

Citywide Affordable Housing Loan Committee
San Francisco Mayor's Office of Housing and Community Development
Department of Homelessness and Supportive Housing
Office of Community Investment and Infrastructure
Controller's Office of Public Finance

Evaluation of Request for Funding: LOSP Contract Renewal
(Local Operating Subsidy Program)

Prepared By: Scott Madden
Loan Committee Date: December 18, 2020

Sponsor Name: Dolores Street Community Services
Project Name: Casa Quezada (also known as "Dolores Hotel")
Project Address: 35 Woodward Street (Duboce and 14th Streets)
Number of Units/Beds : 52 units
Amount of Funds Requested: \$759,170 for Year 1 budget (including \$28,600 from Rent Relief Program)
Up to \$14,000,884 for 15 years (including Year 1)

Amount of Funds Recommended: \$14,000,884

1. SUMMARY AND BACKGROUND

Dolores Hotel, L.L.C., a California limited liability company and affiliate of Dolores Street Community Services (DSCS), is requesting \$14,000,884 in General Funds from the Local Operating Subsidy Program (LOSP) to subsidize the continuing operations of Casa Quezada – a 52-unit single room occupancy hotel in the inner Mission (Project) – for a period of 15 years. The Project operates as permanent supportive housing for formerly homeless, single individuals.

The building was constructed in 1907 as the Dolores Hotel, during the reconstruction period that followed the Great San Francisco Earthquake and Fire in 1906. Mission Housing Development Corporation (MHDC) acquired and rehabilitated the building in the mid-1980s with financing from MOHCD and the California Department of Housing and Community Development (HCD). MHDC master leased the property to Conard House, a community mental health services organization, from 1985 to 2005. After this lease expired in June 2005, the building sat vacant, in default of the terms of its City loan.

Through a workout process led by MOHCD, the site was transferred to City ownership and then transferred to Dolores Street Community Services in 2009. In partnership with the Bernal Heights Neighborhood Center and with \$4.3 million in financing from MOHCD and the federal Department of Housing and Urban Development (HUD), DSCS substantially rehabilitated the property, and placed it in service in September 2011. It was originally developed as part of the Department of Public Health's Direct Access to Housing (DAH) program, but after the formation of the Department of Homelessness and Supportive Housing (HSH), it was folded into HSH's permanent supportive housing portfolio.

The building is a three-story, wood framed building over a partial basement and contains 52 single-room occupancy units, with shared bathrooms, communal kitchens, a community room and offices for property management and supportive services. DSCS manages the property directly and provides supportive services with funding from HSH.

The Project serves extremely low-income, formerly homeless individuals who may also be experiencing mental health issues, substance use disorder and chronic medical conditions. Access to the housing is provided by referral from HSH's Coordinated Entry program. Many tenants are undocumented immigrants and thus are not eligible for some public assistance programs. They make their livings as day laborers in construction or as domestic workers, or in some cases, street vending, collecting recyclables or asking for money. Their incomes are quite variable and on average are severely low. In 2019, the average annual household income was \$3,620, or 4% AMI. This is much lower than incomes of tenants at typical LOSP projects, where incomes usually range from 10%-15% AMI. To date, the Project has served 93 people. The average age among current tenants is 55 years, and the median is 56. The average length of tenancy currently is seven years, and 25 tenants (48%) have been in place since the Project opened.

The building was developed under the leadership of, and is named after, the late Eric Quezada, former director of DSCS and an important and influential community leader in the Mission for nearly 20 years. Eric helped to found People Organizing to Demand Environmental and Economic Rights, the Mission Anti-Displacement Coalition and the San Francisco Immigrant Legal and Education Network. He also served on the Board of Directors of the Bernal Heights Neighborhood Center and was active in the Council of Community Housing Organizations.

The requested funds would renew a previous, 9-year contract of \$4,713,567, which started in August 2011 and terminated in September 2020. Under that contract, the Project performed somewhat under budget (2.5%), with a surplus of about \$117,000. If this funding request is approved, a new contract with a term of 15 years and a retroactive start date of 7/1/2020 would be executed.

The amount of LOSP funds requested was derived from the Project's current annual operating budget for FY20-21, by applying MOHCD's standard underwriting assumptions over a 15-year projection period. The LOSP funds would cover the gap between the Project's operating expenses, fees and reserve deposits and the operating revenue from tenant rents. If approved, funds would be disbursed under the contract on a fiscal-year basis in accordance with the attached schedule (see Exhibit A-1), with possible reductions from these amounts based on operating surpluses that may occur in previous years. A total of \$759,170 in assistance is budgeted for the first year (FY20-21). This equates to an annual per unit subsidy of \$14,599 and a monthly per unit subsidy of \$1,217. The LOSP subsidy is projected to increase an average of 3% annually over the term of the contract. Though all requested funds would be committed under a single, long-term contract, disbursements thereunder would be subject to annual appropriations by the Board of Supervisors, as is standard for LOSP contracts.

Of the total funds requested, \$465,400 would be funded by the Rent Relief Program (RRP), which was created by the Board of Supervisors earlier this year to bring about greater

affordability at certain permanent supportive housing projects in HSH’s portfolio. When DPH created the DAH program in the 1990s, it established a programmatic rent payment standard of 50% of household monthly income rather than 30%, which is used at most affordable housing developments that are supported by rent or operating subsidies. DPH’s justification for the higher payment standard was the fact that tenants in DAH projects had available to them a higher level of services, including direct health care, than was available at other types of supportive housing. As a DAH project originally, Casa Quezada has a 50% payment standard.

When the DAH program was subsumed within HSH’s permanent supportive housing portfolio, the 50% rent payment standard was retained, even though most projects in its portfolio had a 30% standard. In response to lobbying by tenants and their advocates, Supervisor Haney introduced legislation to create the RRP in order to provide funding that would enable the project owners to reduce the rent payment standard to 30%. The Board of Supervisors has appropriated funding for the program for FY20-21 and has an FY21-22 addback to continue funding the RRP. The program benefits 13 projects originally created under DAH, six of which receive LOSP funding, including Casa Quezada. If funds are not appropriated to the RRP beyond the current fiscal year, DSCS will have to increase the payment standard back up to 50% and once again charge residents of Casa Quezada half of their monthly incomes as rent.

2. OPERATING BUDGET AND PROFORMA – COMPLIANCE WITH UNDERWRITING STANDARDS

The proposed Year 1 Operating Budget and 15-Year Cash Flow projection for Casa Quezada meet all applicable underwriting standards that are required of any project that is seeking capital financing or operating subsidy from MOHCD.

Operating Proforma		
Underwriting Standard	Meets Standard? (Y/N)	Notes
Debt Service Coverage Ratio is between minimum 1.10:1 and maximum 1.15:1 at year 15	N/A	DSCR is not applicable because the Project does not carry any permanent, hard debt.
Debt Service Coverage Ratio stays above 1.00:1 for entirety of projected 20-year cash flow	N/A	Same as above
Vacancy meets TCAC Standards	N/A	Casa Quezada is not a tax credit Project. Vacancy rate is assumed at 5%. TCAC requires 10% for SRO projects.
Annual Income Growth from tenant rents is increased at 1% per year for LOSP units and 2.5% for non-LOSP units.	Y	All 52 units are LOSP units. Income escalation factor is 1%.
Annual Operating Expenses are increased at 3.5% per year	Y	Expenses escalation factor is 3.5%

Base year operating expenses per unit are reasonable per comparables	Y	Total Operating Expenses in Year 1 are \$14,667 per unit, which compares favorably to a group of similar projects from HSH's Master-Leased SRO Program. See Section 3 below for details.
Property Management Fee is at allowable HUD Maximum	Y	Total Property Management Fee for Year 1 is \$48,672, which is equal to the current HUD Maximum of \$78 PUPM.
Property Management staffing level is reasonable per comparables	Y	9.03 FTEs, including 5.66 FTE office staff (desk clerks, admin. asst.), 1.20 FTE management staff and 2.17 FTE maintenance/custodial
Asset Management and Partnership Management Fees meet standards	Y	Annual AM Fee is \$22,670/yr., which is current maximum fee under MOHCD policy. As a non-tax credit project, Casa Quezada does not qualify for a Partnership Management Fee.
Replacement Reserve Deposits meet or exceed TCAC or MOHCD minimum standards	Y	Replacement Reserves are \$382 per unit in Year 1
Limited Partnership Asset Management Fee meets standards	N/A	Casa Quezada is not a tax credit project, is not owned by a limited partnership and thus is not eligible for this fee.

3. PROPOSED LOSP BUDGET

The following is an evaluation of the 1st Year Operating Budget (Attachment B), which is the basis of the overall request for LOSP and RRP funds. The 1st Year budget is the current program budget of Casa Quezada for FY20-21. The preparation of it was informed by the actual income and expenses of the Project in recent years, including FY18-19 and FY19-20. It also takes into account the financial impacts of the COVID-19 pandemic on the Project in calendar year 2020.

3.1. Annual Operating Income Evaluation

Tenant Rent: nearly \$45,000 is budgeted, which is a 50% decrease from FY18-19 actuals. This comprises nearly 6% of the total budget and represents an average monthly rent of \$72 (4% AMI). As in all LOSP projects, tenants pay a set percentage of their monthly incomes as rent, either 30% or 50%. The sharp decrease in tenant rental income reflects the impact of COVID-19 on the livelihoods of the tenants: loss of income due to reduction in hours, job loss due to closure of business, reduction in income due to illness, etc. The decrease is also the result of the reduction in the rent payment standard from 50% to 30%, as made possible by the RRP funding. The decrease is also partly attributable to DSCS's decision to eliminate the minimum rent payment policy this year. Under LOSP program rules, a project sponsor may implement a minimum rent policy that requires all tenants to pay the greater of 30% or 50% of monthly income, or the minimum rent (typically \$25). DSCS implemented such a policy at Casa Quezada shortly after the program opened as a disincentive to tenants from

reporting zero income. They chose to eliminate the policy this year in response to the pandemic’s severe impact on tenants’ incomes.

LOSP/RRP Subsidy: A total of \$759,170 is budgeted for Year 1, with approximately \$730,000 from the LOSP and \$29,000 from the Rental Relief Program. The total funding comprises 94% of Project income and equates to \$14,600 per unit per year and \$1,220 per month.

Total Residential Revenue Stream: Between the tenant rents and the LOSP/RRP subsidy, total residential rental revenue for Year 1 is nearly \$804,000. This represents monthly revenue per unit as follows:

Unit Type	Per Unit Monthly Revenue	2020 AMI % Equivalent
SRO	\$1,288	77%

It should be noted that MOHCD’s underlying capital financing agreements restrict all units in the Project at 50% AMI, which means that if the LOSP and RRP subsidies were terminated, DSCS would be able to serve non-homeless, higher income people and charge rents only up to 50% AMI. However, for the Project to be feasible in that event, DSCS would have to significantly reduce operating expenses to within a 50% AMI revenue stream and/or seek another source of rental or operating subsidy.

3.2 Annual Operating Expenses Evaluation

Operating expenses in Year 1 are budgeted at \$762,678, or \$14,667 per unit per year. This amount represents an annual growth rate of 5.6% above 2019 actual expenses. Although this rate exceeds by more than half the standard annual escalation rate of 3.5% that is used in underwriting, it is lower than the Project’s historic annual growth rate of 6.3% from 2015-2019. This increase above 2019 costs is appropriate given not only increased costs related to COVID-19 but also in light of inflation in recent years in key operating cost categories such as insurance and utilities.

Staffing: Approximately \$376,000 is budgeted for staff, which is nearly half of total operating expenses and includes the cost of 24/7 front desk staff. The proposed staffing level is higher than under the previous contract due to increased custodial services necessitated by the pandemic. This is expected to decrease in Year 3 of the new contract, after the spread of COVID-19 has been brought under control or eliminated. With a total of 9.0 FTEs for 52 units, the ratio of staff to units/tenants is approximately 1 to 6, which is somewhat comparable to other LOSP projects. Compared to a sample of nine projects, the ratio is on the low end of a range from 1:6 to 1:15, with an average of 1:9.

Consolidated Staffing Costs –
 as budgeted in Management, Salaries/Benefits and Maintenance & Repair

Title	FTE	Cost
Office Salaries		
<i>Desk Clerks</i>	4.2	\$152,781
<i>Program Assistant</i>	1.0	\$39,000
Subtotal	5.2	\$191,781
Manager Salaries		

<i>Director of Housing & Shelters</i>	0.3	\$21,250
<i>Program Manager</i>	0.9	\$57,000
Subtotal	1.2	\$78,250
Janitorial		
<i>Custodian</i>	0.7	\$25,248
<i>Custodial Coordinator</i>	0.3	\$9,974
Subtotal	1.0	\$35,223
Maintenance		
<i>Maintenance Technician</i>	0.6	\$26,296
<i>Facilities Assistant</i>	0.7	\$25,918
<i>Facilities Manager</i>	0.3	\$18,474
Subtotal	1.6	\$70,687
Total FTEs and Cost	9.0	\$375,941

Administration, Utilities, Insurance: These three cost categories together total \$142,000 and comprise nearly 20% of all operating expenses. The amounts budgeted represent an annual growth rate of 10% above 2019 actual costs, which is nearly 3 times the standard escalation of 3.5% but is nonetheless reasonable given recent historic growth rates across these categories.

3.3 Reserve Deposits, Debt Service, Fees, Soft Debt Payments

Deposits to the Replacement Reserve and the Operating Reserve combine to a total of \$44,000 in Year 1 and are sized in order to comply with the requirements of the MOHCD capital financing agreements. As with all 100% permanent supportive housing projects, Casa Quezada cannot support any permanent debt, thus the operating budget contains no debt service payments, and as a non-tax credit project has no below-the-line partnership management or investor services fees. Because the LOSP funds subsidize operations only to a break-even level, the budget shows no surplus cash or residual receipts.

3.4 Fifteen (15)-Year Cash Flow Projection

- Tenant rental income is escalated at 1% annually, which is standard for LOSP projects.
- Residential vacancy rate is assumed at 5% annually, which is more conservative than the recent five-year historic rate of less than 1%.
- The LOSP subsidy is projected to increase an average of 3% annually.
- Operating expenses are escalated at 3.5% annually, except in Year 3, when certain personnel costs have been decreased in anticipation of a post-pandemic reduction in custodial staff.
- Deposits to the Replacement Reserve are budgeted in accordance with a 2018 Capital Needs Assessment of the project, as required by the MOHCD capital financing agreement. DSCS expects that funds in the Replacement Reserve will be sufficient to address all expected capital replacement needs through Year 10, at which point they may

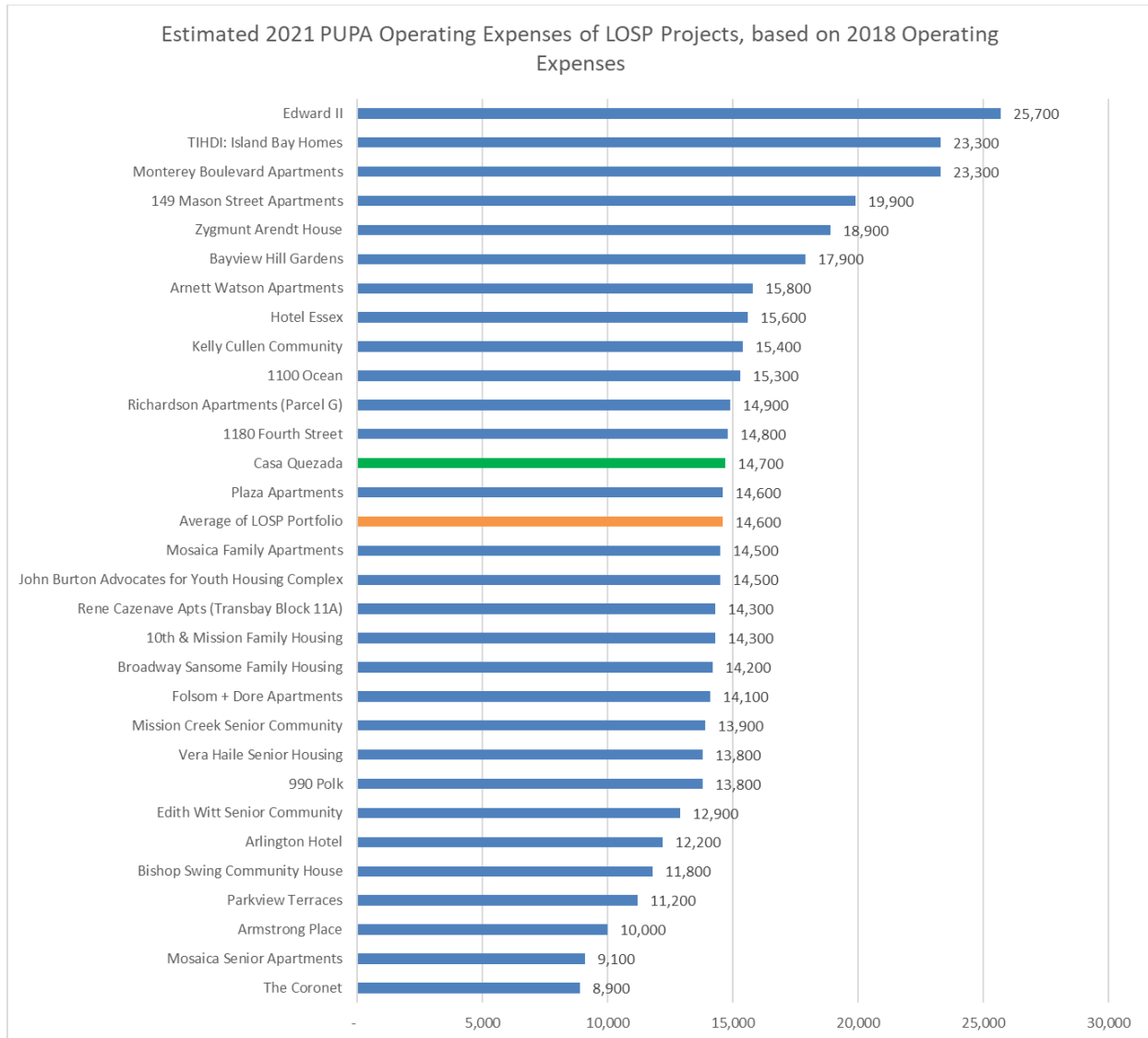
have to begin deferring capital replacements/improvements and consider refinancing the project to support a rehabilitation.

- Annual deposits to the Operating Reserve are sized in order to maintain a balance equal to 25% of the prior year's operating expenses. After a deposit of \$25,000 in Year 1, annual deposits will range from \$1,000 to \$7,500.

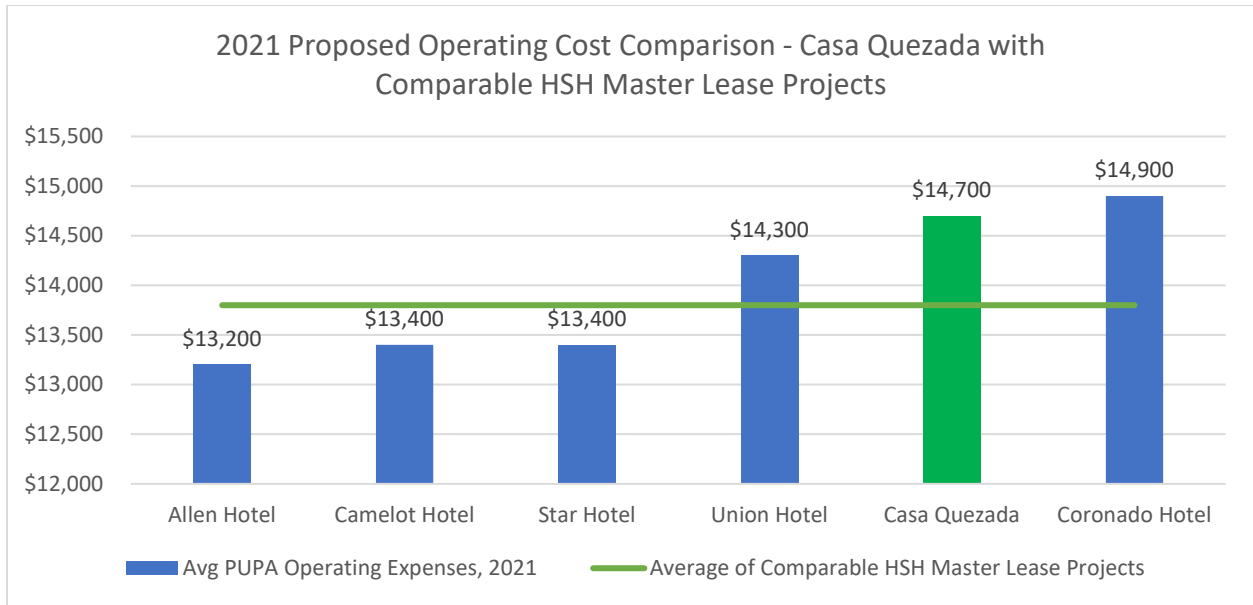
4. OPERATING COST COMPARATIVE ANALYSIS

To evaluate the proposed budget for Casa Quezada under a new LOSP contract and its relative cost to other small supportive housing projects of similar size, MOHCD staff compared the Project's proposed operating expenses to the operating expenses of other supportive housing projects in MOHCD's and HSH's portfolios.

Comparison with Other LOSP Projects: In 2018, MOHCD's portfolio had a total of 31 supportive housing projects that were receiving support from LOSP. When trended up to 2021, average total operating expenses (before replacement reserve deposits and hard debt service) averaged \$14,600 per unit per year (PUPY), with a range from \$8,900 to \$25,700 PUPY. One of the greatest determinants of PUPY operating expenses is project size, with PUPY operating expenses higher for smaller and scattered-site buildings and lower for larger, single-site buildings. With proposed per unit annual operating expenses of \$14,700, Casa Quezada is negligibly higher than the average for the LOSP portfolio of \$14,600.



Comparison to Supportive Housing Projects of Similar Size: Project size is a key metric to be considered when evaluating the cost reasonableness of a proposed project on a per unit basis. Certain fixed costs such as property management staffing can be the same for projects of various sizes, with larger projects having these costs spread across a greater number of units, resulting in lower per unit costs. Casa Quezada is the only mid-sized SRO project in the LOSP portfolio, thus there are no comparable projects available for this evaluation. However, when evaluated against several similar projects in HSH’s Master-Leased SRO program, the proposed Year 1 operating costs at Casa Quezada compare favorably. The projects in the sample serve the same general target population of single, homeless adults and have similar levels of property management staffing and supportive services. The proposed per unit operating costs at Casa Quezada are 6% above the average cost across five comparable projects.



5. SUPPORT SERVICES EVALUATION

Through a direct contract with HSH, DSCS provides an array of optional supportive services to all 52 residents. The current contract has a three-year term (2019-2022) and funding in the amount of \$1.2 million, with \$401,881 budgeted for the current fiscal year. Some of the services are provided through a sub-contract with Mission Neighborhood Health Center.

The services are provided at Tier V, which is the second highest level of services in HSH-funded permanent supportive housing, and are designed to support individuals who have the highest vulnerabilities and face multiple barriers to housing stability. The contract funds 4.5 FTEs, including case managers, food services staff and an activities coordinator. This staffing level equates to a ratio of 11.5 units/tenants to 1.0 FTE. Supportive services include outreach and assessment; case management; benefits advocacy and assistance; referrals and coordination of services; housing stability support; connection to primary medical care; clinical services; individual and group therapy; community building activities; and a community meals program.

Both DSCS and MHNC are in good standing under their respective contracts.

6. CONCLUSION

MOHCD staff recommend approval of the request in full. Casa Quezada is a vital and well-run permanent supportive housing program that serves an important niche within the City's homeless population. The proposed operating budget has appropriate staffing and meets the operating cost standards of comparable projects.

7. RECOMMENDED CONDITIONS

none

8. LOAN COMMITTEE MODIFICATIONS

LOAN COMMITTEE RECOMMENDATION

Approval indicates approval with modifications, when so determined by the Committee.

APPROVE. DISAPPROVE. TAKE NO ACTION.

Eric D. Shaw, Director
Mayor's Office of Housing and Community Development

Date: _____

APPROVE. DISAPPROVE. TAKE NO ACTION.

Salvador Menjivar, Director for Housing
Department of Homelessness and Supportive Housing

Date: _____

APPROVE. DISAPPROVE. TAKE NO ACTION.

Sally Oerth, Acting Executive Director
Office of Community Investment and Infrastructure

Date: _____

APPROVE. DISAPPROVE. TAKE NO ACTION.

Anna Van Degna, Director
Controller's Office of Public Finance

Date: _____

- Attachments:
- A. LOSP Program Description
 - B. 1st Year Operating Budget
 - C. 15-Year Operating Pro Forma
 - D. LOSP Funding and Disbursement Schedule

Chavez, Rosanna (MYR)

From: Shaw, Eric (MYR)
Sent: Monday, December 21, 2020 9:01 PM
To: Chavez, Rosanna (MYR)
Subject: Casa Quezada loan committee

I approve

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Chavez, Rosanna (MYR)

From: Menjivar, Salvador (HOM)
Sent: Friday, December 18, 2020 11:49 AM
To: Chavez, Rosanna (MYR)
Cc: Shaw, Eric (MYR)
Subject: Casa Quezada

I approve the LOSP funding for Dolores Street Casa Quezada



Salvador Menjivar
Director of Housing
Pronouns: He/Him
San Francisco Department of Homelessness and Supportive Housing
salvador.menjivar1@sfgov.org | 415-308-2843

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Chavez, Rosanna (MYR)

From: Oerth, Sally (CII)
Sent: Friday, December 18, 2020 11:39 AM
To: Chavez, Rosanna (MYR)
Cc: Shaw, Eric (MYR); Madden, Scott (MYR)
Subject: Casa Quezada LOSP loan committee 12.18.20

I approve the LOSP renewal request for Casa Quezada presented at the 12.18.20 Loan Committee



Sally Oerth
Interim Executive Director

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Chavez, Rosanna (MYR)

From: Katz, Bridget (CON)
Sent: Friday, December 18, 2020 11:39 AM
To: Chavez, Rosanna (MYR)
Cc: Shaw, Eric (MYR)
Subject: Casa Quezada

Approve

Bridget Katz

Development Finance Specialist, Office of Public Finance
Controller's Office | City & County of San Francisco
Office Phone: (415) 554-6240
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Attachment A: LOSP Program Description

As part of the City and County of San Francisco's effort to address the needs of the growing homeless population, the City has prioritized the development of non-profit owned and operated permanent supportive housing for formerly homeless individuals and families. While capital financing can be leveraged for this population, stakeholders realized these units cannot be feasibly operated at the scale needed if they rely solely on scarce federal or state operating subsidies.

In June 2004, the City launched its *Ten-Year Plan to Abolish Chronic Homelessness* (the 2004 10-Year Plan), a multifaceted approach that included a locally funded operating subsidy as a key element and established the Local Operating Subsidy Program (LOSP) in 2006 to support the creation of permanent supportive housing at a large scale. The operating subsidy leverages capital financing by integrating homeless units into Low Income Housing Tax Credit projects without burdening them with operating deficits. LOSP was created by the Mayor's Office of Housing and Community Development (MOHCD) in partnership with the Department of Public Health (DPH) and the Human Services Agency (HSA).

On July 1, 2016, the City's diverse programs addressing homelessness were brought under the new Department of Homelessness and Supportive Housing (HSH), which combines key homeless-serving programs and contracts previously located across several City departments. The new department consolidates the functions of DPH Direct Access to Housing (DAH) and HSA Housing & Homeless programs. San Francisco is developing a Coordinated Entry System (CES) for all homeless populations to best match households to the appropriate intervention and ensure those with the highest needs are prioritized.

Through grant agreements with MOHCD, which are subject to annual appropriations by the Board of Supervisors, LOSP pays the difference between the cost of operating housing for homeless persons and all other sources of operating revenue for a given project, such as tenant rental payments, commercial space lease payments, or other operating subsidies. HSH refers homeless applicants to the housing units as well as provides services funding to the projects under a separate contract.

Casa Quezada

Table with columns: Total # Units, LOSP Units, Non-LOSP Units, Year 4 (2023-24), Year 5 (2024-25), Year 6 (2025-26). Rows include INCOME, Residential - Tenant Rents, Residential - LOSP Tenant Assistance Payments, Commercial Space, Residential Parking, etc.

EFFECTIVE GROSS INCOME summary row with values: 842,526, 0, 842,526, 873,809, 0, 873,809, 908,098, 0, 908,098.

OPERATING EXPENSES Management section: Management Fee, Asset Management Fee. Sub-total Management Expenses: 79,098, 0, 79,098, 81,867, 0, 81,867, 84,732, 0, 84,732.

OPERATING EXPENSES Salaries/Benefits section: Office Salaries, Manager's Salary, Health Insurance and Other Benefits, Other Salaries/Benefits, Administrative Rent-Free Unit. Sub-total Salaries/Benefits: 364,961, 0, 364,961, 377,735, 0, 377,735, 390,955, 0, 390,955.

OPERATING EXPENSES Administration section: Advertising and Marketing, Office Expenses, Office Rent, Legal Expense - Property, Audit Expense, Bookkeeping/Accounting Services, Bad Debts, Miscellaneous. Sub-total Administration Expenses: 49,343, 0, 49,343, 51,071, 0, 51,071, 52,858, 0, 52,858.

OPERATING EXPENSES Utilities section: Electricity, Water, Gas, Sewer. Sub-total Utilities: 66,579, 0, 66,579, 68,909, 0, 68,909, 71,321, 0, 71,321.

OPERATING EXPENSES Taxes and Licenses section: Real Estate Taxes, Payroll Taxes, Miscellaneous Taxes, Licenses and Permits. Sub-total Taxes and Licenses: 49,256, 0, 49,256, 50,980, 0, 50,980, 52,764, 0, 52,764.

OPERATING EXPENSES Insurance section: Property and Liability Insurance, Fidelity Bond Insurance, Worker's Compensation, Director's & Officers' Liability Insurance. Sub-total Insurance: 40,708, 0, 40,708, 42,133, 0, 42,133, 43,607, 0, 43,607.

OPERATING EXPENSES Maintenance & Repair section: Payroll, Supplies, Contracts, Garbage and Trash Removal, Security Payroll/Contract, HVAC Repairs and Maintenance, Vehicle and Maintenance Equipment Operation and Repairs, Miscellaneous Operating and Maintenance Expenses. Sub-total Maintenance & Repair Expenses: 171,105, 0, 171,105, 177,094, 0, 177,094, 183,292, 0, 183,292.

Commercial Expenses: Supportive Services. Total: 3.5%, 3.5%.

TOTAL OPERATING EXPENSES PUPA (w/o Reserves/GL Base Rent/Bond Fees): 821,050, 0, 821,050, 849,787, 0, 849,787, 879,530, 0, 879,530.

Reserves/Ground Lease Base Rent/Bond Fees section: Ground Lease Base Rent, Bond Monitoring Fee, Replacement Reserve Deposit, Operating Reserve Deposit, Other Required Reserve 1 Deposit, Other Required Reserve 2 Deposit, Required Reserve Deposit/s, Commercial. Sub-total: 21,476, 0, 21,476, 24,022, 0, 24,022, 28,568, 0, 28,568.

TOTAL OPERATING EXPENSES (w/ Reserves/GL Base Rent/ Bond Fees) PUPA (w/ Reserves/GL Base Rent/Bond Fees): 842,526, 0, 842,526, 873,809, 0, 873,809, 908,098, 0, 908,098.

NET OPERATING INCOME (INCOME minus OP EXPENSES): 0, 0, 0, 0, 0, 0, 0, 0, 0.

DEBT SERVICE/MUST PAY PAYMENTS ("hard debt"/amortized loans) section: Hard Debt - First Lender, Hard Debt - Second Lender, Hard Debt - Third Lender, Hard Debt - Fourth Lender, Commercial Hard Debt Service. Total: 0, 0, 0, 0, 0, 0, 0, 0, 0.

CASH FLOW (NOI minus DEBT SERVICE): 0, 0, 0, 0, 0, 0, 0, 0, 0.

Commercial Only Cash Flow: Allocation of Commercial Surplus to LOPS/non-LOSP (residual income). AVAILABLE CASH FLOW: 0, 0, 0, 0, 0, 0, 0, 0, 0.

USES OF CASH FLOW BELOW (This row also shows DSCR.) DSCR: 1.0, 1.0, 1.0, 1.0, 1.0, 1.0, 1.0, 1.0, 1.0.

USES THAT PRECEDE MOHCD DEBT SERVICE IN WATERFALL section: Below-the-line Asset Mgt fee, Partnership Management Fee, Investor Service Fee, Other Payments, Non-amortizing Loan Pmnt - Lender 1, Non-amortizing Loan Pmnt - Lender 2, Deferred Developer Fee. Total: 0, 0, 0, 0, 0, 0, 0, 0, 0.

TOTAL PAYMENTS PRECEDING MOHCD: 0, 0, 0, 0, 0, 0, 0, 0, 0.

RESIDUAL RECEIPTS (CASH FLOW minus PAYMENTS PRECEDING MOHCD): 0, 0, 0, 0, 0, 0, 0, 0, 0.

Does Project have a MOHCD Residual Receipt Obligation? Yes. Will Project Defer Developer Fee? No. Residual Receipts split for all years. - Lender/Owner: 67% / 33%.

MOHCD RESIDUAL RECEIPTS DEBT SERVICE section: MOHCD Residual Receipts Amount Due (100.00%), Proposed MOHCD Residual Receipts Amount to Loan Repayment, Proposed Total MOHCD Amt Due less Loan Repayment. Total: 0, 0, 0, 0, 0, 0, 0, 0, 0.

NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE section: HCD Residual Receipts Amount Due (0.00%), Lender 4 Residual Receipts Due (0.00%), Lender 5 Residual Receipts Due (0.00%). Total: 0, 0, 0, 0, 0, 0, 0, 0, 0.

Total Non-MOHCD Residual Receipts Debt Service: 0, 0, 0, 0, 0, 0, 0, 0, 0.

REMAINDER (Should be zero unless there are distributions below) section: Owner Distributions/Incentive Management Fee, Other Distributions/Uses. Total: 0, 0, 0, 0, 0, 0, 0, 0, 0.

REPLACEMENT RESERVE - RUNNING BALANCE section: Replacement Reserve Starting Balance (123,852), Replacement Reserve Deposits (21,476), Replacement Reserve Withdrawals (ideally tied to CNA), Replacement Reserve Interest (1,222). RR Running Balance: 146,550, 170,005, 194,218, 218,649.

OPERATING RESERVE - RUNNING BALANCE section: Operating Reserve Starting Balance (204,435), Operating Reserve Deposits (2,044), Operating Reserve Withdrawals (2,044), Operating Reserve Interest. OR Running Balance: 206,479, 210,544, 218,649. OR Balance as a % of Prior Yr Op Exps + Debt Service: 25.3%, 25.0%, 25.0%.

LOSP FUNDING SCHEDULE	
Project Address:	Casa Quezada
Project Start Date:	7/1/2020

Exhibit A: LOSP Disbursement Schedule By Fiscal Year

Fiscal Year		LOSP Funding Amount	Additional Funds needed for Rent Relief Program (RRP*)	Total Disbursement for Fiscal Year if RRP* Funding is appropriated	Estimated Disbursement Date	FY Budgeted (for Disbursement)
FY-1	2020-21	\$730,570	\$28,600	\$759,170	7/1/2020	2020-21
FY-2	2021-22	\$732,221	\$31,200	\$763,421	7/1/2021	2021-22
FY-3	2022-23	\$735,014	\$31,200	\$766,214	7/1/2022	2022-23
FY-4	2023-24	\$761,751	\$31,200	\$792,951	7/1/2023	2023-24
FY-5	2024-25	\$792,452	\$31,200	\$823,652	7/1/2024	2024-25
FY-6	2025-26	\$826,151	\$31,200	\$857,351	7/1/2025	2025-26
FY-7	2026-27	\$856,883	\$31,200	\$888,083	7/1/2026	2026-27
FY-8	2027-28	\$888,684	\$31,200	\$919,884	7/1/2027	2027-28
FY-9	2028-29	\$921,592	\$31,200	\$952,792	7/1/2028	2028-29
FY-10	2029-30	\$955,645	\$31,200	\$986,845	7/1/2029	2029-30
FY-11	2030-31	\$990,884	\$31,200	\$1,022,084	7/1/2030	2030-31
FY-12	2031-32	\$1,027,351	\$31,200	\$1,058,551	7/1/2031	2031-32
FY-13	2032-33	\$1,065,089	\$31,200	\$1,096,289	7/1/2032	2032-33
FY-14	2033-34	\$1,105,141	\$31,200	\$1,136,341	7/1/2033	2033-34
FY-15	2034-35	\$1,146,056	\$31,200	\$1,177,256	7/1/2034	2034-35
Total LOSP Amount:		\$13,535,484				
			Total RRP Amount:	\$465,400		
			Total Contract Amount:	\$14,000,884		

* The Rent Relief Program (RRP) reduces the required minimum tenant rent payment from 50% of Household Income to 30% of Household Income. RRP Funding has thus far only been appropriated for FY 19-20. While it is currently expected to continue, the permanance of this policy change in not yet certain.