



site was vacant and a community eyesore for several years. After MOHCD acquired the site, MOHCD worked with Department of Homelessness and Supportive Housing (“HSH”) to program the site as one of San Francisco’s early Navigation Centers. The Project name, La Fenix, means The Phoenix in English. Like the mythical bird that cyclically regenerates with the rising of the sun or out of the ash, La Fenix, with its vibrant colors on a 9-story building and murals on the pedestrian walk way, Zocalo, is a shining achievement of regeneration to permanent beauty for the community it represents, the City, and its Sponsors.

The project is a 9-story Type I (steel frame over a podium) building. The 155 units, excluding the two staff units, are a mix of studios, one-, two-, and three- bedroom units. Building amenities include property management offices, bike rooms on the upper floors, youth media lab/activity room lab, laundry rooms, a multi-purpose room that includes a kitchen and storage, exterior community courtyard, roof deck and community garden, and Zocalo. The building also includes several commercial spaces that include a restaurant/café, bike repair shop, art gallery, art studios, and child care center. BRIDGE Property Management Company (“BPMC”) will be the initial property management agent. MHDC will manage the resident services components of the La Fenix and will be responsible for asset management of the retail/commercial spaces. Lutheran Social Services is the service provider designated to support the families in the LOSP units.

In addition to the MOHCD loan, other financing sources include State Housing and Community Development’s (“HCD”) Affordable Housing Sustainable Communities Program (“AHSC”), Federal Home Loan Bank of San Francisco’s Affordable Housing Program (“AHP”), and tax credit equity. In August 2018, the Affordable Housing Loan Committee recommended the total loan of \$44.9 million.

The Sponsors now request \$439,751 for the first year of operations (2021) and a total 15-year subsidy of \$8,450,769. If approved, funds would be disbursed under the contract on a calendar-year basis in accordance with the attached schedule (see Exhibit A-1), with possible reductions from these amounts based on operating surpluses that may occur in previous years. Though all requested funds would be provided under a single, long-term contract, disbursements thereunder would be subject to annual appropriations by the Board of Supervisors, as is standard for LOSP contracts.

## **2. OPERATING COSTS SUMMARY**

La Fenix operating budget request was developed based on other family projects that BPMC operates and reflects minor updates from the operating budget that was reviewed at the gap loan in August 2018 and reviewed again at the construction closing in December 2018. The project has an operations staff of 11.45 FTE, including 24-hour desk coverage for 7 days a week and services staff, excluding services supervision for lottery residents and HSH supported services for the LOSP residents. The proposed operating expenses before debt and reserve deposits, is \$11,769 per unit per year.

### 3. PROPOSED LOSP BUDGET

#### 3.1. Annual Operating Income Evaluation

The following is an evaluation of the 1<sup>st</sup> Year Operating Budget (Attachment B) and 15-Year Operating Pro Forma (Attachment C) that are the basis for the overall request for LOSP funds. The 1<sup>st</sup> Year Operating Budget is for calendar year 2021 and was projected based on other family projects in BRIDGE’s portfolio.

Tenant Rent: As defined in the Loan Agreement dated December 1, 2018 and the recorded Declaration of Restrictions dated December 1, 2018 and recorded December 21, 2018, the tenant rents for the 155 family units, excluding the staff units, are based on incomes of 60% City/MOHCD Area Median Income (“AMI”). HCD AHSC supported units are restricted below MOHCD’s income targets as shown below.

Unit Type	Proposed Number of Units	Proposed Avg. Sq. Feet	Max. % MOHCD AMI	Target % TCAC AMI shown with MOHCD AMI equivalent in 2020	Rent or Operating Subsidies
1BR	12	550	60%	30% TCAC AMI/ 40% MOHCD AMI	LOSP
2BR	23	800	60%	30% TCAC AMI/ 40% MOHCD AMI	LOSP
3BR	5	924	60%	30% TCAC AMI/ 40% MOHCD AMI	LOSP
<b>Units targeted at 30% TCAC AMI LOSP subtotal</b>	<b>40</b>				
studio	3	423	60%	45% TCAC AMI/ 61% MOHCD AMI	n/a
1BR	2	550	60%	45% TCAC AMI/ 61% MOHCD AMI	n/a
2BR	4	800	60%	45% TCAC AMI/ 61% MOHCD AMI	n/a
3BR	2	924	60%	45% TCAC AMI/ 61% MOHCD AMI	n/a
<b>Units targeted at 45% TCAC AMI subtotal</b>	<b>11</b>				
studio	7	423	60%	50% TCAC AMI/ 68% MOHCD AMI	n/a
1BR	7	550	60%	50% TCAC AMI/ 68% MOHCD AMI	n/a
2BR	14	800	60%	50% TCAC AMI/ 68% MOHCD AMI	n/a
3BR	2	924	60%	50% TCAC AMI/ 68% MOHCD AMI	n/a
<b>Units targeted at 50% TCAC AMI subtotal</b>	<b>30</b>				
studio	22	423	60%	60% TCAC AMI/ 82% MOHCD AMI	n/a
1BR	15	550	60%	60% TCAC AMI/ 82% MOHCD AMI	n/a
2BR	32	800	60%	60% TCAC AMI/ 82% MOHCD AMI	n/a
3BR	5	924	60%	60% TCAC AMI/ 82% MOHCD AMI	n/a
<b>Units targeted at 60% TCAC AMI subtotal</b>	<b>74</b>				
3 BR	2	924	Manager Units	N/A	N/A

<b>Total Units</b>	<b>157</b>
--------------------	------------

It should be noted that while the deeper affordability restrictions are a requirement of HCD's AHSC and the deeper affordability restrictions are associated with TCAC rents, it is the Sponsors intention that the deeper targets are 45%, 50%, and 60% MOHCD AMI, which makes the project more deeply affordable and keeps commitments made to the community. The average building AMI based on the targets set at MOHCD AMI's is 52% MOHCD AMI/39% TCAC AMI.

The LOSP units will be targeted at 30% TCAC AMI/40% MOHCD AMI and the households will pay 30% of their household monthly incomes as rent, estimated at \$300 / month as is standard for family referrals.

LOSP Subsidy: The LOSP subsidy in the Year 1 Operating Budget is \$424,490 (\$10,612 per unit per year and \$884 per unit per month, for 40 units). This is less than a 1% increase (\$961) from the LOSP subsidy approved at the construction gap closing. The increase is due to an error in underwriting at the gap loan evaluation and construction closing whereby a portion of the residential services for lottery residents was attributed to the LOSP supported units and the replacement reserve was shown as \$500 per unit per year rather than the required HCD AHSC amount of \$600 per unit per year. With a corrections, the LOSP subsidy increased slightly. The LOSP subsidy made with this request is sized to fund a break-even budget on the LOSP units, including operating expenses, HCD debt service, replacement and operating reserve deposits, partnership management fees, bond issuer fees and investor service fees.

Continuum of Care Rental Assistance: Not applicable – CoC rental assistance has not been awarded to La Fenix.

Commercial Income: La Fenix has several commercial spaces. The Borrower and owner, 1950 Mission Housing Associates, LP, a California limited partnership, has entered into a master lease with MHDC, co-Sponsor. The MOHCD proforma shows that the project would benefit from \$9,095 in commercial cash flow that will be distributed after debt service. However, it should be noted that the gap closing underwriting has only \$100 annually contributed to the residential portion of the property and the \$100 in annual cash paid to the property is consistent with the master lease rent. With the property not relying on commercial income for debt service, occupancy of the commercial spaces fulfills community expectations and activates the streets as a community benefit. Below is a description of the secured or proposed commercial tenants and the status of their leases.

- Mission Neighborhood Center, Inc., signed a sublease with the master lessor/landlord, MHDC, dated December 1, 2018 for \$7,500 per month, and plans to occupy the building by spring 2021.
- Originally planned for Accion Latina with an estimated lease of approximately \$1.50 per square foot ("sf") for the art studios and gallery totaling a combined 1,480 sf. As COVID-19 has impacted Accion Latina's approach to gallery spaces, MHDC continues its ongoing discussions with them.

- Commercial Café space does not have a planned or proposed tenant. MHDC has hired a broker that will begin marketing the café space after the building receives the temporary certificate of occupancy. Marketing this commercial space during Shelter-In-Place to prevent the spread of COVID-19 has been challenging. MHDC is doing soft marketing and having discussion with potential vendors and interested parties already located the Mission neighborhood.

Total Residential Revenue Stream Excluding Commercial Income: Total residential rental revenue for Year 1 is \$2,482,813 and includes tenant rents, LOSP subsidy, and laundry income of \$16,946, and excludes commercial income.

### 3.2. Annual Operating Expenses Evaluation

Operating assumptions were evaluated at the gap loan evaluation request in August 2018 and prior to the construction loan closing in December 2018, and are shown in Exhibit B-2 and B-3 of the Loan Agreement executed December 1, 2018. The operating assumptions with this LOSP loan request are as follows:

Operating Proforma		
Underwriting Standard	Meets Standard? (Y/N)	Notes
Debt Service Coverage Ratio is between minimum 1.10:1 in year 1 and maximum 1.00:1 in year 17	Y	DSCR in Year 1 is 1.24 DSCR is 1.10 in Year 17.  The DSCR was approved at the gap closing and it is in the loan agreement
Debt Service Coverage Ratio stays above 1.00:1 for entirety of projected 20-year cash flow	Y	DSCR is 1.02 in Year 20.  The DSCR in Year 20 at the gap loan closing was 1.14. The decrease in the DSCR can be attributed to (1) an increase in the supportive services line item by \$58,577, and (2) at gap closing a proportional split of the supportive services line item was incorrectly proportioned to the LOSP units. Please see Section 5 – Supportive Services for discussion about residential supportive services.
Vacancy meets TCAC Standards	Y	Vacancy is 5% on LOSP and non-LOSP units (Commercial Vacancy is 50%)
Annual Income Growth is increased at 2.5% per year	Y	
Annual Operating Expenses are increased at 3.5% per year	Y	

Commercial Operating Expenses are increased at 3.5% per year	Y	
Base year operating expenses per unit are reasonable per comparables	Y	<p>Total Operating Expenses, including Commercial OpEx, are \$11,769 per unit per year (not including reserves)</p> <p>The per unit per year operating expenses excluding reserves represents a \$742 per unit per year increase since the construction loan closing and shown as Exhibit B-2 and B-3 in the Loan Agreement, primarily attributed to an increase in resident services wholly supported by the non-LOSP units.</p>
Property Management Fee is at allowable HUD Maximum	Y	Total Property Management Fee is \$94,200 or \$50 PUPM standard allowed by HUD for Northern California for multifamily rental properties.
Property Management staffing level is reasonable per comparables	Y	<p>Operating Budget includes the following full-time employees (11.45 FTE):</p> <ul style="list-style-type: none"> <li>1 Manager</li> <li>1 Asst Manager</li> <li>1 Recert Admin</li> <li>1 Maint. Supervisor</li> <li>1 Maint Technician</li> <li>1 Janitor</li> <li>4.20 Desk Clerk Coverage for 24 hours a day for 7 days a week</li> <li>1.25 FTE services staff, excludes services supervisor position</li> </ul>
Asset Management and Partnership Management Fees meet standards	Y	<p>Asset Management Fee: \$16,549 (before debt payment)</p> <p>Partnership Management Fee: \$27,131 (after debt payment) and is trended 3.5% annually</p> <p>The combined total of Asset Management Fee and Partnership Management Fee represents a \$1,921 decrease total combined Fees at construction closing.</p>
Commercial Expenses	Y	\$68,600 annual and includes utilities, real estate taxes, insurance, common area maintenance costs and \$21,100 commercial Asset Management Fee to MHDC. This amount is consistent with the amount approved at the construction loan closing.
Ground Lease Base Rent	Y	\$15,000 annually
Bond Monitoring Fee	Y	\$9,160 annually and is based on .125% of permanent debt and BNY Mellon: \$1,750

Replacement Reserve Deposits meet or exceed TCAC minimum standards	Y	Replacement Reserves are \$600 per unit per year meets HCD's 2017 Uniform Multifamily Regulations ("UMR") is the minimum requirement shown in HCD's AHSC Standard Agreement.
Operating Reserve Deposits	Y	\$0.00 - Operating reserves are not allowed on new construction development.
Hard Debt- First Lender	N/A	\$359,015 and is not assessed on the LOSP units
Hard Debt – Second Lender (HCD Program 0.42% payment or other 2 <sup>nd</sup> Lender)	Y	\$42,000 and is proportionally split with the LOSP units.
Limited Partnership Asset Management Fee meets standards	N	LP Asset Management Fee is \$8,500 annually after debt and this amount is flat for 15 years. However, the amount exceeds MOHCD policy and is a \$3,500 increase from the gap loan evaluation. Staff approved this increase at the gap closing and it is in the loan agreement.
Deferred Developer Fee	Y	\$67,202 is budgeted in Year 1, paid from the non-LOSP. Total eligible deferred developer fee over time is \$1,760,686 as identified in the Developer Fee Agreement dated December 1, 2018

Operating Expenses – Security Expenses: On the proforma the Security/Payroll Contract includes fire alarm monitoring. The security cost of \$267,080 for 24-hour desk clerk 7 days a week is split 65% LOSP/35% non-LOSP. The split is consistent with the agreement negotiated and documented in the gap loan evaluation dated August 2018. Fire alarm monitoring cost of \$21,648 is proportionally split 25% LOSP/75% non-LOSP.

Replacement Reserve Deposit: Please note that the replacement reserve deposits total \$78,500 or \$500 PUPY. As written in Loan Agreement Section 12.1(b) – Residential Replacement Reserve Account, “After the Project’s first ten (10) years of operations, Borrower may request adjustments every five (5) years based on its most recently approved CNA.”

#### 4. OPERATING COSTS COMPARATIVE ANALYSIS

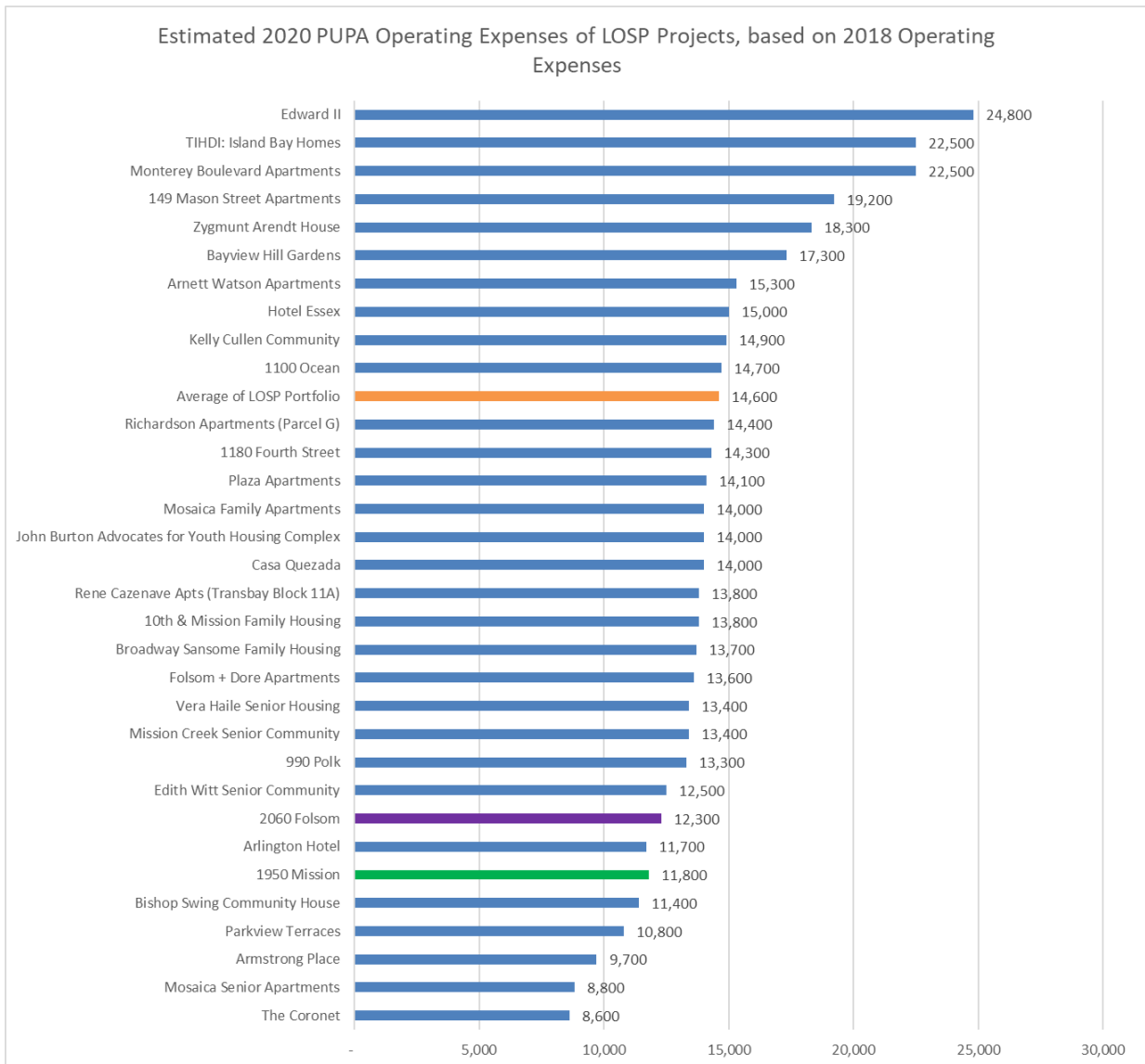
To evaluate the proposed budget for La Fenix under a new LOSP contract and its relative cost to other family and supportive housing projects of similar size, MOHCD staff compared the project’s proposed operating expenses to the operating expenses of other projects in MOHCD’s portfolio.

*Comparison with Other Supportive Housing*

During 2018, MOHCD’s portfolio had a total of 32 supportive housing LOSP projects. Average total operating expenses (before replacement reserve deposits and hard debt service), averaged \$14,600 per unit per annum (“PUPA”), with a range from \$8,600 to \$24,800 PUPA. One of the greatest determinants of PUPA operating expenses is project size, with PUPA operating expenses higher for smaller and scattered site buildings and lower for larger buildings. With proposed per unit operating expenses of \$11,769, La Fenix is lower than the average for LOSP supportive housing projects.

### Average Operating Expenses Supportive Housing Projects, 2018

Project	2018 PUPA Operating Expenses
Portfolio Avg. of 32 LOSP Projects	\$14,600
La Fenix	\$11,769





*Comparison to Other Projects with Similar Percentage of LOSP Units*

Within the portfolio of projects supported by LOSP, the percentage of units in each project that are set aside for homeless households varies from 20% to 100%. MOHCD staff analyzed the average PUPA operating costs within three subsets of the LOSP portfolio, based on the percentage of LOSP units within a project. Buildings with a higher percentage of LOSP units have higher operating costs on a per unit basis. La Fenix has 25% of its total units set-aside as permanent supportive housing units and the operating cost of \$11,769 are consistent with the average operating cost of supportive housing projects with 30% or less of LOSP units.

<b>% of LOSP Units</b>	<b># Projects</b>	<b>Average PUPA Operating Expenses</b>
80% or more LOSP Units	5	\$19,200
31% - 79% LOSP Units	13	\$13,800
30% or less LOSP Units	8	\$12,500
<b>All</b>	<b>26</b>	<b>\$14,400</b>

\*Operating Expenses inflated annually by 3.5%.

*Comparison to Other Projects of Similar Size*

On the other hand, at 157 units, proposed operating costs of La Fenix at \$11,769 are very close to the average of supportive housing projects of similar size, above 100 units.

**Projected Average Operating Expenses Per Unit Per Annum (PUPA), 2020\***  
**Supportive Housing Projects**

<b># Units</b>	<b># Projects</b>	<b>Avg PUPA Operating Expenses, 2020</b>
100+ units	35	\$11,700
50-99 units	49	\$14,000
1-49 units	21	\$15,500
<b>All</b>	<b>105</b>	<b>\$12,900</b>

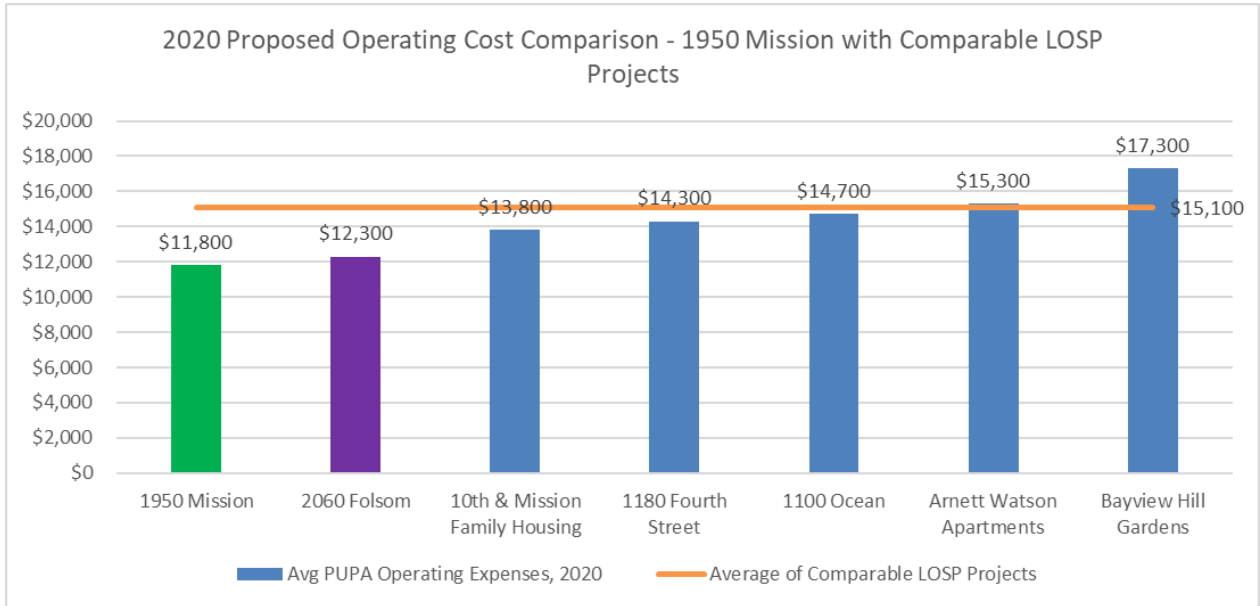
\* Based on 2018 actuals, escalated 3.5% annually.

*Comparison to Family Supportive Housing Projects*

La Fenix has proposed operating costs that are somewhat lower than comparable family projects. Of these projects, the best comparable projects family housing developments with a set aside for TAY or families experiencing homelessness are:

- Bayview Hills Gardens, 73 units including 44 supportive housing units;
- Arnett Watson Apartments, 83 units including 70 supportive housing units;
- 1100 Ocean, 71 units including 19 units for transition age youth;
- 10<sup>th</sup> & Mission, 136 units including 44 supportive housing units;

- 1180 4<sup>th</sup> Street, 150 units including 50 supportive housing units, and;
- 2060 Folsom, 127 units including 29 unit for transition age youth.



## 5. SUPPORT SERVICES EVALUATION

As the responsible party of the services programming, MHDC partnered with Lutheran Social Services (“LSS”) to provide programs and services for children, youth and families residing at the Project. MHDC will lead the supportive services for the general population and LSS for the formerly homeless families. MHDC and LSS have executed a Memorandum of Understanding (“MOU”) delineating roles and responsibilities. MHDC, LSS, HSH, and BPMC are developing an MOU to delineate responsibilities at the property and roles related to marketing, leasing, and resident retention, housing stability, and increase self-sufficiency. The parties plan to execute the MOU in early September 2020 and prior to leasing of the LOSP units.

HSH has reviewed and approved the overall services plan that includes LOSP units. HSH will fund services provided by LSS. HSH’s services contract with LSS is for \$236,480 and is not part of the La Fenix operating budget. MHDC’s non-LOSP residential services cost approved in the overall services plan is \$140,953, \$58,577 more than the budget approved before construction closing and shown in the Loan Agreement dated December 1, 2018 in Exhibit B-3 and B-4. Please note that MOHCD did not review the approved services plan as it relates to the non-LOSP residential services until this LOSP loan evaluation. As the services plan has been approved by HSH and is comprehensive and incorporates both LSS and MHDC’s services, MHDC’s services budget is paid for by non-LOSP tenants only, even though MHDC’s residential services are available to LOSP residents. It should be noted that that typically the non-LOSP service provided consults with MOHCD before making a change to the service budget that is significantly different than the construction gap loan closing assumptions in the loan agreement. MOHCD typically seeks a services ratio for lottery units/non-LOSP at 1:100. Here, there are 1.25 FTE for 117 units because

the 0.5 services supervisor is provided in-kind to La Fenix. The services staff ratio excluding supervision is 1:94 ratio and 100% of the residential services costs is paid for by the non-LOSP units.

**Personnel**

Staff Position Title	QTY			Total
Resident Service Coordinator	1.00 FTE			\$45,000
Youth Coordinator	0.25 FTE			\$10,000
Computer Lab Monitor				In Kind
Resident Services Supervisor	0.50 FTE			In Kind
			<i>Subtotal Salaries</i>	\$55,000
Fringe Benefits @27.5%				\$15,125
			<b>Total Personnel Expenses</b>	<b>\$70,125</b>

**Program Costs**

Item		Total Cost
Program Supplies		\$3,000
Office Supplies		\$3,000
Equipment		\$1,800
Communication		\$3,000
IT Support		\$2,500
Community Building Activities		\$15,000
Incentives		\$2,500
Transportation		\$1,000
Special Events		\$5,000
Professional Development		\$1,500
		<b>Total Program Expense</b>
		<b>\$38,300</b>
		<b>Total Personnel and Program Expense to MHDC</b>
		<b>\$108,425</b>

**Administrative Overhead**

Indirect Cost (15%)		\$16,264
Admin (15%)		\$16,264
		<b>Total Residential Non-LOSP Services Budget</b>
		<b>\$140,953</b>

**6. CONCLUSION**

Staff recommends approval of the full LOSP loan request. The proposed operating budget, excluding services, has appropriate staffing and meets the operating costs standards of comparable projects.

**7. RECOMMENDED CONDITIONS**

None

**8. LOAN COMMITTEE MODIFICATIONS**

**RE: Loan Committee Approvals from 8-7-2020**

Shaw, Eric (MYR) <eric.shaw@sfgov.org>

Mon 8/10/2020 12:53 PM

To: Chavez, Rosanna (MYR) <rosanna.chavez@sfgov.org>

Cc: Gotthelf, Felicia (MYR) <felicia.gotthelf@sfgov.org>

Sorry about that

I approve 681 Florida

I approve 1950 LOSP contract

---

**From:** Chavez, Rosanna (MYR) <rosanna.chavez@sfgov.org>

**Sent:** Monday, August 10, 2020 12:07 PM

**To:** Shaw, Eric (MYR) <eric.shaw@sfgov.org>

**Cc:** Gotthelf, Felicia (MYR) <felicia.gotthelf@sfgov.org>

**Subject:** Loan Committee Approvals from 8-7-2020

Hello Eric,

When you have a moment, if you could please provide your approvals on 681 Florida St (Request for Permanent Financing) and 1950 Mission (Request for LOSP Contract) as discussed at Loan Committee on 8/7/2020.

Thank you,

Rosie Chavez

Assistant Housing Loan Administrator

Mayor's Office of Housing and Community Development

1 South Van Ness, 5th Floor, San Francisco, CA 94103

**8/7/20 Loan Committee: 1950 Mission LOSP Request approval**

Oerth, Sally (CII) <sally.oerth@sfgov.org>

Fri 8/7/2020 12:11 PM

To: Chavez, Rosanna (MYR) <rosanna.chavez@sfgov.org>

Cc: Shaw, Eric (MYR) <eric.shaw@sfgov.org>; Heavens, Cindy (MYR) <cindy.heavens@sfgov.org>

On behalf of Nadia Sesay, I approve the LOSP request for the 1950 Mission St project, presented at the 8/7/20 Loan Committee.



**Sally Oerth**

Deputy Director

📍 One South Van Ness Avenue, 5th Floor  
San Francisco, CA 94103

📞 415.749.2580

🌐 [www.sfocii.org](http://www.sfocii.org)

## 1950 Mission

Menjivar, Salvador (HOM) <salvador.menjivar1@sfgov.org>

Mon 8/10/2020 3:48 PM

To: Chavez, Rosanna (MYR) <rosanna.chavez@sfgov.org>

Cc: Shaw, Eric (MYR) <eric.shaw@sfgov.org>

Hi Rosanna,

I would like to provide my approval for the 1950 Mission project.

Best,

Salvador



Salvador Menjivar  
Director of Housing  
Pronouns: He/Him  
San Francisco Department of Homelessness and Supportive Housing  
[salvador.menjivar1@sfgov.org](mailto:salvador.menjivar1@sfgov.org) | 415-308-2843

Learn: [[dshs.sfgov.org](https://dshs.sfgov.org)][hsh.sfgov.org](https://hsh.sfgov.org) | Follow: [@SF\\_HSH](https://twitter.com/SF_HSH) | Like: [@SanFranciscoHSH](https://twitter.com/SanFranciscoHSH)

*CONFIDENTIALITY NOTICE: This e-mail is intended for the recipient only. If you receive this e-mail in error, notify the sender and destroy the e-mail immediately. Disclosure of the Personal Health Information (PHI) contained herein may subject the discloser to civil or criminal penalties under state and federal privacy laws.*

---

**From:** Chavez, Rosanna (MYR) <rosanna.chavez@sfgov.org>

**Sent:** Monday, August 3, 2020 1:40 PM

**To:** Shaw, Eric (MYR) <eric.shaw@sfgov.org>; Gotthelf, Felicia (MYR) <felicia.gotthelf@sfgov.org>; Oerth, Sally (CII) <sally.oerth@sfgov.org>; Jones, Natasha (CII) <natasha.jones@sfgov.org>; White, Jeffrey (CII) <jeffrey.white@sfgov.org>; Sesay, Nadia (CII) <nadia.sesay@sfgov.org>; Van Degna, Anna (CON) <anna.vandegna@sfgov.org>; Leditjut@sfha.org; Menjivar, Salvador (HOM) <salvador.menjivar1@sfgov.org>

**Cc:** Ely, Lydia (MYR) <lydia.ely@sfgov.org>; Carson, Erin (MYR) <erin.carson@sfgov.org>; Lee, Jonah (MYR) <jonah.lee@sfgov.org>; Miller, Theodore (MYR) <Theodore.Miller@sfgov.org>; Blitzer, Mara (MYR) <mara.blitzer@sfgov.org>; Defiesta, Agnes (MYR) <agnes.defiesta@sfgov.org>; Nusser, Sarah (MYR) <sarah.nusser@sfgov.org>; Heavens, Cindy (MYR) <cindy.heavens@sfgov.org>; Amaral, Sara (MYR) <sara.amaral@sfgov.org>; Lopez, Viviana (MYR) <viviana.lopez@sfgov.org>; Slen, Joyce (MYR) <joyce.slen@sfgov.org>; Gagen, Jonathan (MYR) <jonathan.gagen@sfgov.org>; McCormack, Caroline (MYR) <caroline.mccormack@sfgov.org>; Romero, Anne (MYR) <anne.romero@sfgov.org>; Sims, Pam (CII) <pam.sims@sfgov.org>; Colomello, Elizabeth (CII) <elizabeth.colomello@sfgov.org>; Wong, Annie (CII) <annie.h.wong@sfgov.org>; Obstfeld, Kimberly (CII) <kimberly.obstfeld@sfgov.org>

**Subject:** Citywide Affordable Housing Loan Committee - Friday, August 7, 2020, 11:30 a.m.

Dear Loan Committee, MOHCD staff and Community Partners,

Attached are the agenda and Loan Evaluations for this week's meeting, which **will be held Friday, August 7, 2020 at 11:30 a.m. via Microsoft Teams**. You can join via the link or the phone number below. Within Teams you will have the option to mute your microphone and hide your video. If this will be your first time using Teams, please sign into the meeting a few minutes early.

### [Join Microsoft Teams Meeting](#)

+1 415-906-4659 United States, San Francisco (Toll)

Conference ID: 598 690 253#

[Local numbers](#) | [Reset PIN](#) | [Learn more about Teams](#) | [Meeting options](#)

Please contact me if you have any questions.

Thank you,

Rosie Chavez

Due to public health orders I'm currently working remotely.

I can be reached via call or text to 415-640-8071, but e-mail is the best way to reach me.

Assistant Housing Loan Administrator, Mayor's Office of Housing and Community Development  
1 South Van Ness, 5th Floor, San Francisco, CA 94103

**1950 LOSP**

Van Degna, Anna (CON) <anna.vandegna@sfgov.org>

Fri 8/7/2020 12:11 PM

To: Chavez, Rosanna (MYR) <rosanna.chavez@sfgov.org>

Cc: Shaw, Eric (MYR) <eric.shaw@sfgov.org>

approve

Anna Van Degna  
Public Finance Director  
Controller's Office  
City & County of San Francisco  
Ph. (415)-554-5956

### LOAN COMMITTEE RECOMMENDATION

*Approval indicates approval with modifications, when so determined by the Committee.*

APPROVE.       DISAPPROVE.       TAKE NO ACTION.

\_\_\_\_\_  
Eric D. Shaw, Director  
Mayor's Office of Housing and Community Development

Date: \_\_\_\_\_

APPROVE.       DISAPPROVE.       TAKE NO ACTION.

\_\_\_\_\_  
Salvador Menjivar, Director of Housing  
Department of Homelessness and Supportive Housing

Date: \_\_\_\_\_

APPROVE.       DISAPPROVE.       TAKE NO ACTION.

\_\_\_\_\_  
Nadia Sesay, Director  
Office of Community Investment and Infrastructure

Date: \_\_\_\_\_

APPROVE.       DISAPPROVE.       TAKE NO ACTION.

\_\_\_\_\_  
Anna Van Degna, Director  
Controller's Office of Public Finance

Date: \_\_\_\_\_

- Attachments:
- A. LOSP Program Description
  - B. 1<sup>st</sup> Year Operating Budget
  - C. 20-Year Operating Pro Forma
  - D. LOSP Funding and Disbursement Schedules A-1 and A-2



### **Attachment A: LOSP Program Description**

As part of the City and County of San Francisco's effort to address the needs of the growing homeless population, the City has prioritized the development of non-profit owned and operated permanent supportive housing for formerly homeless individuals and families. While capital financing can be leveraged for this population, stakeholders realized these units cannot be feasibly operated at the scale needed if they rely solely on scarce federal or state operating subsidies.

In June 2004, the City launched its *Ten Year Plan to Abolish Chronic Homelessness* (the 2004 10-Year Plan), a multifaceted approach that included a locally funded operating subsidy as a key element and established the Local Operating Subsidy Program (LOSP) in 2006 to support the creation of permanent supportive housing at a large scale. The operating subsidy leverages capital financing by integrating homeless units into Low Income Housing Tax Credit projects without burdening them with operating deficits. LOSP was created by the Mayor's Office of Housing and Community Development (MOHCD) in partnership with the Department of Public Health (DPH) and the Human Services Agency (HSA).

On July 1, 2016, the City's diverse programs addressing homelessness were brought under the new Department of Homelessness and Supportive Housing (HSH), which combines key homeless-serving programs and contracts previously located across several City departments. The new department consolidates the functions of DPH Direct Access to Housing (DAH) and HSA Housing & Homeless programs. San Francisco is developing a Coordinated Entry System (CES) for all homeless populations to best match households to the appropriate intervention and ensure those with the highest needs are prioritized.

Through grant agreements with MOHCD, which are subject to annual appropriations by the Board of Supervisors, LOSP pays the difference between the cost of operating housing for homeless persons and all other sources of operating revenue for a given project, such as tenant rental payments, commercial space lease payments, or other operating subsidies. HSH refers homeless applicants to the housing units as well as provides services funding to the projects under a separate contract.

**Attachment B: 1<sup>st</sup> Year Operating Budget**

Application Date: 7/10/2020  
 Total # Units: 157  
 First Year of Operations (provide data assuming that Year 1 is a full year, i.e. 12 months of operations): 2020

LOSP Units: 40  
 Non-LOSP Units: 117

LOSP/non-LOSP Allocation: 25% / 75%

Project Name: 1950 Mission  
 Project Address: 1950 Mission St  
 Project Sponsor: BRIDGE Housing Corp., Mission Housing Development Corp.

INCOME	LOSP	non-LOSP	Total	Comments
Residential - Tenant Rents	144,000	1,901,292	2,045,292	Links from 'New Proj - Rent & Unit Mix' Worksheet
Residential - Tenant Assistance Payments (Non-LOSP)	0	0	0	Links from 'New Proj - Rent & Unit Mix' Worksheet
Residential - LOSP Tenant Assistance Payments	424,490		424,490	
Commercial Space			177,390	Links from 'Commercial Op. Budget' Worksheet
Residential Parking	0	0	0	Links from 'Utilities & Other Income' Worksheet
Miscellaneous Rent Income	0	0	0	Links from 'Utilities & Other Income' Worksheet
Supportive Services Income	0	0	0	
Interest Income - Project Operations	0	0	0	Links from 'Utilities & Other Income' Worksheet
Laundry and Vending	4,239	12,717	16,956	Links from 'Utilities & Other Income' Worksheet
Tenant Charges	0	0	0	Links from 'Utilities & Other Income' Worksheet
Miscellaneous Residential Income	0	0	0	Links from 'Utilities & Other Income' Worksheet
Other Commercial Income	0	0	0	Links from 'Commercial Op. Budget' Worksheet
Withdrawal from Capitalized Reserve (deposit to operating account)	0	0	0	
<b>Gross Potential Income</b>	<b>572,729</b>	<b>1,914,009</b>	<b>2,664,128</b>	
Vacancy Loss - Residential - Tenant Rents	(7,412)	(95,700)	(103,112)	Vacancy is 5% for LOSP and non-LOSP.
Vacancy Loss - Residential - Tenant Assistance Payments	0	0	0	#DIV/0!
Vacancy Loss - Commercial			(88,695)	Links from 'Commercial Op. Budget' Worksheet
<b>EFFECTIVE GROSS INCOME</b>	<b>565,317</b>	<b>1,818,309</b>	<b>2,472,320</b>	<b>PUPA: 15,747</b>

**OPERATING EXPENSES**

Management	LOSP	non-LOSP	Total	Comments
Management Fee	23,550	70,650	94,200	\$50 PUPM
Asset Management Fee	4,137	12,412	16,549	
<b>Sub-total Management Expenses</b>	<b>27,687</b>	<b>83,062</b>	<b>110,749</b>	<b>PUPA: 705</b>
<b>Salaries/Benefits</b>				
Office Salaries	22,456	67,368	89,824	
Manager's Salary	18,500	55,500	74,000	
Health Insurance and Other Benefits	20,256	60,767	81,023	
Other Salaries/Benefits	0	0	0	
Administrative Rent-Free Unit	0	0	0	
<b>Sub-total Salaries/Benefits</b>	<b>61,212</b>	<b>183,635</b>	<b>244,846</b>	<b>PUPA: 1,560</b>
<b>Administration</b>				
Advertising and Marketing	875	2,625	3,500	
Office Expenses	6,016	18,048	24,064	
Office Rent	0	0	0	
Legal Expense - Property	750	2,250	3,000	
Audit Expense	2,750	8,250	11,000	
Bookkeeping/Accounting Services	4,475	13,424	17,898	
Bad Debts	0	0	0	
Miscellaneous	5,499	16,498	21,997	Transportation, Staff Retreats, Software Maintenance.
<b>Sub-total Administration Expenses</b>	<b>20,365</b>	<b>61,094</b>	<b>81,459</b>	<b>PUPA: 519</b>
<b>Utilities</b>				
Electricity	17,898	53,694	71,592	
Water	23,550	70,650	94,200	
Gas	10,362	31,086	41,448	
Sewer	32,970	98,910	131,880	
<b>Sub-total Utilities</b>	<b>84,780</b>	<b>254,340</b>	<b>339,120</b>	<b>PUPA: 2,160</b>
<b>Taxes and Licenses</b>				
Real Estate Taxes	1,000	3,000	4,000	
Payroll Taxes	7,320	21,959	29,278	
Miscellaneous Taxes, Licenses and Permits	350	1,050	1,400	
<b>Sub-total Taxes and Licenses</b>	<b>8,670</b>	<b>26,009</b>	<b>34,678</b>	<b>PUPA: 221</b>
<b>Insurance</b>				
Property and Liability Insurance	33,847	101,542	135,389	
Fidelity Bond Insurance	0	0	0	
Worker's Compensation	6,550	19,649	26,199	
Director's & Officers' Liability Insurance	0	0	0	
<b>Sub-total Insurance</b>	<b>40,397</b>	<b>121,191</b>	<b>161,588</b>	<b>PUPA: 1,029</b>
<b>Maintenance &amp; Repair</b>				
Payroll	38,490	115,470	153,960	
Supplies	7,375	22,125	29,500	
Contracts	25,117	68,083	93,200	The reason for the alternate split here is as follows. This line item includes Exterminating
Garbage and Trash Removal	23,224	69,672	92,896	
Security Payroll/Contract	179,426	109,302	288,728	LOSP units will have front desk at \$30/hr for approximately 24 hours per day / 7 days per
HVAC Repairs and Maintenance	875	2,625	3,500	
Vehicle and Maintenance Equipment Operation and Repairs	975	2,925	3,900	
Miscellaneous Operating and Maintenance Expenses	0	0	0	
<b>Sub-total Maintenance &amp; Repair Expenses</b>	<b>275,482</b>	<b>390,202</b>	<b>665,684</b>	<b>PUPA: 4,240</b>
<b>Supportive Services</b>	0	140,953	140,953	MHDC Services (approved services plan)
<b>Commercial Expenses</b>			68,600	Links from 'Commercial Op. Budget' Worksheet
<b>TOTAL OPERATING EXPENSES w/o RESERVES/GL BASE</b>	<b>518,593</b>	<b>1,260,486</b>	<b>1,847,678</b>	<b>PUPA: 11,769</b>

**Reserves/Ground Lease Base Rent/Bond Fees**

Ground Lease Base Rent	3,750	11,250	15,000	Ground lease with MOHCD	Provide additional comments here, if needed.
Bond Monitoring Fee	2,290	6,870	9,160	MOHCD: .125% of permanent debt and BNY Mellon: \$1,750	
Replacement Reserve Deposit	23,550	70,650	94,200	\$600 PUPA as required by HCD	
Operating Reserve Deposit	0	0	0		
Other Required Reserve 1 Deposit	0	0	0		
Other Required Reserve 2 Deposit	0	0	0		
Required Reserve Deposit/s, Commercial			11,000	Links from 'Commercial Op. Budget' Worksheet	
<b>Sub-total Reserves/Ground Lease Base Rent/Bond Fees</b>	<b>29,590</b>	<b>88,770</b>	<b>129,360</b>	<b>PUPA: 824</b>	

<b>TOTAL OPERATING EXPENSES w/ RESERVES/GL BASE</b>	<b>548,183</b>	<b>1,349,256</b>	<b>1,977,038</b>	<b>PUPA: 12,593</b>	
<b>NET OPERATING INCOME (INCOME minus OP EXPENSES)</b>	<b>17,134</b>	<b>469,053</b>	<b>495,282</b>	<b>PUPA: 3,155</b>	

**DEBT SERVICE ("hard debt"/amortized loans)**

Hard Debt - First Lender	0	359,015	359,015	Conventional Debt	Provide additional comments here, if needed.
Hard Debt - Second Lender (HCD Program 0.42% pymt, or other 2nd Lender)	10,500	31,500	42,000	AHSC Loan (HCD)	Provide additional comments here, if needed.
Hard Debt - Third Lender (Other HCD Program, or other 3rd Lender)	0	0	0		Provide additional comments here, if needed.
Hard Debt - Fourth Lender	0	0	0		Provide additional comments here, if needed.
Commercial Hard Debt Service			0	Links from 'Commercial Op. Budget' Worksheet	
<b>TOTAL HARD DEBT SERVICE</b>	<b>10,500</b>	<b>390,515</b>	<b>401,015</b>	<b>PUPA: 2,554</b>	

**CASH FLOW (NOI minus DEBT SERVICE)**

Commercial Only Cash Flow			9,095	
Allocation of Commercial Surplus to LOSP/non-LOSP (residual income)	2,274	6,821		
<b>AVAILABLE CASH FLOW</b>	<b>8,908</b>	<b>85,359</b>	<b>94,267</b>	

**USES OF CASH FLOW BELOW (This row also shows DSCR.)**

USES THAT PRECEDE MOHCD DEBT SERVICE IN WATERFALL	LOSP	non-LOSP	Total	Comments
"Below-the-line" Asset Mgt fee (uncommon in new projects, see policy)	0	0	0	
Partnership Management Fee (see policy for limits)	6,783	20,348	27,131	1st
Investor Service Fee (aka "LP Asset Mgt Fee") (see policy for limits)	2,125	6,375	8,500	2nd
Other Payments	0	0	0	
Non-amortizing Loan Pmnt - Lender 1 (select lender in comments field)	0	0	0	Provide additional comments here, if needed.
Non-amortizing Loan Pmnt - Lender 2 (select lender in comments field)	0	0	0	Provide additional comments here, if needed.
Deferred Developer Fee (Enter amt <= Max Fee from cell I130)	0	67,202	67,202	Def. Develop. Fee split: 115% Provide additional comments here, if needed.
<b>TOTAL PAYMENTS PRECEDING MOHCD</b>	<b>8,908</b>	<b>93,925</b>	<b>102,833</b>	<b>PUPA: 655</b>

**RESIDUAL RECEIPTS (CASH FLOW minus PAYMENTS PRECEDING MOHCD)**

<b>Residual Receipts Calculation</b>	<b>0</b>	<b>(8,566)</b>	<b>(8,566)</b>
--------------------------------------	----------	----------------	----------------

Does Project have a MOHCD Residual Receipt Obligation? **Yes** Project has MOHCD ground lease? **Yes**

Will Project Defer Developer Fee? **Yes**

Max Deferred Developer Fee/Borrower % of Residual Receipts in Yr 1: **50%** Max Deferred Developer Fee Amt (Use for data entry above. Do not link.):

% of Residual Receipts available for distribution to soft debt lenders in **50%**

Soft Debt Lenders with Residual Receipts Obligations	(Select lender name/program from drop down)	Total Principal Amt	Distrib. of Soft Debt Loans
MOHCD/OCII - Soft Debt Loans	All MOHCD/OCII Loans payable from res. rects	\$44,999,712	81.60%
MOHCD/OCII - Ground Lease Value	Ground Lease	\$150,000	0.27%
HCD (soft debt loan) - Lender 3	AHSC Loan (HCD)	\$10,000,000	18.13%
Other Soft Debt Lender - Lender 4			0.00%
Other Soft Debt Lender - Lender 5			0.00%

**MOHCD RESIDUAL RECEIPTS DEBT SERVICE**

MOHCD Residual Receipts Amount Due	0	0	50% of residual receipts, multiplied by 81.87% -- MOHCD's pro rata share of all soft debt
Proposed MOHCD Residual Receipts Amount to Loan Repayment	59,110	59,110	Enter/override amount of residual receipts proposed for loan repayment.
Proposed MOHCD Residual Receipts Amount to Residual Ground Lease	(59,110)	(59,110)	If applicable, MOHCD residual receipts amt due LESS amt proposed for loan repymt.

**REMAINING BALANCE AFTER MOHCD RESIDUAL RECEIPTS DEBT SERVICE**

<b>NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE</b>	<b>0</b>
---	----------

HCD Residual Receipts Amount Due	0	50% of residual receipts, multiplied by 18.13% -- AHSC Loan (HCD)'s pro rata share of all soft debt
Lender 4 Residual Receipts Due	0	
Lender 5 Residual Receipts Due	0	
<b>Total Non-MOHCD Residual Receipts Debt Service</b>	<b>0</b>	

**REMAINDER (Should be zero unless there are distributions below)**

Owner Distributions/Incentive Management Fee	0
Other Distributions/Uses	0
<b>Final Balance (should be zero)</b>	<b>0</b>

Application Date: 7/10/2020  
 Total # Units: 157  
 First Year of Operations (provide data assuming that Year 1 is a full year, i.e. 12 months of operations): 2020

**INCOME**

	Alternative LOSP Split	LOSP	non-LOSP	Approved By (reqd)
Residential - Tenant Rents				
Residential - Tenant Assistance Payments (Non-LOSP)				
Residential - LOSP Tenant Assistance Payments				
Commercial Space				
Residential Parking				
Miscellaneous Rent Income				
Supportive Services Income				
Interest Income - Project Operations				
Laundry and Vending				
Tenant Charges				(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Miscellaneous Residential Income				
Other Commercial Income				
Withdrawal from Capitalized Reserve (deposit to operating account)				
<b>Gross Potential Income</b>				
Vacancy Loss - Residential - Tenant Rents				
Vacancy Loss - Residential - Tenant Assistance Payments				
Vacancy Loss - Commercial				
<b>EFFECTIVE GROSS INCOME</b>				

**OPERATING EXPENSES**

	Alternative LOSP Split	LOSP	non-LOSP	Approved By (reqd)
<b>Management</b>				
Management Fee				
Asset Management Fee				
<b>Sub-total Management Expenses</b>				
<b>Salaries/Benefits</b>				
Office Salaries				
Manager's Salary				
Health Insurance and Other Benefits				
Other Salaries/Benefits				
Administrative Rent-Free Unit				
<b>Sub-total Salaries/Benefits</b>				
<b>Administration</b>				
Advertising and Marketing				
Office Expenses				
Office Rent				
Legal Expense - Property		25.00%	75.00%	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Audit Expense				
Bookkeeping/Accounting Services				
Bad Debts				(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Miscellaneous				
<b>Sub-total Administration Expenses</b>				
<b>Utilities</b>				
Electricity		25.00%	75.00%	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Water				
Gas				
Sewer				
<b>Sub-total Utilities</b>				
<b>Taxes and Licenses</b>				
Real Estate Taxes				
Payroll Taxes				
Miscellaneous Taxes, Licenses and Permits				
<b>Sub-total Taxes and Licenses</b>				
<b>Insurance</b>				
Property and Liability Insurance				
Fidelity Bond Insurance				
Worker's Compensation				
Director's & Officers' Liability Insurance				
<b>Sub-total Insurance</b>				
<b>Maintenance &amp; Repair</b>				
Payroll				
Supplies		25.00%	75.00%	(only acceptable if LOSP-specific expenses are being tracked at entry level in the project's accounting system)
Contracts		26.95%	73.05%	
Garbage and Trash Removal				
Security Payroll/Contract		62.14%	37.86%	
HVAC Repairs and Maintenance				
Vehicle and Maintenance Equipment Operation and Repairs				
Miscellaneous Operating and Maintenance Expenses				
<b>Sub-total Maintenance &amp; Repair Expenses</b>				
Supportive Services		0.00%	100.00%	
Commercial Expenses				

**TOTAL OPERATING EXPENSES w/o RESERVES/GL BASE**

**Reserves/Ground Lease Base Rent/Bond Fees**

	Alternative LOSP Split	LOSP	non-LOSP	Approved By (reqd)
Ground Lease Base Rent				
Bond Monitoring Fee				
Replacement Reserve Deposit				
Operating Reserve Deposit				
Other Required Reserve 1 Deposit				
Other Required Reserve 2 Deposit				
Required Reserve Deposit/s, Commercial				
<b>Sub-total Reserves/Ground Lease Base Rent/Bond Fees</b>				

**TOTAL OPERATING EXPENSES w/ RESERVES/GL BASE**

**NET OPERATING INCOME (INCOME minus OP EXPENSES)**

	Alternative LOSP Split	LOSP	non-LOSP	Approved By (reqd)
<b>DEBT SERVICE ("hard debt"/amortized loans)</b>				
Hard Debt - First Lender		0.00%	100.00%	
Hard Debt - Second Lender (HCD Program 0.42% pymt, or other 2nd Lender)				
Hard Debt - Third Lender (Other HCD Program, or other 3rd Lender)				
Hard Debt - Fourth Lender				
Commercial Hard Debt Service				
<b>TOTAL HARD DEBT SERVICE</b>				

**CASH FLOW (NOI minus DEBT SERVICE)**

Commercial Only Cash Flow				
Allocation of Commercial Surplus to LOPS/non-LOSP (residual income)				

**AVAILABLE CASH FLOW**

**USES OF CASH FLOW BELOW (This row also shows DSCR.)**

**USES THAT PRECEDE MOHCD DEBT SERVICE IN WATERFALL**

"Below-the-line" Asset Mgt fee (uncommon in new projects, see policy)				
Partnership Management Fee (see policy for limits)				
Investor Service Fee (aka "LP Asset Mgt Fee") (see policy for limits)				
Other Payments				
Non-amortizing Loan Pmnt - Lender 1 (select lender in comments field)				
Non-amortizing Loan Pmnt - Lender 2 (select lender in comments field)				
Deferred Developer Fee (Enter amt <= Max Fee from cell I130)		0.00%	100.00%	

**TOTAL PAYMENTS PRECEDING MOHCD**

**RESIDUAL RECEIPTS (CASH FLOW minus PAYMENTS PRECEDING MOHCD)**

**Residual Receipts Calculation**

Does Project have a MOHCD Residual Receipt Obligation?

Will Project Defer Developer Fee?

Max Deferred Developer Fee/Borrower % of Residual Receipts in Yr 1 Sum of DD F from LOSP and non-LOSP: 67,202

% of Residual Receipts available for distribution to soft debt lenders in Ratio of Sum of DDF and calculated 50%: #VALUE!

**Soft Debt Lenders with Residual Receipts Obligations**

MOHCD/OCII - Soft Debt Loans	
MOHCD/OCII - Ground Lease Value	
HCD (soft debt loan) - Lender 3	
Other Soft Debt Lender - Lender 4	
Other Soft Debt Lender - Lender 5	

**MOHCD RESIDUAL RECEIPTS DEBT SERVICE**

MOHCD Residual Receipts Amount Due	
Proposed MOHCD Residual Receipts Amount to Loan Repayment	
Proposed MOHCD Residual Receipts Amount to Residual Ground Lease	

**REMAINING BALANCE AFTER MOHCD RESIDUAL RECEIPTS DEBT SERVICE**

**NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE**

HCD Residual Receipts Amount Due	soft debt
Lender 4 Residual Receipts Due	
Lender 5 Residual Receipts Due	
<b>Total Non-MOHCD Residual Receipts Debt Service</b>	

**REMAINDER (Should be zero unless there are distributions below)**

Owner Distributions/Incentive Management Fee	
Other Distributions/Uses	
<b>Final Balance (should be zero)</b>	

**Attachment C: 20-year Operating Proforma**



1950 Mission

Table with columns for Units (LOSP, Non-LOSP), Year 4 2023, Year 5 2024, and Year 6 2025. Rows include INCOME, Residential - Tenant Rents, Commercial Space, etc.

Summary rows for INCOME: Gross Potential Income, Vacancy Loss - Residential - Tenant Rents, Vacancy Loss - Residential - Tenant Assistance Payments, Vacancy Loss - Commercial, and EFFECTIVE GROSS INCOME.

OPERATING EXPENSES - Management: Management Fee, Asset Management Fee, Sub-total Management Expenses.

OPERATING EXPENSES - Salaries/Benefits: Office Salaries, Manager's Salary, Health Insurance and Other Benefits, Other Salaries/Benefits, Administrative Rent-Free Unit, Sub-total Salaries/Benefits.

OPERATING EXPENSES - Administration: Advertising and Marketing, Office Expenses, Office Rent, Legal Expense - Property, Audit Expense, Bookkeeping/Accounting Services, Bad Debts, Miscellaneous, Sub-total Administration Expenses.

OPERATING EXPENSES - Utilities: Electricity, Water, Gas, Sewer, Sub-total Utilities.

OPERATING EXPENSES - Taxes and Licenses: Real Estate Taxes, Payroll Taxes, Miscellaneous Taxes, Licenses and Permits, Sub-total Taxes and Licenses.

OPERATING EXPENSES - Insurance: Property and Liability Insurance, Fidelity Bond Insurance, Worker's Compensation, Director's & Officers' Liability Insurance, Sub-total Insurance.

OPERATING EXPENSES - Maintenance & Repair: Payroll, Supplies, Contracts, Garbage and Trash Removal, Security Payroll/Contract, HVAC Repairs and Maintenance, Vehicle and Maintenance Equipment Operation and Repairs, Miscellaneous Operating and Maintenance Expenses, Sub-total Maintenance & Repair Expenses.

OPERATING EXPENSES - Supportive Services: Commercial Expenses.

TOTAL OPERATING EXPENSES w/o RESERVES/GL BASE RENT/BOND FEES

PUPA (w/o Reserves/GL Base Rent/Bond Fees)

Table for Reserves/Ground Lease Base Rent/Bond Fees with columns for Year 4-6 and rows for Ground Lease Base Rent, Bond Monitoring Fee, Replacement Reserve Deposit, etc.

TOTAL OPERATING EXPENSES w/ RESERVES/GL BASE RENT/BOND FEES

PUPA (w/ Reserves/GL Base Rent/Bond Fees)

NET OPERATING INCOME (INCOME minus OP EXPENSES)

DEBT SERVICE ("hard debt"/amortized loans)

Table for DEBT SERVICE: Hard Debt - First Lender, Hard Debt - Second Lender (HCD Program 0.42% pymt, or other 2nd Lender), Hard Debt - Third Lender (Other HCD Program, or other 3rd Lender), Hard Debt - Fourth Lender, Commercial Hard Debt Service.

TOTAL HARD DEBT SERVICE

CASH FLOW (NOI minus DEBT SERVICE)

Table for CASH FLOW: Commercial Only Cash Flow, Allocation of Commercial Surplus to LOPS/non-LOSP (residual income), AVAILABLE CASH FLOW.

USES OF CASH FLOW BELOW (This row also shows DSCR.)

USES THAT PRECEDE MOHCD DEBT SERVICE IN WATERFALL

Table for USES OF CASH FLOW: Below-the-line Asset Mgt fee, Partnership Management Fee, Investor Service Fee (aka "LP Asset Mgt Fee"), Other Payments, Non-amortizing Loan Pmnt - Lender 1, Non-amortizing Loan Pmnt - Lender 2, Deferred Developer Fee.

TOTAL PAYMENTS PRECEDING MOHCD

RESIDUAL RECEIPTS (CASH FLOW minus PAYMENTS PRECEDING MOHCD)

Does Project have a MOHCD Residual Receipt Obligation? Will Project Defer Developer Fee?

1st Residual Receipts Split - Lender/Deferred Developer Fee, 2nd Residual Receipts Split - Lender/Owner

Table for Residual Receipts: Max Deferred Developer Fee Amt, Dist. Soft Debt Loans, Active Deferred Developer Fee Earned

MOHCD RESIDUAL RECEIPTS DEBT SERVICE

Table for MOHCD Residual Receipts: MOHCD Residual Receipts Amount Due, Proposed MOHCD Residual Receipts Amount to Loan Repayment, Proposed Total MOHCD Amt Due less Loan Repayment

NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE

Table for NON-MOHCD Residual Receipts: HCD Residual Receipts Amount Due, Lender 4 Residual Receipts Due, Lender 5 Residual Receipts Due, Total Non-MOHCD Residual Receipts Debt Service

REMAINDER (Should be zero unless there are distributions below)

Table for REMAINDER: Owner Distributions/Incentive Management Fee, Other Distributions/Uses, Final Balance (should be zero)

REPLACEMENT RESERVE - RUNNING BALANCE

Table for REPLACEMENT RESERVE: Replacement Reserve Starting Balance, Replacement Reserve Deposits, Replacement Reserve Withdrawals (ideally tied to CNA), Replacement Reserve Interest, RR Running Balance

OPERATING RESERVE - RUNNING BALANCE

Table for OPERATING RESERVE: Operating Reserve Starting Balance, Operating Reserve Deposits, Operating Reserve Withdrawals, Operating Reserve Interest, OR Running Balance

OTHER REQUIRED RESERVE 1 - RUNNING BALANCE

Table for OTHER REQUIRED RESERVE 1: Other Reserve 1 Starting Balance, Other Reserve 1 Deposits, Other Reserve 1 Withdrawals, Other Reserve 1 Interest, Other Required Reserve 1 Running Balance

OTHER RESERVE 2 - RUNNING BALANCE

Table for OTHER RESERVE 2: Other Reserve 2 Starting Balance, Other Reserve 2 Deposits, Other Reserve 2 Withdrawals, Other Reserve 2 Interest





1950 Mission

	Total # Units:	LOSP Units	Non-LOSP Units	Year 10 2029			Year 11 2030			Year 12 2031						
				inc LOSP	% annual increase	Comments (related to annual inc assumptions)	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	
<b>INCOME</b>	157	40	117	25.00%	75.00%											
Residential - Tenant Rents				2.5%	2.5%		179,836	2,374,453	2,554,289	184,332	2,433,815	2,618,147	188,940	2,494,660	2,683,600	
Residential - Tenant Assistance Payments (Non-LOSP)				n/a	n/a		-	-	-	-	-	-	-	-	-	-
Residential - LOSP Tenant Assistance Payments				n/a	n/a		582,370	-	582,370	603,333	-	603,333	625,079	-	625,079	
Commercial Space				n/a	2.5%		-	-	221,536	-	-	227,074	-	-	232,751	
Residential Parking				2.5%	2.5%		-	-	-	-	-	-	-	-	-	-
Miscellaneous Rent Income				2.5%	2.5%		-	-	-	-	-	-	-	-	-	-
Supportive Services Income				2.5%	2.5%		-	-	-	-	-	-	-	-	-	-
Interest Income - Project Operations				2.5%	2.5%		-	-	-	-	-	-	-	-	-	-
Laundry and Vending				1.0%	1.0%		4,636	13,908	18,545	4,682	14,047	18,730	4,729	14,188	18,917	
Tenant Charges				2.5%	2.5%		-	-	-	-	-	-	-	-	-	-
Miscellaneous Residential Income				2.5%	2.5%		-	-	-	-	-	-	-	-	-	-
Other Commercial Income				n/a	0.0%		-	-	-	-	-	-	-	-	-	-
Withdrawal from Capitalized Reserve (deposit to operating account)				n/a	n/a		-	-	-	-	-	-	-	-	-	-
<b>Gross Potential Income</b>							766,843	2,388,362	3,376,740	792,347	2,447,862	3,467,284	818,749	2,508,848	3,560,348	
Vacancy Loss - Residential - Tenant Rents				n/a	n/a		-12,913.07	-119,418.08	-132,331.15	-13,231.03	-122,393.10	-135,624.13	-13,556.89	-125,442.39	-138,999.28	
Vacancy Loss - Residential - Tenant Assistance Payments				n/a	n/a		-	-	-	-	-	-	-	-	-	-
Vacancy Loss - Commercial				n/a	n/a		-	-	(110,768)	-	-	(113,537)	-	-	(116,376)	
<b>EFFECTIVE GROSS INCOME</b>							753,929	2,268,943	3,133,641	779,116	2,325,469	3,218,122	805,192	2,383,405	3,304,973	
<b>OPERATING EXPENSES</b>																
<b>Management</b>																
Management Fee				3.5%	3.5%		32,096	96,289	128,385	33,220	99,659	132,878	34,382	103,147	137,529	
Asset Management Fee				3.5%	3.5%		5,639	16,916	22,555	5,836	17,508	23,344	6,040	18,121	24,161	
<b>Sub-total Management Expenses</b>							37,735	113,205	150,940	39,056	117,167	156,222	40,423	121,268	161,690	
<b>Salaries/Benefits</b>																
Office Salaries				3.5%	3.5%		30,605	91,815	122,420	31,676	95,029	126,705	32,785	98,355	131,140	
Manager's Salary				3.5%	3.5%		25,214	75,641	100,854	26,096	78,288	104,384	27,009	81,028	108,038	
Health Insurance and Other Benefits				3.5%	3.5%		27,606	82,819	110,426	28,573	85,718	114,291	29,573	88,718	118,291	
Other Salaries/Benefits				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
Administrative Rent-Free Unit				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
<b>Sub-total Salaries/Benefits</b>							83,425	250,275	333,700	86,345	259,035	345,380	89,367	268,101	357,468	
<b>Administration</b>																
Advertising and Marketing				3.5%	3.5%		1,193	3,578	4,770	1,234	3,703	4,937	1,277	3,832	5,110	
Office Expenses				3.5%	3.5%		8,199	24,598	32,797	8,486	25,458	33,945	8,783	26,350	35,133	
Office Rent				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
Legal Expense - Property				3.5%	3.5%		1,022	3,067	4,089	1,058	3,174	4,232	1,095	3,285	4,380	
Audit Expense				3.5%	3.5%		3,748	11,244	14,992	3,879	11,637	15,517	4,015	12,045	16,060	
Bookkeeping/Accounting Services				3.5%	3.5%		6,098	18,295	24,393	6,312	18,935	25,247	6,533	19,598	26,131	
Bad Debts				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
Miscellaneous				3.5%	3.5%		7,495	22,485	29,980	7,757	23,272	31,029	8,029	24,066	32,115	
<b>Sub-total Administration Expenses</b>							27,755	83,265	111,021	28,727	86,180	114,906	29,732	89,196	118,928	
<b>Utilities</b>																
Electricity				3.5%	3.5%		24,393	73,179	97,573	25,247	75,741	100,988	26,131	78,392	104,522	
Water				3.5%	3.5%		32,096	96,289	128,385	33,220	99,659	132,878	34,382	103,147	137,529	
Gas				3.5%	3.5%		14,122	42,367	56,489	14,617	43,850	58,466	15,128	45,385	60,513	
Sewer				3.5%	3.5%		44,935	134,804	179,739	46,507	139,522	186,030	48,135	144,406	192,541	
<b>Sub-total Utilities</b>							115,546	346,639	462,186	119,591	358,772	478,362	123,776	371,329	495,105	
<b>Taxes and Licenses</b>																
Real Estate Taxes				3.5%	3.5%		1,363	4,089	5,452	1,411	4,232	5,642	1,460	4,380	5,840	
Payroll Taxes				3.5%	3.5%		9,976	29,928	39,903	10,325	30,975	41,300	10,686	32,059	42,746	
Miscellaneous Taxes, Licenses and Permits				3.5%	3.5%		477	1,431	1,908	494	1,481	1,975	511	1,533	2,044	
<b>Sub-total Taxes and Licenses</b>							11,816	35,447	47,263	12,229	36,688	48,917	12,657	37,972	50,629	
<b>Insurance</b>																
Property and Liability Insurance				3.5%	3.5%		46,130	138,391	184,521	47,745	143,235	190,980	49,416	148,248	197,664	
Fidelity Bond Insurance				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
Worker's Compensation				3.5%	3.5%		8,927	26,780	35,707	9,239	27,717	36,956	9,562	28,687	38,250	
Director's & Officers' Liability Insurance				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
<b>Sub-total Insurance</b>							55,057	165,171	220,228	56,984	170,952	227,936	58,978	176,935	235,914	
<b>Maintenance &amp; Repair</b>																
Payroll				3.5%	3.5%		52,458	157,374	209,832	54,294	162,882	217,176	56,194	168,583	224,777	
Supplies				3.5%	3.5%		10,051	30,154	40,205	10,403	31,209	41,613	10,767	32,302	43,069	
Contracts				3.5%	3.5%		34,232	92,790	127,022	35,430	96,038	131,468	36,670	99,399	136,069	
Garbage and Trash Removal				3.5%	3.5%		31,652	94,956	126,608	32,760	98,279	131,039	33,906	101,719	135,625	
Security Payroll/Contract				3.5%	3.5%		244,539	744,968	993,507	253,098	759,296	1,012,800	261,957	785,788	1,041,535	
HVAC Repairs and Maintenance				3.5%	3.5%		1,193	3,578	4,770	1,234	3,703	4,937	1,277	3,832	5,110	
Vehicle and Maintenance Equipment Operation and Repairs				3.5%	3.5%		1,329	3,986	5,315	1,375	4,126	5,501	1,423	4,270	5,694	
Miscellaneous Operating and Maintenance Expenses				3.5%	3.5%		-	-	-	-	-	-	-	-	-	-
<b>Sub-total Maintenance &amp; Repair Expenses</b>							375,454	1,131,805	1,507,260	388,595	1,170,418	1,569,014	402,196	1,216,683	1,611,879	
<b>Supportive Services</b>				3.5%	3.5%		-	192,104	192,104	-	198,828	198,828	-	205,787	205,787	
<b>Commercial Expenses</b>							-	-	93,495	-	-	96,767	-	-	100,154	
<b>TOTAL OPERATING EXPENSES w/o RESERVES/GL BASE RENT/BOND FEES</b>							706,789	1,717,913	2,518,196	731,526	1,778,040	2,606,333	757,130	1,840,271	2,697,554	
<b>RESERVES/GROUND LEASE BASE RENT/BOND FEES</b>																
Ground Lease Base Rent							3,750	11,250	15,000	3,750	11,250	15,000	3,750	11,250	15,000	
Bond Monitoring Fee							2,290	6,870	9,160	2,290	6,870	9,160	2,290	6,870	9,160	
Replacement Reserve Deposit							23,550	70,650	94,200	23,550	70,650	94,200	23,550	70,650	94,200	
Operating Reserve Deposit							-	-	-	-	-	-	-	-	-	
Other Required Reserve 1 Deposit							-	-	-	-	-	-	-	-	-	
Other Required Reserve 2 Deposit							-	-	-	-	-	-	-	-	-	
Required Reserve Deposit/s, Commercial							3,748	11,244	14,992	3,879	11,637	15,517	4,015	12,045	16,060	
<b>Sub-total Reserves/Ground Lease Base Rent/Bond Fees</b>							29,590	88,770	118,360	29,590	88,770	118,360	29,590	88,770	118,360	
<b>TOTAL OPERATING EXPENSES w/ RESERVES/GL BASE RENT/BOND FEES</b>							736,379	1,806,683	2,636,556	761,116	1,866,810	2,724,693	786,720	1,929,041	2,815,914	
<b>NET OPERATING INCOME (INCOME minus OP EXPENSES)</b>																
							17,551	462,261	497,085	18,000	458,659	493,430	18,472	454,364	489,058	
<b>DEBT SERVICE ("hard debt"/amortized loans)</b>																
Hard Debt - First Lender							-	359,015	359,015	-	359,015	359,015	-	359,015	359,015	
Hard Debt - Second Lender (HCD Program 0.42% pymt, or other 2nd Lender)							10,500	31,500	42,000	10,500	31,500	42,000	10,500	31,500	42,000	
Hard Debt - Third Lender (Other HCD Program, or other 3rd Lender)							-	-	-	-	-	-	-	-	-	
Hard Debt - Fourth Lender							-	-	-	-	-	-	-	-	-	
Commercial Hard Debt Service							-	-	-	-	-					

1950 Mission

Total # Units:	LOSP	Non-LOSP	Year 13			Year 14			Year 15			
	Units	Units	2032	2033	2034	2033	2034	2035	2033	2034	2035	
157	40	117										
	25.00%	75.00%										
<b>INCOME</b>	<b>inc LOSP</b>	<b>% annual increase</b>	<b>Comments (related to annual inc assumptions)</b>	<b>LOSP</b>	<b>non-LOSP</b>	<b>Total</b>	<b>LOSP</b>	<b>non-LOSP</b>	<b>Total</b>	<b>LOSP</b>	<b>non-LOSP</b>	<b>Total</b>
Residential - Tenant Rents	2.5%	2.5%		193,664	2,557,026	2,750,690	198,506	2,620,952	2,819,458	203,468	2,686,476	2,889,944
Residential - Tenant Assistance Payments (Non-LOSP)	n/a	n/a		-	-	-	-	-	-	-	-	-
Residential - LOSP Tenant Assistance Payments	n/a	n/a		647,637	-	647,637	671,037	-	671,037	695,310	-	695,310
Commercial Space	n/a	2.5%		-	-	238,570	-	-	244,534	-	-	250,647
Residential Parking	2.5%	2.5%		-	-	-	-	-	-	-	-	-
Miscellaneous Rent Income	2.5%	2.5%		-	-	-	-	-	-	-	-	-
Supportive Services Income	2.5%	2.5%		-	-	-	-	-	-	-	-	-
Interest Income - Project Operations	2.5%	2.5%		-	-	-	-	-	-	-	-	-
Laundry and Vending	1.0%	1.0%		4,777	14,330	19,106	4,824	14,473	19,298	4,873	14,618	19,490
Tenant Charges	2.5%	2.5%		-	-	-	-	-	-	-	-	-
Miscellaneous Residential Income	2.5%	2.5%		-	-	-	-	-	-	-	-	-
Other Commercial Income	n/a	0.0%		-	-	-	-	-	-	-	-	-
Withdrawal from Capitalized Reserve (deposit to operating account)	n/a	n/a	Link from Reserve Section below, as applicable	-	-	-	-	-	-	-	-	-
<b>Gross Potential Income</b>				<b>846,078</b>	<b>2,571,356</b>	<b>3,656,004</b>	<b>874,367</b>	<b>2,635,425</b>	<b>3,754,326</b>	<b>903,651</b>	<b>2,701,094</b>	<b>3,855,392</b>
Vacancy Loss - Residential - Tenant Rents	n/a	n/a	Enter formulas manually per relevant MOH policy; annual incrementing usually not appropriate	-13,890.84	-128,567.81	-142,458.65	-14,233.10	-131,771.26	-146,004.36	-14,583.86	-135,054.68	-149,638.54
Vacancy Loss - Residential - Tenant Assistance Payments	n/a	n/a		-	-	-	-	-	-	-	-	-
Vacancy Loss - Commercial	n/a	n/a		-	-	(119,285)	-	-	(122,267)	-	-	(125,324)
<b>EFFECTIVE GROSS INCOME</b>				<b>832,187</b>	<b>2,442,788</b>	<b>3,394,260</b>	<b>860,134</b>	<b>2,503,654</b>	<b>3,486,055</b>	<b>889,067</b>	<b>2,566,039</b>	<b>3,580,430</b>
<b>OPERATING EXPENSES</b>												
<b>Management</b>												
Management Fee	3.5%	3.5%		35,586	106,757	142,343	36,831	110,493	147,325	38,120	114,361	152,481
Asset Management Fee	3.5%	3.5%		6,252	18,755	25,007	6,470	19,411	25,882	6,697	20,091	26,788
<b>Sub-total Management Expenses</b>				<b>41,837</b>	<b>125,512</b>	<b>167,349</b>	<b>43,302</b>	<b>129,905</b>	<b>173,207</b>	<b>44,817</b>	<b>134,452</b>	<b>179,269</b>
<b>Salaries/Benefits</b>												
Office Salaries	3.5%	3.5%		33,932	101,797	135,730	35,120	105,360	140,480	36,349	109,048	145,397
Manager's Salary	3.5%	3.5%		27,955	83,864	111,819	28,933	86,800	115,733	29,946	89,838	119,783
Health Insurance and Other Benefits	3.5%	3.5%		30,608	91,823	122,431	31,679	95,037	126,716	32,788	98,363	131,151
Other Salaries/Benefits	3.5%	3.5%		-	-	-	-	-	-	-	-	-
Administrative Rent-Free Unit	3.5%	3.5%		-	-	-	-	-	-	-	-	-
<b>Sub-total Salaries/Benefits</b>				<b>92,495</b>	<b>277,485</b>	<b>369,980</b>	<b>95,732</b>	<b>287,197</b>	<b>382,929</b>	<b>99,083</b>	<b>297,248</b>	<b>396,331</b>
<b>Administration</b>												
Advertising and Marketing	3.5%	3.5%		1,322	3,967	5,289	1,368	4,105	5,474	1,416	4,249	5,665
Office Expenses	3.5%	3.5%		9,091	27,272	36,362	9,409	28,226	37,635	9,738	29,214	38,952
Office Rent	3.5%	3.5%		-	-	-	-	-	-	-	-	-
Legal Expense - Property	3.5%	3.5%		1,133	3,400	4,533	1,173	3,519	4,692	1,214	3,642	4,856
Audit Expense	3.5%	3.5%		4,155	12,466	16,622	4,301	12,903	17,204	4,451	13,354	17,806
Bookkeeping/Accounting Services	3.5%	3.5%		6,761	20,284	27,045	6,998	20,994	27,992	7,243	21,729	28,971
Bad Debts	3.5%	3.5%		-	-	-	-	-	-	-	-	-
Miscellaneous	3.5%	3.5%		8,310	24,929	33,239	8,601	25,802	34,403	8,902	26,705	35,607
<b>Sub-total Administration Expenses</b>				<b>30,773</b>	<b>92,318</b>	<b>123,090</b>	<b>31,850</b>	<b>95,549</b>	<b>127,399</b>	<b>32,964</b>	<b>98,893</b>	<b>131,858</b>
<b>Utilities</b>												
Electricity	3.5%	3.5%		27,045	81,135	108,180	27,992	83,975	111,967	28,971	86,914	115,886
Water	3.5%	3.5%		35,586	106,757	142,343	36,831	110,493	147,325	38,120	114,361	152,481
Gas	3.5%	3.5%		15,658	46,973	62,631	16,206	48,617	64,823	16,773	50,319	67,092
Sewer	3.5%	3.5%		49,820	149,460	199,280	51,564	154,691	206,255	53,368	160,105	213,473
<b>Sub-total Utilities</b>				<b>128,108</b>	<b>384,325</b>	<b>512,434</b>	<b>132,592</b>	<b>397,777</b>	<b>530,369</b>	<b>137,233</b>	<b>411,699</b>	<b>548,932</b>
<b>Taxes and Licenses</b>												
Real Estate Taxes	3.5%	3.5%		1,511	4,533	6,044	1,564	4,692	6,256	1,619	4,856	6,475
Payroll Taxes	3.5%	3.5%		11,060	33,181	44,242	11,448	34,343	45,790	11,848	35,545	47,393
Miscellaneous Taxes, Licenses and Permits	3.5%	3.5%		529	1,587	2,115	547	1,642	2,190	567	1,700	2,266
<b>Sub-total Taxes and Licenses</b>				<b>13,100</b>	<b>39,301</b>	<b>52,401</b>	<b>13,559</b>	<b>40,677</b>	<b>54,235</b>	<b>14,033</b>	<b>42,100</b>	<b>56,134</b>
<b>Insurance</b>												
Property and Liability Insurance	3.5%	3.5%		51,146	153,437	204,582	52,936	158,807	211,743	54,788	164,365	219,154
Fidelity Bond Insurance	3.5%	3.5%		-	-	-	-	-	-	-	-	-
Worker's Compensation	3.5%	3.5%		9,897	29,691	39,588	10,244	30,731	40,974	10,602	31,806	42,408
Director's & Officers' Liability Insurance	3.5%	3.5%		-	-	-	-	-	-	-	-	-
<b>Sub-total Insurance</b>				<b>61,043</b>	<b>183,128</b>	<b>244,171</b>	<b>63,179</b>	<b>189,538</b>	<b>252,717</b>	<b>65,390</b>	<b>196,171</b>	<b>261,562</b>
<b>Maintenance &amp; Repair</b>												
Payroll	3.5%	3.5%		58,161	174,483	232,644	60,197	180,590	240,787	62,304	186,911	249,214
Supplies	3.5%	3.5%		11,144	33,432	44,577	11,534	34,603	46,137	11,938	35,814	47,751
Contracts	3.5%	3.5%		37,954	102,878	140,832	39,282	106,479	145,761	40,657	110,205	150,862
Garbage and Trash Removal	3.5%	3.5%		35,093	105,279	140,372	36,321	108,964	145,285	37,593	112,778	150,370
Security Payroll/Contract	3.5%	3.5%		271,125	165,163	436,288	280,615	170,944	451,559	290,436	176,927	467,363
HVAC Repairs and Maintenance	3.5%	3.5%		1,322	3,967	5,289	1,368	4,105	5,474	1,416	4,249	5,665
Vehicle and Maintenance Equipment Operation and Repairs	3.5%	3.5%		1,473	4,420	5,893	1,525	4,575	6,099	1,578	4,735	6,313
Miscellaneous Operating and Maintenance Expenses	3.5%	3.5%		-	-	-	-	-	-	-	-	-
<b>Sub-total Maintenance &amp; Repair Expenses</b>				<b>416,273</b>	<b>589,622</b>	<b>1,005,895</b>	<b>430,842</b>	<b>610,259</b>	<b>1,041,101</b>	<b>445,922</b>	<b>631,618</b>	<b>1,077,540</b>
<b>Supportive Services</b>	3.5%	3.5%		-	212,990	212,990	-	220,444	220,444	-	228,160	228,160
<b>Commercial Expenses</b>				-	-	103,659	-	107,287	107,287	-	111,042	111,042
<b>TOTAL OPERATING EXPENSES w/o RESERVES/GL BASE RENT/BOND FEES</b>				<b>783,629</b>	<b>1,904,680</b>	<b>2,791,969</b>	<b>811,056</b>	<b>1,971,344</b>	<b>2,889,888</b>	<b>839,443</b>	<b>2,040,341</b>	<b>2,990,827</b>
<b>RESERVES/GROUND LEASE BASE RENT/BOND FEES</b>												
Ground Lease Base Rent				3,750	11,250	15,000	3,750	11,250	15,000	3,750	11,250	15,000
Bond Monitoring Fee				2,290	6,870	9,160	2,290	6,870	9,160	2,290	6,870	9,160
Replacement Reserve Deposit				23,550	70,650	94,200	23,550	70,650	94,200	23,550	70,650	94,200
Operating Reserve Deposit				-	-	-	-	-	-	-	-	-
Other Required Reserve 1 Deposit				-	-	-	-	-	-	-	-	-
Other Required Reserve 2 Deposit				-	-	-	-	-	-	-	-	-
Required Reserve Deposit/s, Commercial				4,155	12,466	16,622	4,301	12,903	17,204	4,451	13,354	17,806
<b>Sub-total Reserves/Ground Lease Base Rent/Bond Fees</b>				<b>29,590</b>	<b>88,770</b>	<b>118,360</b>	<b>29,590</b>	<b>88,770</b>	<b>118,360</b>	<b>29,590</b>	<b>88,770</b>	<b>118,360</b>
<b>TOTAL OPERATING EXPENSES w/ RESERVES/GL BASE RENT/BOND FEES</b>				<b>813,219</b>	<b>1,993,450</b>	<b>2,910,329</b>	<b>840,646</b>	<b>2,060,114</b>	<b>3,008,048</b>	<b>869,033</b>	<b>2,129,111</b>	<b>3,109,187</b>
<b>NET OPERATING INCOME (INCOME minus OP EXPENSES)</b>												
				<b>18,968</b>	<b>449,338</b>	<b>483,931</b>	<b>19,488</b>	<b>443,540</b>	<b>478,007</b>	<b>20,034</b>	<b>436,928</b>	<b>471,243</b>
<b>DEBT SERVICE ("hard debt"/amortized loans)</b>												
Hard Debt - First Lender			Enter comments re: annual increase, etc.	-	359,015	359,015	-	359,015	359,015	-	359,015	359,015
Hard Debt - Second Lender (HCD Program 0.42% pymt, or other 2nd Lender)			Enter comments re: annual increase, etc.	10,500	31,500	42,000	10,500	31,500	42,000	10,500	31,500	42,000
Hard Debt - Third Lender (Other HCD Program, or other 3rd Lender)			Enter comments re: annual increase, etc.	-	-	-	-	-	-	-	-	-
Hard Debt - Fourth Lender			Enter comments re: annual increase, etc.	-	-	-	-	-	-	-	-	-
Commercial Hard Debt Service			Enter comments re: annual increase, etc.	-	-	-	-	-	-	-	-	-
<b>TOTAL HARD DEBT SERVICE</b>				<b>10,500</b>	<b>390,515</b>	<b>401,015</b>	<b>10,500</b>	<b>390,515</b>	<b>401,015</b>	<b>10,500</b>	<b>390,515</b>	<b>401,015</b>
<b>CASH FLOW (NOI minus DEBT SERVICE)</b>				<b>8,468</b>	<b>58,823</b>	<b>82,917</b>	<b>8,988</b>	<b>53,025</b>	<b>76,993</b>	<b>9,534</b>	<b>46,413</b>	<b>70,228</b>
Commercial Only Cash Flow				-	-	15,626	-	-	14,980	-	-	14,281
Allocation of Commercial Surplus to LOPS/non-LOSP (residual income)				3,906	11,719	-	3,745	11,235	-	3,570	10,711	-
<b>AVAILABLE CASH FLOW</b>				<b>12,374</b>	<b>70,542</b>	<b>82,917</b>	<b>12,733</b>	<b>64,260</b>	<b>76,993</b>	<b>13,104</b>	<b>57,124</b>	<b>70,228</b>

1950 Mission

	Total # Units:	LOSP Units	Non-LOSP Units	Year 16 2036			Year 17 2037			Year 18 2038							
				inc LOSP	% annual increase	Comments (related to annual inc assumptions)	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total	LOSP	non-LOSP	Total		
<b>INCOME</b>	157	40	117	25.00%	75.00%												
Residential - Tenant Rents				2.5%	2.5%		208,555	2,753,638	2,962,193	213,769	2,822,479	3,036,247	219,113	2,893,041	3,112,154		
Residential - Tenant Assistance Payments (Non-LOSP)				n/a	n/a		-	-	-	-	-	-	-	-	-		
Residential - LOSP Tenant Assistance Payments				n/a	n/a		706,999	-	706,999	732,716	-	732,716	759,390	-	759,390		
Commercial Space				n/a	2.5%		-	-	256,914	-	-	263,336	-	-	263,336		
Residential Parking				2.5%	2.5%		-	-	-	-	-	-	-	-	-		
Miscellaneous Rent Income				2.5%	2.5%		-	-	-	-	-	-	-	-	-		
Supportive Services Income				2.5%	2.5%		-	-	-	-	-	-	-	-	-		
Interest Income - Project Operations				2.5%	2.5%		-	-	-	-	-	-	-	-	-		
Laundry and Vending				1.0%	1.0%		4,921	14,764	19,685	4,971	14,912	19,882	5,020	15,061	20,081		
Tenant Charges				2.5%	2.5%		-	-	-	-	-	-	-	-	-		
Miscellaneous Residential Income				2.5%	2.5%		-	-	-	-	-	-	-	-	-		
Other Commercial Income				n/a	0.0%		-	-	-	-	-	-	-	-	-		
Withdrawal from Capitalized Reserve (deposit to operating account)				n/a	n/a		-	-	-	-	-	-	-	-	-		
<b>Gross Potential Income</b>							920,475	2,768,402	3,945,790	951,455	2,837,390	4,052,182	983,524	2,908,101	4,161,545		
Vacancy Loss - Residential - Tenant Rents				n/a	n/a		-14,943.34	-138,420.09	-153,363.43	-15,311.76	-141,869.52	-157,181.27	-15,689.33	-145,405.07	-161,094.40		
Vacancy Loss - Residential - Tenant Assistance Payments				n/a	n/a		-	-	-	-	-	-	-	-	-		
Vacancy Loss - Commercial				n/a	n/a		-	-	(128,457)	-	-	(131,668)	-	-	(134,960)		
<b>EFFECTIVE GROSS INCOME</b>							905,532	2,629,982	3,663,970	936,143	2,695,521	3,763,332	967,834	2,762,696	3,865,491		
<b>OPERATING EXPENSES</b>																	
<b>Management</b>																	
Management Fee				3.5%	3.5%		39,454	118,363	157,818	40,835	122,506	163,341	42,265	126,794	169,058		
Asset Management Fee				3.5%	3.5%		6,931	20,794	27,725	7,174	21,522	28,696	7,425	22,275	29,700		
<b>Sub-total Management Expenses</b>							46,386	139,157	185,543	48,009	144,028	192,037	49,690	149,069	198,759		
<b>Salaries/Benefits</b>																	
Office Salaries				3.5%	3.5%		37,621	112,864	150,486	38,938	116,815	155,753	40,301	120,903	161,204		
Manager's Salary				3.5%	3.5%		30,994	92,982	123,976	32,079	96,236	128,315	33,201	99,604	132,806		
Health Insurance and Other Benefits				3.5%	3.5%		33,935	101,806	135,741	35,123	105,369	140,492	36,352	109,057	145,409		
Other Salaries/Benefits				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
Administrative Rent-Free Unit				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
<b>Sub-total Salaries/Benefits</b>							102,551	307,652	410,203	106,140	318,420	424,560	109,855	329,565	439,420		
<b>Administration</b>																	
Advertising and Marketing				3.5%	3.5%		1,466	4,398	5,864	1,517	4,552	6,069	1,570	4,711	6,281		
Office Expenses				3.5%	3.5%		10,079	30,237	40,316	10,432	31,295	41,727	10,797	32,390	43,187		
Office Rent				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
Legal Expense - Property				3.5%	3.5%		1,257	3,770	5,026	1,300	3,901	5,202	1,346	4,038	5,384		
Audit Expense				3.5%	3.5%		4,607	13,822	18,429	4,768	14,305	19,074	4,935	14,806	19,741		
Bookkeeping/Accounting Services				3.5%	3.5%		7,496	22,489	29,985	7,759	23,276	31,035	8,030	24,091	32,121		
Bad Debts				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
Miscellaneous				3.5%	3.5%		9,213	27,640	36,853	9,536	28,607	38,143	9,869	29,608	39,478		
<b>Sub-total Administration Expenses</b>							34,118	102,354	136,473	35,312	105,937	141,249	36,548	109,645	146,193		
<b>Utilities</b>																	
Electricity				3.5%	3.5%		29,985	89,956	119,942	31,035	93,105	124,140	32,121	96,363	128,484		
Water				3.5%	3.5%		39,454	118,363	157,818	40,835	122,506	163,341	42,265	126,794	169,058		
Gas				3.5%	3.5%		17,360	52,080	69,440	17,968	53,903	71,870	18,596	55,789	74,386		
Sewer				3.5%	3.5%		55,236	165,709	220,945	57,170	171,509	228,678	59,170	177,511	236,682		
<b>Sub-total Utilities</b>							142,036	426,108	568,144	147,007	441,022	588,029	152,153	456,458	608,610		
<b>Taxes and Licenses</b>																	
Real Estate Taxes				3.5%	3.5%		1,675	5,026	6,701	1,734	5,202	6,936	1,795	5,384	7,179		
Payroll Taxes				3.5%	3.5%		12,263	36,789	49,051	12,692	38,076	50,768	13,136	39,409	52,545		
Miscellaneous Taxes, Licenses and Permits				3.5%	3.5%		586	1,759	2,345	607	1,821	2,428	628	1,884	2,513		
<b>Sub-total Taxes and Licenses</b>							14,525	43,574	58,098	15,033	45,099	60,132	15,559	46,677	62,236		
<b>Insurance</b>																	
Property and Liability Insurance				3.5%	3.5%		56,706	170,118	226,824	58,691	176,072	234,763	60,745	182,235	242,979		
Fidelity Bond Insurance				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
Worker's Compensation				3.5%	3.5%		10,973	32,919	43,892	11,357	34,072	45,429	11,755	35,264	47,019		
Director's & Officers' Liability Insurance				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
<b>Sub-total Insurance</b>							67,679	203,037	270,716	70,048	210,144	280,192	72,500	217,499	289,998		
<b>Maintenance &amp; Repair</b>																	
Payroll				3.5%	3.5%		64,484	193,453	257,937	66,741	200,223	266,964	69,077	207,231	276,308		
Supplies				3.5%	3.5%		12,356	37,067	49,423	12,788	38,364	51,153	13,236	39,707	52,943		
Contracts				3.5%	3.5%		42,080	114,062	156,143	43,553	118,055	161,607	45,077	122,187	167,264		
Garbage and Trash Removal				3.5%	3.5%		38,908	116,725	155,633	40,270	120,810	161,080	41,680	125,039	166,718		
Security Payroll/Contract				3.5%	3.5%		300,601	183,119	483,721	311,123	189,528	500,651	322,012	196,162	518,174		
HVAC Repairs and Maintenance				3.5%	3.5%		1,466	4,398	5,864	1,517	4,552	6,069	1,570	4,711	6,281		
Vehicle and Maintenance Equipment Operation and Repairs				3.5%	3.5%		1,633	4,900	6,534	1,691	5,072	6,763	1,750	5,249	6,999		
Miscellaneous Operating and Maintenance Expenses				3.5%	3.5%		-	-	-	-	-	-	-	-	-		
<b>Sub-total Maintenance &amp; Repair Expenses</b>							461,529	653,724	1,115,254	477,683	676,605	1,154,287	494,402	700,286	1,194,688		
<b>Supportive Services</b>				3.5%	3.5%		-	236,145	236,145	-	244,411	244,411	-	252,965	252,965		
<b>Commercial Expenses</b>							-	-	-	-	-	-	-	-	-		
<b>TOTAL OPERATING EXPENSES w/o RESERVES/GL BASE RENT/BOND FEES</b>							868,824	2,111,753	3,095,506	899,232	2,185,665	3,203,848	930,706	2,262,163	3,315,983		
<b>RESERVES/GROUND LEASE BASE RENT/BOND FEES</b>																	
Ground Lease Base Rent							3,750	11,250	15,000	3,750	11,250	15,000	3,750	11,250	15,000		
Bond Monitoring Fee							2,290	6,870	9,160	2,290	6,870	9,160	2,290	6,870	9,160		
Replacement Reserve Deposit							23,550	70,650	94,200	23,550	70,650	94,200	23,550	70,650	94,200		
Operating Reserve Deposit							-	-	-	-	-	-	-	-	-		
Other Required Reserve 1 Deposit							-	-	-	-	-	-	-	-	-		
Other Required Reserve 2 Deposit							-	-	-	-	-	-	-	-	-		
Required Reserve Deposit/s, Commercial							4,607	13,822	18,429	4,768	14,305	19,074	4,935	14,806	19,741		
<b>Sub-total Reserves/Ground Lease Base Rent/Bond Fees</b>							29,590	88,770	118,360	29,590	88,770	118,360	29,590	88,770	118,360		
<b>TOTAL OPERATING EXPENSES w/ RESERVES/GL BASE RENT/BOND FEES</b>							898,414	2,200,523	3,213,866	928,822	2,274,435	3,322,208	960,296	2,350,933	3,434,343		
<b>NET OPERATING INCOME (INCOME minus OP EXPENSES)</b>																	
							7,118	429,458	450,104	7,321	421,086	441,124	7,539	411,763	431,147		
<b>DEBT SERVICE ("hard debt"/amortized loans)</b>																	
Hard Debt - First Lender							-	359,015	359,015	-	359,015	359,015	-	359,015	359,015		
Hard Debt - Second Lender (HCD Program 0.42% pymt, or other 2nd Lender)							10,500	31,500	42,000	10,500	31,500	42,00					



**Attachment D: LOSP Funding Schedule A**

<b>LOSP FUNDING SCHEDULE</b>	
Project Address:	1950 Mission
Project Start Date:	10/1/2020

**Exhibit A**

Calendar Year	Full Year Funding Amount	# Months to Fund	Total Disbursement for Calendar Year	Estimated Disbursement Date
CY-1 2020	\$424,490	3	\$106,122	9/1/2020
CY-2 2021	\$439,751	12	\$439,751	1/1/2021
CY-3 2022	\$455,364	12	\$455,364	1/1/2022
CY-4 2023	\$471,565	12	\$471,565	1/1/2023
CY-5 2024	\$488,375	12	\$488,375	1/1/2024
CY-6 2025	\$505,816	12	\$505,816	1/1/2025
CY-7 2026	\$523,912	12	\$523,912	1/1/2026
CY-8 2027	\$542,686	12	\$542,686	1/1/2027
CY-9 2028	\$562,163	12	\$562,163	1/1/2028
CY-10 2029	\$582,370	12	\$582,370	1/1/2029
CY-11 2030	\$603,333	12	\$603,333	1/1/2030
CY-12 2031	\$625,079	12	\$625,079	1/1/2031
CY-13 2032	\$647,637	12	\$647,637	1/1/2032
CY-14 2033	\$671,037	12	\$671,037	1/1/2033
CY-15 2034	\$695,310	12	\$695,310	1/1/2034
CY-16 2035	\$706,999	12	\$706,999	1/1/2035
<b>Total Contract Amount:</b>			<b>\$8,627,518</b>	