000	
20		Community Alliance for Special Education	Academic support	24	24	\$25,000	
21		Community Awareness & Treatment Services (ESG)	Shelter and case management	46	113	\$40,000	
22		Community United Against Violence	Case management	35	35	\$27,500	
23		Compass Community Services	Case management	75	61	\$37,000	

24		Compass Community Services (ESG)	Shelter	75	46	\$50,000	
25		Dolores Street Community Services (ESG)	Shelter	40	40	\$33,000	
26	*	Donaldina Cameron House	Job readiness training	135	184	\$35,000	
27		Episcopal Community Services of SF	Adult education	42	41	\$25,000	
28		Episcopal Community Services of SF (ESG)	Shelter	35	40	\$40,000	
29		Filipino-American Development Foundation/Filipino Community Center	Academic support	45	45	\$40,000	
30		Filipino-American Development Foundation/Filipino Community Center	Case management	100	153	\$75,000	
31		Friendship House Association of American Indians (ESG)	Case management	10	11	\$36,900	
32		Girls After School Academy	Academic support	50	59	\$45,000	
33		GirlSource, Inc.	Life skills	44	34	\$35,000	
34	*	Good Samaritan Family Resource Center	Multi-services	35	52	\$35,000	
35		Growth and Learning Opportunities	Academic support	90	79	\$30,000	
36		Gum Moon Residence Hall	Family support	60	69	\$30,000	
37		Gum Moon Residence Hall (ESG)	Shelter	15	15	\$53,000	
38		Haight Ashbury Food Program (ESG)	Meals and referrals	400	450	\$25,763	
39		Hamilton Family Center, Inc (ESG)	Shelter	56	55	\$50,000	
40		Hearing and Speech Center of Northern California	Case management	70	70	\$25,000	
41		Homeless Children's Network	Mental health services	50	51	\$40,000	
42		Instituto Familiar de la Raza	Case management	10	10	\$43,000	
43		Instituto Laboral de la Raza	Legal services	600	558	\$65,000	
44		Jamestown Community Center	Academic support	60	66	\$60,000	
45		La Casa de las Madres	Case management	12	13	\$25,000	
46		La Casa de las Madres	Case management	70	77	\$50,000	
47		La Casa de las Madres (ESG)	Shelter	29	31	\$78,000	
48	*	La Raza Centro Legal	Legal services	300	830	\$90,000	
49	*	La Raza Community Resource Center	Legal services	100	209	\$50,000	
50		Larkin Street Youth Services	Case management	100	126	\$58,000	
51		Larkin Street Youth Services (ESG)	Shelter	325	249	\$54,000	
52		Mission Education Projects, Inc.	Academic support	30	41	\$37,500	
53		Mission Learning Center	Academic support	35	45	\$75,000	
54		Mission Neighborhood Centers	Academic support	20	34	\$42,000	
55		Mission Neighborhood Centers	Senior support services	300	467	\$50,000	

56		Mission Neighborhood Health Center	Life skills	16	15	\$30,000	
57		Network For Elders	Senior support services	50	68	\$45,000	
58		New Leaf Services for our Community	Mental health services	60	59	\$45,000	
59		Nihonmachi Legal Outreach	Legal services	486	403	\$90,000	
60		Opportunity Impact (dba Collective Impact)	Academic support	45	45	\$35,000	
61		Portola Family Connections	Case management	175	127	\$50,000	
62		Providence Foundation (ESG)	Case management	50	47	\$45,000	
63	*	Refugee Transitions	Multi-services	65	78	\$35,000	
64	*	Samoan Community Development Center	Case management	135	132	\$60,000	
65		San Francisco Study Center	Multi-services	750	258	\$75,000	
66		Shanti Project	Case management	60	105	\$25,000	
67		Sunset District Comm. Develop. Corp.	Case management	27	23	\$50,000	
68		St. Vincent de Paul Society of San Francisco (ESG)	Shelter	130	111	\$30,500	
69		Swords to Plowshares Veterans Rights Organization	Legal services	50	93	\$40,000	
70		Swords to Plowshares Veterans Rights Organization (ESG)	Case management	86	107	\$41,000	
71		The Mary Elizabeth Inn (ESG)	Case management	80	102	\$35,000	
72		TURF	Academic support	60	60	\$60,000	
73		United Playaz	Case management	75	77	\$55,000	
74		United Council of Human Services (ESG)	Case management	600	950	\$96,000	
75		Urban Services YMCA	Academic support and job preparation	20	24	\$45,000	
76		Vietnamese Elderly Mutual Assistance Association	Senior support services	100	114	\$35,000	
77	*	Visitacion Valley Community Center/C.L.A.E.R. Project	Case management	27	36	\$50,000	
			<i>Total # of individuals provided with legal services</i>	<i>2,951</i>	<i>3,597</i>	<i>\$584,000</i>	
			<i>Subtotal for G3, O1, S3</i>			<i>\$3,479,403</i>	
<b>Strategy 4:</b> Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of funder collaboratives established</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	

<b>Strategy 5: Promote services in neighborhoods that provide access through community hubs</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1	*	Asian Pacific American Community Center	Access point	1	1	\$0	
2	*	Boys & Girls Clubs of San Francisco	Access point	1	1	\$0	
3	*	Chinese Newcomers Service Center	Access point	1	1	\$0	
4	*	Community Center Pjt of S.F.	Access point	1	1	\$0	
5	*	La Raza Centro Legal	Access point	1	1	\$0	
6	*	La Raza Community Resource Center	Access point	1	1	\$0	
7	*	Samoan Community Development Center	Access point	1	1	\$0	
8	*	Visitation Valley Community Center/C.L.A.E.R. Project	Access point	1	1	\$0	
			<i>Total # of access points created/supported</i>	8	8	\$0	
<b>Strategy 6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of residents engaged</i>	0	0	\$0	
<b>Strategy 7: Increase vocational ESL programs and reduce language barriers to accessing social services</b>							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
1	*	Arriba Juntos	VESL program	1	1	\$0	
2	*	Charity Cultural Services Center	VESL program	1	1	\$0	
3	*	Chinese Newcomers Service Center	VESL program	1	1	\$0	
4	*	Chinese Progressive Association	VESL program	1	1	\$0	
5	*	Community Youth Center-San Francisco (CYC-SF)	VESL program	1	1	\$0	
6	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	VESL program	1	1	\$0	
7	*	Jewish Vocational and Career Counseling Service	VESL program	1	1	\$0	
8	*	Mission Language and Vocational School, Inc.	VESL program	1	1	\$0	

9	*	Mujeres Unidas y Activas	VESL program	1	1	\$0	
10	*	Refugee Transitions	VESL program	1	1	\$0	
11	*	Self-Help for the Elderly	VESL program	1	1	\$0	
			<i>Total # of vocational ESL programs supported</i>	<i>11</i>	<i>11</i>	<i>\$0</i>	
<b>GOAL 4: PROMOTE EQUITY-BASED PUBLIC POLICY STRATEGIES</b>							
<i>Objective 1: Leverage and coordinate targeted public, private and not for profit investments</i>							
<b>Strategy 1:</b> Assist in the development of social capital							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of volunteer hours logged</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	
<b>Strategy 2:</b> Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services							
		<b>Organization</b>	<b>Performance measure</b>	<b>Goal</b>	<b>Actual</b>	<b>2009-2010 Grant Amount</b>	<b>Explanation Code</b>
			<i>Total # of surveys conducted and reports published</i>	<i>0</i>	<i>0</i>	<i>\$0</i>	

# Neighborhood Revitalization Strategy Area (NRSA) Goals, Activities and Accomplishments

## Background

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas.

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six neighborhoods are areas of low-income concentration as defined in San Francisco's 2005-2009 Consolidated Plan. Bayview Hunters Point, Chinatown, Mission and Visitacion Valley are also areas of minority concentration as defined by HUD in the Consolidated Plan.

In 1993, San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application were sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. In 2005, the City reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan, the City requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The designation of these neighborhoods as NRSAs provides the City with more flexibility in undertaking public service activities with CDBG funds. This flexibility is intended to promote innovative programs and economic development within these neighborhoods. In 2009-2010, the City continued to make progress toward the goals established in each of the six neighborhood plans. Below is a list of goals for each neighborhood. Under each goal is a list of 2009-2010 CDBG- and ESG-funded programs and projects that addresses the goal. Many CDBG- and ESG-funded programs address these goals, but the list under each goal only includes ones where a majority portion (51% or more) of the program addresses the particular goal in the particular neighborhood. For many programs, the majority of the program did not focus on any one NRSA neighborhood, but primarily served the six NRSA neighborhoods. These programs are listed under the NRSA-wide section. For each neighborhood, progress towards the specific outcomes that were defined in the 2005-2009 Consolidated Plan for the next five years are also described.

This year, CDBG and ESG funding focused on those goals where strategic investments could have the most impact relative to other resources available to the City. These activities illustrate the broad strategies focused in these six neighborhoods. Projects and programs include capital projects, improvement of neighborhood public spaces, technical assistance for small businesses and micro-enterprises, operating support for homeless shelters and direct services such as employment training, case management, legal and youth services. This range of services reflects the broad interests and scope of the neighborhood plans.

Direct investments toward public safety were made through non-CDBG criminal justice funding sources and the San Francisco Police Department. In all of these neighborhoods, housing acquisition and rehabilitation funds were made available through the housing funds provided under the CDBG and HOME programs. Future plans include continued progress and strategic investments in each of these neighborhoods.

## **NRSA Goals, Activities and Accomplishments**

### **Bayview Hunters Point Goals, Activities and Accomplishments**

#### **1. Improve the overall socio-economic conditions**

<b>Type of Program</b>	<b>Name of Organization</b>	<b>2009-2010 Allocation</b>	<b>Description</b>
Economic Development	RENAISSANCE ENTREPRENEURSHIP CENTER	\$180,833	BUSINESS DEVELOPMENT TRAINING AND SUPPORT TO SMALL BUSINESSES & NEW ENTREPRENEURS PRIMARILY TARGETING THE BAYVIEW HUNTERS POINT, POTRERO HILL AND VISITACION VALLEY NEIGHBORHOODS.
Economic Development	San Francisco Housing Development Corporation	\$137,755	Tenant improvement of a ground floor commercial space for neighborhood-serving restaurant at a site that includes affordable housing.

#### **2. Generate employment opportunities and support job development, training and placement for neighborhood residents**

<b>Type of Program</b>	<b>Name of Organization</b>	<b>2009-2010 Allocation</b>	<b>Description</b>
Public Services	SF Conservation Corps - Ramp Program	\$157,061	Ramp SF job readiness training program
Public Services	VISITACION VALLEY COMMUNITY DEVELOPMENT	\$35,000	JOB READINESS, HARD AND SOFT SKILLS TRAINING AND JOB PLACE- MENT SERVICES PRIMARILY FOR VISITACION VALLEY RESIDENTS

#### **3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents**

See Housing section.

#### **4. Improve public safety**

No CDBG/ESG activity to report.

#### **5. Improve the physical environment**

<b>Type of Program</b>	<b>Name of Organization</b>	<b>2009-2010 Allocation</b>	<b>Description</b>
------------------------	-----------------------------	-----------------------------	--------------------

Public Space Improvement	FRIENDS OF THE URBAN FOREST	\$40,000	COMMUNITY TREE PLANTINGS IN THE BAYVIEW HUNTERS POINT AND EXCELSIOR NEIGHBORHOODS
--------------------------	-----------------------------	----------	---

6. Provide adequate, efficient and properly located health and human services facilities

Type of Program	Name of Organization	2009-2010 Allocation	Description
Capital Project	Florence Cittenton Services	\$200,000	Rehabilitation of the Oakdale Child Development Center
Capital Project	Literacy for Environmental Justice	\$127,260	Construction of EcoCenter at Heron's Head Park, including trench work, hardscape, landscape and wind turbines.
Capital Project	San Francisco State Head Start - Hunter's Point	\$262,156	Installation of modular units and completion of construction for the Hunter's Point Head Start Neighborhood Resource Center
Emergency Shelter Grant	PROVIDENCE FOUNDATION	\$45,000	Case management, counseling, housing placement and referrals for homeless individuals
Emergency Shelter Grant	YMCA OF SF/UNITED COUNCIL OF HUMAN SVCS	\$96,000	Case management, showers, meals and other drop-in services primarily for homeless and low-income individuals
Public Services	A HOME AWAY FROM HOMELESSNESS	\$35,000	ACADEMIC SUPPORT, LIFE SKILLS AND INTENSIVE CASE MANAGEMENT PRIMARILY FOR HOMELESS AND TRANSITIONALLY-HOUSED CHILDREN AND THEIR FAMILIES
Public Services	BROTHERS AGAINST GUNS	\$35,000	LEADERSHIP DEVELOPMENT, MENTORSHIP AND CASE MANAGEMENT PRIMARILY TARGETING 18-25 YEAR OLD MALES LIVING IN THE BAYVIEW HUNTERS POINT AND WESTERN ADDITION.
Public Services	FAMILY INDEPENDENCE INITIATIVE (FII - NA	\$75,000	FINANCIAL EDUCATION, MATCHED SAVINGS ACCOUNTS AND INCREASED SOCIAL NETWORKS TO ASSIST FAMILIES IN BECOMING SELF-SUFFICIENT.
Public Services	GOOD SAMARITAN FAMILY RESOURCE CENTER	\$35,000	ESL, SPANISH-LANGUAGE, COMPUTER AND FINANCIAL LITERACY TRAINING FOR PRIMARILY IMMIGRANT FAMILIES
Public Services	MISSION NEIGHBORHOOD CENTERS	\$42,000	AFTER-SCHOOL AND SUMMER ACADEMIC AND RECREATIONAL SERVICES PRIMARILY FOR ELEMENTARY AND MIDDLE SCHOOL AGED CHILDREN AND YOUTH LIVING IN THE MISSION DISTRICT.
Public Services	NETWORK FOR ELDERS	\$45,000	CASE MANAGEMENT AND IN-HOME CARE FOR FRAIL SENIORS PRIMARILY LIVING IN THE BAYVIEW HUNTERS POINT NEIGHBORHOOD
Public Services	SAMOAN COMMUNITY DEVELOPMENT CENTER	\$60,000	CASE MANAGEMENT, INFORMATION, REFERRAL AND TRANSLATION SERVICES IN NUTRITION, IMMIGRATION AND HOUSING ISSUES PRIMARILY TARGETING SAMOAN FAMILIES IN THE SOUTHEAST SECTOR.
Public Services	SAN FRANCISCO HOUSING DEVELOPMENT CORP	\$20,000	FINANCIAL LITERACY TRAINING AND IDA ACCOUNTS FOR PUBLIC HOUSING RESIDENTS, INCLUDING HOPE SF SITES.
Public Services	SAN FRANCISCO STUDY CENTER	\$75,000	FACILITY MANAGEMENT FOR FOUR MULTI-SERVICE COMMUNITY CENTERS PRIMARILY TARGETING INDIVIDUALS AND FAMILIES LIVING IN PUBLIC HOUSING.
Public Services	TOGETHER UNITED RECOMMITTED FOREVER (T.U	\$60,000	CASE MANAGEMENT SERVICES, ACADEMIC SUPPORT AND EMPOWERMENT ACTIVITIES PRIMARILY FOR YOUTH RESIDING IN PUBLIC HOUSING.
Public Services	UNITED PLAYAZ	\$55,000	VIOLENCE PREVENTION AND LEADERSHIP DEVELOPMENT SERVICES PRIMARILY TARGETING YOUTH AND YOUNG ADULTS IN THE SOUTH OF MARKET NEIGHBORHOOD.

### 2005-2009 Five-Year Goals for Bayview Hunters Point:

- Stimulate development for one large food chain to open  
OEWD helped secure a deal between Fresh and Easy neighborhood grocery and the developer of a mixed-use project at 5800 Third Street. The grocery store is set to open by second quarter of 2011.

- Encourage development of a sports facility, i.e., gym  
After a multi-year effort, a brand new facility in Hunter's Point was opened in June 2008 to serve as a multi-purpose youth/sports center. See the Capital Projects section of this report for more details on this project.

- Development of one cultural venue  
MOH has provided a capital grant for the rehabilitation of the Bayview Opera House, an existing arts and culture facility located in the heart of the Bayview. Beginning stages of design work is underway.

### Chinatown Goals, Activities and Accomplishments

1. Expand markets for local entrepreneurs and stimulate job development for local residents  
No CDBG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
Capital Project	Charity Cultural Services Center	\$118,250	Renovation of the first floor of a workforce development training facility to serve as a new classroom public space.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents  
See Housing section.

4. Improve public safety  
No CDBG/ESG activity to report.

5. Enhance the physical and aesthetic conditions of Chinatown  
No CDBG/ESG activity to report.

6. Provide accessible, multi-lingual and affordable human services

Type of Program	Name of Organization	2009-2010 Allocation	Description
Emergency Shelter Grant	GUM MOON RESIDENCE HALL	\$53,000	Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault
Housing Program Grant	CHINATOWN COMMUNITY DEVELOPMENT CENTER	\$50,000	TENANT COUNSELING FOR PRIMARILY MONOLINGUAL CHINESE HOUSE-HOLDS.

Public Services	LA CASA DE LAS MADRES	\$25,000	SUPPORTIVE AND THERAPEUTIC SERVICES TO ADDRESS THE PSYCHO-LOGICAL DEVELOPMENTAL IMPACTS OF DOMESTIC VIOLENCE ON CHILDREN IN EMERGENCY SHELTERS.
-----------------	-----------------------	----------	---

#### 2005-2009 Five-Year Goal for Chinatown:

- Increase vocational ESL programs and reduce language barriers to accessing social services

A coalition of family support service providers and workforce development providers has been meeting over the past five years to plan for better coordination of language appropriate services and to advocate for an increase in VESL programs. A VESL course was created to operate in conjunction with CityBuild, the City's centralized construction training program. The work of the coalition has resulted in one of the coalition partners being selected as the lead for the Chinatown-based One-Stop Career Service Center, which will have extensive linkages to VESL services for monolingual and limited-English workforce clients. In addition, MOH has continued to support a VESL program that provides home-based VESL instruction for those individuals who have schedules that make it difficult for them to access such services in more conventional classroom structures.

#### Mission District Goals, Activities and Accomplishments

##### 1. Improve the overall socio-economic conditions in the Mission

Type of Program	Name of Organization	2009-2010 Allocation	Description
Economic Development	Tenderloin Neighborhood Development Corporation	\$111,000	Build out of nonprofit-owned space to be operated by small businesses

##### 2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
Public Services	SF Conservation Corps - Ramp Program	\$157,061	Ramp SF job readiness training program

##### 3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

See Housing section.

##### 4. Improve the Mission's overall levels of safety

No CDBG/ESG activity to report.

##### 5. Improve the physical environment

Type of Program	Name of Organization	2009-2010 Allocation	Description
Public Space Improvement	SFCC - SFUSD - Cesar Chavez Elementary School		Remove 3 old play structures and safety matting. Install new age appropriate play structure and matting at an elementary school.

6. Improve the quality and expand existing health and human services to local residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
Capital Project	Boys & Girls Clubs of San Francisco	\$81,000	Correction of the slope of the front roof of a youth facility to prevent leaking.
Capital Project	CAMINOS-Pathways Learning Center	\$130,000	Construction of the Community Technology Center in Plaza Adelante, a multi-service community center.
Capital Project	CENTRO DEL PUEBLO	\$266,406	UPGRADE SYSTEMS AT A MULTI-PURPOSE COMMUNITY FACILITY
Capital Project	Centro del Pueblo	\$125,000	Ceiling tile removal and replacement in a multi-service community center.
Capital Project	Mission Economic Development Agency	\$150,000	Construction of Plaza Adelante, a multi-service community center.
Capital Project	Mission Housing Development Corp - Good Samaritan FRC	\$107,500	Accessibility improvements to the main entrance of a family resource center.
Capital Project	MISSION NEIGHBORHOOD CENTERS	\$129,567	REPLACE 106 WINDOWS THAT POSE A SAFETY AND HEALTH HAZARD TO THE PRESCHOOLERS AND SENIORS SERVED BY THE MISSION HEADSTART AND SENIOR SERVICES PROGRAMS AT THIS COMMUNITY CENTER.
Capital Project	MISSION NEIGHBORHOOD CENTERS	\$162,990	PROVIDE ACCESSIBILITY UPGRADES TO THIS INACCESSIBLE BUILDING BY INSTALLING AN ELEVATOR, MAKING FRONT ENTRANCE IMPROVEMENTS AND UPGRADING RESTROOMS
Capital Project	MISSION NEIGHBORHOOD HEALTH CENTER	\$113,300	UPGRADE RESTROOMS, INSTALL HAND WASHING SINK IN LUNCH ROOM, REPLACE ROLL-UP DOOR AND INSTALL BILINGUAL SIGNAGE IN A HEALTH CLINIC.
Emergency Shelter Grant	ASIAN WOMEN S SHELTER	\$52,000	Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children
Emergency Shelter Grant	DOLORES STREET COMMUNITY SERVICES	\$33,000	Shelter beds for homeless men
Emergency Shelter Grant	ST. VINCENT DE PAUL SOCIETY OF S.F.	\$30,500	Shelter beds for battered women and their children
Housing Program Grant	FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	\$20,000	PRE-PURCHASE HOMEBUYER EDUCATION AND COUNSELING SERVICES
Public Services	ASIAN WOMEN S SHELTER	\$35,500	INTENSIVE CASE MANAGEMENT, COUNSELING, COLLABORATION AND ADVOCACY FOR PRIMARILY ASIAN AND PACIFIC ISLANDER BATTERED WOMEN AND THEIR CHILDREN.
Public Services	CATHOLIC CHARITIES CYO/MISSION DAY CARE	\$40,000	BEFORE AND AFTER-SCHOOL CHILD CARE FOR ELEMENTARY SCHOOL CHILDREN.
Public Services	FAMILY INDEPENDENCE INITIATIVE (FII - NA	\$75,000	FINANCIAL EDUCATION, MATCHED SAVINGS ACCOUNTS AND INCREASED SOCIAL NETWORKS TO ASSIST FAMILIES IN BECOMING SELF-SUFFICIENT.
Public Services	GOOD SAMARITAN FAMILY RESOURCE CENTER	\$35,000	ESL, SPANISH-LANGUAGE, COMPUTER AND FINANCIAL LITERACY TRAINING FOR PRIMARILY IMMIGRANT FAMILIES
Public Services	INSTITUTO FAMILIAR DE LA RAZA	\$43,000	COMMUNITY-BASED THERAPEUTIC MENTORING PROGRAM FOR CHILDREN AND YOUTH TO REDUCE THE NEED FOR INSTITUTIONALIZATION.
Public Services	JAMESTOWN COMMUNITY CENTER	\$60,000	AFTER-SCHOOL TUTORING PRIMARILY TARGETING YOUTH IN THE MISSION DISTRICT.
Public Services	LA CASA DE LAS MADRES	\$50,000	COMMUNITY-BASED INTERVENTION AND SUPPORT SERVICES FOR BATTERED WOMEN AND THEIR CHILDREN.

Public Services	MISSION EDUCATION PROJECTS, INC.	\$37,500	AFTER-SCHOOL TUTORING AND HOMEWORK ASSISTANCE PROGRAM PRIMARILY TARGETING YOUTH IN THE MISSION DISTRICT
Public Services	MISSION LEARNING CENTER	\$75,000	AFTER-SCHOOL LITERACY PROGRAM PRIMARILY TARGETING CHILDREN IN THE MISSION DISTRICT.
Public Services	MISSION NEIGHBORHOOD CENTERS	\$42,000	AFTER-SCHOOL AND SUMMER ACADEMIC AND RECREATIONAL SERVICES PRIMARILY FOR ELEMENTARY AND MIDDLE SCHOOL AGED CHILDREN AND YOUTH LIVING IN THE MISSION DISTRICT.
Public Services	MISSION NEIGHBORHOOD HEALTH CENTER	\$30,000	INTERNSHIP PROGRAM FOCUSED ON LEADERSHIP AND EMPOWERMENT SKILLS FOR HOMELESS INDIVIDUALS.

#### 2005-2009 Five-Year Goal for the Mission:

- Develop a community center-non-profit hub

MOH continues to support Centro del Pueblo in the Mission District through Capital grants for physical upgrades to the building and through Public Service grants to the various service providers that are located in the building. During the 2009-2010 program year, with CDBG support, Plaza Adelante, a new multi-service center in the Mission District, was opened.

#### South of Market Goals, Activities and Accomplishments

1. Revitalize the neighborhood's economic activities  
No CDBG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
Capital Project	GOODWILL INDUS. OF SF, SAN MATEO & MARIN	\$150,000	CONVERT ADMINISTRATIVE SPACE TO PROGRAM SPACE FOR A ONE-STOP CAREER CENTER.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents  
See Housing section.

4. Improve public safety  
No CDBG/ESG activity to report.

5. Improve the physical environment  
No CDBG/ESG activity to report.

6. Provide needed health and human services to local residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
-----------------	----------------------	----------------------	-------------

Capital Project	Dolores Street Community Services	\$200,000	Construction of a commercial grade kitchen in Dolores Hotel to prepare meals for clients of shelter programs.
Emergency Shelter Grant	COMMUNITY AWARENESS & TREATMENT SERVICES	\$22,400	Shelter beds for homeless women
Emergency Shelter Grant	COMMUNITY AWARENESS & TREATMENT SERVICES	\$17,600	Case management for women in shelter
Emergency Shelter Grant	COMPASS COMMUNITY SERVICES	\$50,000	Shelter beds for homeless families
Emergency Shelter Grant	EPISCOPAL COMMUNITY SERVICES OF SF	\$40,000	Shelter beds primarily for chronically homeless adults
Emergency Shelter Grant	FRIENDSHIP HOUSE ASSOCIATION OF AMERICAN INDIANS	\$36,900	Supportive services in a shelter program primarily for homeless Native Americans with substance abuse issues
Emergency Shelter Grant	SWORDS TO PLOWSHARES VETERANS RIGHTS ORG	\$41,000	Benefits claims assistance and case management for chronically homeless veterans
Housing Program Grant	EVICITION DEFENSE COLLABORATIVE, INC.	\$30,000	COUNSELING AND EMERGENCY LEGAL ASSISTANCE FOR TENANTS THREA-TENED WITH EVICTION.
Housing Program Grant	FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	\$20,000	PRE-PURCHASE HOMEBUYER EDUCATION AND COUNSELING SERVICES
Housing Program Grant	MENTAL HEALTH ASSOCIATION OF SAN FRANCIS	\$30,000	EVICITION PREVENTION TRAINING PRIMARILY FOR FORMERLY HOMELESS TENANTS AND TRAINING TO SUPPORTIVE HOUSING PROVIDERS
Housing Program Grant	THE ARC OF SAN FRANCISCO	\$25,000	HOUSING COUNSELING SERVICES PRIMARILY FOR ADULTS WITH DEVELOPMENTAL DISABILITIES.
Public Services	COMPASS COMMUNITY SERVICES	\$37,000	CASE MANAGEMENT, INTENSIVE SUPPORTIVE SERVICES, HOUSING PLACEMENT ASSISTANCE AND WORKFORCE READINESS FOR HOMELESSFAMILIES.
Public Services	EPISCOPAL COMMUNITY SERVICES OF SF	\$25,000	EDUCATION AND LITERACY SUPPORT PRIMARILY FOR HOMELESS ADULTS
Public Services	LA CASA DE LAS MADRES	\$50,000	COMMUNITY-BASED INTERVENTION AND SUPPORT SERVICES FOR BATTERED WOMEN AND THEIR CHILDREN.
Public Services	LA RAZA CENTRO LEGAL	\$90,000	LEGAL SERVICES INCLUDING COUNSELING, PROCESSING AND REPRESENTATION PRIMARILY FOR IMMIGRANTS RESIDING IN THE MISSION AND EXCELSIOR NEIGHBORHOODS.
Public Services	MISSION LEARNING CENTER	\$75,000	AFTER-SCHOOL LITERACY PROGRAM PRIMARILY TARGETING CHILDRENIN THE MISSION DISTRICT.
Public Services	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$40,000	FINANCIAL SERVICES PRIMARILY TARGETING THE UN-BANKED POPULATION IN THE TENDERLOIN, SOMA AND VISITACION VALLEY NEIGHBORHOODS.
Public Services	UNITED PLAYAZ	\$55,000	VIOLENCE PREVENTION AND LEADERSHIP DEVELOPMENT SERVICES PRIMARILY TARGETING YOUTH AND YOUNG ADULTS IN THE SOUTH OF MARKET NEIGHBORHOOD.

#### 2005-2009 Five-Year Goals for South of Market:

- Invest in public art and community greening

Previous year accomplishments have included the opening of Victoria Manalo Draves Park behind a public elementary school in the neighborhood. The new park includes a baseball field and accommodates community-wide events and festivals.

- Encourage development of a cultural performance space

The San Francisco Filipino Cultural Center was originally slated to be housed in the renovated Westfield San Francisco Center. It was later agreed that the cultural center space will be transferred to the Metreon. Design plans for the 4,852 square foot center has been completed. The facility will include space for cultural exhibits, presentations and events as well as space for community programs and services.

### Tenderloin Goals, Activities and Accomplishments

#### 1. Economic revitalization of the neighborhood

<b>Type of Program</b>	<b>Name of Organization</b>	<b>2009-2010 Allocation</b>	<b>Description</b>
Economic Development	NORTH OF MARKET NEIGHBORHOOD IMPROVEMENT	\$70,865	BUSINESS OUTREACH AND TECHNICAL ASSISTANCE TO BUSINESSES IN THE TENDERLOIN.
Economic Development	TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP	\$200,000	BUILD A GROUND FLOOR, FULL-SERVICE NEIGHBORHOOD-SERVING GROCERY STORE IN THE TENDERLOIN AT A SITE THAT INCLUDES AFFORDABLE HOUSING UNITS.

#### 2. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

See Housing section.

#### 3. Improve public safety

No CDBG/ESG activity to report.

#### 4. Improve the physical environment

No CDBG/ESG activity to report.

#### 5. Provide needed health and human services to local residents

<b>Type of Program</b>	<b>Name of Organization</b>	<b>2009-2010 Allocation</b>	<b>Description</b>
Capital Project	Board of Trustees of the Glide Foundation	\$150,000	Upgrade and creation of three ADA compliant restrooms for a health clinic at a multi-service community center
Capital Project	CENTRAL CITY HOSPITALITY HOUSE	\$112,000	CONVERSION OF THE CURRENTLY NON-USEABLE ROOFTOP SPACE INTO AN ADA ACCESSIBLE ROOFTOP DECK AT A HOMELESS CENTER.
Capital Project	VIETNAMESE YOUTH DEVELOPMENT CENTER	\$110,000	TENANT IMPROVEMENTS TO YOUTH FACILITY BY MODERNIZATION OF STOREFRONT AND OPEN SPACE AND INSTALLATION OF HVAC
Emergency Shelter Grant	CENTRAL CITY HOSPITALITY HOUSE	\$32,500	Shelter beds for homeless adult men
Emergency Shelter Grant	HAMILTON FAMILY CENTER, INC	\$50,000	Shelter beds for homeless families
Emergency Shelter Grant	LARKIN STREET YOUTH SERVICES	\$54,000	Shelter beds for homeless young adults

Housing Program Grant	EVICTON DEFENSE COLLABORATIVE, INC.	\$30,000	COUNSELING AND EMERGENCY LEGAL ASSISTANCE FOR TENANTS THREA-TENED WITH EVICTION.
Housing Program Grant	MENTAL HEALTH ASSOCIATION OF SAN FRANCIS	\$30,000	EVICTON PREVENTION TRAINING PRIMARILY FOR FORMERLY HOMELESS TENANTS AND TRAINING TO SUPPORTIVE HOUSING PROVIDERS
Public Services	A HOME AWAY FROM HOMELESSNESS	\$35,000	ACADEMIC SUPPORT, LIFE SKILLS AND INTENSIVE CASE MANAGEMENT PRIMARILY FOR HOMELESS AND TRANSITIONALLY-HOUSED CHILDREN AND THEIR FAMILIES
Public Services	CENTRAL CITY HOSPITALITY HOUSE	\$32,000	EMPLOYMENT AND VOCATIONAL TRAINING PRIMARILY TARGETING HOME-LESS AND VERY-LOW INCOME ADULTS.
Public Services	EPISCOPAL COMMUNITY SERVICES OF SF	\$25,000	EDUCATION AND LITERACY SUPPORT PRIMARILY FOR HOMELESS ADULTS
Public Services	GOODWILL INDUS. OF SF, SAN MATEO & MARIN	\$200,000	ONE-STOP CAREER CENTER PRIMARILY TARGETING YOUNG EX-OFFENDERAND COMPUTER ILLITERATE INDIVIDUALS THROUGH EMPLOYMENT ANDPEER SUPPORT.
Public Services	LA CASA DE LAS MADRES	\$25,000	SUPPORTIVE AND THERAPEUTIC SERVICES TO ADDRESS THE PSYCHO-LOGICAL DEVELOPMENTAL IMPACTS OF DOMESTIC VIOLENCE ON CHILDREN IN EMERGENCY SHELTERS.
Public Services	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$40,000	FINANCIAL SERVICES PRIMARILY TARGETING THE UN-BANKED POPULA-TION IN THE TENDERLOIN, SOMA AND VISITACION VALLEY NEIGHBOR-HOODS.

#### 2005-2009 Five-Year Goal for the Tenderloin:

- Support Mid-Market commercial revitalization efforts

OEWD has helped establish business improvement districts in the North of Market/Tenderloin and Central Market that, through property owner tax assessments, are able to provide additional street cleaning, beautification and safety programming in the area. OEWD has also funded the Tenderloin Economic Development Project to facilitate commercial revitalization in the Tenderloin and Central Market. TEDP's primary focus is on doing so through supporting arts and culture organizations and helping bring in new arts and culture organizations to the area. TEDP and OEWD have already assisted several existing and new arts organizations in expanding/locating in the Tenderloin and Central Market. TEDP, with City agency support, is also pursuing a catalyst mixed-use development on Market Street and Turk Street that will include a theater, retail, and housing. Further, OEWD is targeting Section 108 funds toward the development of commercial projects that will support the arts district, and is working closely with San Francisco Redevelopment Agency in an effort to establish a Redevelopment Plan for the Central Market area.

#### Visitacion Valley Goals, Activities and Accomplishments

1. Revitalize the business corridor to create an environment that encourages new businesses to locate in Visitacion Valley and provides expanded goods and services for residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
Economic Development	COMMUNITY INITIATIVES/VVBIG	\$65,000	BUSINESS ASSISTANCE TO ENTREPRENEURS AND SMALL BUSINESSES ONTHE LELANDBAYSHORE NEIGHBORHOOD COMMERCIAL CORRIDOR

2. Improve the delivery of education and training services through a collaboration among public agencies, community based agencies, and families

Type of Program	Name of Organization	2009-2010 Allocation	Description
Public Services	SF Conservation Corps - Ramp Program	\$157,061	Ramp SF job readiness training program
Public Services	VISITACION VALLEY COMMUNITY DEVELOPMENT	\$35,000	JOB READINESS, HARD AND SOFT SKILLS TRAINING AND JOB PLACE- MENT SERVICES PRIMARILY FOR VISITACION VALLEY RESIDENTS

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents  
See Housing section.

4. Provide needed health and human services to local residents

Type of Program	Name of Organization	2009-2010 Allocation	Description
Capital Project	VISITACION VALLEY COMMUNITY CENTER	\$110,000	TENANT IMPROVEMENTS TO MULTI-PURPOSE COMMUNITY CENTER BY RE-NOVATING CLASSROOMS, RETAINING WALLS, DECKS AND SUPPORTS
Capital Project	VISITACION VALLEY COMMUNITY CENTER	\$121,000	REPLACE HEATING AND PLAY STRUCTURE AT FAMILY SCHOOL THATSERVES 100 PRESCHOOLERS TO SATISFY CHILDCARE LICENSING ANDRECENT ECERS EVALUATION
Housing Program Grant	CHINATOWN COMMUNITY DEVELOPMENT CENTER	\$50,000	TENANT COUNSELING FOR PRIMARILY MONOLINGUAL CHINESE HOUSE-HOLDS.
Public Services	ASIAN PACIFIC AMERICAN COMMUNITY CENTER	\$57,000	INFORMATION AND REFERRAL, EMPLOYMENT, TRANSLATION AND PUBLICSAFETY SERVICES FOR PRIMARILY ASIAN IMMIGRANTS IN THE VISITACION VALLEY & BAYVIEW HUNTERS POINT NEIGHBORHOODS.
Public Services	FAMILY INDEPENDENCE INITIATIVE (FII - NA	\$75,000	FINANCIAL EDUCATION, MATCHED SAVINGS ACCOUNTS AND INCREASED SOCIAL NETWORKS TO ASSIST FAMILIES IN BECOMING SELF-SUFFICIENT.
Public Services	GIRLS AFTER SCHOOL ACADEMY	\$45,000	ACADEMIC SUPPORT AND LEADERSHIP DEVELOPMENT FOR PRIMARILY GIRLS LIVING IN PUBLIC HOUSING.
Public Services	GOOD SAMARITAN FAMILY RESOURCE CENTER	\$35,000	ESL, SPANISH-LANGUAGE, COMPUTER AND FINANCIAL LITERACY TRAINING FOR PRIMARILY IMMIGRANT FAMILIES
Public Services	INNER CITY YOUTH/C.L.A.E.R.	\$50,000	HOUSING CASE MANAGEMENT FOR FAMILIES IMPACTED BY VIOLENCE.
Public Services	SAMOAN COMMUNITY DEVELOPMENT CENTER	\$60,000	CASE MANAGEMENT, INFORMATION, REFERRAL AND TRANSLATION SERVICES IN NUTRITION, IMMIGRATION AND HOUSING ISSUES PRIMARILYTARGETING SAMOAN FAMILIES IN THE SOUTHEAST SECTOR.
Public Services	SAN FRANCISCO HOUSING DEVELOPMENT CORPOR	\$20,000	FINANCIAL LITERACY TRAINING AND IDA ACCOUNTS FOR PUBLIC HOUSING RESIDENTS, INCLUDING HOPE SF SITES.
Public Services	TOGETHER UNITED RECOMMITTED FOREVER (T.U	\$60,000	CASE MANAGEMENT SERVICES, ACADEMIC SUPPORT AND EMPOWERMENTACTIVITIES PRIMARILY FOR YOUTH RESIDING IN PUBLIC HOUSING.

## 5. Enhance the physical and aesthetic conditions of Visitacion Valley

Type of Program	Name of Organization	2009-2010 Allocation	Description
Public Space Improvement	SFCC - SFHA - Sunnydale/Velasco Housing		Social area improvements including grills, picnic tables, benches, community garden plots, plants and borders.

## 6. Improve public safety

No CDBG/ESG activity to report.

### 2005-2009 Five-Year Goals for Visitacion Valley:

- Encourage medium-sized grocery store to locate in the area

OEWD is guiding the San Francisco Redevelopment Agency and the developer on how to court potential grocery retailers.

- Support retail development along Leland Avenue corridor

The City continues to support the Leland Avenue corridor through OEWD's Neighborhood Marketplace Initiative and CDBG, by funding a staff person who works within a community organization, VVBIG (formerly known as VVBOOM). The staff person conducts outreach to business owners, partners with other NEDO's to provide economic technical assistance, and helps to facilitate SF Shines, the façade improvement grants for storefronts on the corridor. OEWD continues to work closely with the SFRA to develop, fund, and implement other economic development programs.

- Encourage development of the Schlage Lock Opportunity site

As reported in previous CAPERs, the community continues to be actively engaged in a comprehensive planning effort for the site.

### NRSA-Wide Activities

Many programs did not focus primarily on any one NRSA neighborhood, but primarily served residents of multiple NRSA neighborhoods. These activities are listed below.

Type of Program	Name of Organization	2009-2010 Allocation	Description
Economic Development	COMMUNITY VOCATIONAL ENTERPRISES	\$50,000	BUSINESS DEVELOPMENT SERVICES FOR A JANITORIAL BUSINESS, INCLUDING EMPLOYMENT SUPPORT SERVICES PRIMARILY FOR PERSONSWITH MENTAL HEALTH DISABILITIES.
Emergency Shelter Grant	BAR ASSOC. OF SF VOLUNTEER LEGAL SERVICE	\$90,000	Legal representation and advocacy for homeless residents
Emergency Shelter Grant	LA CASA DE LAS MADRES	\$78,000	Shelter beds in a comprehensive support program for battered women and their children
Housing Program Grant	AIDS HOUSING ALLIANCE	\$25,000	TENANT COUNSELING, EDUCATION AND PLACEMENT ASSISTANCE PRIMARILY FOR INDIVIDUALS LIVING WITH HIV/AIDS
Housing Program Grant	HAMILTON FAMILY CENTER, INC	\$20,000	HOUSING COUNSELING AND EVICTION PREVENTION ASSISTANCE FOR PRIMARILY HOMELESS AND FORMERLY HOMELESS FAMILIES

Housing Program Grant	INDEPENDENT LIVING RESOURCE CENTER OF SF	\$55,000	HOUSING COUNSELING AND EVICTION PREVENTION SERVICES PRIMARILY FOR PEOPLE WITH DISABILITIES.
Housing Program Grant	MANILATOWN HERITAGE FOUNDATION	\$20,000	TENANT COUNSELING, REPRESENTATION AND ADVOCACY FOR RENTERS
Housing Program Grant	SELF-HELP FOR THE ELDERLY	\$30,000	TENANT COUNSELING AND ADVOCACY AND EVICTION PREVENTION ASSISTANCE PRIMARILY FOR ELDERLY RENTERS
Housing Program Grant	TENDERLOIN HOUSING CLINIC, INC.	\$87,500	LEGAL COUNSELING AND REPRESENTATION FOR TENANTS THREATENED WITH EVICTION.
Housing Program Grant	TIDES CENTER/ST. PETER'S	\$38,000	TENANT COUNSELING, REPRESENTATION AND ADVOCACY FOR RENTERS
Public Services	ARRIBA JUNTOS	\$57,000	EMPLOYMENT TRAINING IN THE HOME CARE FIELD, INCLUDING HARD AND SOFT SKILLS TRAINING, PLACEMENT, RETENTION AND COUNSELING SUPPORTIVE SERVICES.
Public Services	BAY AREA LEGAL AID	\$55,000	LEGAL ASSISTANCE AND REPRESENTATION FOR RESIDENTS, INCLUDING PUBLIC HOUSING RESIDENTS ON HOPE SF SITES
Public Services	BAY AREA LEGAL AID	\$40,000	LEGAL ASSISTANCE AND EDUCATION FOR VICTIMS OF DOMESTIC VIOLENCE.
Public Services	BOARD OF TRUSTEES OF THE GLIDE FOUNDATION	\$48,000	COUNSELING, HARD AND SOFT SKILLS TRAINING, PLACEMENT AND RETENTION SERVICES FOR CONSTRUCTION INDUSTRY JOBS FOR PRIMARILY YOUNG ADULTS AGES 17-24.
Public Services	CAMINOS/PATHWAYS LEARNING CENTER	\$30,000	COMPUTER TECHNOLOGY, LIFE-SKILLS AND EMPLOYMENT READINESS TRAINING FOR PRIMARILY MONOLINGUAL SPANISH-SPEAKING IMMIGRANT LATINAS LIVING IN THE MISSION & EXCELSIOR NEIGHBORHOOD
Public Services	CENTRAL AMERICAN RESOURCE CTR (CARECEN)	\$30,000	LEGAL SERVICES INCLUDING COUNSELING, PROCESSING AND REPRESENTATION PRIMARILY FOR IMMIGRANTS.
Public Services	CHINESE PROGRESSIVE ASSOCIATION	\$40,000	JOB READINESS, TRAINING, VOCATIONAL ESL AND PLACEMENT SERVICES FOR RESTAURANT WORKERS.
Public Services	COMMUNITY UNITED AGAINST VIOLENCE	\$27,500	CASE MANAGEMENT AND SUPPORT SERVICES FOR PRIMARILY LGBTQ DOMESTIC VIOLENCE VICTIMS.
Public Services	Community Youth Center - SF	\$250,000	Case management for transitional age youth.
Public Services	Friends of the Urban Forest	\$61,462	Youth Tree Care employment training program
Public Services	GIRLSOURCE INC.	\$35,000	INTENSIVE LONG-TERM TECHNOLOGY AND LEADERSHIP TRAINING AND EDUCATION FOR PRIMARILY YOUNG WOMEN.
Public Services	HEARING AND SPEECH CTR OF NORTHERN CALIF	\$28,000	TRANSITION PROGRAM ADDRESSING EMPLOYMENT OPPORTUNITIES FOR YOUTH AGES 12-24 WHO ARE DEAF OR HAVE HEARING DISABILITIES.
Public Services	HOMELESS CHILDREN'S NETWORK	\$40,000	COMPREHENSIVE AND CENTRALIZED MENTAL HEALTH SERVICES, CASE MANAGEMENT AND SUPPORT SERVICES FOR YOUNG ADULTS AGES 18-25.
Public Services	INSTITUTO LABORAL DE LA RAZA	\$65,000	LEGAL REPRESENTATION, REFERRALS AND PROCESSING PRIMARILY FOR WORKERS THAT HAVE EXPERIENCED UNFAIR LABOR PRACTICES.
Public Services	LA RAZA COMMUNITY RESOURCE CENTER	\$50,000	LEGAL SERVICES INCLUDING INFORMATION AND REFERRALS, EDUCATION AND PROCESSING PRIMARILY FOR LATINO IMMIGRANTS IN THE MISSION AND OUTER MISSION

			NEIGHBORHOODS.
Public Services	MISSION HIRING HALL, INC.	\$95,000	EMPLOYMENT TRAINING, JOB READINESS, PLACEMENT AND RETENTION SERVICES
Public Services	MISSION LANGUAGE AND VOCATIONAL SCHOOL,	\$95,000	VOCATIONAL ESL, EMPLOYMENT READINESS, PLACEMENT & RETENTION SERVICES IN THE FIELDS OF MEDICAL ASSISTANCE, CONSTRUCTIONHOSPITALITY, CULINARY ARTS, RETAIL AND INFORMATION TECHNOLOG
Public Services	MISSION NEIGHBORHOOD CENTERS	\$50,000	CASE MANAGEMENT, MEALS AND RECREATIONAL SERVICES PRIMARILYFOR SENIORS LIVING IN THE EXCELSIOR AND OUTER MISSION NEIGHBORHOODS.
Public Services	MUJERES UNIDAS Y ACTIVAS	\$50,000	JOB READINESS TRAINING, JOB REFERRAL, PLACEMENT AND RETENTION SERVICES FOR IN-HOME PATIENT CARE, GREEN HOUSECLEANING,LEAD ABATEMENT & CHILDCARE JOBS FOR PRIMARILY MONOLINGUAL SP
Public Services	NEW LEAF SERVICES FOR OUR COMMUNITY	\$45,000	MENTAL HEALTH CASE MANAGEMENT AND THERAPY FOR PRIMARILY LGBTINDIVIDUALS, COUPLES AND FAMILIES.
Public Services	NORTHERN CALIFORNIA SERVICE LEAGUE	\$60,000	JOB READINESS, SOFT AND HARD SKILLS TRAINING, PLACEMENT AND RETENTION SERVICES PRIMARILY FOR HOMELESS INDIVIDUALS AND EX-OFFENDERS
Public Services	SAN FRANCISCO CONSERVATION CORPS	\$450,000	On-the-job training for Corpsmembers through removal and installation of play structures and implementation of playground greening projects
Public Services	San Francisco Conservation Corps - Stim Recycle	\$49,500	On-the-job training for Corpsmembers through Installation of play structures and safety matting
Public Services	SWORDS TO PLOWSHARES VETERANS RIGHTS ORG	\$40,000	LEGAL REPRESENTATION AND COUNSELING FOR INDIVIDUALS SEEKING VETERANS' BENEFITS.
Public Services	VIETNAMESE YOUTH DEVELOPMENT CENTER	\$40,000	EMPLOYMENT READINESS TRAINING AND PLACEMENT PRIMARILY FOR YOUNG ADULTS AGES 18 TO 24

## Summary of Persons Assisted and Projects Completed in NRSAs

Another way to analyze services to the NRSAs is to look at the total number of individuals that were served and determine the number that lived in the NRSAs. In program year 2009-2010, a total of 23,536 individuals received direct services through CDBG- and ESG-funded programs. Of this total number, 13,289 were persons living in NRSAs, or 56% of all persons receiving CDBG- and ESG-funded direct services.

Of the 26 capital projects funded in 2009-2010, 20 are located in NRSAs. Of the nine public space improvement projects completed, three are located in NRSA neighborhoods.

	Bayview/Hunter's Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Total: All NRSAs	Total: All Non-NRSA Neighborhoods	TOTAL: ALL NEIGHBORHOODS
<u># of Persons Assisted with Direct Services:</u>									
Economic Development	243	94	351	91	120	149	<b>1,048</b>	<b>1,278</b>	<b>2,326</b>
Housing Program Grants	304	495	516	553	648	193	<b>2,709</b>	<b>2,666</b>	<b>5,375</b>
Public Services	1,178	523	1,723	1,577	867	1,497	<b>7,365</b>	<b>5,332</b>	<b>12,697</b>
<b><i>CDBG Total</i></b>	<b>1,725</b>	<b>1,112</b>	<b>2,590</b>	<b>2,221</b>	<b>1,635</b>	<b>1,839</b>	<b>11,122</b>	<b>9,276</b>	<b>20,398</b>
<b><i>ESG Total</i></b>	<b>1,045</b>	<b>47</b>	<b>242</b>	<b>507</b>	<b>303</b>	<b>23</b>	<b>2,167</b>	<b>971</b>	<b>3,138</b>
<b>Total # of Persons Served</b>	<b>2,770</b>	<b>1,159</b>	<b>2,832</b>	<b>2,728</b>	<b>1,938</b>	<b>1,862</b>	<b>13,289</b>	<b>10,247</b>	<b>23,536</b>
<b># of Capital Projects Funded :</b>	<b>3</b>	<b>1</b>	<b>9</b>	<b>2</b>	<b>3</b>	<b>2</b>	<b>20</b>	<b>6</b>	<b>26</b>
<b># of Public Space Improvement Projects Completed:</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>3</b>	<b>6</b>	<b>9</b>

## Summary of Accomplishments

### Persons Assisted with CDBG and ESG

Accomplishments this year include renovation and development of community facilities; provision of essential services to individuals and families; job creation and business start-up, retention and expansion through economic development activities; and support for strategic planning and organizational capacity building.

Persons assisted with CDBG and ESG funding received a range of services from community-based organizations. Below is the number of persons by income brackets and by race/ethnicity that received direct services funded by CDBG and ESG dollars during the 2009-2010 program year.

	Extremely Low-Income	Low-Income	Moderate-Income	Above Moderate-Income	Total
Economic Development	1,297	550	340	139	<b>2,326</b>
Housing Program Grants	3,597	836	670	272	<b>5,375</b>
Public Services	10,516	1,618	460	103	<b>12,697</b>
<b>CDBG Total</b>	<b>15,410</b>	<b>3,004</b>	<b>1,470</b>	<b>514</b>	<b>20,398</b>
<b>ESG Total</b>	<b>3,053</b>	<b>77</b>	<b>8</b>	<b>0</b>	<b>3,138</b>
<b>Total # of Persons Served</b>	<b>18,463</b>	<b>3,081</b>	<b>1,478</b>	<b>514</b>	<b>23,536</b>

	American Indian or Alaskan Native	American Indian or Alaskan Native - Hispanic	American Indian or Alaskan Native AND Black	American Indian or Alaskan Native AND Black - Hispanic	American Indian or Alaskan Native AND White	American Indian or Alaskan Native AND White - Hispanic	Asian	Asian - Hispanic	Asian AND White	Asian AND White - Hispanic	Black or African American	Black or African American - Hispanic	Black or African American AND White	Black or African American AND White - Hispanic	Native Hawaiian or Pacific Islander	Native Hawaiian or Pacific Islander - Hispanic	Other	Other - Hispanic	White	White - Hispanic	Total
Economic Development	14	51	9	2	5	13	541	8	13	0	343	5	9	3	14	4	157	519	563	53	2,326
Housing Program Grants	153	198	22	5	15	9	1,487	6	24	2	847	10	18	0	75	5	250	621	1,457	171	5,375
Public Services	87	186	33	61	17	86	3,806	27	34	10	1,797	31	40	13	311	18	704	3,776	1,052	608	12,697
<b>CDBG Total</b>	<b>254</b>	<b>435</b>	<b>64</b>	<b>68</b>	<b>37</b>	<b>108</b>	<b>5,834</b>	<b>41</b>	<b>71</b>	<b>12</b>	<b>2,987</b>	<b>46</b>	<b>67</b>	<b>16</b>	<b>400</b>	<b>27</b>	<b>1,111</b>	<b>4,916</b>	<b>3,072</b>	<b>832</b>	<b>20,398</b>
<b>ESG Total</b>	<b>28</b>	<b>5</b>	<b>13</b>	<b>2</b>	<b>20</b>	<b>43</b>	<b>216</b>	<b>0</b>	<b>10</b>	<b>2</b>	<b>1,396</b>	<b>6</b>	<b>18</b>	<b>6</b>	<b>47</b>	<b>1</b>	<b>199</b>	<b>231</b>	<b>830</b>	<b>65</b>	<b>3,138</b>
<b>Total # of Persons Served</b>	<b>282</b>	<b>440</b>	<b>77</b>	<b>70</b>	<b>57</b>	<b>151</b>	<b>6,050</b>	<b>41</b>	<b>81</b>	<b>14</b>	<b>4,383</b>	<b>52</b>	<b>85</b>	<b>22</b>	<b>447</b>	<b>28</b>	<b>1,310</b>	<b>5,147</b>	<b>3,902</b>	<b>897</b>	<b>23,536</b>

## **Monitoring**

### **Managing Grants**

In program year 2009-2010, the Community Development Division of MOH administered CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. MOH's Housing Division administered the housing activities of the CDBG program and all HOME activities. The Office of Economic and Workforce Development (OEWD) administered CDBG economic development and workforce development activities.

Activities under the CDBG and ESG Programs were provided primarily through grant agreements with community-based non-profit organizations which provide a range of services, including legal, job training and placement, case management, information and referral and technical assistance to small businesses and micro-enterprises.

MOH and OEWD provided fiscal and programmatic monitoring of each project that received CDBG or ESG funds. Monitoring included both internal and on-site reviews. In addition, MOH monitored construction projects for labor standards compliance related to the Davis-Bacon regulations. MOH also monitored for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act. Fair Housing, EEO and Local Business Enterprise (LBE) contracting is monitored by the City's Human Rights Commission.

Since program year 2006-2007, MOH has been part of the steering committee for the City's Joint Fiscal and Compliance Monitoring Task Force, which serves to consolidate fiscal and compliance monitoring among various City departments. This consolidation effort increases communication among city departments, reduces multiple fiscal and compliance site visits to a single joint site visit or self-assessment, and decreases the administrative burden on both non-profit entities and City departments.

#### For CDBG and ESG Grants

Each agency receiving a CDBG and/or ESG grant entered into a grant agreement which stipulates the conditions upon which the grant was awarded, the performance outputs and program outcomes to be met, and the budget. Regular program performance reports were required of grant recipients, along with financial reports. Program site visits were conducted to determine client eligibility, compliance with Federal and local requirements and program progress. Since most Public Services grants qualified as limited clientele activities, recipient organizations had to demonstrate that they were verifying income eligibility for their clients to MOH and OEWD grant coordinators/community builders at site visits.

For each grant, a MOH/OEWD grant coordinator/community builder was responsible for providing technical assistance, reviewing progress reports, conducting on-site visits when appropriate, and evaluating performance outputs and program outcomes. The grant coordinator/community builder was also responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with regulations and accounting policies.

#### For CDBG-Assisted Business Loans

Each loan recipient was required to enter into an agreement that stipulates the loan conditions and repayment schedule. The borrower was required to comply with a first source hiring agreement covering all jobs to be created as a condition of the loan.

#### **Capacity Building for MOH/OEWD Staff and Delegate Agencies**

In 2009-2010, MOH and OEWD continued to invest in the training of its staff to build internal capacity so that MOH and OEWD could better assist its delegate agencies on both organizational and programmatic development. Organizational capacity building needs of delegate agencies include financial management, human resource management, technical assistance with compliance with federal and local regulations, Board of Directors development and program evaluation.

During the program year, MOH and OEWD staff worked closely with the Controller's Office and other City departments in assisting grantees to build internal capacity and to ensure compliance with all city, state and federal requirements.

## **PART 3. HOUSING ASSESSMENT**

### **Background on San Francisco's Affordable Housing Delivery System**

The Mayor's Office of Housing (MOH) and San Francisco Redevelopment Agency (SFRA) are the principal agencies responsible for allocating housing development funds for privately (for-profit and non-profit) owned affordable housing. SFRA and MOH also acquires real estate, and then executes ground leases for the privately owned affordable housing developments upon it. The San Francisco Housing Authority (SFHA) is responsible for allocating funds for the rehabilitation and redevelopment of public housing. This section will describe the process administered jointly by MOH and SFRA for privately owned housing. The funding priorities for public housing have been described elsewhere, in the Annual Plans prepared by the City in connection with the five-year Consolidated Plan.

MOH and SFRA allocate housing development funds through a process designed to leverage outside funding for projects to the maximum extent consistent with the intended income targeting of the project, and to maintain financial accountability and efficiency on the part of project sponsors. These goals are accomplished by (1) making early commitments of City funds to sponsors so that they can demonstrate these commitments to other funders to satisfy matching fund requirements; and (2) encumbering and disbursing funds only when other funding sources are known and project costs are firm, in order to require developers to control costs and maximize other resources.

The process is as follows:

Notice of Funding Availability: Initially, MOH and SFRA budget specific portions of their development funds to a number of Funding Programs distinguished by target populations (e.g. family rental housing, housing with supportive services, senior housing). After these allocations are made to programs, generally developers submit proposals for funding specific projects in response to Notices of Funding Availability (NOFAs).

Reservation of Funds for "Pipeline" Projects: After receiving applications, MOH and SFRA staff work with the applicants to determine project feasibility prior to making recommendations to the Loan Committee. During this period (which can sometimes be extended for complex projects), funds from the NOFA are reserved for projects that appear likely to proceed. These reservations are tentative, as the dollar amounts in particular are often subject to change. Funds are also reserved for projects which have received prior commitment of part of the overall funds needed (such as for site acquisition), but which are not ready to receive final funding commitments.

Commitment of Funds: When a project is deemed feasible by staff, it is presented to the Loan Committee (consisting of MOH, SFRA, DHS and DPH ) for review and recommendation. At this stage, a specific dollar amount is proposed to be committed to the project sponsor, subject to removal of specified contingencies. The Loan Committee's recommendation is then forwarded to the Redevelopment Commission, the Housing Committee or the Mayor, depending on the source

of funds. These commitments are for firm dollar amounts, but are still subject to change as the contingencies are removed (if, for example, other funding source commitments are higher or lower than expected).

Encumbrance of Funds: Most funds are not encumbered (by execution of a funding agreement binding the City and the sponsor) until all contingencies, such as execution of other funding and construction contracts, are removed – usually close to construction start. By deferring encumbrance to this time, the City can maximize its ability to require developers to pursue other funding sources and to reduce project cost.

Disbursement of Funds: Funds are disbursed only as required by the project, either for acquisition of the site, payment of preconstruction development costs (e.g. architecture, engineering, etc.) or for actual construction draws. MOH and SFRA staff review and approve all requests for disbursement of funds prior to drawdowns.

## 2009-2010 Funds Available

**CDBG FUNDS FOR HOUSING:** As in past years, a portion of the City's overall CDBG grant for 2009-2010 was set aside for housing development.

**HOME FUNDS:** \$7,742,365 in HOME Program funds were available for housing development in 2009-10. These funds were used for housing development activities and tenant-based rental assistance.

Anticipated vs. Actual CDBG, HOME and HOPWA Funds Made Available for Affordable Housing Development in 2009-10

<b>Source</b>	<b>Anticipated in 2009-2010 Action Plan</b>	<b>Made Available in 2009-2010</b>
HOME	\$7,742,365	\$7,742,365
HOME Program Income (includes ADDI )	\$0	\$0
CDBG	\$6,157,549	\$6,157,549
CDBG Program Income	\$1,100,000	\$833,865
HOPWA (Capital)	\$944,399	\$674,975
HOPWA (Services, Operating and Rent Subsidies)	\$6,690,654	\$7,135,909
<b>TOTAL</b>	<b>\$22,634,967</b>	<b>\$22,544,663</b>

Nearly all of San Francisco's affordable housing development efforts in recent years have been carried out in collaboration with local community-based, non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations require that a minimum of 15% of the City's HOME allocation be reserved for housing developed, sponsored or owned by CHDOs. MOH has met the 15% set aside requirement by committing \$62,028,157 of its allocation from 1992 through 2010 for use by CHDOs, which represents 46% of HOME funds committed to CHDOs during the same period.

HOME regulations also require that localities provide a 25% match for HOME project expenditures. The City met its HOME Match amount by committing \$8,663,317 in the 2009-2010 Program Year. This match number is the combination of excess match from the previous year of \$5,464,290 and the match for the 09-10 Program Year of \$3,199,027.

## Allocation of Housing Funds to Address the City's Housing Priorities

The City undertook the following activities in 2009-2010 to address the housing needs of low and moderate-income San Franciscans.

### CREATE HOUSING OPPORTUNITIES FOR THE HOMELESS

#### 2009-2010 Activities:

<b>Provide Financing for the Development of New Permanent Supportive Housing for Chronically Homeless Persons (*Performance Measure)</b>					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Non-Profit Owned *DH-1	\$23,307,811	One-time capital Dev costs	Affordable Housing Fund, CDBG, HOME, Hotel Tax, Tax Increment, SPG, CFG	390 Tenderloin, SOMA, Octavia Blvd, other sites	
Leased *DH-3	\$1,658,910 for FY09-10 (Total from new HSA master lease hotels times 50% for Chronically Homeless. Bishop Swing House: \$1,371,891, 134 units; 10 <sup>th</sup> and Mission Family Housing: \$543,840, 44 units; Arendt House: \$402,088 46 units, Verona: \$1,000,000, 65 units.)		City General fund	289 Bishop Swing House at 275 10 <sup>th</sup> Street, 10 <sup>th</sup> and Mission Family Housing is at 10 <sup>th</sup> Street and Mission Street, Arendt House is at 850 Broderick, Verona's location is being determined.	

**Providing Comprehensive Supportive Services in New and Existing Permanent Supportive Housing for Chronically Homeless Persons**

<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Existing * DH-3	<p>\$16,296,774 for FY09-10 (Total from all new and existing HSA master lease hotels times 50% for Chronically Homeless, with the exception of Coronado which serves all Chronically Homeless persons.</p> <p>Hartland: \$969,090, 137 units,  Jefferson: \$773,291, 111 units,  Looper: \$249,971, 43 units,  Mission: \$1,204,748, 248 units,  Raman: \$739,750, 85 units,  Seneca: \$1,207,751, 204 units,  Vincent: \$780,587, 103 units,  ML MPP: \$480,852,  PMSS: \$1,383,601,  Allen: \$679,169, 63 units,  Coronado: \$1,477,254, 65 units,  Island Bay Homes: \$171,720, 42 units,  Essex: \$1,037,417, 84 units,  Railton Place: \$357,134, 23 units,  Mosaica Family: \$456,151, 20 units,  Arnett Watsons Apartment: \$1,043,212, 79 units,  Allen Hotel: \$679,169, 63 units,  Verona: \$1,000,000, 65 units,  Bishop Swing House: \$1,371,891, 134 units,  10<sup>th</sup> and Mission Family Housing: \$543,840, 44 units,  Arendt House: \$402,088, 46 units,  Arlington: \$86,924, 25 units,  MEI: \$252,864, 33 units,  McAllister: \$1,039,659, 80 units,  Alder: \$1,268,107, 116 units,  Coast: \$1,232,567, 124 units,  Elm: \$1,064,356, 81 units,  Hillsdale: \$1,088,081, 84 units,  Mentone: \$1,041,045, 71 units,  All Star: \$691,776, 86 units,  Boyd: \$759,217, 82 units,  CalDrake: \$169,183, 51 units,  Elk: \$712,154, 88 units,  Graystone: \$662,954, 74 units,  Pierre: \$758,642, 87 units,  Royan: \$661,036, 69 units,  Union: \$652,388, 60 units,  Aranda: \$1,036,704, 110 units,  CNC ML MPP: \$308,344,  CNC PMSS: \$621,607)</p>	<p>Contracts for providing comprehensive supportive services in existing owned and master leased housing</p>	<p>City General Fund</p>	<p>1,523 (Total units from all master leased hotels shown in the box to the left times 50% for Chronically Homeless)</p>

New for 2009-10 *DH-3	\$1,658,910 for FY09-10 (Total from new HSA master lease hotels times 50% for Chronically Homeless. Bishop Swing House: \$1,371,891, 134 units; 10 <sup>th</sup> and Mission Family Housing: \$543,840, 44 units; Arendt House: \$402,088 46 units, Verona: \$1,000,000, 65 units.)	Contracts for providing comprehensive supportive services in newly created owned and master leased housing	City General Fund	145 new units for FY09-10 (Total units from master leased hotels shown in the box to the left times 50% for chronically homeless.)
--------------------------	---	--	-------------------	--

#### Providing Tenant-Based Assistance to Prevent Homelessness

<b>Activity</b>	<b><i>Funds Allocated</i></b>	<b><i>Sources of Funds</i></b>	<b><i>Households to be Assisted</i></b>
Grants for tenant-based assistance to prevent evictions and homelessness *DH-3	\$5,727,995 (Catholic Charities-FEPCO: \$700,408, 482 households, Hamilton – First Avenue: \$520,535, 102 households, HL Prenatal Program-Housing Assistance: \$452,321, 300 households, Compass – Housing Subsidies: \$1,692,699, 300 households, THC – Housing Subsidies: \$780,247, 75 households, Eviction Defense Collab – RadCo: \$861,250, 1,650 households, Compass – Rental Assistance: \$297,446, 175 households, HL Prenatal Program-Rental Assistance: \$423,089, 168 households.)	City General Fund	3,252 (Total households served shown in the box to the left)
Providing Tenant Eviction Prevention and Counseling *DH-3	\$620,500	CDBG	3,900

# **CREATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES WITH INCOMES UP TO 60% OF AREA MEDIAN INCOME**

## 2009-2010 Activities:

<b>Provide Financing for the Development of New Affordable Rental Housing</b>				
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>
Family Rental Housing *DH-1	\$7,245,164	One-time capital development costs	CTI, GF, HOME, SB 2113	376
Senior Rental Housing *DH-1	\$2,516,497	One-time capital development costs	AHF, CTI, GF, HOME, SB 2113	90

<b>Maintain the City's Investment in Existing Affordable Rental Housing</b>			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Capital Investments in City-financed existing affordable rental housing *DH-1	\$1,495,963	CDBG, HOME, SB 2113	49
Reducing Lead Hazards in existing City-financed affordable housing *DH-3	\$1,600,000	HUD Grant	0

Providing Housing Counseling to Prevent or Address Evictions			
Activity	Funds Allocated	Sources of Funds	Households to be Assisted
Providing Tenant Eviction and Prevention Counseling *DH-3	\$620,500	CDBG	3,900

**Providing Comprehensive Supportive Services in New and Existing Affordable Housing**

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Contracts for providing comprehensive supportive services in existing affordable housing *DH-3	\$5,746,601 (Canon Barcus: \$443,195, 48 households, Clara House: \$234,884, 13 households, Hamilton Transitional Housing: \$330,922, 20 households, Iroquois, Senator, San Crist, Island: \$1,060,536, 285 households, Rita Da Casia: \$140,766, 7 households, TODCO: \$227,877, 388 households, Geary Street Transitional Hse: \$302,893, 20 youths, Perramont Hotel: \$383,387, 29 youths, Transitional Housing Placement for Emancipated Youth: \$165,230, 8 youths, SafeHouse: \$96,972, 10 households, 1 Church: \$58,998, 92 households, Bayview Commons: \$155,105, 29 households, Bernal Gateway: \$170,643, 55 households, Cecil William House: \$383,220, 52 households, Rubicon Village: \$243,198, 51 households, Tenderloin Neigh Dev Corp: \$452,066, 789 households, MPP: \$455,820, 600 households, Support Svcs @ Cambrdg, Hamlin: \$440,889, 217 households.)	City General Fund	2,713 (Total households served shown in the box to the left)

### PRIORITY 3: CREATE HOMEOWNERSHIP OPPORTUNITIES FOR INDIVIDUALS/FAMILIES UP TO 120% OF AREA MEDIAN INCOME

#### 2009-2010 Activities:

<b>Assist First-Time Homebuyers to Become Homeowners</b>			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>Homeownership Counseling</u> : Nonprofit organizations will provide homeownership counseling to first-time and low and moderate-income homebuyers. *DH-#3	\$499,000	CDBG	1,392
<u>Downpayment Assistance Loan Program (DALP) and City Second Loans</u> : the Mayor's Office of Housing, in conjunction with participating lenders, will provide down payment loans to purchase of their first home. *DH-2	\$4,104,000	Prop A Repayments; Repayments or Prior Loans	108
<u>Mortgage Credit Certificate Program (MCC)</u> : The MCC Program provides assistance to first-time homebuyers for the purchase of owner-occupied single family homes, town homes, and condominiums by reducing their federal income tax liability by an amount equal to 15% of the mortgage interest paid annually on a dollar for dollar basis. *DH-2	\$26,355,379	Tax Credits	Included in other Program Estimates
<u>Inclusionary Program</u> : Pursuant to Planning Commission policy for projects permitted prior to April, 2002 and to the City's the Inclusionary Housing Ordinance since that date, developers of market rate housing must include below market rate (BMR) units in their developments. MOH will monitor sales and rentals to verify the eligibility of buyers and confirm compliance with price restrictions. Downpayment assistance is provided to these buyers *DH-2			90

**Retain and Preserve Existing Homeownership**

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>CalHOME Rehab:</u> The City will provide low-income residents and seniors with low-interest loans to rehabilitate their owner-occupied residences. *DH-3	\$2,950,000	CalHOME	17
<u>Lead Hazard Control Program:</u> This program will be used to address lead-hazards in privately owned housing occupied by low-income families with children. . *DH-3	\$1,600,000	HUD Grant	118

## Relocation and Replacement Activities in 2009-2010

As part of its ongoing enforcement of program requirements, the Mayor's Office of Housing requires the submittal of and adherence to relocation plans by project sponsors carrying out demolition or rehabilitation of occupied buildings. All projects assisted with federal funds are required to comply with the requirements of the Uniform Relocation Act, and all projects must apply with state and local law governing relocation.

The following projects carried out the following activities related to relocation during 2009-10:

<b><i>Project</i></b>	<b><i>Description of Relocation Activities</i></b>
Civic Center Residence	Funding granted to support relocation which occurred in December, 2009

During the 2009-10 program year, no one-for-one replacement of housing was required for CDBG or HOME funded projects.

## Implementation of Accessibility Guidelines

In addition to increasing the supply of accessible housing, the Mayor's Office of Housing works to ensure that property management practices in housing financed by the City fully comply with their obligations under the Fair Housing Amendments Act and other disability rights laws. The specific recommendations include development of written guidelines for ensuring accessibility and reasonable accommodations, establishment of clear and accessible communications with tenants about accessibility and accommodation request procedures, and provision for affirmative marketing of accessible and affordable housing to people with disabilities.

To address accessibility issues, MOH does the following:

- Ensure that housing providers receiving City funding provide the accessible feature or policy modification requested by an applicant or tenant that is required to accommodate a disability, unless it would cause a fundamental alteration to the nature or the program or undue financial and administration burden to the housing provider through the MOH's annual monitoring process.
- Require housing providers to establish a policy that when an accessible unit becomes vacant to offer that unit first to current occupants of the project requiring an accessible unit and second to a qualified applicant on the waiting list requiring an accessible unit before offering the unit to an individual without a disability.
- Require housing providers to include a lease provision that requires a non-disabled household occupying an accessible unit to move to an available, appropriately sized and non-accessible unit if a disabled household needing that size unit applies for housing or is on the waiting list.
- Ensure that marketing plans for City-funded housing projects include outreach to people with disabilities through disability community organizations and other relevant agencies.

### Accessible and Adaptable Units in Projects Completed During 2009-2010

<b>Project Name &amp; Developer</b>	<b>New Construction/ Rehab</b>	<b>Units/ Beds</b>	<b># of Accessible/Adaptable Units</b>
149 Mason	New Construction	56	56
Arendt House	New Construction	46	46
275 10th St.	New Construction	135	135
<b>TOTAL</b>		237	237

## **Housing Monitoring Achievements**

### **A. Single Family (Owner-Occupied) Properties**

MOH monitored single-family owner-occupied CDBG funded properties to insure ongoing compliance with the program requirements. Monitoring activities were carried out to insure that owners of CDBG assisted owner occupied properties continue to reside in the property; that they retain title to the property; and that property taxes are current. MOH continues to monitor all owner-occupied properties to ensure compliance with regulations and standards of the City's housing programs.

### **B. Multifamily Properties**

The Mayor's Office of Housing (MOH) monitored the compliance of 167 City-assisted multifamily rental projects, including 116 CDBG- and HOME-funded rental housing projects to assure compliance with program requirements. Monitoring activities included review of: (1) tenant income and rent schedules; (2) management and maintenance reports; and (3) income and expense statements, including financial statements and use of program income. MOH continues to work with rental property owners and their property management agents to ensure ongoing compliance with tenant income and rent restrictions as well as HUD housing quality standards and local code.

The multi-family monitoring encompassed a wide range of housing types, including family and senior housing; housing for people with special needs; housing for people with AIDS/HIV; permanent housing for the homeless and those at risk of becoming homeless; and transitional housing for homeless families and individuals.

In 2009-10, MOH inspected 26 HOME- funded properties.

## **PART 4. HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS**

San Francisco has designated the San Francisco Redevelopment Agency (SFRA) as the lead agency to apply for, accept and expend HOPWA funds on behalf of the San Francisco EMSA, which includes the counties of San Mateo and Marin. SFRA has entered into inter-governmental fiscal agreements with the San Mateo County AIDS Program and the Marin County Community Development Agency, and these agencies determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

Funding for 2009-10 is summarized as follows:

<b>County</b>	<b>Funding Per Action Plan</b>	<b>Available Funding</b>	<b>Disbursements per IDIS</b>
San Francisco	\$8,178,177	\$9,014,437	\$7,734,152
San Mateo	\$779,300	\$779,300	\$785,582
Marin	\$325,940	\$325,940	\$379,530
Total – San Francisco EMSA	\$9,283,417	\$10,119,677	\$8,899,264

The following sections (by county) provide an overview of the grantee and community, annual performance under the Action Plan, and barriers and trends as required under Part 1, questions A through C of HOPWA CAPER Measuring Performances Outcomes. All required charts and certifications are located at Appendix B.

### **San Francisco Priorities, Allocations and Accomplishments**

California ranks as the second highest state in the U.S. for cumulative AIDS cases, with San Francisco having the third highest number of total AIDS cases in the United States, comprising 3% of AIDS cases nationally. As of December 31, 2009, San Francisco was ranked second in the cumulative number of AIDS cases among metropolitan areas nationwide. As of December 31, 2009, SF AIDS cases comprised 19% of total CA AIDS cases, with 9,352 people living with AIDS. The number of deaths from AIDS has decreased significantly from a high of 1,823 in 1992 to 146 in 2009. The number of people living with HIV/ AIDS in the city continues to increase steadily, going from 13,649 in 2002 to 15,836 in 2009.

Affordable housing continues to be a top priority, second only to health care as the highest identified need in San Francisco for those living with AIDS. Setting priorities for HOPWA funding has always been a collaborative process, including many other city departments, related task forces, consumer surveys and needs assessments, and various other sources. A large scale strategic community process originally produced a Five Year HIV Housing Plan in 1994 and subsequent plan update in June 1998 that continues to direct current funding priorities in San Francisco. In 2006, the Board of Supervisors requested that a new citywide HIV/AIDS Housing Plan be done. San Francisco's Department of Public Health's Housing and Urban Health led this

process, which included assembling an HIV/AIDS Housing Work Group with provider, governmental, and consumer participation. This process ended in spring 2007, by producing the Comprehensive HIV/AIDS Housing Plan (the "Plan"). The Plan makes some recommendations regarding improving access to and transfer among HOPWA-funded housing, but the prioritization of HOPWA funding in San Francisco was not altered by the Plan.

Recently, the Planning Council and the City's Long Term Care Coordinating Committee completed a year-long collaborative process focusing on service and policy issues impacting seniors living with HIV/AIDS. The work of that task force is summarized in a 40 page report that will influence the HOPWA funding decisions for serving those aging with AIDS. Currently persons over 50 years of age make up 42% of persons living with AIDS in SF and the projection is that in 2 years over 50% of SF's HIV/AIDS population will be over 50 years of age.

Since the creation of the initial Five Year Plan, the annual HOPWA budget has been developed in consultation with DPH's HIV Health Services Office and the Planning Council. SFRA staff presents the annual budget at workshops, at a public hearing for citizens and consumers, and before SFRA's Commission prior to final approval. Throughout the year, initial and ongoing funding decisions on individual projects are made by the HOPWA Loan Committee, which is comprised of the Director of the Housing and Urban Health Division of DPH, Director of Housing and Homeless Programs for the Department of Human Services, the Executive Director of the Mayor's Office on Housing, the Executive Director of SFRA, and two representatives from the Planning Council. The SFRA contracts with the Corporation for Supportive Housing ("CSH"), a Bay Area non-profit agency, to provide technical assistance to HOPWA-funded organizations to assist them with various property management and service trainings as well as focused evaluations of the changing needs of the community, though this contract is no longer funded by HOPWA.

Most HOPWA Programs, except for hospices and emergency shelters, are required to use the Housing Wait List ("HWL"), created in 1995, as their first referral source. The HWL has been closed to new applicants since November 2001. Currently, about 1000 applicants on the list are still waiting on housing assistance. Approximately 45% of people on the HWL report that they are homeless or have a history of homelessness and over 50% have an income below \$1000 per month, which translates to less than 20% of San Francisco's Area Median Income ("AMI") as defined by HUD. Seventy two percent of residents currently living in HOPWA funded housing have incomes below 20% of AMI. Due to the list being outdated and the evolution of the epidemic in various special needs populations, the Agency has approved alternate referral source plans for most HOPWA programs at this point.

The FY 2009-10 Action Plan anticipated \$8,178,177 in HOPWA funding from new FY 2009-10 funding of \$8,128,177 and program income of \$50,000. Funding was to be allocated to the following projects:

	<b>Funding Per Action Plan</b>	<b>FY 09-10 Commitments</b>	<b>Disbursements per IDIS</b>
Capital Projects	\$944,399	\$674,975	\$144,464
Rental Assistance Program	\$3,438,371	\$3,438,371	\$3,518,154
Supportive Services and Operating Subsidies	\$3,252,283	\$3,697,538	\$3,514,401
Project Sponsor Administrative Expenses	\$299,279	\$316,763	\$318,705
Grantee Administrative Expenses	\$243,845	\$243,845	\$238,428
Remaining Available Funds	-	\$642,945	-
<b>Total</b>	<b>\$8,178,177</b>	<b>\$9,014,437</b>	<b>\$7,734,152</b>

Available funding for FY 2009-10 was \$836,260 higher than anticipated in the FY 2009-10 Action Plan due to \$843,091 in funding (including principal repayment, accumulated loan interest, and gain on sale) resulting from the May 2010 sale of Stinson House (2 units with 6 beds). Funds were added to HUD's Integrated Disbursement and Information System (IDIS) as program income in May 2010. Current plans are to use the program income towards new construction of affordable housing in which an estimated 6 units will be designated for persons with HIV/AIDS (included in proposed HOPWA projects in FY 2010-11 Action Plan).

As of June 30, 2010, as reflected in IDIS, \$3,624,766 of the \$8,128,177 in 2009-10 funding (45%) was spent with \$4,503,411 not yet disbursed. Disbursement of the remaining 2009-10 funds will be made during the 2010-11 fiscal year.

The priorities and objectives of the HOPWA program as reflected in the 2009-10 Action Plan include:

1. Rental Assistance Program (280 estimated subsidies).

During 2009-10, \$3.4 million was allocated and \$3.5 million was spent on rental assistance. This represented 41% of San Francisco's commitments for 2009-10 and 45% of funds disbursed. The HOPWA "deep rent" program offers monthly rental subsidies and pre- and post-placement housing advocacy services. The program provided monthly subsidies and supportive services to 293 households (consisting of 335 persons) during FY 2009-10 as well as 18 persons who were provided housing search assistance, but were not placed. Also, the Second Start Program (funding for 3 years committed in 2007-08) assisted 21 homeless persons by providing transitional hotel beds and comprehensive case management support services. An additional 139 persons (who received partial rent subsidies under a HOPWA Competitive Grant) also were assisted with housing advocacy services during the program year. As a result of these programs, 96% of households assisted were in stable housing in 2009-10. Leveraged non-HOPWA funding totaled \$1.0 million for 2009-10.

The following table depicts the geographical location and neighborhoods of rental subsidies throughout San Francisco:

<b>Zip Code</b>	<b>Neighborhood</b>	<b>Subsidies</b>	<b>Percentage</b>
94102	Hayes Valley/Civic Center	62	19.8 %
94103	South of Market (SOMA)	38	12.1 %
94105	South Beach/Embarcadero	1	0.3%
94107	Potrero Hill	3	1.0 %
94108	Chinatown	3	1.0 %
94109	Russian Hill/Nob Hill	40	12.7 %
94110	Mission District	18	5.7 %
94112	Excelsior/Outer Mission	12	3.8 %
94114	Castro/Noe Valley	22	7.0 %
94115	Western Addition	30	9.6 %
94116	Parkside	2	0.6 %
94117	Haight-Ashbury/Fillmore	27	8.6 %
94118	Inner Richmond	2	0.6 %
94119	San Francisco (general)	1	0.3 %
94121	Richmond/Seacliff	4	1.3 %
94122	Sunset	7	2.2 %
94124	Bayview	11	3.5 %
94130	Treasure Island	1	0.3 %
94131	Twin Peaks/Diamond Heights	5	1.6 %
94132	Stonestown/Park Merced	4	1.3 %
94133	Telegraph Hill/North Beach	2	0.6 %
94134	Visitacion Valley	4	1.3 %
94142	San Francisco (general)	3	1.0 %
94158	Mission Bay	11	3.5 %
94164	Polk	1	0.3 %
<b>Total</b>		<b>314</b>	<b>100.0%</b>

2. Services and operating subsidies for five licensed residential care facilities for people with HIV/AIDS (113 beds).

During 2009-10, \$3.7 million was allocated and \$3.5 million was spent on the five licensed facilities. This represented 44% of San Francisco's commitments for 2009-10 and 45% of funds disbursed. Funds allocated were \$445,255 higher than anticipated in the FY 2009-10 Action Plan primarily due to \$462,739 in one-time funding provided to the five licensed facilities after the State of California's Residential AIDS Licensed Facility (RALF) Program was discontinued July 2009 due to the State's budget crisis.

During the year, 180 unduplicated residents were assisted. All residents are required to have an income below HUD's very low-income standard—50% of Area Median Income (AMI). During 2009-10, 178 of the 180 assisted (99%) were below HUD's extremely low-income standard—

30% of AMI. Also, 124 of the residents (69%) were previously homeless. During 2009-10, 137 of the residents assisted (76%) remained in stable housing, 24 residents (13%) died during the program year, 17 residents (10%) lived in temporary housing with reduced risk of homelessness after exiting the program, and 2 residents (1%) were disconnected.

Case managers at these programs coordinate care for residents ensuring maximum usage of available resources. HOPWA provides the largest percentage of funding to these projects, covering supportive services (including nursing care) and a portion of operating expenses. Funding for these programs and facilities are supplemented with federal CARE (Comprehensive AIDS Resources Emergency Act) funds, Section 8 Moderate Rehab, project sponsor contributions, and private sector funding including donations. Leveraged non-HOPWA funding totaled \$4.7 million for 2009-10.

The following table depicts by zip code and neighborhood the location of the five licensed care facilities and the number of clients served during the program year:

Zip Code	Neighborhood	# of Beds	# Clients Served
94102	Hayes Valley/Civic Center	12	38
94103	South of Market	10	10
94115	Western Addition	32	36
94117	Haight-Ashbury/Fillmore	14	47
94134	Visitacion Valley	45	49
Total		113	180

### 3. Capital improvements beyond the scope of existing reserves in existing projects (estimated 125 beds/units to be assisted).

During FY 2009-10, \$674,975 was committed towards 3 existing capital projects consisting of 35 beds with capital-related disbursements totaling \$144,464. This represented 8% of San Francisco's commitments for 2009-10 and 2% of funds spent. Commitments were less than anticipated in the FY 2009-10 Action Plan due primarily to additional time needed to assess capital/operating requirements at existing projects. Also, in one case, another funding source was obtained for the project's capital needs. There are currently 2 projects (79 beds/units) in which capital/operating needs are being assessed with commitment of funds anticipated in the upcoming year.

During the year, capital rehabilitation work began at an 11-bed transitional housing site which served 14 persons. 100% of those assisted were below HUD's extremely low-income standard—30% of AMI. This project received leveraged non-HOPWA funding of \$354,914 during FY 2009-10. Capital work is scheduled to begin in FY 2010-11 at the other two committed projects.

As of June 30, 2010, there were 203 HOPWA stewardship units in 14 housing projects. These capital projects received leveraged non-HOPWA funding of \$2.7 million during FY 2009-10 and assisted 228 households (consisting of 271 persons). During the program year, 206 of the 228 households assisted (90%) were below HUD's extremely low-income standard—30% of AMI.

Also, 114 households were previously homeless with 54 chronically homeless. Additionally, of those assisted, 8 were veterans and 5 were domestic violence survivors.

Additionally, as of June 30, 2010, there were 99 units in 9 capital projects which no longer qualified as stewardship units subject to HUD's three- or ten-year use agreements, but continued to serve people living with HIV/AIDS. SFRA has long-term capital loan agreements with these project sponsors. These capital projects received leveraged non-HOPWA funding of \$1.7 million during FY 2009-10 and assisted 220 households (consisting of 251 persons). During the program year, 217 of the 220 households assisted (99%) were below HUD's extremely low-income standard—30% of AMI. Also, 120 households were previously homeless with 81 chronically homeless. Additionally, of those assisted, 19 were veterans and 23 were domestic violence survivors.

All HOPWA activities are targeted to very low-income persons living with HIV/AIDS. Every effort is made to ensure that ethnic and gender diversity is achieved during the selection of eligible clients. Each applicant is required to complete a comprehensive eligibility intake to verify medical diagnosis, income level, and place of residency. Project sponsors are required to provide program evaluation reports on an annual basis.

Projects selected to receive HOPWA funding are required to provide supportive services and to demonstrate the ability to access community-based HIV services, such as those funded under the Ryan White CARE Act and other public and private sources. Project sponsors are encouraged to apply for other HUD administered programs, such as those available under the Stewart B. McKinney Homeless Assistance Act, for populations with multiple special needs. When appropriate, sponsors are required to seek reimbursement for expenses eligible for payment through MediCal or Medicare. Private fundraising activities are also encouraged. CSH, technical assistance provider to the San Francisco Redevelopment Agency's Housing Program and San Francisco Mayor's Office of Housing, has explored alternative funding sources to augment funding to HOPWA-funded programs. Though no viable funding sources were identified, CSH continues to provide technical assistance in this area so that as new sources become available they will be identified and considered for use in HOPWA-funded programs.

Since the San Francisco EMSA began receiving HOPWA funds, HOPWA-funded capital priorities have shifted from entire facilities designated for people living with HIV/AIDS to a percentage of units designated for people living with HIV/AIDS in affordable housing projects. These projects all have multiple funding sources, including the Agency's tax increment funds, federal HOME program funds, and other private and public funding. The HOPWA-funded units in these projects are mainly subsidized with either Section 8 or Shelter Plus Care rental subsidies.

The following barriers were encountered during the program year:

- |   |  |  |  |
|---|--|--|--|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning                      | <input checked="" type="checkbox"/> Housing Availability | <input checked="" type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality   | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility                     | <input type="checkbox"/> Technical Assistance or Training                    |
| <input type="checkbox"/> Supportive Services              | <input checked="" type="checkbox"/> Credit History     | <input checked="" type="checkbox"/> Rental History       | <input checked="" type="checkbox"/> Criminal Justice History                 |
| <input checked="" type="checkbox"/> Housing Affordability | <input type="checkbox"/> Other, please explain further |  |  |

**HOPWA/HUD Regulations:** Since the full housing needs of very low income people living with HIV/AIDS have never been met with HOPWA funds, increased HOPWA formula funds would best serve the community. In San Francisco, primarily due to access and adherence to anti-retrovirals, there are more people living with HIV/AIDS every year, meaning that there are more people who need housing assistance provided by HOPWA funds each year. Despite this reality, HOPWA funds to San Francisco have remained relatively flat for many years until the slight increase the past two years. San Francisco has one of the nation's densest populations of people living with HIV/AIDS. The formula used to determine HOPWA allocations for areas like San Francisco should ensure that as the number of people living with HIV/AIDS increases, so does HOPWA funding, whenever possible. It is very difficult to sustain our current programs, let alone meet the increasing need within the current and recent HOPWA funding allocations. Additional HOPWA funding is needed for capital improvements and repairs of existing projects, and for rental subsidies that are lost over time to attrition due to rising costs. The flexibility to use a portion of HOPWA formula funds for shallow rent subsidy programs would allow the HOPWA program in San Francisco to lose fewer rental subsidies to attrition over time.

**Housing Affordability and Availability:** One of the biggest barriers facing people living with HIV/AIDS in San Francisco is the highly competitive local housing market. People living with HIV/AIDS with very low-incomes compete with high-income prospective tenants in a private, consumer driven rental market. For this reason, a tenant-based rental subsidy program is one of the largest HOPWA-funded programs in San Francisco. Unfortunately, due to increasing housing costs, and despite extensive cost-containment measures, this program has been able to subsidize fewer people over time. The decrease in HOPWA formula funding has made it impossible to replace these subsidies.

**Multiple Diagnoses:** The overwhelming majority of HOPWA-eligible people are multiply diagnosed with substance use and/or mental health issues. For those living in or seeking independent subsidized housing, these issues can be barriers to both finding and maintaining appropriate housing. While services are available at all HOPWA-funded housing programs, participants must be able to locate housing to participate. For those living in supportive HOPWA-funded housing, mental health and substance use issues can make living within a community more difficult both for those affected by these issues and others living at the sites. HOPWA-funded housing programs do an excellent job in providing services to people who are multiply diagnosed, but these issues can still present barriers to people as they try to live within a supportive community or the greater community.

**Long Term Survivor Health Issues:** Though retroviral medications continue to sustain and enhance the lives of people living with AIDS, AIDS-related health issues, such as the high prevalence of Hepatitis C and cancers, such as lymphoma, continue to make living with AIDS an unpredictable medical experience. These health issues and the fear and anxiety regarding possible loss of benefits in returning to work continue to be barriers for those already very disabled with AIDs to be able to increase their incomes.

**Credit, Rental, and Criminal Justice History:** Credit, rental, and criminal justice history can be a barrier for many HOPWA-eligible people, particularly those who are seeking independent housing. As was previously mentioned, San Francisco's rental housing market is extremely

competitive, so prospective landlords can be highly selective when choosing tenants. Often HOPWA-eligible people without stellar rental histories have difficulty finding housing even once they have received a rental subsidy.

**Fair Market Rents:** San Francisco is one of the most expensive and competitive rental housing markets in the country. This further limits the pool of housing available to people who have received HOPWA subsidies. Appropriate increases to FMR's should also be considered when determining the amount of HOPWA funding available to an area.

*Program Contact:*

San Francisco Redevelopment Agency – Chris Harris, Senior Development Specialist

## San Mateo Priorities, Allocations and Accomplishments

### Annual Performance under the Action Plan:

San Mateo County's share of HOPWA funding for FY 2009-10 totaled \$779,300. Cash disbursements of \$785,582 were made during the program year which included \$598,977 in 2009-10 funding and \$186,605 in 2008-09 funding. The remaining FY 2009-10 funding of \$180,323 was disbursed by end of September 2010.

	<b>Funding Per Action Plan</b>	<b>FY 2009-10 Commitments</b>	<b>Disbursements per IDIS</b>
Rental Assistance Program	\$491,260	\$534,060	\$506,224
Supportive Services	\$215,208	\$175,208	\$205,100
Project Sponsor Administrative Expenses	\$49,453	\$46,653	\$51,518
Grantee Administrative Expenses	\$23,379	\$23,379	\$22,740
Total	\$779,300	\$779,300	\$785,582

Priority funding activities for San Mateo County include short-term/emergency rental assistance and various supportive services. During 2009-10, \$534,060 was allocated and \$506,224 was spent on short-term/emergency rental assistance and related housing advocacy services. This represents 69% of total funding and 64% of total disbursements. During the program year, 146 households (consisting of 232 people) were assisted with 90% of the households temporarily stable with reduced risk of homelessness.

During 2009-10, \$175,208 was allocated and \$205,100 was spent on various supportive services including benefits counseling, attendant care services, and permanent housing placement. This represents 22% of total funding and 26% of disbursements. During the program year, 458 persons were assisted.

### Outputs Reported:

During this reporting period, the STD/HIV Program (SMHS) faced significant challenges resulting from State and County budget cuts. The HIV Prevention component of SMHS was hit the hardest. The entire Education and Prevention Program was eliminated and the Counseling and Testing Program was funded at a minimal level. The primary medical care and psycho-social services component was also affected by budget cuts. Two positions providing health education, treatment adherence and outreach services were eliminated. Funding for attendant care and skilled nursing services was eliminated and funding for mental health services, food services and substance abuse services was reduced. The instability created by the funding reductions has been a challenge in maintaining continuity of services.

The most recent state cuts to Social Security Income grants have exacerbated the housing problem for many clients. The high cost of living in San Mateo County combined with lack of

affordable housing and the very low area median income of our clients, continues to make the acquisition of stable/affordable housing very difficult.

Program staff members have conducted significant outreach in order to ensure that people who are in need and who are potentially eligible for services know about the program. More than twenty-five (25) presentations were made to community groups and agencies serving low-income residents of San Mateo County.

#### Outcomes Assessed:

146 households (consisting of 232 people) were assisted with 90% of the households temporarily stable with reduced risk of homelessness. As a result of HOPWA-funded assistance:

97% of clients in permanent housing maintained their housing through the end of the fiscal year.

97% of all clients who responded to an in-house client satisfaction survey indicated satisfaction with the housing services received from Contractor.

71% of first time clients receiving housing assistance services reported increased housing stability as measured by the information collected during the initial screening and subsequent program survey. Compared with the year before when 88% of first time clients reported increased housing stability, the change may be due to increased economic instability; more of our clients have been out of work for longer periods of time than in the past. The ability of clients to maintain housing remains in doubt until they have stable incomes, especially after they have received all of the weeks of service offered by HOPWA.

Two hundred and eighty-seven (287) clients received needs assessments, information and referrals to other organizations that could increase their access to care, improve their opportunities of achieving a more stable living environment, and reduce their risk of becoming homeless.

One hundred seventy-one (171) clients received comprehensive case management, including treatment adherence and community based services to assist them in maintaining complex medical regimes for the purpose of creating a more suitable living environment.

97% of the clients, who received assistance, maintained their access to care and reduced their risk of homelessness.

#### Coordination:

As the main provider of medical and psycho-social services to individuals with HIV/AIDS in San Mateo County, SMSH has developed collaborative efforts with many community-based organizations and government agencies that provide services to the homeless, substance users, individuals with mental health issues, schools, food programs, housing programs, juvenile detentions and jails. SMSH has established referral processes and systems with agencies serving our target population and/or high-risk populations to ensure a coordinated delivery of services. Many of the subcontractors providing services to SMSH serve as linkages with specific target

populations and facilitate the provision of services to particular populations because of their experience and expertise. Subcontractors providing services to clients of SMSH are asked to join case conferences, administrative meetings and in-service trainings. Personnel from other agencies serving our target population are also invited to attend multi-disciplinary meetings and trainings. In addition, members of our staff continue to participate actively with other agencies serving high-risk populations by participating in collaborative working committees and outreach events.

### Barriers and Trends:

The following barriers were encountered during the program year:

- |   |  |  |   |
|---|--|--|---|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning                      | <input checked="" type="checkbox"/> Housing Availability | <input type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality   | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility                     | <input type="checkbox"/> Technical Assistance or Training         |
| <input checked="" type="checkbox"/> Supportive Services   | <input checked="" type="checkbox"/> Credit History     | <input checked="" type="checkbox"/> Rental History       | <input checked="" type="checkbox"/> Criminal Justice History      |
| <input checked="" type="checkbox"/> Housing Affordability | <input type="checkbox"/> Other, please explain further |  |   |

HOPWA/HUD Regulations: HOPWA regulations limit service to 21 weeks per year. This isn't always practical as it can take more time than that for clients to make progress toward stability. (For example, it regularly takes 6 months to receive a response to a Social Security Disability application. Clients rarely have enough income to pay rent while they wait.) Ryan White funds have been used to help clients when the HOPWA 21-week limit has been reached.

Housing Affordability: All program participants are living below the Area Median Income of \$95,000 with average gross annual incomes of approximately \$13,000. Affordable and subsidized housing in San Mateo County is scarce, and most affordable developments have lengthy wait lists.

Credit History: Most MHA clients have poor credit histories. The local credit counseling agency can't work with them because they don't have enough money to pay living expenses and what they owe to debtors. Additionally, clients usually aren't willing to stop using credit cards because they buy necessities (food) with credit cards. Poor credit histories (including evictions, which appear on credit reports) make it nearly impossible to find rental housing. When possible, staff reviews credit reports with clients to identify the reasons for specific debts and to develop ways to address the problems. On occasion, clients will accept something other than their "own place" and move into transitional housing or with friends in order to begin building a good tenant history.

Rental History: Finding landlords who are willing to accept tenants who have poor rental histories and/or have experienced eviction is difficult. Some will offer these clients rentals, but with inflated deposit amounts. When possible, MHA works with clients to resolve outstanding problems associated with past evictions in order to reassure potential landlords that they aren't taking unnecessary risks in accepting our clients as tenants.

Multiple Diagnosis: Most of the program clients are dually or triply diagnosed with HIV, mental illness and/or drug/alcohol abuse. The behaviors associated with these problems often make it difficult for clients to live in shared housing and for landlords to rent to them. This is especially true in relatively conservative, suburban areas such as San Mateo County.

Supportive Services: The attendant care and skilled nursing services provided by the AIDS Case Management Program were discontinued this year, so there are fewer opportunities to refer clients having difficulties for evaluations and services they need to maintain health and housing. Many clients benefited from the services provided by the AIDS Case Management Program as well as from the collaboration among AIDS Case Management staff and the staffs of other programs.

Criminal Justice History: Many shelters in San Mateo County won't accept people who are on parole. Most agencies that place clients in housing in the community refuse to work with registered sex offenders because of liability issues.

In general, the state, county and federal cuts have affected many of the programs providing services to our clients. In addition, community-based organizations funded by private grants or receiving donations from the public have been affected as well, which has translated into clients receiving less services and for a shorter amount of time. Core agencies providing basic services are overwhelmed by the growing number of requests and an increasing number of clients. The diminishing of resources and cuts to the clients' resources makes it more difficult for clients to pay for rent and other living expenses and to adhere to medical care plans. More of our clients are out of work, for longer periods of time, which makes housing stability hard to maintain. The program has received more requests for rent assistance and requests for higher amounts than in the past. Recent cuts in Ryan White funding have resulted in reduction or elimination of some services such as ancillary assistance (assistance other than rent, or other direct housing and utility costs) has helped clients maintain housing by paying for items and services clients would otherwise pay for with rent money. We're anticipating an increase in the number of clients being threatened with eviction.

The San Mateo County STD/HIV Program evaluates its programs by administering surveys to clients receiving services, performing annual monitoring evaluations of the services provided by contractors, taking part in county-wide surveys, assessments and evaluations completed by committees formed of staff members from different programs. Any reports resulting from these activities are available to the public.

*Program Contacts:*

San Mateo County STD/HIV Program – Matt Geltmaker, STD/HIV Program Director  
Mental Health Association of San Mateo County – Susan Platte, Program Coordinator

## Marin County Priorities, Allocations and Accomplishments

Marin County's share of HOPWA funding for 2009-10 totaled \$325,940. Cash disbursements of \$379,530 were made during the program year which included \$130,511 in 2009-10 funding and \$249,019 in 2008-09 funding. 98% of the remaining 2009-10 funds were disbursed by end of September 2010.

	<b>Funding Per Action Plan</b>	<b>FY 2009-10 Commitments</b>	<b>Disbursements per IDIS</b>
Rental Assistance Program	\$294,031	\$294,031	\$345,688
Project Sponsor Administrative Expenses	\$22,131	\$22,131	\$25,403
Grantee Administrative Expenses	\$9,778	\$9,778	\$8,439
Total	\$325,940	\$325,940	\$379,530

During the 2008-09 program year (the year prior to the reporting period), in order to utilize an accumulated balance of unspent HOPWA funds, the Marin Housing Authority added 15 new recipients to its HOPWA rental assistance program. The new clients were warned that there would likely not be enough funding to continue their assistance beyond the end of the 2008-09 program year.

During 2009-10, \$294,031 was allocated and \$345,688 was spent on long-term rental assistance. This represents 90% of total funding and 91% of disbursements. During the 2009-10 program year, the Marin Housing Authority provided 39 low-income households (consisting of 55 people) with long-term rental assistance to enable them to remain in stable privately-owned rental housing at affordable rents. Because of limited funding, nine clients lost their HOPWA rental assistance during the program year. Two clients died during the program year.

Most of the HOPWA rental assistance was provided in the cities of Novato and San Rafael, which are the two largest cities in Marin County. The geographic distribution of HOPWA rental assistance funds reflects the location of people with AIDS in Marin County. Every one of our HOPWA rental assistance clients has a housing plan for maintaining stable housing, has contact with a case manager or benefits coordinator, and has ongoing access to medical care. Voluntary attrition is very limited--during the 2009-10 program year, no clients voluntarily left the HOPWA rental assistance program, although nine were terminated due to limited funding and two died. HOPWA rental assistance clients also received case management and medical care services from agencies funded with CARE funds.

Three HOPWA-assisted one-bedroom apartments were completed as part of the Drake's Way Apartments project in Larkspur. HOPWA funding for this project was committed and disbursed in a previous program year. This project received leveraged non-HOPWA funding of \$12,392 during FY 2009-10.

The staff member of the Marin County Community Development Agency who manages the County's HOPWA contracts is also a member of the Marin HIV/AIDS Care Council.

The following barriers were encountered during the program year:

- |   |   |  |   |
|---|---|--|---|
| <input type="checkbox"/> HOPWA/HUD Regulations            | <input type="checkbox"/> Planning                                 | <input checked="" type="checkbox"/> Housing Availability | <input type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality   | <input checked="" type="checkbox"/> Multiple Diagnoses            | <input type="checkbox"/> Eligibility                     | <input type="checkbox"/> Technical Assistance or Training         |
| <input checked="" type="checkbox"/> Supportive Services   | <input type="checkbox"/> Credit History                           | <input type="checkbox"/> Rental History                  | <input type="checkbox"/> Criminal Justice History                 |
| <input checked="" type="checkbox"/> Housing Affordability | <input checked="" type="checkbox"/> Other, please explain further |  |   |

The most significant barrier is the community's general lack of affordable housing and the shortage of government funding for affordable housing. More specifically, Marin County's HOPWA allocation is not enough to meet the need for rent subsidies among people with AIDS. HOPWA clients who also have psychiatric issues can have difficulty maintaining a good relationship with their landlords, and this places a serious burden on case managers. As HIV becomes a more chronic and manageable disease, we are beginning to see more interest in linking people with HIV to both HIV-specific services and more generally available community services. Due to anticipated cuts in government funding for services for people with AIDS, clients may have to shift from well-funded HIV-specific services to more limited services available to the general public. Reports on the HOPWA rental assistance program are available from the Marin County Community Development Agency.

*Program Contacts:*

Marin County Community Development Agency – Roy Bateman, Community Development Coordinator

Marin Housing Authority – June Miyake, Program Manager

Drake's Way Housing Partners, L.P. (c/o EAH, Inc.) – Takeisha Theriot, Property Supervisor

## **HOPWA Monitoring**

San Francisco projects funded through HOPWA are monitored on an annual basis. Monitoring procedures included: (1) review of annual monitoring reports submitted by project sponsors; (2) review of audited financial statements; (3) site visits to a sample of projects; and (4) written evaluations of services based on accomplishment of objectives, quantity and quality of services provided, agency program evaluation, client record documentation, collaborative efforts, and quality assurance. This past year, the Agency has also monitored the status of several older HOPWA facilities by providing technical assistance (non-HOPWA funded) to complete Capital Needs Assessments of the sites to ensure safety and sustainability of the facilities. These procedures are designed to insure that all residents of HOPWA-supported housing development and assistance programs receive the most appropriate services and level of care in a decent, safe and sanitary setting.

## **HOPWA Performance Charts and Other Required Data**

The assessment of unmet needs, sources of leveraging and performance charts required under Part 1 through 6 of HOPWA CAPER Measuring Performance Outcomes and other required data including grantee and project sponsor information are located at Appendix B.

## **PART 5: APPENDICES**

## Appendix A: 2009-2010 CDBG and ESG Funding Allocations

Appendix A is a list of 2009-2010 grants by program areas. For each grant, the table indicates whether the project is completed or still underway, the 2009-2010 funding allocation, a brief description of the funded activity and the geographical service area(s) of the activity. The table shows that significant investments were made in the six Neighborhood Revitalization Strategy Areas (Bayview Hunters Point, Chinatown, Mission, South of Market, Tenderloin and Visitacion Valley), which are also areas of minority concentration and areas of low-income concentration. Other areas include Western Addition, Excelsior and Ocean Merced Ingleside, also areas of minority concentration.

2009-2010 Capital Project Grants										
Status	Agency	2009-2010 Grant Amount	Type of Facility	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley
Underway	Board of Trustees of the Glide Foundation	\$150,000	Health	Upgrade and creation of three ADA compliant restrooms for a health clinic at a multi-service community center					X	
Underway	Boys & Girls Clubs of San Francisco	\$81,000	Youth	Correction of the slope of the front roof of a youth facility to prevent leaking.			X			
Underway	CAMINOS-Pathways Learning Center	\$130,000	Multi-purpose	Construction of the Community Technology Center in Plaza Adelante, a multi-service community center.			X			
Underway	CENTRAL CITY HOSPITALITY HOUSE	\$112,000	Homeless	CONVERSION OF THE CURRENTLY NON-USEABLE ROOFTOP SPACE INTOAN ADA ACCESSIBLE ROOFTOP DECK AT A HOMELESS CENTER.					X	
Underway	CENTRO DEL PUEBLO	\$266,406	Multi-purpose	UPGRADE SYSTEMS AT A MULTI-PURPOSE COMMUNITY FACILITY			X			

2009-2010 Capital Project Grants											
Status	Agency	2009-2010 Grant Amount	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Underway	Centro del Pueblo	\$125,000	Multi-purpose	Ceiling tile removal and replacement in a multi-service community center.			X				
Underway	Charity Cultural Services Center	\$118,250	Other	Renovation of the first floor of a workforce development training facility to serve as a new classroom public space.		X					
Underway	Dolores Street Community Services	\$200,000	Homeless	Construction of a commercial grade kitchen in Dolores Hotel to prepare meals for clients of shelter programs.				X			
Underway	Florence Cittenton Services	\$200,000	Childcare	Rehabilitation of the Oakdale Childe Development Center	X						
Underway	GOODWILL INDUS. OF SF, SAN MATEO & MARIN	\$150,000	Other	CONVERT ADMINISTRATIVE SPACE TO PROGRAM SPACE FOR A ONE-STOPCAREER CENTER.				X			
Underway	HAMILTON FAMILY CENTER, INC	\$77,797	Homeless	UPGRADE CHILDREN'S PLAY AREAS TO CORRECT STRUCTURAL PROBLEMS AT A TRANSITIONAL HOUSING PROGRAM.							X
Underway	HOUSING SERVICES AFFILIATE OF THE BERNAL HEIGHTS NEIGHBORHOOD CENTER	\$40,000	Youth	IMPROVEMENTS TO THE EXCELSIOR TEEN CENTER TO SUPPORT ON-GOING, SUSTAINABLE YOUTH PROGRAMMING AT THE SITE.							X
Underway	Literacy for Environmental Justice	\$127,260	Multi-purpose	Construction of EcoCenter at Heron's Head Park, including trench work, hardscape, landscape and wind turbines.	X						
Underway	MAYOR'S OFFICE OF HOUSING-CAPITAL & PSIP	\$327,411		FUNDS FOR UNFORESEEN EXPENSES FOR EXISTING CAPITAL ANDPUBLIC SPACE IMPROVEMENT PROJECTS							

2009-2010 Capital Project Grants											
Status	Agency	2009-2010 Grant Amount	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Underway	MAYOR'S OFFICE OF HOUSING-CAPITAL & PSIP	\$326,447		CAPITAL AND PUBLIC SPACE IMPROVEMENT PROGRAM DELIVERY COSTS							
Completed	Mission Economic Development Agency	\$150,000	Multi-purpose	Construction of Plaza Adelante, a multi-service community center.			X				
Underway	Mission Housing Development Corp - Good Samaritan FRC	\$107,500	Multi-purpose	Accessibility improvements to the main entrance of a family resource center.			X				
Underway	MISSION NEIGHBORHOOD CENTERS	\$129,567	Multi-purpose	REPLACE 106 WINDOWS THAT POSE A SAFETY AND HEALTH HAZARD TO THE PRESCHOOLERS AND SENIORS SERVED BY THE MISSION HEADSTART AND SENIOR SERVICES PROGRAMS AT THIS COMMUNITY CENTER.			X				
Underway	MISSION NEIGHBORHOOD CENTERS	\$162,990	Youth	PROVIDE ACCESSIBILITY UPGRADES TO THIS INACCESSIBLE BUILDING BY INSTALLING AN ELEVATOR, MAKING FRONT ENTRANCE IMPROVEMENTS AND UPGRADING RESTROOMS			X				
Underway	MISSION NEIGHBORHOOD HEALTH CENTER	\$113,300	Health	UPGRADE RESTROOMS, INSTALL HAND WASHING SINK IN LUNCH ROOM, REPLACE ROLL-UP DOOR AND INSTALL BILINGUAL SIGNAGE IN A HEALTH CLINIC.			X				
Underway	San Francisco State Head Start - Hunter's Point	\$262,156	Childcare	Installation of modular units and completion of construction for the Hunter's Point Head Start Neighborhood Resource Center	X						

2009-2010 Capital Project Grants											
Status	Agency	2009-2010 Grant Amount	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Underway	San Francisco State Head Start - OMI	\$250,460	Childcare	Expansion of the OMI Early Head Start Center							X
Underway	SELF-HELP FOR THE ELDERLY	\$35,000	Senior	UPGRADE THE VENTILATION SYSTEM AT THE JACKIE CHAN CENTER FOR SENIORS.							X
Underway	Tides Center/Women's Community Clinic	\$150,000	Health	Renovation of a health facility to meet licensing requirements.							X
Underway	VIETNAMESE YOUTH DEVELOPMENT CENTER	\$110,000	Youth	TENANT IMPROVEMENTS TO YOUTH FACILITY BY MODERNIZATION OF STOREFRONT AND OPEN SPACE AND INSTALLATION OF HVAC					X		
Underway	VISITACION VALLEY COMMUNITY CENTER	\$110,000	Multi-purpose	TENANT IMPROVEMENTS TO MULTI-PURPOSE COMMUNITY CENTER BY RE-NOVATING CLASSROOMS, RETAINING WALLS, DECKS AND SUPPORTS						X	
Underway	VISITACION VALLEY COMMUNITY CENTER	\$121,000	Childcare	REPLACE HEATING AND PLAY STRUCTURE AT FAMILY SCHOOL THATSERVES 100 PRESCHOOLERS TO SATISFY CHILDCARE LICENSING ANDRECENT ECERS EVALUATION						X	
Underway	WEST BAY LOCAL DEVELOPMENT CORPORATION	\$65,000	Multi-purpose	UPGRADE HVAC SYSTEM OF A MULTI-PURPOSE COMMUNITY CENTER							X
		\$4,198,544									

Capital Projects Completed in 2009-2010										
Status	Agency	Grant Amount	Type of Facility	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Other Area(s) or City-Wide
Completed	CHINATOWN COMMUNITY DEVELOPMENT CENTER	\$100,000	Other	PROVIDE TENANT IMPROVEMENTS AT NEW HOUSING COUNSELING CENTER		X				
Completed	COMMUNITY YOUTH CENTER-SAN FRANCISCO (CY)	\$100,000	Youth	UPGRADE HVAC SYSTEM AT A YOUTH SERVICES CENTER						X
Completed	DONALDINA CAMERON HOUSE	\$25,000	Multi-purpose	REPLACE CONCRETE IN REAR YARD AND STAIRS IN A MULTI-PURPOSE NEIGHBORHOOD FACILITY		X				
Completed	DPH-CASTRO/MISSION HEALTH CENTER	\$603,263	Health	RENOVATE EXISTING PUBLIC HEALTH CENTER REGISTRATION AREA, ADD 3 NEW OFFICES, AND GROUP MEETING THERAPY ROOM TO MEET INCREASED CLIENT DEMAND						X
Completed	INSTITUTO FAMILIAR DE LA RAZA	\$85,000	Health	INSTALL HVAC SYSTEM AT A COMMUNITY MENTAL HEALTH PROVIDER FACILITY IN THE MISSION DISTRICT.			X			
Completed	JAPANESE COMMUNITY YOUTH COUNCIL	\$140,000	Youth	INSTALL ELEVATOR AT NEIGHBORHOOD YOUTH FACILITY.						X
Completed	LARKIN STREET YOUTH SERVICES	\$125,000	Homeless	ARCHITECTURAL AND ENGINEERING WORK FOR THE DEMOLITION AND REBUILDING OF A 14-BED EMERGENCY SHELTER FOR HOMELESS AND RUNAWAY YOUTH						X

Capital Projects Completed in 2009-2010										
Status	Agency	Grant Amount	Type of Facility	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Other Area(s) or City-Wide
Completed	MISSION AREA HEALTH ASSOCIATES	\$135,000	Health	REVISE ENTRANCE, STAIRWELL AND PARKING LOT, AND REMOVE FREIGHT ELEVATOR AND HAZARDOUS MATERIALS AT COMMUNITY HEALTH CLINIC.			X			
Completed	Mission Economic Development Agency	\$150,000	Multi-purpose	Construction of Plaza Adelante, a multi-service community center.			X			
Completed	MISSION NEIGHBORHOOD CENTERS	\$180,000	Childcare	RENOVATIONS TO COMMERCIAL FACILITY FOR USE AS A CHILD CARE CENTER	X					
Completed	SILVER FAMILY HEALTH CENTER	\$327,578	Health	ADA IMPROVEMENTS AT SILVER AVENUE FAMILY HEALTH CENTER						X
Completed	THE JANET POMEROY CENTER	\$125,000	Persons with Disabilities	RENOVATE BATHROOMS TO MEET CURRENT ADA STANDARDS AT CENTERFOR PERSONS WITH DISABILITIES.						X
Completed	WOMEN'S COMMUNITY CLINIC	\$63,375	Health	REPLACE HVAC UNITS ON THE ROOFTOP OF WOMEN'S CLINIC						X

2009-2010 Public Space Improvement Grants										
Status	Agency	2009-2010 Grant Amount	Program/Project Description	Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Completed	FRIENDS OF THE URBAN FOREST	\$40,000	COMMUNITY TREE PLANTINGS IN THE BAYVIEW HUNTERS POINT AND EXCELSIOR NEIGHBORHOODS	X						X
Completed	SFCC - SFHA - Holly Courts	\$12,099	Improvements to social area for tenants including trees, plants, borders, benches and a small play structure.							X
Completed	SFCC - SFHA - Sunnydale/Velasco Housing	\$10,300	Social area improvements including grills, picnic tables, benches, community garden plots, plants and borders.						X	
Completed	SFCC - SFUSD - Cesar Chavez Elementary School	\$34,089	Remove 3 old play structurews and safety matting. Install new age appropriate play structure and matting at an elementary school.			X				
Completed	SFCC - SFUSD - El Dorado Elementary	\$31,698	Install new play structure and safety matting at an elementary school							X
Completed	SFCC - SFUSD - Guadalupe Child Development Center	\$42,902	Remove existing unsafe play structure and matting. Install new.							X
Completed	SFCC - SFUSD - Jose Ortega Elementary School	\$40,452	Refurbish existing play structure. Install new play matting.							X
Completed	SFCC - SFUSD - Dr. MLK Jr. Middle School	\$9,470	Expand garden area for more garden beds and seating area for dclasses and small groups including landscaping at a middle school.							X
Completed	SFCC - SFUSD - San Francisco Community Alternative Elementary School	\$9,152	Plant trees, install tables, benches and landscape features at elementary school.							X
		<b>\$230,161</b>								

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	A HOME AWAY FROM HOMELESSNESS	\$35,000	Children and Family Services	ACADEMIC SUPPORT, LIFE SKILLS AND INTENSIVE CASE MANAGEMENT PRIMARILY FOR HOMELESS AND TRANSITIONALLY-HOUSED CHILDREN AND THEIR FAMILIES	X				X		
Completed	AIDS LEGAL REFERRAL PANEL OF THE SF BAY	\$37,000	Legal Services	LEGAL SERVICES FOR PRIMARILY INDIVIDUALS WITH HIV AND/OR AID AND ENTERING OR RE-ENTERING THE WORKFORCE							X
Completed	APA FAMILY SUPPORT SERVICES	\$50,000	Employment Training	MULTI-LINGUAL EMPLOYMENT READINESS TRAINING AND PLACEMENT SERVICES PRIMARILY TARGETING MONOLINGUAL ASIAN IMMIGRANTS							X
Completed	ARAB CULTURAL AND COMMUNITY CENTER	\$38,000	Case Management/ Information & Referral	CASE MANAGEMENT AND REFERRALS IN IMMIGRATION, HEALTH, EMPLOYMENT AND OTHER SERVICES.							X
Completed	ARRIBA JUNTOS	\$57,000	Employment Training	EMPLOYMENT TRAINING IN THE HOME CARE FIELD, INCLUDING HARD AND SOFT SKILLS TRAINING, PLACEMENT, RETENTION AND COUNSELING SUPPORTIVE SERVICES.							X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	ASIAN & PACIFIC ISLANDER WELLNESS CENTER	\$27,240	Case Management/ Information & Referral	CASE MANAGEMENT SERVICES PRIMARILY TARGETING TRANSGENDEREDASIAN AND PACIFIC ISLANDER RESIDENTS IN THE TENDERLOIN								X
Completed	ASIAN LAW CAUCUS	\$52,000	Legal Services	LEGAL SERVICES PRIMARILY TARGETING THE ASIAN IMMIGRANT POPU-LATION.								X
Completed	ASIAN NEIGHBORHOOD DESIGN	\$30,000	Employment Training	EMPLOYMENT TRAINING, COUNSELING, PLACEMENT & RETENTION INCO NSTRUCTION JOBS FOR PRIMARILY BAYVIEW HUNTERS POINT, VISITA CION VALLEY, MISSION, SOUTH OF MARKET AND TENDERLOIN RESIDEN								X
Completed	ASIAN PACIFIC AMERICAN COMMUNITY CENTER	\$57,000	Case Management/ Information & Referral	INFORMATION AND REFERRAL, EMPLOYMENT, TRANSLATION AND PUBLICSAFETY SERVICES FOR PRIMARILY ASIAN IMMIGRANTS IN THE VISITACION VALLEY & BAYVIEW HUNTERS POINT NEIGHBORHOODS.						X		
Completed	ASIAN WOMEN S SHELTER	\$35,500	Domestic Violence Services	INTENSIVE CASE MANAGEMENT, COUNSELING, COLLABORATION ANDADVOCACY FOR PRIMARILY ASIAN AND PACIFIC ISLANDER BATTEREDWOMEN AND THEIR CHILDREN.			X					

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	BAY AREA LEGAL AID	\$55,000	Legal Services	LEGAL ASSISTANCE AND REPRESENTATION FOR RESIDENTS, INCLUDINGPUBLIC HOUSING RESIDENTS ON HOPE SF SITES							X	
Completed	BAY AREA LEGAL AID	\$40,000	Legal Services	LEGAL ASSISTANCE AND EDUCATION FOR VICTIMS OF DOMESTICVIOLENCE.							X	
Completed	BAYVIEW HUNTER'S POINT CTR FOR ARTS &TE	\$40,000	Youth Services	TRAINING IN GRAPHIC ARTS FOR YOUTH PRIMARILY LIVING IN BAY- VIEW HUNTERS POINT.								X
Completed	BAYVIEW HUNTER'S POINT CTR FOR ARTS &TE	\$45,000	Employment Training	EMPLOYMENT SKILLS, COUNSELING AND SUPPORT IN THE FIELD OF GRAPHIC ARTS FOR YOUNG ADULTS PRIMARILY LIVING IN BAYVIEW HUNTERS POINT.								X
Completed	BOARD OF TRUSTEES OF THE GLIDE FOUNDATIO	\$48,000	Employment Training	COUNSELING, HARD AND SOFT SKILLS TRAINING, PLACEMENT ANDRETENTION SERVICES FOR CONSTRUCTION INDUSTRY JOBS FOR PRI-MARILY YOUNG ADULTS AGES 17-24.							X	
Completed	BOOKER T. WASHINGTON COMMUNITY SERVICE C	\$40,000	Employment Training	TRANSITION INTO EMPLOYMENTCAREER THROUGH LIFE SKILLS, JOBBREADINESS SKILLS, JOB RETENTION, MENTORSHIP & SUPPORT SERVI-CES PRIMARILY TARGETING YOUNG ADULTS AGES 17-25.IN WESTERN								X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	BROTHERS AGAINST GUNS	\$35,000	Case Management/ Information & Referral	LEADERSHIP DEVELOPMENT, MENTORSHIP AND CASE MANAGEMENT PRIMARILY TARGETING 18-25 YEAR OLD MALES LIVING IN THE BAYVIEW HUNTERS POINT AND WESTERN ADDITION.	X							
Completed	CAMINOS/PATHWAYS LEARNING CENTER	\$30,000	Multi-services	COMPUTER TECHNOLOGY, LIFE-SKILLS AND EMPLOYMENT READINESS TRAINING FOR PRIMARILY MONOLINGUAL SPANISH-SPEAKING IMMI- GRANT LATINAS LIVING IN THE MISSION & EXCELSIOR NEIGHBORHOOD							X	
Completed	CATHOLIC CHARITIES CYO/MISSION DAY CARE	\$40,000	Children and Family Services	BEFORE AND AFTER-SCHOOL CHILD CARE FOR ELEMENTARY SCHOOLCHILDREN.			X					
Completed	CENTRAL AMERICAN RESOURCE CTR (CARECEN)	\$30,000	Legal Services	LEGAL SERVICES INCLUDINGCOUNSELING, PROCESSING AND REPRE- SENTATION PRIMAARILY FOR IMMIGRANTS.							X	
Completed	CENTRAL CITY HOSPITALITY HOUSE	\$32,000	Employment Training	EMPLOYMENT AND VOCATIONAL TRAINING PRIMARILY TARGETING HOME- LESS AND VERY-LOW INCOME ADULTS.					X			
Completed	CHARITY CULTURAL SERVICES CENTER	\$75,000	Employment Training	JOB READINESS, VESL AND TRAINING AND PLACEMENT SERVICES INTHE CULINARY INDUSTRY PRIMARILY TARGETING IMMIGRANT INDIVI- DUALS.								X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	CHINATOWN COMMUNITY DEVELOPMENT CENTER	\$40,000	Youth Services	LEADERSHIP DEVELOPMENT TRAININGS, EDUCATIONAL SUPPORT AND RECREATIONAL ACTIVITIES FOR YOUTH.								X
Completed	CHINESE FOR AFFIRMATIVE ACTION	\$85,000	Employment Training	EMPLOYMENT SERVICES PRIMARILY FOR LIMITED-ENGLISH SPEAKINGIMMIGRANTS.								X
Completed	CHINESE NEWCOMERS SERVICE CENTER	\$150,000	Employment Training	ONE-STOP CENTER FOCUSING ON EMPLOYMENT READINESS, TRAININGAND PLACEMENT SERVICES FOR PRIMARILY LIMITED-ENGLISH SPEAK- ING IMMIGRANTS.								X
Completed	CHINESE NEWCOMERS SERVICE CENTER	\$50,000	Employment Training	EMPLOYMENT READINESS, TRAINING AND PLACEMENT SERVICES PRIMA-RILY TARGETING RECENT IMMIGRANTS IN THE CHINATOWN, VISITA-CION VALLEY, RICHMOND AND SUNSET NEIGHBORHOODS.								X
Completed	CHINESE PROGRESSIVE ASSOCIATION	\$40,000	Employment Training	JOB READINESS, TRAINING, VOCATIONAL ESL AND PLACEMENT SERVI-CES FOR RESTAURANT WORKERS.							X	

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	CITY COLLEGE OF SF - HEALTH EDUCATION &	\$35,000	Multi-services	NEW CERTIFICATE PROGRAM TO TRAIN FRONT-LINE PUBLIC HEALTH AND SOCIAL SERVICE WORKERS TO PROVIDE CULTURALLY RESPONSIVE SERVICES TO INCARCERATED AND FORMERLY INCARCERATE CLIENTS								X
Completed	COMMUNITY ALLIANCE FOR SPECIAL EDUCATION	\$25,000	Children and Family Services	SPECIAL EDUCATION AND TRAINING AND SUPPORT TO HELP CHILDREN WITH DISABILITIES RECEIVE APPROPRIATE EDUCATION SERVICES								X
Completed	COMMUNITY CTR PJT OF S.F DBA THE SF LGBT	\$25,000	Employment Training	JOB READINESS, SOFT-SKILLS TRAINING AND PLACEMENT SERVICESPRIMARILY TARGETING LESBIAN, GAY, BISEXUAL, TRANSGENDER INDIVIDUALS.								X
Completed	COMMUNITY UNITED AGAINST VIOLENCE	\$27,500	Case Management/ Information & Referral	CASE MANAGEMENT AND SUPPORT SERVICES FOR PRIMARILY LGBTQQ DOMESTIC VIOLENCE VICTIMS.							X	
Completed	Community Youth Center - SF	\$250,000	Youth Services	Case management for transitional age youth.							X	
Completed	COMMUNITY YOUTH CTR-SAN FRANCISCO (CYC-S	\$67,000	Employment Training	JOB PREPARATION, VESL, JOB PLACEMENT AND SUPPORT SERVICES FOR YOUNG ADULTS AGES 18-25, PRIMARILY FOCUSING ON ASIANIMMIGRANTS WITH LIMITED ENGLISH PROFICIENCY								X

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide
Completed	COMPASS COMMUNITY SERVICES	\$37,000	Case Management/ Information & Referral	CASE MANAGEMENT, INTENSIVE SUPPORTIVE SERVICES, HOUSING PLACEMENT ASSISTANCE AND WORKFORCE READINESS FOR HOMELESSFAMILIES.				X			
Completed	DONALDINA CAMERON HOUSE	\$35,000	Multi-services	VOCATIONAL ESL AND LIFE SKILLS TRAINING PRIMARILY FOR MONOLINGUAL ASIAN IMMIGRANTS.							X
Completed	EARNED ASSET RESOURCE NETWORK (EARN)	\$40,000	Financial Literacy	FINANCIAL LITERACY TRAINING AND MATCHED SAVINGS PROGRAM							X
Completed	ELLA HILL HUTCH COMMUNITY CENTER	\$50,000	Multi-services	ACADEMIC TUTORING AND LIFE SKILLS CLASSES FOR YOUTH AGES 18-25							X
Completed	EPISCOPAL COMMUNITY SERVICES OF SF	\$25,000	Homeless Services	EDUCATION AND LITERACY SUPPORT PRIMARILY FOR HOMELESS ADULTS				X	X		
Completed	FAMILY INDEPENDENCE INITIATIVE (FII - NA	\$75,000	Financial Literacy	FINANCIAL EDUCATION, MATCHED SAVINGS ACCOUNTS AND INCREASED SOCIAL NETWORKS TO ASSIST FAMILIES IN BECOMING SELF-SUFFICI-ENT.	X		X			X	
Completed	FILIPINO AMERICAN DEVELOPMENT FOUNDATION	\$40,000	Youth Services	EDUCATIONAL SUPPORT THROUGH IN-SCHOOL AND AFTER-SCHOOL ACTI-VITIES PRIMARILY TARGETING STUDENTS IN THE EXCELSIOR NEIGH- BORHOOD.							X
Completed	Filipino-American Development Foundation	\$65,000	Employment Training	Employment services primarily serving the Filipino community in the Excelsior district							X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	\$75,000	Case Management/ Information & Referral	BILINGUAL AND BICULTURAL INFORMATION AND REFERRAL, CASE MANAGEMENT AND EMPLOYMENT TRAINING SERVICES PRIMARILY TARGET- ING FILIPINOS IN THE EXCELSIOR NEIGHBORHOOD.								X
Underway	Friends of the Urban Forest	\$61,462	Employment Training	Youth Tree Care employment training program							X	
Completed	GIRLS AFTER SCHOOL ACADEMY	\$45,000	Youth Services	ACADEMIC SUPPORT AND LEADERSHIP DEVELOPMENT FOR PRIMARILY GIRLS LIVING IN PUBLIC HOUSING.						X		
Completed	GIRLSOURCE INC.	\$35,000	Youth Services	INTENSIVE LONG-TERM TECHNOLOGY AND LEADERSHIP TRAINING ANDEDUCATION FOR PRIMARILY YOUNG WOMEN.							X	
Completed	GOOD SAMARITAN FAMILY RESOURCE CENTER	\$35,000	Multi-services	ESL, SPANISH-LANGUAGE, COMPUTER AND FINANCIAL LITERACY TRAINING FOR PRIMARILY IMMIGRANT FAMILIES	X		X			X		
Completed	GOODWILL INDUS. OF SF, SAN MATEO & MARIN	\$200,000	Employment Training	ONE-STOP CAREER CENTER PRIMARILY TARGETING YOUNG EX-OFFENDERAND COMPUTER ILLITERATE INDIVIDUALS THROUGH EMPLOYMENT ANDPEER SUPPORT.					X			

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	GOODWILL INDUS. OF SF, SAN MATEO & MARIN	\$70,000	Employment Training	JOB READINESS, VESL, TRAINING AND PLACEMENT SERVICES IN THE RETAILSERVICE INDUSTRY PRIMARILY TARGETING IMMIGRANTS							X
Completed	GROWTH & LEARNING OPPORTUNITIES	\$30,000	Children and Family Services	AFTER-SCHOOL LEARNING AND ENRICHMENT PROGRAMS PRIMARILY TARGETING ELEMENTARY SCHOOL STUDENTS AT FAIRMOUNT ELEMENTARY SCHOOL.							X
Completed	GUM MOON RESIDENCE HALL	\$30,000	Children and Family Services	BILINGUALBICULTURAL PARENTING EDUCATION AND DEVELOPMENTALSTRENGTHENING ACTIVITIES FOR CHILDREN AGES 0-5 YEARS PRIMARILY IN THE SUNSET AND OMI NEIGHBORHOODS.							X
Completed	HEARING AND SPEECH CTR OF NORTHERN CALIF	\$25,000	Case Management/ Information & Referral	INFORMATION AND REFERRAL, LIFE SKILLS TRAINING AND CASE MANAGEMENT FOR HEARING IMPAIRED INDIVIDUALS.							X
Completed	HEARING AND SPEECH CTR OF NORTHERN CALIF	\$28,000	Employment Training	TRANSITION PROGRAM ADDRESSING EMPLOYMENT OPPORTUNITIES FORYOUTH AGES 12-24 WHO ARE DEAF OR HAVE HEARING DISABILITIES.						X	

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	HOMELESS CHILDREN'S NETWORK	\$40,000	Health & Counseling Services	COMPREHENSIVE AND CENTRALIZED MENTAL HEALTH SERVICES, CASE MMANAGEMENT AND SUPPORT SERVICES FOR YOUNG ADULTS AGES 18-25.							X	
Completed	Inner City Youth	\$150,000	Youth Services	Case management for transitional age youth.								X
Completed	INNER CITY YOUTH/C.L.A.E.R.	\$50,000	Case Management/ Information & Referral	HOUSING CASE MANAGEMENT FOR FAMILIES IMPACTED BY VIOLENCE.						X		
Completed	INSTITUTO FAMILIAR DE LA RAZA	\$43,000	Youth Services	COMMUNITY-BASED THERAPEUTIC MENTORING PROGRAM FOR CHILDRENAND YOUTH TO REDUCE THE NEED FOR INSTITUTIONALIZATION.			X					
Completed	INSTITUTO LABORAL DE LA RAZA	\$65,000	Legal Services	LEGAL REPRESENTATION, REFERRALS AND PROCESSING PRIMARILYFOR WORKERS THAT HAVE EXPERIENCED UNFAIR LABOR PRACTICES.							X	
Completed	JAMESTOWN COMMUNITY CENTER	\$60,000	Children and Family Services	AFTER-SCHOOL TUTORING PRIMARILY TARGETING YOUTH IN THEMISSION DISTRICT.			X					
Completed	JEWISH VOCATIONAL AND CAREER COUNSELING	\$55,000	Employment Training	JOB READINESS, VESL, TRAINING AND PLACEMENT SERVICES IN THE NON-PROFIT SERVICE SECTOR.								X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	LA CASA DE LAS MADRES	\$25,000	Domestic Violence Services	SUPPORTIVE AND THERAPEUTIC SERVICES TO ADDRESS THE PSYCHO-LOGICAL DEVELOPMENTAL IMPACTS OF DOMESTIC VIOLENCE ON CHILDREN IN EMERGENCY SHELTERS.		X			X			
Completed	LA CASA DE LAS MADRES	\$50,000	Domestic Violence Services	COMMUNITY-BASED INTERVENTION AND SUPPORT SERVICES FOR BATTERED WOMEN AND THEIR CHILDREN.			X	X				
Completed	LA RAZA CENTRO LEGAL	\$90,000	Legal Services	LEGAL SERVICES INCLUDING COUNSELING, PROCESSING AND REPRESENTATION PRIMARILY FOR IMMIGRANTS RESIDING IN THE MISSION AND EXCELSIOR NEIGHBORHOODS.				X				
Completed	LA RAZA COMMUNITY RESOURCE CENTER	\$50,000	Legal Services	LEGAL SERVICES INCLUDING INFORMATION AND REFERRALS, EDUCATION AND PROCESSING PRIMARILY FOR LATINO IMMIGRANTS IN THE MISSION AND OUTER MISSION NEIGHBORHOODS.							X	
Completed	LARKIN STREET YOUTH SERVICES	\$58,000	Homeless Services	CASE MANAGEMENT AND HOUSING PLACEMENT FOR HOMELESS YOUNGADULTS THROUGH THE LARK INN YOUTH SHELTER								X
Completed	LAVENDER YOUTH REC. & INFO. CT.(LYRIC)	\$60,000	Employment Training	ACADEMIC SUPPORT, JOB PREPARATION AND EMPLOYMENT SERVICES FOR PRIMARILY LGBTQ YOUTH AGES 14-24								X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	LIGHTHOUSE FOR THE BLIND & VISUALLY IMPA	\$28,000	Employment Training	TRAINING PRIMARILY FOR BLIND AND VISUALLY IMPAIRED INDIVI-DUALS TO BECOME PROFESSIONAL MEDICAL TRANSCRIBERS								X
Completed	MISSION ASSET FUND	\$20,000	Financial Literacy	FINANCIAL COACHING FOR INDIVIDUALS PRIMARILY LIVING IN THEMISSION NEIGHBORHOOD.								X
Completed	MISSION EDUCATION PROJECTS, INC.	\$37,500	Children and Family Services	AFTER-SCHOOL TUTORING AND HOMEWORK ASSISTANCE PROGRAM PRIMA-RILY TARGETING YOUTH IN THE MISSION DISTRICT			X					
Completed	MISSION HIRING HALL, INC.	\$95,000	Employment Training	EMPLOYMENT TRAINING, JOB READINESS, PLACEMENT AND RETENTION SERVICES							X	
Completed	MISSION LANGUAGE AND VOCATIONAL SCHOOL,	\$95,000	Employment Training	VOCATIONAL ESL, EMPLOYMENT READINESS, PLACEMENT & RETENTION SERVICES IN THE FIELDS OF MEDICAL ASSISTANCE, CONSTRUCTIONHOSPITALITY, CULINARY ARTS, RETAIL AND INFORMATION TECHNOLOG							X	
Completed	MISSION LEARNING CENTER	\$75,000	Children and Family Services	AFTER-SCHOOL LITERACY PROGRAM PRIMARILY TARGETING CHILDRENIN THE MISSION DISTRICT.			X	X				

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	MISSION NEIGHBORHOOD CENTERS	\$42,000	Children and Family Services	AFTER-SCHOOL AND SUMMER ACADEMIC AND RECREATIONAL SERVICES PRIMARILY FOR ELEMENTARY AND MIDDLE SCHOOL AGED CHILDREN AND YOUTH LIVING IN THE MISSION DISTRICT.	X		X				
Completed	MISSION NEIGHBORHOOD CENTERS	\$50,000	Senior Services	CASE MANAGEMENT, MEALS AND RECREATIONAL SERVICES PRIMARILY FOR SENIORS LIVING IN THE EXCELSIOR AND OUTER MISSION NEIGHBORHOODS.							X
Completed	MISSION NEIGHBORHOOD HEALTH CENTER	\$30,000	Homeless Services	INTERNSHIP PROGRAM FOCUSED ON LEADERSHIP AND EMPOWERMENT SKILLS FOR HOMELESS INDIVIDUALS.			X				
Completed	MISSION SF FEDERAL CREDIT UNION	\$30,000	Financial Literacy	PATHWAYS CAMINOS TO FINANCIAL SECURITY PROGRAM PRIMARILY TARGETING THE UN-BANKED RESIDENTS OF THE MISSION DISTRICT							X
Completed	MUJERES UNIDAS Y ACTIVAS	\$50,000	Employment Training	JOB READINESS TRAINING, JOB REFERRAL, PLACEMENT AND RETENTION SERVICES FOR IN-HOME PATIENT CARE, GREEN HOUSE CLEANING, LEAD ABATEMENT & CHILDCARE JOBS FOR PRIMARILY MONOLINGUAL SP							X
Completed	NATIONAL FOUND. FOR TEACHING ENTREPRENEUR	\$40,000	Youth Services	ENTREPRENEURIAL EDUCATION FOR HIGH SCHOOL STUDENTS							X

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	NETWORK FOR ELDERS	\$45,000	Senior Services	CASE MANAGEMENT AND IN-HOME CARE FOR FRAIL SENIORS PRIMARILYLIVING IN THE BAYVIEW HUNTERS POINT NEIGHBORHOOD	X							
Completed	NEW LEAF SERVICES FOR OUR COMMUNITY	\$45,000	Health & Counseling Services	MENTAL HEALTH CASE MANAGEMENT AND THERAPY FOR PRIMARILY LGBTINDIVIDUALS, COUPLES AND FAMILIES.							X	
Completed	NIHONMACHI LEGAL OUTREACH	\$90,000	Legal Services	CULTURALLY AND LINGUISTICALLY COMPETENT SOCIAL AND LEGALSERVICES PRIMARILY FOR THE API COMMUNITY, INCLUDING LEGAL REPRESENTATION, COUNSELING AND REFERRALS IN A WIDE RANGE OF								X
Completed	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$40,000	Financial Literacy	FINANCIAL SERVICES PRIMARILY TARGETING THE UN-BANKED POPULA-TION IN THE TENDERLOIN, SOMA AND VISITACION VALLEY NEIGHBOR-HOODS.				X	X			
Completed	NORTHERN CALIFORNIA SERVICE LEAGUE	\$60,000	Employment Training	JOB READINESS, SOFT AND HARD SKILLS TRAINING, PLACEMENT AND RETENTION SERVICES PRIMARILY FOR HOMELESS INDIVIDUALS AND EX-OFENDERS							X	

2009-2010 Public Service Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	OPPORTUNITY IMPACT (DBA COLLECTIVE IMPAC	\$35,000	Children and Family Services	AFTER-SCHOOL PROGRAM PRIMARILY TARGETING AT-RISK YOUTH IN THE 4TH GRADE WHO RESIDE IN SUBSIDIZEDPUBLIC HOUSING WITHIN THE WESTERN ADDITION NEIGHBORHOOD.								X
Completed	PORTOLA FAMILY CONNECTIONS	\$50,000	Case Management/ Information & Referral	CASE MANAGEMENT, COUNSELING, INFORMATION & REFERRAL, TRANSLATION SERVICES, JOB READINESS TRAINING, EDUCATIONAL CLASSES& WORKSHOPS PRIMARILY TARGETING IMMIGRANT FAMILIES IN THE EXCE								X
Completed	POSITIVE RESOURCE CENTER	\$40,000	Employment Training	EMPLOYMENT READINESS, PLACEMENT AND RETENTION SERVICES PRIMARILY TARGETING PERSONS LIVING WITH HIVAIDS.								X
Completed	REFUGEE TRANSITIONS	\$35,000	Multi-services	INDIVIDUALIZED HOME-BASED ANDOR SMALL GROUP ESLVESL, CASE MANAGEMENT, LIFE SKILLS, CIVICS EDUCATION & COMPUTER LITERA-CY INSTRUCTION FOR PRIMARILY ASIAN & HISPANIC REFUGEES IMMI								X

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	SAMOAN COMMUNITY DEVELOPMENT CENTER	\$60,000	Case Management/ Information & Referral	CASE MANAGEMENT, INFORMATION, REFERRAL AND TRANSLATION SERVICES IN NUTRITION, IMMIGRATION AND HOUSING ISSUES PRIMARILYTARGETING SAMOAN FAMILIES IN THE SOUTHEAST SECTOR.	X					X	
Completed	SAN FRANCISCO CONSERVATION CORPS	\$450,000	Employment Training	On-the-job training for Corpsmembers through removal and installation of play structures and implementation of playground greening projects							X
Completed	San Francisco Conservation Corps - Stim Recycle	\$49,500	Employment Training	On-the-job training for Corpsmembers through Installation of play structures and safety matting							X
Completed	SAN FRANCISCO HOUSING DEVELOPMENT CORPOR	\$20,000	Financial Literacy	FINANCIAL LITERACY TRAINING AND IDA ACCOUNTS FOR PUBLIC HOUSING RESIDENTS, INCLUDING HOPE SF SITES.	X					X	
Completed	SAN FRANCISCO STUDY CENTER	\$75,000	Multi-services	FACILITY MANAGEMENT FOR FOUR MULTI-SERVICE COMMUNITY CENTERSPRIMARILY TARGETING INDIVIDUALS AND FAMILIES LIVING INPUBLIC HOUSING.	X						
Completed	SELF-HELP FOR THE ELDERLY	\$30,000	Employment Training	HOME HEALTH AIDE TRAINING FOR PRIMARILY LIMITED ENGLISH-SPEAKING ADULTS FOR CERTIFICATION AND JOB PLACEMENT.							X

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Underway	SF Conservation Corps - Ramp Program	\$157,061	Employment Training	Ramp SF job readiness training program	X		X			X	
Completed	SHANTI PROJECT	\$25,000	Health & Counseling Services	SUPPORTIVE SERVICES INCLUDING CASE MANAGEMENT AND CARE NAVI-GATION PRIMARILY FOR WOMEN DIAGNOSED WITH BREAST CANCER							X
Completed	SUNSET DISTRICT COMM. DEVELOP. CORP.	\$50,000	Youth Services	INTENSIVE CASE MANAGEMENT FOR YOUTHS AT RISK OR INVOLVEDWITH THE JUVENILE JUSTICE SYSTEM.							X
Completed	SWORDS TO PLOWSHARES VETERANS RIGHTS ORG	\$40,000	Legal Services	LEGAL REPRESENTATION AND COUNSELING FOR INDIVIDUALS SEEKING VETERANS' BENEFITS.							X
Canceled	TENDERLOIN HEALTH			TRAINING PROGRAM FOR HEALTH OUTREACH CERTIFICATION PRIMARILYFOR HIV+ AND HOMELESS PERSONS							
Completed	TOGETHER UNITED RECOMMITTED FOREVER (T.U	\$60,000	Youth Services	CASE MANAGEMENT SERVICES, ACADEMIC SUPPORT AND EMPOWERMENTACTIVITIES PRIMARILY FOR YOUTH RESIDING IN PUBLIC HOUSING.	X					X	
Completed	TOOLWORKS	\$55,000	Employment Training	EMPLOYMENT TRAINING AND PLACEMENT PROGRAM PRIMARILY FOR LOW-INCOME PERSONS AND PERSONS WITH DISABILITIES							X

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	UNITED PLAYAZ	\$55,000	Multi-services	VIOLENCE PREVENTION AND LEADERSHIP DEVELOPMENT SERVICES PRI-MARILY TARGETING YOUTH AND YOUNG ADULTS IN THE SOUTH OF MARKET NEIGHBORHOOD.	X			X			
Completed	UNITED WAY OF THE BAY AREA	\$60,000	Employment Training	EMPLOYMENT TRAINING, PLACEMENT AND RETENTION SERVICES FOR PRIMARILY IMMIGRANTS							X
Completed	UPWARDLY GLOBAL	\$50,000	Employment Training	EMPLOYMENT READINESS TRAINING AND PLACEMENT PRIMARILY FOR REFUGEES AND IMMIGRANTS							X
Completed	URBAN SERVICES YMCA	\$45,000	Multi-services	EDUCATIONAL AND EMPLOYMENT SUPPORT PRIMARILY TARGETING YOUNGADULTS IN THE OMI NEIGHBORHOOD							X
Completed	VIETNAMESE COMMUNITY CENTER OF SF	\$35,000	Employment Training	EMPLOYMENT TRAINING AND PLACEMENT SERVICES FOR PRIMARILYVIETNAMESE IMMIGRANTS.							X
Completed	VIETNAMESE ELDERLY MUTUAL ASSISTANCE ASS	\$35,000	Senior Services	SUPPORTIVE SERVICES PRIMARILY TARGETING VIETNAMESE SENIORS							X
Completed	VIETNAMESE YOUTH DEVELOPMENT CENTER	\$40,000	Employment Training	EMPLOYMENT READINESS TRAINING AND PLACEMENT PRIMARILY FOR YOUNG ADULTS AGES 18 TO 24							X

2009-2010 Public Service Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	VISITACION VALLEY COMMUNITY DEVELOPMENT	\$35,000	Employment Training	JOB READINESS, HARD AND SOFT SKILLS TRAINING AND JOB PLACE- MENT SERVICES PRIMARILY FOR VISITACION VALLEY RESIDENTS	X					X	
		\$5,979,763									

2009-2010 Housing Program Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	AIDS HOUSING ALLIANCE	\$25,000	Tenant Rights/Eviction Prevention Counseling	TENANT COUNSELING, EDUCATION AND PLACEMENT ASSISTANCE PRIMARILY FOR INDIVIDUALS LIVING WITH HIVAIDS							X	
Completed	AIDS LEGAL REFERRAL PANEL OF THE SF BAY	\$45,000	Tenant Rights/Eviction Prevention Counseling	HOUSING COUNSELING, DIRECT LEGAL ASSISTANCE AND FAIR HOUSINGEDUCATION PRIMARILY FOR PEOPLE LIVING WITH HIVAIDS								X
Completed	CHINATOWN COMMUNITY DEVELOPMENT CENTER	\$50,000	Tenant Rights/Eviction Prevention Counseling	TENANT COUNSELING FOR PRIMARILY MONOLINGUAL CHINESE HOUSE-HOLDS.		X				X		
Completed	COMMUNITY CTR PJT OF S.F DBA THE SF LGBT	\$20,000	Homeownership Counseling	PRE-PURCHASE HOMEBUYER EDUCATION AND COUNSELING SERVICES FORPRIMARILY THE LGBT COMMUNITY.								X
Completed	COMPASS COMMUNITY SERVICES	\$20,000	Tenant Rights/Eviction Prevention Counseling	HOUSING COUNSELING AND EVICTION PREVENTION FOR RENTERS								X
Completed	EVICTON DEFENSE COLLABORATIVE, INC.	\$30,000	Tenant Rights/Eviction Prevention Counseling	COUNSELING AND EMERGENCY LEGAL ASSISTANCE FOR TENANTS THREA-TENED WITH EVICTION.				X	X			

2009-2010 Housing Program Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	FILIPINO-AMERICAN DEVELOPMENT FOUNDATION	\$20,000	Homeownership Counseling	PRE-PURCHASE HOMEBUYER EDUCATION AND COUNSELING SERVICES			X	X				
Completed	HAMILTON FAMILY CENTER, INC	\$20,000	Tenant Rights/Eviction Prevention Counseling	HOUSING COUNSELING AND EVICTION PREVENTION ASSISTANCE FOR PRIMARILY HOMELESS AND FORMERLY HOMELESS FAMILIES							X	
Completed	INDEPENDENT LIVING RESOURCE CENTER OF SF	\$55,000	Tenant Rights/Eviction Prevention Counseling	HOUSING COUNSELING AND EVICTION PREVENTION SERVICES PRIMARI-LY FOR PEOPLE WITH DISABILITIES.							X	
Completed	LEGAL ASSISTANCE TO THE ELDERLY	\$30,000	Tenant Rights/Eviction Prevention Counseling	LEGAL ADVICE AND REPRESENTATION ON HOUSING ISSUES PRIMARILY FOR SENIORS AND ADULTS WITH DISABILITIES.								X
Completed	MANILATOWN HERITAGE FOUNDATION	\$20,000	Tenant Rights/Eviction Prevention Counseling	TENANT COUNSELING, REPRESENTATION AND ADVOCACY FOR RENTERS							X	
Completed	MENTAL HEALTH ASSOCIATION OF SAN FRANCIS	\$30,000	Tenant Rights/Eviction Prevention Counseling	EVICTION PREVENTION TRAINING PRIMARILY FOR FORMERLY HOMELESS TENANTS AND TRAINING TO SUPPORTIVE HOUSING PROVIDERS				X	X			

2009-2010 Housing Program Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Area(s) or City-Wide
Completed	MISSION ECONOMIC DEVELOPMENT AGENCY	\$155,000	Homeownership Counseling	PRE- AND POST-PURCHASE HOMEBUYER EDUCATION AND COUNSELING SERVICES, INCLUDING FORECLOSURE PREVENTION							X
Completed	SAN FRANCISCO HOUSING DEVELOPMENT CORPOR	\$70,000	Homeownership Counseling	PRE- AND POST-PURCHASE HOMEBUYER EDUCATION AND COUNSELING SERVICES, INCLUDING FORECLOSURE PREVENTION							X
Completed	SELF-HELP FOR THE ELDERLY	\$30,000	Tenant Rights/Eviction Prevention Counseling	TENANT COUNSELING AND ADVOCACY AND EVICTION PREVENTION ASSISTANCE PRIMARILY FOR ELDERLY RENTERS						X	
Completed	SF COMMUNITY LAND TRUST	\$34,900	Homeownership Counseling	INFORMATION SESSIONS, PRE- AND POST-PURCHASE EDUCATION AND COUNSELING SERVICES REGARDING THE LAND TRUST MODEL							X
Completed	TENDERLOIN HOUSING CLINIC, INC.	\$87,500	Tenant Rights/Eviction Prevention Counseling	LEGAL COUNSELING AND REPRESENTATION FOR TENANTS THREATENED WITH EVICTION.						X	
Completed	THE ARC OF SAN FRANCISCO	\$25,000	Tenant Rights/Eviction Prevention Counseling	HOUSING COUNSELING SERVICES PRIMARILY FOR ADULTS WITH DEVELOPMENTAL DISABILITIES.				X			

2009-2010 Housing Program Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	TIDES CENTER/ST. PETER'S	\$38,000	Tenant Rights/Eviction Prevention Counseling	TENANT COUNSELING, REPRESENTATION AND ADVOCACY FOR RENTERS							X	
Completed	TIDES CTR/HOUSING RIGHTS COMMITTEE OF SF	\$100,000	Tenant Rights/Eviction Prevention Counseling	TENANT COUNSELING AND ADVOCACY AND EVICTION PREVENTION ASSISTANCE FOR RESIDENTS OF SUBSIDIZED HOUSING, INCLUDING AT HOPE SF SITES.								X
Completed	URBAN HOUSING AND DEVELOPMENT CORPORATI	\$40,000	Homeownership Counseling	PRE-PURCHASE HOMEOWNERSHIP EDUCATION AND COUNSELING								X
Completed	VIETNAMESE COMMUNITY CENTER OF SF	\$10,000	Homeownership Counseling	HOME BUYER COUNSELING, TRANSLATION AND REFERRAL SERVICES PRI-MARILY FOR MONOLINGUAL VIETNAMESE HOUSEHOLDS								X
Completed	VIETNAMESE COMMUNITY CENTER OF SF	\$15,000	Tenant Rights/Eviction Prevention Counseling	HOUSING COUNSELING, TRANSLATION AND REFERRAL PRIMARILY FORMONOLINGUAL VIETNAMESE RENTERS.								X
		\$970,400										

2009-2010 Economic Development Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	CCSF SMALL BUSINESS DEVELOPMENT CENTER	\$160,000	Small Business Assistance	BUSINESS TECHNICAL ASSISTANCE PROGRAM FOR ENTREPRENEURS TOTO LAUNCH, EXPAND OR STRENGTHEN THEIR BUSINESSES IN SAN FRANCISCO.								X
Completed	CHILDREN'S COUNCIL OF SF	\$54,000	Micro-enterprise Assistance	TRAINING AND TECHNICAL ASSISTANCE TO SUPPORT THE START-UP,RETENTION AND GROWTH OF FAMILY CHILDCARE MICROENTERPRISES								X
Completed	COMMUNITY CTR PJT OF S.F DBA THE SF LGBT	\$72,000	Small Business Assistance	BUSINESS TECHNICAL ASSISTANCE PRIMARILY FOR NEW AND EXISTINGLESBIAN, GAY, BISEXUAL AND TRANSGENDER OWNED BUSINESSES.								X
Completed	COMMUNITY INITIATIVES/EAG	\$190,000	Small Business Assistance	ONE-ON-ONE ASSISTANCE TO BUSINESSES TO ECONOMICALLY STABILI-ZE AND STRENGTHEN NEIGHBORHOOD BUSINESS DISTRICTS PRIMARILY IN THE EXCELSIOR, OMI AND PORTOLA NEIGHBORHOODS								X
Completed	COMMUNITY INITIATIVES/VVBIG	\$65,000	Small Business Assistance	BUSINESS ASSISTANCE TO ENTREPRENEURS AND SMALL BUSINESSES ONTHE LELANDBAYSHORE NEIGHBORHOOD COMMERCIAL CORRIDOR						X		

2009-2010 Economic Development Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Completed	COMMUNITY VOCATIONAL ENTERPRISES	\$50,000	Financial Assistance to Small Businesses	BUSINESS DEVELOPMENT SERVICES FOR A JANITORIAL BUSINESS, INCLUDING EMPLOYMENT SUPPORT SERVICES PRIMARILY FOR PERSONSWITH MENTAL HEALTH DISABILITIES.						X	
Completed	JAPANESE COMMUNITY YOUTH COUNCIL/JTF	\$30,000	Micro-enterprise Assistance	BUSINES DEVELOPMENT SERVICES PRIMARIY TARGETING MICROENTERPRISES IN THE JAPANTOWN COMMERCIAL CORE AREA.							X
Completed	JUMA VENTURES	\$105,835	Financial Assistance to Small Businesses	BUSINESS TECHNICAL SUPPORT FOR NONPROFIT SOCIAL PURPOSE ENTERPRISES, INCLUDING JOB TRAINING AND EMPLOYMENT FOR YOUTH.							X
Completed	LA COCINA	\$55,000	Micro-enterprise Assistance	COMMERCIAL KITCHEN AND BUSINESS INCUBATOR THAT SUPPORTS THE DEVELOPMENT OF MICROENTERPRISES.							X
Completed	MISSION ECONOMIC DEVELOPMENT AGENCY	\$175,000	Micro-enterprise Assistance	BUSINESS TECHNICAL ASSISTANCE PROGRAM THAT PROVIDES A CONTINUUM OF SERVICES IN ENGLISH AND SPANISH TO SUPPORT THEGROWTH AND SUCCESS OF MICROENTERPRISES							X
Completed	MISSION SF FEDERAL CREDIT UNION	\$44,000	Micro-enterprise Assistance	INCREASED ACCESS TO CAPITAL SERVICES, PRIMARILY TARGETING IMMIGRANT ENTREPRENEURS IN THE MISSION DISTRICT.							X

2009-2010 Economic Development Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Completed	NORTH OF MARKET NEIGHBORHOOD IMPROVEMENT	\$70,865	Small Business Assistance	BUSINESS OUTREACH AND TECHNICAL ASSISTANCE TO BUSINESSES IN THE TENDERLOIN.					X		
Completed	NORTHEAST COMMUNITY FEDERAL CREDIT UNION	\$40,000	Small Business Assistance	DIRECT BUSINESS TECHNICAL ASSISTANCE PRIMARILY TARGETING ASIAN & PACIFIC ISLANDER MICROENTERPRISE & SMALL BUSINESSES IN VISITACION VALLEY, PORTOLA, BAYVIEW & SOMA NEIGHBORHOODS							X
Completed	OEWD - SF SHINES FACADE IMPROVEMENT PROGRAM	\$140,792	Business Façade Improvements	BUSINESS FACADE IMPROVEMENT PROGRAM							X
Completed	RENAISSANCE ENTREPRENEURSHIP CENTER	\$180,833	Small Business Assistance	BUSINESS DEVELOPMENT TRAINING AND SUPPORT TO SMALL BUSINESSES & NEW ENTREPRENEURS PRIMARILY TARGETING THE BAYVIEW HUNTERS POINT, POTRERO HILL AND VISITACION VALLEY NEIGHBORHOODS.	X						
Completed	RENAISSANCE ENTREPRENEURSHIP CENTER	\$175,000	Micro-enterprise Assistance	ENTREPRENEURIAL TRAINING AND SUPPORT FOR PERSONS STARTING MICROENTERPRISES.							X
Underway	San Francisco Housing Development Corporation	\$137,755	Commercial Capital Improvements	Tenant improvement of a ground floor commercial space for neighborhood-serving restaurant at a site that includes affordable housing.	X						

2009-2010 Economic Development Grants											
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	SOUTH OF MARKET FOUNDATION	\$50,000	Small Business Assistance	BUSINESS TECHNICAL ASSISTANCE PRIMARILY TARGETING OWNERS ANDENTREPRENEURS LOCATED IN THE SOUTH OF MARKET, TENDERLOIN ANDWESTERN ADDITION NEIGHBORHOODS							X
Completed	SOUTHEAST ASIAN COMMUNITY CENTER	\$160,000	Small Business Assistance	BUSINESS TECHNICAL ASSISTANCE PRIMARILY FOR ASIAN AND PACIFIC ISLANDER SMALL BUSINESS OWNERS AND ENTREPRENEURS.							X
Underway	TENDERLOIN NEIGHBORHOOD DEVELOPMENT CORP	\$200,000	Commercial Capital Improvements	BUILD A GROUND FLOOR, FULL-SERVICE NEIGHBORHOOD-SERVING GRO-CERY STORE IN THE TENDERLOIN AT A SITE THAT INCLUDES AFFORDABLE HOUSING UNITS.					X		
Underway	Tenderloin Neighborhood Development Corporation	\$111,000	Commercial Capital Improvements	Build out of nonprofit-owned space to be operated by small businesses			X				
Completed	WOMEN'S INITIATIVE FOR SELF EMPLOYMENT	\$109,300	Micro-enterprise Assistance	MICROENTERPRISE DEVELOPMENT TRAINING PRIMARILY TARGETINGWOMEN							X
Completed	WU YEE CHILDREN'S SERVICES	\$40,000	Micro-enterprise Assistance	TRAINING AND TECHNICAL ASSISTANCE TO SUPPORT THE START-UP,RETENTION AND GROWTH OF FAMILY CHILDCARE MICROENTERPRISES							X

2009-2010 Economic Development Grants												
Status	Agency	2009-2010 Grant Amount	Service Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
		\$2,416,380										

2009-2010 Planning and Capacity Building Grants											
Status	Agency	2008-2009 Grant Amount	Program/Project Description	Service Area							
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-Wide	Other Area(s) or City-Wide
Completed	BAR ASSOC. OF SF VOLUNTEER LEGAL SERVICE	\$20,000	PRO BONO LEGAL ADVICE AND REPRESENTATION AND CAPACITY BUILDING WORKSHOPS FOR CDBG-FUNDED ORGANIZATIONS.								X
Completed	BERNAL HEIGHTS NEIGHBORHOOD CENTER	\$20,000	ORGANIZATIONAL CAPACITY BUILDING FOR FOUR CDBG-FUNDED NEIGHBORHOOD CENTERS THROUGH PARTICIPATION IN SF NEIGHBORHOODCENTERS TOGETHER, WHICH OFFERS TRAINING AND PEER SUPPORT TO EXECUTIVE DIRECTORS AND MANAGERS								X
Completed	COMPASSPOINT NONPROFIT SERVICES	\$52,000	TECHNICAL ASSISTANCE, CONSULTATION AND WORKSHOP VOUCHERS FORCDBG-FUNDED AGENCIES AND CDBG CITY STAFF ON NON-PROFIT MANA-GEMENT-RELATED TOPICS.								X
Underway	CompassPoint Nonprofit Services	\$35,000	Planning activities for the Oceanview Merced Ingleside community to increase capacity for service providers.								X
Completed	JEWISH VOCATIONAL & CAREER COUNSELING SR	\$25,000	CAPACITY BUILDING FOR WORKFORCE DEVELOPMENT ORGANIZATIONS THROUGH PROFESSIONAL DEVELOPMENT SEMINARS ON BEST PRACTICES FOR EMPLOYMENT SPECIALISTS								X
Completed	MAYOR'S OFFICE OF HOUSING - CONSOLIDATED	\$110,000	CONSOLIDATED PLANNING								X

2009-2010 Planning and Capacity Building Grants										
Status	Agency	2008-2009 Grant Amount	Program/Project Description	Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Area(s) or City-Wide
Underway	NORTHERN CALIFORNIA COMMUNITY LOAN FUND	\$20,000	CAPACITY BUILDING, TECHNICAL ASSISTANCE AND CONSULTING FORCDBG- FUNDED ORGANIZATIONS ON BUDGETING AND FINANCIAL MANAGE-MENT.							X
Completed	RENAISSANCE ENTREPRENEURSHIP CENTER	\$8,000	PLANNING GRANT FOR A COLLABORATIVE TO DEVELOP AN ENTREPRENEURSHIP AND LIFE SUPPORT PROGRAM FOR EX- OFFENDERS							X
		<b>\$290,000</b>								

2009-2010 Emergency Shelter Grants												
Status	Agency	2009-2010 Grant Amount	ESG Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	AIDS HOUSING ALLIANCE	\$50,000	Homeless Prevention	Rental housing subsidies and supportive services primarily for homeless persons with HIV/AIDS								X
Completed	ASIAN WOMEN S SHELTER	\$52,000	Shelter Operating Expenses	Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children			X					
Completed	BAR ASSOC. OF SF VOLUNTEER LEGAL SERVICE	\$90,000	Homeless Prevention	Legal representation and advocacy for homeless residents							X	
Completed	CENTRAL CITY HOSPITALITY HOUSE	\$32,500	Shelter Operating Expenses	Shelter beds for homeless adult men					X			
Completed	COMMUNITY AWARENESS & TREATMENT SERVICES	\$22,400	Shelter Operating Expenses	Shelter beds for homeless women				X				
Completed	COMMUNITY AWARENESS & TREATMENT SERVICES	\$17,600	Essential Services	Case management for women in shelter				X				
Completed	COMPASS COMMUNITY SERVICES	\$50,000	Shelter Operating Expenses	Shelter beds for homeless families				X				
Completed	DOLORES STREET COMMUNITY SERVICES	\$33,000	Shelter Operating Expenses	Shelter beds for homeless men			X					
Completed	EPISCOPAL COMMUNITY SERVICES OF SF	\$40,000	Shelter Operating Expenses	Shelter beds primarily for chronically homeless adults				X				

2009-2010 Emergency Shelter Grants												
Status	Agency	2009-2010 Grant Amount	ESG Category	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Area(s) or City-Wide
Completed	FRIENDSHIP HOUSE ASSOCIATION OF AMERICAN INDIANS	\$36,900	Essential Services	Supportive services in a shelter program primarily for homeless Native Americans with substance abuse issues				X				
Completed	GUM MOON RESIDENCE HALL	\$53,000	Shelter Operating Expenses	Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault		X						
Completed	HAIGHT ASHBURY FOOD PROGRAM	\$25,763	Essential Services	Nutritious meals and service referrals for low-income and homeless individuals								X
Completed	HAMILTON FAMILY CENTER, INC	\$50,000	Shelter Operating Expenses	Shelter beds for homeless families					X			
Completed	LA CASA DE LAS MADRES	\$78,000	Shelter Operating Expenses	Shelter beds in a comprehensive support program for battered women and their children							X	
Completed	LARKIN STREET YOUTH SERVICES	\$54,000	Shelter Operating Expenses	Shelter beds for homeless young adults					X			
Completed	PROVIDENCE FOUNDATION	\$45,000	Essential Services	Case management, counseling, housing placement and referrals for homeless individuals	X							
Completed	ST. VINCENT DE PAUL SOCIETY OF S.F.	\$30,500	Shelter Operating Expenses	Shelter beds for battered women and their children			X					
Completed	SWORDS TO PLOWSHARES VETERANS RIGHTS ORG	\$41,000	Essential Services	Benefits claims assistance and case management for chronically homeless veterans				X				

2009-2010 Emergency Shelter Grants										
Status	Agency	2009-2010 Grant Amount	ESG Category	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley
Completed	THE MARY ELIZABETH INN	\$35,000	Shelter Operating Expenses	Day shelter primarily for homeless women and their children						
Completed	YMCA OF SF/UNITED COUNCIL OF HUMAN SRVCS	\$96,000	Essential Services	Case management, showers, meals and other drop-in services primarily for homeless and low-income individuals	X					
		<b>\$932,663</b>								

## APPENDIX B: HOPWA Information, Data Tables and Certifications

### Part 1:

#### Chart 1. Grantee Information

<b>HUD Grant Number</b> CAH09-F003		<b>Operating Year for this report</b> <i>From (mm/dd/yy)</i> 07/01/09 <i>To (mm/dd/yy)</i> 06/30/10 <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> ExtYr		
<b>Grantee Name</b> City and County of San Francisco		<b>Parent Company if applicable</b>		
<b>Type of HOPWA Grant</b> <input type="checkbox"/> Competitive <input checked="" type="checkbox"/> Formula				
<b>Business Address</b>		1 South Van Ness Avenue, Fifth Floor		
<b>City, State, Zip, County</b>		San Francisco	CA	94103-1267      San Francisco
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>		94-6050254		
<b>DUN &amp; Bradstreet Number (DUNs):</b>		07-038-4255		<b>Central Contractor Registration (CCR):</b> <b>Is the grantee's CCR status currently active?</b> <small>(See pg 2 of instructions)</small> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>*Congressional District of Address</b>		8th		
<b>*Congressional District of Primary Service Area(s)</b>				
<b>*Zip Code of Primary Service Area(s)</b>				
<b>City(ies) and County(ies) of Primary Service Area(s)</b>				
<b>Organization's Website Address</b>  http://www.sfgov.org/site/sfra_index.asp		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Have you prepared any evaluation report?</b> <i>If so, please indicate its location on an Internet site (url) or attach copy.</i>		<b>Is the sponsor a nonprofit organization?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		

## **Chart 2. Project Sponsor Information**

### **A. San Francisco:**

<b>Project Sponsor Agency Name</b> Catholic Charities CYO		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Tere Brown, Director-Programs and Services			
<b>Email Address</b>	tbrown@cccyo.org			
<b>Business Address</b>	180 Howard Street, Suite 100			
<b>City, County, State, Zip,</b>	San Francisco	San Francisco	CA	94105
<b>Phone Number (with area code)</b>	(415) 972-1200		<b>Fax Number (with area code)</b> (415) 972-1201	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-1498472			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	07-465-4880		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> <small>(See pg 2 of instructions)</small> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	8th			
<b>Congressional District(s) of Primary Service Area(s)</b>	8 <sup>th</sup> and 9th			
<b>Zip Code(s) of Primary Service Area(s)</b>	Facilities for persons with HIV/AIDS at 94115 and 94134; rental subsidies and housing advocacy services are citywide (from 94102 to 94142)			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	San Francisco		San Francisco	
<b>Total HOPWA contract amount for this Organization</b>	\$3,364,188			
<b>Organization's Website Address</b> www.cccyo.org		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  <i>Please check if yes and a faith-based organization.</i> <input checked="" type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>				

<b>Project Sponsor Agency Name</b> Dolores Street Community Services		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Wendy Phillips, Program Director –Richard Cohen Residence			
<b>Email Address</b>	wendy@dscs.org			
<b>Business Address</b>	938 Valencia Street			
<b>City, County, State, Zip,</b>	San Francisco	San Francisco	CA	94110
<b>Phone Number (with area code)</b>	(415) 558-0503, ext 306		<b>Fax Number (with area code)</b> (415) 558-9642	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-2919302			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	61-770-8888		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	8 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	8 <sup>th</sup>			
<b>Zip Code(s) of Primary Service Area(s)</b>	94103			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	San Francisco		San Francisco	
<b>Total HOPWA contract amount for this Organization</b>	\$519,945			
<b>Organization's Website Address</b> www.dscs.org		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>				

<b>Project Sponsor Agency Name</b> Larkin Street Youth Services		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Lara Tannenbaum, Director of Health Services			
<b>Email Address</b>	ltannenbaum@larkinstreetyouth.org			
<b>Business Address</b>	701 Sutter Street			
<b>City, County, State, Zip,</b>	San Francisco	San Francisco	CA	94109
<b>Phone Number (with area code)</b>	(415) 673-0911		<b>Fax Number (with area code)</b> (415) 749-3838	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>			<b>DUN &amp; Bradstreet Number (DUNs) if applicable</b>	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-2917999			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	14-756-6517		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> <small>(See pg 2 of instructions)</small> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	8 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	8 <sup>th</sup>			
<b>Zip Code(s) of Primary Service Area(s)</b>	94102, 94109			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	San Francisco		San Francisco	
<b>Total HOPWA contract amount for this Organization</b>	\$496,857			
<b>Organization's Website Address</b> www.larkinstreetyouth.org		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>				

<b>Project Sponsor Agency Name</b> Maitri		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Mary Schroeder, Program Director			
<b>Email Address</b>	mschroeder@maitrisf.org			
<b>Business Address</b>	401 Duboce Avenue			
<b>City, County, State, Zip,</b>	San Francisco	San Francisco	CA	94117
<b>Phone Number (with area code)</b>	(415) 558-3000		<b>Fax Number (with area code)</b> (415) 558-3010	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-3189198			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	78-685-1444		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	8 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	8 <sup>th</sup>			
<b>Zip Code(s) of Primary Service Area(s)</b>	94110, 94114, 94117, 94104, 94112, 94103, 94111, 94102			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	San Francisco		San Francisco	
<b>Total HOPWA contract amount for this Organization</b>	\$553,056			
<b>Organization's Website Address</b> www.maitrisf.org		<b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  <b>If yes, explain in the narrative section how this list is administered.</b>  <div style="border: 1px solid black; padding: 2px;">         Maitri prioritizes those on the wait list by Hospice need first, then by acuity of medical need for respite and safety of current living situation.       </div>		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>				

<b>Project Sponsor Agency Name</b> San Francisco Housing Authority		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Robert Musallam, Acting Additional Programs Supervisor			
<b>Email Address</b>	musallamr@sfha.org			
<b>Business Address</b>	1815 Egbert Street			
<b>City, County, State, Zip,</b>	San Francisco	San Francisco	CA	94124
<b>Phone Number (with area code)</b>	(415) 715-3281		<b>Fax Number (with area code)</b> (415) 715-5991	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-6002959			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	07-878-0160		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	8 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	8 <sup>th</sup> and 9 <sup>th</sup>			
<b>Zip Code(s) of Primary Service Area(s)</b>	rental subsidies are citywide (from 94102 to 94132)			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	San Francisco		San Francisco	
<b>Total HOPWA contract amount for this Organization</b>	\$3,250,000			
<b>Organization's Website Address</b>  www.sfha.org		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>				

<b>Project Sponsor Agency Name</b> Black Coalition on AIDS		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Yvonne Watson, Director of Finance & Administration			
<b>Email Address</b>	yvonne@bcoa.org			
<b>Business Address</b>	2800 Third Street			
<b>City, County, State, Zip,</b>	San Francisco	San Francisco	CA	94107
<b>Phone Number (with area code)</b>	(415) 615-9945 ext 123		<b>Fax Number (with area code)</b> (415) 615-9943	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-3098893			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	60-810-0186		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	8 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	8 <sup>th</sup>			
<b>Zip Code(s) of Primary Service Area(s)</b>	94115			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	San Francisco		San Francisco	
<b>Total HOPWA contract amount for this Organization</b>	\$243,487			
<b>Organization's Website Address</b>  www.bcoa.org		<b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		<b>If yes, explain in the narrative section how this list is administered.</b>  Clients referred from other programs within San Francisco or through various interventions held at BCA. Clients interviewed by case managers and placed on wait list. They are called periodically to determine if they still need housing.		

## B. San Mateo:

<b>Project Sponsor Agency Name</b> Mental Health Association of San Mateo County		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Susan Platte, Project Coordinator			
<b>Email Address</b>	SusanP@mhasmc.org			
<b>Business Address</b>	2686 Spring Street			
<b>City, County, State, Zip,</b>	Redwood City	San Mateo County	CA	94063
<b>Phone Number (with area code)</b>	(650) 368-9989 ext 120		<b>Fax Number (with area code)</b> (650) 368-2529	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-6034112			
<b>DUN &amp; Bradstreet Number (DUNS):</b>	01-873-5159		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	12 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	Parts of 12 <sup>th</sup> and 14 <sup>th</sup> districts			
<b>Zip Code(s) of Primary Service Area(s)</b>	All zip codes in San Mateo County			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	All cities in San Mateo County		San Mateo County	
<b>Total HOPWA contract amount for this Organization</b>	\$568,448			
<b>Organization's Website Address</b> www.mhasmc.org		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>				

<b>Project Sponsor Agency Name</b> San Mateo County STD/HIV Program		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	Matt Geltmaker – STD/HIV Program Director			
<b>Email Address</b>	mgeltmaker@co.sanmateo.ca.us			
<b>Business Address</b>	225 – 37 <sup>th</sup> Avenue			
<b>City, County, State, Zip,</b>	San Mateo	San Mateo	CA	94403
<b>Phone Number (with area code)</b>	(650) 573-2077		<b>Fax Number (with area code)</b> (650) 573-2875	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-6000532			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	83-072-0996		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> <b>Yes</b> <input type="checkbox"/> <b>No</b>	
<b>Congressional District of Business Location of Sponsor</b>	12 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	Parts of 12 <sup>th</sup> and 14 <sup>th</sup> districts			
<b>Zip Code(s) of Primary Service Area(s)</b>	All zip codes in San Mateo County			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	All cities in San Mateo County		San Mateo County	
<b>Total HOPWA contract amount for this Organization</b>	\$210,852			
<b>Organization's Website Address</b> www.smhealth.org/std		<b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Is the sponsor a nonprofit organization?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (cty gov't) Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>				

## C. Marin County:

<b>Project Sponsor Agency Name</b> Marin Housing Authority		<b>Parent Company Name, if applicable</b>		
<b>Name and Title of Contact at Project Sponsor Agency</b>	June Miyake, Program Manager			
<b>Email Address</b>	Jmiyake@marinhousing.org			
<b>Business Address</b>	4021 Civic Center Drive			
<b>City, County, State, Zip,</b>	San Rafael	Marin County	CA	94903
<b>Phone Number (with area code)</b>	(415) 491-2577		<b>Fax Number (with area code)</b> (415) 472-2186	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-6002988			
<b>DUN &amp; Bradstreet Number (DUNs):</b>	03-787-1852		<b>Central Contractor Registration (CCR):</b> <b>Is the sponsor's CCR status currently active?</b> <small>(See pg 2 of instructions)</small> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>Congressional District of Business Location of Sponsor</b>	6 <sup>th</sup>			
<b>Congressional District(s) of Primary Service Area(s)</b>	6 <sup>th</sup>			
<b>Zip Code(s) of Primary Service Area(s)</b>	94901, 94903, 94947, 94949			
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	Novato and San Rafael		Marin County	
<b>Total HOPWA contract amount for this Organization</b>	\$362,162			
<b>Organization's Website Address</b> www.marinhousing.org		<b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No  <b>If yes, explain in the narrative section how this list is administered.</b>		
<b>Is the sponsor a nonprofit organization?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		<div style="border: 1px solid black; padding: 2px;"> Housing Authority filled waiting list with referrals from Ryan White-funded agencies with which the Housing Authority has a Memorandum of Understanding. The waiting list is now closed. </div>		

### Chart 3. Subrecipient Information

<b>Subrecipient Name</b>		<b>Parent Company (if applicable)</b>			
County of San Mateo					
<b>Name and Title of Contact at Subrecipient</b>	Matt Geltmaker – STD/HIV Program Director				
<b>Email Address</b>	mgeltmaker@co.sanmateo.ca.us				
<b>Business Address</b>	225 – 37 <sup>th</sup> Avenue				
<b>City, County, State, Zip</b>	San Mateo	San Mateo	CA	94403	
<b>Phone Number (with area code)</b>	(650) 573-2077			<b>Fax Number (with area code)</b> (650) 573-2875	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-6000532				
<b>DUN &amp; Bradstreet Number (DUNs):</b>	83-072-0996			<b>Central Contractor Registration (CCR): if applicable. Is the subrecipient's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>North American Industry Classification System (NAICS) Code</b>	923120				
<b>Congressional District of Location</b>	12th				
<b>Congressional District of Primary Service Area</b>	Parts of 12 <sup>th</sup> and 14 <sup>th</sup> districts				
<b>Zip Code of Primary Service Area(s)</b>	All zip codes in San Mateo County				
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	All cities in San Mateo County			San Mateo County	
<b>Total HOPWA Contract Amount</b>	\$779,300 (Fiscal Agent Agreement)				

<b>Subrecipient Name</b>		<b>Parent Company (if applicable)</b>			
County of Marin					
<b>Name and Title of Contact at Subrecipient</b>	Roy Bateman, Community Development Coordinator				
<b>Email Address</b>	rbateman@co.marin.ca.us				
<b>Business Address</b>	3501 Civic Center Drive, Room 308				
<b>City, County, State, Zip</b>	San Rafael	Marin County	CA	94903	
<b>Phone Number (with area code)</b>	(415) 499-6698			<b>Fax Number (with area code)</b> (415) 507-4061	
<b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>	94-6000519				
<b>DUN &amp; Bradstreet Number (DUNs):</b>	07-878-7744			<b>Central Contractor Registration (CCR): if applicable. Is the subrecipient's CCR status currently active?</b> (See pg 2 of instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
<b>North American Industry Classification System (NAICS) Code</b>	925120				
<b>Congressional District of Location</b>	6 <sup>th</sup>				
<b>Congressional District of Primary Service Area</b>	6 <sup>th</sup>				
<b>Zip Code of Primary Service Area(s)</b>	94901    94903    94947    94949				
<b>City(ies) and County(ies) of Primary Service Area(s)</b>	Novato and San Rafael			Marin County	
<b>Total HOPWA Contract Amount</b>	\$325,940 (Fiscal Agent Agreement)				

## **Unmet Housing Needs: An Assessment of Unmet Housing Needs**

**Chart 1 - Assessment of Unmet Need for HOPWA-eligible Households**

1. Total number of households that have unmet housing needs	= *7,519 to 14,473
<i>From Item 1, identify the number of households with unmet housing needs by type of housing assistance</i>	
a. Tenant-Based Rental Assistance (TBRA)	= **7,143 to 13,749
b. Short-Term Rent, Mortgage and Utility payments (STRMU)	= ** 7,143 to 13,749
c. Housing Facilities, such as community residences, SRO dwellings, other housing facilities	= ***752 to 1,447

\*Is a range of households estimated in the Comprehensive AIDS Housing Plan, commissioned by the SF Department of Public Health, and developed by the HIV/AIDS Housing Work Group.

\*\*These numbers will overlap because people living with HIV/AIDS in San Francisco can benefit from a variety of housing types and assistance.

\*\*\* The source of this number is the Comprehensive HIV/AIDS Housing Plan and the RCF-CI Referral Source Survey, prepared by Tower Hill Resources, for the Corporation of Supportive Housing and the San Francisco Redevelopment Agency.

**Chart 2. Recommended Data Sources for Assessing Unmet Need (check all sources used)**

<input checked="" type="checkbox"/>	= Data as reported in the area Consolidated Plan, e.g. Table 1B, CPMP charts, and related narratives
<input checked="" type="checkbox"/>	= Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care
	= Data from client information provided in Homeless Management Information Systems (HMIS)
<input checked="" type="checkbox"/>	= Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need
<input checked="" type="checkbox"/>	= Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted
<input checked="" type="checkbox"/>	= Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing
<input checked="" type="checkbox"/>	= Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

## **PART 2: Sources of Leveraging**

Report the source(s) of cash or in-kind leveraged federal, state, local or private resources identified in the Consolidated or Annual Plan and used in the delivery of the HOPWA program and the amount of leveraged dollars.

[1] Sources of Leveraging		Total Amount of Leveraged Dollars (for this operating year)	
		[2] Housing Assistance	[3] Supportive Services and other non-direct housing costs
1.	Program Income	= \$50,528	
2.	Federal government (please specify):		
	Ryan White CARE	= \$159,877	= \$4,144,421
	HUD – Section 8	= \$1,612,840	= \$35,892
	HUD - McKinney	= \$37,265	= \$103,002
	HUD – Shelter Plus Care	= \$75,781	
3.	State government (please specify)		
	State Office of AIDS (California)		= \$452,374
	CA Dept of Housing & Community Dev.	= \$6,000	
4.	Local government (please specify)		
	San Mateo County General Funds		= \$439,996
	San Francisco – Medically Indigent Adult (MIA)	= \$45,146	= \$368,225
	San Francisco General Funds	= \$99,457	= \$212,632
	San Francisco Tax Increment	= \$121,770	
5.	Foundations and other private cash resources (please specify)		
	Macys West	= \$5,930	= \$11,591
	Haas Foundation	= \$2,200	= \$12,532
	Mt. Zion Fund	= \$12,351	
	San Francisco Food Bank		= \$9,200
	Silva Watson Moonwalk Foundation		= \$5,000
	Broadway Cares	= \$5,000	
	Various (incl. Individual Contrib, Workplace Giving...)	= \$63,080	= \$1,012,374
6.	In-kind Resources		= \$249,343
7.	Resident rent payments in Rental, Facilities, and Leased Units	= \$2,030,988	= \$40,781
8.	Grantee/project sponsor (Agency) cash	= \$24,413	= \$368,766
9.	<b>TOTAL (Sum of 1-8)</b>	= \$4,352,626	= \$7,466,129

## **PART 3: Accomplishment Data - Planned Goal and Actual Outputs**

### **1. HOPWA Performance Planned Goal and Actual Outputs**

	<b>HOPWA Performance Planned Goal and Actual</b>	<b>Output Households</b>				<b>Funding</b>	
		<b>HOPWA Assistance</b>		<b>Non-HOPWA</b>			
		<b>a.</b>	<b>b.</b>	<b>c.</b>	<b>d.</b>	<b>e.</b>	<b>f.</b>
		<b>Goal</b>	<b>Actual</b>	<b>Goal</b>	<b>Actual</b>	<b>HOPWA Budget</b>	<b>HOPWA Actual</b>
	<b>Housing Subsidy Assistance</b>	<b>Output Households</b>					
1.	Tenant-Based Rental Assistance	309	353	309	353	\$3,489,411	\$3,551,773
2a.	Households in permanent housing facilities that receive operating subsidies/leased units	181	180	181	180	\$1,116,389	\$450,437
2b.	Households in transitional/short-term housing facilities that receive operating subsidies/leased units	11	14	11	14	\$243,487	\$139,433
3a.	Households in permanent housing facilities developed with capital funds and placed in service during the program year						
3b.	Households in transitional/short-term housing facilities developed with capital funds and placed in service during the program year						
4.	Short-Term Rent, Mortgage and Utility Assistance	155	146	155	146	\$233,792	\$228,585
5.	Adjustments for duplication (subtract)						
6.	<b>Total Housing Subsidy Assistance</b>	656	693	656	693	\$5,083,079	\$4,370,228
	<b>Housing Development (Construction and Stewardship of facility based housing)</b>	<b>Output Units</b>					
7.	Facility-based units being developed with capital funding but not opened (show units of housing planned)						
8.	Stewardship Units subject to 3 or 10 year use agreements	206	206	206	206		
9.	<b>Total Housing Developed</b>	206	206	206	206		
	<b>Supportive Services</b>	<b>Output Households</b>					
10a.	Supportive Services provided by project sponsors also delivering HOPWA housing assistance	548	658			\$3,337,265	\$3,559,356
10b.	Supportive Services provided by project sponsors serving households who have other housing arrangements (including HOPWA competitive funded housing)	270	597			\$175,208	\$254,821
11.	Adjustment for duplication (subtract)						
12.	<b>Total Supportive Services</b>	818	1,255			\$3,512,473	\$3,814,177
	<b>Housing Placement Assistance Activities</b>						
13.	Housing Information Services		18				\$23,749
14.	Permanent Housing Placement Services	18	37			\$40,000	\$25,879
15.	Adjustment for duplication						
16.	<b>Total Housing Placement Assistance</b>	18	55			\$40,000	\$49,628
	<b>Grant Administration and Other Activities</b>						
17.	Resource Identification to establish, coordinate and develop housing assistance resources						
18.	Technical Assistance (if approved in grant agreement)						
19.	Grantee Administration (maximum 3% of total HOPWA grant)					\$277,002	\$269,606
20.	Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)					\$370,863	\$395,625
	<b>Total Expenditures for program year (Sum of rows 6, 9, 12, 16, and 20)</b>					\$9,283,417	\$8,899,264

## 2. Listing of Supportive Services

Supportive Services		Number of <u>Households</u> Receiving HOPWA Assistance	Amount of HOPWA Funds Expended
1.	Adult day care and personal assistance	180	\$1,353,027
2.	Alcohol and drug abuse services		
3.	Case management/client advocacy/ access to benefits & services	1,209	\$811,063
4.	Child care and other child services		
5.	Education		
6.	Employment assistance and training		
7.	Health/medical/intensive care services, if approved  Note: Client records must conform with 24 CFR §574.310	180	\$940,328
8.	Legal services		
9.	Life skills management (outside of case management)	47	\$13,050
10.	Meals/nutritional services	180	\$673,427
11.	Mental health services	38	\$6,832
12.	Outreach		
13.	Transportation	142	\$16,450
14.	Other Activity (if approved in grant agreement).		
15.	<b>Adjustment for Duplication (subtract)</b>	(721)	
16.	<b>TOTAL Households receiving Supportive Services (unduplicated)</b>	1,255	\$3,814,177

## **Part 4: Summary of Performance Outcomes**

HOPWA Long-term Performance Objective: *Eighty percent of HOPWA clients will maintain housing stability, avoid homelessness, and access care each year through 2011.*

### **Section 1. Housing Stability: Assessment of Client Outcomes on Maintaining Housing Stability (Permanent Housing and Related Facilities)**

<b>[A] Permanent Housing Assistance</b>	<b>[1] Total Number of Households Receiving Housing Assistance</b>	<b>[2] Assessment: Number of Households Continuing with this Housing (per plan or expectation for next year)</b>		<b>[3] Assessment: Number of Exited Households and Housing Status</b>	
<b>Tenant-Based Rental Assistance</b>	<b>= 353</b>	<b>= 318</b>	1 Emergency Shelter/Streets	=	4
			2 Temporary Housing	=	
			3 Private Housing	=	21
			4 Other HOPWA	=	
			5 Other Subsidy	=	
			6 Institution	=	
			7 Jail/Prison	=	
			8 Disconnected/Unknown	=	2
			9 Death	=	8
<b>Permanent Supportive Housing Facilities/Units</b>	<b>= 180</b>	<b>= 105</b>	1 Emergency Shelter/Streets	=	2
			2 Temporary Housing	=	17
			3 Private Housing	=	25
			4 Other HOPWA	=	
			5 Other Subsidy	=	3
			6 Institution	=	4
			7 Jail/Prison	=	
			8 Disconnected/Unknown	=	
			9 Death	=	24
<b>[B] Transitional Housing Assistance</b>	<b>[1] Total Number of Households Receiving Housing Assistance</b>	<b>[2] Of the Total Number of Households Receiving Housing Assistance this Operating Year</b>		<b>[3] Assessment: Number of Exited Households and Housing Status</b>	
<b>Transitional/Short-Term Supportive Facilities/Units</b>	<b>= 14</b>	Total number of households that will continue in residences:	<b>= 7</b>	1 Emergency Shelter/Streets	=
				2 Temporary Housing	=
				3 Private Housing	=
				4 Other HOPWA	=
		Total number of households whose tenure exceeded 24 months:	<b>=</b>	5 Other Subsidy	= 7
				6 Institution	=
				7 Jail/Prison	=
				8 Disconnected/unknown	=
				9 Death	=

**Section 2. Prevention of Homelessness: Assessment of Client Outcomes on Reduced Risks of Homelessness  
(Short-Term Housing Assistance)**

**Assessment of Households receiving STRMU Assistance**

[1] STRMU Housing Assistance	[2] Assessment of Housing Status		[3] HOPWA Client Outcomes
= 146	Maintain Private Housing without subsidy ( <i>e.g. Assistance provided/completed and client is stable, not likely to seek additional support</i> )	= 11	<i>Stable/Permanent Housing (PH)</i>
	Other Private Housing without subsidy	= 2	
	Other HOPWA support (PH)		
	Other housing subsidy (PH)	= 3	
	Institution ( <i>e.g. residential and long-term care</i> )	= 1	
	Likely to maintain current housing arrangements, with additional STRMU assistance	= 112	<i>Temporarily Stable, with Reduced Risk of Homelessness</i>
	Transitional Facilities/Short-term ( <i>e.g. temporary or transitional arrangement</i> )		
	Temporary/non-permanent Housing arrangement ( <i>e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days</i> )	= 2	
	Emergency Shelter/street	= 14	<i>Unstable Arrangements</i>
	Jail/Prison		
	Disconnected	= 1	
	Death		<i>Life Event</i>
1a. Total number of households that received STRMU assistance in the prior operating year, that also received STRMU assistance in the current operating year.			= 81
1b. Total number of those households that received STRMU assistance in the two (2 years ago) prior operating years, that also received STRMU assistance in the current operating year.			= 49

### Section 3. HOPWA Outcomes on Access to Care and Support

#### 1A. Status of Households Accessing Care and Support by Project Sponsors delivering HOPWA Housing Assistance/Housing Placement/Case Management

Categories of Services Accessed	Households Receiving Housing Assistance within the Operating Year	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing.	676	<i>Support for Stable Housing</i>
2. Has contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan..	661	<i>Access to Support</i>
3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan,	653	<i>Access to Health Care</i>
4. Has accessed and can maintain medical insurance/assistance.	670	<i>Access to Health Care</i>
5. Successfully accessed or maintained qualification for sources of income.	664	<i>Sources of Income</i>

#### 1B. Number of Households Obtaining Employment

Categories of Services Accessed	Number of Households that Obtained Employment	Outcome Indicator
Total number of households that obtained an income-producing job	29	<i>Sources of Income</i>

#### 2A. Status of Households Accessing Care and Support through HOPWA-funded Services receiving Housing Assistance from Other Sources

Categories of Services Accessed	Households Receiving HOPWA Assistance within the Operating Year	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing.	554	<i>Support for Stable Housing</i>
2. Successfully accessed or maintained qualification for sources of income.	496	<i>Sources of Income</i>
3. Had contact with a primary health care provider consistent with the schedule specified in clients individual service plan.	568	<i>Access to Health Care</i>
4. Has accessed and can maintain medical insurance/assistance.	509	<i>Access to Health Care</i>
5. Has contact with case manager, benefits counselor, or housing counselor consistent with the schedule specified in client's individual service plan.	597	<i>Access to Support</i>

#### 2B. Number of Households Obtaining Employment

Categories of Services Accessed	Number of Households that Obtained Employment	Outcome Indicator
Total number of households that obtained an income-producing job	9	<i>Sources of Income</i>

## **PART 5: Worksheet - Determining Housing Stability Outcomes**

1. This chart is designed to assess program results based on the information reported in Part 4.

<b>Permanent Housing Assistance</b>	<b>Stable Housing</b> (# of households remaining in program plus 3+4+5+6=#)	<b>Temporary Housing</b> (2)	<b>Unstable Arrangements</b> (1+7+8=#)	<b>Life Event</b> (9)
Tenant-Based Rental Assistance (TBRA)	339		6	8
Permanent Facility-based Housing Assistance/Units	137	17	2	24
Transitional/Short-Term Facility-based Housing Assistance/Units	14			
<b>Total Permanent HOPWA Housing Assistance</b>	490	17	8	32
<b>Reduced Risk of Homelessness: Short-Term Assistance</b>	<b>Stable/Permanent Housing</b>	<b>Temporarily Stable, with Reduced Risk of Homelessness</b>	<b>Unstable Arrangements</b>	<b>Life Events</b>
Short-Term Rent, Mortgage, and Utility Assistance (STRMU)	17	114	15	
<b>Total HOPWA Housing Assistance</b>	507	131	23	32

## HOPWA - Persons Assisted During FY 2009-10

	Rental Assistance (TBRA and STRMU)	Operating Subsidies in Permanent Facilities	Total Housing Subsidy Assistance	Supportive Services Only	Total Assisted
<b>I. Race Categories:</b>					
White	435	92	527	383	910
Black/African American	112	57	169	90	259
Asian	20	7	27	18	45
American Indian / Alaska Native	45	7	52	33	85
Native Hawaiian / Other Pacific Islander	12	1	13	18	31
American Indian / Alaska Native & White	1	0	1	2	3
Black/African American and White	3	0	3	6	9
American Indian / Alaska Native & Black	1	0	1	0	1
Other Multi-Racial	14	30	44	69	113
<b>Total Persons</b>	<b>643</b>	<b>194</b>	<b>837</b>	<b>619</b>	<b>1,456</b>
<b>Total Households</b>	<b>499</b>	<b>194</b>	<b>693</b>	<b>615</b>	<b>1,308</b>
<b>II. Ethnicity:</b>					
Hispanic	181	26	207	226	433
<b>III. Female Head of Household</b>	<b>48</b>	<b>0</b>	<b>48</b>	<b>58</b>	<b>106</b>

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input checked="" type="checkbox"/> Yr 9;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  2001

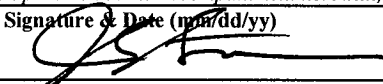
**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	8	\$94,841

**3. Details of Project Site**

Name of HOPWA-funded project site	<b>Baker Supported Living Program</b>
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94114 Congressional District: 12
Is the address of the project site confidential?	<input checked="" type="checkbox"/> Yes, protect information; do not list. <input type="checkbox"/> Not confidential; information can be made available to the public.
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Phone: Email: Physical Address:

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official Jonathan Vernick, Executive Director	Signature & Date (mm/dd/yy)  9-2-10
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Judith Stevenson, Director Business & Operations	415-864-4655

End of PART 6

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input checked="" type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy) November 2002

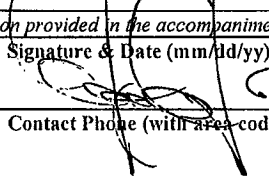
### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	7	130,242

### **3. Details of Project Site**

Name of HOPWA-funded project site	Eddy Street Apartments	
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94115	Congressional District: 8
Is the address of the project site confidential?	<input checked="" type="checkbox"/> Yes, protect information; do not list. <input type="checkbox"/> Not confidential; information can be made available to the public.	
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name:	Phone:
	Email:	Physical Address:

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Joseph Sinooke	 02/19/2010
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Sumi Imamoto	415-206-2140 ext 136

End of PART 6

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input checked="" type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy) April 10, 2002

### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	12	\$187,647

### **3. Details of Project Site**

Name of HOPWA-funded project site	One Church Street Apartments	
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94114	Congressional District: 8, 12
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list. <input checked="" type="checkbox"/> Not confidential; information can be made available to the public.	
If the site address is not confidential, please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Susan M. Johnson Email:	Phone: (415) 989-1111 Physical Address: One Church Street San Francisco, CA 94114 (415) 734-9150

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Susan M. Johnson	08/25/10
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Susan M. Johnson	(415) 989-1111

End of PART 6

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (07/01/09) To (06/30/10) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input checked="" type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  03/01/02

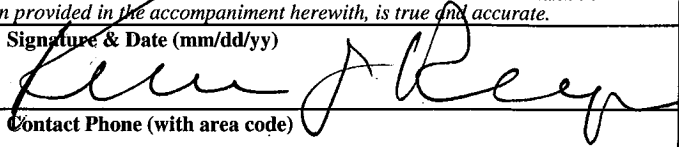
### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	5	\$ 154,489

### **3. Details of Project Site**

Name of HOPWA-funded project site	Canon Barcus Community House		
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94103	Congressional District: 8	—
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list. <input checked="" type="checkbox"/> Not confidential; information can be made available to the public.		
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Liz Pocock Phone: (415) 487-3789 Email: lpocock@ecs-sf.org Physical Address: 670 Natoma Street San Francisco, CA 94103		

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Kenneth J. Reggio, Executive Director	
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Dion Roberts, Program Manager, S.F. Human Services	(415) 557-6485

**End of PART 6**

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input checked="" type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  2004

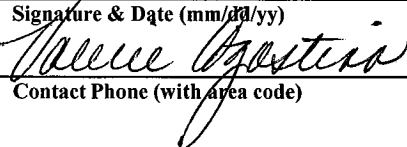
**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	68	\$1,063,183

**3. Details of Project Site**

Name of HOPWA-funded project site	Derek Silva Community		
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94102	Congressional District: 8	
Is the address of the project site confidential?	<input checked="" type="checkbox"/> Yes, protect information; do not list. <input type="checkbox"/> Not confidential; information can be made available to the public.		
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Email:	Phone: Physical Address:	

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official Valerie Agostino – Vice President	Signature & Date (mm/dd/yy)  8.19.10
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program) Janet Howley – Asset Manager	Contact Phone (with area code) (415) 355-7100

End of PART 6

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input checked="" type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  01/01/2004

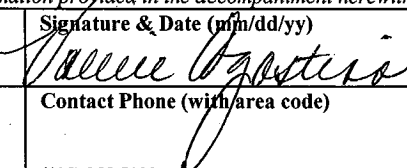
**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	8	\$64,298

**3. Details of Project Site**

Name of HOPWA-funded project site	The Dudley Apartments
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94103 Congressional District: 8
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list. <input checked="" type="checkbox"/> Not confidential; information can be made available to the public.
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Kevin Alkire Phone: (415) 861-8644 Email: kalkire@mercyhousing.org Physical Address: 172 - 6 <sup>th</sup> Street

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Valerie Agostino - Vice President	 8.18.10
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Lauren Maddock - Asset Manager	(415) 355-7100

End of PART 6

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input checked="" type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  3/28/2006

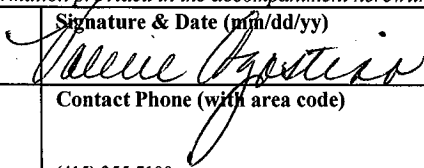
**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	10	\$ 148,590

**3. Details of Project Site**

Name of HOPWA-funded project site	Mission Creek Senior Community
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94158 Congressional District: 8
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list. <input checked="" type="checkbox"/> Not confidential; information can be made available to the public.
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Jose' A. Vega Phone: (415) 896-2025 x 14 Email: jvega@mercyhousing.org Physical Address: 225 Berry Street, San Francisco, CA

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official  Valerie Agostino, Vice President	Signature & Date (mm/dd/yy)  8.17.10
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)  Lauren Maddock, Asset Manager	Contact Phone (with area code)  (415) 355-7100

End of PART 6

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input checked="" type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  October 21, 2002 (Final Certificate of Occupancy Issue Date)

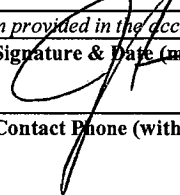
### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	10	\$ 225,088

### **3. Details of Project Site**

Name of HOPWA-funded project site	Rich Sorro Commons	
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 941047	Congressional District: 8
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list. <input checked="" type="checkbox"/> Not confidential; information can be made available to the public.	
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Justin Solomon Email: jsolomon@missionhousing.org 280, San Francisco, CA 94103	Phone: 415-864-6432 Physical Address: 474 Valencia Street, Suite

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Justin Solomon, Director of Asset Management	 08/16/2010
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Justin Solomon, Director of Asset Management	415-864-6432 x309

**End of PART 6**

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6;  <input type="checkbox"/> Yr 7; <input checked="" type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  December 20, 2002


**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	8	\$100,861

**3. Details of Project Site**

Name of HOPWA-funded project site	Bayview Commons Apartments		
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94124	Congressional District: 8	
Is the address of the project site confidential?	<input checked="" type="checkbox"/> Yes, protect information; do not list. <input type="checkbox"/> Not confidential; information can be made available to the public.		
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name:  Email:	Phone:  Physical Address:	

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.	
Name & Title of Authorized Official  Antoinette Venable Project Manager Assistant	Signature & Date (mm/dd/yy)  8-10-2010
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)

End of PART 6

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1, <input type="checkbox"/> Yr 2, <input type="checkbox"/> Yr 3, <input type="checkbox"/> Yr 4, <input type="checkbox"/> Yr 5, <input type="checkbox"/> Yr 6, <input checked="" type="checkbox"/> Yr 7, <input type="checkbox"/> Yr 8, <input type="checkbox"/> Yr 9, Yr 10,
Grantee Name	Date Facility Began Operations (mm/dd/yy) 2003


**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	23	\$ 249,654

**3. Details of Project Site**

Name of HOPWA-funded project site	Ambassador Hotel
Project Zip Code(s) and Congressional District(s)	Project Zip Code 94102 Congressional District 8th District
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information, do not list <input checked="" type="checkbox"/> Not confidential, information can be made available to the public
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address	Contact Name Todd Lefurge Phone 415 358 3901 Email tlefurge@tndc.org Physical Address 55 Mason Street

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Todd LeFurge, Asset Manager	
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Todd LeFurge, Asset Manager	415 358 3901

**End of PART 6**

**PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

**1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1, <input type="checkbox"/> Yr 2, <input type="checkbox"/> Yr 3, <input type="checkbox"/> Yr 4, <input type="checkbox"/> Yr 5, <input type="checkbox"/> Yr 6, <input type="checkbox"/> Yr 7, <input checked="" type="checkbox"/> Yr 8, <input type="checkbox"/> Yr 9, <input type="checkbox"/> Yr 10,
Grantee Name	Date Facility Began Operations (mm/dd/yy)  2002


**2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	6	\$ 98,816

**3. Details of Project Site**

Name of HOPWA-funded project site	864 Ellis Street Apartments
Project Zip Code(s) and Congressional District(s)	Project Zip Code 94102 Congressional District 8th District
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information, do not list <input checked="" type="checkbox"/> Not confidential, information can be made available to the public
If the site address is not confidential, please provide the contact name, phone, email, and physical address, if different from business address	Contact Name Todd LeFurge Phone 415 358 3901 Email tlefurge@tndc.org Physical Address 864 Ellis Street

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Todd LeFurge, Asset Manager	
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Todd LeFurge, Asset Manager	415 358 3901

**End of PART 6**

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1, <input type="checkbox"/> Yr 2, <input type="checkbox"/> Yr 3, <input type="checkbox"/> Yr 4, <input type="checkbox"/> Yr 5, <input type="checkbox"/> Yr 6, <input checked="" type="checkbox"/> Yr 7, <input type="checkbox"/> Yr 8, <input type="checkbox"/> Yr 9, <input type="checkbox"/> Yr 10,
Grantee Name	Date Facility Began Operations (mm/dd/yy)  2003

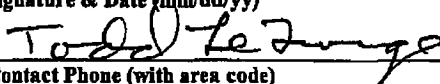
### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	10	\$ 43,482

### **3. Details of Project Site**

Name of HOPWA-funded project site	8 <sup>th</sup> & Howard St Apartments		
Project Zip Code(s) and Congressional District(s)	Project Zip Code 94103	Congressional District 8 <sup>th</sup> District	
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information, do not list <input checked="" type="checkbox"/> Not confidential, information can be made available to the public		
If the site address is not confidential, please provide the contact name, phone, email, and physical address, if different from business address	Contact Name Todd LeFurge	Phone 415 358 3901	
	Email tlefurge@tndc.org	Physical Address 1166 Howard Street	

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate</i>	
Name & Title of Authorized Official  Todd LeFurge, Asset Manager	Signature & Date (mm/dd/yy) 
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)  Todd LeFurge, Asset Manager	Contact Phone (with area code)  415 358 3901

**End of PART 6**

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1, <input type="checkbox"/> Yr 2, <input type="checkbox"/> Yr 3, <input type="checkbox"/> Yr 4, <input type="checkbox"/> Yr 5, <input checked="" type="checkbox"/> Yr 6, <input type="checkbox"/> Yr 7, <input type="checkbox"/> Yr 8, <input type="checkbox"/> Yr 9, <input type="checkbox"/> Yr 10,
Grantee Name	Date Facility Began Operations (mm/dd/yy)  2004


### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	18	\$ 77,911

### **3. Details of Project Site**

Name of HOPWA-funded project site	Alexander Residence		
Project Zip Code(s) and Congressional District(s)	Project Zip Code 94102	Congressional District 8th District	
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information, do not list <input checked="" type="checkbox"/> Not confidential, information can be made available to the public		
If the site address is not confidential, please provide the contact name, phone, email, and physical address, if different from business address	Contact Name Todd Lefurge	Phone 415 358 3901	
	Email tlefurge@tndc.org	Physical Address 230 Eddy Street	

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate</i>	
Name & Title of Authorized Official Todd LeFurge, Asset Manager	Signature & Date (mm/dd/yy) 
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program) Todd LeFurge, Asset Manager	Contact Phone (with area code) 415 358 3901

**End of PART 6**

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr  <input type="checkbox"/> Yr 1, <input type="checkbox"/> Yr 2, <input type="checkbox"/> Yr 3, <input type="checkbox"/> Yr 4, <input type="checkbox"/> Yr 5, <input checked="" type="checkbox"/> Yr 6, <input type="checkbox"/> Yr 7, <input type="checkbox"/> Yr 8, <input type="checkbox"/> Yr 9, <input type="checkbox"/> Yr 10,
Grantee Name	Date Facility Began Operations (mm/dd/yy)  2004


### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	10	\$ 37,417

### **3. Details of Project Site**

Name of HOPWA-funded project site	West Hotel		
Project Zip Code(s) and Congressional District(s)	Project Zip Code 94102	Congressional District 8th District	
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information, do not list <input checked="" type="checkbox"/> Not confidential, information can be made available to the public		
If the site address is not confidential, please provide the contact name, phone, email, and physical address, if different from business address	Contact Name Todd LeFurge	Phone 415 358 3901	Physical Address 141 Eddy Street
	Email tlefurge@tndc.org		

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate</i>	
Name & Title of Authorized Official	Signature & Date (mm/dd/yy)
Todd LeFurge, Asset Manager	
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Todd LeFurge, Asset Manager	415 358 3901

**End of PART 6**

## **PART 6: Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

Grantees that use HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten years. If non-substantial rehabilitation funds were used they are required to operate for at least three years. Stewardship begins once the facility is put into operation. This Annual Certification of Continued HOPWA Project Operations is to be used in place of other sections of the APR, in the case that no additional HOPWA funds were expended in this operating year at this facility that had been acquired, rehabilitated or constructed and developed in part with HOPWA funds.

### **1. General information**

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr <input checked="" type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy)  11/24/09

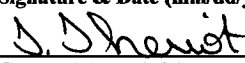
### **2. Number of Units and Leveraging**

Housing Assistance	Number of Units Receiving Housing Assistance with HOPWA funds	Amount of Leveraging from Other Sources Used during the Operating Year
Stewardship units (developed with HOPWA funds but no current operations or other HOPWA costs) subject to 3 or 10 year use periods	3	\$ 12,392

### **3. Details of Project Site**

Name of HOPWA-funded project site	Drake's Way Apartments	
Project Zip Code(s) and Congressional District(s)	Project Zip Code: 94939	Congressional District: 6
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list. <input checked="" type="checkbox"/> Not confidential; information can be made available to the public.	
If the site address is <b>not confidential</b> , please provide the contact name, phone, email, and physical address, if different from business address.	Contact Name: Chuck Winter Email: dw-manager@eahhousing.org	Phone: 415-925-1355 Physical Address: 20 Drakes Way Larkspur, CA 94939

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

<i>I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.</i>	
Name & Title of Authorized Official Takeisha Theriot, Property Supervisor	Signature & Date (mm/dd/yy)  08/10/10
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program) Takeisha Theriot, Property Supervisor	Contact Phone (with area code) 415-258-1800 ext. 8883

**End of PART 6**