

City and County of San Francisco

**2011-2012
Action Plan**

Program Year: July 1, 2011 – June 30, 2012
(June 2011 Final Version)

**Mayor's Office of Housing
Office of Economic & Workforce Development
San Francisco Redevelopment Agency**

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I. INTRODUCTION

A. Background and Purpose

The Office of Community Planning and Development (CPD) of the U.S. Department of Housing and Urban Development (HUD) requires that jurisdictions consolidate goals for all of its CPD programs into one strategic plan, called the Consolidated Plan. The four federal grant programs included in the Consolidated Plan are 1) the Community Development Block Grant (CDBG) program, 2) the Emergency Shelter Grant (ESG) program; 3) the HOME Investment Partnerships (HOME) program and 4) the Housing Opportunities for Persons With AIDS (HOPWA) program. San Francisco's Consolidated Plan is a five-year strategic plan that covers the time period of July 1, 2010 through June 30, 2015.

The 2011-2012 Action Plan addresses the goals established in the 2010-2014 Consolidated Plan and represents the annual implementation plan for the second year of the Consolidated Plan. The Action Plan identifies specific programs and projects that have been recommended for funding for the 2011-2012 program year with CDBG, ESG, HOME and HOPWA funds. The Action Plan is submitted to HUD annually and constitutes an application for funds under the four federal funding sources. Please refer to the 2010-2014 Consolidated Plan for background information, including a demographic profile of San Francisco, an analysis of community development and housing needs, and San Francisco's strategic plan for community development and housing.

B. Consolidated Plan Program Descriptions

Community Development Block Grant Program

Title I of the Housing and Community Development Act of 1974 (Public Law 93-383) created the Community Development Block Grant (CDBG) Program. Reauthorized in 1990 as part of the Cranston-Gonzalez National Affordable Housing Act, local communities can use the resources of the CDBG program to develop flexible, locally designed community development strategies to address the program's primary objective, which is "... *development of viable urban communities, by providing decent housing and suitable living environments and expanding economic development opportunities principally for persons of low and moderate income.*"

The CDBG program is directed toward neighborhood revitalization through the funding of local programs that support the empowerment of low-income households through workforce development initiatives, economic development, housing and the provision of improved community facilities and services. Through the CDBG program, cities are allowed to develop their own programs and funding priorities, but are limited to activities that address one or more of the national objectives of the program. The national objectives include benefiting low- and moderate-income persons, aiding in the prevention or elimination of blight and addressing other urgent community development needs.

Emergency Shelter Grant Program

The Emergency Shelter Grant (ESG) program, part of the McKinney Homeless programs, is designed with four primary objectives: 1) improve the quality of existing emergency shelters for the homeless; 2) provide additional emergency shelters; 3) help meet the costs of operating emergency shelters; and 4) provide certain essential social services to homeless individuals. The program is also intended to fund preventive programs and activities that will help reduce the number of people who become homeless.

HOME

The HOME Investment Partnerships, introduced in the Cranston-Gonzalez National Affordable Housing Act of 1990, provides funding that can be used for rehabilitation, new construction, acquisition of affordable housing and tenant-based rental assistance.

Housing Opportunities for Persons With AIDS

The Housing Opportunities for Persons With AIDS (HOPWA) program allocates funds to assist all forms of housing designed to prevent homelessness of persons with HIV/AIDS and to meet the housing needs of persons with HIV/AIDS, including lease/rental assistance, shared housing arrangements, apartments, single room occupancy (SRO) dwellings and community residences. Supportive services may also be included in the program.

C. Lead Agency

In San Francisco, the Mayor's Office of Housing (MOH) is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans and Consolidated Annual Performance Evaluation Reports to HUD. MOH administers the housing activities of the CDBG program and all HOME activities. Under its Community Development Division, MOH also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA program that serves San Francisco, San Mateo and Marin Counties.

D. Consultation Process

Two of the formal objectives of the Consolidated Plan/Action Plan are to 1) promote citizen participation in the development of local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. During the development of the 2010-2014 Consolidated Plan in 2009, MOH, OEWD and SFRA consulted directly with representatives from City departments, agencies and commissions, reviewed reports and policy documents, conducted needs assessments and surveys and provided forums for the public to comment on housing and community needs for the next five years.

MOH and OEWD staff continues to meet regularly and consult with representatives from other City departments including but not limited to: San Francisco Redevelopment Agency; Human Services Agency; Department of Aging and Adults Services; Department of Children, Youth and their Families; First Five Commission; Office of Civic Engagement and Immigrant Affairs; Office of Small Business, Department on the Status of Women; Mayor's Office of Criminal Justice; Department of Public Health; Planning Department; Mayor's Office on Disability; San Francisco Housing Authority; and the Department of Public Works. SFRA works closely with staff from San Mateo and Marin counties in addressing the needs of persons with HIV/AIDS.

E. Citizen Participation

The Citizen's Committee on Community Development (CCCD) is a nine-member advisory body charged with promoting citizen participation for CDBG and ESG programs. Members are appointed by the Mayor and the Board of Supervisors, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, and makes funding recommendations for the CDBG and ESG programs to the Mayor. The CCCD has regular monthly public meetings.

Public Input on Needs

In preparation for the development of the 2010-2014 Consolidated Plan, during the fall of 2009, MOH, along with OEWD and SFRA, convened 10 public hearings in key neighborhoods, including each of the six HUD-approved Neighborhood Revitalization Strategy Areas, to collect detailed public input on specific community needs. In addition, a separate hearing was convened specifically with homeless providers and individuals to receive comments specifically on homeless strategies.

In September and October 2010, the CCCD, MOH, OEWD and SFRA conducted two public hearings to solicit feedback and ideas from residents and the community at large concerning the five-year Consolidated Plan. The public meetings were accessible to persons with disabilities and translation services were made available to the public. Appendix A summarizes the comments received during the public needs hearings.

Notice of the hearings was published in the San Francisco Examiner, in neighborhood-based newspapers, and on MOH's website. MOH also sent out a mass mailing of the public notice. The mailing list consisted of more than 1,000 non-profit organizations, neighborhood-based groups and public agencies, including the San Francisco Housing Authority. Persons who did not want to speak at a public hearing were encouraged to provide written comments to MOH. The public notice can be found in Appendix B.

Public Input on the Draft 2011-2012 Action Plan

The Draft 2011-2012 Action Plan, which included the preliminary funding recommendations for the 2011-2012 CDBG, ESG, HOME and HOPWA programs, was available to the public for review and comment between March 28, 2011 and April 26, 2011. The public had access to review a hard copy of the Draft 2011-2012 Action Plan at the Main Branch of the Public Library and at the offices of MOH, OEWD and SFRA. The document was also posted on the MOH, OEWD and SFRA websites. The CCCD, MOH, OEWD and SFRA held a public hearing on April 5, 2011 to receive comments on the Draft 2011-2012 Action Plan and the preliminary funding recommendations. Persons who do not want to speak at the public hearing were encouraged to provide written comments to MOH. A summary of oral comments received during the April 5th public hearing is in Appendix C. The City did not receive any written comments.

The City published a notice in the San Francisco Chronicle on March 19, March 30 and April 13, 2011 informing the public of the April 5th public hearing and the availability of the draft document for review and comment. Notices were also published in neighborhood-based newspapers and posted on the websites of MOH, OEWD and SFRA. In addition, MOH sent out a mass mailing of the public notice. A copy of the public notice is located in Appendix D.

The 2011-2012 budget and the preliminary funding recommendations were considered in the Budget and Finance Committee of the San Francisco Board of Supervisors on May 11, 2011. The supporting resolutions were approved by the full Board of Supervisors on June 14, 2011. These meetings included another opportunity for public comment.

II. RESOURCES AVAILABLE AND PROPOSED USES IN 2011-2012

San Francisco expects to have a total of \$39,461,089 in CDBG, ESG, HOME and HOPWA funds available for program year 2011-2012. The amount includes the City's application for \$36,845,232 under the four federal entitlement grant programs, funds reprogrammed from prior years and anticipated program income in 2011-2012.

Summary of Federal Program Applications for 2011-2012				
	<i>Estimated 2011-2012 Entitlement</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Program Income</i>	<i>Total Funds</i>
Community Development Block Grant (CDBG) Program	\$18,583,910	\$506,834	\$1,530,000	\$20,620,744
Emergency Shelter Grant (ESG) Program	\$902,146	\$124,023	\$0	\$1,026,169
HOME Investment Partnership (HOME) Program	\$7,576,360	\$0	\$430,000	\$8,006,360
Housing Opportunities for Persons with AIDS (HOPWA) Program - For San Francisco, San Mateo and Marin Counties	\$9,782,816	\$0	\$25,000	\$9,807,816
Total CDBG, ESG, HOME & HOPWA	\$36,845,232	\$630,857	\$1,985,000	\$39,461,089

A. Community Development Block Grant (CDBG) Funds

Sources of CDBG Funds

Summary of CDBG Funds Expected to be Available in 2011-2012	
New 2011-2012 Funds:	\$18,583,910
Reprogrammed Funds from Prior Years:	\$506,834
Expected Program Income:	\$1,530,000
CDBG Total:	\$20,620,744

Uses of CDBG Funds

CDBG funds will be used for development of affordable housing, public facilities, public space improvements, public services, economic development activities, organizational capacity building activities, planning and administrative costs. San Francisco will also use CDBG funds to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities and for capital projects.

Summary of Proposed Uses of CDBG Funds for 2011-2012		
Capital Projects and Public Space Improvements	\$2,365,825	Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to low-income children and youth, seniors and adults and physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City
Public Services	\$2,932,795	Services for low-income persons, including information and referral services, financial literacy and legal services
Tenant Counseling Services	\$610,172	Tenant counseling services including eviction prevention
Workforce Development Services	\$1,806,687	Workforce development services, including job readiness training, placement and retention
Homeownership Counseling Services (Matrix Code 13)	\$325,000	Homebuyer education and counseling services
Economic Development and Micro-Enterprise	\$2,188,341	Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development
Organizational Capacity Building	\$235,560	Organizational capacity building activities
Planning	\$117,000	Strategic planning activities
SFRA Economic Development Project	\$180,000	Technical assistance for small businesses primarily in the Bayview Hunters Point neighborhood
Subtotal Non-Housing Development Activities	\$10,761,380	
Housing Development Activities	\$5,955,126	(see detailed description below)
Program Administrative Costs	\$3,904,238	
Total:	\$20,620,744	

San Francisco will not exceed the CDBG program caps.

- 14.6% (Public Services + Tenant Counseling Services + Workforce Development Services minus NRSA exemptions of \$2,486,621 = \$2,863,033) of the sum of the 2011 CDBG entitlement grant plus the preceding program year's program income (\$19,652,910) is allocated for Public Services (See Appendix E for a list of Public Service activities, including NRSA exemptions); and
- 20.0% (Planning + Program Administrative Costs = \$4,021,238) of the sum of the 2011 CDBG entitlement grant plus expected program income (\$20,113,910) is allocated for Planning and Administrative Costs

CDBG Funds for Housing Development Activities in 2011-2012		
Funds Expected to be Available:		
2011-2012 CDBG Entitlement	\$4,855,126	
CDBG Program Income	\$1,100,000	
Total CDBG Funds for Housing Development Activities:	\$5,955,126	
Uses of Funds:		
Supportive Housing for Homeless Persons (Pipeline)	\$1,005,626	
Green Retrofit Initiative NOFA	\$1,000,000	
Small Properties NOFA	\$2,000,000	
Lead Hazard Reduction Program Matching Funds	\$450,000	
Subtotal for Housing Development:	\$4,455,626	
Housing Development Grants	\$749,500	Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing
Project Delivery (housing related)	\$750,000	
Total Uses:	\$5,955,126	

B. Emergency Shelter Grant (ESG) Funds

Summary of ESG Funds Expected to be Available in 2011-2012	
New 2011-2012 Funds:	\$902,146
Reprogrammed Funds from Prior Years:	\$124,023
Expected Program Income:	\$0
ESG Total:	\$1,026,169
ESG Matching Funds:	\$31,593,062

San Francisco will use ESG funds for (1) operating expenses for shelters, (2) essential social services for homeless individuals, (3) homeless prevention activities that help reduce the number of people who become homeless and (4) administrative costs for the program.

ESG funds will be provided to 22 projects that will be implemented by nonprofit organizations that are primarily community-based and have experience serving the homeless population. These 22 grants will be used to complement other homeless services funded by CDBG, McKinney and local funds as part of the larger San Francisco Continuum of Care strategy.

San Francisco will not exceed the ESG program caps.:

- 23.6% or \$242,400 of the ESG total funds amount of \$1,026,169 is allocated for Essential Services;
- 28.8% or \$295,462 of the ESG total funds amount of \$1,026,169 is allocated for Homeless Prevention;
- 5.0% or \$45,107 of the ESG new funds amount of \$902,146 is allocated for Administrative Costs; and
- For each of the Shelter Operating grants, not more than 10% of the grant will be spent on administrative expenses. See table on next page.

Organization Name	2011-2012 Proposed ESG Grant Amount	2011-2012 Proposed Grant Amount by ESG Category					
		Essential Services	Homeless Prevention	Admin	Shelter Operating Expenses	Shelter Operating Expenses - Admin Staff \$	Shelter Operating Expenses - Admin Staff %
AIDS Housing Alliance	\$45,462		\$45,462				
AIDS Housing Alliance	\$40,000		\$40,000				
Asian Women's Shelter	\$41,600				\$41,600	\$0	0%
Asian Women's Shelter	\$40,000	\$40,000					
Bar Assoc. of SF Volunteer Legal Services	\$72,000		\$72,000				
Central City Hospitality House	\$52,000				\$52,000	\$0	0%
Community Awareness & Treatment Services	\$24,000				\$24,000	\$0	0%
Compass Community Services	\$40,000				\$40,000	\$0	0%
Dolores Street Community Services	\$26,400				\$26,400	\$0	0%
Episcopal Community Services of SF	\$52,000				\$52,000	\$0	0%
Eviction Defense Collaborative	\$40,000		\$40,000				
Gum Moon Residence Hall	\$44,000				\$44,000	\$0	0%
Hamilton Family Center	\$40,000				\$40,000	\$0	0%
Hamilton Family Center	\$28,000		\$28,000				
La Casa de Las Madres	\$80,000				\$80,000	\$0	0%
La Casa de Las Madres	\$40,000	\$40,000					
Larkin Street Youth Services	\$43,200				\$43,200	\$0	0%
Larkin Street Youth Services	\$46,400	\$46,400					
Providence Foundation	\$36,000	\$36,000					
Tenderloin Housing Clinic	\$70,000		\$70,000				
The Mary Elizabeth Inn	\$40,000	\$40,000					
YMCA of San Francisco/United Council of Human Services	\$40,000	\$40,000					
ESG Administration	\$45,107			\$45,107			
2011-2012 Total Funds	\$1,026,169	\$242,400	\$295,462	\$45,107	\$443,200		
% of Total Funds		23.6%	28.8%	4.4%	43.2%		

The ESG program requires a match of an equal amount of funds from sources other than ESG. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any nonprofit recipient. San Francisco will use local General Fund for the match. For 2011-2012, a total of \$31,593,062 in City General Fund will be used to support shelter operating expenses, essential services and/or homeless prevention activities of the same programs that ESG funding is supporting. These ESG-funded programs receive General Fund in the following amounts:

	Local Matching Dollars
Asian Women's Shelter	\$231,638
Bar Assoc. of SF Volunteer Legal Services	\$550,000
Central City Hospitality House	\$314,749
Community Awareness & Treatment Services	\$4,674,413
Compass Community Services	\$3,145,000
Dolores Street Community Services	\$1,782,504
Episcopal Community Services of SF	\$13,079,428
Eviction Defense Collaborative	\$949,993
Gum Moon Residence Hall	\$57,433
Hamilton Family Center	\$1,687,927
La Casa de Las Madres	\$338,470
Larkin Street Youth Services	\$613,450
Tenderloin Housing Clinic	\$1,932,323
The Mary Elizabeth Inn	\$1,317,734
YMCA of San Francisco/United Council of Human Services	\$918,000
Total ESG Match	\$31,593,062

C. HOME Investment Partnership (HOME) Funds

Summary of HOME Funds Expected to be Available in 2011-2012			
Funds Expected to be Available:			
Estimated 2011-2012 HOME Entitlement		<u>\$7,576,360</u>	
Total Funds Available		\$7,576,360	
Expected HOME Program Income:		<u>\$430,000</u>	
Total HOME Sources:		\$8,006,360	
Uses of Funds:			
Family Housing	\$5,801,399		Additional predevelopment funds for family housing pipeline projects
Senior Housing	\$1,447,325		Additional predevelopment funds for senior housing pipeline projects
General MOH Administrative Expenses		<u>\$757,636</u>	
Total HOME Uses		\$8,006,360	

Matching Funds: HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

HOME Program Match Requirement 2011-2012		
	Allocation	Required Match
Housing Development	\$6,818,724	\$1,704,681
Estimated Program Income	\$430,000	
City Administrative Expenses	\$757,636	\$0
Total Entitlement	\$8,006,360	\$1,704,681

Affirmative Marketing of HOME assisted Units

In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco's commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units newly built or rehabilitated with the HOME Program funds.

At least six months before the project completion date, borrower's of HOME Program funds are required to deliver to the City for the City's review and approval an affirmative marketing plan and a written tenant selection procedure for marketing and renting units. The marketing plan must include as many of the following elements as are appropriate to the Project, as determined by the City:

(a) The marketing plan must include a reasonable accommodations policy that indicates how Borrower intends to market Units to disabled individuals, including an indication of the types of accessible Units in the Project, the procedure for applying for vacant Units and a policy giving disabled individuals a priority in the occupancy of accessible Units.

(b) Borrower must advertise vacant Units in local neighborhood newspapers, community-oriented radio stations and other media that are likely to reach low-income households. All advertising must display the Equal Housing Opportunity logo.

(c) Borrower must provide notice of vacant Units to neighborhood-based, nonprofit housing corporations and other low-income housing advocacy organizations that maintain waiting lists or make referrals for below-market-rate housing.

(d) Borrower must provide notice of vacant Units to SFHA.

(e) At least thirty (30) days before any anticipated vacancy and immediately after all other vacancies, Borrower must provide notice to MOH's housing information systems manager for inclusion in MOH's Affordable Housing Information System or other database of available housing units.

(f) To the extent practicable, Borrower must give preference to potential tenants who have been displaced from other units in the City by rehabilitation or construction work financed in whole or part by the City. To implement this requirement, Borrower agrees to give preferential consideration to applications of displaced persons provided to Borrower by the City.

(g) To the extent practicable, without holding Units off the market, the community outreach efforts listed above must take place before advertising vacant Units to the general public.

Actions taken to outreach to m/wbe contractors

The Mayor's Office of Housing currently utilizes the services of the San Francisco Human Rights Commission (HRC). HRC staff provide both MOH staff and developers technical assistance on strategies to maximize local LBE/MBE/WBEs. HRC assists developers in identifying scopes of work/trades where LBE/MBE/WBEs can successfully bid and win at both the prime and sub-consultant/contracting level. In addition, HRC reviews and comments on all Requests for Qualifications/Proposals (RFQ/Ps) to ensure that there are no intentional or unintentional barriers to LBE/MBE/WBEs. Finally, HRC works with developers and Prime contracts in outreaching to LBE/MBE/WBE community utilizing the HRC's directory as well as the City's Contract Opportunities website to properly inform and encourage LBE/MBE/WBE firms to submit proposals.

Resale provisions for homeownership activities

San Francisco does not plan to use HOME funds for any type of homeownership assistance- HOME dollars are exclusively used for multifamily housing programs. Nevertheless, the City upholds strict resale provisions for all below market rate units created through the inclusionary housing program. Below Market Rate (BMR) units are resold at a restricted price to households that meet the first-time homebuyer and income qualifications for the program. Most units are priced at a level that is affordable to households earning 100% of area median.

All units purchased post mid-2007 are re-priced based on the change in Area Median Income (AMI) levels from the time of purchase to the time of resale pricing. Units in developments that were sold before mid-2007 are re-priced using the methodology dictated by planning approval for the specific development. Most re-sale units that were purchased before 2007 are re-priced according to either the percentage change in the Consumer Price Index from the time of purchase to the time of resale pricing or based on a supportable mortgage formula using the current 11th District Cost of Funds Index.

D. Housing Opportunities for Persons With AIDS (HOPWA) Funds

Summary of HOPWA Funds Expected to be Available in 2011-2012	
New 2011-2012 Funds:	\$9,782,816
Expected Program Income:	\$25,000
	\$9,807,816

The San Francisco Redevelopment Agency (SFRA) continues to serve as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. SFRA will enter into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

SFRA has historically issued a Notice of Funding Availability ("NOFA") or Request for Proposals ("RFP") to choose developers and service providers for capital projects exclusively funded by HOPWA; however, since the late '90's, SFRA has not issued any HOPWA RFPs for HOPWA exclusive capital projects due to San Francisco's annual HOPWA allocation not being large enough to support new projects. SFRA has instead funded HOPWA-designated units in larger capital projects funded by other sources as well. These multi-funded project sponsors were also chosen through a (Citywide) NOFA or RFP.

SFRA has chosen its HOPWA Rental Assistance contractor and related service provider through an RFP process, which is usually issued every three years.

HOPWA Funds for Housing Related Activities in 2011-2012

Funds expected to be Available:			
New 2011-2012 Funds:	\$9,782,816		
Anticipated Program Income:	\$25,000		
Total	\$9,807,816		
			Estimated Units or Persons to be Assisted
Summary of Programs to be Funded		Activities	
<i>San Francisco</i>			
Capital Projects	\$645,146	Capital improvements and operating costs beyond the scope of current reserves in existing projects	16 beds/units
Rental Assistance Programs	\$3,444,094	Rental subsidies and housing advocacy services	280 subsidies
Supportive Services and Operating Subsidies	\$3,907,350	Services and operating subsidies for 5 existing licensed residential care facilities for people with HIV/AIDS	113 beds
Project Sponsor administrative expenses	\$336,282		
Grantee administrative expenses	\$256,944		
<i>Subtotal San Francisco:</i>	<i>\$8,589,816</i>		
<i>San Mateo County</i>			
Rental Assistance Program	\$594,214	Short term/emergency rental assistance, housing advocacy services, and move-in costs	210 subsidies
Supportive Services	\$202,183	Benefits counseling (225 persons) and case management (150 persons)	375 persons
Project Sponsor administrative expenses	\$55,748		
Grantee administrative expenses	\$26,355		
<i>Subtotal San Mateo County:</i>	<i>\$878,500</i>		
<i>Marin County</i>			
Rental Assistance Program	\$306,263	Tenant-based rental assistance	30 subsidies
Project Sponsor administrative expenses	\$23,052		
Grantee administrative expenses	\$10,185		
<i>Subtotal Marin County:</i>	<i>\$339,500</i>		
<i>Grand Total:</i>	<i>\$9,807,816</i>		

E. Capital Funds for Housing Development Activities in 2011-2012

Capital Funds for Housing Development Activities in 2011-2012			
<i>Expected Sources</i>	<i>New Funds for 2011-2012</i>	<i>Uncommitted Funds from Prior Years</i>	<i>Total Funds for 2011-2012</i>
Mayor's Office of Housing (MOH)			
<i>Federal Sources</i>			
HOME (capital uses only)	\$7,248,724	\$2,536,611	\$9,785,335
CDBG (capital uses only)	\$4,105,126		\$4,105,126
CDBG Program Income	\$1,100,000	\$4,868,534	\$5,968,534
Lead Hazard Control	\$1,000,000		\$1,000,000
Weatherization Assistance Program		\$1,000,000	\$1,000,000
<i>Local Sources</i>			
HOPE SF	\$2,250,000		\$2,250,000
Affordable Housing Fund "(AHF")	\$1,899,027	\$3,407,217	\$5,306,244
Hotel Tax and Tax Increment in lieu of Hotel Tax	\$5,984,934	\$3,421,410	\$9,406,344
Other MOH administered Tax Increment		\$4,063,974	\$4,063,974
Prop A Bond Program Repayments		\$1,293,752	\$1,293,752
ROOTS		\$250,000	\$250,000
Teacher Next Door		\$280,000	\$280,000
Police in the Community		\$225,000	\$225,000
DALP/Homeownership Assistance Loan Fund		\$1,250,000	\$1,250,000
CalHOME Downpayment Assistance		\$695,000	\$695,000
CalHOME Rehab and Other Rehab		\$1,020,000	\$1,020,000
Total MOH:	\$23,587,811	\$24,311,498	\$47,899,309
San Francisco Redevelopment Agency (SFRA)			
<i>Local Sources</i>			
Other Revenues	\$5,636,753		\$5,636,753
Citywide Tax Increment	\$2,400,000		\$2,400,000
SB 2113 Tax Increment	\$28,000,000		\$28,000,000
Total SFRA:	\$36,036,753		\$36,036,753
Total Sources:	\$59,624,564	\$24,311,498	\$83,936,062

<i>Proposed Uses</i>	<i>Set-Aside for Pipeline Projects</i>	<i>Available for New Projects</i>	<i>Total Allocation</i>
(MOH)			
Supportive Housing for Chronically Homeless	\$1,000,000		\$1,000,000
Family Rental Housing	\$4,100,000		\$4,100,000
Senior Rental Housing	\$12,653,669	\$500,000	\$13,153,669
Housing for Transition Age Youth	\$7,944,401		\$7,944,401
Green Retrofit Initiative	\$1,000,000	\$1,000,000	\$2,000,000
HOPE SF Sites	\$2,250,000		\$2,250,000
Preservation of Existing Affordable Rental Housing	\$336,097		\$336,097
Small Properties Acquisition		\$2,000,000	\$2,000,000
Cooperative Housing Preservation		\$500,000	\$500,000
LOSP Capitalized Reserve	\$404,237		\$404,237
Single Family Homeowner Rehabilitation		\$1,020,000	\$1,020,000
Downpayment Assistance		\$2,700,000	\$2,700,000
Lead Hazard Control		\$1,750,000	\$1,750,000
Housing Opportunities/Contingencies	\$8,740,905		\$8,740,905
Total MOH:	\$38,429,309	\$9,470,000	\$47,899,309
(SFRA)			
Supportive Housing for Chronically Homeless	\$7,000,000		\$7,000,000
Senior Rental Housing	\$7,400,000		\$7,400,000
Family Rental Housing	\$16,000,000		\$16,000,000
Homeownership (Single Family Resales)		\$5,636,753	\$5,636,753
Total SFRA:	\$30,400,000	\$5,636,753	\$36,036,753
Total Uses:	\$68,829,309	\$15,106,753	\$83,936,062

F. Specific Projects to be Funded in 2011-2012

CDBG Program

The following is a list of proposed expenditures for the 2011-2012 CDBG program. The list of recommended projects is organized by five-year goals and objectives that are in the 2010-2014 Consolidated Plan. While a recommended project may meet more than one objective, it is only listed under its primary objective.

Goal 1: Families and individuals are healthy and economically self-sufficient

Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services

Agency Name	Project Description	2011-2012 Funding Recommendation
AIDS Legal Referral Panel of the SF Bay Area	Legal services to low-income San Francisco residents, primarily those with HIV and/or AIDS, entering or re-entering the workforce	\$37,000
Arab Cultural and Community Center	Case management in immigration, health referrals, employment readiness services, domestic violence and other services	\$50,000
Asian Law Caucus	Legal services primarily targeting the Asian immigrant population	\$52,000
Asian Pacific American Community Center	Community center providing information and referral, employment, translation, public safety, and other services, for primarily low-income Asian immigrants in the Visitacion Valley and Bayview Hunters Point neighborhoods	\$57,000
Bay Area Legal Aid	Legal assistance and education for victims of domestic violence	\$40,000
Central American Resource Center (CARECEN)	Immigration Legal Services Program	\$50,000
Community United Against Violence	Case management and support services primarily for LGBTQQ (lesbian, gay, bisexual, transgender, queer and questioning) domestic violence victims	\$50,000
Community Youth Center-San Francisco (CYC-SF)	Community/bridge building efforts (to strengthen communications and relationships) through youth-led activities, (such as multicultural community events) in the BVHP District	\$50,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Compass Family Services	Case management, housing counseling, placement and work readiness training for homeless individuals and families	\$37,000
Dolores Street Community Services	African Advocacy Network-Legal Services Program	\$29,995
Donaldina Cameron House	ESL/life skills instruction and case management services for women and children survivors of domestic violence	\$50,000
Filipino-American Development Foundation: Filipino Community Center	Intake, assessment, case management and counseling services to increase economic self-sufficiency, focused on bilingual and bicultural services to the Filipino-American community	\$75,000
Hearing and Speech Center of Northern California	Information and referral, large and small group educational workshops, basic hearing screenings and counseling services for hearing impaired seniors	\$38,000
Instituto Laboral de la Raza	In defense and support of the working poor	\$65,000
La Raza Centro Legal	La Raza Centro Legal Legal Services Program	\$90,000
La Raza Community Resource Center	Familia Adelante	\$55,000
Mayor's Office of Housing	Program delivery for direct services	\$45,000
Mission Neighborhood Health Center	MNRC-Capp Street Neighborhood Internship	\$30,000
Nihonmachi Legal Outreach	Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	\$90,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Samoan Community Development Center	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	\$50,000
Swords to Plowshares Veterans Rights Organization	Legal counseling and representation for veterans	\$81,000
Vietnamese Community Center of SF	Information and referrals and ESL instruction primarily for Vietnamese immigrants	\$50,000
Vietnamese Elderly Mutual Assistance Association	Case management, in-home assistance, and recreational and nutritional services primarily for Vietnamese seniors	\$35,500
	Subtotal	\$1,207,495

Objective 2: Support the healthy development of families and individuals

No CDBG-recommended projects primarily meet this objective.

Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Agency Name	Project Description	2011-2012 Funding Recommendation
Mission Asset Fund	Provide financial coaching and IDA account services, using La Red to provide accurate match and referral services	\$40,000
Mission SF Federal Credit Union	Financial education and counseling services to repair credit, build credit, access mainstream financial services for low- and extremely-low income individuals	\$50,000
Northeast Community Federal Credit Union	Financial education and counseling services to repair credit, build credit, access mainstream financial services for low- and extremely-low income individuals	\$50,000
	Subtotal	\$140,000

Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents

Agency Name	Project Description	2011-2012 Funding Recommendation
Asian Neighborhood Design	Vocational skills training in green construction	\$50,000
Charity Cultural Services Center	Vocational skills training in culinary (western & Chinese cooking, bartending/table waiting)	\$75,000
Friends of the Urban Forest	Youth training in green sector (landscaping)	\$55,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties	Vocational skills training in transportation (truck driving)	\$65,000
In-Home Supportive Services Consortium of San Francisco, Inc.	Vocational skills training in home healthcare	\$50,000
Jewish Vocational and Career Counseling Service	Vocational skills training in office support	\$55,000
Mission Language and Vocational School, Inc.	Vocational skills training in culinary (professional food training)	\$65,000
San Francisco Conservation Corps	Job readiness services for employment barrier removal through classroom training & landscaping projects	\$96,049
Self-Help for the Elderly	Vocational skills training in home healthcare	\$75,000
	Subtotal	\$586,049

Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment

Agency Name	Project Description	2011-2012 Funding Recommendation
Booker T. Washington Community Service Center	Academic support, technology training, life skills support and coaching for Transitional Aged Youth	\$50,000
Brothers Against Guns	Case management, academic support, job readiness training and counseling for Transitional Aged Youth	\$50,000
Community Youth Center-San Francisco (CYC-SF)	Case management for TAY participants to include development of an individual education plan, wraparound care plan(other educational avenues as a means to becoming self-sufficient) and weekly life skills workshops	\$50,000
Conscious Youth Media Crew	Independent Young Producers Program: Youth Media Project	\$36,400
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	PEP Pin@y Educational Partnerships	\$50,000
Lavender Youth Rec. & Info. Ct.(LYRIC)	Youth advocacy/case management support services, and connection to access points to critical services for LGBTQQ youth	\$50,000
Mission Neighborhood Centers	Precita Center Evening Services Program -TAY	\$50,000
Sunset District Comm. Develop. Corp.	Intensive case management for youth at risk or involved with the juvenile justice system	\$55,000
Together United Recommitted Forever (T.U.R.F.)	Case management and music recording training for Transitional Aged Youth, primarily in the Sunnydale public housing development	\$50,000
United Playaz	Case management, educational support and life skills training for TAY	\$55,000
Urban Services YMCA	OMI/Excelsior Beacon Center- TAY program	\$50,000

Agency Name	Project Description	2011-2012 Funding Recommendation
YMCA of San Francisco (Bayview)	Case management, educational support, employment and life skills training for TAY	\$50,000
	Subtotal	\$596,400

Objective 6: Increase access to workforce services for populations underserved by the workforce development system

Agency Name	Project Description	2011-2012 Funding Recommendation
APA Family Support Services	Job readiness services for employment barrier removal primarily for OMI residents	\$52,000
Arriba Juntos	One stop complementary service that provides adult basic education and LEP services	\$100,000
Central City Hospitality House	Job readiness services for employment barrier removal for homeless in Tenderloin	\$50,000
Chinese for Affirmative Action	One stop complementary service that provides LEP and basic computer training	\$75,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Job readiness services for employment barrier removal for LGBT community	\$50,000
Community Housing Partnership	Job readiness services for employment barrier removal for Western Addition and Tenderloin residents	\$50,000
Episcopal Community Services of SF	One stop complementary service that provides basic computer training, adult basic education, GED preparation	\$108,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties	One stop complementary service that provides criminal justice and re-entry services in support of the One Stop system	\$80,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Mission Hiring Hall, Inc.	Job readiness services for employment barrier removal through classroom training and direct placement services	\$100,000
Mujeres Unidas y Activas	Job readiness services for employment barrier removal for primarily Latina immigrant women	\$50,000
Office of Economic and Workforce Development	Workforce program delivery and technical assistance	\$167,638
Positive Resource Center	Job readiness services for employment barrier removal for clients with HIV	\$75,000
Renaissance Parents of Success	Job readiness services for employment barrier removal for SF southeast residents	\$50,000
Toolworks	Job readiness services for employment barrier removal for homeless clients with disabilities	\$50,000
Upwardly Global	Job readiness services for employment barrier removal for immigrants	\$50,000
Walden House	One stop complementary service that provides basic computer training	\$60,000
Young Community Developers, Inc.	One stop complementary service that provides basic computer training	\$53,000
	Subtotal	\$1,220,638

Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers

No CDBG-recommended projects primarily meet this objective.

Objective 8: Establish, enhance, and retain small businesses and micro-enterprises

Agency Name	Project Description	2011-2012 Funding Recommendation
CCSF Small Business Development Center	Entrepreneurial training, consultation, and support for businesses citywide with emphasis in the Chinatown and Mission neighborhoods Specialty restaurant program	\$150,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Business technical assistance primarily for new and existing lesbians, gay, bisexual and transgender-owned micro-enterprises	\$40,000
La Cocina	Commercial kitchen and business incubator that supports the development of microenterprises	\$65,000
La Cocina	Business technical assistance and support for entrepreneurs to launch mobile vending units	\$50,000
Mission Economic Development Agency	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises	\$140,000
Mission Economic Development Agency	Business technical assistance and workforce matching, targeting small businesses	\$50,000
Office of Economic and Workforce Development	Section 108 repayment contingency	\$287,308
Opportunity Fund Northern California	Increase access to capital services, primarily targeting low-income micro-entrepreneurs	\$50,000
Renaissance Entrepreneurship Center	Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods	\$140,000
Renaissance Entrepreneurship Center	Entrepreneurial training, consultation, and support for women and men starting micro-enterprises	\$100,000
SF Shines	City's facade improvement program targeting small businesses in low-moderate income commercial neighborhoods	\$125,033

Agency Name	Project Description	2011-2012 Funding Recommendation
SFMade	Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the eastern neighborhoods in the manufacturing sector	\$65,000
South of Market Foundation	Entrepreneurial consultation, training, and support for small business owners and entrepreneurs located in the South of Market, Tenderloin and Western Addition neighborhoods	\$70,000
Southeast Asian Community Center	Entrepreneurial consultation and support for Asian and Pacific Islander small business owners	\$125,000
TMC Development Working Solutions	Increase access to capital services, primarily targeting low-income micro-entrepreneurs	\$50,000
Women's Initiative for Self Employment	Business technical assistance primarily for new and existing low-income women-owned micro-enterprises	\$50,000
Wu Yee Children's Services	Business technical assistance child care program in English and Chinese targeting new and existing child care providers	\$50,000
	Subtotal	\$1,607,341

Goal 2: Neighborhoods and communities are strong, vibrant and stable

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents

Agency Name	Project Description	2011-2012 Funding Recommendation
Booker T. Washington Community Service Center	Funding for predevelopment cost for architectural/engineering services related to buildout of a community center in larger housing project	\$75,000
Cross Cultural Family Center	Construct an extension build-out for outdoor space at the Mary Lane Infant and Toddler Center	\$100,000
Dolores Street Community Services	Capital improvements to a building at St Peter's Church that Dolores Street leases through the Archdiocese Dolores Street has operated shelter program for nearly 30 years	\$30,756

Agency Name	Project Description	2011-2012 Funding Recommendation
Donaldina Cameron House	Tenant improvements to rear program area in multipurpose neighborhood center serving Asian children youth and adults	\$100,000
Friends of the Urban Forest	Planting of 270 trees in Bayview-Hunters Point, Excelsior and Portola neighborhoods	\$40,000
Hamilton Family Center, Inc	Tenant repairs and solar heating system installation to Transitional Housing Program	\$40,000
Hearing and Speech Center of Northern California	Repair windows, parapet wall, inspect and repair roof, seal parapet cap joints, weatherproof exterior and recoat roof at facility offering hearing health services	\$98,000
Housing Services Affiliate of the Bernal Heights Neighborhood Center	Build out La Raza Centro Legal Day Labor Program kiosk within new Lowe's parking garage on Bayshore Blvd including ADA ramp, restroom, warming kitchen	\$114,793
Inner City Youth	Rebuild ramp and walkway, install an appropriate railing system, remodel bathroom as accessible, and install fire safety system at a community facility	\$58,300
Instituto Familiar de la Raza	Installation of first floor air conditioning or replacement of HVAC system	\$128,000
Mayor's Office of Housing	Capital and Public Space Improvement contingency	\$338,013
Mayor's Office of Housing	Capital and Public Space Improvement program delivery costs	\$300,000
Mayor's Office of Housing	Section 108 loan repayment for capital project	\$168,000
North of Market Neighborhood Improvement Corp.	ACT mid-Market Center for the Arts--a new arts & education facility with housing and ground floor retail/restaurant	\$60,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Northern California Community Loan Fund	Asset Management Planning for CDBG Eligible Facilities	\$50,000
San Francisco Conservation Corps	Health, safety and ADA upgrades to existing program facility located at Fort Mason, Building 102	\$120,000
San Francisco Housing Development Corporation	Build out of tenant improvement of the ground floor commercial space for restaurant	\$185,000
Telegraph Hill Neighborhood Association	Outdoor improvements to multipurpose community center	\$60,000
Tenderloin Neighborhood Development Corporation	Build-out of a Department of Public Health Primary Care Clinic in the Tenderloin	\$200,000
Young Community Developers, Inc.	Tenant improvements to vocational training/job development agency	\$99,963
	Subtotal	\$2,365,825

Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities

No CDBG-recommended projects primarily meet this objective.

Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families

Agency Name	Project Description	2011-2012 Funding Recommendation
Bernal Heights Neighborhood Center	La Raza Centro Legal - Day Labor Program - Kiosk TA	\$22,000
Compasspoint Nonprofit Services	Technical assistance, consultation and workshop vouchers for CDBG-funded agencies and City staff; community planning process for Bayview Hunters Point	\$64,560

Agency Name	Project Description	2011-2012 Funding Recommendation
Compasspoint Nonprofit Services	Capacity building services for targeted community based organizations that focus on workforce development	\$25,000
HomeownershipSF	Capacity building for a collaborative of five San Francisco agencies that provide homeownership assistance to low- and moderate-income residents	\$23,000
Mayor's Office of Housing	Consolidated Planning	\$117,000
Office of the Treasurer & Tax Collector / Earned Asset Resource Network (EARN)	Financial Education Network - San Francisco	\$14,000
Renaissance Entrepreneurship Center/San Francisco Economic Development Alliance	San Francisco Economic Development Alliance	\$22,000
Richmond District Neighborhood Center	Organizational capacity building for CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together	\$25,000
San Francisco School Alliance	SF Family Economic Success Workgroup - San Francisco Family Support Network	\$20,000
Vietnamese Youth Development Center	Capacity building plan for four agencies serving the Southeast Asian population of San Francisco	\$20,000
	Subtotal	\$352,560

Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents

Agency Name	Project Description	2011-2012 Funding Recommendation
Community Initiatives/ OARC	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in the Ocean Merced Ingleside	\$30,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Community Initiatives/ VVBIG	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in Visitacion Valley	\$65,000
Community Initiatives/EAG	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in the Excelsior	\$63,000
Community Initiatives/PNSC	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in the Portola	\$63,000
Japanese Community Youth Council (JCYC)/Japantown Task Force	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses primarily targeting small businesses and microenterprises in the Japantown commercial area	\$40,000
North of Market Neighborhood Improvement Corp.	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in the Tenderloin	\$70,000
	Subtotal	\$331,000

Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing

Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability

Agency Name	Project Description	2011-2012 Funding Recommendation
AIDS Housing Alliance	Financial education and rental subsidies primarily for transgender and LGBT youth and housing counseling	\$51,172
AIDS Legal Referral Panel of the SF Bay Area	Housing counseling, direct legal assistance and fair housing education primarily for people living with HIV/AIDS	\$45,000
Bay Area Legal Aid	Legal assistance and representation for residents of subsidized housing	\$65,000
Catholic Charities	Tenant-based rental assistance for individuals and families	\$180,860

Agency Name	Project Description	2011-2012 Funding Recommendation
Causa Justa :: Just Cause	Causa Justa: Just Cause Housing Clinic	\$38,000
Chinatown Community Development Center	Tenant counseling for primarily monolingual Chinese households	\$50,000
Compass Family Services	Housing counseling for homeless families and eviction prevention and assistance for at-risk families	\$40,000
Hamilton Family Center	Tenant-based rental assistance for individuals and families	\$136,140
Legal Assistance to the Elderly	Legal advice and representation on housing issues primarily for seniors and adults with disabilities	\$30,000
Self-Help for the Elderly	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters	\$50,000
Tides Center/Housing Rights Committee of San Francisco	Tenant counseling and eviction prevention for low-income persons	\$100,000
	Subtotal	\$786,172

Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing

Agency Name	Project Description	2011-2012 Funding Recommendation
Community Awareness & Treatment Services	Case management services for homeless women in a shelter	\$20,000
Friendship House Association of American Indians	Life skills and case management primarily for Native American adults	\$36,900
	Subtotal	\$56,900

Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education

No CDBG-recommended projects primarily meet this objective.

Objective 4: Create and maintain supportive housing

No CDBG-recommended projects primarily meet this objective.

Goal 4: Families and individuals have safe, healthy and affordable housing

Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI

Agency Name	Project Description	2011-2012 Funding Recommendation
Asian Neighborhood Design	Design technical assistance to support rehabilitation of affordable housing	\$67,000
Bernal Heights Neighborhood Center	Project management activities associated with rehabilitation of affordable housing	\$115,268
Chinatown Community Development Center	Project management activities associated with rehabilitation of affordable housing	\$162,000
Community Housing Partnership	Project management activities associated with rehabilitation of affordable housing	\$109,000
Dolores Street Community Services	Project management activities associated with rehabilitation of affordable housing	\$30,232
GP/TODCO, Inc.	Project management activities associated with rehabilitation of affordable housing	\$33,000
Mayor's Office of Housing	Housing Development Pool	\$4,105,626
Mission Housing Development Corporation	Project management activities associated with rehabilitation of affordable housing	\$30,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Tenderloin Neighborhood Development Corporation	Project management activities associated with rehabilitation of affordable housing	\$203,000
	Subtotal	\$4,855,126

Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up to 120% of AMI

No CDBG-recommended projects primarily meet this objective.

Objective 3: Reduce the barriers to access housing affordable to low and moderate-income individuals

Agency Name	Project Description	2011-2012 Funding Recommendation
Asian, Inc.	Pre- and post-purchase counseling for potential homebuyers	\$50,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Pre-purchase homebuyer education and counseling services for primarily the LGBT community	\$50,000
Independent Living Resource Center of SF	Independent Living Resource Center of San Francisco	\$55,000
Mission Economic Development Agency	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$155,000
San Francisco Community Land Trust	Information sessions, pre- and post-purchase education and counseling services regarding the land trust model	\$36,000
San Francisco Housing Development Corporation	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$70,000
The Arc Of San Francisco	Residential services for adults with developmental disabilities	\$50,000
	Subtotal	\$466,000

Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs

No CDBG-recommended projects primarily meet this objective.

Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities

No CDBG-recommended projects primarily meet this objective.

Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old

No CDBG-recommended projects primarily meet this objective.

Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock

No CDBG-recommended projects primarily meet this objective.

Goal 5: Public housing developments that were severely distressed are thriving mixed-income communities

Objective 1: Replace obsolete public housing within mixed-income developments

No CDBG-recommended projects primarily meet this objective.

Objective 2: Improve social and economic outcomes for existing public housing residents

Agency Name	Project Description	2011-2012 Funding Recommendation
Bridge Housing Corporation	Community building at San Francisco Housing Authority's Potrero Hill housing development	\$110,000
Mercy Housing California	Community building, assessment, case management, financial literacy services and leadership development/violence prevention for residents of the Sunnydale public housing development	\$175,000
Urban Strategies, Inc.	Community building at SFHA's Alice Griffith and Hunters View housing developments	\$330,000
	Subtotal	\$615,000

Objective 3: Create neighborhoods desirable to individuals and families of all income levels

No CDBG-recommended projects primarily meet this objective.

Program Income Funded Activities

Agency Name	Project Description	2011-2012 Funding Recommendation
Mayor's Office of Housing	Community Housing Rehabilitation Loan Program	\$1,100,000
Office of Economic and Workforce Development	Small business loans	\$250,000
San Francisco Redevelopment Agency	Economic development programs	\$180,000
	Subtotal	\$1,530,000

General Administration

Agency Name	Project Description	2011-2012 Funding Recommendation
Mayor's Office of Housing and Office of Economic and Workforce Development	General CDBG Administration	\$3,904,238
	Subtotal	\$3,904,238

TOTAL CDBG: \$20,620,744

ESG Program

The following is a list of funding recommendations for the 2011-2012 ESG program. The list of recommended projects is organized by five-year goals and objectives that are in the 2010-2014 Consolidated Plan. All of the ESG-recommended projects meet Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing. While a recommended project may meet more than one objective, it is only listed under its primary objective.

Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing

Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability

Agency Name	Project Description	2011-2012 Funding Recommendation
AIDS Housing Alliance	Rent subsidies and case management primarily for HIV positive clients	\$40,000
AIDS Housing Alliance	Tenant-based rental assistance for individuals and families	\$45,462
Bar Assoc. of SF Volunteer Legal Services	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless	\$72,000
Eviction Defense Collaborative, Inc.	Counseling and emergency legal assistance for tenants threatened with eviction	\$40,000
Hamilton Family Center, Inc	Housing counseling for homeless families and eviction prevention for low-income families and individuals	\$28,000
Tenderloin Housing Clinic, Inc.	Legal counseling and representation for tenants threatened with eviction	\$70,000
		\$295,462

Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing

Agency Name	Project Description	2011-2012 Funding Recommendation
Asian Women's Shelter	Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children	\$41,600
Asian Womens Shelter	Intensive case management, counseling and advocacy services primarily for Asian and Pacific Islander battered women and their children	\$40,000
Central City Hospitality House	Shelter beds primarily for homeless adult men	\$52,000
Community Awareness & Treatment Services	Shelter beds for homeless women	\$24,000
Compass Family Services	Shelter beds for homeless families	\$40,000
Dolores Street Community Services	Shelter beds for homeless men	\$26,400
Episcopal Community Services of SF	Shelter beds for homeless adults	\$52,000
Gum Moon Residence Hall	Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault	\$44,000
Hamilton Family Center, Inc	Shelter beds for homeless families	\$40,000
La Casa de las Madres	Community-based triage/crisis intervention and support services for battered women and their children	\$40,000
La Casa de las Madres	Shelter beds in a comprehensive support program for battered women and their children	\$80,000

Agency Name	Project Description	2011-2012 Funding Recommendation
Larkin Street Youth Services	Case management and transition to stable housing for homeless youth	\$46,400
Larkin Street Youth Services	Shelter beds for homeless youth	\$43,200
Providence Foundation	Shelter beds for homeless individuals	\$36,000
The Mary Elizabeth Inn	Drop-in and housing placement day center primarily for homeless women and their children	\$40,000
YMCA of San Francisco (Bayview)/United Council	Day shelter for homeless individuals	\$40,000
		\$685,600

General Administration

Agency Name	Project Description	2011-2012 Funding Recommendation
Mayor's Office of Housing	General ESG Administration	\$45,107
	Subtotal	\$45,107

TOTAL ESG: \$1,026,169

HOPWA Program

Activity Name and Location	Program Description	2011-2012 Budget
I. SAN FRANCISCO		
A. Capital Projects		
Capital improvements and operating costs at existing projects	An estimated 16 beds/units will be improved with capital and operating funding for the purpose of providing decent affordable housing.	\$645,146
Subtotal		\$645,146
B. Rental Assistance Program		
1. Tenant-Based Rental Assistance – Scattered sites (San Francisco Housing Authority)	280 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$3,195,380
2. Housing Advocacy Program (Catholic Charities)	280 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$248,714
Subtotal		\$3,444,094
C. Supportive Services and Operating Subsidies		
1. Leland House 141 Leland Avenue	45 very low-income residents living with HIV/AIDS at this Residential Care Facility for the Chronically Ill (RCF-CI) will continue to live in decent affordable supportive services enriched housing.	\$1,732,294
2. Peter Claver Community 1340 Golden Gate Avenue	32 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$802,997
3. Maitri 401 Duboce Street	14 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$514,626
4. Richard Cohen Residence 220 Dolores Street	10 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$485,930
5. Larkin Street – Assisted Care 129 Hyde Street	12 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$371,503
Subtotal		\$3,907,350
D. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)		
1. San Francisco Housing Authority 1815 Egbert Street	Sponsor of Tenant-Based Rental Assistance Program.	\$54,620
2. Catholic Charities of the Archdiocese of San Francisco	Sponsor of Leland House, Peter Claver Community, and Housing Advocacy Program.	\$183,863

Activity Name and Location	Program Description	2011-2012 Budget
180 Howard Street, Suite 100		
3. Maitri 401 Duboce Street	Sponsor of Maitri.	\$38,430
4. Dolores Street Community Services 938 Valencia Street	Sponsor of Richard Cohen Residence.	\$34,015
5. Larkin Street Youth Center 1044 Larkin Street	Sponsor of Larkin Street—Assisted Care.	\$25,354
	Subtotal	\$336,282
E. Grantee Administrative Expenses		
San Francisco Redevelopment Agency, 1 South Van Ness Ave.	Grantees are limited to 3% of awarded funds for administration costs.	\$256,944
	Subtotal	\$256,944
	Total – San Francisco	\$8,589,816

II. SAN MATEO COUNTY

A. Rental Assistance Program		
1. Housing Assistance Program Scattered Sites in San Mateo	210 very low-income persons living with HIV/AIDS will be assisted with short-term housing subsidies for the purpose of providing decent affordable housing.	\$274,889
2. Housing Assistance Services 2686 Spring Street, Redwood City	210 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$279,325
3. Housing Assistance Services 2686 Spring Street, Redwood City	20 very low-income persons living with HIV/AIDS will be provided with HUD-defined move-in costs (e.g., deposits) for the purpose of obtaining decent affordable housing.	\$40,000
	Subtotal	\$594,214
B. Supportive Services		
1. Case Management: San Mateo Co. STD/HIV Program 225 37 th Avenue, San Mateo	150 very low-income persons living with HIV/AIDS will have access to comprehensive case management and community based services for the purpose of creating suitable living environments and avoiding homelessness.	\$111,175
2. Benefits Counseling: San Mateo Co. STD/HIV Program 225 37 th Avenue, San Mateo	225 very low-income persons living with HIV/AIDS will have access to benefits counseling services for the purpose of creating suitable living environments.	\$91,008
	Subtotal	\$202,183
C. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)		
1. Mental Health Association of San Mateo 2686 Spring Street, Redwood City	Sponsor of Housing Assistance Program and related Supportive Services.	\$41,595

Activity Name and Location	Program Description	2011-2012 Budget
2. San Mateo Co. STD/HIV Program 225 37th Avenue, San Mateo	Sponsor of case management and benefits counseling program.	\$14,153
	Subtotal	\$55,748
D. Grantee Administrative Expenses		
San Mateo County AIDS Program 225 37 th Avenue, San Mateo	Grantees are limited to 3% of awarded funds for administration costs.	\$26,355
	Subtotal	\$26,355
	Total – San Mateo County	\$878,500
III. MARIN COUNTY		
A. Rental Assistance Program		
Long-term Rental Assistance Scattered Sites in Marin County	30 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$306,263
	Subtotal	\$306,263
B. Project Sponsor Administrative Expenses	(Limited to 7% of awarded funds)	
Marin Housing Authority 4020 Civic Center Drive, San Rafael	Sponsor of Long-term Rental Assistance Program.	\$23,052
	Subtotal	\$23,052
C. Grantee Administrative Expenses		
County of Marin 3501 Civic Center Drive, San Rafael	Grantees are limited to 3% of awarded funds for administration costs.	\$10,185
	Subtotal	\$10,185
	Total – Marin County	\$339,500
	Grand Total – San Francisco EMSA	\$9,807,816

G. Neighborhood Revitalization Strategy Areas

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas (NRSA).

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six NRSA neighborhoods are areas of low-income concentration as defined in San Francisco's 2010-2014 Consolidated Plan. Four of the NRSA neighborhoods, Bayview Hunters Point, Chinatown, Mission and Visitacion Valley, are also areas of minority concentration as defined in the Consolidated Plan.

	NRSA Neighborhoods	Areas of Low-Income Concentration	Areas of Minority Concentration
Bayview Hunters Point	x	x	x
Bernal Heights			x
Chinatown	x	x	x
Excelsior			x
Mission	x	x	x
Oceanview Merced Ingleside (OMI)			x
Portola			x
South of Market	x	x	
Tenderloin	x	x	
Visitacion Valley	x	x	x

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996.

In 2010, MOH and OEWD reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2010-2014 Consolidated Plan, San Francisco requested an extension of the NRSA designation for all six neighborhoods.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

1) Bayview Hunter's Point

Recent Key Advances:

- Improved commercial corridor, including new MUNI T Line
- Newly constructed Boys and Girls Club
- Invested in renovations at Malcolm X School
- Constructed Alice Griffith Opportunity Center

- Promoted jobs on the 3rd Street light-rail project – 271 residents hired
- Partnered with Wells Fargo Bank to launch a façade improvement program to stimulate commercial revitalization
- Expanded banking services of the Northeast Community Federal Credit Union (NECFCU) to mitigate the need for check cashing services
- Launched the Bayview Business Resource Center to provide technical assistance and access to capital]
- Four recently constructed mixed-use developments which provide affordable housing opportunities and commercial retail spaces
- Completed 9 façade and tenant improvements
- Attracted 10 new locally owned businesses to start up community serving business on Third Street Commercial Corridor

Persistent Needs:

- Services for senior housing
- Job training initiatives
- Crime prevention and violence prevention efforts
- Services for growing immigrant population
- Family support for CalWorks families
- Services for transitional age youth
- Services for families facing the loss of a home to foreclosure
- Continued development of the retail corridor
- Development at publicly owned parcels at Third and Oakdale
- Improved access to healthy food options
- Accessibility to technical assistance and access to capital for small business development

Five-Year Goals:

- Stimulate development for one grocery store to open
- Strengthen service provision capacity – this includes increasing culturally competent programming in a diversifying neighborhood, and supporting the development of fiscally sustainable organizations that provide needed services
- Encourage development of farmer’s market
- Revitalize Southeast One-Stop Career Link Center
- Leverage improvements to Bayview Opera House in order to stimulate cultural and economic development programming of underutilized community facilities
- Develop new mixed-income housing being developed at Hunters View
- Connect public housing residents to family supports and access to social services
- Support the Renaissance Bayview and Third Street Corridor Program’s on-going efforts to provide technical assistance and access to capital

2) Visitacion Valley

Recent Key Advances:

- Significant capital improvements to two Visitacion Valley community centers
- Expanded banking services of a credit union (NECFCU) to mitigate the need for check cashing services
- Leland Avenue Streetscape Project construction initiated, expected completion Fall 2010
- New Visitacion Valley Library construction on new site, expected completion Winter 2011
- Completed 5 façade improvements along the Leland Avenue Commercial Corridor
- Opening of a satellite One Stop Career Link Center to increase access and referrals to workforce services.
- Adopted plan for Schlage Lock site

Persistent Needs:

- Additional services providing counseling on immigration, legal, and housing rights
- More youth programming, including programs for transitional age youth

- Additional support for local organizations to increase organization capacity, collaboration and leadership within the community
- ESL services and develop Chinese language capacity at organizations
- Crime prevention efforts
- Family support services for CalWorks families
- More effective workforce development strategies
- Continued strengthening of the Leland Avenue Commercial Corridor, while being cognizant of the Schlage Lock development

Five-Year Goals:

- Support retail development along Leland Avenue corridor
- Provide intensive capacity building to community based organizations, including ability to serve increasingly diverse population
- Develop One-Stop Satellite
- Develop new mixed-income housing being developed at Sunnydale
- Connect public housing residents to family supports and access to social services
- Engage public housing residents in community building processes working towards sustainability and safety
- Improve access to public park at Sunnydale
- Develop new community resources—convert the old Schlage Lock office building to a civic use and bring new programming to fit the needs of the local population

3) Chinatown

Recent Key Advances:

- Increased capacity to deliver food, through capital investment in community based organization
- Strengthened culinary workforce training program through capital investment in commercial kitchen at community based organization
- Creation of youth center on Chinatown public housing property
- Supported creation of Chinatown coalition of organizations collaboratively working on family economic self sufficiency
- Public space improvements to two playgrounds
- Investments in Asian and Pacific Islander business assistance and asset building activities
- Wentworth Alleyway Streetscape Improvement completed as part of Chinatown Alleyway Master Plan,
- Arts Programming (Arts in the Alleys and Art in Storefronts Pilot Program) paired with alleyway improvements
- Opening of a Chinatown Career Link Center to increase workforce services provided in the area

Persistent Needs:

- Closer partnerships with health centers, clinics and hospitals providing language specific health care and dental care for Chinese residents
- Increased access to affordable housing
- Shortage of vocational English as a second language classes, targeting high growth sectors with high wage jobs
- Information to residents about the range of opportunities in these growing sectors: Healthcare, Financial Services, Construction, Hotel and Dining and Retail Trade,
- Affordable childcare
- Cleaning, greening, and safety improvements programming of alleyways in Chinatown
- Increased small business technical and economic development assistance

Five-Year Goal:

- Reduce language barriers to accessing social services and affordable housing
- Support commercially viable commercial corridor with diverse businesses

- Improve and activate Chinatown alleyways, by programming cultural activities and providing microenterprise opportunities
- Support on-site business technical assistance services and coordinate efforts with City College to provide programs for business development

4) Tenderloin

Recent Key Advances:

- Created ADA-accessible rooftop space on emergency shelter for additional client program space
- Expanded program space and other capital improvements for youth center
- Helped launch homeless women's drop-in center
- Assisted in rehabilitation of long term vacancy along Taylor Street, and assisted in the attraction of a cultural organization to fill space
- Launched façade improvement program to stimulate commercial revitalization
- Enhanced Public Art Programming throughout the community, by supporting Wonderland Exhibit and implementing Art in Storefronts Pilot Program
- Assisted in the reprogramming of liquor store to community serving grocery store

Persistent Needs:

- Improve banking and small business assistance
- Need to address over concentration of social services
- Increased supply of permanent housing for seniors, immigrants and homeless populations
- Strategies to reduce homelessness
- Increased economic stability through employment services, mainstream financial entitlements and education.
- ESL and vocational ESL programs for limited-English speaking immigrants
- Too few open space and recreational areas
- Increased crime prevention efforts, especially in regards to drug-related activities
- Reduction of blight and filling vacancies in the Tenderloin and Mid-Market areas.

Five-Year Goal:

- Support homeless prevention efforts and efforts to move homeless individuals into more stable housing
- Increase coordination of Tenderloin social service organizations
- Utilization of various resources to stimulate development in Tenderloin and Mid-Market areas
- Continue to recruit art and cultural entities as a means to stimulate retail growth and create workforce development in the community

5) Mission

Recent Key Advances:

- Supported development of multi-tenant building to house asset-building organization and construction of retail incubation space
- Supported development of new Valencia Gardens public housing
- Supported the coordination of service delivery for immigrant communities
- Supported the One-Stop Employment Center
- Launched a façade improvement program to stimulate commercial revitalization
- Increased homeownership training and education

Persistent Needs:

- More affordable housing opportunities for low and moderate-income households, including homeownership counseling
- Eviction prevention services
- Support for asset building and financial education for individuals and families
- Increased investment in services for immigrant youth and unaccompanied minors at/in risk of violence

- Space for youth activities
- Staff training and professional development in violence prevention strategies
- Investment in job training programs
- Increased access to extended hours of childcare and to out-of-school programs for children and youth grades K-12
- Improved accessibility of senior services, including increased meal provision, recreational activities, and transportation services for frail elders
- Support culturally and linguistically relevant programs for increasingly diverse communities
- Strong and stable small businesses

Five-Year Goal:

- Support commercial district revitalization
- Develop retail incubation program
- Support coordination of services at new community hub
- Coordinate with other city departments that support youth and seniors to address identified needs

6) South of Market

Recent Key Advances:

- Supported youth center providing violence prevention and youth leadership development
- Built out after school space within a larger studio and theater
- Improved business technical assistance and recent façade improvements
- Stimulated development of the Harvest Urban Market
- Supported Six on Sixth Commercial Revitalization – small business development and facade improvement plan
- Engaged in the development of revitalization plans for 7th Street corridor
- Opened a South of Market/Civic Center One Stop Career Link Center to increase workforce services provided in the area.

Persistent Needs:

- Stronger community networks and infrastructure through projects/events aimed at multiple populations and encouragement of civic engagement
- Increased residents' job readiness, placement and retention through: education, job training, assistance to immigrants on obtaining proper documentation, re-entry programs for formerly incarcerated individuals, affordable childcare
- Support community-serving businesses by providing incentives to hire residents and improving access to services/affordable business space
- Financial education and literacy programs for low income individuals and families to help them build savings/assets
- Increased affordable housing opportunities through rehabilitation and construction
- Increased availability of community facilities and improvement of public spaces/outdoor facilities
- ESL, employment, art, education, and youth programming to address needs of low income and immigrant communities
- Neighborhood childcare services near affordable housing/mixed-use developments

Five-Year Goals:

- Increase coordination of services between community based organizations
- Support eviction prevention efforts
- Support financial education and asset building programs
- Support Six on Sixth Commercial Revitalization – small business development and facade improvement plan

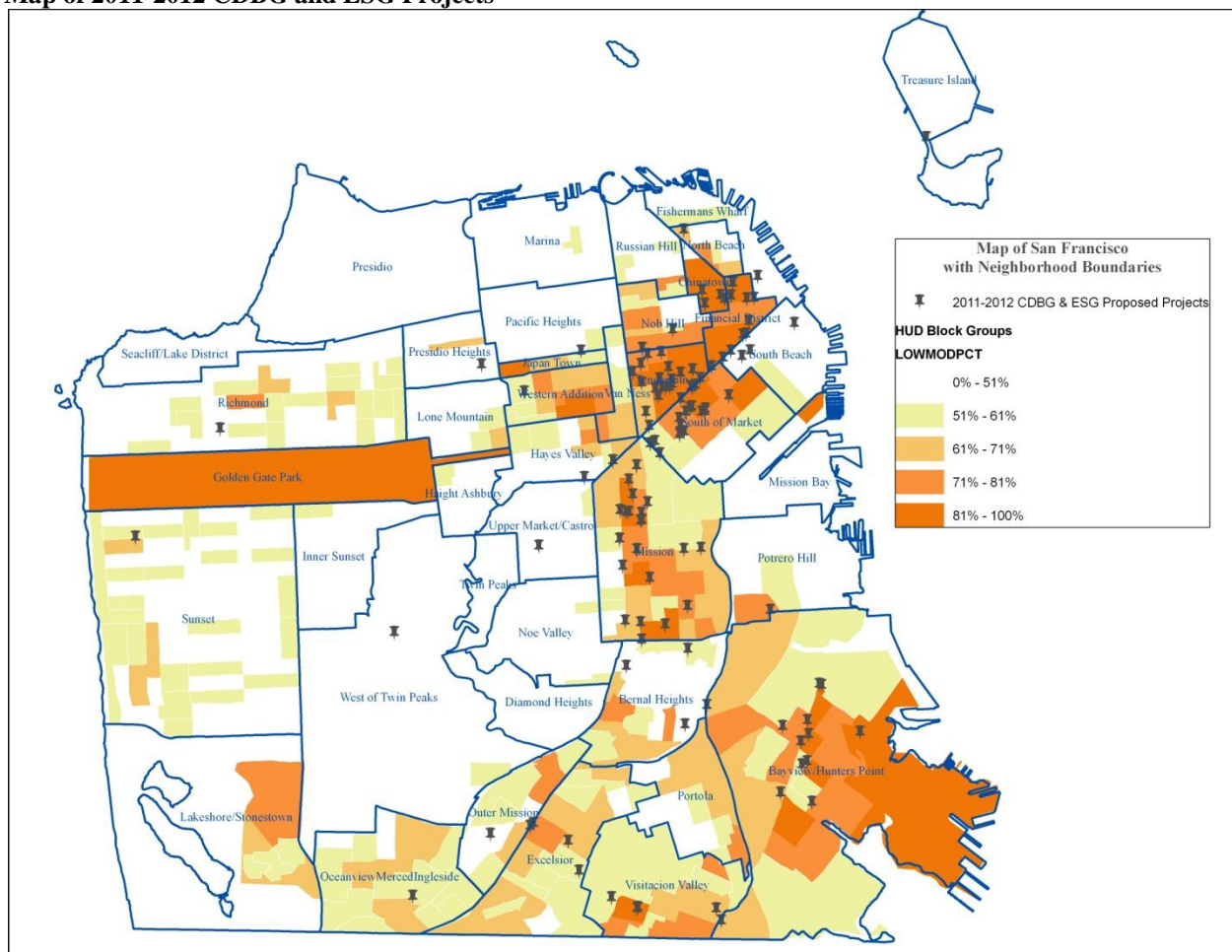
2011-2012 CDBG and ESG Projects

The Map of 2011-2012 CDBG and ESG Projects shows that the majority of the projects are located in San Francisco's six HUD-designated NRSA neighborhoods.

The map also shows that almost all of the recommended projects are located in low- and moderate-income areas, as defined by HUD. The few projects that are not located in low- and moderate-income areas target and primarily serve low- and moderate-income individuals and families. Most of San Francisco's recommended projects will serve 100% low- and moderate-income persons, and nearly all activities will target and serve individuals and families that are most in need. For example, as reported in San Francisco's 2009-2010 CAPER, of the 23,536 individuals that received CDBG- and ESG-funded direct services, 98% were low- and moderate-income.

HUD allows greater flexibility in the use of CDBG funds in the NRSAs. One benefit is that public service activities that primarily serve NRSAs are exempt from the 15% public service cap, pursuant to 24 CFR 570.204(b)(2)(ii). After this exemption, San Francisco is proposing to spend 14.6% of its 2011-2012 CDBG funds on public services. See Appendix E for a list of public service projects, including ones that primarily serve the NRSAs.

Map of 2011-2012 CDBG and ESG Projects



III. PERFORMANCE MEASURES

A. HUD CPD Outcomes and Objectives

HUD Table 3A: Summary of Specific Annual Objectives

For each of San Francisco's housing and community development objective, a HUD performance measurement objective and outcome have been indicated in the table below. For performance indicators and goals, see 2011-2012 Performance Measures Matrix below in the next subsection.

Summary of Specific Housing/Community Development Objectives

	HUD Objective	HUD Outcome
<u>Homeless Objectives</u>		
G3, O1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability	Decent Housing	Affordability
G3, O2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing	Suitable Living Environment	Availability/Accessibility
G3, O3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education	Suitable Living Environment	Availability/Accessibility
G3, O4: Create and maintain supportive housing	Decent Housing	Availability/Accessibility
<u>Special Needs Objectives</u>		
G4, O4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs	Decent Housing	Availability/Accessibility
G4, O5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities	Decent Housing	Availability/Accessibility
<u>Rental Housing</u>		
G4, O1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G5, O1: Replace obsolete public housing within mixed-income developments	Suitable Living Environment	Sustainability
G5, O3: Create neighborhoods desirable to individuals and families of all income levels	Suitable Living Environment	Sustainability
<u>Owner Housing</u>		
G4, O2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G4, O7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock	Decent Housing	Affordability

	HUD Objective	HUD Outcome
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents	Suitable Living Environment	Sustainability
<u>Public Services Objectives</u>		
G1, O1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services	Suitable Living Environment	Availability/Accessibility
G1, O2: Support the healthy development of families and individuals	Suitable Living Environment	Availability/Accessibility
G1, O3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency	Economic Opportunity	Availability/Accessibility
G1, O4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents	Economic Opportunity	Availability/Accessibility
G1, O5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment	Economic Opportunity	Availability/Accessibility
G1, O6: Increase access to workforce services for populations underserved by the workforce development system	Economic Opportunity	Availability/Accessibility
G1, O7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers	Economic Opportunity	Availability/Accessibility
G2, O2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities	Suitable Living Environment	Sustainability
G5, O2: Improve social and economic outcomes for existing public housing residents	Suitable Living Environment	Sustainability
<u>Economic Development Objectives</u>		
G1, O8: Establish, enhance, and retain small businesses and micro-enterprises	Economic Opportunity	Affordability
G2, O4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents	Suitable Living Environment	Sustainability
<u>Other Objectives - Policy/Planning Objectives</u>		
G2, O3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families	Suitable Living Environment	Availability/Accessibility

B. 2011-2012 Performance Measures Matrix

GOAL 1: FAMILIES AND INDIVIDUALS ARE HEALTHY AND ECONOMICALLY SELF-SUFFICIENT				
Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	AIDS Legal Referral Panel of the SF Bay Area	Legal counseling and representation	195	\$37,000
2	Arab Cultural and Community Center	Case management and supportive services	60	\$50,000
3	Asian Law Caucus	Legal counseling and representation	145	\$52,000
4	Asian Pacific American Community Center	Information and referral	500	\$57,000
5	Bay Area Legal Aid	Legal counseling and representation	220	\$40,000
6	Central American Resource Center (CARECEN)	Legal counseling and representation	750	\$50,000
7	Community United Against Violence	Case management and supportive services	35	\$50,000
8	Community Youth Center-San Francisco (CYC-SF)	Information and referral	150	\$50,000
9	Compass Community Services	Case management and supportive services	88	\$37,000
10	Dolores Street Community Services	Legal counseling and representation	35	\$29,995
11	Donaldina Cameron House	Case management and supportive services	50	\$50,000
		Educational services	45	
12	Filipino-American Development Foundation: Filipino Community Center	Information and referral	100	\$75,000
13	Hearing and Speech Center of Northern California	Information and referral	200	\$38,000
14	Instituto Laboral de la Raza	Legal counseling and representation	600	\$65,000
15	La Raza Centro Legal	Legal counseling and representation	350	\$90,000
16	La Raza Community Resource Center	Legal counseling and representation	200	\$55,000
17	Mission Neighborhood Health Center	Case management and supportive services	16	\$30,000
18	Nihonmachi Legal Outreach	Legal counseling and representation	486	\$90,000
19	Samoan Community Development Center	Information and referral	65	\$50,000
20	Swords to Plowshares Veterans Rights Organization	Legal counseling and representation	100	\$81,000
21	Vietnamese Community Center of SF	Information and referral	120	\$50,000
22	Vietnamese Elderly Mutual Assistance Association	Information and referral	100	\$35,500
	Subtotals for G1, O1	# of people receiving information and referral	1,235	
		# of people receiving legal counseling and representation	3,081	

		# people receiving educational services, including ESL/VESL, parenting classes, technology training	45	
		# of people receiving case management services	249	
				\$1,162,495
Objective 2: Support the healthy development of families and individuals				
This objective will be achieved with non-Consolidated Plan funding sources.				
Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Mission Asset Fund	Financial education	70	\$40,000
2	Mission SF Federal Credit Union	Financial education	100	\$50,000
3	Northeast Community Federal Credit Union	Financial education	185	\$50,000
	Subtotals for G1, O3	# of people receiving financial education linked to financial goals, including improved credit, increased assets, opening IDA accounts and becoming banked	355	\$140,000
Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Asian Neighborhood Design	Case management and supportive services	10	\$50,000
		Industry-specific vocational training	9	
2	Charity Cultural Services Center	Case management and supportive services	35	\$75,000
		Industry-specific vocational training	32	
3	Friends of the Urban Forest	Case management and supportive services	30	\$55,000
		Industry-specific vocational training	27	
4	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Case management and supportive services	25	\$65,000
		Industry-specific vocational training	22	
5	In-Home Supportive Services Consortium of San Francisco, Inc.	Case management and supportive services	65	\$50,000
		Industry-specific vocational training	59	
6	Jewish Vocational and Career Counseling Service	Case management and supportive services	52	\$55,000
		Industry-specific vocational training	47	

7	Mission Language and Vocational School, Inc.	Case management and supportive services	21	\$65,000
		Industry-specific vocational training	19	
8	San Francisco Conservation Corps	Case management and supportive services	30	\$96,049
		Industry-specific vocational training	20	
9	Self-Help for the Elderly	Case management and supportive services	32	\$75,000
		Industry-specific vocational training	32	
	Subtotals for G1, O4	# of people receiving case management and supportive services	300	
		# of people receiving industry-specific vocational training	267	
				\$586,049
Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Booker T. Washington Community Service Center	Transitional age youth services	50	\$50,000
2	Brothers Against Guns	Transitional age youth services	25	\$50,000
3	Community Youth Center-San Francisco (CYC-SF)	Transitional age youth services	50	\$50,000
4	Conscious Youth Media Crew	Transitional age youth services	15	\$36,400
5	Filipino American Development Foundation/Pin@y Educational Partnerships	Transitional age youth services	45	\$50,000
6	Lavender Youth Rec. & Info. Ct.(LYRIC)	Transitional age youth services	15	\$50,000
7	Mission Neighborhood Centers	Transitional age youth services	60	\$50,000
8	Sunset District Comm. Develop. Corp.	Transitional age youth services	30	\$55,000
9	Together United Recommitted Forever (T.U.R.F.)	Transitional age youth services	25	\$50,000
10	United Playaz	Transitional age youth services	50	\$55,000
11	Urban Services YMCA	Transitional age youth services	40	\$50,000
12	YMCA of San Francisco (Bayview)	Transitional age youth services	50	\$50,000
	Subtotals for G1, O5	# of transitional age youth receiving leadership, life skills, mentoring, case management, GED preparation and educational support	455	\$596,400
Objective 6: Increase access to workforce services for populations underserved by the workforce development system				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	APA Family Support Services	Case management and supportive services	48	\$52,000

		Barrier removal services	48	
		Basic educational services	35	
2	Arriba Juntos	Basic educational services	67	\$100,000
3	Central City Hospitality House	Case management and supportive services	29	\$50,000
		Barrier removal services	29	
4	Chinese for Affirmative Action	Basic educational services	114	\$75,000
5	Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Case management and supportive services	32	\$50,000
		Barrier removal services	32	
6	Community Housing Partnership	Case management and supportive services	50	\$50,000
		Barrier removal services	50	
7	Episcopal Community Services of SF	Basic educational services	65	\$108,000
8	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Case management and supportive services	60	\$80,000
9	Mission Hiring Hall, Inc.	Case management and supportive services	200	\$100,000
		Barrier removal services	200	
10	Mujeres Unidas y Activas	Case management and supportive services	46	\$50,000
		Barrier removal services	46	
		Basic educational services	30	
11	Office of Economic and Workforce Development			\$167,638
12	Positive Resource Center	Case management and supportive services	87	\$75,000
		Barrier removal services	87	
13	Renaissance Parents of Success	Case management and supportive services	45	\$50,000
		Barrier removal services	45	
14	Toolworks	Case management and supportive services	55	\$50,000
		Barrier removal services	55	
15	Upwardly Global	Case management and supportive services	49	\$50,000
		Barrier removal services	49	
16	Walden House	Basic educational services	65	\$60,000
17	Young Community Developers	Basic educational services	50	\$53,000
	Subtotals for G1, O6	# of people receiving basic educational services including Adult Basic Education and VESL/ESL	426	
		# of people receiving barrier removal services	641	

		# of people receiving case management and supportive services	701	
				\$1,220,638
Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers				
This objective will be achieved with Workforce Investment Act funding.				
Objective 8: Establish, enhance, and retain small businesses and micro-enterprises				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	CCSF Small Business Development Center	# of start-ups assisted	55	\$150,000
		# of existing businesses assisted	55	
		# of existing businesses expansions	35	
		# of loans made	15	
		# of jobs created	49	
		# of jobs retained	15	
2	Community Center Pjt of S.F dba The San Francisco LGBT Community Center	# of start-ups assisted	25	\$40,000
		# of existing businesses assisted	19	
		# of existing businesses expansions	9	
3	La Cocina	# of start-ups assisted	10	\$65,000
		# of existing businesses assisted	21	
		# of jobs created	10	
		# of jobs retained	5	
4	La Cocina	# of start-ups assisted	15	\$50,000
		# of jobs created	4	
5	Mission Economic Development Agency	# of start-ups assisted	10	\$50,000
		# of existing businesses assisted	10	
		# of jobs created	20	
6	Mission Economic Development Agency	# of start-ups assisted	50	\$140,000
		# of existing businesses assisted	47	
		# of existing businesses expansions	13	
		# of loans made	8	
		# of jobs created	40	
		# of jobs retained	30	
7	Opportunity Fund Northern California	# of existing businesses assisted	25	\$50,000
		# of existing businesses expansions	25	
		# of loans made	25	

		# of jobs created	5	
		# of jobs retained	30	
8	Renaissance Entrepreneurship Center	# of start-ups assisted	10	\$140,000
		# of existing businesses assisted	11	
		# of existing businesses expansions	3	
		# of loans made	2	
		# of jobs created	8	
		# of jobs retained	5	
9	Renaissance Entrepreneurship Center	# of start-ups assisted	25	\$100,000
		# of existing businesses assisted	30	
		# of existing businesses expansions	15	
		# of loans made	8	
		# of jobs created	12	
		# of jobs retained	15	
10	SF Shines Façade Program	# of existing businesses assisted	4	\$125,033
11	SF Made	# of existing businesses assisted	75	\$65,000
		# of jobs created	20	
		# of jobs retained	200	
12	South of Market Foundation	# of start-ups assisted	25	\$70,000
		# of existing businesses assisted	30	
		# of existing businesses expansions	5	
		# of loans made	5	
		# of jobs created	20	
		# of jobs retained	10	
13	Southeast Asian Community Center	# of start-ups assisted	4	\$125,000
		# of existing businesses assisted	44	
		# of loans made	7	
		# of jobs created	14	
		# of jobs retained	6	
14	TMC Development Working Solutions	# of start-ups assisted	31	\$50,000
		# of existing businesses assisted	31	
		# of loans made	10	
		# of jobs created	20	
15	Women's Initiative for Self Employment	# of start-ups assisted	25	\$50,000
		# of existing businesses assisted	40	

		# of existing businesses expansions	10	
		# of loans made	5	
		# of jobs created	25	
		# of jobs retained	15	
16	Wu Yee Children's Services	# of start-ups assisted	20	\$50,000
		# of existing businesses assisted	24	
		# of existing businesses expansions	4	
		# of jobs created	15	
		# of jobs retained	2	
	Subtotals for G1, O8	# of start-ups assisted	305	
		# of existing businesses assisted	466	
		# of existing businesses expansions	119	
		# of loans made to small businesses and micro-enterprises	85	
		# of jobs created	262	
		# of jobs retained	333	
				\$1,320,033
GOAL 2: NEIGHBORHOODS AND COMMUNITIES ARE STRONG, VIBRANT AND STABLE				
Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Booker T. Washington Community Service Center	# of facilities	1	\$75,000
2	Cross Cultural Family Center	# of facilities	1	\$100,000
3	Dolores Street Community Services	# of facilities	1	\$30,756
4	Donaldina Cameron House	# of facilities	1	\$100,000
5	Friends of the Urban Forest	# of sites greened	135	\$40,000
6	Hamilton Family Center, Inc.	# of facilities	1	\$40,000
7	Hearing and Speech Center of Northern California	# of facilities	1	\$98,000
8	Housing Services Affiliate of the Bernal Heights Neighborhood Center	# of facilities	1	\$114,793
9	Inner City Youth	# of facilities	1	\$58,300
10	Instituto Familiar de la Raza	# of facilities	1	\$128,000
11	North of Market Neighborhood Improvement Corp.	# of facilities	1	\$60,000
12	Northern California Community Loan Fund	# of facilities	1	\$50,000
13	San Francisco Conservation Corps	# of facilities	1	\$120,000

14	San Francisco Housing Development Corporation	# of facilities	1	\$185,000
15	Section 108 Loan Repayment for capital projects	# of facilities	1	\$168,000
16	Telegraph Hill Neighborhood Association	# of facilities	1	\$60,000
17	Tenderloin Neighborhood Development Corporation	# of facilities	1	\$200,000
18	Young Community Developers, Inc.	# of facilities	1	\$99,963
19	Contingency (for existing capital and public space improvement projects)	# of facilities	0	\$338,013
	Subtotals for G2, O1	# of facilities constructed or rehabilitated that incorporates green construction principles	17	
		# of sites greened	135	
				\$2,065,825
Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities				
No CDBG- or ESG-recommended projects primarily meet this objective				
Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Bernal Heights Neighborhood Center	# of CBOs receiving technical assistance	1	\$22,000
2	Compasspoint Nonprofit Services	# of CBOs receiving technical assistance	50	\$64,560
3	Compasspoint Nonprofit Services	# of CBOs receiving technical assistance	1	\$25,000
4	HomeownershipSF	# of CBOs supported in collaboratives	5	\$23,000
5	Mayor's Office of Housing Consolidated Planning			\$117,000
6	Office of the Treasurer & Tax Collector / Earned Asset Resource Network (EARN)	# of CBOs receiving technical assistance	30	\$14,000
7	Renaissance Entrepreneurship Center/San Francisco Economic Development Alliance	# of CBOs supported in collaboratives	9	\$22,000
8	Richmond District Neighborhood Center	# of CBOs supported in collaboratives	5	\$25,000
9	San Francisco School Alliance	# of CBOs receiving technical assistance	10	\$20,000
10	Vietnamese Youth Development Center	# of CBOs supported in collaboratives	4	\$20,000
	Subtotals for G2, O3	# of CBOs receiving technical assistance	92	
		# of CBOs supported in collaboratives that strengthen services and infrastructure	23	
				\$352,560

Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Community Initiatives/EAG	# of start-ups assisted	5	\$63,000
		# of existing businesses assisted	20	
		# of businesses receiving safety consultation	10	
		# of businesses attracted, retained and expanded	5	
		# of façade improvements and beautification	5	
		# of jobs created	5	
2	Community Initiatives/OARC	# of existing businesses assisted	20	\$30,000
		# of businesses receiving safety consultation	10	
		# of businesses attracted, retained and expanded	5	
3	Community Initiatives/PNSC	# of existing businesses assisted	20	\$63,000
		# of businesses receiving safety consultation	5	
		# of businesses attracted, retained and expanded	3	
		# of façade improvements and beautification	5	
4	Community Initiatives/VVBIG	# of start-ups assisted	1	\$65,000
		# of existing businesses assisted	32	
		# of businesses receiving safety consultation	5	
		# of businesses attracted, retained and expanded	5	
		# of façade improvements and beautification	5	
		# of jobs created	1	
5	Japanese Community Youth Council (JCYC)/Japantown Task Force	# of existing businesses assisted	10	\$40,000
6	North of Market Neighborhood Improvement Corp.	# of existing businesses assisted	10	\$70,000
		# of businesses attracted, retained and expanded	5	
		# of façade improvements and beautification	2	
	Subtotals for G2, O4	# of start-ups assisted	6	
		# of existing businesses assisted	112	
		# of businesses receiving safety consultation	30	

		# of businesses attracted, retained and expanded	23	
		# of façade improvements and beautification	17	
		# of jobs created and retained	6	
				\$331,000
GOAL 3: FORMERLY HOMELESS INDIVIDUALS AND FAMILIES ARE STABLE, SUPPORTED AND LIVE IN PERMANENT HOUSING				
Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	AIDS Housing Alliance	Representation and/or tenants' rights counseling	550	\$51,172
		# of people avoiding eviction	10	
2	AIDS Housing Alliance (ESG)	Representation and/or tenants' rights counseling	20	\$40,000
		# of people avoiding eviction	20	
3	AIDS Housing Alliance (ESG TBRA)	# of people avoiding eviction	5	\$45,462
		Rental assistance	25	
4	AIDS Legal Referral Panel of the SF Bay Area	Representation and/or tenants' rights counseling	130	\$45,000
		# of people avoiding eviction	35	
5	Bar Assoc. of SF Volunteer Legal Services (ESG)	Representation and/or tenants' rights counseling	280	\$72,000
		# of people avoiding eviction	196	
6	Bay Area Legal Aid	Representation and/or tenants' rights counseling	110	\$65,000
		# of people avoiding eviction	30	
7	Catholic Charities (CDBG TBRA)	# of people avoiding eviction	70	\$180,860
		Rental assistance	70	
8	Causa Justa:: Just Cause	Representation and/or tenants' rights counseling	300	\$38,000
		# of people avoiding eviction	86	
9	Chinatown Community Development Center	Representation and/or tenants' rights counseling	250	\$50,000
		# of people avoiding eviction	75	
10	Compass Community Services	Representation and/or tenants' rights counseling	60	\$40,000

		# of people avoiding eviction	20	
11	Eviction Defense Collaborative, Inc. (ESG)	Representation and/or tenants' rights counseling	400	\$40,000
		# of people avoiding eviction	300	
12	Hamilton Family Center, Inc (ESG)	Representation and/or tenants' rights counseling	80	\$28,000
		# of people avoiding eviction	40	
13	Hamilton Family Center, Inc (CDBG TBRA)	# of people avoiding eviction	30	\$136,140
		Rental assistance	40	
14	Legal Assistance to the Elderly	Representation and/or tenants' rights counseling	216	\$30,000
		# of people avoiding eviction	30	
15	Self-Help for the Elderly	Representation and/or tenants' rights counseling	530	\$50,000
		# of people avoiding eviction	50	
16	Tenderloin Housing Clinic, Inc. (ESG)	Representation and/or tenants' rights counseling	40	\$70,000
		# of people avoiding eviction	22	
17	Tides Center/Housing Rights Committee of San Francisco	Representation and/or tenants' rights counseling	250	\$100,000
		# of people avoiding eviction	100	
	Subtotals for G3, O1	# of people receiving representation and/or tenants' rights counseling	3,216	
		# of people avoiding eviction	1,119	
		# of people receiving rental assistance	135	
				\$1,081,634
Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Asian Women's Shelter (ESG)	Shelter, including supportive services	50	\$41,600
		Transitioning from shelter to housing	33	
2	Asian Women's Shelter (ESG)	Shelter, including supportive services	55	\$40,000
		Transitioning from shelter to housing	33	
3	Central City Hospitality House (ESG)	Shelter, including supportive services	100	\$52,000
		Transitioning from shelter to housing	10	

4	Community Awareness & Treatment Services	Shelter, including supportive services	55	\$20,000
5	Community Awareness & Treatment Services (ESG)	Shelter, including supportive services	55	\$24,000
		Transitioning from shelter to housing	45	
6	Compass Community Services (ESG)	Shelter, including supportive services	88	\$40,000
		Transitioning from shelter to housing	10	
7	Dolores Street Community Services (ESG)	Shelter, including supportive services	32	\$26,400
		Transitioning from shelter to housing	6	
8	Episcopal Community Services of SF (ESG)	Shelter, including supportive services	57	\$52,000
		Transitioning from shelter to housing	6	
9	Friendship House Association of American Indians	Shelter, including supportive services	10	\$36,900
		Transitioning from shelter to housing	9	
10	Gum Moon Residence Hall (ESG)	Shelter, including supportive services	15	\$44,000
		Transitioning from shelter to housing	15	
11	Hamilton Family Center, Inc (ESG)	Shelter, including supportive services	45	\$40,000
		Transitioning from shelter to housing	6	
12	La Casa de las Madres (ESG)	Shelter, including supportive services	35	\$80,000
		Transitioning from shelter to housing	9	
13	La Casa de las Madres (ESG)	Shelter, including supportive services	42	\$40,000
		Transitioning from shelter to housing	3	
14	Larkin Street Youth Services (ESG)	Shelter, including supportive services	120	\$46,400
		Transitioning from shelter to housing	60	
15	Larkin Street Youth Services (ESG)	Shelter, including supportive services	20	\$43,200
16	Providence Foundation (ESG)	Shelter, including supportive services	24	\$36,000
		Transitioning from shelter to housing	8	
17	The Mary Elizabeth Inn (ESG)	Shelter, including supportive services	90	\$40,000
		Transitioning from shelter to housing	15	
18	YMCA of San Francisco (Bayview)/United Council/United Council of Human Services (ESG)	Shelter, including supportive services	320	\$40,000
		Transitioning from shelter to housing	20	
	Subtotals for G3, O2	# of people receiving shelter, including supportive services	1,213	
		# of people transitioning from shelter to more stable housing	288	
				\$742,500

Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education				
No CDBG-r or ESG-recommended projects primarily meet this objective.				
GOAL 4: FAMILIES AND INDIVIDUALS HAVE SAFE, HEALTHY AND AFFORDABLE HOUSING				
Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Asian Neighborhood Design			\$67,000
2	Bernal Heights Neighborhood Center	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$115,268
3	Chinatown Community Development Center	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$162,000
4	Community Housing Partnership	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$109,000
5	Dolores Street Community Services	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$30,232
6	GP/TODCO, Inc.	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$33,000
7	Mayor's Office of Housing Housing Development Pool	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$4,105,626
8	Mission Housing Development Corporation	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$30,000
9	Tenderloin Neighborhood Development Corporation	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	Multi-year goal ¹	\$203,000
10	Multiple recipients of MOH & SFRA financing from prior years	# of new affordable rental units completed	120	³

11	Multiple recipients of MOH & SFRA financing from prior years	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	101	³
	Subtotals for G4, O1	# of new affordable rental units completed	120	
		# of new affordable rental units completed through acquisition and rehabilitation or conversion of an existing property	0	
		# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	101	
		# of affordable rental units created through the City's Inclusionary Housing Program		
				\$4,855,126
Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up to 120% of AMI				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Asian Inc.	Post-purchase, default and foreclosure prevention counseling	50	listed under Goal 4, Objective 3
		# of homeowners avoiding foreclosure	5	
2	Mission Economic Development Agency	Post-purchase, default and foreclosure prevention counseling	300	listed under Goal 4, Objective 3
		# of homeowners avoiding foreclosure	50	
3	San Francisco Housing Development Corporation	Post-purchase, default and foreclosure prevention counseling	150	listed under Goal 4, Objective 3
		# of homeowners avoiding foreclosure	24	
4	MOH financing for acquisition of small properties (for co-op ownership)	# of homeownership opportunities created through new limited equity cooperative housing	20	
5	MOH & Redevelopment Agency financing for preservation of co-operative owned housing	# of HUD financed limited equity cooperative housing units preserved	151	
6	MOH First Time Homebuyer Downpayment Assistance Programs	# of first time homebuyers receiving financial assistance	60	²
7	City of San Francisco Inclusionary Zoning Program	# of new first-time homeowners in BMR		²
8	MOH Home Rehabilitation Programs	# of homes rehabilitated	5	²

9	MOH & Redevelopment Agency financing for development of new homeownership units	# of new affordable homes completed	32	2
	Subtotals for G4, O2	# of first time homebuyers receiving financial assistance	60	
		# of homeowners receiving post-purchase, default, and foreclosure prevention services	500	
		# of homeowners avoiding foreclosure	79	
		# of HUD financed limited equity cooperative housing units at risk of insolvency or conversion to market-rate that were supported	151	
		# of new first-time homeowners in below market rate homes (BMR) through the City's Inclusionary Housing Program		
		# of homeownership opportunities created through new limited equity cooperative housing	20	
		# of new affordable homes completed	32	
		# of homes rehabilitated	5	
Objective 3: Reduce the barriers to access housing affordable to low- and moderate-income individuals				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Asian, Inc.	Pre-purchase counseling and education	200	\$50,000
		Homeowners created	25	
2	Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Pre-purchase counseling and education	110	\$50,000
		Homeowners created	8	
3	Independent Living Resource Center of SF	Rental housing counseling	120	\$55,000
4	Mission Economic Development Agency	Pre-purchase counseling and education	185	\$155,000
		Homeowners created	25	
5	San Francisco Community Land Trust	Pre-purchase counseling and education	65	\$36,000
6	San Francisco Housing Development Corporation	Pre-purchase counseling and education	50	\$70,000
		Homeowners created	10	
7	The Arc Of San Francisco	Rental housing counseling	22	\$50,000

8	MOH Housing Opportunity Updates	# of subscribers receiving regular updates on affordable rental and homeownership opportunities through a centralized online resource		²
	Subtotals for G4, O3	# of renters receiving counseling assistance to find and/or maintain housing appropriate for their needs and budget	142	
		# of potential first-time home-buyers receiving pre-purchase counseling and education services	610	
		# of homeowners created	68	
		# of subscribers who will receive regular updates on affordable rental and homeownership opportunities through a centralized online resource		
				\$466,000
Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with special needs				
1	Multiple recipients of MOH & SFRA financing in prior years	Acquire, rehabilitate or construct new units in partnership with community-based non-profits	90	³
2	Leland House	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	45	\$1,842,939
3	Peter Claver	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	32	\$859,206
4	Dolores Street Community Services	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	10	\$519,945
5	Larkin Street Youth Services	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	12	\$396,857
6	Maitri	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	14	\$553,056

7	MOH Local Operating Subsidy Program	# of units in supportive housing developments receiving operating and leasing subsidies	777	²
8	SFRA HOPWA Program	# of units in supportive housing developments receiving operating subsidies	16	\$645,146
	Subtotals for G4, O4	Acquire, rehabilitate or construct new units in partnership with community-based non-profits	90	
		# of beds in residential care facilities for the chronically ill that will be supported on an annual basis with funding for services and operations	113	
		# of units in supportive housing developments receiving operating and leasing subsidies	793	
				\$4,817,151
Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Multiple recipients of MOH & SFRA financing in prior years	Percent of new City supported affordable rental units that will be accessible/adaptable	120 (100%)	³
2	Multiple recipients of MOH & SFRA financing in prior years	# of units with improved accessibility features for people with disabilities in private and non-profit owned low-income housing	50	³
	Subtotals for G4, O5	Percent of new City supported affordable rental units that will be accessible/adaptable	100%	
		# of units with improved accessibility features for people with disabilities in private and non-profit owned low-income housing	50	
Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	MOH Lead Program	# of families involved in childcare who become enrolled in lead hazard reduction and remediation	2	²
		# of children reached with information about lead poisoning	250	

		# of tenants reached with information about lead issues	500	
		# of tenants referred for tenant/ landlord issue counseling	10	
		# of lead workers trained on lead post-remediation cleaning practices and insure that they are hired for MOH sponsored lead remediation projects		
		# of trainings held in collaboration with the Department of Public Health. Each training will utilize the curriculum established by the EPA for lead worker training.	2	
		# of households enrolled in the Section 8 program who will undertake lead hazard control in their properties through the Lead Program.	30	
		# of tenants and/or landlords referred that require education and clarification on participation in the lead program to the Rent Board	30	
		# lead workers trained on lead-based paint work practices	30	
Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	MOH Green Rehab Program	# of affordable housing units with improved energy and water efficiency in affordable multifamily developments (2 year goal)	300	TBD
		# of owned homes with improved energy and water efficiency, including installation of solar panels in single family homes (2 year goal)	10	
		Total amount of annual utility expense savings for MOH multifamily affordable housing (2 year goal)	\$42,000	

GOAL 5: PUBLIC HOUSING DEVELOPMENTS THAT WERE SEVERELY DISTRESSED ARE THRIVING MIXED-INCOME COMMUNITIES				
Objective 1: Replace obsolete public housing within mixed-income developments				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	HOPE SF Developments	% of residents in good standing who will have the right to revitalized housing onsite after construction is completed		²
		# of pre-existing public housing units that will be replaced with new Housing Authority- assisted units		
		# of new affordable rental units developed		
		# of new affordable homeownership units developed		
		# of new market-rate units developed		
		% compliance with Mandatory Green Communities Criteria in each building		
		# of points from Optional Green Communities Criteria earned by each building		
Objective 2: Improve social and economic outcomes for existing public housing residents				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Bridge Housing Corporation	# of public housing residents receiving a referral to one or more needed service	20	\$110,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities	75	
2	Mercy Housing California	# of public housing residents receiving a referral to one or more needed service	118	\$175,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities	63	

3	Urban Strategies, Inc.	# of public housing residents receiving a referral to one or more needed service	110	\$330,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities	180	
	Subtotals for G5, O2	# of public housing residents receiving a referral to one or more needed service	248	
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities	318	
				\$615,000
Objective 3: Create neighborhoods desirable to both low and middle-income individuals and families				
	Organization	Performance measure	Goal	2011-2012 Recommendation
1	Three HOPE SF organizations listed under Goal 5, Objective 2	# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties	6	
		# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance	67	
2	HOPE SF Leadership Academy	# of adult residents who are referred to the HOPE SF Leadership academy	22	
3	HOPE SF Youth Academy	# of youth residents who are referred to the HOPE SF Youth Academy		

	Subtotals for G5, O3	# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties	6	
		# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance	67	
		# of adult residents who are referred to the HOPE SF Leadership academy	22	
		# of youth residents who are referred to the HOPE SF Youth Academy		
¹	The goal will be achieved in a subsequent year. The goal will be listed in the Action Plan of the program year that it will be achieved.			
²	Activity is supported by non-Consolidated Plan funding.			
³	Activity was supported with prior year funding (including Consolidated Plan sources and non-Consolidated Plan sources) and goal will be achieved in this program year.			

IV. INSTITUTIONAL PARTNERS AND COORDINATION

A. Community Development Service Delivery System

This section describes the institutional structure through which San Francisco implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of San Francisco's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

Private Sector

City staff works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organization submits a proposal to a local business for funding, and the business consults with City staff regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit organizations makes an inquiry to City staff who discuss the proposal.

The City and the private sector engage in dialogue to better inform our mutual community investments. The City is working to strengthen its private sector communications to better leverage and coordinate resources.

Non-profit Organizations

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of the City in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for receiving information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. The City has already begun an initiative to engage non-profits in organizational and programmatic capacity building to strengthen the effective and efficient delivery of services.

Public Institutions

It is the City's policy to coordinate community development activities among its agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. The Mayor's Office of Housing, San Francisco Redevelopment Agency, Office of Economic and Workforce Development, Department of Children, Youth and Their Families, Human Services Agency, Department on the Status of Women, and the Department of Aging and Adult Services confer regularly with each other on subjects such as applicant capacity and community needs.

San Francisco uses the proposal review process as an opportunity to engage departments in a dialogue about the current developments and priorities in other City departments. This dialogue aids the City in being more strategic in the investment of CDBG dollars.

Organizational Relationship Between the City and the Public Housing Authority

The nature of the City's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. City departments work with the SFHA to identify needs of housing authority residents and has provided funding for capital needs on housing authority sites.

Summary of Strengths and Weaknesses

Overall, the City has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

B. Housing Development Delivery System

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

General Structure of the Housing Development System

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in decision-making at the project level on affordable housing developments in the City. Coordination also exists at the level of individual project funding decisions. Members of the Mayor's Office of Housing, San Francisco Redevelopment Agency, Department of Public Health and Human Services Agency comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor and the Redevelopment Commission for affordable housing development throughout the City. MOH and SFRA work closely to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis to seek applications for particular types of developments. RFPs and NOFAs are generally issued for projects to serve specific populations (family renters, single adults, seniors, people requiring supportive services, etc.). Staff jointly develops funding and general policy recommendations to the Loan Committee.

The Roles of Local Government Entities in Affordable Housing Production

Mayor's Office of Housing (MOH)

The Mayor's Office of Housing is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOH include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOH administers the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and housing counseling subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investment Partnerships Program.
- Administration of HUD special and competitive grants for housing including Lead-Based Paint Hazard Reduction Grants.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program, Hotel Tax Fund, the Jobs-Housing Linkage Program, and (jointly with the San Francisco Redevelopment Agency) the citywide Affordable Housing Program funded by tax increment funds. In certain cases, where another City department administers fund, MOH makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, HUD's Section 202, Section 312, and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the City's Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.

- In coordination with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.
- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

San Francisco Redevelopment Agency

The Redevelopment Agency has redevelopment plans in 11 project areas and three survey areas. The more recent project areas adopted by the Agency, such as Mission Bay, Transbay, Bayview Hunters Point, and Hunters Point Shipyard, include significant housing opportunities. The SFRA is accountable to its Commission which establishes policy for development and provides financing for affordable housing developments. The Agency enters into development agreements with developers, establishes its own land use controls and conducts its own project approvals, some of which include affordable housing. Currently, it has its own technical staff to assist in all its activities, including affordable housing monitoring. SFRA also administers the Housing Opportunities for People with AIDS (HOPWA) program for the three Bay Area counties. The Redevelopment Commission also acts as the Housing Committee for the Affordable Housing and Homeownership Bond Program, advising the Mayor on program policies and recommending rental projects for funding.

San Francisco Housing Authority

The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30% of their income for rent), but its budget and activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the City's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven-member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

The Authority administers over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, Moderate Rehabilitation and McKinney Program rent. The Authority also manages over \$9 million annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated public housing units.

Office of Economic and Workforce Development

The Office of Economic and Workforce Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. OEWD promotes international commercial opportunities, hiring and employment needs, and provides information on access to capital and other incentives.

Planning Commission and Planning Department

The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970s, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements,

inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

Human Service Agency

The Human Services Agency (HSA) administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City departments. HSA administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. HSA also administers the McKinney Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

Department of Public Health

DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five district health centers, and mental health centers throughout the City. Community Mental Health Services (CMHS), a division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. MOH's Lead Hazard reduction staff works closely with DPH.

Human Rights Commission

The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The Commission protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and advocates for the protection of disenfranchised groups. The Commission monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

Rent Stabilization Board

The Rent Stabilization Board administers the City's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members appointed by the Mayor: two landlords, two tenants and one person who is neither. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

Mayor's Office on Disability

The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of Housing to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

Department of Aging and Adult Services

The Department of Aging and Adult Services (DAAS) coordinates programs addressing the needs of seniors. DAAS has established a network of Senior Central centers throughout the City, which disseminate information about programs and services for seniors. DAAS has assisted the Mayor's Office of Housing in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and application processes.

Department of Children, Youth and Their Families

The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing.

Department of Building Inspection

The Department of Building Inspection (DBI) is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections. The Lead Hazard Reduction staff also works very closely with DBI personnel.

The Roles of Non-Profit Entities in Affordable Housing Production

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

- Affordable Housing Production
The City's CDBG program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.
- Administration of Rehabilitation Loan Programs for Privately Owned Properties
The subgrantee nonprofits are also provided administrative funds to operate the City's single-family rehabilitation loan programs in various neighborhoods.
- Housing Counseling and Technical Services
Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These housing counseling agencies also provide homeownership counseling to potential low-and moderate-income homebuyers.
- Housing Services Providers
The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as Walden House, Conard House and Episcopal Community Services have become essential partners in the development of affordable housing.
- Community Lending
Two nonprofit lenders based in San Francisco, the Low Income Housing Fund and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

The Roles of Private Sector Entities in Affordable Housing Production

Lenders

Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

Legal Services

A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

Developers

The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

Rental Property Owners

Most owners of residential rental properties have little experience in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

Tax Credit Investor

As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources of equity for affordable housing. Continuation of the tax credit program at the federal and state levels provides an incentive for their participation.

Architects, Engineers and Construction Contractors

The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.

Addressing Barriers to Affordable Housing

The City of San Francisco's housing agencies work diligently to ensure that barriers to affordable housing are addressed. The Mayor's Office of Housing is currently working on a new Analysis of Impediments to Fair Housing (AI) to guide this work in the coming 5 years. At the time of this Annual Plan, the prior AI report is out of date as it was completed in 2003. Because findings and recommendations from the previous AI are in some cases obsolete, this Action Plan is not able to specifically target impediments identified in that report. Nevertheless, numerous programs and policies implemented by the City of San Francisco aim to uphold fair housing rights. Below is a description of programs, policies, and directions the City will pursue to reduce barriers to housing access and barriers to affordable housing production.

Addressing Barriers to Housing Access

Improve access to knowledge about rental housing

When certain groups have unequal access to information about their housing options, it can become a fair housing issue. MOH requires all affordable housing developers to adhere to strict affirmative marketing strategies to ensure that information about available units reaches the general public. The City and County of San Francisco requires its grantees to advertise the availability of housing units and services to individuals and families from all race/ethnic and economic backgrounds. MOH requires its partners to advertise in all forms of local media including community newspaper, radio and TV (when necessary). At a developer's request, MOH will also post information on the

availability of housing and services on its website. In site visits with the grantees, MOH monitors the grantee's marketing efforts and discusses the organization's method for reaching clients.

To further inform the public about affordable housing opportunities, the Mayor's Office of Housing explains local policies and programs that address affordable housing through our website and Annual Housing Report. Together, the MOH website and Annual Housing Report serve to orient the general public on basic issues such as the difference between public housing and other affordable housing.

Additionally, MOH publishes unit availability on its website and provides weekly email alerts to a list of service providers and community members. Email alerts list newly posted rental units in the Below Market Rate (BMR) rental and homeownership programs.

Finally, MOH funds community-based organizations to provide counseling for renters who have recently been evicted or are urgently in need of housing. Among low-income people, individuals with barriers to housing, such as those with disabilities or limited English fluency, are prioritized. Housing counselors help clients navigate public housing, affordable housing, and market rate housing (when appropriate) by guiding them to rental opportunities and assisting with the application process. Counseling agencies also support seniors, younger adults with disabilities, and other clients with specific needs in finding service-enriched housing.

Improve access to knowledge about homeownership opportunities

MOH supports community-based organizations in providing education and financial training programs that assist first time homebuyers to navigate the home purchase and financing opportunities available to them. Homebuyer education is a crucial component of all of the first time homebuyer programs in the City. Several HUD approved non-profit counseling agencies are supported by the City to provide culturally sensitive homebuyer workshops and counseling in several languages for free throughout the City. All City supported agencies utilize the standard Neighborworks America approved curriculum for homebuyer education, and make up HomeownershipSF, a collaborative membership organization that is a Neighborworks affiliate. The homebuyer curriculum requires 6-8 hours of in-class education, and individual one-on-one counseling is encouraged before a certificate is issued. In addition to the ongoing workshops and counseling, the City-supported counseling agencies organize a yearly homeownership fair in the fall. The fair brings together counselors, lenders, and agencies dedicated to providing opportunities for low-income first-time homebuyers. The homeownership fair is attended by an average of 3,000 people every year and targeted outreach is done to draw from the diverse San Francisco communities. The fair has workshops, in several languages, on credit repair, financing, special programs and other topics of interest to low-income, first-time homebuyers.

Eliminate discriminatory practices

MOH requires MOH-funded affordable housing developers and management companies to comply with fair housing law and does not allow for discrimination against any protected class. MOH's loan documents include the following clause "Borrower agrees not to discriminate against or permit discrimination against any person or group of persons because of race, color, creed, national origin, ancestry, age, sex, sexual orientation, disability, gender identity, height, weight, source of income or acquired immune deficiency syndrome (AIDS) or AIDS related condition (ARC) in the operation and use of the Project except to the extent permitted by law or required by any other funding source for the Project. Borrower agrees not to discriminate against or permit discrimination against Tenants using Section 8 certificates or vouchers or assistance through other rental subsidy programs"

In addition to working actively with MOH-funded affordable housing management to ensure compliance with fair housing requirements, MOH also funds community-based organizations to provide counseling on Fair Housing law to ensure renters across the City know their rights regarding discrimination issues, reasonable accommodation requests, and other fair housing issues.

Addressing Barriers to Housing Production¹

Identify Sites Appropriate for Housing Development

San Francisco is relatively dense, and has limited opportunities for infill development. It is critical to identify and make available, through appropriate zoning, adequate sites to meet the City's housing needs—especially affordable housing. The San Francisco Planning Department has successfully developed neighborhood specific housing plans to accommodate the majority of new housing needs anticipated.

In an effort to identify *specific sites* for housing, as well as areas that can be zoned for housing development, all City agencies subject to the Surplus Property Ordinance annually report their surplus properties and those properties are evaluated with regard to their potential for affordable housing development. To the extent that land is not suitable for housing development, the City sells surplus property and uses the proceeds for affordable housing development.

In order to reduce the land required for non-housing functions, such as parking, the Planning Department will consider requiring parking lifts to be supplied in all new housing developments seeking approval for parking at a ratio of 1:1 or above.

Land trusts rely on individuals or groups to purchase the land and later devote that land to affordable development entities. The San Francisco Community Land Trust is one example of how a nonprofit can purchase land and maintain permanent affordability. The Trust for Public Land promotes dedication for open space purposes by providing major tax deductions; the City will consider developing a similar program for charitable contributions or land for housing purposes.

Encourage “Affordability by Design”: Small Units & Rental Units

Using less expensive building materials and building less expensive construction types (e.g. wood frame midrise rather than steel frame highrise) and creating smaller units can reduce development costs per/unit. High development costs are a major barrier to affordable housing development. The City encourages this type of affordability by design.

Secondary Units

Secondary units (in-law or granny units) are smaller dwellings within a structure that contains a much larger unit, using a space that is surplus to the primary dwelling. Secondary units represent a simple and cost-effective method of expanding the housing supply. Such units can be developed to meet the needs of seniors, people with disabilities, and others who, because of modest incomes or lifestyles, prefer or need small units at relatively low rents. Within community planning processes, the City may explore where secondary units can occur without adversely affecting the neighborhood.

Smaller Units

Density standards in San Francisco have traditionally encouraged larger units by setting the number of dwelling units in proportion to the size of the building lot. However, in some areas, the City may consider using the building envelope to regulate the maximum residential square footage. This will encourage smaller units in neighborhoods where building types are well suited for increased density.

Moreover, the Planning Department allows a density bonus of twice the number of dwelling units when the housing is specifically designed for and occupied by senior citizens, physically or mentally disabled persons.

¹ The following section on Addressing Barriers to Housing Production is cited from the June 2010 Draft Housing Element. The role of the Housing Element is to provide policy background for housing programs and decisions and broad directions towards meeting the City's housing goals. However, parameters specified in the Zoning Map and Planning Code can only be changed through a community process and related legislative process. Thus, not all strategies identified in the Housing Element are certain to be implemented. The Mayor's Office of Housing will explore recommendations of the Housing Element as they pertain to findings from the 2011 Analysis of Impediments to Fair Housing (this report is currently in progress).

Rental Units

In recent years the production of new housing has yielded primarily ownership units, but low-income and middle-income residents are usually renters. The City encourages the continued development of rental housing, including market-rate rentals that can address moderate and middle income needs. Recent community planning efforts have explored incentives such as fee waivers and reductions in inclusionary housing requirements in return for the development of deed-restricted, long-term rental housing. The planning department will monitor the construction of middle income housing under new provisions included within the inclusionary requirements of the Eastern Neighborhoods Area Plans and consider expanding those provisions Citywide if they are successful.

Identify and Implement Creative Financing Strategies

Due to the high cost of housing subsidies required to provide a unit to low and very low income households (subsidy of \$170,000-\$200,000 required per unit), financing is amongst the most challenging barriers to affordable housing production. In addition, several Federal and State programs that historically have supported affordable housing development are at risk. The current recession has impacted government coffers as well as financial institutions, reducing the capital available for development. For example, the Federal Low Income Housing Tax Credit program (LIHTC) has, in years past, financed about 90% of affordable housing. However, only half as much equity for affordable housing was raised in 2008 and 2009 as in previous years. In this economic climate, the City of San Francisco is seeking creative solutions to finance affordable housing production and preservation.

Jobs-Housing Linkage Program

New commercial and other non-residential development increase the City's employment base and thereby increase the demand for housing. The City's Jobs-Housing Linkage Program, which collects fees for affordable housing production from commercial developments, will continue to be enforced and monitored.

Historic Rehabilitation Tax Credits

Planning and OEWD will promote the use of the Historic Rehabilitation Tax Credits to help subsidize rental projects, and continue to provide information about such preservation incentives to repair, restore, or rehabilitate historic resources towards rental housing in lieu of demolition.

Citywide Inclusionary Housing Program

Planning and MOH will continue to implement the Citywide Inclusionary Housing Program, which requires the inclusion of permanently affordable units in housing developments of 5 or more units.

Tax Increment Financing

The Redevelopment Agency will continue to set aside 50% of Tax Increment Financing dollars for affordable housing.

Housing Trust Fund

OEWD will coordinate with employer organizations such as the Chamber of Commerce, to facilitate their advocacy, sponsorship, or even subsidization of affordable housing, including the organization of a collective housing trust fund.

Reduce Regulatory Barriers

Public processing time, staffing, and fees related to City approval make up a considerable portion of affordable development costs. The City is exploring ways to expedite the review process and reduce overall development costs. Affordable housing projects already receive Priority Application Processing through coordination with the Planning Department, Department of Building Inspection, and Department of Public Works. Current City policy also allows affordable housing developers to pursue zoning accommodations through rezoning and application of a Special Use District.

The City is also exploring mechanisms that maintain the strength of the California Environmental Quality Act (CEQA) and its use as a tool for environmental protection while eliminating aspects of its implementation that are not appropriate and unnecessarily delay proposed projects. For instance, the Planning Department will continue to prioritize projects that comply with CEQA requirements for infill exemptions by assigning planners immediately upon receipt of such applications. Other improvements to CEQA implementation are underway. For example, a recent Board of Supervisors report studied how to meaningfully measure traffic impacts in CEQA.

Address NIMBYISM

Neighborhood resistance to new development, especially affordable housing development, poses a significant barrier. However, NIMBYism can be reduced by engaging neighbors in a thorough and respectful planning process. In order to increase the supply and affordability of housing, the City has engaged in significant planning for housing through Area Plans and other processes that respect community voice and neighborhood character. In general, the Planning Department's review of projects and development of guidelines builds on community local controls, including Area plans, neighborhood specific guidelines, neighborhood Covenants, Conditions, and Restrictions (CC&R's) and other resident-driven standards for development.

Public education about the desirability and necessity of affordable housing is also an ongoing effort. Planning, DBI and other agencies will continue to provide informational sessions at Planning Commission Department of Building Inspection Commission and other public hearings to educate citizens about affordable housing.

C. Housing Opportunities for Persons With AIDS (HOPWA) Delivery System

This section describes the institutional structure through which SFRA administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors which help to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

Private Sector

Because federal regulations mandate that tenants in HOPWA assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the public sector occurs through its site tenant-based rental assistance programs. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. An example of these efforts is fostering good landlord-tenant relationships through the provision of supportive services and intervention.

Non-profit Organizations

Once the HOPWA Loan Committee and the Redevelopment Agency Commission approves funding requests, SFRA enters into legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds. SFRA has contracted with over a dozen housing developers to create capital projects through new construction, acquisition, rehabilitation, and leasing. New HOPWA projects are either solicited or unsolicited and proposed by non-profit housing developers or other community organizations. Typically, when HOPWA funds are available for new projects, the Redevelopment Agency issues a Request for Proposals (RFP), which is widely advertised to local community organizations, including grassroots and faith-based organizations. Additionally, existing HOPWA projects, which are not otherwise restricted by financing or other circumstances, are put out to bid every three years via a RFP or Request for Qualifications (RFQ) which are widely advertised to the community. Currently, the San Francisco Housing Authority and Catholic Charities of the Archdiocese of San Francisco, provide rental assistance through a "deep rent" program serving 280 households and a "partial rent" program serving 105 households. SFRA contracts with four agencies to operate five 24-hour licensed care facilities and provide intensive, on-site supportive services to 113 tenants.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. SFRA provided effective technical assistance to help establish successful partnerships to create and operate AIDS' housing programs. Although many of these partnerships are now well established, the Agency's shift in the mid '90s to fund "mixed use" projects (not exclusively serving people with HIV/AIDS) has resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges include: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

Public Institutions

SFRA participates in a monthly Pipeline meeting with other City staff who are collaboratively involved to address funding needs of all new and existing affordable housing projects, including those funded by SFRA/HOPWA. Although SFRA has contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program are the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Human Services Agency (HSA), which administers the McKinney funds.

In the beginning of the HOPWA program (1995), SFRA and DPH's HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The plan was updated in 1998 and outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs. In 2006, the City's Board of Supervisors established the HIV/AIDS Housing Work Group (with 24 members from various City agencies, SFRA, and community stakeholders) mandating that the group develop a Comprehensive HIV/AIDS Housing Plan for the City. This plan was published in May 2007 and identifies deficiencies in the current system and addresses them by developing specific, concrete goals and recommendations to address unmet housing needs among persons living with HIV/AIDS (including those at risk of homelessness).

SFRA and DPH take additional housing advisory direction from the HIV Health Services' Planning Council and specifically from the Planning Council's Housing Subcommittee. Many funding decisions that result from the Planning Council's recommendations are handled between SFRA and DPH; these include: SFRA predominately funding the creation and maintenance of five licensed Residential Care Facilities; co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels. Beginning in 1998, DPH created a separate Housing Division called Direct Access to Housing-Housing and Urban Health (DAH-HUH) to handle all DPH housing funding. The creation of DAH-HUH resulted in most of SFRA's HOPWA implementation being managed collaboratively with staff from this division. A representative from DAH-HUH and two representatives from the Planning Council also sit on the HOPWA Loan Committee, which reviews all HOPWA funding requests and makes recommendations to the Redevelopment Agency Commission for final approval.

HOPWA staff and DPH's DAH-HUH staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings include the San Francisco Housing Advisory Forum, an advisory board that oversees and monitors the HIV Housing Wait List and the HOPWA "deep rent" program.

Over the years as HOPWA funding has decreased, SFRA has committed HOPWA funds to designate units in numerous capital projects in process and collaborated with HSA to provide supportive housing or General Fund monies for special needs services. SFRA has also been a participant for several years in HSA's McKinney application process through participation on the priority panel for funding recommendations, and formulating options for renewal projects.

C. Other Institutional Partners

In addition to the partners listed above, other key partners collaborate to achieve the City's housing and community development goals.

- Mayor
The Mayor is the elected chief executive officer of the City. The Mayor, through his various offices, carries out delivery of services and coordinates the activities of other City departments. The Mayor's Office prepares the City's annual proposed budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Redevelopment Commission, the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.
- Board of Supervisors
The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by a vote of eight supervisors.

V. MONITORING STANDARDS AND PROCEDURES

A. Managing CDBG, ESG and HOME Grants

The Mayor's Office of Housing (MOH) is the lead agency for administering the CDBG, ESG and HOME programs. MOH administers the housing activities of the CDBG program and all HOME activities. Under its Community Development Division, MOH also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program.

Activities under the CDBG, ESG and HOME programs are implemented through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, housing counseling, employment training, legal service, recreation, tutoring, and other human services.

MOH and OEWD will provide on-going fiscal and programmatic monitoring of each project that receives CDBG, ESG and/or HOME funds. This monitoring will include both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act will be included. In addition, MOH and OEWD will monitor construction projects for labor standards compliance related to Davis-Bacon regulations. The City's Human Rights Commission will continue to monitor compliance with fair housing, non-discrimination in employment, and MBE/WBE/LBE requirements.

For CDBG/ESG Grants

Each agency receiving a CDBG, ESG and/or HOME grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to review client eligibility records, financial data, compliance with Federal and local requirements and program progress.

A grants coordinator from MOH or OEWD will be assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits and evaluating performance. The grants coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

For CDBG-Assisted Business Loan

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. OEWD staff will monitor programmatic aspects of each loan. A third-party loan-servicing agency will provide fiscal monitoring.

B. Managing HOPWA Grants

The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

SFRA administers the HOPWA Program and provides on-going fiscal and programmatic monitoring of each project that receives HOPWA funds. This monitoring involves both HOPWA and Asset Management staff doing internal and on-site reviews.

Each agency receiving a HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the performance outputs and program outcomes to be met, and the budget. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress to date.

SFRA's housing staff is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, collecting and reviewing progress reports, conducting on-site monitoring visits, and evaluating performance outputs and program outcomes of each project. In addition, an accountant is responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies. The accountant also makes on-site visits of projects to inspect financial records and evaluate record-keeping standards. In the event there are future RFP application processes, all program evaluations will be taken into consideration during the review process.

C. Tracking Progress Towards the Consolidated Plan's Five-Year Goals

San Francisco considers monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that the City and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2010-2014 strategic goals and outcomes, San Francisco ensured that the plan adhered to the following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years; 2) the strategic plan is properly aligned with the mission of both agencies and our partners; 3) the plan prioritizes goals and establishes clear timelines; and, 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, San Francisco has designed a simplified monitoring process to ensure that community development and housing activities align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, San Francisco will consistently measure performance towards program outcomes and provide ongoing feedback, adjustments, or sanction protocol as needed.

VI. APPENDICES

Appendix A. Summary of Public Comments from the September 28, 2010 and October 16, 2010 Community Needs Hearings

COMMUNITY MEETING OVERVIEW

At a Glance: 9/28 & 10/16 Community Meeting Attendance

→ Each Community Meeting had roughly 18 people in attendance, totaling approximately 36 people between both sessions.

Approximately 27 community-based organizations were represented at these meetings, including but not limited to:

- Bay Area Legal Aid
- Compass Family Services
- The ARC of San Francisco
- Hamilton Family Center
- Renaissance Entrepreneurship Center
- Bernal Heights Neighborhood Center
- Central City Hospitality House
- South of Market Community Action Network
- Filipino American Development Foundation
- Harder Company Community Research
- Asian Women's Shelter
- AIDS Legal Referral Panel
- Housing Rights Committee
- Potrero Hill Neighborhood House
- Mission Economic Development Agency
- Vietnamese Youth Development Center
- Self Help for the Elderly
- Mission Neighborhood Centers
- Dolores Street Community Services
- OMI—Community Action Organization
- Mission SF
- Urban Solutions
- La Raza Community Resource Center
- Asian Law Caucus
- Connecting Point
- Manilatown
- United Council Human Service

Answers from Discussion Groups
(Transcribed from flipchart notes)

Part I — 9/28 Community Meeting

Note: Asterisks are used to indicate how often this topic was echoed or repeated throughout the conversation

1. What do you love about your neighborhood? What makes you feel that you are part of your community?

SOMA

Mission

Mission Terrace

Tenderloin

Bernal Heights

Portrero Hill

- Central/convenient location ***
- Flat
- Transportation, public transit **
- Foot traffic, bicycles
- Accessibility **
- Pleasant neighborhood
- Vibrant culture *
- Very mixed neighborhood, diversity (ethnically, socio-economically, age groups, occupations) **
- Housing with character
- Predominantly rented housing
- Mix of commercial and residential
- Commercial strip that serves the neighborhood
- Small businesses **
- Lots of services
- Sense of community **
- Great neighbors
- Recognizing people **
- People know each other **
- Friendly people *
- Neighborhood-based events
- Child-friendly neighborhood with parks **
- Community centers *
- Healthy food *
- Restaurants
- Views
- Great weather

2. What is your vision for a healthy, great community where you live? (What would it look like, what services would be there, how would people be there together?)

- Retaining neighborhood character with diversity
- Consciousness of community character and how to protect/recognize/treasure it
- Diverse: ethnic, age, socio-economic
- New and old history
- Sustainable community that depends on itself for culture, services, health, fresh produce, etc
- Neighborhood-serving businesses (i.e. grocery stores, banks, post offices)

- Range of services (i.e. parks, senior programs, day care *)
- Services tailored to community (understand cultural traditions), consumer/clients define their needs and help design services
- Vibrant commercial strip to anchor the community
- Business support between corporations, merchants, small businesses
- Jobs
- Neighbors that know to look out for each other **
- Public safety **
- Community-defined community policing
- Regular community meetings to address issues, strategies, etc
- Clean neighborhood
- Healthcare*
- Healthy housing*
- Stable living environment
- Every family should have real choice of what neighborhood to live in, regardless of economic class or income
- More family housing developed that allows for families, elders and children to live here
- Economic equity and integration across the border (education, services, community spaces)
- Healthy environment *
- Healthy food **
- Affordable housing **
- Pedestrian space
- Public transportation
- Walkable community / Non-car oriented community
- Good/well-funded public schools and universities *
- After school programs and summer school programs *
- School-based programs to bridge community gaps
- Open spaces *
- Family-friendly activities **
- Rethinking how we use public spaces
- Arts activities, music, creative activities to engage community/residents/kids **
- Generational diversity and integration
- Multi-year funding for agencies
- Strong advocacy
- Supports people with disabilities
- Partnerships with faith-based groups

3. What is the biggest challenge to this being true right now? What are the biggest challenges for you in your community? (Possible follow-up: Do you feel safe and comfortable accessing services in your neighborhood, and approaching your community based organizations for support?)

- Lack of resources *
- Lack of financial support/money/funding ***
- Difficulty in having services duplicated in every neighborhood
- Difficult to fund innovative services and new programs in current economic climate
- Neighborhoods pitted against each other
- Discrimination, lack of respect
- Language access
- Apathy / lack of engagement **
- Lack of public safety *
- Lack of outreach by CBOs
- Lack of affordable housing *****
- Low wages, high cost of living
- Overcrowding and poor living conditions
- Wide disparity between wealthy/poor **

- Gentrification
- Red tape
- Displacement of long-term residents *
- Family out-migration
- Foreclosures causing lack of retention of long-term residents
- Quality of public schools **
- Lack of affordable businesses that serve the neighborhood or are neighborhood-based
- Difficulty for small business owners to open in SF, lack of commercial diversity and basic amenities (i.e. grocery stores and markets) in some neighborhoods
- CBOs lack knowledge of community
- Shift from smaller CBOs to large, corporation-type CBOs
- Lack of coordination of existing services (sharing info between businesses, nonprofits, residents) *
- Lack of empowerment from lack of technology, education, resources *
- People are traveling greater distances to access jobs, education, services
- Government neglect, residents feeling of being neglected
- “NIMBY-ism” (racism, etc) *
- Segregation / Exclusion **
- Workforce preparation through education, training of locally skilled workers
- Stimulating other structures in the city vs. supporting existing structures
- Politics / Political representation in SF *
- Not seeing public change by City departments
- Projects that in theory are OK but in actuality may be/come off as questionable (i.e. HOPE SF)
- “Budget battles” as to what to fund (i.e. SFPD/SFFD vs CBOs/services). With more services theoretically we would need less SFPD
- Not investing in our people
- Need a vision for how to make SF better, long term benefits *
- Crime (Drug dealing, Human trafficking)
- Drugs, alcohol, addictions
- Loitering
- Pollution
- Hopelessness
- Greed
- Poverty
- Selling off the land

4. What kinds of programs and institutions should the City be helping to grow in your neighborhood to make this vision a reality? How can the City support them?

- Collaborative programs *
- Framework for collaboration *
- Forums for dialogue and feedback
- Formalizing/supporting partnerships at the community level and recognition and encouragement of collaboration between service providers
- Partner referrals (City can help match agencies with other agencies to cover funding gaps)
- Communication between separate systems (SFUSD, housing authority, MUNI, City depts...)
- Neighborhood support of community centers
- Cross-neighborhood connections
- Community organizers that focus on bringing people together (i.e. community conveners)
-
- Reconceptualizing what community development means and how all the components intersect
- Eviction prevention, supportive services to stabilize families and individuals
- Reinstate funding of shelters
- Affordable and accessible housing for diverse income ranges *
- Increase subsidized housing for families
- Consider / prioritize quality of life
- Creation of economic zone within housing when possible

- Brown fields for economic zones
- Spreading out socio-economic diversity throughout the City rather than concentrating affordable housing and low-income families *
- Shut down community justice court
- Community-led violence prevention (i.e. afterschool programs)
- Re-entry services **
- Community-led planning
- Small business development services
- Leadership development / empowerment *
- Restructure First Source Hiring program
- Jobs, local hires
- Job readiness programs
- Keeping corporations accountable to investing in our city (i.e. Corporate donations of % of their profits made in the City to go towards education and training for trade skills so locals may be hired in those sectors) *
- Educational stipends in emerging industries *
- Reduce outsourcing
- Block parties
- More funding for organizations
- Capacity building *
- Affect growth and development
- Immigration services
- Structural changes
- How do you keep a sense of optimism when the need is so big?
- Programs and funding for pedestrian safety
- Need to have conversation with MUNI re: Clipper cards, how will this work for clients who only use cash?
- Balance between funding lots of CBOs vs. providing more substantial grants
- CDBG money can be used to fund innovative new projects at larger CBOs
- Support measuring longer term outcomes
- Priorities for special needs populations (i.e. for section 8 vouchers)
- Parks and recreation
- Life-sustaining services must be maintained and funded
- Long-term vision and planning

5. Anything else you want to share?

- Barriers in how people think about diverse communities
- How do we get the neighborhood associations to interact with communities of need, low income
- Life circumstances changing the perception of being low income/poor
- Addressing culture clashes
- Model/system change
- Issues around new transportation “paperless” system and confidentiality

Part II — 10/16 Community Meeting

1. What do you love about your neighborhood? What makes you feel that you are part of your community?

- Community membership: knowing people/familiar faces
- Connection through the work/serving the community
- Diversity and sense of community being welcoming
- Wanting to stay despite the challenges in the Tenderloin
 - Diversity of community members
- Opportunities for collaboration, despite differences

- Progressive values
- Diversity in services
- Challenges and opportunities of diversity—participation and dialogue
- Urban angst
- Safety of community
- Thriving: economically thriving, jobs
 - 6th Street: issues for families and businesses
- Low cost housing
- Protect small businesses; investment in workforce development, particularly for immigrants
- Call for consolidation requires city to provide more planning money
- In Mission: corridors are booming, yet displacement occurs for some long standing businesses. Protection needed for existing businesses.
- Protection and services for immigrant community in OEWD
- Link credit supports to OEWD and Housing
 - Credit repair & credit building
- Credit repair & credit building is not targeted as a barrier removal in RFPs/Programs (OEWD)
- Health and High Schools, Children Youth and Families
- Need to address transportation in needs, particularly for seniors (no health center in OMI)
- No health center in OMI
- Low cost housing—transition to housing that does not result in displacement
- Lowering crime

2. What is your vision for a healthy, great community where you live? (What would it look like, what services would be there, how would people be there together?)

- Inclusion of voices that are excluded/unheard—need for more community forums and language accessibility
- Reversing underperforming schools, diversity in professional teachers and familiarity w/ Mission community
 - Addressing dropout rates
- CBOs incentives/compelled to work with SFUSD as an access to families and youth
- Cross systems communication alignment of objectives, service provision
- Linkages w/ school system
- Appreciation of diversity among Latinos
- Knowledge and resource sharing; referrals between agencies/service providers
- Shift in perception of youth, especially youth in groups/public space—building community engagement at the neighborhood level
- More walk-able streets—central community gathering hubs for interaction
- Improved access to services through accessible database (??)
- Increased dialogue/partnership/participation between agencies
- Best practices with families served—need their involvement
- More opportunities for youth
- Development addressing digital divide
- Incentives for horizontal information sharing between non-profits
- Use of technology for leveling off information
- Technology complementing in person dialogue as an organizing tool only works when we meet in person
- Wealth distribution/progressive revenue on individual and organizational levels
- SF is a dynamic center of activities
- Protect small businesses; support development of labor force; clients, businesses and city come together to support small businesses in neighborhoods
- Lack of jobs; policies promoting local hiring
- Network of young community developers in the Bayview helped prepare young adults to be hired by Lowe's

3. What is the biggest challenge to this being true right now? What are the biggest challenges for you in your community? (possible follow-up: Do you feel safe and comfortable accessing services in your neighborhood, and approaching your community-based organizations for support?)

- City support for more partnerships with non-profits and small businesses

- Need working capital to employ more people
- Working capital for small businesses
- Major corporation/businesses need to heighten involvement in community
- Investment in training opportunities to develop strong, viable headquarters
- Build on Community Colleges and High Schools to be a resource for development of workforce
- Small businesses starting up have a hard time getting through permits and city functions
 - Administrative hurdles
- Encourage more linkages with and supports to immigrants and language
- What are resources to leverage the involvement of Community Colleges and High Schools, businesses to bring them to the table
- Heightened involvement of Chamber of Commerce
- Need space, developers, raises environmental concerns and accessibility (lessons from Hope SF)
 - Displaced residents
 - Challenges: more work/attention to build community in the mixed income communities
- Housing development market
 - Market rate development dropping
 - More fundraising streams needed
 - City stresses new construction—encourage
 - Loss of existing housing : preservation of existing housing
- Armstrong → affordable housing in Bayview
 - 1st time homebuyers, 4—6 months, red tape
- Percentage rates on mortgages: Wells Fargo & BOA
 - Assisting with loans for residents to move in
- Community Housing Agency offers support (Bayview)

4. What kinds of programs and institutions should the City be helping to grow in your neighborhood to make this vision a reality? How can the City support them?

- How to inform communities?
- Location of new housing: (freeway) Consider long-term health impacts of children and families
- Broader process to hear from community (e.g. times of hearings/meetings)
- Take into consideration longer-term impacts (e.g. health); familiarity w/ travel routes
- Consideration of employment barriers (e.g. drivers license, criminal records, legal barriers)
- Programs to help prepare job seekers with ‘barriers.’ Red tape becomes a barrier to jobseekers going to work
- Mandating local dollars for local jobs (currently only getting 20% of local jobs for local residents)
- Payment of back union dues
- Efforts to do barrier removal earlier on (e.g. High School, City College, SYEP, 16—25 year olds)
- What can the City do to support the aforementioned programs? :
 - Equalize the playing field
 - What can city do?
 - Champion; develop campaign approach to build/address
 - Philanthropy learning
 - Don’t have staff to coordinate
 - CBOs know these communities
 - Host meetings
 - Hire TA services as a joint group/project
 - Programmatic planning—How to engage all people/partners in advance to implement effectively to reach desired results
- Workforce
 - Unify CBOs who are competing for same ‘clients’
 - How to create forums for collaborations and promote conversations; integrate services require time and discussion
 - City move to multi-year grants
 - Citywide resource directory or all services
 - Citywide resource fair that promotes variety of services
 - City develop a directory of questions/resources—how to work or better coordinate with 311 or 211

- Barrier removal Skills Training
- Credit Repair
- Library job search resource
- OEWD—instigate economic development planning processes in communities w/ communities' involvement
 - Barrier removal program funded by HSA available only to Cal Works—a model to consider
- When agencies can't help, feels helpless; always more referrals – but also waiting lists (3-5 years), lotteries, age limitations (especially for Senior Citizens)
- RFP → Preference to partnerships; but this can be difficult for non-profits to know outside of their circle/service area, other organizational partners

5. Anything else you want to share?

N/A

Appendix B. Public Notice Announcing the September and October 2010 Community Needs Hearings

NOTICE OF PUBLIC HEARINGS

The Citizen's Committee on Community Development (CCCD), Mayor's Office of Housing (MOH), and Office of Economic and Workforce Development (OEWD) are convening two community meetings to solicit ideas from residents and the community at large concerning San Francisco's five-year community development and affordable housing strategic plan as approved by the U.S. Department of Housing and Urban Development (HUD).

The Citizen's Committee on Community Development and City staff are committed to establishing ongoing dialogue with community members to ensure transparency, and inform both the work of the Citizen's Committee and the implementation of this plan by the City.

The two public needs hearings are scheduled as follows:

<p>Tuesday, September 28, 2010 6:00 p.m. – 8:00 p.m. Bayanihan Community Center 1010 Mission Street San Francisco, CA 94103</p>	<p>Saturday, October 16, 2010 10:00 a.m. - Noon African American Art & Culture Complex 762 Fulton Street, San Francisco, CA 94102</p>
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For a copy of the strategic plan (2010-2014 Five-Year Consolidated Plan) please visit www.sfgov.org/moh

Individuals unable to attend the hearings may submit written statements by October 18, 2010 to the Mayor's Office of Housing, 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103.



These hearings are accessible to persons with disabilities. Persons requiring reasonable accommodations, including sign language interpreters, Assistive Listening Devices, print materials in alternate formats, and those with severe allergies, environmental illness, or multiple chemical sensitivities should contact the MOH ADA Coordinator, Eugene T. Flannery, at 701-5598 or TTY/TDD 701-5503, at least 72 hours prior to the hearing. Please bear in mind that some attendees at public meetings may be sensitive to chemically based or scented products. Please help us accommodate these individuals. If you need language translation services, please also call Mr. Flannery 72 hours prior to the meeting. For information on MUNI routes and MUNI Accessible Services, call 311.

Appendix C. Summary of Public Comments from the April 5th Public Hearing

Citizen's Committee on Community Development (CCCD)

Public Hearing on Preliminary Recommendations for the 2011-2012 CDBG, ESG and HOPWA Programs

Tuesday, April 5, 2011, 4:00 p.m.

1 South Van Ness Avenue, 2nd Floor, San Francisco

Public Attendance: Approximately 230 members of the public attended the hearing. Members of the public were primarily representatives of community-based organizations.

Purpose of the Hearing: The purpose of the hearing was for the CCCD, Mayor's Office of Housing, Office of Economic and Workforce Development and San Francisco Redevelopment Agency to receive comments on the Draft 2011-2012 Action Plan and the preliminary funding recommendations for the CDBG, ESG and HOPWA programs.

Public Comments: A total of 75 comments were provided through individual and group testimony. Below is a summary of the comments received during the hearing.

Agency	Testifier	Comment summary
AIDS Housing Alliance	Brian Basinger	Funding reduction to HIV+ TAY/Youth for housing services. This cut will reduce staff salaries in half. Agency is cost effective in delivering services, don't want to lay off people living with AIDS.
AIDS Legal Referral Panel	Bill Hirsh	Thank you for prioritizing legal services to low income individuals in SF
APA Family Support Services	Amor Santiago	Thank you for funding recommendation.
Asian Neighborhood Design	Steve Suzuki	Overall we are at 51% less than last year's funding level. What will happen to the services, how will we ensure that there is a core of community services and staff to serve low-income individuals.
Asian Pacific Islander Legal Outreach	Esther Leong	Please restore funding to level.
Asian Women's Shelter	Huong Le	These programs are essential to support survivors of domestic violence. We were not recommended for funding for monolingual survivors. Reconsider decision. Client testimony: Husband was beating wife, and she had to flee with her children, AWS helped with ESL, Case Management, etc. and now she is working, doing well with her family and safe from violence.
Bar Association of SF Volunteer Legal Services	Mairi McKeever	Cut to program that leverages pro-bono attorneys to provide legal services to CBO's. Leverages volunteers, started a credit union, and gets a \$14.00 return on every \$1.00 spent.
BAYCAT	Villy Wang & Deasia Landrum	Technology is one of the 3 fastest growing industries in the BAY, why would you cut programs that foster development in this industry. District 10 needs the funds, don't let BAYCAT fall through the cracks by cutting funds. Reduced employment opportunities. 150 young people will be affected by this decision. 20 year old young woman found a safe haven at BAYCAT, needs a creative outlet.

Agency	Testifier	Comment summary
Bernal Heights Neighborhood Center	William Ho	Thank you for the recommendation even though it is not at the full level.
Bernal Heights Neighborhood Center	Joseph Smooke	Want to add a word for the Neighborhood Centers Together, these funds are allowing us to leverage other funding sources to ensure services are continued for the community. Thank you for recommendation.
Brother's Against Guns	Shawn Richard	Why were we not funded? We work with youth at most risk. We do job training, readiness, follow-up, barrier removals, etc. to help them better their lives. This funding is not that great, only a little more than 40K.
Central City Hospitality House	Jenny Wiley	Thank you for your support and for helping us bring our building up to ADA compliance. The workforce development services are also allowing clients to become self-sufficient.
Charity Cultural Center	Carmen Ho and Clients	Thank you for the funding recommendation.
Chinatown Community Development Corps	Jessica Kyo	These services have allowed TAY to gain leadership and real life experiences in their own community. Please reinstate funding for this program.
Chinese Newcomers Service Center	Carlos Quan	Reconsider reinstating funding, at least partial funding. This may mean that we may close our doors. We partner with other agencies and leverage resources to ensure that we are serving the Chinese community.
Community at Large/Urban Strategies	Tessie Ester	Concerns with Urban strategies about their lack of investment in the community, you are paying outsiders to come do the work here, when in reality they have us doing the work anyway. Why are they getting all this money? Training is not happening. Urban Strategies is under staffed.
Community Design Center	Chuck Turner	Non-profit architectural firm that provides consultation services to other CBO's. Not recommended for funding this year. These services are needed, CDBG helped move along stalled projects.
Community Housing Partnership	Gail Gilman	Please accept the staff recommendation for funding. Thank you for your recommendation. Understand MOH constraints.
Community Initiatives - Vis Valley Business Improvement Group - NMI Program	Nick Wolff	Seeking to enhance opportunities in the neighborhood, support merchants on Leland Ave. and Vis Valley, 90% of small business participation
Community Youth Center SF	Sarah Wan & agency clients	Please reconsider the recommendation for funding cuts. This program is key to helping immigrant youth find employment and educational advancement opportunities. 50% of clients are hired for employment post program.
Compass Family Services	Thea McClean	This year funding was cut, this cut would require us to scale staffing back and would impact direct services, needed by clients.
CUAV	Xochitl Castillo and Tiffany Martinez	This is the first time we have not been recommended for funding in the past 10+ years. We work with LGBTQ survivors of violence. Please reconsider the funding cut.
Dolores Street Community Services	Marlon Mendieta	Thank you for the funding recommendation. These recommendations are a good investment

Agency	Testifier	Comment summary
Ella Hill Hutch	Howard Smith	GED has allowed these youth to get back into main stream society...consider no cuts, given that the program is one of the only ones in the WA. Expecting a tough summer, particularly given the lack of summer programming.
Ella Hill Hutch	Dante Westbrook	GED is important for youth to succeed not just in school, but in life these programs are important to keep youth off the street, program needs CDBG funding to keep the GED/Tennis Program Alive. Youth need to activities that connect to their learning i.e. Tennis Program.
Excelsior Family Connections	Blia Moua and Betty Jang	All the services that our program offers are essential for the advancement of low-income families in SF. We challenge you to reinstate funding for this program.
Fraternite of Notre Dame	Sister Marie Madeline	Food pantry for homeless individuals. How can people get what they need without food and support services. Please reconsider the funding cut
Good Samaritan Family Resource Center	Aura Aparicio	FRC funding does not fund adult education, which is essential for children's success. In order for families to succeed, parents need access to education including literacy development and ESL. This is a good leverage of funding, best practice and partnership with Refugee Transitions.
Good Samaritan Family Resource Center	Mario Paz	If an agency is following best practices why cut them? Don't agree with rationale, frustrated with decreases in funding, particularly when an agency works hard to meet high standards set by MOH.
Gum Moon Residence Hall	Montera Warren	Thank you for the ESG grant, at the same time we are disappointed that our PS funding request was not granted.
Homeownership SF	Josie Ramirez	Thank you for the funding. We need a "game change" we can't just keep having a "beauty contest". I looked at the budgets as it relates to D10. The strategy for serving the Southeast sector of the city is broken.
Independent	Espanola Jackson	We need to get out of the box, not just here to speak about BVHP, but all of SF. Get politics out of this in SF. People are the ones that are going to suffer.
Independent	Oscar James	When model cities was first started most of the funding went to the BVHP and the Mission, now the monies are not getting to those communities.
Independent	Leotis Martin	Urban Strategy is getting all this money...there are a lot of holes in this funding...they say people living in BVHP have first priority, yet we are not.
Independent	Ronnie Collins & other BVHP residents	Now there is no work again, so the violence in BVHP is increasing again. There are people up on the hill working that are not from the hill. I don't like the way they are doing the stuff, be real, keep it real. We are not being prioritized and Urban Strategies is not communicating properly.
Independent Living Resource Center	Victoria Tedder	Goal is to remove barriers to housing. Thank you for funding.
JCYC-Japantown Coalition	Bob Hamaguchi	There is a lot more work to be done in Japantown, thank you for the funding.

Agency	Testifier	Comment summary
La Cocina	Caleb Zigas	La Cocina would not be possible without CDBG funding. We are helping start businesses, helping people realize their dreams and also become economically self-sufficient.
Larkin Street Youth Service	Rand White	These youth are at risk and in great need of services. Larkin Youth Shelter is the only youth homeless shelter in Sf. Any night they house 40-45 youth, every night 5-10 youth are turned away. If this cut goes through, that number will go up.
LGBTQ Center SF	Rebecca Rolfe	The only center that targets the LGBTQ community and addresses the economic continuum for this community.
LYRIC	Denny David & agency clients	Thank you for funding. These case management dollars are critical to serving a community of youth in high need. No other city department is targeting the TAY population in SF, particularly LGBTQ youth./ Case management has helped youth come out in a safe way and motivate for school and work. Provides confidence and resources and financial literacy.
Manilatown Heritage Foundation	Ray Recio & Teresa Imperial	This organization provides Filipino and other low-income families with I&R for housing opportunities. Have exceeded annual goals every year, and are meeting a critical need in the community.
MEDA	Luis Granados	Keep in mind the collective and overall objectives of community development for our city. Key for staff to be able to clearly articulate the goals of community development for our city. Should we be spending money on beautifying business corridors, or should we be investing in the development of small business? Zeroed out programs need to be served. Include MEDA in discussions.
MEDA	Dairo Romero	Reconsider restoring funding to organization given the high demand for down payment assistance, foreclosure prevention and other asset development related needs. MEDA reached over 1,400 individuals for tax preparation alone.
Mission Housing Development Corporation	Natalie / Larry Del Carlo	Mission Housing was not recommended for funding.
Mission Neighborhood Resource Center	Clients	This internship program has helped clients get out of homelessness. In this program we can have a chance to relax and be sheltered during the day. Ladies night and gentleman's night are important for keeping us off the street, and safe from prostitution, and street violence.
Mission SF Credit Union	Margaret Libby	We are not recommended for funding this year. Our program focused on helping people repair their credit by providing "credit builder loans," and clients produce a working budget and get complete credit score.
MLVS	Natalie	MLVS has been serving English learners for the past 40+ years in SF. This cycle we were recommended for a minimum amount of funding for the culinary school. These services are provided at no cost, and we have had reduction in funding over the past years to our health care and job readiness programs.

Agency	Testifier	Comment summary
Mujeres Unidas y Activas	Carmen Denis, Mariane Stimbra-Mora	Employment services for immigrant women. Thank you for preliminary funding rec. This program helps immigrant women, some of which are survivors of domestic violence, allowing them to become independent.
Network for Elders	Betty Williams	This funding is necessary to continue providing in-home services for frail seniors, this service allows seniors to age in place. Please reconsider the funding cut.
Northeast Community Federal Credit Union	Lily Lo	This program helps through one-on-one counseling for credit repair and asset building. The need is great. Thank you for the funding recommendation.
Opportunity Fund Northern California	Liz Givens	Thank you for the funding recommendation, however we'd like to ask to be restored to the original funding level.
Refugee Transitions	Laura Vaudreuil	This program targets individuals that are not able to succeed in typical adult learning settings. These cuts will affect both our program as well as our partner agency-Good Samaritan Family Resource Center.
Refugee Transitions	Grace Lau	Serves refugees from Burma, providing home-based ESL tutoring. Some participants have gotten jobs in SF for the first time.
Renaissance	Sharon Miller	Helped over 6 thousand San Franciscans start their own businesses. Clients shared stories, some that have started with 2-3 employees have grown into 20+ staff.
Renaissance -Bayview	Lashon Walker & Clients	Thank you for funding, however any cut to the funding would be detrimental to the BVHP community. Funding cuts hurt the work of the agency along the 3rd Street corridor. Help create businesses and saves lives in the BVHP. Clients shared success stories.
SF Domestic Violence Consortium	Beverly Upton	Less than 77 confidential beds for victims of domestic violence in all of SF. Here as an advocate for services for survivors of DV and their children. Please don't make any cuts to these essential services.
SF Housing Development Corporation	Regina Davis	Thank you for the funding. We need a "game change" we can't just keep having a "beauty contest." I looked at the budgets as it relates to D10. The strategy for serving the Southeast sector of the city is broken.
SF MADE	Kate Sofis	Serving South East sector of the city, working with local manufacturers to help them market their business. Thank you for continued support.
SF Neighborhood Centers Together	Denise McCarthy	This is a great leverage of funding and example of cost efficiencies. Thank you for the funding, we'd like to see the funding level reinstated to the original level.
Shanti Project	Alyssa Nickell & Marlene Hunn & Shun Walee	One stop shop for survivors of breast cancer. Award to Shanti funds services to most vulnerable clients, 25 clients will no longer receive services. Urge CCCD to fund Shanti. Community Needs Shanti, and clients need Shanti.
South East Asian Business Development Center	Philip Nguyen	Have helped over 2,000 small businesses get started, which translates into close to 6,000 jobs since the mid 80's. This cut represents a 33% cut, or one third of program budget. Please reconsider.

Agency	Testifier	Comment summary
South of Market Foundation/Urban Solutions	Jenny McNulty	Clients shared stories, particularly the fact that these investments are creating new jobs, with benefits and living wages.
Tabernacle Community Development Corporation	James McCray Jr.	This program was not recommended for funding, but these services are key in preventing the out migration of African Americans in SF.
TAPCA -In home Supportive Services Consortium	Jason Toro	Thank you for funding recommendation.
Telegraph Hill Neighborhood Association	Teresa O'Brien Nguyen	Telegraph Hill playground is hazardous, if you visited you'd reconsider the funding recommendation.
Tenderloin Neighborhood Development Corporation	Jaime Cruz	This funding will allow new units to be built for transitional aged youth.
United Council of Human Services/Mother Brown's Dining Room	Gwendolyn Westbrook	These services are needed in the BVHP. Foreclosure prevention and homeless prevention for this population is minimal and we serve 500 clients a day, no duplicates. These services needed.
Upwardly Global	Mary Voelbel & Client	This program helps immigrant professionals transfer their skills to the local equivalent, and helps them further their professional opportunities in the US. Working with employers, clients are able to earn good salaries. / Client shared her story of being a professor in her native country, participated in program and was able to get hired at SFSU. This program promotes self-sufficiency.
Urban Solutions SF	Jenny McNulty & Client	Providing consultation to small businesses and creating jobs. An example was given of a restaurant project that will be opening in four months. Urban Solutions has been a major help, will create 14 jobs for the area.
Vietnamese Community Center of SF	Hong & Lan Le	Every day we have a higher demand for services, anything from housing, employment, and other services needed by the community to become self-sufficient. Please reconsider this cut and restore funding. This is not a 30% cut, but rather a 40+ % cut.
Vietnamese Elderly MAA	Tuongvi Tran	Funding cuts equals one third of program budget. In this past year, have served 220 individuals in need of services to adapt and succeed in the US.
VVBIG	Nick Wolff & Toni Zernik	Thank you for preliminary recommendation. Only program doing Leland Ave. Corridor revitalization, expanded merchant association group, with a 90% merchant participation.
Women's Initiative for Self Empowerment	Nicole Levine	This cut makes no sense, why cut programs that are creating jobs in SF. 24,000 women served, 100K cut equals 12% of total program budget. Micro enterprise program works exclusively with low-income women. Last four years 1,000 women served, 600 job positions created.

Agency	Testifier	Comment summary
Wu Yee Children's Services	Group Presentation	The need to professionalize childcare providers in SF is critical. This is a growing industry that is constantly overlooked. Childcare is a core component of workforce, as professionals need Family Childcare Providers to care for their children. This is a ten-year old program, since 45 childcare facilities have been established (small businesses).

Appendix D. Notice Regarding Availability of the Draft 2011-2011 Action Plan for Public Review and Comment and the April 5th Public Hearing

**NOTICE OF PUBLIC HEARING AND
AVAILABILITY OF DRAFT 2011-2012 ACTION PLAN
INCLUDING PRELIMINARY FUNDING RECOMMENDATIONS
FOR SAN FRANCISCO'S 2011-2012 CDBG, ESG, HOME AND HOPWA PROGRAMS
FOR PUBLIC REVIEW AND COMMENT**

Hearing Date, Time and Location
Tuesday, April 5, 2011 at 4:00PM
1 South Van Ness Avenue
2nd Floor Atrium Conference Room

The Citizen's Committee on Community Development, Mayor's Office of Housing (MOH), Office of Economic and Workforce Development (OEWD) and San Francisco Redevelopment Agency (SFRA) invite interested parties to attend a public hearing on the federally funded Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnership (HOME) and Housing Opportunities for Persons With AIDS (HOPWA) programs for fiscal year 2011-2012. The purpose of the hearing is to receive comments on the Draft 2011-2012 Action Plan and the preliminary funding recommendations for the four federal programs.

The Draft 2011-2012 Action Plan outlines community development and housing strategies and priorities that will be addressed and includes preliminary funding recommendations for projects that will be supported with the four federal funding sources during the upcoming fiscal year. The estimated amounts of funding the City and County of San Francisco will receive from the U.S. Department of Housing and Urban Development are as follows: CDBG - \$15,500,000; ESG - \$900,000; and HOME - \$6,000,000. CDBG, ESG and HOME funds will be used for affordable housing development; community facility capital improvements and public space improvements; services that promote economic advancement for families and individuals including case management, information and referral, housing counseling and legal services; economic development activities; homeless and homeless prevention services; organizational capacity building and technical assistance; workforce development services; and administrative costs. The City and County of San Francisco will receive an estimated \$8,193,000 in HOPWA funding for San Francisco, San Mateo and Marin Counties. HOPWA funds will be used for rental assistance programs and supportive services for persons with HIV/AIDS. Please note that at the time of this notice, the funding amounts for the four federal programs were still pending Congressional approval. Although the funding amounts are not yet available, the City is anticipating significant decreases in funding levels for the CDBG, HOME and HOPWA programs.

The Draft 2011-2012 Action Plan, which includes preliminary funding recommendations for the CDBG, ESG, HOME and HOPWA programs, will be available for public review and comment from March 28, 2011 through April 26, 2011. The draft document will be available in electronic format on the MOH, OEWD and SFRA websites at www.sfgov.org/moh, www.oewd.org and www.sfgov.org/sfra, and in print format at the following locations:

- Offices of MOH and SFRA, 1 South Van Ness Avenue, 5th Floor
- Offices of OEWD at City Hall, Room 448, 1 Dr. Carlton B. Goodlett Place
- Main Branch of the SF Public Library, 100 Larkin Street, 5th Floor, Government Information Center

Members of the public who wish to provide feedback on the draft document may do so by submitting written comments to: MOH, 2011-2012 Action Plan Staff, 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103. Your comments will be forwarded to the appropriate agency. The public is also invited to provide testimony on the Draft Action Plan at the public hearing listed above. For more information, please call (415) 701-5500.



The public hearing is accessible to persons with disabilities. For information on MUNI routes, please call 415-673-6864. For information regarding MUNI Accessible Services, call 415-923-6142. Persons requiring reasonable accommodations, including sign language interpreters; Assistive Listening Devices; print materials in alternate formats; and those with severe allergies, environmental illness or multiple chemical sensitivities should contact the MOH ADA Coordinator, Eugene T. Flannery, at 415-701-5598 or TTY/TDD 415-701-5503 at least 72 hours prior to the meeting. Please bear in mind that some attendees at public meetings may be sensitive to chemically based or scented products. Please help us accommodate these individuals. If you need language translation services, please also call Mr. Flannery 72 hours prior to the meeting.

Appendix E: 2011-2012 CDBG Public Service Projects

Name of Organization	Service Type	2011-2012 Funding Recommendation	Project Primarily Serves NRSAs
AIDS Legal Referral Panel of the SF Bay Area	Public Services	\$37,000	
Arab Cultural and Community Center	Public Services	\$50,000	\$50,000
Asian Law Caucus	Public Services	\$52,000	
Asian Pacific American Community Center	Public Services	\$57,000	\$57,000
Bay Area Legal Aid	Public Services	\$40,000	
Booker T. Washington Community Service Center	Public Services	\$50,000	
Bridge Housing Corporation	Public Services	\$110,000	
Brothers Against Guns	Public Services	\$50,000	\$50,000
Catholic Charities	Public Services	\$180,860	\$180,860
Central American Resource Center (CARECEN)	Public Services	\$50,000	
Community Awareness & Treatment Services	Public Services	\$20,000	\$20,000
Community United Against Violence	Public Services	\$50,000	\$50,000
Community Youth Center-San Francisco (CYC-SF)	Public Services	\$50,000	
Community Youth Center-San Francisco (CYC-SF)	Public Services	\$50,000	\$50,000
Compass Community Services	Public Services	\$37,000	\$37,000
Conscious Youth Media Crew	Public Services	\$36,400	
Dolores Street Community Services	Public Services	\$29,995	
Donaldina Cameron House	Public Services	\$50,000	
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	Public Services	\$50,000	
Filipino-American Development Foundation: Filipino Community Center	Public Services	\$75,000	
Friendship House Association of American Indians	Public Services	\$36,900	\$36,900
Hamilton Family Center	Public Services	\$136,140	\$136,140
Hearing and Speech Center of Northern California	Public Services	\$38,000	
Instituto Laboral de la Raza	Public Services	\$65,000	\$65,000
La Raza Centro Legal	Public Services	\$90,000	\$90,000
La Raza Community Resource Center	Public Services	\$55,000	\$55,000
Lavender Youth Rec. & Info. Ct.(LYRIC)	Public Services	\$50,000	
Mayor's Office of Housing	Public Services	\$45,000	
Mercy Housing California	Public Services	\$175,000	\$175,000

Name of Organization	Service Type	2011-2012 Funding Recommendation	Project Primarily Serves NRSAs
Mission Asset Fund	Public Services	\$40,000	\$40,000
Mission Neighborhood Centers	Public Services	\$50,000	\$50,000
Mission Neighborhood Health Center	Public Services	\$30,000	\$30,000
Mission SF Federal Credit Union	Public Services	\$50,000	\$50,000
Nihonmachi Legal Outreach	Public Services	\$90,000	
Northeast Community Federal Credit Union	Public Services	\$50,000	\$50,000
Samoan Community Development Center	Public Services	\$50,000	\$50,000
Sunset District Comm. Develop. Corp.	Public Services	\$55,000	
Swords to Plowshares Veterans Rights Organization	Public Services	\$81,000	
Together United Recommitted Forever (T.U.R.F.)	Public Services	\$50,000	\$50,000
United Playaz	Public Services	\$55,000	\$55,000
Urban Services YMCA	Public Services	\$50,000	
Urban Strategies, Inc.	Public Services	\$330,000	\$330,000
Vietnamese Community Center of SF	Public Services	\$50,000	\$50,000
Vietnamese Elderly Mutual Assistance Association	Public Services	\$35,500	\$35,500
YMCA of San Francisco (Bayview)	Public Services	\$50,000	\$50,000
AIDS Housing Alliance	Tenant Counseling	\$51,172	\$51,172
AIDS Legal Referral Panel of the SF Bay Area	Tenant Counseling	\$45,000	
Bay Area Legal Aid	Tenant Counseling	\$65,000	
Causa Justa: Just Cause	Tenant Counseling	\$38,000	\$38,000
Chinatown Community Development Center	Tenant Counseling	\$50,000	
Compass Community Services	Tenant Counseling	\$40,000	\$40,000
Independent Living Resource Center of SF	Tenant Counseling	\$55,000	
Legal Assistance to the Elderly	Tenant Counseling	\$30,000	
San Francisco Community Land Trust	Tenant Counseling	\$36,000	
Self-Help for the Elderly	Tenant Counseling	\$50,000	
The Arc Of San Francisco	Tenant Counseling	\$50,000	
Tides Center/Housing Rights Committee of San Francisco	Tenant Counseling	\$100,000	
APA Family Support Services	Workforce Development	\$52,000	
Arriba Juntos	Workforce Development	\$100,000	
Asian Neighborhood Design	Workforce Development	\$50,000	
Central City Hospitality House	Workforce Development	\$50,000	\$50,000
Charity Cultural Services Center	Workforce Development	\$75,000	
Chinese for Affirmative Action	Workforce Development	\$75,000	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Workforce Development	\$50,000	

Name of Organization	Service Type	2011-2012 Funding Recommendation	Project Primarily Serves NRSAs
Community Housing Partnership	Workforce Development	\$50,000	\$50,000
Episcopal Community Services of SF	Workforce Development	\$108,000	
Friends of the Urban Forest	Workforce Development	\$55,000	\$55,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties	Workforce Development	\$80,000	
Goodwill Industries of San Francisco, San Mateo & Marin Counties	Workforce Development	\$65,000	
In-Home Supportive Services Consortium of San Francisco, Inc.	Workforce Development	\$50,000	
Jewish Vocational and Career Counseling Service	Workforce Development	\$55,000	
Mission Hiring Hall, Inc.	Workforce Development	\$100,000	
Mission Language and Vocational School, Inc.	Workforce Development	\$65,000	
Mujeres Unidas y Activas	Workforce Development	\$50,000	\$50,000
Office of Economic and Workforce Development	Workforce Development	\$167,638	
Positive Resource Center	Workforce Development	\$75,000	
Renaissance Parents of Success	Workforce Development	\$50,000	\$50,000
San Francisco Conservation Corps	Workforce Development	\$96,049	\$96,049
Self-Help for the Elderly	Workforce Development	\$75,000	
Toolworks	Workforce Development	\$50,000	
Upwardly Global	Workforce Development	\$50,000	
Walden House	Workforce Development	\$60,000	\$60,000
Young Community Developers, Inc.	Workforce Development	\$53,000	\$53,000
Totals		\$5,349,654	\$2,486,621
\$ amount allocated for Public Services after NRSA exemptions		\$2,863,033	
FY 2011 CDBG entitlement grant plus preceding year's program income		\$19,652,517	
% allocated for Public Services after NRSA exemptions		14.6%	

Appendix F. HUD Table 3C: Consolidated Plan Listing of Projects

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance		05K Tenant/Landlord Counseling	CDBG	\$51,172
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial education and rental subsidies primarily for transgender and LGBT youth and housing counseling		550 People	TOTAL	\$51,172
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	350 Golden Gate Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance		05Q Subsistence Payments	CDBG	\$40,000
Homeless/HIV/AIDS		570.204	ESG	
			HOME	
			HOPWA	
Rent subsidies and case management primarily for HIV positive clients		20 People	TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	350 Golden Gate Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
AIDS Housing Alliance		05Q Subsistence Payments		CDBG	
Homeless/HIV/AIDS		570.204		ESG	\$45,462
				HOME	
Tenant-based rental assistance for individuals and families		30 People		HOPWA	
				TOTAL	\$45,462
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Affordability
Location(s):	350 Golden Gate Avenue, San Francisco, CA 94102				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area		05K Tenant/Landlord Counseling		CDBG	\$45,000
Homeless/HIV/AIDS		570.201(e)		ESG	
				HOME	
Housing counseling, direct legal assistance and fair housing education primarily for people living with HIV/AIDS		130 People		HOPWA	
				TOTAL	\$45,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Affordability
Location(s):	1663 Mission Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area		05C Legal Services	CDBG	\$37,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal services to low-income San Francisco residents, primarily those with HIV and/or AIDS, entering or re-entering the workforce		195 People	TOTAL	\$37,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
APA Family Support Services		05H Employment Training	CDBG	\$52,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal primarily for OMI residents		48 People	TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	459 Vienna Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arab Cultural and Community Center		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management in immigration, health referrals, employment readiness services, domestic violence and other services		160 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2 Plaza Street, San Francisco, CA 94116			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
One stop complementary service that provides adult basic education and LEP services		67 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus		05C Legal Services	CDBG	\$52,000
Public Services		570.201(e)	ESG	
Legal services primarily targeting the Asian immigrant population		195 People	HOME	
			HOPWA	
			TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	55 Columbus Avenue, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$67,000
Housing		570.202	ESG	
Design technical assistance to support rehabilitation of affordable housing		312 Housing Units	HOME	
			HOPWA	
			TOTAL	\$67,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1245 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Asian Neighborhood Design	05H Employment Training	CDBG \$50,000
Public Services	570.201(e)	ESG
		HOME
		HOPWA
Vocational skills training in green construction	10 People	TOTAL \$50,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1245 Howard Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Asian Pacific American Community Center	05 Public Services (General)	CDBG \$57,000
Public Services	570.201(e)	ESG
		HOME
		HOPWA
Community center providing information and referral, employment, translation, public safety, and other services, for primarily low-income Asian immigrants in the Visitacion Valley and Bayview Hunters Point neighborhoods	500 People	TOTAL \$57,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 2442 Bayshore Blvd., San Francisco, CA 94134

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Asian Women's Shelter		05 Public Services (General)		CDBG ESG	\$40,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Intensive case management, counseling and advocacy services primarily for Asian and Pacific Islander battered women and their children		55 People		TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Asian Women's Shelter		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$41,600
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children		50 People		TOTAL	\$41,600
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian, Inc.		13 Direct Homeownerhisp Assistance	CDBG	\$50,000
Housing		570.201(n)	ESG	
			HOME	
			HOPWA	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention		250 Households	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1167 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bar Assoc. of SF Volunteer Legal Services		05Q Subsistence Payments	CDBG	\$72,000
Homeless/HIV/AIDS		570.204	ESG	
			HOME	
			HOPWA	
Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless		280 People	TOTAL	\$72,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	301 Battery Street, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid		05C Legal Services	CDBG	\$40,000
Public Services		570.201(e)	ESG	
Legal assistance and education for victims of domestic violence		40 People	HOME	
			HOPWA	
			TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1035 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid		05C Legal Services	CDBG	\$65,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Legal assistance and representation for residents of subsidized housing		180 People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1035 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	14H Rehabilitation Administration	CDBG	\$115,268
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	101 Housing Units	TOTAL	\$115,268

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1000 Tompkins Avenue, San Francisco, CA 94110

HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	19C CDBG Non-Profit Organization Capacity Building	CDBG	\$22,000
Planning/Administration	570.201(p)	ESG	
		HOME	
		HOPWA	
La Raza Centro Legal - Day Labor Program - Kiosk TA	1 Organizations	TOTAL	\$22,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 491 Bayshore Blvd., San Francisco, CA 94124

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center	03E Neighborhood Facilities	CDBG	\$75,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Funding for predevelopment cost for architectural/engineering services related to buildout of a community center in larger housing project	1 Public Facilities	TOTAL	\$75,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Sustainability
Location(s): 800 Presidio Avenue, San Francisco, CA 94115

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic support, technology training, life skills support and coaching for Transitional Aged Youth	50 People	TOTAL	\$50,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 800 Presidio Avenue, San Francisco, CA 94115

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Bridge Housing Corporation	05 Public Services (General)	CDBG	\$110,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Community building at SFHA's Potrero Hill	70 People	TOTAL	\$110,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1095 Connecticut Street, San Francisco, CA 94107
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Brothers Against Guns	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, academic support, job readiness training and counseling for Transitional Aged Youth	25 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1618 Revere Way, San Francisco, CA 94124
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Catholic Charities		05S Rental Housing Subsidies	CDBG	\$180,860
Homeless/HIV/AIDS		570.204	ESG	
			HOME	
			HOPWA	
Tenant-based rental assistance for individuals and families		140 People	TOTAL	\$180,860

Help the Homeless? Yes **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Decent Housing
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 180 Howard Street, San Francisco, CA 94105

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Causa Justa: Just Cause		05K Tenant/Landlord Counseling	CDBG	\$38,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Eviction prevention assistance and tenant counseling, representation and advocacy for renters		300 People	TOTAL	\$38,000

Help the Homeless? Yes **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Decent Housing
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 2301 Mission Street, San Francisco, CA 94110

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center	18B ED Technical Assistance	CDBG	\$150,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Entrepreneurial training, consultation, and support for businesses citywide with emphasis in the Chinatown and Mission neighborhoods Specialty restaurant program	64 Jobs	TOTAL	\$150,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention
Sub-recipient: Private 570.500(c)
Location(s): 300 Montgomery Street, San Francisco, CA 94104

HUD Objective: Economic Opportunity
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central American Resource Center (CARECEN)	05C Legal Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Immigration legal services program	750 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 3101 Mission Street, San Francisco, CA 94110

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal for homeless in Tenderloin		29 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	290 Turk Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$52,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Shelter beds primarily for homeless adult men		100 People	TOTAL	\$52,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	146 Leavenworth Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Charity Cultural Services Center		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Vocational skills training in culinary (western & Chinese cooking, bartending/table waiting)		35 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	731 Commercial Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		05K Tenant/Landlord Counseling	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Tenant counseling for primarily monolingual Chinese households		250 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	663 Clay Street, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	14H Rehabilitation Administration	CDBG	\$162,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	125 Housing Units	TOTAL	\$162,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 940 Washington Street, San Francisco, CA 94133

HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese for Affirmative Action	05H Employment Training	CDBG	\$75,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
One stop complementary service that provides LEP and basic computer training	114 People	TOTAL	\$75,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 17 Walter U Lum Place, San Francisco, CA 94108

HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Community Awareness & Treatment Services		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$24,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds for homeless women		55 People		TOTAL	\$24,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	1049 Howard Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Community Awareness & Treatment Services		05 Public Services (General)		CDBG ESG	\$20,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Case management services for homeless women in a shelter		55 People		TOTAL	\$20,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	1049 Howard Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		13 Direct Homeownerhisp Assistance	CDBG ESG	\$50,000
Housing		570.201(n)	HOME HOPWA	
Pre- purchase homebuyer education and counseling		140 Households	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		18C Micro-Enterprise Assistance	CDBG ESG	\$40,000
Economic Development		570.201(o)	HOME HOPWA	
Business technical assistance primarily for new and existing lesbiasn, gay, bisexual and transgender owned micro-enterprises		76 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	05H Employment Training	CDBG ESG	\$50,000
Public Services	570.201(e)	HOME HOPWA	
Job readiness services for employment barrier removal for LGBT community	32 People	TOTAL	\$50,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1800 Market Street, San Francisco, CA 94102

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership	14H Rehabilitation Administration	CDBG ESG	\$109,000
Housing	570.202	HOME HOPWA	
Project management activities associated with rehabilitation of affordable housing	149 Housing Units	TOTAL	\$109,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit **HUD Objective:** Decent Housing
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 1000 Market Street, San Francisco, CA 94102

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal for Western Addition and Tenderloin residents		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1095 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Initiatives/EAG		18B ED Technical Assistance	CDBG	\$63,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in the Excelsior		25 Businesses	TOTAL	\$63,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	4702 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Initiatives/OARC		18B ED Technical Assistance	CDBG	\$30,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in the Ocean Merced Ingleside		20 Businesses	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	4702 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Initiatives/PNSC		18B ED Technical Assistance	CDBG	\$63,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts in the Portola		20 Businesses	TOTAL	\$63,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	4702 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Community Initiatives/VVBIG		18B ED Technical Assistance	CDBG	\$65,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in Visitacion Valley		33 Businesses	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	66 Raymond Street, San Francisco, CA 94134			

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Community United Against Violence		05G Battered and Abused Spouses	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management and support services primarily for LGBTQQ (lesbian, gay, bisexual, transgender, queer and questioning) domestic violence victims		35 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	170 A Capp Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management for TAY participants to include development of an individual education plan, wraparound care plan(other educational avenues as a means to becoming self-sufficient) and weekly life skills workshops		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1038 Post Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Community/bridge building efforts (to strengthen communications and relationships) through youth-led activities, (such as multicultural community events) in the BVHP District		150 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1038 Post Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services		05K Tenant/Landlord Counseling	CDBG	\$40,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Housing counseling for homeless families and eviction prevention and assistance for at-risk families		60 People	TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	995 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services		05 Public Services (General)	CDBG	\$37,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, housing counseling, placement and work readiness training for homeless individuals and families		88 People	TOTAL	\$37,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	626 Polk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Compass Community Services		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$40,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds for homeless families		88 People		TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	246 McAllister Street, San Francisco, CA 94102				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Compasspoint Nonprofit Services		19C CDBG Non-Profit Organization Capacity Building		CDBG ESG	\$64,560
Planning/Administration		570.201(p)		HOME HOPWA	
Technical assistance, consultation and workshop vouchers for CDBG-funded agencies and city staff; community planning process for Bayview Hunters Point		50 Organizations		TOTAL	\$64,560
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	731 Market Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services		19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$25,000
Planning/Administration		570.201(p)	HOME HOPWA	
Capacity building services for targeted community based organizations that focus on workforce development		1 Organizations	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	731 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Conscious Youth Media Crew		05 Public Services (General)	CDBG ESG	\$36,400
Public Services		570.201(e)	HOME HOPWA	
Independent Young Producers Program: Youth Media Project		15 People	TOTAL	\$36,400
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1230 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Cross Cultural Family Center		03M Child Care Centers	CDBG	\$100,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Construct an extension build-out for outdoor space at the Mary Lane Infant and Toddler Center		1 Public Facilities	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1 Webster Street, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		03C Homeless Facilities (not operating costs)	CDBG	\$30,756
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Capital improvements to a building at St Peter's Church that Dolores Street leases through the Archdiocese Dolores Street has operated shelter program for nearly 30 years		1 Public Facilities	TOTAL	\$30,756
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	2909 24th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		14H Rehabilitation Administration	CDBG	\$30,232
Housing		570.202	ESG	
			HOME	
			HOPWA	
Project management activities associated with rehabilitation of affordable housing		52 Housing Units	TOTAL	\$30,232
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	35 Woodward Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		05C Legal Services	CDBG	\$29,995
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
African Advocacy Network-Legal Services Program		35 People	TOTAL	\$29,995
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	938 Valencia Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Dolores Street Community Services		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$26,400
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds for homeless men		32 People		TOTAL	\$26,400
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	1050 South Van Ness Avenue, San Francisco, CA 94110				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Donaldina Cameron House		03E Neighborhood Facilities		CDBG ESG	\$100,000
Public Facilities		570.201(c)		HOME HOPWA	
Tenant improvements to rear program area in multipurpose neighborhood center serving Asian children youth and adults		1 Public Facilities		TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Sustainability
Location(s):	920 Sacramento Street, San Francisco, CA 94108				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House		05G Battered and Abused Spouses	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
ESL/life skills instruction and case management services for women and children survivors of domestic violence		111 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	920 Sacramento Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		05H Employment Training	CDBG	\$108,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
One stop complementary service that provides basic computer training, adult basic education, GED preparation		65 People	TOTAL	\$108,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 Eighth Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Episcopal Community Services of SF		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$52,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds for homeless adults		57 People		TOTAL	\$52,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	208 8th Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Eviction Defense Collaborative, Inc.		05Q Subsistence Payments		CDBG ESG	\$40,000
Homeless/HIV/AIDS		570.204		HOME HOPWA	
Counseling and emergency legal assistance for tenants threatened with eviction		400 People		TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Affordability
Location(s):	995 Market Street, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)		05 Public Services (General)	CDBG ESG	\$50,000
Public Services		570.201(e)	HOME HOPWA	
Service learning and mentorship for transitional aged youth		45 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4681 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation: Filipino Community Center		05 Public Services (General)	CDBG ESG	\$75,000
Public Services		570.201(e)	HOME HOPWA	
Intake and Assessment, Case Management and Multiservices targeted to the Filipino Community in San Francisco		100 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4681 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friends of the Urban Forest	03N Tree Planting	CDBG	\$40,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Planting of 135 trees in Bayview-Hunters Point, Excelsior and Portola neighborhoods	135 Public Facilities	TOTAL	\$40,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(1) - Low/Mod Area Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Sustainability
Location(s): 1007 General Kennedy Avenue, San Francisco, CA 94129

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friends of the Urban Forest	05H Employment Training	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Youth training in green sector (landscaping)	37 People	TOTAL	\$55,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1007 General Kennedy Avenue, San Francisco, CA 94129

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friendship House Association of American Indians		05 Public Services (General)	CDBG	\$36,900
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
Life skills and case management primarily for Native American adults		10 People	HOPWA	
			TOTAL	\$36,900
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	56 Julian Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties		05H Employment Training	CDBG	\$80,000
Public Services		570.201(e)	ESG	
			HOME	
One stop complementary service that provides criminal justice and re-entry services in support of the One Stop system		60 People	HOPWA	
			TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1500 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties		05H Employment Training	CDBG	\$65,000
Public Services		570.201(e)	ESG	
Vocational skills training in transportation (truck driving)		25 People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1500 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc.		14H Rehabilitation Administration	CDBG	\$33,000
Housing		570.202	ESG	
Project management activities associated with rehabilitation of affordable housing		72 Housing Units	HOME	
			HOPWA	
			TOTAL	\$33,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1095 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Gum Moon Residence Hall		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$44,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault		15 People		TOTAL	\$44,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	940 Washington Street, San Francisco, CA 94108				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Hamilton Family Center		05S Rental Housing Subsidies		CDBG ESG	\$136,140
Homeless/HIV/AIDS		570.204		HOME HOPWA	
Tenant-based rental assistance for individuals and families		70 People		TOTAL	\$136,140
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Affordability
Location(s):	260 Golden Gate Avenue, San Francisco, CA 94102				

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc	05Q Subsistence Payments	CDBG ESG HOME HOPWA	\$28,000
Homeless/HIV/AIDS	570.204		
Housing counseling for homeless families and eviction prevention for low-income families and individuals	80 People	TOTAL	\$28,000

Help the Homeless? Yes **Start Date:** 07/01/2011
Help those with HIV or AIDS? **Completion Date:** 06/30/2012

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 255 Hyde Street, San Francisco, CA 94102

HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc	03C Homeless Facilities (not operating costs)	CDBG ESG HOME HOPWA	\$40,000
Public Facilities	570.201(c)		
Tenant repairs and solar heating system installation to Transitional Housing Program	1 Public Facilities	TOTAL	\$40,000

Help the Homeless? Yes **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 260 Golden Gate Avenue, San Francisco, CA 94102

HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Hamilton Family Center, Inc		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$40,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds for homeless families		45 People		TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	260 Golden Gate Avenue, San Francisco, CA 94102				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Hearing and Speech Center of Northern California		03B Centers for the Disabled/Handicapped		CDBG ESG	\$98,000
Public Facilities		570.205(c)		HOME HOPWA	
Repair windows, parapet wall, inspect and repair roof, seal parapet cap joints, weatherproof exterior and recoat roof at facility offering hearing health services		1 Public Facilities		TOTAL	\$98,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Sustainability
Location(s):	1234 Divisadero Street, San Francisco, CA 94115				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California		05B Services for the Disabled	CDBG	\$38,000
Public Services		570.201(e)	ESG	
Information and referral, large and small group educational workshops, basic hearing screenings and counseling services for hearing impaired seniors		200 People	HOME	
			HOPWA	
			TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1234 Divisadero Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HomeownershipSF		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$23,000
Planning/Administration		570.201(p)	ESG	
Capacity building for a collaborative of five San Francisco agencies that provide homeownership assistance to low- and moderate-income residents		5 Organizations	HOME	
			HOPWA	
			TOTAL	\$23,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	275 5th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Capital Projects		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$645,146\$645,146
Funding of capital and operating needs of existing projects— beyond scope covered by project reserves.		16 Housing Units	TOTAL	\$645,146
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Catholic Charities CYO		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$2,967,868\$2,967,868
Supportive services, facility operating costs and project sponsor administration at two RCF-CIs; and housing advocacy services to people who are eligible for and/or receiving HOPWA deep rent subsidies.		77 Housing Units	TOTAL	\$2,967,868
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	180 Howard Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Dolores Street Community Services		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$519,945\$519,945
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		10 Housing Units	TOTAL	\$519,945
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	220 Dolores Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Larkin Street Youth Services		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$396,857\$396,857
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		12 Housing Units	TOTAL	\$396,857
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	129 Hyde Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Maitri		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$553,056\$553,056
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.		14 Housing Units	TOTAL	\$553,056
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	401 Duboce Street, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - San Francisco Housing Authority		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$3,250,000\$3,250,000
Rental assistance program for very low-income persons with HIV/AIDS (includes project sponsor administration).		280 Housing Units	TOTAL	\$3,250,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Affordability
Location(s):	1815 Egbert Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
HOPWA - San Francisco Redevelopment Agency		31B HOPWA Grantee Administration		CDBG	
Planning/Administration		574		ESG	
San Francisco administration of HOPWA Program		0 NA		HOME	
				HOPWA	
				\$256,944\$256,944	
				TOTAL	
				\$256,944	
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012		
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA	
Sub-recipient:	Local Government		HUD Outcome:	NA	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
HOPWA (Marin) - County of Marin		31B HOPWA Grantee Administration		CDBG	
Planning/Administration		574		ESG	
Marin County administration of HOPWA Program		0 NA		HOME	
				HOPWA	
				\$10,185\$10,185	
				TOTAL	
				\$10,185	
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012		
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA	
Sub-recipient:	Local Government		HUD Outcome:	NA	
Location(s):	3501 Civic Center Drive, San Rafael, CA 94903				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - Marin Housing Authority		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$329,315\$329,315
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration).		30 Housing Units	TOTAL	\$329,315
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Affordability
Location(s):	4020 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - Mental Health Association of San Mateo		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$635,809\$635,809
Short-term rental and mortgage payment assistance, related supportive services (including permanent housing placement costs) and project sponsor administration for persons with HIV/AIDS.		210 Housing Units	TOTAL	\$635,809
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2686 Spring Street, Redwood City, CA 94063			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program		31B HOPWA Grantee Administration		CDBG	
Planning/Administration		574		ESG	
				HOME	
San Mateo County administration of HOPWA Program.		0 NA		HOPWA	\$26,355\$26,355
				TOTAL	\$26,355
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012		
Eligibility:	NA - HOPWA Activity			HUD Objective:	NA
Sub-recipient:	Local Government			HUD Outcome:	NA
Location(s):	225 37th Avenue, San Mateo, CA 94403				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
HOPWA (San Mateo) - San Mateo County STD/AIDS Program		31 HOPWA		CDBG	
Homeless/HIV/AIDS		574		ESG	
				HOME	
Benefits counseling services & case management for very low-income persons with HIV/AIDS (includes project sponsor administration).		375 People		HOPWA	\$216,336\$216,336
				TOTAL	\$216,336
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012		
Eligibility:	NA - HOPWA Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government			HUD Outcome:	Availability/Accessibility
Location(s):	225 37th Avenue, San Mateo, CA 94403				

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Housing Services Affiliate of the Bernal Heights Neighborhood Center	03E Neighborhood Facilities	CDBG ESG	\$114,793
Public Facilities	570.201(c)	HOME HOPWA	
Build out La Raza Centro Legal Day Labor Program kiosk within new Lowe's parking garage on Bayshore Blvd including ADA ramp, restroom, warming kitchen	1 Public Facilities	TOTAL	\$114,793
Help the Homeless?	No	Start Date:	07/01/2011
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Sustainability
Location(s):	491 Bayshore Blvd., San Francisco, CA 94124		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Independent Living Resource Center of SF	05U Housing Counseling	CDBG ESG	\$55,000
Housing	570.201(e)	HOME HOPWA	
Housing counseling and eviction prevention services primarily for people with disabilities	120 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2011
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	649 Mission Street, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
In-Home Supportive Services Consortium of San Francisco, Inc.	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Vocational skills training in home healthcare	65 People	TOTAL	\$50,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1453 Mission Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Inner City Youth	03E Neighborhood Facilities	CDBG	\$58,300
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Rebuild ramp and walkway, install an appropriate railing system, remodel bathroom as accessible, and install fire safety system at a community facility	1 Public Facilities	TOTAL	\$58,300

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Sustainability
Location(s): 96 Broad Street, San Francisco, CA 94112

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Familiar de la Raza		03E Neighborhood Facilities	CDBG	\$128,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Installation of first floor air conditioning or replacement of HVAC system		1 Public Facilities	TOTAL	\$128,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	2919 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Laboral de la Raza		05C Legal Services	CDBG	\$65,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal Services including Counseling, Referral and Representation primarily for low-wage workers that are owed wages by employers		600 People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2947 16th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Japanese Community Youth Council (JCYC)/Japantown Task Force		18B ED Technical Assistance	CDBG	\$40,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses primarily targeting small businesses and microenterprises in the Japantown commercial corridor		10 Jobs	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1765 Sutter Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service		05H Employment Training	CDBG	\$55,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Vocational skills training in office support		52 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	225 Bush Street, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		05 Public Services (General)	CDBG ESG	\$40,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Community-based intervention and support services for battered women and their children		42 People	TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$80,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Shelter beds in a comprehensive support program for battered women and their children		44 People	TOTAL	\$80,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Cocina		18C Micro-Enterprise Assistance	CDBG	\$65,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Commercial kitchen and business incubator that supports the development of microenterprises		31 People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2948 Folsom Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Cocina		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance and support for entrepreneurs to launch mobile vending units		15 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2948 Folsom Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
La Raza Centro Legal	05C Legal Services	CDBG \$90,000
Public Services	570.201(e)	ESG
		HOME
		HOPWA
Legal Services including Counseling, Representation and Processing	460 People	TOTAL \$90,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 474 Valencia Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
La Raza Community Resource Center	05C Legal Services	CDBG \$55,000
Public Services	570.201(e)	ESG
		HOME
		HOPWA
Legal Services including Processing, Counseling and Referrals	250 People	TOTAL \$55,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 474 Valencia Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Larkin Street Youth Services		05 Public Services (General)		CDBG ESG	\$46,400
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Case management and transition to stable housing for homeless youth		120 People		TOTAL	\$46,400
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	869 Ellis Street, San Francisco, CA 94109				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Larkin Street Youth Services		03T Operating Costs of Homeless/AIDS Patients Programs		CDBG ESG	\$43,200
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Shelter beds for homeless youth		200 People		TOTAL	\$43,200
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	869 Ellis Street, San Francisco, CA 94109				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Youth advocacy/case management support services, and connection to access points to critical services for LGBTQQ youth		15 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	127 Collingwood Street, San Francisco, CA 94114			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Legal Assistance to the Elderly		05C Legal Services	CDBG	\$30,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal advice and representation on housing issues primarily for seniors and adults with disabilities		216 People	TOTAL	\$30,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	995 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office Of Housing		14B Rehab: Multi-Unit Residential		CDBG	\$4,105,626
Housing		570.202		ESG	
Housing development pool		216 Housing Units		HOME	
				HOPWA	
				TOTAL	\$4,105,626
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit			HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing		05 Public Services (General)		CDBG	\$45,000
Public Services		570.201(e)		ESG	
Program delivery for direct services		People		HOME	
				HOPWA	
				TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government			HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description			HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Administration of HOME Program			21H HOME Admin/Planning Costs of PJ (subject to 10% cap)		CDBG ESG	
Housing					HOME HOPWA	\$757,636
General administrative expenses for HOME program			0 NA		TOTAL	\$757,636
Help the Homeless?		No	Start Date:	07/01/2011		
Help those with HIV or AIDS?		No	Completion Date:	06/30/2012		
Eligibility:			NA - HOME Activity		HUD Objective:	NA
Sub-recipient:			Local Government		HUD Outcome:	NA
Location(s):			1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description			HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Affordable Family Housing Development			12 Construction of Housing		CDBG ESG	
Housing			570.201(m)		HOME HOPWA	\$5,801,399
Predevelopment funds for family housing pipeline projects			107 Housing Units		TOTAL	\$5,801,399
Help the Homeless?		No	Start Date:	07/01/2011		
Help those with HIV or AIDS?		No	Completion Date:	06/30/2012		
Eligibility:	NA - HOME Activity			HUD Objective:	NA	
Sub-recipient:	Private 570.500(c)			HUD Outcome:	NA	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103					

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Affordable Senior Housing Development		12 Construction of Housing		CDBG	
Housing		570.201(m)		ESG	
				HOME	\$1,447,325
				HOPWA	
Predevelopment funds for senior housing pipeline projects		199 Housing Units		TOTAL	\$1,447,325
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - HOME Activity			HUD Objective:	NA
Sub-recipient:	Private 570.500(c)			HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Capital and Public Space Improvement Program Contingency		03 Public Facilities and Improvements (General)		CDBG	\$338,013
				ESG	
Public Facilities		570.201(c)		HOME	
				HOPWA	
Funds for unforeseen expenses for existing capital and public space improvement projects		Public Facilities		TOTAL	\$338,013
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Capital and Public Space Improvement Program Delivery Costs		03 Public Facilities and Improvements (General)	CDBG ESG	\$300,000
Public Facilities		570.201(c)	HOME HOPWA	
Capital and Public Space Improvement program delivery costs		Public Facilities	TOTAL	\$300,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government		HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program		14A Rehab; Single-Unit Residential	CDBG ESG	\$1,100,000
Housing		570.202	HOME HOPWA	
Community Housing Rehabilitation Loan Program		Housing Units	TOTAL	\$1,100,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Consolidated Planning		20 Planning	CDBG	\$117,000
Planning/Administration		570.205	ESG	
			HOME	
			HOPWA	
Development of HUD required Consolidated Plan and annual Action Plan		0 NA	TOTAL	\$117,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - ESG Program Administration		21A General Program Administration	CDBG	
Planning/Administration		570.206	ESG	\$45,107
			HOME	
			HOPWA	
General administrative expenses for the ESG program		0 NA	TOTAL	\$45,107
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description			HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing - Section 108 Loan Repayment			19F Planned Repayment of Section 108 Loans		CDBG	\$168,000
Public Facilities					ESG	
					HOME	
					HOPWA	
Section 108 loan repayment for a capital project			0 NA		TOTAL	\$168,000
Help the Homeless?	No	Start Date:	07/01/2011			
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012			
Eligibility:	NA - Section 108 Loan Repayment			HUD Objective:	Suitable Living Environment	
Sub-recipient:	Local Government			HUD Outcome:	Sustainability	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103					

Project Title/Priority Need Category/ Description			HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Mayor's Office of Housing and Office of Economic and Workforce Development - CDBG Program Administration			21A General Program Administration		CDBG	\$3,904,238
Planning/Administration			570.206		HOME	
General administrative expenses for CDBG program			0 NA		HOPWA	
					TOTAL	\$3,904,238
Help the Homeless?		No	Start Date:	07/01/2011		
Help those with HIV or AIDS?		No	Completion Date:	06/30/2012		
Eligibility:	NA - Administrative or Planning Activity			HUD Objective:	NA	
Sub-recipient:	Local Government			HUD Outcome:	NA	
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103					

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mercy Housing California		05 Public Services (General)	CDBG	\$175,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Community building, assessment, case management, financial literacy services and leadership development/violence prevention for residents of the Sunnydale public housing development		785 People	TOTAL	\$175,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1657 Sunnydale Avenue, San Francisco, CA 94134			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Asset Fund		05 Public Services (General)	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Provide financial coaching and IDA account services, using La Red to provide an accurate match and referral services		70 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		13 Direct Homeownerhisp Assistance	CDBG	\$155,000
Housing		570.201(n)	ESG	
			HOME	
			HOPWA	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention		488 Households	TOTAL	\$155,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance and workforce matching targeting small businesses		45 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18C Micro-Enterprise Assistance	CDBG	\$140,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises		200 People	TOTAL	\$140,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Hiring Hall, Inc.		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal through classroom training and direct placement services		200 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3042 16th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Housing Development Corporation		14H Rehabilitation Administration	CDBG	\$30,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Project management activities associated with rehabilitation of affordable housing		84 Housing Units	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	474 Valencia Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.		05H Employment Training	CDBG	\$65,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Vocational skills training in culinary (professional food training)		12 People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2929 19th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Precita Center Evening Services Program -TAY		60 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	534 Precita Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center		05 Public Services (General)	CDBG	\$30,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case Management, Service Learning and Education for Homeless Individuals		16 People	TOTAL	\$30,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 Capp Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission SF Federal Credit Union		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial education and counseling services to repair credit, build credit, access mainstream financial services for low- and extremely-low income individuals		100 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3269 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mujeres Unidas y Activas		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal for primarily Latina immigrant women		46 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources
Nihonmachi Legal Outreach	05C Legal Services	CDBG \$90,000
Public Services	570.201(e)	ESG
		HOME
		HOPWA
Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	486 People	TOTAL \$90,000
Help the Homeless? No	Start Date: 07/01/2011	
Help those with HIV or AIDS? No	Completion Date: 06/30/2012	
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility	
Location(s): 1121 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources
North of Market Neighborhood Improvement Corp.	03E Neighborhood Facilities	CDBG \$60,000
Public Facilities	570.201(c)	ESG
		HOME
		HOPWA
Build-out of space for community services at ACT mid-Market Center for the Arts, a new arts and education facility with housing and ground floor retail/restaurant	1 Public Facilities	TOTAL \$60,000
Help the Homeless? No	Start Date: 07/01/2011	
Help those with HIV or AIDS? No	Completion Date: 06/30/2012	
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)	HUD Outcome: Sustainability	
Location(s): 966 Market Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
North of Market Neighborhood Improvement Corp.		18B ED Technical Assistance	CDBG	\$70,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood businesses in the Tenderloin		10 Businesses	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	P.O. Box 42048, San Francisco, CA 94142-0483			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial education and counseling services to repair credit, build credit, access mainstream financial services for low- and extremely-low income individuals		185 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	288 Jones Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Community Loan Fund		03 Public Facilities and Improvements (General)	CDBG	\$50,000
Public Facilities		570.201(c)	ESG	
			HOME	
Asset management planning for CDBG eligible facilities		5 Public Facilities	HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	870 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development		05H Employment Training	CDBG	\$167,638
Public Services		570.201(e)	ESG	
			HOME	
Workforce program delivery and technical assistance		People	HOPWA	
			TOTAL	\$167,638
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Office of Economic and Workforce Development	18A ED Direct Financial Assistance to For-Profits	CDBG \$250,000
Economic Development	570.203(b)	ESG
		HOME
		HOPWA
Small business loans	Jobs	TOTAL \$250,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Office of Economic and Workforce Development - Section 108 Repayment Contingency	19F Planned Repayment of Section 108 Loans	CDBG \$287,308
Economic Development		ESG
		HOME
		HOPWA
Section 108 loan repayment contingency for economic development activities	0 NA	TOTAL \$287,308

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: NA - Section 108 Loan Repayment
Sub-recipient: Local Government
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Office of Economic and Workforce Development - SF Shines Façade Improvement Program		14E Rehabilitation: Publicly or Privately Owned Commercial/Industrial		CDBG ESG	\$125,033
Economic Development		570.202		HOME HOPWA	
City's facade improvement program targeting small businesses in low- and moderate-income commercial neighborhoods		4 Businesses		TOTAL	\$125,033
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit			HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Office of the Treasurer & Tax Collector / Earned Asset Resource Network (EARN)		19C CDBG Non-Profit Organization Capacity Building		CDBG ESG	\$14,000
Planning/Administration		570.201(p)		HOME HOPWA	
Financial Education Network - San Francisco		30 Organizations		TOTAL	\$14,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	NA
Sub-recipient:	Private 570.500(c)			HUD Outcome:	NA
Location(s):	1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Opportunity Fund Northern California		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Increase access to capital services, primarily targeting low-income micro-entrepreneurs		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	785 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Positive Resource Center		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal for clients with HIV		87 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	785 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Providence Foundation		05 Public Services (General)		CDBG	
Homeless/HIV/AIDS		570.201(e)		ESG	\$36,000
				HOME	
Shelter beds for homeless individuals		40 People		HOPWA	
				TOTAL	\$36,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	1218 Mendell Street, San Francisco, CA 94124				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Renaissance Entrepreneurship Center		18B ED Technical Assistance		CDBG	\$140,000
Economic Development		570.203(b)		ESG	
				HOME	
Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods		13 Jobs		HOPWA	
				TOTAL	\$140,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention			HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Affordability
Location(s):	3801 Third Street, San Francisco, CA 94124				

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18B ED Technical Assistance	CDBG	\$100,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Entrepreneurial training, consultation, and support for women and men starting micro-enterprises	27 Jobs	TOTAL	\$100,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 275 5th Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center/San Francisco Economic Development Alliance	19C CDBG Non-Profit Organization Capacity Building	CDBG	\$22,000
Planning/Administration	570.201(p)	ESG	
		HOME	
		HOPWA	
San Francisco Economic Development Alliance	9 Organizations	TOTAL	\$22,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 275 5th Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Parents of Success		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Job readiness services for employment barrier removal for SF southeast residents		45 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1800 Oakdale Avenue, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Richmond District Neighborhood Center		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$25,000
Planning/Administration		570.201(p)	ESG	
			HOME	
			HOPWA	
Organizational capacity building for CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together		4 Organizations	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	741 30th Avenue, San Francisco, CA 94121			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Samoan Community Development Center		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector		110 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2055 Sunnydale Avenue, San Francisco, CA 94134			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Community Land Trust		05U Housing Counseling	CDBG	\$36,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Information sessions, pre- and post-purchase education and counseling services regarding the land trust model		65 People	TOTAL	\$36,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	55A Columbus Avenue, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps	03E Neighborhood Facilities	CDBG	\$120,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Health, safety and ADA upgrades to an existing program facility located at Fort Mason	1 Public Facilities	TOTAL	\$120,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Sustainability
Location(s): 102 Fort Mason, San Francisco, CA 94123

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps	05H Employment Training	CDBG	\$96,049
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness services for employment barrier removal through classroom training & landscaping projects	30 People	TOTAL	\$96,049

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 200 Dublin Street, San Francisco, CA 94112

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
San Francisco Housing Development Corporation		17C Commercial/Industrial Building Acquisition, Construction, Rehabilitation		CDBG	\$185,000
Public Facilities		570.2039a)		ESG	
Build out of tenant improvement of the ground floor commercial space for restaurant		12 Jobs		HOME	
				HOPWA	
				TOTAL	\$185,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention			HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Sustainability
Location(s):	4800 Third Street, San Francisco, CA 94124				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
San Francisco Housing Development Corporation		13 Direct Homeownerhisp Assistance		CDBG	\$70,000
Housing		570.201(n)		ESG	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention		212 Households		HOME	
				HOPWA	
				TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit			HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	4439 Third Street, San Francisco, CA 94124				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency		18B ED Technical Assistance	CDBG	\$180,000
Economic Development		570.203(b)	ESG	
			HOME	
Economic development project		Jobs	HOPWA	
			TOTAL	\$180,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco School Alliance		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$20,000
Planning/Administration		570.201(p)	ESG	
			HOME	
SF Family Economic Success Workgroup - San Francisco Family Support Network		10 Organizations	HOPWA	
			TOTAL	\$20,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1390 Market Street, San Francisco, CA 94102

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly		05K Tenant/Landlord Counseling	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters		610 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	407 Sansome Street, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Vocational skills training in home healthcare		32 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	407 Sansome Street, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
SFMade		18B ED Technical Assistance	CDBG	\$65,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Entrepreneurial consultation, training, and support for small business owners and entrepreneurs primarily targeting the eastern neighborhoods in the manufacturing sector		220 Jobs	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2617 19th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
South of Market Foundation		18B ED Technical Assistance	CDBG	\$70,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Entrepreneurial consultation, training, and support for small business owners and entrepreneurs located in the South of Market, Tenderloin and Western Addition neighborhoods		30 Jobs	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1083 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center	18B ED Technical Assistance	CDBG	\$125,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Entrepreneurial consultation and support for Asian and Pacific Islander small business owners	20 Jobs	TOTAL	\$125,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 875 O'Farrell Street, San Francisco, CA 94109

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Sunset District Comm. Develop. Corp.	05 Public Services (General)	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive case management for youth at risk or involved with the juvenile justice system	30 People	TOTAL	\$55,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 3918 Judah Street, San Francisco, CA 94122

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization		05C Legal Services	CDBG	\$81,000
Public Services		570.201(e)	ESG	
Legal counseling and representation for veterans		100 People	HOME	
			HOPWA	
			TOTAL	\$81,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1060 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Telegraph Hill Neighborhood Association		03M Child Care Centers	CDBG	\$60,000
Public Facilities		570.201(c)	ESG	
Outdoor playground improvements at a multipurpose community center		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	660 Lombard Street, San Francisco, CA 94133			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Tenderloin Housing Clinic, Inc.	05Q Subsistence Payments	CDBG	
Homeless/HIV/AIDS	570.204	ESG	\$70,000
		HOME	
		HOPWA	
Legal counseling and representation for tenants threatened with eviction	120 People	TOTAL	\$70,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 126 Hyde Street, San Francisco, CA 94102

HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	03P Health Facilities	CDBG	\$200,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Build-out of a Department of Public Health Primary Care Clinic in the Tenderloin	1 Public Facilities	TOTAL	\$200,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 220 Golden Gate Avenue, San Francisco, CA 94102

HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$203,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	1314 Housing Units	TOTAL	\$203,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit **HUD Objective:** Decent Housing
Sub-recipient: Private 570.500(c) **HUD Outcome:** Affordability
Location(s): 391 Leavenworth Street, San Francisco, CA 94102

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Arc Of San Francisco	05U Housing Counseling	CDBG	\$50,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling services primarily for adults with developmental disabilities	22 People	TOTAL	\$50,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Decent Housing
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1500 Howard Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Mary Elizabeth Inn	05 Public Services (General)	CDBG	\$40,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
Drop-in and housing placement day center primarily for homeless women and their children	90 People	HOPWA	
		TOTAL	\$40,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 1006 Bush Street, San Francisco, CA 94109
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/Housing Rights Committee of San Francisco	05K Tenant/Landlord Counseling	CDBG	\$100,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
Tenant counseling and eviction prevention for low-income persons	250 People	HOPWA	
		TOTAL	\$100,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/2011
Completion Date: 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 417 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
TMC Development Working Solutions		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Increase access to capital services, primarily targeting low-income micro-entrepreneurs		62 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	611 Front Street, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Together United Recommitted Forever (T.U.R.F.)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management and music recording training for Transitional Aged Youth, primarily in Sunnysdale public housing development		25 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1652 Sunnysdale Avenue, San Francisco, CA 94134			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Toolworks	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness services for employment barrier removal for homeless clients with disabilities	55 People	TOTAL	\$50,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Economic Opportunity
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1 Avenue of the Palms, San Francisco, CA 94130

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Playaz	05 Public Services (General)	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, educational support and life skills training for TAY	50 People	TOTAL	\$55,000

Help the Homeless? No **Start Date:** 07/01/2011
Help those with HIV or AIDS? No **Completion Date:** 06/30/2012

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit **HUD Objective:** Suitable Living Environment
Sub-recipient: Private 570.500(c) **HUD Outcome:** Availability/Accessibility
Location(s): 1038 Howard Street, San Francisco, CA 94103

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Upwardly Global		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
Job readiness services for employment barrier removal for immigrants		49 People	HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	582 Market Street, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Services YMCA		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
OMI/Excelsior Beacon Center- TAY program		40 People	HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	241 Oneida Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Strategies, Inc.		05 Public Services (General)	CDBG	\$330,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Community building at San Francisco Housing Authority's Alice Griffith and Hunters View developments		180 People	TOTAL	\$330,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	125 West Point Road, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Information and referrals and ESL instruction primarily for Vietnamese immigrants		155 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Blvd., San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Elderly Mutual Assistance Association		05A Senior Services	CDBG	\$35,500
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, in-home assistance, and recreational and nutritional services primarily for Vietnamese seniors		100 People	TOTAL	\$35,500
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	910 Larkin Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$20,000
Planning/Administration		570.201(p)	ESG	
			HOME	
			HOPWA	
Capacity building plan for four agencies serving the Southeast Asian population of San Francisco		4 Organizations	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	166 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Walden House		05H Employment Training	CDBG	\$60,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
One stop complementary service that provides basic computer training		65 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1550 Evans Avenue, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Women's Initiative for Self Employment		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance primarily for new and existing low-income women-owned micro-enterprises		100 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1398 Valencia Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Wu Yee Children's Services		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance child care program in English and Chinese targeting new and existing child care providers		66 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	706 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
YMCA of San Francisco (Bayview)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management, educational support, employment and life skills training for TAY		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1601 Lane Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
YMCA of San Francisco (Bayview)/United Council/United Council of Human Serv		05 Public Services (General)		CDBG ESG	\$40,000
Homeless/HIV/AIDS		570.201(e)		HOME HOPWA	
Day shelter for homeless individuals		340 People		TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	NA - ESG Activity			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Availability/Accessibility
Location(s):	2111 Jennings Street, San Francisco, CA 94124				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments		Funding Sources	
Young Community Developers, Inc.		03E Neighborhood Facilities		CDBG ESG HOME HOPWA	\$99,963
Public Facilities		570.201(c)			
Tenant improvements to vocational training/job development agency		1 Public Facilities		TOTAL	\$99,963
Help the Homeless?	No	Start Date:	07/01/2011		
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012		
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit			HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)			HUD Outcome:	Sustainability
Location(s):	1715 Yosemite Avenue, San Francisco, CA 94124				

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Young Community Developers, Inc.		05H Employment Training	CDBG	\$53,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
One stop complementary service that provides basic computer training		50 People	TOTAL	\$53,000
Help the Homeless?	No	Start Date:	07/01/2011	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2012	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1715 Yosemite Avenue, San Francisco, CA 94124			
