

Citywide Affordable Housing Loan Committee

San Francisco Mayor's Office of Housing & Community Development
Department of Homelessness and Supportive Housing
Office of Community Investment and Infrastructure
Controller's Office of Public Finance

180 Jones Street

Up to \$13,950,000 Total Gap Request

Evaluation of Request for:	Gap Funding
Loan Committee Date:	March 4, 2022
Prepared By:	Anne Romero, Sr. Project Manager
MOHCD Asset Manager:	Omar Cortez
Sources and Amounts of New Funds Recommended:	Up to: \$12,858,477 plus \$1,094,523 contingency 180 Jones Fund
Sources and Amounts of Previous Predevelopment City Funds:	Total Predevelopment: \$2,500,000 180 Jones Fund \$1,500,000 Affordable Hsg. Fund \$1,000,000
TOTAL GAP REQUEST:	Up to \$13,950,000 - 180 Jones Fund
RFP:	180 Jones Developer Request for Qualifications March 15, 2019
Applicant/Sponsor(s) Name:	Tenderloin Neighborhood Development Corporation (TNDC)

EXECUTIVE SUMMARY

Sponsor Information:

Project Name:	180 Jones	Sponsor(s):	Tenderloin Neighborhood Development Corporation
Project Address (w/ cross St):	180 Jones (at Turk)	Ultimate Borrower Entity:	180 Jones Associates, L.P.

Project Summary:

180 Jones Associates, L.P., a partnership formed by Tenderloin Neighborhood Development Corporation (TNDC) or (the "Sponsor"), requests a total gap loan commitment in the amount of up to \$13,950,000, which is less than the preliminary gap amount approved by Loan Committee on August 21, 2020 for purposes of their application for the California Department of Housing and Community Development (HCD) Multifamily Housing Program (MHP). The project obtained an MHP award, but ultimately their bond application to the California Debt Limit Allocation Committee was not funded. Due to not receiving a CDLAC award, the project was eligible to submit an application to the California Housing Accelerator Fund ("Accelerator") Tier 1, and was awarded \$23,787,486 in Accelerator funds on February 3, 2022. Pending approval of this final gap request, the project will be fully funded and will be able to start construction in May 2022. The project must commence construction within 180 days of February 3, or around August 3, 2022.

180 Jones will provide 70 studio units comprised of one unrestricted manager's unit, 35 supportive housing units with LOSP subsidy, and 34 unsubsidized units restricted at 40% MOHCD AMI and 85% MOHCD AMI. The Project's average MOHCD AMI for the unsubsidized units is 68%. The request includes a Capitalized Operating Subsidy Reserve (COSR) which will be used to lower the asking rents of 19 of 21 85% AMI units to ~60% MOHCD AMI and 2 of the 21 units to 40% AMI to get closer to meeting the affordability goals of the surrounding community, and results in no 85% AMI units for the 20 year term of the COSR. The proposed nine story building will be built on a small, 4,743 square foot lot, with ground floor service space, office space, and back of the house operations space.

Project Description:

Construction Type:	Type I	Project Type:	New Construction
Number of Stories:	9	Lot Size (acres and sf):	0.11 acres / 4,743 SF
Number of Units:	70	Architect:	Van Meter Williams Pollack
Total Residential Area:	38,410 sf	General Contractor:	Cahill Contractors
Total Commercial Area:	0 sf	Property Manager:	Tenderloin Neighborhood Development Corporation
Total Building Area:	39,420 sf	Supervisor and District:	Sup. Haney – D6
Land Owner:	City and County of San Francisco		
Total Development Cost (TDC):	\$52,130,382	Total Acquisition Cost:	\$10,000
TDC/unit:	\$744,720	TDC less land cost/unit:	\$744,577

Loan Amount Requested:	Up to \$13,950,000	Request Amount / unit:	\$199,286
HOME Funds?	N	Parking?	N

PRINCIPAL DEVELOPMENT ISSUES

1. High Construction and Total Development Cost – Construction costs and Total Development Cost are related to the very small size of the urban infill site with Type I construction. However, the requested MOHCD gap per unit is low given the financing structure, and the sponsor has successfully completed value engineering - see Section 4.5. Construction Representative’s Evaluation, and Section 6. Financing Plan.
2. Community’s Affordability Goals - The community’s affordability goals for 180 Jones are to have at least 40% of the available units for unsubsidized extremely low-income (ELI) adults currently living in Tenderloin-based Single Room Occupancy (SRO) hotels. The sponsor has been able to deepen affordability with the proposed COSR given the State Accelerator funding with 15 units at 40% AMI, but the project still does not fully meet these affordability goals. The targeting of non-PSH units to households living in Tenderloin SROs will require careful planning prior to lease up and extensive outreach. See Section 1 and Section 4.3.
3. A Capitalized Operating Subsidy Reserve (COSR) will deepen affordability and ensure financial feasibility for a 20 year period. 15 units will be targeted to households at 40% AMI (2 units for 20 years, 13 units for 55 years), and 19 units will be targeted to households at 60% AMI for 20 years through the COSR. After 20 years, the sponsor will need to recapitalize the project to maintain these reduced rents. See Sections 1, 4.3 and 7.5.
4. An Accelerator contingency amount is included in the loan request in the event that HCD amends their award to keep the MOHCD funding commitments at the same level as previously presented in the sponsor’s MHP application. See Section 6.4.
5. Rents in the Tenderloin have recovered less quickly from recent lows than in other neighborhoods. There could be possible issues marketing the units at 60% AMI rents in this location. TNDC will work with agencies that hold vouchers, advertising to the Section 8 voucher list, and conducting early outreach to market and lease up these units. See Sections 1 and 4.3.

SOURCES AND USES SUMMARY

Permanent Sources	Amount	Terms	Status
MOHCD/OCII	\$12,858,477	55 years @3% / Res Rec	THIS REQUEST
HCD MHP	\$15,395,000	55 years @3% / Res Rec	Committed
HCD Accelerator	\$22,695,963	20 yrs @ 0% / forgivable	Committed
MOHCD - Contingency for Accelerator award	\$1,091,523	55 years @3% / Res Rec	THIS REQUEST
Accrued MOHCD Predev interest	\$89,419		
Total	\$52,130,382		

Permanent Uses	Amount	Per Unit	Per SF
Acquisition	\$10,000	\$143	\$0.25
Hard Costs	\$38,532,360	\$549,663	\$976
Soft Costs	\$8,496,783	\$122,467	\$217
Reserves	\$2,631,820	\$37,312	\$66
Developer Costs	\$2,459,419	\$33,857	\$60
Total	\$52,130,382	\$743,442	\$1,320

1. BACKGROUND

Project History Leading to This Request. In 2017, the City and the developer of 950-974 Market Street reached an agreement in which the 950-974 Market Street project could satisfy its inclusionary housing requirements by transferring the 180 Jones Site (“Site”) to MOHCD and paying a total amount of \$13,950,000 into the 180 Jones Fund. Ordinance No. 49-17 helped establish the 180 Jones Fund to facilitate the construction of an affordable housing project with a minimum 60 efficiency units at the Site, made affordable to low-income households. Of the \$13,950,000, \$1,500,000 was paid to the City with the land transfer in February 2019. The remaining \$12,450,000 was to be paid upon achievement of Temporary Certificate of Occupancy at 950 Market Street. The Development Agreement has been amended to provide more time for the developer to pay MOHCD, and MOHCD will communicate to the developer 60 days from when funds are required for the closing, i.e. around Mach 12, 2022.

TNDC was selected in June 2019 to develop, manage, and provide services to 180 Jones under their response to the *180 Jones Developer Request for Qualifications* (RFQ), issued on March 15, 2019. TNDC received Loan Committee approval for a predevelopment loan on October 4, 2019. The affordable housing development at 180 Jones was born out of the Tenderloin community’s effort to negotiate a community benefits agreement with a nearby market rate developer. The community’s initial goal was for the Site to

provide “step up housing” for longtime Tenderloin Single Room Occupancy (SRO) residents, many of whom are extremely low-income, have experienced homelessness at some point in their lives, but are now working and ready to transition to living in an apartment with their own bathroom and kitchen. The community’s affordability goals for 180 Jones are to have at least 40% of the available units for unsubsidized extremely low-income (ELI) adults currently living in Tenderloin-based SRO Hotels.

The Project includes 70 total studio units comprised of one unrestricted manager’s unit, 35 LOSP units, and 34 unsubsidized units restricted at 40% MOHCD AMI (13 units) and 85% MOHCD AMI (21 units). The proposed nine story building will be built on a small, 4,743 square foot lot, with ground floor service space, office space, and back of the house operations space (transformer room, trash room, etc.).

TNDC’s current program underwrites 19% of total unsubsidized units at 40% Area Median Income, (“MOHCD AMI”), and 30% of total units at 85% MOHCD AMI, necessary for the project’s long-term financial feasibility. A Capitalized Operating Subsidy Reserve (COSR) will be used to lower the asking rents of 19 of 21 85% AMI units to ~60% MOHCD AMI and 2 of the 21 units to 40% AMI, effectively adding two more deeply affordable units and lowering the asking rents for the highest AMI units in order to prioritize community affordability goals. In light of COVID-era challenges with leasing up units with higher AMI rents, the rent reductions made possible by the COSR will also mitigate financial risk to the project. Given the COSR and income targeting and required expenses to operate the building and cash flow through year 20, the Project is unable to leverage any permanent debt. The project also completed a NEPA process so that it has the required approvals should any PBVs or funding sources (like Continuum of Care) become available in the future.

The project successfully obtained an MHP award. However due to the challenging CDLAC scoring criteria for San Francisco, the project did not receive a bond allocation. The team was notified that it was eligible to apply for California Housing Accelerator Tier 1 funds, made available through the Coronavirus State Fiscal Recovery Fund (CSFRF) established by the federal American Rescue Plan Act of 2021 (ARPA). The project was awarded \$23,787,486 in Accelerator funds on February 3, 2022. Pending approval of this final gap request, the project will be fully funded and will be able to start construction in May 2022.

- 1.1. Applicable NOFA/RFQ/RFP. (See Attachment E for Threshold Eligibility Requirements and Ranking Criteria). TNDC was awarded funding under their response to the *180 Jones Developer Request for Qualifications (RFQ)* issued on March 15, 2019.

1.2. Borrower/Grantee Profile. (See Attachment B for Borrower Org Chart; See Attachment C for Developer Resume and Attachment D for Asset Management Analysis)

- Borrower. TNDC created 180 Jones Associates, L.P., with 180 Jones GP LLC, a TNDC affiliate, as General Partner and Manager.
- Joint Venture Partnership. N/A
- Demographics of Board of Directors, Staff and People Served. 85% of staff, 60% of the board, and 50% of executives are BIPOC. TNDC hired a Director of Racial Equity & Inclusion in March 2021.
- Racial Equity Vision. While TNDC has always centered underserved and underrepresented communities in development, management, and service provision work, TNDC's explicit focus on the racial components of inequity and injustice has come to the forefront since 2019. TNDC is committed to racial equity and becoming a truly anti-racist organization.
 - In 2004, TNDC launched its Cultural and Linguistic Competency Committee, which has since become the Committee on Equity (COE).
 - In 2017, TNDC formed its Racial Justice Police Conduct Task Force to address police harassment issues in the Tenderloin, and to dialogue with the local precinct captain.
 - In 2019, TNDC launched its Racial Equity Initiative, an endeavor with representation from all departments. The Racial Equity Initiative has implemented several policies centered on racial equity during the current coronavirus pandemic, including increasing TNDC's minimum wage based on internal research demonstrating that lowest paid TNDC staff were disproportionately Black and Latinx.
 - While TNDC has not yet developed a Racial Equity Vision, TNDC hired a Director of Racial Equity and Inclusion in March 2021. In collaboration with TNDC's HR department, his first focus has been to examine pay and hiring equity throughout TNDC's portfolio. This is inclusive of examining TNDC's hiring practices to ensure that they are reaching as broad of an audience as possible through non-traditional channels. He is also leading TNDC's efforts to develop a Race Equity framework.
 - Race & Ethnicity of head of household in TNDC properties in operation:

8. Overview by Head of Household Race & Ethnicity (Only Properties in Operation)

	# of Units	% of Units
American Indian/Alaska Native	82	3%
Asian	1,096	39%
Black/African American	777	28%
Native Hawaiian/Other Pacific Islander	47	2%
White (Hispanic or Latino)	93	3%
White (Not Disclosed)	33	1%
White (Not Hispanic or Latino)	658	24%
Not Disclosed*	896	NA
Vacant	191	NA
Grand Total	3,873	100%

*Note: The demographic info at 270 Turk and Avery Lane is not available, therefore included in "Not Disclosed".

- Relevant Experience. TNDC has significant experience in new construction projects for low income households, with an historic focus on the Tenderloin neighborhood. TNDC was founded in 1981 with the acquisition of a single property and a commitment to creating permanently affordable homes for low-income San Franciscans. Over its 37-year history, TNDC has developed, owned, and managed 3,674 units, with another 263 under construction and 1,129 in predevelopment, totaling 5,066 units in total.

TNDC’s in-house Property Management, Tenant Services, Asset Management, Accounting, and Community Organizing teams will ensure the Project’s transition from development and construction into leasing and stabilized operations.

- Project Management Capacity. Below is a list of TNDC staff members assigned to 180 Jones Street along with the percentage of their total workload that will be dedicated to this project:
 - Jacob Goldstein (Project Manager) - 45%
 - Lex Gelb (Assistant Project Manager) – 45%
 - Chris Cummings (Associate Director of Housing Development) - 5%
 - Katie Lamont (Senior Director of Housing Development) – 2.5%

Jacob Goldstein joined TNDC in February 2018. He has worked on both new construction and rehab projects in the Tenderloin, from predevelopment through lease-up. He is currently leading the construction and lease-up of the 555 Larkin project. Prior to transitioning to the affordable housing industry, he held a variety of training and project management roles in the business consulting industry. Jacob holds a BA in Sociology from Occidental College.

Lex Gelb joined TNDC as an Assistant Project Manager in June 2020. She has experience in supporting both acquisition/rehab and new construction projects through financing, entitlement, and design milestones. She holds a Bachelor of Arts in American Studies and a Master’s in City and Regional Planning, both from UC Berkeley.

- Past Performance.
 - 1.2..1. City audits/performance plans. TNDC participated in the citywide fiscal and compliance monitoring program in the last couple of years and last year they were monitored by DCYF. There are no known findings or issues with the audit.
 - 1.2..2. Marketing/lease-up/operations. The MOHCD Marketing and Lease Up Report Card Assessment of recent marketing efforts is not complete as the most recent TNDC project is still in its lease up phase. In general, however, the MOHCD marketing manager staff has not found any issues with the marketing or lease-up of TNDC projects with this team. The property management team has a diverse staff, doesn’t check credit and criminal background of applicants, and more than meets the requirements of the Fair Chance Ordinance. The typical Resident Selection Criteria of TNDC for recent projects is low-barrier.

2. SITE (See Attachment E for Site map with amenities)

Site Description	
Zoning:	RC-4 – Residential-Commercial, High-Density and the North of Market Residential Special Use District (SUD) zoning district, with an 80-T-120-T height limit. The Site is located in the newly established Compton’s Transgender, Lesbian, Gay and Bisexual (TLGB) District. Block 0343, Lot 014
Maximum units allowed by current zoning (N/A if rehab):	Maximum housing density is not controlled by the size of the lot, but by limitations on the physical envelope allowed by the Planning Code, including height limits, setbacks and open space requirements. Height & Bulk district zoning was at 80-T-120-T height limit, 120 ft. building height.
Number of units added or removed (rehab only, if applicable):	N/A
Seismic (if applicable):	Seismic Zone 4; PML SUL N/SA
Soil type:	Rockridge Geotechnical completed a Geotechnical Investigation Report for 180 Jones dated April 8, 2020. The report indicates that the site is underlain by 12-15

	<p>feet of fill, consisting of loose to medium dense sand that may be susceptible to excessive static settlement under new building loads. Because of this, Rockridge Geotechnical recommended building on mat foundation bearing on soil improved with drilled displacement sand-cement (DDSC) columns, which will stiffen the soil and provide increased bearing capacity beneath the mat. DDSC column ground improvement systems will be installed at the 180 Jones site under the scope of a design-build ground improvement sub-contractor.</p>
<p>Environmental Review:</p>	<p>AEW Engineering completed a Phase I Environmental Site Assessment (dated March 26, 2020) and a Phase II Environmental Site Assessment (dated July 7, 2020).</p> <p>AEW's Phase I assessment of the site revealed potential soil disturbance during construction requiring compliance with the SFDPH Article 22A ordinance. AEW's Phase II assessment found that subsurface soil at the site may be considered as non-hazardous waste for offsite disposal if excavated (pending approval from landfill facility). Based on soil samples, AEW recommended the implementation of a Site Mitigation Plan including Passive Vapor Mitigation Design.</p> <p>AEW Engineering completed a Site Mitigation Plan on May 5, 2021. Per the Plan's recommendations, a Passive Soil Vapor Mitigation System will be installed during construction to mitigate potential indoor air impacts from soil vapor present at the site.</p>
<p>Adjacent uses (North):</p>	<p>Antonia Manor is a 103-unit SRO affordable senior apartment building managed by TNDC.</p>
<p>Adjacent uses (South):</p>	<p>Lyric Hotel is a 58-unit low-income affordable apartment building managed by the John Stewart Company.</p>
<p>Adjacent uses (East):</p>	<p>Tenderloin Family Housing is an affordable family apartment building managed by Chinatown Community Development Center.</p>
<p>Adjacent uses (West):</p>	<p>Turk Street Garage.</p>
<p>Neighborhood Amenities within 0.5 miles:</p>	<p>Radam's Produce Market, Battambang Market, and G&H Liquor & Grocery are 0.1 miles away, with a food bank called San Francisco City Impact Rescue Mission within a block of the Site. Places of worships within a block are a local mosque called AlSabeel Masjid Noor Al-Islam and a Christian Church called City Impact. The Boys & Girls Clubs of San Francisco – Tenderloin Clubhouse,</p>

	Shih Yu-Lang Central YMCA, and TNDC's Tenderloin After-School Program are 0.1 miles away. The San Francisco Police Department Station and Father Alfred E. Boeddeker Park are one block away.
Public Transportation within 0.5 miles:	Civic Center and Powell Station Bart are both 0.3 miles away. Muni lines 0.5 miles away are: 6, 9, 9R, 21, 27, 31, 38, 38R, 14, K, L, M, N, T.
Article 34:	Obtained in September 2020 and subsequently submitted in the project's MHP application.
Article 38:	Not exempt - The Site is located in an area with elevated pollutant concentrations. Sensitive use buildings, as defined in the Applicability section of the Ordinance, must comply with Health Code Article 38. Received Article 38 Enhanced Ventilation System Approval from SFDPH in July 2021.
Accessibility:	Project will meet the minimum requirements of the California Building Code Chapter 11(B).
Green Building:	Project will meet the minimum TCAC Green Building requirements and the City's Green Building Code. The project is targeted LEED Gold status.
Recycled Water:	Exempt – see https://www.sfwater.org/index.aspx?page=687
Storm Water Management:	The Site is not located in the Storm Water Management Map.
GPR	A GPR is required for the ground lease approval and will be submitted to Planning by MOHCD staff at the end of February.

2.1. Description. The infill site is a roughly rectangular lot with frontage on Jones Street. The site was previously leased to a parking lot operator on a month to month basis, and since June 2020 has been used for a Safe Sleeping Site by the Department of Homelessness & Supportive Housing (HSH) to provide a safe location for people to stay during the coronavirus pandemic. HSH is demobilizing the site starting February 10, 2022, and plans to have fully demobilized by March 9, 2022. MOHCD will contract with a site security firm to provide 24 hour security until construction loan closing in May 2022.

2.2. Zoning. See above

2.3. Probable Maximum Loss. N/A as new construction

2.4. Local/Federal Environmental Review. Exempt from CEQA Review per the streamlining allowed by SB35. A NEPA review was completed in May 2021 specifically so the project could apply for HUD Continuum of Care (CoC) subsidies should they become available for the units set aside for homeless households.

2.5. Environmental Issues. N/A

- Phase I/II Site Assessment Status and Results. Phase I Environmental Site Assessment by Innovated & Creative Environmental Solutions dated January 31, 2019 revealed no evidence of adverse environmental conditions associated with the Site and recommends no further investigations for the Site at this time.
- Potential/Known Hazards. No known environmental hazards.

2.6. Adjacent uses and neighborhood amenities. The immediate neighborhood is comprised of mixed-use buildings, with upper floor residential units and ground floor commercial spaces. A number of small businesses including restaurants, grocery stores, non-profit office spaces, and parking garages are near the Site. Specifically for the formerly homeless adults, a nearby food bank, services and open space are in a 3-block radius of the Site: San Francisco City Impact Rescue Mission, Geo Re-Entry Services, Salvation Army Kroc Community Center, Hospitality House, and Father Alfred E. Boeddeker Park.

2.7. Green Building. Green features include an all-electric design to decrease the building's carbon footprint by utilizing the increasingly renewable production of California's electric grid.

The large bay windows provided in most units increase the amount of light and sense of openness within them. Daylighting is also included within the common areas, such as at the ground floor with skylights over the main entrance lobby and mailbox area. This design also helps reduce the need for artificial lighting and provides a sense of the outdoors, natural light, and a healthy living environment as residents enter the building.

The compact, energy-efficient design of 180 Jones also includes high-efficiency heat pumps to condition units and common areas. At the same time, all-LED lighting with occupancy sensors further reduce the energy usage. In order to offset the energy that the project does use, solar PV panels on the roof area will provide on-site energy generation. The second-floor courtyard provides a planting area and a rich respite from the busy city streets of the Tenderloin. This green area provides opportunities for tenants to participate in urban agriculture activities as well as a place for residents to congregate. This courtyard provides a green space for residents while helping to reduce the heat-island effect and promoting a healthy living environment.

3. COMMUNITY OUTREACH AND SUPPORT. TNDC lead a comprehensive community outreach process for 180 Jones to refine the building's programming, final unit count, and affordability levels.

180 Jones was born out of the Tenderloin community's efforts to negotiate a community benefit agreement in order to secure the site for affordable

housing. The community's affordability goals for 180 Jones were to have at least 40% of the available units as "step up housing" for unsubsidized ELI individuals currently living in Tenderloin SRO Hotels. This goal also informed how MOHCD constructed the Developer RFQ.

Over the course of 2019 and 2020, TNDC met with the Central City SRO Collaborative, Tenderloin People's Congress, 200/300 Block Turk Street Safety Group, District 6 Community Planners, and Compton's Transgender Cultural District. The project also had a Pre-Application Community Meeting that was advertised and open to the public. TNDC designed the majority of these meetings as listening sessions, with development team representatives joining existing community group meetings to present and talk about design, programming, and rent structuring of 180 Jones. The meetings also provided an opportunity for TNDC to explain the balance between providing the desired 40% MOHCD AMI units and the higher income units necessary for project feasibility.

These meetings were extremely helpful in refining the project design and programming. The community groups were highly in favor of the 180 Jones development and happy that the site was being transformed from a parking lot to affordable housing. The concerns expressed were centered around the affordability of the 85% AMI units. TNDC has sought to address this concern through the addition of the COSR, which will allow the project to reduce the asking rent of all of these units (including bringing down the rent of 2 of the units to the equivalent of 40% AMI) for a 20 year period.

Looking forward, TNDC has begun reaching out to the groups mentioned above to discuss the project's construction impacts and mitigations. TNDC has met again with the Central City SRO Collaborative to update them on the project schedule. TNDC will address any construction-related concerns with community members and adjacent members. They will also use social media, mailing, and emailing contact lists to share project updates and Frequently Asked Questions (FAQ) about the project.

- 3.1. Proposition I Notification. Posted on October 4, 2019 for one month.
- 3.2. General Plan Referral (GPR). MOHCD will submit the General Plan Referral Application to the Planning Department the week of February 21, 2022, to verify that the project is consistent with the General Plan. The Planning Department shall review the project and determine whether the project is in conformity with the General Plan, prior to Board of Supervisors' consideration of the resolution approving the loan and ground lease for the project.

4. DEVELOPMENT PLAN

- 4.1. Site Control. The Site has been owned by the City since February 2019, when it was transferred from the developer of 950 Market Street. The LP has

an option to lease and will ground lease the site from the City at construction loan closing pending Board of Supervisors' approval. The terms outlined in the Option Agreement are for a standard term of 75 years from the date of construction completion of the Project, with an option to extend the term for an additional 24 years.

- Annual rent shall be set at 10% of the fair market appraised value, re-determined on the 15th anniversary date of ground lease and every 15 years thereafter.
- Payment shall consist of an annual Base Rent of \$15,000, collected annually regardless of cash flow and considered a project expense.
- Residual Rent of 10% of the appraised unrestricted value of the Site. Residual Rent will only be collected to the extent that cash flow is available and does not accrue.

4.2. Proposed Design. The design approach for 180 Jones is rooted within the context of site and relationship to open space. Providing a usable open space with access to light on the small site is one of the fundamental principles of this design. An above grade courtyard is located on the second floor against Jones Street and serves as a sun-filled amenity space as well as a break along the dense urban street wall. The traditional base middle and top can be identified through the treatment of the facades. The base includes the common areas and is articulated by expressing the structure of the building within levels 1 and 2. This area includes some large window walls and a high degree of transparency. The middle area of the building includes bay windows with glazing that alternates from side to side as they move from floor to floor. The top of the building is stepped back from the bays and is articulated with different heights, differentiating the taller mass with a prominent parapet cap. The design features 9 floors of Type I-B concrete construction containing 70 studio units.

The Sponsor submitted 100% Design Development drawings and cost estimates for MOHCD review in August 2020 for the MOHCD gap request. MOHCD reviewed and approved this set to move forward with value engineering and further refinements of the design for 80% construction documents (CD) and cost estimates in February 2021. The bid set was completed in September 2021 with cost estimates completed in January 2022. The design is based on the following square footage assumptions:

Avg. Unit SF by type	Studio: 325 sf
Residential SF	23,454 sf
Circulation SF	12,662 sf
Parking Garage SF	-
Common Area SF	1,121 sf
Management offices and back of house SF	2,183 sf

Building Total SF	39,420 sf
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4.3. Target Population and Unit Type. One half of the units (35) are supportive, funded through LOSP and with referrals coming through the Coordinated Entry System. The remaining 34 units are general population, with an AMI range of 40%-85% MOHCD AMI. Responding to the community feedback, the project was structured to have 13 units at 40% MOHCD AMI to provide deeply affordable housing for longtime Tenderloin residents, with targeting to SROs.

The proposed COSR subsidy will allow the project to provide an additional 2 units at 40% AMI for the 20-year COSR period only. The COSR will allow the remaining 19 units to be targeted to 60-65% AMI for the COSR period for 20 years. In summary, the COSR will enable the project to provide 15 total units at 40% AMI and 19 units at around 60% AMI for 20 years, and none at 85% AMI among the 34 general population units. To market the 60% AMI units in the Tenderloin, TNDC will work with agencies that hold vouchers, advertise to the Section 8 voucher list, and conduct early outreach to market and lease up these units

To reach the intended population for the non-PSH deeply affordable units, the sponsor will need to do targeted marketing and work closely with organizations that serve the Tenderloin SRO community, as outlined in the loan conditions of approval.

4.4. Commercial Space. N/A.

4.5. Construction Representative Evaluation. The last time the Loan Committee reviewed this Project was for Preliminary Gap financing in August 2020 when the analysis was based on a 100% schematic design (SD) set. Since that time the Project team has completed the bid set and put the Project out to bid for final costs and the General Contractor has selected most subs. The Site Permit was issued on September 11, 2020. The prime contract is proposed to be finalized by April 2022, with construction scheduled to start mid-May 2022.

The proposed development is situated on a 4,743 square foot lot at the corner of Jones Street and Turk Street in the Tenderloin neighborhood. The parcel is regular shaped and rectangular with its longest frontage on Jones Street and is slightly sloped downward toward the southeast.

The design features 9 floors of Type I-B concrete construction containing 70 studio units (including one manager's unit). The building's gross square footage of approximately 39,420 square feet includes 4,512 square feet of ground floor space dedicated to resident services, management offices and

other office uses; 450 square feet to utilities and trash; and about 1,800 square feet for resident common space and a ground floor courtyard. The building also includes a second floor courtyard with seating and gardening areas. The building lobby fronts onto Jones Street. There are six studio unit configurations, each with private baths and full kitchens, averaging 325 square feet. The layouts vary by mobility accessibility and with slight differences in living space. The layout repeats on floors 2-9 and stacks in 3 separate blocks to provide some design efficiency. There is no commercial/retail space.

The total construction cost estimated for the preliminary gap financing proposal of August 2020 was \$38,792,788 based on the 100% SD drawings. In February 2021 Cahill Contractors provided a hard cost estimate based on the 80% CD set, and rigorous value engineering (VE), primarily involving reconfiguration and alignment of the bay windows, reduced total construction costs to \$35.75 M (including 5% owner contingency and 4.5% escalation of \$1.47 M, which assumed a construction start date of September 2021).

During the intervening year in which the project stalled, however, prices have continued to escalate. The Engineering News-Record (ENR) which publishes the Construction Cost Index (CCI) History for San Francisco upon which the construction industry relies for cost data, gauges the annual escalation at 8% across all trades. Escalation, attributed to global supply chain and Covid-related personnel disruptions, is particularly affecting the costs of all metals, including the reinforcing bars for this all-concrete building (estimated 12% increase in the past year), cementitious materials, and lumber. This trend is predicted to continue through 2022.

The total construction budget for 180 Jones, based on the bid set, represents a combination of essential scope adds, market escalation, and value engineering, is slightly reduced from the August 2020 budget of the preliminary gap request. The Project team has conducted an extensive review of Cahill's qualifications and exclusions with the draft GMP from November 2021 through January 2022, and developed an extensive add alternate matrix for the final GMP. This final GMP will be presented in late February 2022 and is not expected to vary from the budget of this request. The current total hard costs of \$38,532,360 (\$550,462 /unit and \$977 /square foot) includes fees, GCs and 5% owner contingency and came in less than the total construction cost of \$38,792,788 (\$554,183 /unit; \$984 /square foot) from the preliminary gap request.

The current total cost is the result of continuous VE with the Project team and subcontractors as well as market escalation. Staff acknowledges that the per square foot cost is high when compared to the average of those comparable projects of similar type, scale, and target population in the pre-development pipeline and in construction, and those completed (since 2018) (\$977/SF for

180 Jones compared to the \$724/SF average of these comps). However, the per unit cost of \$550,462 is on par with the average of comparable projects at \$495,855, diverging 11%. The high per square foot costs are mainly attributable to the very tight site and the relatively less efficient mid-rise nature of the building.

Cahill and the majority of the subs have agreed to hold the current pricing through the start of construction in May 2022. The current budget now includes escalation totaling \$283K for a handful of subcontractors based on the unpredictable availability and pricing of specific materials. All contingencies but the owner's hard bid contingency have been removed with this request (except as detailed below for specific line items.)

The budget maintains Covid allowance of \$285K for the 19-month project that had been included in previous estimates (which reverts back to the owner as savings should the pandemic abate and health regulations change). The budget includes a \$600K allowance (which reverts back to the owner if not used) to account for the uncertainty related to PG&E approvals for permanent power and the associated additional joint trenching that may be required depending on whether temp power can share a trench with permanent power and the determination of the location of the tie-in for the source of power to the building; the allowance also anticipates potential upgrades that PG&E may require. The budget also assumes a significant allowance for a second generator that may be needed in lieu of temporary power that would otherwise be provided through PG&E (PG&E has recently significantly extended its design and approvals schedule which has delayed both temp and permanent power approvals). These and several scope items, including earthwork, finishing of interior exposed concrete, and a second heat pump for the all-electric building, along with market escalation (for example, metal stud framing and drywall costs escalated by 20%/\$400K over the last year), have significantly increased costs. However, VE, including re-design of the bay windows, among other items, has successfully offset these adds and maintained the net costs since the last request.

The Project received the Site Permit on September 11, 2020, and Addenda 1 (Structural and soil improvements) and 2 (Architecture, Landscape Architecture, Mechanical, Electrical, Plumbing, Low Voltage) have also been approved, but await Department of Public Works (DPW) approval. The Street Improvement Plan has been submitted to the DPW with approval pending. The Fire Sprinkler permit has been approved. The PG&E application has been submitted and deemed complete, and PG&E's temporary and permanent electrical services designs are underway.

4.6. Service Space. The building design includes two private offices for social workers on the ground floor. In addition to the social worker offices, the

ground floor design also a reception desk/office, and Assistant General Manager office, and a General Manager office.

- 4.7. Interim Use. The most recent interim use of the site has been as a Safe Sleeping Site for HSH, which will be demobilized in March 2022. MOHCD will fund site security for the period until construction starts in May 2022.
- 4.8. Infrastructure. N/A
- 4.9. Communications Wiring and Internet Access. The project will provide Ethernet cable design for data/internet. Service to the building from Public Right of Way to a MPOE and to IDF is designed to adequately accommodate fiber and cabling for multiple service providers, following the minimum specs included in the MOHCD Communication Systems Design Standards.
- 4.10. Public Art Component. The public art scope was only recently added to this project in January 2022 and is not yet fully developed. TNDC has allocated a budget \$100,000 for public art, calculated using the formula in the 2017 SFAC MOHCD MOU. The project architect has identified several locations where public art can be incorporated into the building design and is currently working with TNDC to finalize the design intent.
- TNDC intends to launch a public RFP in Spring 2022. TNDC will engage in targeted marketing and outreach towards local and BIPOC small businesses, organizations, and artists. TNDC is also exploring how the public art can honor the building's location in the Compton Transgender Cultural District, both through its design and collaboration with the Transgender Cultural District organization.
- 4.11. Marketing, Occupancy, and Lease-Up. The development will include the four legislated preferences of the City (Certificate of Preference, Neighborhood Resident Housing Preference (projected at 25% of lottery units or 8 units given HCD funding), Displaced Tenant Housing Preference and San Francisco Live / Work Preference) as permitted by financing for the non-PSH lottery housing units. Referrals to units for adults experiencing homelessness will be provided by the HSH Coordinated Entry System, alongside a LOSP subsidy.
- Add something here about extra marketing for the SRO residents and working with groups like SRO Collaborative.
- 4.12. Relocation. N/A as it has been utilized by a City Department.

5. DEVELOPMENT TEAM

Consultant Type	Name	SBE/LBE	Outstanding Procurement Issues
Architect	VMWP	SBE	No
Landscape Architect	Adrienne Wong Associates	SBE	No
Surveyor	KPFF	No	No
Window Testing Consultant	TBD	No	No
Energy Consultant	Bright Green Strategies	Bi	No
General Contractor	Cahill	No	No
Owner's Rep/Construction Manager	Waypoint Consulting	No	No
Financial Consultant	California Housing Partnership	No	No
Legal	Gubb & Barshay	No	No

5.1. Procurement Plan. Project meets the SBE/LBE participation goal of 20% for professional services and for the subcontractor participation as determined by CMD.

5.2. Opportunities for BIPOC-Led Organizations. TNDC frequently partners with other organizations in their affordable housing developments, including development and service provision. However, this project is not structured as a joint venture.

6. FINANCING PLAN (See Attachment F for Cost Comparison of City Investment in Other Housing Developments; See Attachment G and H for Sources and Uses)

6.1. Prior MOHCD/OCII Funding:

Loan Type/ Program	Loan Date	Loan Amount	Interest Rate	Maturity Date	Repayment Terms	Outstanding Principal Balance	Accrued Interest (to 05/12/22)	Payoff
Predev	11/27/2019	\$2,500,000	3%, simple	55 yrs from conv. date	Res. Receipts	\$2,500,000	\$89,419	\$2,589,419

6.2. Disbursement Status. The predevelopment loan has drawn down \$2,010,174 as of the January 2022, with a remaining loan balance of \$489,825.

6.3. Fulfillment of Loan Conditions. Most of the predevelopment loan conditions have been met. Below is the status of Loan Conditions from the preliminary gap request that went to Loan Committee on August 21, 2020:

- Sponsor must explore: using a different construction type (such as timber), reducing the buildings size, using the Pueblo Structural System, using

prefabricated technologies that provide cost savings and provide overall analysis to MOHCD for review.

Status: Completed. It was not viable to meet the goal of reducing total development costs to under \$600K per unit at this site, given the small lot size and escalation in construction costs. However, since the preliminary gap request in August 2020, TNDC has succeeded in reducing the TDC by close to \$2 million and lowering the TDC/ unit.

- TNDC to continue and work with MOHCD and SFHA to assess the availability for VASH rental assistance subsidies for the project.

Status: Completed. As of early August 2020, SFHA and Veteran's Affairs (VA) have indicated that Project Based Vouchers (PBVs) are not currently a feasible option for the Project, but may be reconsidered at a later date. The NEPA process was completed should PBVs or other federal operating or rental subsidy become available.

By December 31, 2019:

- Sponsor must provide a community outreach plan for the period of June 2019 through construction completion. The plan should identify key community stakeholders that will be outreached to, describe the team's community outreach strategy and overall timeline.

Status: Completed.

- Sponsor must provide the construction manager RFQ for MOHCD review and approval.

Status: Completed.

- Sponsor must provide the general contractor RFQ for MOHCD review and approval.

Status: Completed.

- Sponsor must provide the contract for Construction Management for MOHCD review and approval.

Status: Completed.

- Sponsor must submit a preliminary services plan and budget covering the LOSP households for HSH and MOHCD review and approval.

Status: Completed.

By March 31, 2020:

- Sponsor must submit application to the Planning Department for SB35 and Site Permit review.

Status: Completed.

- Sponsor must research additional funding sources to MHP, specifically HCD's Infill Infrastructure Grant (IIG) and provide analysis to MOHCD for review.

Status: Completed. Sponsor provided financing analysis of HCD Transit Oriented Development in May 2020.

- Sponsor must research alternate funding sources to MHP, such as Housing for Healthy California (HHC) or No Place Like Home (NPLH) and provide analysis to MOHCD for review.

Status: Completed. Sponsor provided financing analysis of HCD HHC and NPLH in May 2020.

- Sponsor must assess ways to meet the community's project affordability goals of 40% of total units for ELI households through ways like potential operational efficiencies (i.e. reducing front desk clerk to evenings, overnight, and weekends),

maximizing revenue (Continuum of Care rental subsidy, mix of 40-50% MOHCD AMI units), commercial income, and leveraging debt.

Status: Completed. TNDC has directly addressed this community goal by leveraging state funds to add a Capitalized Operating Subsidy Reserve to the project. By reducing asking rents, the COSR will allow the project to add the equivalent of 2 additional 40% AMI units while simultaneously lowering the asking rent on the remaining 85% AMI units to ~65% MOH. In addition to the COSR, the project reduced front desk clerks coverage to bring down operating costs and completed the NEPA process so the project could receive Continuum of Care rental subsidy in the future if it becomes available.

- Sponsor must provide analysis of whether micro-commercial space or office for neighborhood service provider is viable.

Status: Completed.

By June 30, 2020:

- Sponsor must provide MOHCD with financial analysis that result in a competitive MHP application and tiebreaker analysis for the second to next available round of funding.

Status: Completed.

- Sponsor must provide an updated services plan and budget covering the LOSP households for HSH and MOHCD review prior to MOHCD's preliminary gap loan commitment, both items required for the MHP competitive application.

Status: Completed.

- Sponsor must provide a marketing and lease up plan demonstrating the 80% MOHCD AMI units are 20% below market and how the Sponsor will mitigate potential COVID-19 impacts on the lease up of these units.

Status: Completed. TNDC has directly addressed this community goal by leveraging state funds to add a Capitalized Operating Subsidy Reserve to the project. By reducing asking rents, the COSR will allow the project to add the equivalent of 2 additional 40% AMI units while simultaneously lowering the asking rent on the remaining 85% AMI units to ~65% MOH. In addition the COSR, the project did reduce front desk clerks coverage to bring down operating costs and completed the NEPA process so the project could receive Continuum of Care rental subsidy in the future.

Prior to Gap Loan Request:

- Sponsor must identify and implement cost containment strategies for construction and present them at the various cost estimates with narrative analysis of the pricing from the general contractor.

Status: Completed. The Sponsor provided the Project team's Cost Containment Strategies narrative and the Project's Value Engineering and Add Alternates Matrix to MOHCD.

- Sponsor must work with MOHCD staff to reduce Operating Expenses to be further in line with LOSP comparable and underwriting guidelines.

Status: Completed. TNDC has significantly cut operating expenses to make the project pencil. TNDC cut desk clerk coverage to evenings, overnight, and weekends and will have the GM/Assistant GM cover the front desk during the

remaining periods. TNDC also reduced the Services Budget by ~60K in order to bring costs in-line with HSH's funding amount.

- Sponsor must submit an updated services plan and budget for HSH and MOHCD Review and approval, prior to final gap request.
Status: Completed. The Services Plan and budget have been reviewed by MOHCD and HSH.
- Should the project have a commercial space, Sponsor must provide a commercial analysis on the viability, final lease terms, commercial development proforma, and tenant improvement plan at least 6 months before gap request.
Status: N/A. TNDC determined a micro-commercial space is not feasible for the ground floor due to the small footprint of the parcel.
- Sponsor must provide the equity investor Request for Proposal (RFP) for MOHCD review and approval before finalizing and releasing the RFP.
Status: N/A. Per conversations with Joyce Slen in July 2021, MOHCD determined that TNDC did not need to do a formal RFP and could reach out directly to lenders for construction financing. TNDC ultimately reached out to 5 lenders and received LOIs from 3. Now that the project has obtained an Accelerator award, equity investment is no longer required.
- Sponsor must provide all lender and investor RFP responses prior to selections for MOHCD review and approval.
Status: Completed. The project does not have tax credits and therefore no investor responses. The debt responses have been shared with MOHCD.
- Sponsor must notify MOHCD of the developer's lender and investor selection for MOHCD review and approval.
Status: Completed. TNDC received LOIs from Silicon Valley Bank, Wells Fargo, and Chase. SVB offered outstanding terms – most notably a fixed rate loan at a low rate (2.75%). TNDC informed MOHCD in January 2022 about our intent to move forward with SVB.
- Sponsor must provide raw financial data from the developer or financial consultant prior to the selected lender and investors for MOHCD review and approval.
Status: Completed. Sponsor provided a matrix comparing debt responses that led to their selection.
- Sponsor must provide all Letters of Intent for MOHCD review and approval.
Status: Completed. Sponsor has shared a comparison matrix of their debt offers
- Sponsor must provide True Debt and capital accounts test analysis before returning to MOHCD for final gap request.
Status: N/A given no tax credit financing
- Sponsor must work with community members to seek a tenant-based rental subsidy from programs like the Q Foundation to help meet the community's affordability goals for 180 Jones.
Status: Ongoing. TNDC met with the Q Foundation in May 2020. The Q Foundation is unable to provide advance commitments for tenant-based rental subsidies but encouraged the sponsor to talk to them again once the project is near construction completion. TNDC will do so. The COSR has allowed TNDC to directly meet the community's affordability goals.

6.4. Permanent Sources Evaluation Narrative: The Borrower proposes to use the following sources to permanently finance the project, totaling \$52,040,963:

- **MOHCD Loan (\$12,858,477):** 55 year, 3%, residual receipts; this loan is the amount included by TNDC in the Accelerator Application and is presumably the gap needed. However, this MOHCD contribution is less than MOHCD committed for TNDC’s MHP Application, and it is possible that HCD will revise their award to maintain the City’s original gap commitment.
- **MOHCD Contingency for Accelerator financing (\$1,091,523):** 55 year, 3%, residual receipts; this amount is an “up to” amount that would bring the MOHCD contribution to the amount committed for TNDC’s MHP application, and is included in the budget as a potential need if HCD requires the full prior committed MOHCD amount;
- **HCD MHP: (\$15,395,000):** MHP commitment; the MHP will include a .42% hard debt payment every year;
- **HCD Accelerator Funding (\$22,695,963):** on February 3, 2022, HCD awarded the project \$23,787,486 in California Housing Accelerator Tier 1 funds. The amount shown in the budget is less, assuming a full MOHCD commitment as may be required by HCD. The terms are 20 years at 0% interest, forgivable, with no residual receipts nor periodic payment required during the life of the loan.

- **Permanent Uses Evaluation:**

Development Budget		
Underwriting Standard	Meets Standard? (Y/N)	Notes
Hard Cost per unit is within standards	Y	\$550K / unit (\$56K over the average for similar sites), yet acceptable given the small site, density of studio units and Type I construction; see Construction Supervisor evaluation
Construction Hard Cost Contingency is at least 5% (new construction)	Y	Hard Cost Contingency is 5%
Architecture and Engineering Fees are within standards	Y	Total Architectural & Design fees is \$1,649,943, which is within UG, and reflects 4% of construction costs excluding contingency
Construction Management Fees are within standards	Y	CM is sized at \$200,000 (24 months for predev and 24 months for construction) and meets UG standard for predev and construction period.

Developer Fee is within standards, see also disbursement chart below	Y	Developer fee complies with MOHCD and Accelerator guidelines at \$2.2 million Project management fee:\$1,100,000 At risk fee: \$1,100,000 Deferred fee: \$0 Total fee: \$2,200,000
Consultant and legal fees are reasonable	Y	
Entitlement fees are accurately estimated	Y	
Construction Loan interest is appropriately sized	Y	Construction loan is sized at 28 month term with 4.250% interest
Soft Cost Contingency is 10% per standards	Y	10% of soft costs
Capitalized Operating Reserves are a minimum of 3 months	Y	Capitalized operating reserve is \$266,557 for 3 months operating expenses plus ground lease payment and debt
Capitalized Operating Supplemental Reserve (COSR)	N	A COSR in amount of \$1,995,327 is sized for 20 years to achieve feasible operations given the deeper income targeting of 2 units at MOHCD 40% AMI and 19 units at around MOHCD 60% AMI. This COSR was included in the Accelerator application and accepted by HCD, and ultimately provides deeper affordability than what was proposed before. It will be controlled by the L.P. with approval rights by MOHCD.

6.5. Developer Fee Evaluation: The milestones for the payment of the developer fee to the sponsor are specified below.

Total Developer Fee:	\$2,200,000	
Project Management Fee Paid to Date:	\$ 550,000	
Amount of Remaining Project Management Fee:	\$ 550,000	
Amount of Fee at Risk (the "At Risk Fee"):	\$1,100,000	
Amount of Commercial Space Developer Fee (the "Commercial Fee"):	\$0	
Amount of Fee Deferred (the "Deferred Fee"):	\$0	
Amount of General Partner Equity Contribution (the "GP Equity"):	\$0	

Milestones for Disbursement of that portion of Developer Fee remaining and payable for Project Management	Amount Paid at Milestone	Percentage Project Management Fee
Project Management: at closing of preconstruction financing		
Project Management: through end of predevelopment – Funded	\$550,000	50%
Construction close	\$225,000	20%
At 50% completion	\$225,000	20%
At Project Completion (CFO)	\$50,000	5%
Project close-out	\$50,000	5%
Milestones for Disbursement of that portion of Developer Fee defined as At Risk Fee		Percentage At Risk Fee
100% lease up and draft cost certification	\$550,000	50%
Permanent conversion	\$330,000	30%
Project close-out	\$220,000	20%

7. PROJECT OPERATIONS (See Attachment I and J for Operating Budget and Proforma)

7.1. Annual Operating Budget. TNDC has reduced the operating budget by restructuring the desk clerk coverage, and splits the operating costs pro rata between the LOSP and non-LOSP units. Total operating expenses before debt and reserves is \$949,066, or \$13,558 PUPA.

7.2. Annual Operating Expenses Evaluation.

Operating Proforma		
Underwriting Standard	Meets Standard? (Y/N)	Notes
Debt Service Coverage Ratio is minimum 1.1:1 in Year 1 and stays above 1:1 through Year 17	N/A	There is no permanent debt
<i>For TCAC projects:</i> Vacancy rate meets TCAC Standards	Y	Vacancy rate is 5%
Annual Income Growth is increased at 2.5% per year for nonPSH units, and 1% for LOSP tenant rents	Y	
Annual Operating Expenses are increased at 3.5% per year	Y	

Base year operating expenses per unit are reasonable per comparables	Y	Total Operating Expenses are \$13,558 PUPA, which is reasonable especially when compared to similar sized projects. The Operating budget is reasonable.
Property Management Fee is at allowable <u>HUD Maximum</u>	Y	Total Property Management Fee is \$49,140 or \$65 PUPM which does not exceed HUD's maximum fee.
Property Management staffing level is reasonable per comparables	Y	Refer to chart below.
Asset Management and Partnership Management Fees meet standards	Y	Annual AM Fee is \$25,130 /yr in compliance with UG There is no Annual PM Fee as there is no tax credit investor
Replacement Reserve Deposits meet or exceed TCAC minimum standards	Y	Replacement Reserves are \$500 per unit per year
Limited Partnership Asset Management Fee meets standards	N/A	There is no tax credit investor

7.3. Staffing Summary. Staffing is lean and reasonable for a project of this size at 7.62 FTE for property management.

- 1 FTE General Manager
- 0.6 FTE Assistant General Manager
- 3.6 FTE Desk Clerks
- Note: Assistant General Manager will provide daytime front desk coverage. Combined with desk clerk staffing, this provides 24/7 desk coverage.
- 1 FTE Custodian
- 1 FTE Maintenance III
- 0.02 FTE Assistant Facilities Manager
- 0.4 FTE Night Manager

7.4. Income Restrictions for All Sources. MOHCD and HCD are the only restrictions on the project and proposed AHP restrictions would be sized at 50% and 65% MOHCD AMI.

UNIT SIZE		MAXIMUM INCOME LEVEL		
NON-LOTTERY	No. of Units	MOHCD	MHP	Accelerator
0 BR – [LOSP]	35	25%	20%	Follows MHP
1 BR – [LOSP]				
Sub-Total				
LOTTERY				
0 BR	13	40%	30%	Follows MHP
0 BR	21	85%*	70%	Follows MHP
Sub-Total	34			
STAFF UNITS				
X BR	1			
TOTAL	70			
PROJECT AVERAGE		46%	37%	
AVERAGE FOR LOTTERY UNITS ONLY		68%	54%	

*with the requested COSR, the sponsor can provide these 19 of these 85% units at around 60% AMI and 2 at 40% AMI, for 20 years; however, the higher underlying restrictions remain in place for project feasibility when the COSR period ends

7.5. MOHCD Restrictions.

Unit Size	No. of Units	Maximum Income Level	LOSP Subsidy – 15 year initial contract	COSR Subsidy – 20 years
Studio	35	25% of Median Income	35	
Studio	13	40% of Median Income		
Studio	21	85% of Median Income		19 at around 60% AMI; 2 at 40% AMI
BR	1	Manager’s Unit		

Note that the COSR provides increased affordability of the 21 85% AMI units for 20 years, however, they are not formally restricted at these levels.

8. SUPPORT SERVICES

- 8.1. Services Plan. TNDC will be the sole service provider for tenants at 180 Jones. Supportive services will be provided primarily for the 35 permanent supportive housing households, funded by HSH. The project does not have sufficient cashflow to fund services for the 34 general population units. Community activities that service staff organize will be for all residents in the building (for example community meetings, groups, coffee hours, food bank, etc.) If there is additional staff capacity, these positions may assist with services linkages and referrals for the general population households as needed. If there is a gap in services for the general population units, TNDC will work to make sure that services are provided from their own service staffing capacity and funding.

Permanent supportive housing supportive services for the 32 LOSP units include: Intakes and Assessments, Case Management, Supportive Counselling, Individualized Service Planning, Crisis Intervention, Mediation, Housing Stabilization and Eviction Prevention. The project will have two (2) FTE Social Workers who will primarily support the 35 LOSP supportive housing units. Given HSH's 1:20 case management ratio, there is potentially additional social worker capacity to handle the general population minor support needs as necessary if approved by HSH in the contract's scope of work.

The Social Workers work on-site to provide free comprehensive, culturally and age appropriate, voluntary and confidential services to 100% of the tenants living at the project. Each social worker has their own private office, located on the ground floor of the building.

The goal of TNDC's Support Services is to assist tenants in stabilizing in and retaining permanent housing, improving health and self-sufficiency, maintaining self-sufficiency and independent living and fostering the growth and development of a supportive community. Services are intended to assist tenants in breaking the cycle of homelessness and addressing their mental health, substance use and medical needs. These services are always available to all tenants and include; Outreach and Engagement, Intake, Individualized Care Planning, Case Management, Housing Stabilization and Retention Services, Crisis Intervention, Community Building Activities and After-Care Services. The on-site support service staff work with tenants to explore available resources related to building financial freedom and wealth. This includes making referrals to and following-up with community agencies that focus on opening bank accounts, budgeting, saving for emergencies and the future, and reducing debt.

- 8.2. Services Budget. The services budget is \$188,405 annually, supported fully by HSH's services grant. The services plan was formally approved by HSH on 8/20/20 (as part of the project's MHP application). HSH provided a

commitment letter 8/28/20 for \$188,405 in annual funding for supportive services.

8.3. HSH Assessment of Service Plan and Budget. HSH has recently reviewed the Supportive Services plan and budget, and confirmed that it meets the general expectations for the HSH scope of services.

9. STAFF RECOMMENDATIONS

9.1. Proposed Loan Terms

Financial Description of Proposed Loan	
Loan Amount:	\$12,858,477 City Sources
Loan Term:	55 years
Loan Maturity Date:	2079
Loan Repayment Type:	Residual Receipts
Loan Interest Rate:	3%
Date Loan Committee approves prior expenses can be paid:	October 4, 2019 (original predev loan approval)

Financial Description of Contingency Amount	
Loan Amount:	\$1,091,523
Loan Term:	55 years
Loan Maturity Date:	2079
Loan Repayment Type:	Residual Receipts
Loan Interest Rate:	3%
Date Loan Committee approves prior expenses can be paid:	October 4, 2019 (original predev loan approval)

9.2. Recommended Loan Conditions

1. Sponsor must submit an updated 1st year operating budget and 20-year cash flow – if any changes have occurred – by November 1st before the fiscal year the project will achieve TCO so that MOHCD may request the LOSP subsidy approval and budget accordingly (anticipated to be needed by November 2022).
2. Sponsor must provide initial draft Marketing Plan within 16 months of anticipated TCO, outlining the affirmative steps they will take to market the project to the City's preference program participants, including COP Holders, Displaced Tenants, and Neighborhood Residents, as well as how the marketing is consistent with the Mayor's Racial Equity statement and

promotion of positive outcomes for African American San Franciscans. Marketing Plan to include SRO targeting and outreach for the deeply affordable non-PSH units, including collaboration with organizations that serve this community.

Sponsor to work with MOHCD and HSH to plan the lease up process for the referrals from Coordinated Entry concurrently with the execution of the Marketing Plan for the lottery units.

10. LOAN COMMITTEE MODIFICATIONS

LOAN COMMITTEE RECOMMENDATION

Approval indicates approval with modifications, when so determined by the Committee.

APPROVE. DISAPPROVE. TAKE NO ACTION.

Eric D. Shaw, Director
Mayor's Office of Housing

Date: _____

APPROVE. DISAPPROVE. TAKE NO ACTION.

Salvador Menjivar, Director of Housing
Department of Homelessness and Supportive Housing

Date: _____

APPROVE. DISAPPROVE. TAKE NO ACTION.

James B. Morales, Interim Executive Director
Office of Community Investment and Infrastructure

Date: _____

APPROVE. DISAPPROVE. TAKE NO ACTION.

Anna Van Degna, Director
Controller's Office of Public Finance

Date: _____

- Attachments:
- A. Project Milestones/Schedule
 - B. Borrower Org Chart
 - C. Developer Resumes
 - D. Asset Management Analysis of Sponsor
 - E. Threshold Eligibility Requirements and Ranking Criteria
 - F. Site Map with amenities
 - G. Elevations and Floor Plans, if available
 - H. Comparison of City Investment in Other Housing Developments
 - I. Development Budget
 - J. 1st Year Operating Budget
 - K. 20-year Operating Pro Forma

Chavez, Rosanna (MYR)

From: Shaw, Eric (MYR)
Sent: Friday, March 4, 2022 11:39 AM
To: Chavez, Rosanna (MYR)
Subject: FINAL GAP FINANCING FOR 180 JONES

approve

Eric D. Shaw
Director/ Interim Director HopeSF

Mayor's Office of Housing and Community Development
City and County of San Francisco
1 South Van Ness Avenue, 5th Floor

Chavez, Rosanna (MYR)

From: Menjivar, Salvador (HOM)
Sent: Monday, March 7, 2022 4:03 PM
To: Chavez, Rosanna (MYR)
Cc: Shaw, Eric (MYR)
Subject: GAP FINANCING FOR 180 JONES

I approve TNDC request for a total gap loan in the amount of up to \$13,950,000 for 180 Jones, 70 units of affordable housing with 35 supportive housing units.

Best,

salvador



Salvador Menjivar
Director of Housing
Pronouns: He/Him
San Francisco Department of Homelessness and Supportive Housing
salvador.menjivar1@sfgov.org | 415-308-2843

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Chavez, Rosanna (MYR)

From: Colomello, Elizabeth (CII)
Sent: Friday, March 4, 2022 11:39 AM
To: Chavez, Rosanna (MYR)
Cc: Shaw, Eric (MYR)
Subject: Final Gap Financing for 180 Jones

Hi Rosie,
On behalf of OCII, I approve the subject request.
Thanks!
E



Elizabeth Colomello
Housing Program Manager

📍 One South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
☎ 415.701-5518, Cell 415.407-1908
🏠 www.sfocii.org

Chavez, Rosanna (MYR)

From: Pereira Tully, Marisa (CON)
Sent: Friday, March 4, 2022 11:38 AM
To: Chavez, Rosanna (MYR)
Cc: Shaw, Eric (MYR)
Subject: Final Gap Financing for 180 Jones

Approve

Marisa Pereira Tully (she/her)
Controller's Office of Public Finance
City and County of San Francisco

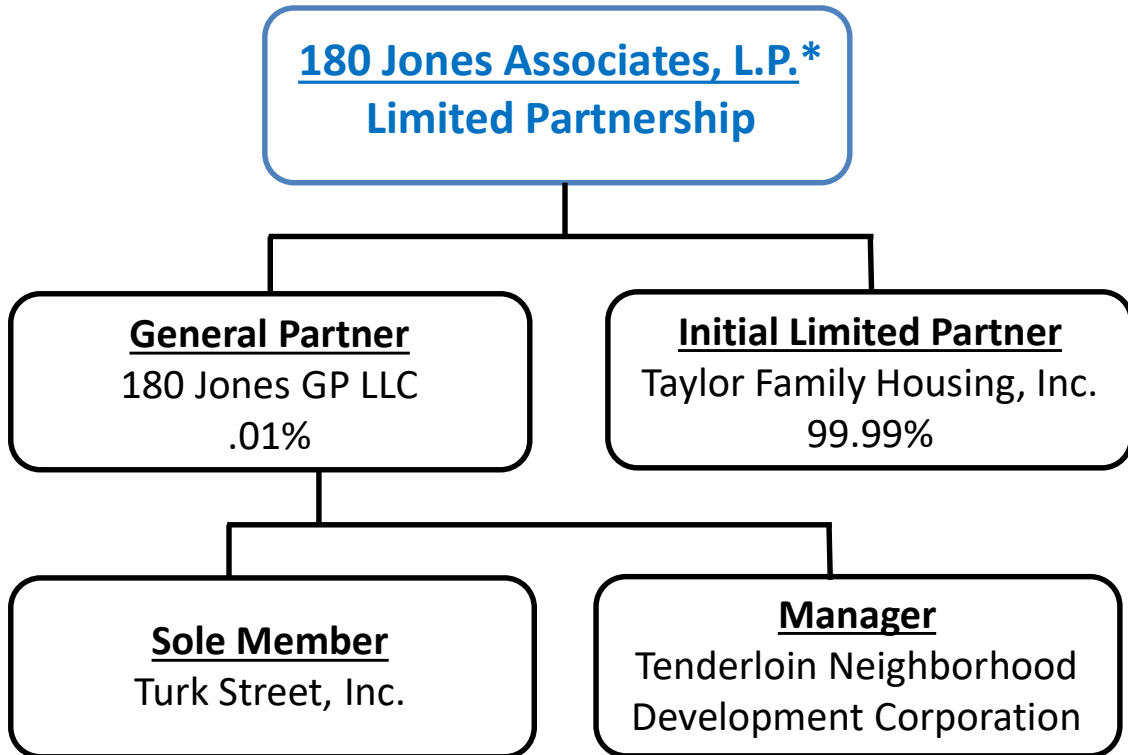
Attachment A: Project Milestones and Schedule

No.		Performance Milestone	Estimated or Actual Date
A.		Prop I Noticing (if applicable)	Oct 2019
1		Acquisition/Predev Financing Commitment	Nov 2019
2		Site Acquisition	Feb 2019
3		Development Team Selection	
	a.	Architect	Aug 2019
	b.	General Contractor	Jan 2020
	c.	Owner's Representative	Dec 2019
	d.	Property Manager	June 2019
	e.	Service Provider	June 2019
4		Design	
	a.	Submittal of Schematic Design & Cost Estimate	May 2020
	b.	Submittal of Design Development & Cost Estimate	Sept 2020
	c.	Submittal of 50% CD Set & Cost Estimate	Nov 2020
	d.	Submittal of Pre-Bid Set & Cost Estimate (75%-80% CDs)	Mar 2021
5		Commercial Space	
	a.	Commercial Space Plan Submission	N/A
	b.	LOI/s Executed	N/A
6		Environ Review/Land-Use Entitlements	
	a.	SB 35 Application Submission	March 2020
	b.	CEQA Environ Review Submission	N/A
	c.	NEPA Environ Review Submission	Authority to Use Grant funds received May 2021
	d.	CUP/PUD/Variances Submission	March 2020
7		PUC/PG&E	
	a.	Temp Power Application Submission	March 2020
	b.	Perm Power Application Submission	March 2020
8		Permits	
	a.	Building / Site Permit Application Submitted	March 2020
	b.	Addendum #1 Submitted	Nov 2020
	c.	Addendum #2 Submitted	Dec 2020
9		Request for Bids Issued	Sept 2021
10		Service Plan Submission	
	a.	Preliminary	Sept 2020
	b.	Final	Mar 2022

11		Additional City Financing	
	a.	Preliminary Gap Financing Application	Aug 2020
	b.	Gap Financing Application	Mar 2020
12		Other Financing	
	a.	HCD Application	Sept 2020
	b.	Construction Financing RFP	Oct 2021
	c.	AHP Application	March 2023
	d.	CDLAC Application	N/A
	e.	TCAC Application	N/A
	f.	Other Financing Application	October 2021
	g.	LOSP Funding Request	Sept 2020
13		Closing	
	a.	Construction Loan Closing	Mar-May 2022
	b.	Conversion of Construction Loan to Permanent Financing	Jan 2025
14		Construction	
	a.	Notice to Proceed	May 2022
	b.	Temporary Certificate of Occupancy/Cert of Substantial Completion	Dec 2023
15		Marketing/Rent-up	Jan 2024
	a.	Marketing Plan Submission	October 2022
	b.	Commence Marketing	May 2023
	c.	95% Occupancy	March 2024
16		Cost Certification/8609	Jan 2025
17		Close Out MOH/OCII Loan(s)	Jan 2025

Attachment B: Borrower Org Chart

180 Jones Ownership Structure



* Upon development commencement 180 Jones Associates, L.P. will become the leaseholder of the land and owner of improvements

- 180 Jones Associates, L.P., a California Limited Partnership. EIN: 84-3757644
- 180 Jones GP LLC, a California Limited Liability Company
- Taylor Family Housing, Inc., a California nonprofit public-benefit corporation. EIN: 94-3403318
- Turk Street, Inc., a California nonprofit public benefit corporation. EIN: 94-3297381
- Tenderloin Neighborhood Development Corporation, a California nonprofit public benefit corporation. EIN: 94-2761808

Attachment C: Development Staff Resumes

TNDC staff members assigned to 180 Jones Street along with the percentage of their total workload that will be dedicated to this project:

- Jacob Goldstein (Project Manager) - 45%
- Lex Gelb (Assistant Project Manager) – 45%
- Chris Cummings (Associate Director of Housing Development) - 5%
- Katie Lamont (Senior Director of Housing Development) – 2.5%

Jacob Goldstein joined TNDC in February 2018. He has worked on both new construction and rehab projects in San Francisco's Tenderloin neighborhood, from predevelopment through lease-up. He is currently leading the construction and lease-up of the 555 Larkin project. Prior to transitioning to the affordable housing industry, he held a variety of training and project management roles in the business consulting industry. Jacob holds a BA in Sociology from Occidental College.

Lex Gelb joined TNDC as an Assistant Project Manager in June 2020. She has experience in supporting both acquisition rehab and new construction projects through financing, entitlement, and design milestones. She holds a Bachelor of Arts in American Studies and a Master's in City and Regional Planning, both from UC Berkeley.

Attachment D: Asset Management Evaluation of Project Sponsor

TNDC has an adequately staffed asset management division that works closely with property management and development.

- # of projects and avg. # of units/project currently in sponsor's asset management portfolio: Two Asset Managers manage a portfolio of 21-23 projects, with an average number of units per project of 94.
- sponsor's current asset management staffing – job titles, FTEs, avg # units assigned to each FTE, org chart and status of each position (filled/vacant): TNDC's Asset Management Department is closely entwined with the in-house property management team, and is staffed with 3.4 FTE's including a Director of Asset Management and three Asset Managers with the titles Asset Manager I and Asset Manager II. All asset management positions are currently filled.
- description of scope and range of duties of sponsor's asset management team: Two Asset Managers manage a portfolio of 21-23 projects, with an average number of units per project of 94. The third Asset Manager works on high priority special projects across the portfolio. In addition, TNDC contracts on an on-going basis with a consultant to complete property tax exemptions. The department is overseen by TNDC's Chief Financial Officer, Ron Lathouwers. TNDC projects the addition of 1 new project to its portfolio each year through 2024.
- description of sponsor's coordination between asset management and other functional teams, including property management, accounting, compliance, facilities management: To affect physical standards, the Department approves individual capital improvement proposals in the stabilized portfolio, approves annual capital budgets, and prepares long-term capital needs projections and re-investment plans. With Housing Development, the Department participates in an inter-departmental Re-Capitalization Group, consisting of CFO, CEO, Senior Director of Property Operations, and Senior Director of Housing Development, which makes portfolio reinvestment decisions.

Attachment E: Threshold Eligibility Requirements and Ranking Criteria

Tenderloin Neighborhood Development Corporation met the minimum threshold eligibility requirements and was selected as the highest scoring team from the competitive RFQ process. The table below demonstrates the scoring from the selection panel and ranking criteria for selection:

Category	Possible Points	TNDC
EXPERIENCE (subtotal):	50	49.5
Developer	15	15
Owner	5	4.5
Property Manager	15	15
Service Provider/s	15	15
VISION (subtotal):	50	42
Program Concept	15	12
Community Engagement Strategy	15	12
Services Delivery Strategy	10	8
Finance and Cost Containment Approach	10	10
TOTAL POSSIBLE POINTS	100	91.5

Attachment F: Site Map with amenities

Locational Amenities Map

The Subject will be located in close proximity to many amenities and services. The following map and table below display the distances and location of various services from the site.



LOCATIONAL AMENITIES

Map #	Service or Amenity	Distance from Subject (Crow)
1	Bus Stop	0.1 miles
2	Police Station	0.1 miles
3	Father Alfred E. Boeddeker Park	0.1 miles
4	United States Postal Service	0.1 miles
5	Shih Yu-Lang Central YMCA	0.1 miles
6	CVS Pharmacy	0.2 miles
7	Civic Center Subway Station	0.2 miles
8	Bank of America	0.3 miles
9	San Francisco Public Library	0.3 miles
10	Tenderloin Elementary School	0.4 miles
11	Trader Joe's	0.4 miles
12	Fire Station	0.5 miles
13	Target	0.5 miles
14	Saint Francis Memorial Hospital	0.5 miles
15	Shell Gas Station	0.5 miles

Attachment G: Elevations and Floor Plans

- INTERNATIONAL DATA
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- ARCHITECTURAL DESIGN
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- MECHANICAL, ELECTRICAL
PLUMBING (MEP)
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- ELECTRICAL
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- MECHANICAL
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- PLUMBING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- INTERIORS
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- EXTERIORS
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- LANDSCAPE ARCHITECTURE
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- CIVIL ENGINEERING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- STRUCTURAL ENGINEERING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- GEOTECHNICAL ENGINEERING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- ENVIRONMENTAL ENGINEERING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- TRANSPORTATION ENGINEERING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- WATER RESOURCES ENGINEERING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- SURVEYING
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- HISTORIC PRESERVATION
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102
- COST ESTIMATION
1000 MARKET STREET, SUITE 200
SAN FRANCISCO, CA 94102



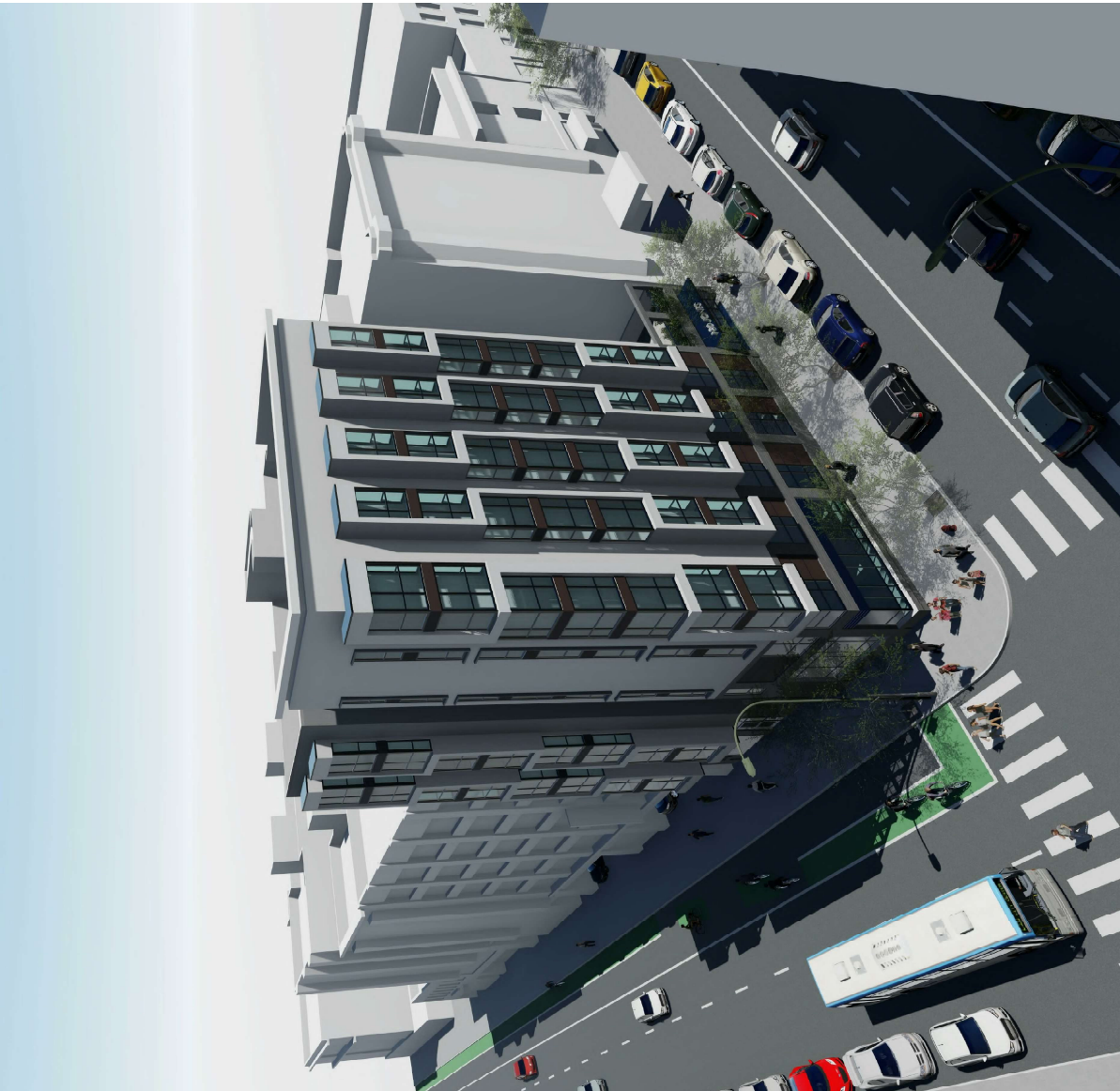
ID	DATE	DESCRIPTION
1	10/15/2010	1000 MARKET STREET PERMIT
2	10/15/2010	1000 MARKET STREET CONSTRUCTION
3	10/15/2010	1000 MARKET STREET MECHANICAL, ELECTRICAL, PLUMBING

Project: **180 JONES**
180 JONES STREET
SAN FRANCISCO, CA 94102



Client: **BIRD'S-EYE VIEW**
JOB #: 1024
SCALE: 1/2" = 1'-0"

A0.02



BIRD'S-EYE VIEW

100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

ARCHITECTS
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

ARCHITECTS
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

ELECTRICAL
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

MECHANICAL
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

PAINTING
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

CONCRETE
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102

GLAZING
100 CALIFORNIA STREET, SUITE 500
SAN FRANCISCO, CA 94102



ID	TYPE	DESCRIPTION
1	WALL	CONCRETE
2	WALL	CONCRETE
3	WALL	CONCRETE

180 JONES
180 JONES STREET
SAN FRANCISCO, CA 94102

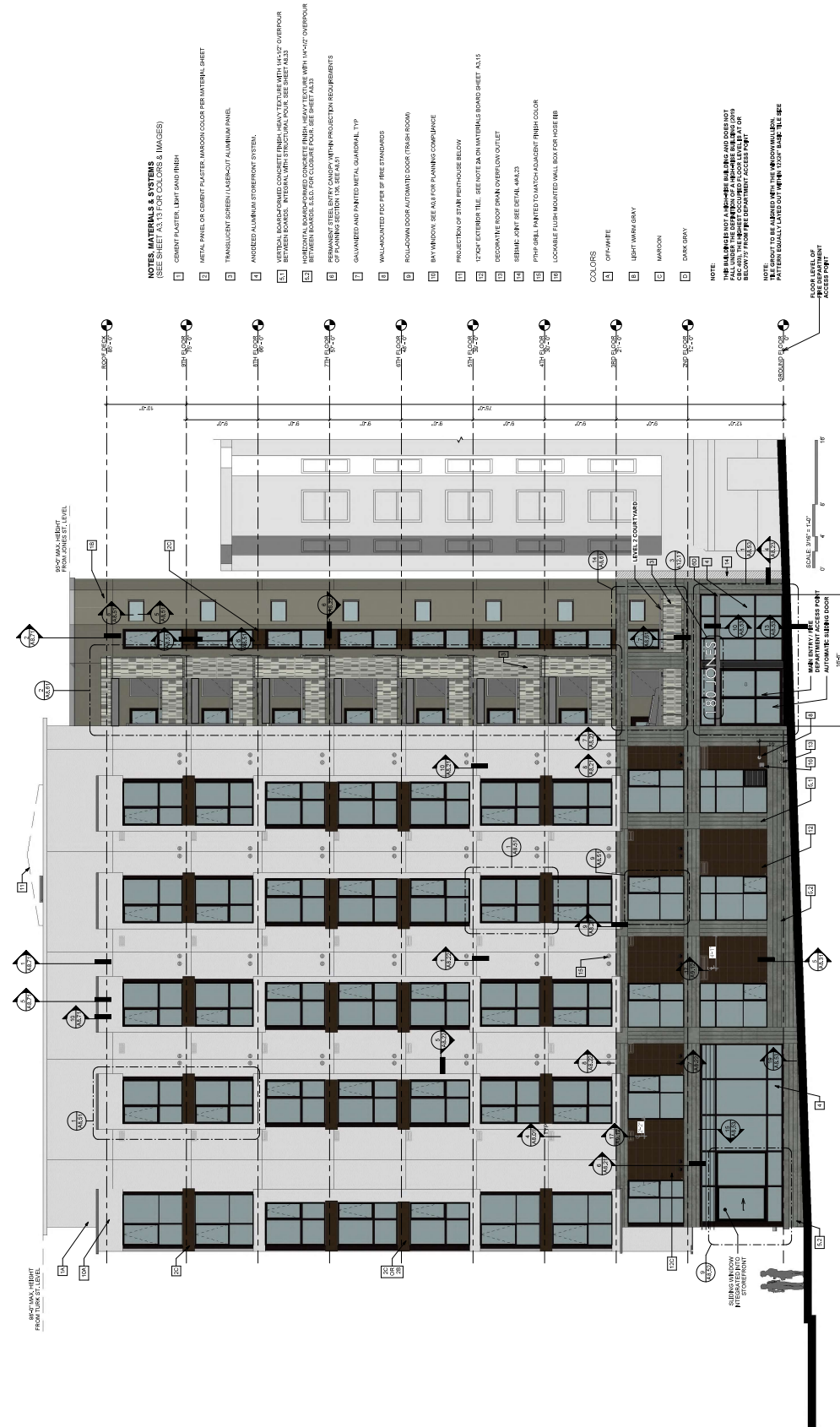


WEST ELEVATION

JOB # 1524

SCALE 3/16" = 1'-0"

A3.11



NOTES, MATERIALS & SYSTEMS
(SEE SHEET A3.13 FOR COLORS & IMAGES)

- 1. CEMENT PLASTER, LIGHT SAND FINISH
- 2. METAL PANEL OR CEMENT PLASTER MAROON COLOR PER MATERIAL SHEET
- 3. TRANSLUCENT SCREEN / MESH / OUT ALUMINUM PANEL
- 4. ANODIZED ALUMINUM STOREFRONT SYSTEM
- 5. VERTICAL ALUMINUM STOREFRONT FINISH WITH 1/2\"/>

- 16. BAY WINDOW, SEE ASH FOR FINISH COMPLIANCE
- 17. PROJECTION OF 6\"/>

COLORS

- A. OFF WHITE
- B. LIGHT WARM GRAY
- C. MAROON
- D. DARK GRAY

NOTE:
1. THIS DRAWING IS THE PROPERTY OF VAN METER WILLIAMS POLLACK LLP. IT IS TO BE USED ONLY FOR THE PROJECT AND SITE SPECIFICALLY IDENTIFIED HEREIN. IT IS NOT TO BE REPRODUCED OR TRANSMITTED IN ANY FORM OR BY ANY MEANS, ELECTRONIC OR MECHANICAL, INCLUDING PHOTOCOPYING, RECORDING, OR BY ANY INFORMATION STORAGE AND RETRIEVAL SYSTEM, WITHOUT THE WRITTEN PERMISSION OF VAN METER WILLIAMS POLLACK LLP.

FLOOR LEVEL OF PATTERNS TO BE ADJUSTED WITH THE WINDOW WALL. PATTERN TO BE ADJUSTED OUT FROM 1/2\"/>

INTERNATIONAL LOCAL
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

ARCHITECTS & INTERIORS
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

ARCHITECTS & INTERIORS
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

ELECTRICAL
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

MECHANICAL
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

PAINTING
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

PLUMBING
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102

STRUCTURAL
100 CALIFORNIA STREET, SUITE 200
SAN FRANCISCO, CA 94102



ID	NO.	DESCRIPTION
1	1	PROJECT: 180 JONES STREET
2	2	PROJECT: 180 JONES STREET
3	3	PROJECT: 180 JONES STREET

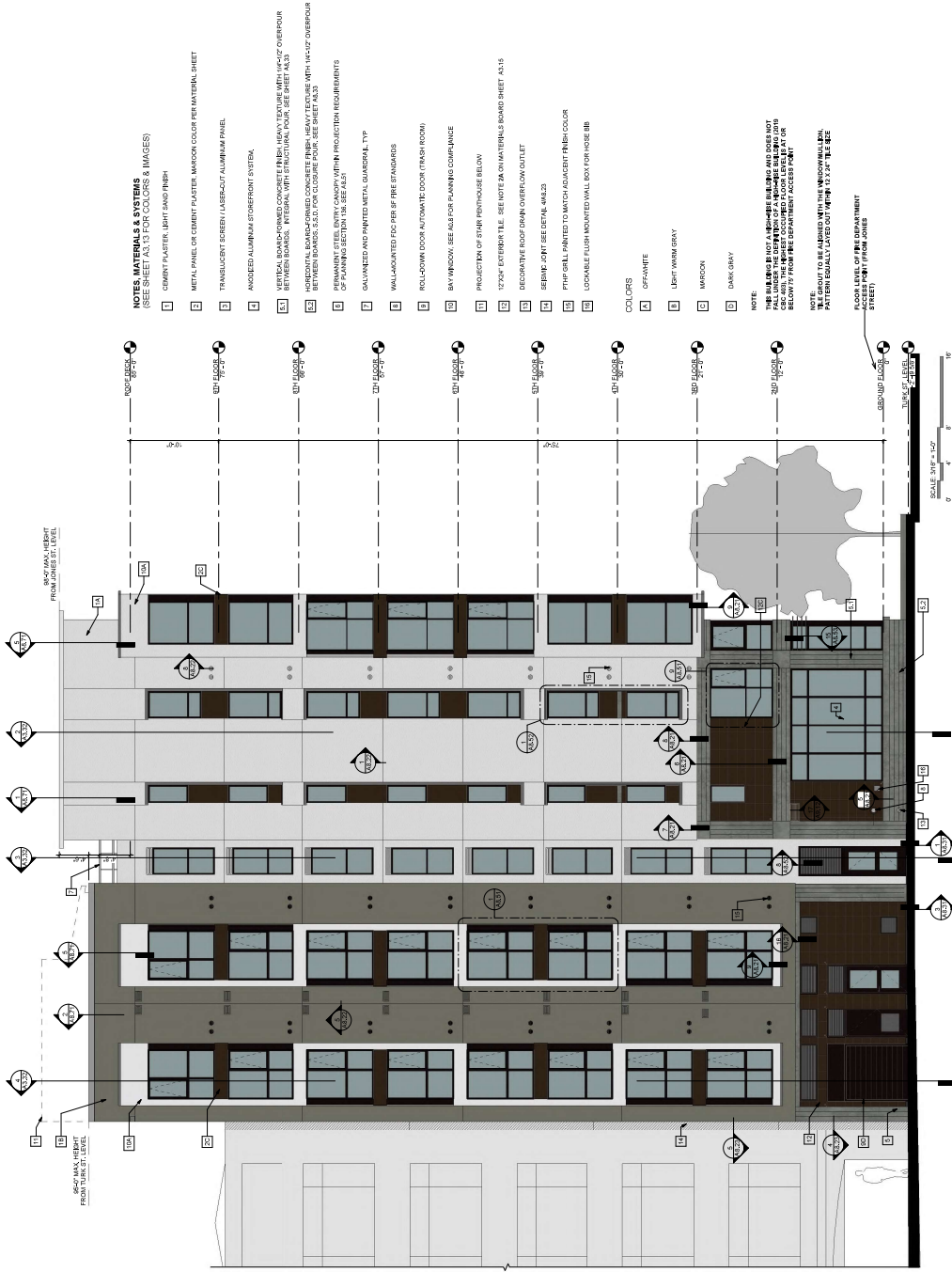
180 JONES STREET
SAN FRANCISCO, CA 94102



NORTH ELEVATION

JOB # 1504
SCALE: 3/16" = 1'-0"

A3.12



NOTES, MATERIALS & SYSTEMS
(SEE SHEET A3.13 FOR COLORS & IMAGES)

- 1 GEMENT PASTER, LIGHT SAND FINISH
- 2 METAL PANEL OR GEMENT PASTER, MAROON COLOR PER MATERIAL SHEET
- 3 TRANSLUCENT SCREEN/LASER-CUT ALUMINUM PANEL
- 4 ANODIZED ALUMINUM SCREEN-FRONT SYSTEM
- 5 VERTICAL BOARD-FORMED CONCRETE FINISH (HEAVY TEXTURE WITH 1/4" OF OVERPOUR BETWEEN PANELS, VERTICAL LIGHT STRUCTURAL PANEL, SEE SHEET A3.13)
- 6 HORIZONTAL BOARD-FORMED CONCRETE FINISH (HEAVY TEXTURE WITH 1/4" OF OVERPOUR BETWEEN PANELS, HORIZONTAL LIGHT STRUCTURAL PANEL, SEE SHEET A3.13)
- 7 GALVANIZED AND PAINTED METAL GUARDRAIL, TYP
- 8 WALL-MOUNTED 2X6 PER OF FIRE STAIRWAYS
- 9 RE-LOCATED DOOR AUTOMATIC DOOR (FRESH ROOM)
- 10 BAY WINDOW, SEE AJEP FOR PLANNING COMPLIANCE
- 11 PROJECTION OF STAIR FRONT PORCH BELOW
- 12 12" X 24" EXTERIOR TILE, SEE NOTE ON MATERIALS BOARD SHEET A3.15
- 13 DEGRADATIVE ROOF DRAIN OVERFLOW OUTLET
- 14 GEMINI JOINT (SEE DETAIL A4.53)
- 15 PMP GRILL PAINTED TO MATCH ADJACENT FINISH COLOR
- 16 LOCKABLE FLUSH MOUNTED MAIL BOX FOR HOSE BIB

- COLORS**
- A OFF-WHITE
 - B LIGHT WARM GRAY
 - C MAROON
 - D DARK GRAY

NOTE:
THE BUILDING IS NOT A HISTORIC BUILDING AND DOES NOT FALL UNDER THE PROVISIONS OF A HISTORIC BUILDING OR BECAUSE IT IS A HISTORIC BUILDING. ACCESS TO THE DEPARTMENT ACCESS POINT.

NOTE:
THE ELEVATION TO BE SUBMITTED WITH THE SUBMITTAL SHALL BE IDENTICAL TO THE ELEVATION SUBMITTED TO THE DEPARTMENT ACCESS POINT.

FLOOR LEVEL OF THE DEPARTMENT ACCESS POINT FROM JONES STREET

SCALE: 3/16" = 1'-0"

0 4 8 12 16

**Attachment H: Comparison of City Investment in Other Housing
Developments**

Affordable Multifamily Housing New Construction Cost Comparison

Updated 2/25/2022

Delta of Subject and Comparable Projects	Acquisition by Unit/Bed/SF				Construction by Unit/Bed/SF				Soft Costs by Unit/Bed/SF				Total Development Cost (Incl. Land)				Subsidy	
	Acq/Unit	Acq/BR	Acq/lot sq.ft	Const/Unit	Const/BR	Const/sq.ft	Soft/Unit	Soft/BR	Soft/sq.ft	Gross TDC/unit	Gross TDC/BR	Gross TDC/sq.ft	Gross TDC/unit	Gross TDC/BR	Gross TDC/sq.ft	Subsidy / unit	Leveraging	
Delta Percentage	-99%	-99%	-99%	11%	14%	35%	15%	19%	40%	9%	12%	33%	9%	12%	33%	1%	-1%	
180 Jones	143	143	143	2	550,462	550,462	977	194,115	194,115	345	744,720	1,322	744,720	1,322	183,693	183,693	75.3%	
Comparable Projects	18,457	17,930	181,46	495,855	481,699	724	169,159	163,358	246	692,471	662,987	997	692,471	662,987	184,756	72.9%		

Costs higher than comparable average

Costs lower than comparable average

Project Name	Address	Lot sq.ft	Completion/ start date	# of Units	# of BR ¹	Building Square Footage		Total Project Costs		Total Dev. Cost w/ land	Local Subsidy	Total Dev. Cost w/ land	Notes on Financing	Building Type	Stories	Comments
						Non-Res. Sq. ft.	Total sq. ft.	Acq. Cost ²	Const. Cost ³							
Average:		11,033		69	71	53,105	7,318	2,293,721	8,293,708	49,783,954	19,149,567	47,492,429				
Comparable Projects Under Construction (filtered)		7,780		96	96	47,969	0	34,895,639	16,721,274	51,788,610	2,750,000	51,616,913				
Comparable Projects In Predevelopment (filtered)		10,380		90	96	62,975	3,410	52,447,948	17,899,196	72,594,010	25,250,292	70,347,044				
Total Comparable Projects		9,724		85	88	54,693	3,676	42,160,736	14,304,726	58,055,524	15,716,620	56,489,462				
SUBJECT PROJECT	180 Jones	4,853	May-22	70	70	38,116	3,304	38,532,860	13,588,022	52,130,382	12,888,477	52,120,382				
Delta of Subject and Comp Project/Average		-4,871		-15	-18	-18,567	-272	(\$1,560,062)	(\$716,704)	(\$5,925,142)	(\$2,886,143)	(\$4,365,080)				
Delta Percentage		-50%		-18%	-20%	-34%	-8%	-49%	-32%	-10%	-18%	-5%				

PROJECTS COMPLETED

Project Name	Address	Lot sq.ft	Comp. Date	# of Units	# of BR ¹	Building Square Footage		Total Project Costs		Total Dev. Cost w/ land	Local Subsidy	Total Dev. Cost w/ land	Notes on Financing	Building Type	Stories	Comments	
						Non-Res. Sq. ft.	Total sq. ft.	Acq. Cost ²	Const. Cost ³								Soft Cost
95 Laguna Senior	95 Laguna	14,300	May-19	79	82	59,795	7,316	6,012,000	36,115,406	11,340,750	2,124,000	47,492,156	1%	JHFC	7	JHFC Community Services space	
266 4th Street	266 4th Street	8,400	Feb-18	50	52	40,340	20,700	3,230,281	37,023,287	6,019,350	9,026,304	45,045,637	HCD/MHP Loan	Types V over Type I	7	TDC incl Community Center \$5,000	
1296 Shawnee	1296 Shawnee	11,897	Jan-20	94	94	66,153	89,158	831,096	49,975,772	3,965,334	54,772,504	27,817,014	53,941,106	HFC/HFC/HOME AHP	Type I	9	seismic damper
728 Davis Senior Housing	728 Davis Senior Housing	10,155	Mar-21	53	54	46,143	2,257	47,400	33,680,420	1,848,387	45,528,817	45,528,817	HCD/MHP	Types IIIA & V over Type I	E-S	Senior	
1939 Market Street	1939 Market Street	6,118	Sept-21	46	46	26,439	1,289	3,253,500	18,133,011	6,022,208	13,155,641	24,185,915	HFC & private of Types V over Type I		9	Small very tight site, studios (85% CD incl. (2/21))	

PROJECTS UNDER CONSTRUCTION

Project Name	Address	Lot sq.ft	Comp. Date	# of Units	# of BR ¹	Building Square Footage		Total Project Costs		Total Dev. Cost w/ land	Local Subsidy	Total Dev. Cost w/ land	Notes on Financing	Building Type	Stories	Comments
						Non-Res. Sq. ft.	Total sq. ft.	Acq. Cost ²	Const. Cost ³							
53 Colburn	53 Colburn	7,786	Jul-22	96	96	47,989	-	17,697	34,895,639	16,721,274	2,750,000	51,616,913	1%, HCD/MHP, AHP	Type IIIA over Type I	6	Constrained site, efficiency studios

PROJECTS IN PREDEVELOPMENT

Project Name	Address	Lot sq.ft	Start Date (anticipated)	# of Units	# of BR ¹	Building Square Footage		Total Project Costs		Total Dev. Cost w/ land	Local Subsidy	Total Dev. Cost w/ land	Notes on Financing	Building Type	Stories	Comments
						Non-Res. Sq. ft.	Total sq. ft.	Acq. Cost ²	Const. Cost ³							
266 4th Street	266 4th Street	8,400	Apr-22	70	69	69,515	1,580	133,100	49,892,213	13,943,417	15,629,817	63,926,630	4% Credits, AHSC, SH, Type I	8	Jointprint	
Central Freeway Parcel U (78 Height)	78 Height Street	5,583	Mar-22	63	63	44,185	3,216	37,439	35,861,808	18,510,268	54,471,513	25,746,467	54,380,076	4% Fed & SL Credits, Type I	7	Jan 2022
4200 Geary	4200 Geary	16,738	Sept-22	98	98	76,834	1,908	11,064,290	54,481,384	17,509,199	27,670,369	72,000,693	4% Credits, HCD/MHP	7	Commit Sp. Urban Ag (85% CD 12/1/2021)	
772 Pacific Avenue	772 Pacific Avenue	9,219	Apr-24	86	86	45,458	8,847	54,205	69,265,200	17,129,912	75,395,112	75,395,112	4% Credits, MHP, AHP	Type I	8	Commit Sp. Urban Ag (85% CD 12/1/2021)
1939 Market Street	1939 Market Street	11,860	May-24	134	135	87,884	1,500	89,384	63,639,624	22,396,273	31,028,625	86,033,897	4% credits, AHP, MHP	Type I assumed	9	No design, no parking (10/14/21 estimates)

PROJECTS UNDER CONSTRUCTION

Project Name	Comp. Date	Construction				Soft Costs				Total Development Cost (Incl. Land)				Subsidy		
		Acq/Unit	Acq/BR	Acq/lot sqft	Const/Unit	Const/BR	Const/sq.ft	Soft/Unit	Soft/BR	Soft/sq.ft	Gross TDC/unit	Gross TDC/BR	Gross TDC/sq.ft	Gross TDC/unit	Gross TDC/BR	Subsidy / unit
53 Colburn	Jun-22	1,786	1,786	22	363,496	363,496	727	174,180	174,180	346	539,465	1,080	539,465	1,080	29,646	94.4%

PROJECTS IN PREDEVELOPMENT

Project Name	Start Date (anticipated)	Construction				Soft Costs				Total Development Cost (Incl. Land)				Subsidy		
		Acq/Unit	Acq/BR	Acq/lot sqft	Const/Unit	Const/BR	Const/sq.ft	Soft/Unit	Soft/BR	Soft/sq.ft	Gross TDC/unit	Gross TDC/BR	Gross TDC/sq.ft	Gross TDC/unit	Gross TDC/BR	Subsidy / unit
4th and Folkton	Apr-22	1,901	1,344	16	714,032	504,871	605	199,192	140,843	225	915,125	1,025	915,125	1,025	223,283	75.6%
Central Freeway Parcel U (78 Height)	Mar-22	594	594	7	669,235	599,235	757	293,941	293,941	391	863,770	1,148	863,770	1,148	452,547	60.5%
4200 Geary	Sept-22	112,941	112,941	661	555,035	555,035	662	178,664	178,664	222	847,690	1,055	847,690	1,055	282,351	60.2%
772 Pacific Avenue	Apr-24	-	-	-	97,802	97,802	1,073	99,185	99,185	131	207,897	1,083	207,897	1,083	49,456	80.2%
1939 Market Street	May-24	-	-	-	474,813	474,813	712	167,123	167,123	231	642,044	863	642,044	863	231,527	83.2%

Attachment I: Predevelopment Budget

N/A

Attachment J: Development Budget

Attachment K: 1st Year Operating Budget

Application Date: 2/16/2022
 Total # Units: 70
 First Year of Operations (provide data assuming that Year 1 is a full year, i.e. 12 months of operations): 2024

INCOME			
Residential - Tenant Rents			Approved By (req)
Residential - Tenant Assistance Payments (Non-LOSP)	non-LOSP		
Residential - LOSP Tenant Assistance Payments			
Commercial Space			
Residential Parking			
Miscellaneous Rent Income	LOSP	non-LOSP	Approved By (req)
Supportive Services Income			
Interest Income - Project Operations			
Laundry and Vending	LOSP	non-LOSP	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Tenant Charges			
Miscellaneous Residential Income			
Other Commercial Income	LOSP	non-LOSP	Approved By (req)
Withdrawal from Capitalized Reserve (deposit to operating account)		100.00%	
Gross Potential Income			
Vacancy Loss - Residential - Tenant Rents			
Vacancy Loss - Residential - Tenant Assistance Payments			
Vacancy Loss - Commercial			

EFFECTIVE GROSS INCOME

OPERATING EXPENSES			
Management			
Management Fee	LOSP	non-LOSP	Approved By (req)
Asset Management Fee			
Sub-total Management Expenses			

Salaries/Benefits			
Office Salaries	LOSP	non-LOSP	Approved By (req)
Manager's Salary			
Health Insurance and Other Benefits			
Other Salaries/Benefits		75.00%	25.00%
Administrative Rent-Free Unit			
Sub-total Salaries/Benefits			

Administration			
Advertising and Marketing			
Office Expenses			
Office Rent	LOSP	non-LOSP	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Legal Expense - Property		50.00%	50.00%
Audit Expense			
Bookkeeping/Accounting Services	LOSP	non-LOSP	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Bad Debts		50.00%	50.00%
Miscellaneous			
Sub-total Administration Expenses			

Utilities			
Electricity	LOSP	non-LOSP	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Water		50.00%	50.00%
Gas			
Sewer			
Sub-total Utilities			

Taxes and Licenses			
Real Estate Taxes	LOSP	non-LOSP	Approved By (req)
Payroll Taxes			
Miscellaneous Taxes, Licenses and Permits			
Sub-total Taxes and Licenses			

Insurance			
Property and Liability Insurance			
Fidelity Bond Insurance	LOSP	non-LOSP	Approved By (req)
Worker's Compensation			
Director's & Officers' Liability Insurance			
Sub-total Insurance			

Maintenance & Repair			
Paint	LOSP	non-LOSP	Approved By (req)
Supplies		50.00%	50.00%
Contracts			
Garbage and Trash Removal	LOSP	non-LOSP	Approved By (req)
Security Payroll/Contract			
HVAC Repairs and Maintenance			
Vehicle and Maintenance Equipment Operation and Repairs			
Miscellaneous Operating and Maintenance Expenses			
Sub-total Maintenance & Repair Expenses			

Supportive Services			
Commercial Expenses			

TOTAL OPERATING EXPENSES			
Reserves/Ground Lease Base Rent/Bond Fees			
Ground Lease Base Rent			
Bond Monitoring Fee	LOSP	non-LOSP	Approved By (req)
Replacement Reserve Deposit			
Operating Reserve Deposit			
Other Required Reserve 1 Deposit			
Other Required Reserve 2 Deposit			
Required Reserve Deposits, Commercial			
Sub-total Reserves/Ground Lease Base Rent/Bond Fees			

TOTAL OPERATING EXPENSES (w/ Reserves/GL Base Rent/ Bond Fees)			
NET OPERATING INCOME (INCOME minus OP EXPENSES)			

DEBT SERVICE/MUST PAY PAYMENTS (Hard debt/amortized loans)			
Hard Debt - First Lender	LOSP	non-LOSP	Approved By (req)
Hard Debt - Second Lender (HCD Program 0.42% pymt. or other 2nd Lender 2% pymt. or other 2nd Lender)		50.00%	50.00%
Hard Debt - Third Lender (Other HCD Program, or other 3rd Lender)			
Hard Debt - Fourth Lender			
Commercial Hard Debt Service			
TOTAL HARD DEBT SERVICE			

CASH FLOW (NOI minus DEBT SERVICE)			
Commercial Only Cash Flow			
Allocation of Commercial Surplus to LOSP/Non-LOSP (residual income)	non-LOSP (residual income)		
AVAILABLE CASH FLOW			
USES OF CASH FLOW BELOW (This row also shows DSCR.)			
USES THAT PRECEDE MOHCD DEBT SERVICE IN WATERFALL			
Partnership Management Fee (see policy for limits)			
"Below-the-line" Asset Mgt fee (uncommon in new projects, see policy)			
Investor Service Fee (aka "LP Asset Mgt Fee") (see policy for limits)	LOSP	non-LOSP	Approved By (req)
Other Payments			
Non-amortizing Loan Pmt - Lender 1 (select lender in comments field)			(enter in comments field)
Non-amortizing Loan Pmt - Lender 2 (select lender in comments field)			
Deferred Developer Fee (Enter amt <= Max Fee from call 1130)		0.00%	100.00%

TOTAL PAYMENTS PRECEDING MOHCD

RESIDUAL RECEIPTS (CASH FLOW minus PAYMENTS PRECEDING MOHCD)			
Residual Receipts Calculation			
Does Project have a MOHCD Residual Receipt Obligation?			
Will Project Defer Developer Fee?			
Max Deferred Developer Fee/Borrower % of Residual Receipts in Yr 1:			0
% of Residual Receipts available for distribution to soft debt lenders in	#VALUE!		

Soft Debt Lenders with Residual Receipts Obligations			
MOHCD/OCIL - Soft Debt Loans			
MOHCD/OCIL - Ground Lease Value or Land Acq Cost			
HCD (soft debt loan) - Lender 3			
Other Soft Debt Lender - Lender 4			
Other Soft Debt Lender - Lender 5			

MOHCD RESIDUAL RECEIPTS DEBT SERVICE			
MOHCD Residual Receipts Amount Due			
Proposed MOHCD Residual Receipts Amount to Loan Repayment			
Proposed MOHCD Residual Receipts Amount to Residual (Ground Lease)			

REMAINING BALANCE AFTER MOHCD RESIDUAL RECEIPTS DEBT SERVICE			
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NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE			
HCD Residual Receipts Amount Due			
Lender 4 Residual Receipts Due			
Lender 5 Residual Receipts Due			
Total Non-MOHCD Residual Receipts Debt Service			

REMAINDER (should be zero unless there are distributions below)			
Owner Distributions/Incentive Management Fee			
Other Distributions/Uses			
Final Balance (should be zero)			

Attachment L: 20-year Operating Proforma

INCOME	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 1 2024			Year 2 2025			Year 3 2026					
	70	35				35	50.00%	50.00%	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total
Other Reserve 2 Interest																	
Other Required Reserve 2 Running Balance																	

INCOME	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 4 2027			Year 5 2028			Year 6 2029					
	70	35				35	50.00%	50.00%	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total
Other Reserve 2 Interest																	
Other Required Reserve 2 Running Balance																	

INCOME	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 7 2030			Year 8 2031			Year 9 2032						
	70	35				LOSP Units	non-LOSP Units	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total		
						50.00%	50.00%											
Other Reserve 2 Interest																		
Other Required Reserve 2 Running Balance																		

INCOME	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 10 2033			Year 11 2034			Year 12 2035				
	LOSP Units	Non-LOSP Units				LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total		
	70	35				35	50.00%	50.00%								
Other Reserve 2 Interest																
Other Required Reserve 2 Running Balance																

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Table with columns for Total # Units (35, 70), LOSP Units (50.00%), Non-LOSP Units (50.00%), and years 2013, 2014, 2015. Rows include INCOME, OPERATING EXPENSES, MAINTENANCE & REPAIR, SUPPORTIVE SERVICES, CASH FLOW, and RESIDUAL RECEIPTS. Includes sub-totals and final balances for reserves and debt service.

INCOME	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 13 2036			Year 14 2037			Year 15 2038					
	LOSP Units	Non-LOSP Units				LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total			
	70	35				35	50.00%	50.00%									
Other Reserve 2 Interest																	
Other Required Reserve 2 Running Balance																	

INCOME	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 16 2039			Year 17 2040			Year 18 2041				
	LOSP Units	Non-LOSP Units				LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total		
	70	35				35	50.00%	50.00%								
Other Reserve 2 Interest																
Other Required Reserve 2 Running Balance																

	Total # Units:		annual inc LOSP	% annual increase	Comments (related to annual inc assumptions)	Year 19 2042			Year 20 2043			
	LOSP Units	Non-LOSP Units				LOSP	non- LOSP	Total	LOSP	non- LOSP	Total	
INCOME	70	35	50.00%	50.00%								
Other Reserve 2 Interest												
Other Required Reserve 2 Running Balance												