Mission Action Plan 2020

Planning Commission Update May 05 2016













Today's Agenda



- I. Background
- II. MAP2020 Process & Community Engagement
- III. Draft Solutions
- IV. Next steps

Background Why are we here?

(Un)Affordability & Displacement

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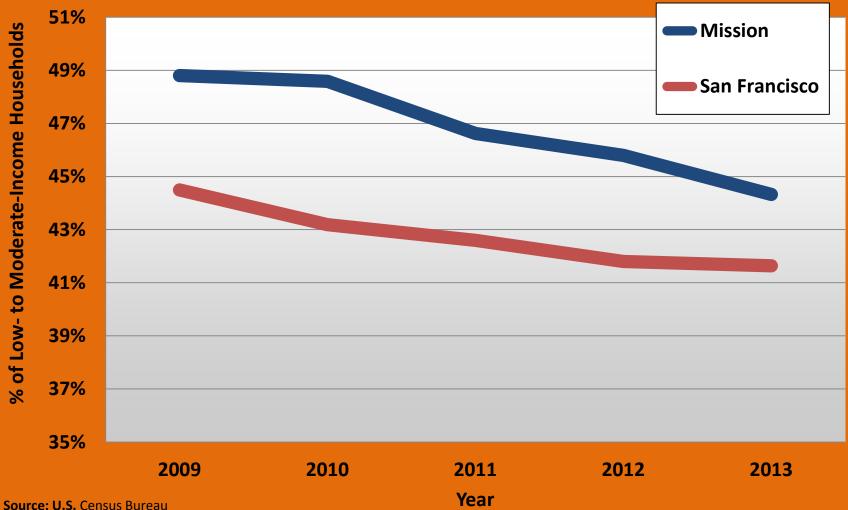
Displacement & Loss

- Loss of approximately 650 low- to moderate-income households from 2009-2014 (those making above 200% of AMI grew).
- 1,174 Latinos left the neighborhood between 2010-13 declining to 38.5 percent of the population.
 - 50 % of the population in 2000.
- 989 eviction notices issued between 2009-2014.
- Homeless count in D9 (2013): 507.





The Mission is losing low to moderate income households faster than San Francisco as a whole

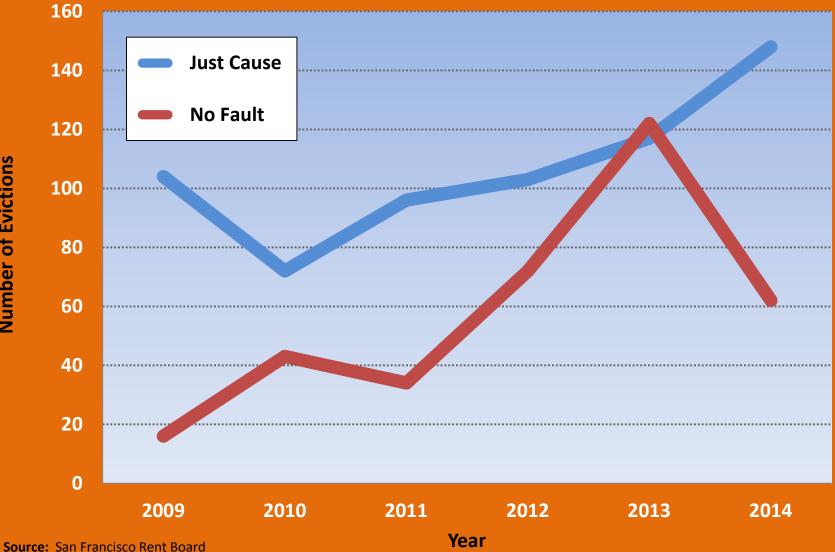


Evictions Filed in the Mission



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The number of Just Cause and No Fault eviction notices filed in the Mission have increased by 42% and 288%.



Number of Evictions

Residential Hotels (SROs)



- 47 private SROs in the Mission, most along Mission Street – roughly 1,196 rooms
- Until now, these units have been protected by law, and have rent control for tenants who reside there for more than 30 days.
- Tenants are now being displaced (through eviction or attrition) as hotels are converted into techworker dormitories. E.g. The Sierra Hotel at 20th & Mission.

Affordable Housing Prospects & Need

Affordable Housing Production (2009-14) & Pipeline

- Slightly under 200 units in 100% affordable projects
- 36 inclusionary units complete
- Pipeline: 426 units (inclusionary pipeline TBD 150-300 units)

Market-Rate Housing Production (2009-14) & Pipeline

- Approx. 500 complete
- Pipeline: 1,700-2,000 units (inclusionary TBD 12-25% range depending on file date)

Approx. 80 rent-controlled units / year lost (through Ellis or other)

Renters & rent burden:

- 72% of families are renters
- 42% of households pay more than 30% of income in rent
- 18% pay more than 50% in rent
- 8% live in overcrowded conditions



Businesses, Arts & Nonprofits/Services



- Small businesses, arts organizations and nonprofits are closing due to short-term or month-to-month lease renewals, which often double or triple their rents.
- Over the last 10 years, Mission Street alone has seen changes of use from general retail to food and beverage establishments – typically high-end restaurants and cafes.

Loss of Blue Collar Businesses & Space



- Light-industrial space (for businesses such as car repair, food manufacturing, printmaking) is still being encroached by illegal uses.
- Demand for light-industrial space has increased.
- Pace of light-industrial space loss outside of 'protected" zones projected in the Mission Area Plan has been faster than anticipated.

Response in the Community to the Crisis



City & Community Partnership

The goal of the Mission Action Plan (MAP) 2020 is to retain & attract low- and moderate-income residents, community-serving small businesses, arts (including PDR) and nonprofits to strengthen and preserve the socioeconomic diversity of the Mission neighborhood.

MAP2020 Objectives

| Protect tenants and preserve existing rent- controlled housing and SROs. | Maintain the socio- economic diversity of the neighborhood. | Increase job opportunities and career paths for the community. |
|---|---|---|
| Stem the loss of community businesses, cultural resources and social services. | Retain and promote Production, Distribution and Repair (PDR) and other high-paying jobs. | Build more 100 percent affordable units. |

MAP2020 Process



- Build on & learn from past efforts
- Establish new collaborative model:
 - A joint Plan vs. separate Plans
 - Mission Area Plan
 - People's Plan
 - Working groups with community & City co-leads
 - Emphasis on understanding each parties' needs and constraints
 - Emphasis on social equity and the impact of the crisis on those most disadvantaged

Solution Categories



- Tenant Protections
- Housing Preservation
- Housing Production
- SROs
- Homelessness (new topic)
- Economic Development
 - Arts
 - Small businesses, incl. PDR
 - Nonprofits
- Community Planning
- Funding

LOOKING BACK: Accomplishments to Date



- Neighborhood preference legislation.
- Increased resources for legal representation for tenants.
- Expedited 100 percent affordable sites (more than 300 units).
- Acquired an additional affordable site – 490 South Van Ness.
- Dedicated funding for the Mission in the Bond.

LOOKING BACK: Accomplishments to Date

- Interim controls: Placed higher scrutiny for market-rate projects.
- Launched a nonprofit and creative-space displacement program, with \$4.5 million in funding.
- Increased resources for PDR enforcement and technical assistance.
- Related effort: Calle 24 and Legacy Business.

Community Engagement & Outreach to Date

- Working group meetings with experts
- Focus groups SRO residents, youth, by topic, etc.
- Presentations at individual organizations / coalitions as requested (PODER, United to Save the Mission, SPUR, SFHAC, SFBARF, etc.)
- Meetings with project sponsors
- April 2015 & April 2016 community meetings

April 06, 2016 Community Meeting Priorities



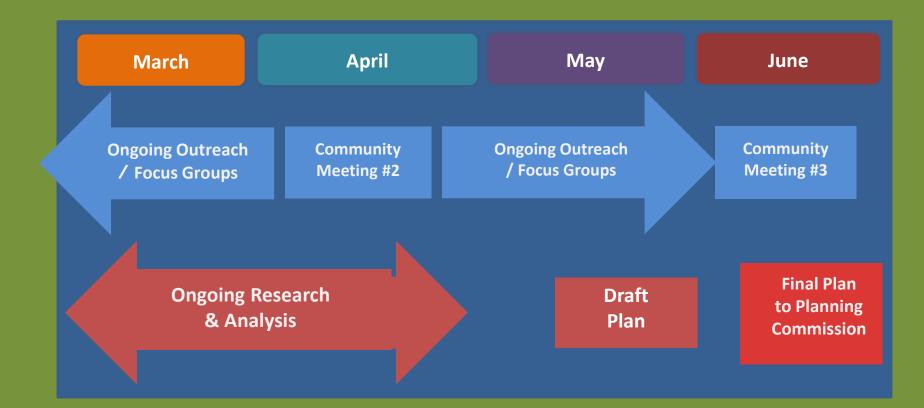
- Continue site acquisition for new affordable housing (family, single-parent, senior, homeless)
- Preserve rent-controlled units
- Increase supportive services (to SRO & homeless individuals) to prevent homelessness
- Increase tenant outreach (bilingual)
- Expand services for housing access
- Minimize evictions / increase legal representation
- Relocation & lease negotiation assistance for businesses, arts, and nonprofits
- Promote community-serving uses in new development (childcare, small businesses, PDR, arts)
- Enhance community/staff education and increase community participation in project review

Further Sample Solutions under Consideration

| WHAT | POTENTIAL IMPACT ¹ | WHO | WHEN ² | HOW MUCH ³ | HOW & STATUS |
|---|--|--------------------------------------|-------------------|-----------------------|--|
| Services that facilitate residents access to housing, such as application assistance and outreach | Large - broad tenant community | монср | Short | \$\$ | Program - not underway |
| Culturally responsive strategies that provide tenant <u>counseling & community education</u> | Large - broad tenant community | монср | Short | \$ | Program & Funding - underway |
| Full legal representation (tenant counseling & legal fund) | Med to Large - depends on # of cases | монср | Short | \$\$ | Funding - underway |
| Site (public, nonprofit, private) acquisition to build <u>new</u> <u>100% affordable housing</u> | Small / Incremental - depends on # of units per building | монср | ongoing | \$\$\$ - \$\$\$\$ | Funding - underway / existing program |
| Continue programs and replenish <u>funds for existing rent-</u> <u>controlled buildings</u> (Small Sites & larger buildings) | Small / incremental - depends on # of units (but retains existing tenants) | монср | ongoing | \$\$\$ - \$\$\$\$ | Funding - underway / existing program |
| Enforcement staffing (for various - residential hotels, housing, PDR/light-industrials, evictions, etc) | Medium - # depends on cases | DBI, Planning, Rent Board, others | short | \$-\$\$ | Staffing - underway |
| Education in Planning, Community & Legislative Issues (for City staff and community) | Large - broader community | Planning and community led. | short | \$\$ | Program - not underway |
| Improvements to process for reviewing development projects for community to engage early in the process | Med - depends on # of projects & significance | Planning | Short | \$ | Process improvment - underway |
| Other? | | | | | |

Next Steps

Remaining MAP 2020 Project Timeline & Next Steps



Implementation



Planning Commission hearings:

- May 5 (today)
- June 2 (informational)
- June 23 (final action)

Additional Community Engagement:

- Carnaval SF: May 28/29 (details TBD)
- Final Community Meeting: June 15 (details TBD)



Questions?

