



# City and County of San Francisco

## Third Draft Amendment to 2020-2021 Action Plan for CDBG and ESG CARES Act Funding

**For Public Review and Comment Between  
March 16, 2021 and March 22, 2021**

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**Welcome to San Francisco's Third Draft Amendment to its 2020-2021 Action Plan to incorporate the third round of CDBG CARES Act funding and to update the proposed uses for the second round of ESG CARES Act funding.**

**NOTES FOR PUBLIC REVIEW and COMMENT:**

- 1) This draft document is available for public review and comment between March 16 and March 22, 2021.
- 2) Due to the current shelter in place order, hard copies of this document will not be available.
- 3) Staff welcomes your comments in writing via email. They may be directed to [gloria.woo@sfgov.org](mailto:gloria.woo@sfgov.org). In your comment, please be specific about your issue and refer to a specific section of the Draft document, if appropriate.
- 4) The close of the public comment period is March 22, 2021 at 5:00 p.m.
- 5) Thank you in advance for your participation in this process.

# Expected Resources

## AP-15 Expected Resources – 91.220(c)(1,2)

### Introduction

The Coronavirus Aid, Relief, and Economic Security Act (CARES Act), Public Law 116-136, was created on March 27, 2020, to help prevent, prepare for and respond to the impacts of the global COVID-19 pandemic . The CARES Act authorized the US Department of Housing and Urban Development (HUD) to provide supplemental Community Development Block Grant (CDBG-CV), Emergency Solutions Grant (ESG-CV), and Housing Opportunities for Persons With AIDS (HOPWA-CV) funding to entitlement communities such as the City and County of San Francisco.

HUD has allocated another round of CDBG funding to the City and County of San Francisco under the CARES Act. The amount of this round of CARES Act CDBG funding for San Francisco is \$9,626,923. San Francisco received \$10,972,734 in the first round of CARES Act CDBG funding. HUD’s second round of CDBG funding was distributed to States. This is HUD’s third round of CDBG funding. San Francisco has also received funding from HUD under the CARES Act Emergency Solutions Grant (ESG) and Housing Opportunities for Persons With AIDS (HOPWA) programs under the first and second rounds of funding.

For the first round of HUD CARES Act funding, the Mayor’s Office of Housing and Community Development (MOHCD) issued two documents for public review and comment from June 8, 2020 to June 12, 2020.

1. An Amendment to San Francisco’s 2020-2021 Action Plan that described the proposed uses of the first round of funding provided by HUD to San Francisco under the CARES Act, which included funding under the CDBG, ESG and HOPWA programs.
2. An Amendment to San Francisco’s Citizen Participation that allowed MOHCD to implement an expedited public participation process in accordance with HUD guidelines for CARES Act funding.

For the second round of HUD CARES Act funding, MOHCD issued a second Amendment to San Francisco’s 2020-2021 Action Plan for public review and comment from August 3, 2020 to August 7, 2020. The second Amendment included the proposed uses of the second round of ESG funding as well as revised uses of the first round of ESG funding under the CARES Act.

This draft document is a draft third Amendment to San Francisco’s 2020-2021 Action Plan made available for public review and comment from March 16, 2021 to March 22, 2021. This third Amendment includes the proposed uses of the third round of CDBG funding as well as the proposed revised uses of the second round of ESG funding under the CARES Act.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG-CV (second round)	public - federal	Overnight Shelter Public Services Prevent, prepare for, and respond to coronavirus	\$43,605,003			\$43,605,003		ESG-CV funds to be used to prevent, prepare for and respond to the coronavirus
CDBG-CV (third round)	Public – federal	Community Facilities Economic Development Public Services Rental Assistance Prevent, prepare for, and respond to coronavirus	\$9,626,923			\$9,626,923		CDBG-CV funds to be used to prevent, prepare for and respond to the coronavirus

**Table 1 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

San Francisco expects to leverage HUD CARES Act funding with local General Fund, local philanthropic funds, and federal funds from FEMA.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Not applicable

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
Increase affordability of rental housing	2020	2021	Rental assistance	Make housing more affordable	\$2,200,000 CDBG-CV3	2,000 households
Increase opportunities for sustainable homeownership	2020	2021	Foreclosure intervention services	Make housing more affordable	\$1,200,000 CDBG-CV3	400 households
Reduce rates of eviction	2020	2021	Eviction prevention services	Provide Services to Maintain Housing Stability	\$1,375,000 CDBG-CV3	1,500 households
Improve digital literacy	2020	2021	Digital connectivity	Increase opportunities through improved language access and core skills development	\$500,000 CDBG-CV3	400 households
Improve access to community-based services	2020	2021	Food pantry	Help households connect to services	\$2,243,061 CDBG-CV3	159,000 food bags over 6 months; approximately 8,800 unduplicated persons
Ensure nonprofit service providers have high quality, stable facilities	2020	2021	Capital improvements to community facilities	Enhance community facilities and spaces	\$1,000,000 CDBG-CV3	Approximately 15 facilities will be assisted with grants between \$50,000-\$100,000
Encourage the development and sustainability of thriving locally-owned businesses	2020	2021	Economic development - small business grants	Strengthen Small Businesses and Commercial Corridors	\$1,108,862 CDBG-CV3	100 small businesses

<b>Goal Name</b>	<b>Start Year</b>	<b>End Year</b>	<b>Category</b>	<b>Needs Addressed</b>	<b>Funding</b>	<b>Goal Outcome Indicator</b>
Reduce homelessness for adults, youth and families	2020	2021	Essential services and operations for shelter in place (SIP) hotels	Prevent and Reduce Homelessness	\$33,605,003 ESG-CV2	360 clients for one year. Average SIP hotel cost is approximately \$255 per bed per night.
Reduce homelessness for adults, youth and families	2020	2021	Operations and services for a congregate shelter	Prevent and Reduce Homelessness	\$10,000,000 ESG-CV2	450 clients for 10 months

**Table 2 – Goals Summary**

# Projects

## AP-35 Projects – 91.220(d)

### Introduction

San Francisco’s CDBG-CV Round 3 and ESG-CV Round 2 proposed projects are listed below.

### CDBG-CV Round 3 Projects

The following is a list of proposed expenditures for the CDBG CARES Act (CDBG-CV) Round 3 Program. The list of recommended projects is organized by five-year objectives, priority needs and goals that are described in the 2020-2024 Consolidated Plan. While a recommended project may meet more than one goal, it is only listed under its primary goal.

#### Objective 1: Families and Individuals are Stably Housed

- **Priority Need 1B: Make Housing More Affordable**
  - **Goal 1Bii. Increase affordability of rental housing**

Agency Name	Project Description	CDBG-CV3 Funding Amount
Catholic Charities CYO of the Archdiocese of San Francisco	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and efficiently disburse U.S. Treasury Emergency Rental Assistance funds	\$200,000
Eviction Defense Collaborative, Inc.	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and efficiently disburse U.S. Treasury Emergency Rental Assistance funds	\$185,000
Homies Organizing the Mission to Empower Youth (HOMEY)	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and efficiently disburse U.S. Treasury Emergency Rental Assistance funds	\$245,000
La Raza Community Resource Center, Inc.	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and	\$245,000



<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG-CV3 Funding Amount</b>
	efficiently disburse U.S. Treasury Emergency Rental Assistance funds	
Mission Neighborhood Centers, Inc. (collaboration with Latino Task Force)	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and efficiently disburse U.S. Treasury Emergency Rental Assistance funds	\$245,000
Native American Health Center, Inc.	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and efficiently disburse U.S. Treasury Emergency Rental Assistance funds	\$245,000
Young Community Developers, Inc. (collaboration with Collective Impact, DBA Mo' Magic (collaboration with YCD & Rafiki Coalition for Health and Wellness)	Program implementation of the City's COVID-19 emergency rental assistance program, including staff support and infrastructure necessary to effectively and efficiently disburse U.S. Treasury Emergency Rental Assistance funds	\$835,000
	<b>Subtotal</b>	<b>\$2,200,000</b>

**Objective 1: Families and Individuals are Stably Housed**

➤ **Priority Need 1B: Make Housing More Affordable**

- **Goal 1Biii. Increase opportunities for sustainable homeownership**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG-CV3 Funding Amount</b>
Consumer Credit Counseling Service of San Francisco dba BALANCE	HUD approved homeowner foreclosure intervention counseling and loss mitigation	\$250,000
Homeownership San Francisco	Homeowner outreach, education against foreclosure rescue scams, and navigation to counseling and legal services.	\$200,000
Housing and Economic Rights Advocates	Homeowner counseling and legal consultation	\$250,000
San Francisco Housing Development Corporation	HUD approved homeowner foreclosure intervention counseling and loss mitigation	\$250,000
San Francisco Lesbian Gay Bisexual Transgender Community Center	HUD approved homeowner foreclosure intervention counseling and loss mitigation	\$250,000
	<b>Subtotal</b>	<b>\$1,200,000</b>

**Objective 1: Families and Individuals are Stably Housed**

➤ **Priority Need 1D: Provide Services to Maintain Housing Stability**

- **Goal 1Di. Reduce rate of evictions**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG-CV3 Funding Amount</b>
Bay Area Legal Aid	COVID-19 rental debt small claims/collections legal services, including group workshops, individual consultations, and legal representation	\$175,000
Causa Justa :: Just Cause	Tenants' rights education, tenant counseling and navigation	\$25,000
Chinatown Community Development Center, Inc.	Tenants' rights education, tenant counseling and navigation	\$25,000
Dolores Street Community Services, Inc.	Tenants' rights education, tenant counseling and navigation	\$150,000
Eviction Defense Collaborative, Inc.	Legal representation and other legal assistance under the Tenant Right to Counsel program	\$450,000
Filipino-American Development Foundation, fiscal sponsor of South of Market Community Action Network	Tenants' rights education, tenant counseling and navigation	\$25,000
San Francisco Apartment Association	Outreach and engagement to landlords to promote participation in rental assistance programs and linkages to other eviction prevention and housing stabilization programs; technical assistance in tenant protections compliance	\$150,000
San Francisco Study Center, Incorporated, fiscal sponsor of Bill Sorro Housing Program	Tenants' rights education, tenant counseling and navigation	\$25,000
San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Francisco	Tenants' rights education, tenant counseling and navigation	\$25,000
Tenderloin Housing Clinic (La Voz Latina del Tenderloin)	Tenants' rights education, tenant counseling and navigation	\$25,000
The Bar Association of San Francisco	Court-based eviction prevention services, including settlement negotiation facilitation and assistance for self-represented litigants	\$300,000
	<b>Subtotal</b>	<b>\$1,375,000</b>

**Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient**

- **Priority Need 2B: Increase opportunities through improved language access and core skills development**
  - **Goal 2Biv. Improve digital literacy**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG-CV3 Funding Amount</b>
Mayor's Office of Housing and Community Development (sub-recipients will be selected through a procurement process)	Internet connectivity to support City telehealth, job training, distance learning, and access to online government services and information. 400 residents from COVID-19 vulnerable communities will receive 12 months of Internet service, a tablet or laptop, and technology support (basic digital literacy training, tech support assistance, and service connection to other City technology trainings). Program will target Black and Latino seniors, people with disabilities, and low-income job-seekers most impacted by COVID-19.	\$500,000
	<b>Subtotal</b>	<b>\$500,000</b>

**Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient**

- **Priority Need 2D: Help households connect to services**
  - **Goal 2Di. Improve access to community-based services**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG-CV3 Funding Amount</b>
San Francisco Food Bank	Food pantry at nine pop up locations in low- and moderate-income neighborhoods	\$2,243,061
	<b>Subtotal</b>	<b>\$2,243,061</b>

**Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure**

- **Priority Need 3A: Enhance community facilities and spaces**
  - **Goal 3Ai. Ensure nonprofit service providers have high quality, stable facilities**

<b>Agency Name</b>	<b>Project Description</b>	<b>CDBG-CV3 Funding Amount</b>
Mayor's Office of Housing and Community Development (sub-recipients will be selected through a procurement process)	Capital improvements to community facilities to provide health and safety upgrades to ensure health guidelines are met for clients and staff working on site; projects may include but are not limited to improved ventilation systems including	\$1,000,000

Agency Name	Project Description	CDBG-CV3 Funding Amount
	HVAC installation or upgrades, installing kiosks for client screenings, installing COVID barriers as appropriate for client and staff protections, reopening sealed windows for improved air flow. Approximately 15 facilities will be assisted with grants between \$50,000-\$100,000.	
	<b>Subtotal</b>	<b>\$1,000,000</b>

**Objective 3: Communities Have Healthy Physical, Social and Business Infrastructure**

➤ **Priority Need 3B: Strengthen Small Businesses and Commercial Corridors**

- **Goal 3Bi. Encourage the development and sustainability of thriving locally-owned businesses**

Agency Name	Project Description	CDBG-CV3 Funding Amount
Office of Economic and Workforce Development (sub-recipients will be selected through a procurement process)	After 10% program delivery costs, the balance will be used to support 100 low-to-moderate-income small business owners with limited English proficiency operating in Areas of Minority Concentration. Businesses will receive a one-time Small Business Resiliency assistance of up to \$10,000 based on the number of employees. The program will target small business owners who have been unable to access other COVID-19 recovery programs due to language barriers and the digital divide.	\$1,108,862
	<b>Subtotal</b>	<b>\$1,108,862</b>

**TOTAL CARES Act CDBG Round 3: \$9,626,923**

## ESG-CV Round 2 Projects

The following is a list of proposed expenditures for the ESG CARES Act (ESG-CV) Round 2 Program. The list of recommended projects is organized by five-year objectives, priority needs and goals that are described in the 2020-2024 Consolidated Plan. While a recommended project may meet more than one goal, it is only listed under its primary goal.

### Objective 1: Families and Individuals are Stably Housed

#### ➤ Priority Need 1C: Prevent and Reduce Homelessness

- Goal 1Cii. Reduce homelessness for adults, youth and families

Agency Name	Project Description	Original ESG-CV2 Funding Amount	Amended ESG-CV2 Funding Amount
Department of Homelessness and Supportive Housing	Essential Services and Operations for Shelter in Place (SIP) Hotels.  Estimated 360 clients. Average SIP Hotel costs is approximately \$255 per bed per night.	\$43,605,003	\$33,605,003
Department of Homelessness and Supportive Housing and Human Services Agency	Operations and services for congregate shelter at Moscone Center, including site management, food, showers, security, utilities and other operating costs	\$0	\$10,000,000
	<b>Subtotal</b>	<b>\$43,605,003</b>	<b>\$43,605,003</b>

**TOTAL CARES Act ESG Round 2: \$43,605,003**

### Describe the reasons for allocation priorities and any obstacles to addressing underserved need

San Francisco proposes to allocate HUD CARES Act CDBG and ESG funding to meet the most urgent needs related to preventing and responding to the coronavirus, which include rental assistance, eviction prevention services, foreclosure intervention services, capital improvements to community facilities, digital connectivity, financial assistance to small businesses, food programs, and essential services and operations at shelter in place hotels. The allocation priorities were based on the eligible uses of HUD CDBG and ESG funds and where the City is experiencing the greatest costs related to the COVID-19 response.