



# **City and County of San Francisco**

## **2018-2019 Consolidated Annual Performance and Evaluation Report (CAPER)**

**For Program Year  
July 1, 2018 – June 30, 2019**

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## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The overarching objectives for San Francisco's use of funds, including CDBG, ESG, HOME and HOPWA funds, as reflected in its 2015-2019 Consolidated Plan are the following:

- Families and individuals are stably housed;
- Communities have healthy physical, social and business infrastructure; and,
- Families and individuals are resilient and economically self-sufficient.

For each objective, there are priority needs and for each priority need, there are goals. The City is dedicated to the articulation of specific performance measures for each goal, to ensure that we are investing our resources to achieve optimal outcomes for our communities. We developed a Five-year Performance Measures Matrix to assess investment outcomes across the 2015-2019 timeframe of the Consolidated Plan. Performance under each measure will be tracked against a five-year goal and a one-year goal.

### Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

| Objective 1: Families and Individuals are Stably Housed   |                           |                         |                         |                                     |                                     |                                     |                                       |                                     |                                       |
|---|---------------------------|-------------------------|-------------------------|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-------------------------------------|---------------------------------------|
| Priority Need 1A: Develop and Maintain Affordable Housing |                           |                         |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| Goal 1Ai. Increased supply of affordable housing          |                           |                         |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| Funding Amount  | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount | Actual Year 2 (2016-2017) \$ Amount | Actual Year 3 (2017-2018) \$ Amount | Expected Year 4 (2018-2019) \$ Amount | Actual Year 4 (2018-2019) \$ Amount | Expected Year 5 (2019-2020) \$ Amount |
| CDBG  | \$0                       | \$0                     |                         |                                     | \$0                                 |                                     |                                       |                                     |                                       |
| HOME  | \$15,201,664              | \$19,081,296            | 126%                    | \$8,134,000                         | \$10,947,296                        | \$0                                 | \$3,600,000                           | \$0                                 | \$3,600,000                           |
| HOPWA   | \$0                       | \$0                     |                         |                                     | \$0                                 |                                     |                                       |                                     |                                       |
| ESG   | \$0                       | \$0                     |                         |                                     |                                     |                                     |                                       |                                     |                                       |

|  |                        |                              |                                |                      |                      |                      |                      |                      |                      |                        |               |                      |                      |                        |               |
|--|------------------------|------------------------------|--------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|---------------|----------------------|----------------------|------------------------|---------------|
| General Fund   | \$0                    | \$0                          |                                |                      | \$0                  | \$0                  |                      |                      |                      |                        |               |                      |                      |                        |               |
| Housing Trust Fund   | \$32,661,584           | \$14,796,497                 | 45%                            | \$2,169,139          | \$9,099,649          | \$3,527,709          | \$0                  | \$0                  | \$0                  |                        |               |                      |                      |                        |               |
| Housing Impact Fees  | \$700,822,879          | \$88,410,402                 | 13%                            | \$11,566,906         | \$21,526,407         | \$23,761,130         | \$221,382,548        | \$31,555,959         | \$66,901,273         |                        |               |                      |                      |                        |               |
| Low-Mod Income Housing Asset Fund  | \$2,205,679            | \$4,778,432                  | 217%                           | \$2,778,432          |                      | \$2,000,000          | \$0                  | \$0                  |                      |                        |               |                      |                      |                        |               |
| Other  | \$199,305,098          | \$55,950,288                 | 28%                            | \$12,641,612         | \$13,000,000         | \$1,000,000          | \$59,280,000         | \$29,308,676         | \$5,680,000          |                        |               |                      |                      |                        |               |
| OCII   | \$367,336,000          | \$133,432,560                | 36%                            | \$24,677,477         | \$40,250,000         | \$27,273,256         | \$192,810,000        | \$41,231,827         | \$0                  |                        |               |                      |                      |                        |               |
| <b>Total</b>   | <b>\$1,317,532,904</b> | <b>\$316,449,474</b>         | <b>24%</b>                     | <b>\$61,967,566</b>  | <b>\$94,823,352</b>  | <b>\$57,562,094</b>  | <b>\$477,072,548</b> | <b>\$102,096,462</b> | <b>\$76,181,273</b>  |                        |               |                      |                      |                        |               |
| <b>Performance Measures: Outcome Indicators</b>  | <b>5-year Goal</b>     | <b>5-year Actual to Date</b> | <b>5-year Actual % of Goal</b> | <b>Actual Year 1</b> |                      | <b>Actual Year 2</b> |                      | <b>Actual Year 3</b> |                      | <b>Expected Year 4</b> |               | <b>Actual Year 4</b> |                      | <b>Expected Year 5</b> |               |
|  |                        |                              |                                | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Goal</b>            | <b>\$ Amt</b> | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Goal</b>            | <b>\$ Amt</b> |
| Outcome Indicator 1Ai. Number of affordable housing units created  | 5,549                  | 3,205                        | 58%                            | 924                  | \$61,967,566         | 1,868                | \$94,823,352         | 413                  | \$59,683,688         | 1,631                  | \$477,072,548 | 493                  | \$102,096,462        | 678                    | \$76,700,695  |
| <b>Performance Measures: Output Indicators</b>   | <b>5-year Goal</b>     | <b>5-year Actual to Date</b> | <b>5-year Actual % of Goal</b> | <b>Actual Year 1</b> |                      | <b>Actual Year 2</b> |                      | <b>Actual Year 3</b> |                      | <b>Expected Year 4</b> |               | <b>Actual Year 4</b> |                      | <b>Expected Year 5</b> |               |
|  |                        |                              |                                | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Goal</b>            | <b>\$ Amt</b> | <b>Actual #</b>      | <b>Actual \$ Amt</b> | <b>Goal</b>            | <b>\$ Amt</b> |
| Output Indicator: Number of Permanent Supportive Housing units built for TAY (Parcel U, 17th & Folsom)   | 67                     | 48                           | 72%                            | 25                   | \$6,114,474          | 23                   | \$2,000,000          | 0                    | \$270,000            | 38                     | \$5,941,422   | -                    | \$0                  | -                      | \$2,000,000   |
| Output Indicator: Number of Permanent Supportive Housing units built for seniors (24th St)   | 504                    | 279                          | 55%                            | 98                   | \$2,169,139          | 144                  | \$2,500,000          | 0                    | \$0                  | 51                     | \$12,054,000  | 37                   | \$10,887,239         | 102                    | \$18,178,806  |
| Output Indicator: Number of Permanent Supportive Housing units built for veterans (MBS3E)  | 260                    | 62                           | 24%                            | 50                   | \$1,250,000          | 0                    | \$0                  | 12                   | \$9,608,672          | 105                    | \$13,600,000  | -                    | \$506,000            | 105                    | \$13,800,000  |
| Output Indicator: Number of Permanent Supportive Housing units built for homeless families (20% set-aside for MBS6E, Parcel O, 1950 Mission, SWL 322-1, MBS6W) | 641                    | 384                          | 60%                            | 51                   | \$5,824,585          | 278                  | \$22,580,838         | 40                   | \$11,516,655         | 208                    | \$63,803,631  | 15                   | \$4,233,926          | 174                    | \$28,181,652  |

| Output Indicator:<br>Number of affordable housing units built for low-income households at or below 60% AMI (non-homeless units for homeless family projects listed above, plus Alice Griffith Ph 1-3, HP Block 49, MBS7W, TB6, TB7) | 2,912                     | 1,723                   | 59%                     | 420                                 | \$46,609,368  | 887                                 | \$67,742,514  | 137                                 | \$38,288,361  | 928                                   | \$320,473,495 | 279                                 | \$79,048,907  | 97                                    | \$14,540,237 |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|---------------|-------------------------------------|---------------|-------------------------------------|---------------|---------------------------------------|---------------|-------------------------------------|---------------|---------------------------------------|--------------|
| Output Indicator:<br>Number of BMR housing units developed (884 MOHCD inclusionary + 214 OCII inclusionary)  | 1,000                     | 1,181                   | 118%                    | 280                                 |               | 536                                 |               | 224                                 |               | 200                                   |               | 141                                 |               | 200                                   |              |
| Output Indicator:<br>Number of workforce housing units developed beyond BMR  | TBD                       | 21                      |                         | 0                                   | \$0           | 0                                   | \$0           | 0                                   | \$0           | 101                                   | \$61,200,000  | 21                                  | \$7,420,390   |                                       |              |
| <b>Goal 1Aii. Preserve and Maintain Affordable Housing Supply</b>  |                           |                         |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |               | Actual Year 2 (2016-2017) \$ Amount |               | Actual Year 3 (2017-2018) \$ Amount |               | Expected Year 4 (2018-2019) \$ Amount |               | Actual Year 4 (2018-2019) \$ Amount |               | Expected Year 5 (2019-2020) \$ Amount |              |
| CDBG   | \$26,247,066              | \$9,593,965             | 37%                     | \$716,022                           |               | \$3,500,000                         |               | \$2,984,209                         |               | \$2,750,000                           |               | \$2,393,734                         |               | \$3,354,470                           |              |
| HOME   | \$8,000,000               | \$1,476,500             | 18%                     | \$0                                 |               | \$1,390,525                         |               | \$85,975                            |               | \$0                                   |               | \$0                                 |               | \$1,900,000                           |              |
| HOPWA  | \$0                       | \$152,000               |                         |                                     |               | \$152,000                           |               |                                     |               |                                       |               |                                     |               |                                       |              |
| ESG  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| General Fund   | \$3,449,383               | \$0                     | 0%                      | \$0                                 |               | \$0                                 |               | \$0                                 |               | \$0                                   |               |                                     |               | \$0                                   |              |
| Housing Trust Fund   | \$136,029,023             | \$36,443,386            | 27%                     | \$28,933,500                        |               | \$2,847,704                         |               | \$3,979,061                         |               | \$23,043,600                          |               | \$683,121                           |               | \$65,497,712                          |              |
| Housing Impact Fees  | \$126,805,070             | \$43,954,066            | 35%                     | \$8,626,774                         |               | \$20,674,120                        |               | \$8,157,233                         |               | \$28,581,375                          |               | \$6,495,939                         |               | \$15,657,886                          |              |
| Low-Mod Income Housing Asset Fund  | \$16,496,251              | \$30,131,730            | 183%                    | \$15,231,776                        |               | \$11,559,979                        |               | \$3,339,975                         |               | \$8,300,000                           |               | \$0                                 |               | \$400,000                             |              |
| Other  | \$145,486,217             | \$79,417,461            | 55%                     | \$18,914,939                        |               | \$34,339,655                        |               | \$13,650,677                        |               | \$45,188,900                          |               | \$12,512,190                        |               | \$18,881,886                          |              |
| OCII   | \$19,547,988              | \$9,749,278             | 50%                     | \$0                                 |               | \$3,290,119                         |               | \$6,459,159                         |               | \$0                                   |               | \$0                                 |               | \$0                                   |              |
| <b>Total</b>   | <b>\$482,060,998</b>      | <b>\$210,918,385</b>    | <b>44%</b>              | <b>\$72,423,011</b>                 |               | <b>\$77,754,102</b>                 |               | <b>\$38,656,288</b>                 |               | <b>\$107,863,875</b>                  |               | <b>\$22,084,984</b>                 |               | <b>\$105,691,954</b>                  |              |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |               | Actual Year 2                       |               | Actual Year 3                       |               | Expected Year 4                       |               | Actual Year 4                       |               | Expected Year 5                       |              |
|  |                           |                         |                         | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt        | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt       |

| Outcome Indicator:<br>Number of affordable housing units preserved or maintained   | 4,472                     | 3,500                   | 78%                     | 1,327                               | \$72,028,633  | 1,516                               | \$77,754,102  | 619                                 | \$36,667,977  | 927                                   | \$107,903,875 | 38                                  | \$21,691,250  | 406                                   | #####        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|---------------|-------------------------------------|---------------|-------------------------------------|---------------|---------------------------------------|---------------|-------------------------------------|---------------|---------------------------------------|--------------|
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |               | Actual Year 2                       |               | Actual Year 3                       |               | Expected Year 4                       |               | Actual Year 4                       |               | Expected Year 5                       |              |
|  |                           |                         |                         | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt        | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt       |
| Output Indicator:<br>Number of units where lead hazards are addressed  | 75                        | 5                       | 7%                      | 2                                   | \$23,550      | 1                                   | \$30,281      | 2                                   | \$28,873      | 3                                     | \$40,000      | -                                   | \$0           | 2                                     | \$40,000     |
| Output Indicator:<br>Number of public housing units converted to private ownership under the Rental Assistance Demonstration program | 2,279                     | 2,149                   | 94%                     | 1,128                               | \$53,084,699  | 1,021                               | \$14,373,118  | 0                                   | \$2,779,061   | 213                                   | \$3,000,000   | -                                   | \$6,189,277   | -                                     | \$0          |
| Output Indicator:<br>Number of single family homes rehabilitated   | 115                       | 261                     | 227%                    | 45                                  | \$698,095     | 1                                   | \$30,281      | 198                                 |               | 23                                    |               | 17                                  |               | 23                                    |              |
| Output Indicator:<br>Number of multifamily units rehabilitated   | 1,320                     | 862                     | 65%                     | 134                                 | \$13,267,673  | 307                                 | \$36,627,329  | 400                                 | \$16,883,499  | 275                                   | \$31,093,875  | 21                                  | \$13,201,973  | 381                                   | \$73,784,100 |
| Output Indicator:<br>Number of public housing units rebuilt under HOPE SF  | 683                       | 223                     | 33%                     | 18                                  | \$4,954,616   | 186                                 | \$26,693,093  | 19                                  | \$16,976,544  | 413                                   | \$73,770,000  | -                                   | \$2,300,000   |                                       | \$33,402,384 |
| <b>Priority Need 1B: Make Housing Affordable</b>   |                           |                         |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| <b>Goal 1Bi. Increased affordability of rental housing</b>   |                           |                         |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |               | Actual Year 2 (2016-2017) \$ Amount |               | Actual Year 3 (2017-2018) \$ Amount |               | Expected Year 4 (2018-2019) \$ Amount |               | Actual Year 4 (2018-2019) \$ Amount |               | Expected Year 5 (2019-2020) \$ Amount |              |
| CDBG   | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| HOME   | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| HOPWA  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| ESG  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| General Fund   | \$5,760,252               | \$7,501,308             | 130%                    | \$127,953                           |               | \$527,327                           |               | \$1,535,783                         |               | \$1,240,369                           |               | \$5,310,245                         |               | \$943,062                             |              |
| Housing Trust Fund   | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |
| Other  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |               |                                     |               |                                       |              |

|  |                           |                         |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|---------------|-------------------------------------|---------------|-------------------------------------|---------------|---------------------------------------|-------------|-------------------------------------|---------------|---------------------------------------|-----------|
| Total  | \$5,760,252               | \$7,501,308             | 130%                    | \$127,953                           |               | \$527,327                           |               | \$1,535,783                         |               | \$1,240,369                           |             | \$5,310,245                         |               | \$943,062                             |           |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |               | Actual Year 2                       |               | Actual Year 3                       |               | Expected Year 4                       |             | Actual Year 4                       |               | Expected Year 5                       |           |
|  |                           |                         |                         | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt      | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt    |
| Outcome Indicator: Number of lower income households served with the assistance of rental subsidies (LOSP) | 246                       | 123                     | 50%                     | 0                                   | \$127,953     | 5                                   | \$527,327     | 25                                  | \$1,535,783   | 97                                    | \$1,240,369 | 93                                  | \$5,310,245   | 76                                    | \$943,062 |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |               | Actual Year 2                       |               | Actual Year 3                       |               | Expected Year 4                       |             | Expected Year 4                     |               | Expected Year 5                       |           |
|  |                           |                         |                         | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt      | Actual #                            | Actual \$ Amt | Goal                                  | \$ Amt    |
| Output Indicator: Number of units supported with rental subsidies (Shelter plus Care or VASH)              | 24                        | 24                      | 100%                    | 0                                   |               | 0                                   |               | 24                                  |               | 0                                     |             | 0                                   |               | 0                                     |           |
| Goal 1Bii. Increased opportunities for sustainable homeownership   |                           |                         |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |               | Actual Year 2 (2016-2017) \$ Amount |               | Actual Year 3 (2017-2018) \$ Amount |               | Expected Year 4 (2018-2019) \$ Amount |             | Actual Year 4 (2018-2019) \$ Amount |               | Expected Year 5 (2019-2020) \$ Amount |           |
| CDBG   | \$1,533,916               | \$1,214,000             | 79%                     | \$356,000                           |               | \$286,000                           |               | \$286,000                           |               | \$286,000                             |             | \$286,000                           |               | \$286,000                             |           |
| HOME   | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
| HOPWA  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
| ESG  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
| General Fund   | \$2,031,231               | \$1,820,587             | 90%                     | \$0                                 |               | \$420,000                           |               | \$638,191                           |               | \$638,191                             |             | \$762,396                           |               | \$716,956                             |           |
| Housing Trust Fund   | \$20,356,296              | \$11,604,495            | 57%                     | \$3,831,628                         |               | \$211,000                           |               | \$3,188,895                         |               | \$4,563,875                           |             | \$4,372,972                         |               | \$4,582,296                           |           |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |               |                                     |               |                                     |               |                                       |             |                                     |               |                                       |           |
| Other  | \$11,583,551              | \$20,302,255            | 175%                    | \$4,400,992                         |               |                                     |               | \$7,978,892                         |               | \$248,000                             |             | \$7,922,371                         |               | \$10,056,364                          |           |
| Total  | \$35,504,994              | \$34,941,337            | 98%                     | \$8,588,620                         |               | \$917,000                           |               | \$12,091,978                        |               | \$5,736,066                           |             | \$13,343,739                        |               | \$15,641,616                          |           |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |               | Actual Year 2                       |               | Actual Year 3                       |               | Expected Year 4                       |             | Actual Year 4                       |               | Expected Year 5                       |           |
|  |                           |                         |                         | Actual                              | % of Goal     | Actual                              | % of Goal     | Actual                              | % of Goal     | Goal                                  | \$ Amt      | Actual                              | % of Goal     | Goal                                  | \$ Amt    |
| Outcome Indicator 1Bii. Number of new homeowners created   | 950                       | 1,157                   | 122%                    | 443                                 | 246%          | 238                                 | 132%          | 222                                 | 117%          | 200                                   |             | 254                                 | 127%          | 200                                   |           |

| Performance Measures: Output Indicators  | 5-year Goal                      | 5-year Actual to Date          | 5-year Actual % of Goal        | Actual Year 1                              |           | Actual Year 2                              |           | Actual Year 3                              |           | Expected Year 4                              |        | Actual Year 4                              |           | Expected Year 5                              |        |
|--|----------------------------------|--------------------------------|--------------------------------|--|-----------|--|-----------|--|-----------|--|--------|--|-----------|--|--------|
|  |                                  |                                |                                | Actual                                     | % of Goal | Actual                                     | % of Goal | Actual                                     | % of Goal | Goal   | \$ Amt | Actual                                     | % of Goal | Goal   | \$ Amt |
| Output Indicator: Number of new COP holders  | 205                              | 209                            | 102%                           | 110  | 183%      | 44   | 73%       | 37   | 123%      | 30   |        | 18   | 60%       | 25   |        |
| Output Indicator: Number of new DTHP holders   | 600                              | 865                            | 144%                           | 165  | 330%      | 167  | 334%      | 128  | 128%      | 100  |        | 405  | 405%      | 300  |        |
| Output Indicator: Number of individuals receiving pre-purchase education and counseling                | 12,100                           | 14,555                         | 120%                           | 3,857                                      | 482%      | 4,006                                      | 501%      | 3,652                                      | 104%      | 3,500  |        | 3,040                                      | 87%       | 3,500  |        |
| Output Indicator: Number of individuals receiving post-purchase education and counseling               | 815                              | 1,118                          | 137%                           | 339  | 484%      | 336  | 480%      | 193  | 51%       | 150  |        | 250  | 167%      | 150  |        |
| Output Indicator: Number of households receiving downpayment assistance loans                          | 360                              | 373                            | 104%                           | 139  | 139%      | 132  | 132%      | 60   | 100%      | 50   |        | 42   | 84%       | 50   |        |
| Output Indicator: Number of households receiving loans to purchase shares in co-ops                    | 17                               | -                              | 0%                             | 0  | 0%        | 0  | 0%        | 0  | 0%        | 0  |        | 0  |           | 5  |        |
| Output Indicator: Number of new BMR owners   | 775                              | 500                            | 65%                            | 159  | 106%      | 185  | 148%      | 69   | 46%       | 200  |        | 87   | 44%       | 150  |        |
| Output Indicator: Number of MCCs issued  | 250                              | 184                            | 74%                            | 49   | 98%       | 69   | 138%      | 35   | 70%       | 50   |        | 31   | 62%       | 50   |        |
| Output Indicator: Number of individuals submitting an online application for BMR homeownership housing | 2,075                            | -                              | 0%                             | 0  | 0%        | 0  | 0%        | 0  | 0%        | 0  |        | 0  | 0%        | 1,000  |        |
| <b>Goal 1Biii. Increase access to rental and homeownership housing</b>                                 |                                  |                                |                                |  |           |  |           |  |           |  |        |  |           |  |        |
| <b>Funding Amount</b>  | <b>Expected 5-year \$ Amount</b> | <b>Actual 5-year \$ Amount</b> | <b>5-year Actual % of Goal</b> | <b>Actual Year 1 (2015-2016) \$ Amount</b> |           | <b>Actual Year 2 (2016-2017) \$ Amount</b> |           | <b>Actual Year 3 (2017-2018) \$ Amount</b> |           | <b>Expected Year 4 (2018-2019) \$ Amount</b> |        | <b>Actual Year 4 (2018-2019) \$ Amount</b> |           | <b>Expected Year 5 (2019-2020) \$ Amount</b> |        |



|  |              |                       |                         |               |           |               |           |               |           |                 |        |               |           |                 |        |
|--|--------------|-----------------------|-------------------------|---------------|-----------|---------------|-----------|---------------|-----------|-----------------|--------|---------------|-----------|-----------------|--------|
| CDBG   | \$1,402,768  | \$922,752             | 66%                     | \$231,844     |           | \$150,000     |           | \$295,454     |           | \$325,000       |        | \$245,454     |           | \$325,000       |        |
| HOME   | \$0          | \$0                   |                         |               |           |               |           |               |           |                 |        |               |           |                 |        |
| HOPWA  | \$224,202    | \$100,262             | 45%                     | \$52,262      |           |               |           | \$48,000      |           | \$48,000        |        |               |           | \$48,000        |        |
| ESG  | \$578,487    | \$0                   | 0%                      |               |           |               |           |               |           | \$170,607       |        |               |           | \$170,607       |        |
| General Fund   | \$3,193,186  | \$3,734,618           | 117%                    | \$627,320     |           | \$730,348     |           | \$926,889     |           | \$998,223       |        | \$1,450,061   |           | \$1,357,583     |        |
| Housing Trust Fund   | \$19,256,663 | \$6,974,731           | 36%                     | \$711,048     |           | \$769,750     |           | \$737,744     |           | \$3,840,244     |        | \$4,756,189   |           | \$4,686,175     |        |
| Housing Impact Fees  | \$0          | \$0                   |                         |               |           |               |           |               |           |                 |        |               |           |                 |        |
| Low-Mod Income Housing Asset Fund  | \$0          | \$0                   |                         |               |           |               |           |               |           |                 |        |               |           |                 |        |
| Other  | \$4,253,605  | \$8,232,369           | 194%                    | \$0           |           | \$160,000     |           | \$74,999      |           | \$124,999       |        | \$7,997,370   |           | \$75,000        |        |
| Total  | \$28,908,911 | \$19,964,732          | 69%                     | \$1,622,474   |           | \$1,810,098   |           | \$2,083,086   |           | \$5,507,073     |        | \$14,449,074  |           | \$6,662,365     |        |
| Performance Measures: Outcome Indicators   | 5-year Goal  | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1 |           | Actual Year 2 |           | Actual Year 3 |           | Expected Year 4 |        | Actual Year 4 |           | Expected Year 5 |        |
|  |              |                       |                         | Actual        | % of Goal | Actual        | % of Goal | Actual        | % of Goal | Goal            | \$ Amt | Actual        | % of Goal | Goal            | \$ Amt |
| Outcome Indicator 1Biii. Number of households placed in BMR and affordable rental housing  | 1,923        | 884                   | 46%                     | 524           | 225%      |               |           | 155           | 31%       | 500             |        | 205           | 41%       | 500             |        |
| Performance Measures: Output Indicators  | 5-year Goal  | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1 |           | Actual Year 2 |           | Actual Year 3 |           | Expected Year 4 |        | Actual Year 4 |           | Expected Year 5 |        |
|  |              |                       |                         | Actual        | % of Goal | Actual        | % of Goal | Actual        | % of Goal | Goal            | \$ Amt | Actual        | % of Goal | Goal            | \$ Amt |
| Output Indicator: Number of households submitting an online application for BMR rental housing   | 183,000      | 152,430               | 83%                     | 0             | 0%        | 60,000        | 667%      | 30,464        | 102%      | 60,000          |        | 61,966        | 103%      | 80,000          |        |
| Output Indicator: Number of households submitting an online application for affordable housing   | 158,000      | 153,252               | 97%                     | 0             | 0%        |               | 0%        | 10,915        | 546%      | 2,000           |        | 142,337       | 7117%     | 150,000         |        |
| Output Indicator: Number of individuals receiving assistance in accessing housing, including preparing for successful rental application | 13,100       | 12,709                | 97%                     | 2,348         | 94%       | 2,770         | 111%      | 3,384         | 141%      | 2,700           |        | 4,207         | 156%      | 3,000           |        |
| Output Indicator: Number of new and re-rental BMR opportunities  | 800          | 949                   | 119%                    | 172           | 172%      | 417           | 417%      | 155           | 78%       | 200             |        | 205           | 103%      | 200             |        |

|  |                                       |   |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
|--|---------------------------------------|---|---|--|------------------|--|------------------|--|------------------|---|---------------|--|------------------|--|---------------|
| Output Indicator:<br>Number of existing<br>BMR rental units                                  | 7,008                                 | 6,042                                   | 86%   | 1,145  | 138%             | 1,639  | 132%             | 1,729  | 120%             | 1,645   |               | 1,529  | 93%              | 1,845  |               |
| Output Indicator:<br>Number of new COP<br>holders  | 205                                   | 209                                     | 102%  | 110  | 183%             | 44   | 73%              | 37   | 123%             | 30  |               | 18   | 60%              | 25   |               |
| Output Indicator:<br>Number of new<br>DTHP holders   | 400                                   | 865                                     | 216%  | 165  | 330%             | 167  | 334%             | 128  | 128%             | 100   |               | 405  | 405%             | 100  |               |
| <b>Priority Need 1C: Prevent and End Homelessness</b>  |                                       |   |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
| <b>Goal 1Ci. Reduced rate of evictions</b>   |                                       |   |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
| <b>Funding Amount</b>  | <b>Expected 5-<br/>year \$ Amount</b> | <b>Actual 5-<br/>year \$<br/>Amount</b> | <b>5-<br/>year<br/>Actual<br/>% of<br/>Goal</b> | <b>Actual Year 1 (2015-2016) \$<br/>Amount</b> |                  | <b>Actual Year 2 (2016-2017) \$<br/>Amount</b> |                  | <b>Actual Year 3 (2017-2018) \$<br/>Amount</b> |                  | <b>Expected Year 4 (2018-<br/>2019) \$ Amount</b> |               | <b>Actual Year 4 (2018-2019) \$<br/>Amount</b> |                  | <b>Expected Year 5 (2019-2020)<br/>\$ Amount</b> |               |
| CDBG   | \$2,058,049                           | \$1,765,136                             | 86%   | \$267,500                                      |                  | \$162,500                                      |                  | \$316,933                                      |                  | \$312,500   |               | \$1,018,203                                    |                  | \$1,018,203                                      |               |
| HOME   | \$0                                   | \$0                                     |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
| HOPWA  | \$0                                   | \$0                                     |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
| ESG  | \$2,114,548                           | \$2,122,428                             | 100%  | \$470,607                                      |                  | \$550,607                                      |                  | \$550,607                                      |                  | \$380,000   |               | \$550,607                                      |                  | \$380,000  |               |
| General Fund   | \$16,164,060                          | \$16,406,305                            | 101%  | \$3,154,830                                    |                  | \$3,227,340                                    |                  | \$3,562,585                                    |                  | \$3,055,315                                       |               | \$6,461,550                                    |                  | \$7,775,506                                      |               |
| Housing Trust Fund   | \$11,680,636                          | \$10,279,931                            | 88%   | \$1,365,404                                    |                  | \$2,592,447                                    |                  | \$3,144,241                                    |                  | \$3,202,831                                       |               | \$3,177,839                                    |                  | \$3,364,975                                      |               |
| Housing Impact Fees  | \$0                                   | \$0                                     |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
| Low-Mod Income<br>Housing Asset Fund   | \$0                                   | \$0                                     |   |  |                  |  |                  |  |                  |   |               |  |                  |  |               |
| Other  | \$500,000                             | \$700,000                               |   |  |                  | \$200,000                                      |                  | \$150,000                                      |                  | \$150,000   |               | \$350,000                                      |                  | \$150,000  |               |
| <b>Total</b>   | <b>\$32,517,293</b>                   | <b>\$31,273,800</b>                     | <b>96%</b>                                      | <b>\$5,258,341</b>                             |                  | <b>\$6,732,894</b>                             |                  | <b>\$7,724,366</b>                             |                  | <b>\$7,100,646</b>                                |               | <b>\$11,558,199</b>                            |                  | <b>\$12,688,684</b>                              |               |
| <b>Performance<br/>Measures: Outcome<br/>Indicators</b>                                      | <b>5-year Goal</b>                    | <b>5-year<br/>Actual to<br/>Date</b>    | <b>5-<br/>year<br/>Actual<br/>% of<br/>Goal</b> | <b>Actual Year 1</b>                           |                  | <b>Actual Year 2</b>                           |                  | <b>Actual Year 3</b>                           |                  | <b>Expected Year 4</b>                            |               | <b>Actual Year 4</b>                           |                  | <b>Expected Year 5</b>                           |               |
|  |                                       |   |   | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Goal</b>                                       | <b>\$ Amt</b> | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Goal</b>                                      | <b>\$ Amt</b> |
| Outcome Indicator<br>1Ci. Number of<br>individuals whose<br>evictions have been<br>prevented | 6,830                                 | 11,083                                  | 162%  | 3,614  | 289%             | 3,537  | 283%             | 3,288  | 110%             | 680   |               | 644  | 95%              | 650  |               |
| <b>Performance<br/>Measures: Output<br/>Indicators</b>                                       | <b>5-year Goal</b>                    | <b>5-year<br/>Actual to<br/>Date</b>    | <b>5-<br/>year<br/>Actual<br/>% of<br/>Goal</b> | <b>Actual Year 1</b>                           |                  | <b>Actual Year 2</b>                           |                  | <b>Actual Year 3</b>                           |                  | <b>Expected Year 4</b>                            |               | <b>Actual Year 4</b>                           |                  | <b>Expected Year 5</b>                           |               |
|  |                                       |   |   | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Goal</b>                                       | <b>\$ Amt</b> | <b>Actual</b>                                  | <b>% of Goal</b> | <b>Goal</b>                                      | <b>\$ Amt</b> |

|  |        |        |      |       |      |       |      |       |      |       |  |       |      |       |  |
|--|--------|--------|------|-------|------|-------|------|-------|------|-------|--|-------|------|-------|--|
| Output Indicator:<br>Number of<br>individuals receiving<br>legal representation  | 13,800 | 19,298 | 140% | 5,075 | 508% | 4,358 | 436% | 4,174 | 110% | 4,000 |  | 5,691 | 142% | 4,000 |  |
| Output Indicator:<br>Number of<br>individuals receiving<br>tenant education<br>and counseling  | 11,500 | 11,431 | 99%  | 2,373 | 119% | 3,320 | 166% | 2,516 | 109% | 2,600 |  | 3,222 | 124% | 2,600 |  |
| Output Indicator:<br>Number of<br>individuals receiving<br>short-term rental<br>assistance   | 1,805  | 2,143  | 119% | 767   | 295% | 543   | 209% | 462   | 120% | 450   |  | 371   | 82%  | 450   |  |
| Output Indicator:<br>Number of<br>individuals receiving<br>financial assistance,<br>including moving<br>costs, security<br>deposits, utilities,<br>last month's rent | 44     | -      | 0%   | 0     | 0%   | 0     | 0%   | 0     | 0%   | 0     |  | 0     | 0%   | 0     |  |

**Goal 1Cii. Transitional housing is available for those who need it**

| Funding Amount                       | Expected 5-<br>year \$ Amount | Actual 5-<br>year \$<br>Amount | 5-<br>year<br>Actual<br>% of<br>Goal | Actual Year 1 (2015-2016) \$<br>Amount | Actual Year 2 (2016-2017) \$<br>Amount | Actual Year 3 (2017-2018) \$<br>Amount | Expected Year 4 (2018-<br>2019) \$ Amount | Actual Year 4 (2018-2019) \$<br>Amount | Expected Year 5 (2019-2020)<br>\$ Amount |
|--------------------------------------|-------------------------------|--------------------------------|--------------------------------------|--|--|--|---|--|--|
| CDBG                                 | \$165,000                     | \$110,000                      |                                      |  |  | \$55,000                               | \$55,000                                  | \$55,000                               | \$55,000                                 |
| HOME                                 | \$0                           | \$0                            |                                      |  |  |  |   |  |  |
| HOPWA                                | \$0                           | \$0                            |                                      |  |  |  |   |  |  |
| ESG                                  | \$110,000                     | \$110,000                      | 100%                                 | \$55,000                               | \$55,000                               |  |   |  |  |
| General Fund                         | \$82,025                      | \$81,000                       |                                      |  |  | \$40,000                               | \$40,000                                  | \$41,000                               | \$42,025                                 |
| Housing Trust Fund                   | \$0                           | \$0                            |                                      |  |  |  |   |  |  |
| Housing Impact Fees                  | \$0                           | \$0                            |                                      |  |  |  |   |  |  |
| Low-Mod Income<br>Housing Asset Fund | \$0                           | \$0                            |                                      |  |  |  |   |  |  |
| Other                                | \$0                           | \$0                            |                                      |  |  |  |   |  |  |
| <b>Total</b>                         | <b>\$357,025</b>              | <b>\$301,000</b>               | <b>84%</b>                           | <b>\$55,000</b>                        | <b>\$55,000</b>                        | <b>\$95,000</b>                        | <b>\$95,000</b>                           | <b>\$96,000</b>                        | <b>\$97,025</b>                          |
|                                      | <b>5-year Goal</b>            |                                |                                      | <b>Actual Year 1</b>                   | <b>Actual Year 2</b>                   | <b>Actual Year 3</b>                   | <b>Expected Year 4</b>                    | <b>Actual Year 4</b>                   | <b>Expected Year 5</b>                   |

| Performance Measures: Outcome Indicators  |                           | 5-year Actual to Date   | 5-year Actual % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
|---|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Outcome Indicator 1Cii. Number of individuals and/or families moving to permanent housing | 27                        | 16                      | 59%                     | 5                                   | 63%       | 3                                   | 38%       | 3                                   | 60%       | 3                                     |        | 5                                   | 167%      | 3                                     |        |
| Performance Measures: Output Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of individuals and/or families placed in transitional housing    | 75                        | 62                      | 83%                     | 17                                  | 113%      | 15                                  | 100%      | 15                                  | 100%      | 15                                    |        | 15                                  | 100%      | 15                                    |        |
| <b>Goal 1Ciii. Homeless people receive basic shelter and support services</b>             |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount  | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG  | \$953,304                 | \$712,907               | 75%                     | \$161,873                           |           | \$183,678                           |           | \$183,678                           |           | \$183,678                             |        | \$183,678                           |           | \$183,678                             |        |
| HOME  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG   | \$4,006,045               | \$3,271,753             | 82%                     | \$834,292                           |           | \$812,487                           |           | \$812,487                           |           | \$812,487                             |        | \$812,487                           |           | \$812,487                             |        |
| General Fund  | \$21,476                  | \$0                     | 0%                      |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Trust Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Impact Fees   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| <b>Total</b>  | <b>\$4,980,825</b>        | <b>\$3,984,660</b>      | <b>80%</b>              | <b>\$996,165</b>                    |           | <b>\$996,165</b>                    |           | <b>\$812,487</b>                    |           | <b>\$996,165</b>                      |        | <b>\$996,165</b>                    |           | <b>\$996,165</b>                      |        |
| Performance Measures: Outcome Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |

| Outcome Indicator 1Ciii. Number of individuals moved into more stable housing   | 960         | 820                   | 85%                     | 310           | 141%      | 151           | 69%       | 169           | 77%       | 150             |           | 190           | 127%      | 150             |        |
|---|-------------|-----------------------|-------------------------|---------------|-----------|---------------|-----------|---------------|-----------|-----------------|-----------|---------------|-----------|-----------------|--------|
| Performance Measures: Output Indicators   | 5-year Goal | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1 |           | Actual Year 2 |           | Actual Year 3 |           | Expected Year 4 |           | Actual Year 4 |           | Expected Year 5 |        |
|   |             |                       |                         | Actual        | % of Goal | Actual        | % of Goal | Actual        | % of Goal | Goal            | % of Goal | Actual        | % of Goal | Goal            | \$ Amt |
| Output Indicator: Number of individuals receiving rapid-rehousing services, including case management, and housing placement                    | 2,980       | 2,842                 | 95%                     | 207           | 32%       | 827           | 129%      | 517           | 86%       | 600             |           | 1,291         | 215%      | 500             |        |
| Output Indicator: Number of individuals receiving short-term rental assistance  | 310         | 263                   | 85%                     | 61            | 76%       | 45            | 56%       | 59            | 118%      | 50              |           | 98            | 196%      | 50              |        |
| Output Indicator: Number of individuals receiving financial assistance, including moving costs, security deposits, utilities, last month's rent | 420         | 761                   | 181%                    | 169           | 1690%     | 170           | 1700%     | 169           | 169%      | 150             |           | 253           | 169%      | 150             |        |
| Output Indicator: Number of individuals and families receiving shelter services   | 3,445       | 3,726                 | 108%                    | 1,491         | 166%      | 512           | 57%       | 621           | 89%       | 450             |           | 1,102         | 245%      | 500             |        |
| Output Indicator: Number of units subsidized through LOSP   | 285         | -                     | 0%                      | 0             | 0%        |               | 0%        |               | 0%        | 199             |           | 93            | 47%       | 18              |        |
| Priority Need 1D: Provide Supportive Housing Services   |             |                       |                         |               |           |               |           |               |           |                 |           |               |           |                 |        |
| Goal 1Di. Increased access to services for public housing residents   |             |                       |                         |               |           |               |           |               |           |                 |           |               |           |                 |        |

| Funding Amount  | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
|---|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| CDBG  | \$4,388,932               | \$2,540,000             | 58%                     | \$65,000                            |           | \$490,000                           |           | \$955,000                           |           | \$1,015,000                           |        | \$1,030,000                         |           | \$1,015,000                           |        |
| HOME  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund  | \$8,033,490               | \$8,774,531             | 109%                    | \$1,663,353                         |           | \$2,386,607                         |           | \$2,361,428                         |           | \$2,269,553                           |        | \$2,363,143                         |           | \$2,324,483                           |        |
| Housing Trust Fund  | \$611,438                 | \$781,500               |                         |                                     |           |                                     |           | \$624,000                           |           | \$150,000                             |        | \$157,500                           |           | \$161,438                             |        |
| Housing Impact Fees   | \$0                       | \$1,890                 |                         |                                     |           |                                     |           |                                     |           |                                       |        | \$1,890                             |           |                                       |        |
| Low-Mod Income Housing Asset Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other   | \$0                       | \$5,650                 |                         |                                     |           |                                     |           | \$5,650                             |           |                                       |        |                                     |           |                                       |        |
| Total   | \$13,033,860              | \$12,103,571            | 93%                     | \$1,728,353                         |           | \$2,876,607                         |           | \$3,946,078                         |           | \$3,434,553                           |        | \$3,552,533                         |           | \$3,500,921                           |        |
| Performance Measures: Outcome Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome Indicator 1Di. Number of public housing residents that achieve 75% of their goals from their service plans                    | 820                       | 701                     | 85%                     | 197                                 | 134%      | 149                                 | 101%      | 192                                 | 85%       | 150                                   |        | 163                                 | 109%      | 150                                   |        |
| Performance Measures: Output Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of residents engaged in case management across four HOPE SF sites and beginning in 2016-2017 eight RAD sites | 1,273                     | 1,724                   | 135%                    | 244                                 | 116%      | 774                                 | 369%      | 361                                 | 143%      | 300                                   |        | 345                                 | 115%      | 300                                   |        |

|  |                                  |                                |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
|--|----------------------------------|--------------------------------|--------------------------------|--|------------------|--|------------------|--|------------------|--|---------------|--|------------------|--|---------------|
| Output Indicator:<br>Number of resident service referrals across four HOPE SF sites and beginning in 2016-2017 eight RAD sites | 5,190                            | 6,576                          | 127%                           | 1,158                                      | 180%             | 1,881                                      | 292%             | 1,769                                      | 136%             | 1,300  |               | 1,768                                      | 136%             | 1,300  |               |
| <b>Goal 1Dii. Increased access to permanent supportive housing and transitional housing for PLWHA</b>                          |                                  |                                |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| <b>Funding Amount</b>  | <b>Expected 5-year \$ Amount</b> | <b>Actual 5-year \$ Amount</b> | <b>5-year Actual % of Goal</b> | <b>Actual Year 1 (2015-2016) \$ Amount</b> |                  | <b>Actual Year 2 (2016-2017) \$ Amount</b> |                  | <b>Actual Year 3 (2017-2018) \$ Amount</b> |                  | <b>Expected Year 4 (2018-2019) \$ Amount</b> |               | <b>Actual Year 4 (2018-2019) \$ Amount</b> |                  | <b>Expected Year 5 (2019-2020) \$ Amount</b> |               |
| CDBG   | \$0                              | \$0                            |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| HOME   | \$0                              | \$0                            |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| HOPWA  | \$31,682,860                     | \$26,041,312                   | 82%                            | \$6,820,223                                |                  | \$6,901,089                                |                  | \$6,238,337                                |                  | \$6,251,487                                  |               | \$6,081,663                                |                  | \$6,141,094                                  |               |
| ESG  | \$0                              | \$0                            |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| General Fund   | \$6,857,803                      | \$5,648,948                    | 82%                            | \$1,357,485                                |                  | \$1,357,485                                |                  | \$1,509,660                                |                  | \$1,357,485                                  |               | \$1,424,318                                |                  | \$1,515,079                                  |               |
| Housing Trust Fund   | \$0                              | \$0                            |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| Housing Impact Fees  | \$0                              | \$0                            |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| Low-Mod Income Housing Asset Fund  | \$0                              | \$0                            |                                |  |                  |  |                  |  |                  |  |               |  |                  |  |               |
| Other  | \$1,391,001                      | \$1,391,000                    |                                |  |                  | \$463,666                                  |                  | \$463,667                                  |                  | \$463,667                                    |               | \$463,667                                  |                  | \$463,667                                    |               |
| <b>Total</b>   | <b>\$39,931,664</b>              | <b>\$33,081,260</b>            | <b>83%</b>                     | <b>\$8,177,708</b>                         |                  | <b>\$8,722,240</b>                         |                  | <b>\$8,211,664</b>                         |                  | <b>\$8,072,639</b>                           |               | <b>\$7,969,648</b>                         |                  | <b>\$8,119,840</b>                           |               |
| <b>Performance Measures: Outcome Indicators</b>  | <b>5-year Goal</b>               | <b>5-year Actual to Date</b>   | <b>5-year Actual % of Goal</b> | <b>Actual Year 1</b>                       |                  | <b>Actual Year 2</b>                       |                  | <b>Actual Year 3</b>                       |                  | <b>Expected Year 4</b>                       |               | <b>Actual Year 4</b>                       |                  | <b>Expected Year 5</b>                       |               |
|  |                                  |                                |                                | <b>Actual</b>                              | <b>% of Goal</b> | <b>Actual</b>                              | <b>% of Goal</b> | <b>Actual</b>                              | <b>% of Goal</b> | <b>Goal</b>                                  | <b>\$ Amt</b> | <b>Actual</b>                              | <b>% of Goal</b> | <b>Goal</b>                                  | <b>\$ Amt</b> |
| Outcome Indicator 1Dii: Number of individuals more stably housed   | 2,500                            | 1,669                          | 67%                            | 574  | 115%             | 558  | 112%             | 537  | 102%             | 524  |               | 529  | 101%             | 452  |               |
| <b>Performance Measures: Output Indicators</b>   | <b>5-year Goal</b>               | <b>5-year Actual to Date</b>   | <b>5-year Actual % of Goal</b> | <b>Actual Year 1</b>                       |                  | <b>Actual Year 2</b>                       |                  | <b>Actual Year 3</b>                       |                  | <b>Expected Year 4</b>                       |               | <b>Actual Year 4</b>                       |                  | <b>Expected Year 5</b>                       |               |
|  |                                  |                                |                                | <b>Actual</b>                              | <b>% of Goal</b> | <b>Actual</b>                              | <b>% of Goal</b> | <b>Actual</b>                              | <b>% of Goal</b> | <b>Goal</b>                                  | <b>\$ Amt</b> | <b>Actual</b>                              | <b>% of Goal</b> | <b>Goal</b>                                  | <b>\$ Amt</b> |
| Output indicator: Number of individuals housed in long-term residential care facilities  | 712                              | 646                            | 91%                            | 161  | 142%             | 161  | 142%             | 164  | 101%             | 162  |               | 160  | 99%              | 162  |               |
| Output indicator: Number of individuals housed in permanent facilities   | 340                              | 273                            | 80%                            | 68   | 100%             | 69   | 101%             | 68   | 100%             | 68   |               | 68   | 100%             | 68   |               |

| Output indicator:<br>Number of individuals housed in transitional facilities               | 88                        | 90                      | 102%                    | 18                                  | 164%      | 24                                  | 218%      | 28                                  | 127%      | 22                                    |        | 20                                  | 91%       | 22                                    |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Output indicator :<br>Number of individuals receiving shallow rental subsidies             | 265                       | 343                     | 129%                    | 101                                 | 112%      | 85                                  | 189%      | 74                                  | 114%      | 65                                    |        | 83                                  | 128%      | 0                                     |        |
| Output indicator :<br>Number of individuals receiving long-term deep rental subsidies      | 1,094                     | 846                     | 77%                     | 226                                 | 94%       | 219                                 | 91%       | 203                                 | 98%       | 207                                   |        | 198                                 | 96%       | 200                                   |        |
| <b>Objective 2: Communities Have Healthy Physical, Social, and Business Infrastructure</b> |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| <b>Priority Need 2A: Enhance Community Facilities and Spaces</b>                           |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| <b>Goal 2Ai. Key nonprofit service providers have high quality facilities</b>              |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG   | \$10,913,964              | \$6,400,669             | 59%                     | \$2,675,718                         |           | \$2,253,046                         |           | \$899,800                           |           | \$1,835,126                           |        | \$572,105                           |           | \$1,895,021                           |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$908,821               |                         | \$402,986                           |           | \$366,985                           |           | \$138,850                           |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$2,204,260               | \$2,155,000             | 98%                     | \$950,000                           |           | \$510,000                           |           | \$385,000                           |           | \$10,000                              |        | \$310,000                           |           | \$10,000                              |        |
| Housing Trust Fund   | \$625,000                 | \$1,318,779             |                         | \$177,379                           |           | \$600,000                           |           | \$241,400                           |           | \$375,000                             |        | \$300,000                           |           | \$250,000                             |        |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other  | \$1,000,000               | \$4,171,800             | 417%                    | \$2,592,300                         |           | \$595,000                           |           | \$984,500                           |           |                                       |        |                                     |           |                                       |        |
| <b>Total</b>   | <b>\$14,743,224</b>       | <b>\$14,955,069</b>     | <b>101%</b>             | <b>\$6,798,383</b>                  |           | <b>\$4,325,031</b>                  |           | <b>\$2,649,550</b>                  |           | <b>\$2,220,126</b>                    |        | <b>\$1,182,105</b>                  |           | <b>\$2,155,021</b>                    |        |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome Indicator 2Ai. Number of individuals with increased access to community facilities | 60,000                    | 59,882                  | 100%                    | 59,882                              | 499%      |                                     | 0%        |                                     | 0%        | 12,000                                |        |                                     | 0%        | 12,000                                |        |



|  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Outcome Indicator 2Ai(2). Improved capacity of nonprofit service providers to plan and secure resources for capital improvements | 60                        | 63                      | 105%                    | 30                                  | 250%      | 6                                   | 50%       | 7                                   | 58%       | 12                                    |        | 20                                  | 167%      | 12                                    |        |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of nonprofit service providers receiving capital improvements to their facilities                       | 60                        | 70                      | 117%                    | 30                                  | 250%      | 18                                  | 150%      | 15                                  | 125%      | 12                                    |        | 7                                   | 58%       | 12                                    |        |
| Output Indicator: Number of nonprofit service providers receiving Capital Needs Assessments                                      | 60                        | 49                      | 82%                     | 16                                  | 133%      | 6                                   | 50%       | 7                                   | 58%       | 12                                    |        | 20                                  | 167%      | 12                                    |        |
| Goal 2Aii. Enhanced public spaces  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG   | \$0                       | \$142,480               |                         | \$70,230                            |           | \$72,250                            |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$0                       | \$22,000                |                         |                                     |           |                                     |           |                                     |           |                                       |        | \$22,000                            |           |                                       |        |
| Housing Trust Fund   | \$4,575,000               | \$2,155,604             | 47%                     | \$996,380                           |           | \$816,463                           |           | \$0                                 |           | 375,000                               |        | 342,761                             |           | 250,000                               |        |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Total  | \$4,575,000               | \$2,320,084             | 51%                     | \$1,066,610                         |           | \$888,713                           |           | \$0                                 |           | \$375,000                             |        | \$364,761                           |           | \$250,000                             |        |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |

|   |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|---|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Outcome Indicator 2Aiii. Number of individuals with increased access to community and public spaces | 375,000                   | 217,378                 | 58%                     | 217,378                             | 290%      |                                     | 0%        | 0                                   | 0%        | 75,000                                |        |                                     | 0%        | 75,000                                |        |
| Performance Measures: Output Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of community and public spaces improved through capital investments        | 25                        | 18                      | 72%                     | 9                                   | 180%      | 6                                   | 120%      | 0                                   | 0%        | 5                                     |        | 3                                   | 60%       | 5                                     |        |
| Priority Need 2B: Strengthen Small Businesses and Commercial Corridors                              |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Goal 2Bi. Thriving, locally-owned small businesses  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount  | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG  | \$6,938,485               | \$5,583,098             | 80%                     | \$1,238,322                         |           | \$950,000                           |           | \$1,759,776                         |           | \$1,897,308                           |        | \$1,635,000                         |           | \$1,377,308                           |        |
| HOME  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund  | \$3,845,000               | \$2,706,302             | 70%                     | \$130,302                           |           | \$500,000                           |           | \$1,026,000                         |           | \$1,250,000                           |        | \$1,050,000                         |           | \$1,250,000                           |        |
| Housing Trust Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Impact Fees   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other   | \$455,000                 | \$344,000               |                         | \$254,000                           |           |                                     |           |                                     |           | \$190,000                             |        | \$90,000                            |           | \$265,000                             |        |
| <b>Total</b>  | <b>\$11,238,485</b>       | <b>\$8,633,400</b>      | <b>77%</b>              | <b>\$1,622,624</b>                  |           | <b>\$1,450,000</b>                  |           | <b>\$2,785,776</b>                  |           | <b>\$3,337,308</b>                    |        | <b>\$2,775,000</b>                  |           | <b>\$2,892,308</b>                    |        |
| Performance Measures: Outcome Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome Indicator 2Bi. Number of jobs created via business technical assistance                     | 800                       | 1,098                   | 137%                    | 307                                 | 205%      | 97                                  | 65%       | 188                                 | 94%       | 150                                   |        | 506                                 | 337%      | 150                                   |        |
| Outcome Indicator 2Bi(2). Number of jobs created and retained via loans funded                      | 825                       | 1,259                   | 153%                    | 709                                 | 567%      | 327                                 | 262%      | 212.5                               | 121%      | 200                                   |        | 10                                  | 5%        | 200                                   |        |

| Outcome Indicator 2Bi(3). Number of jobs retained via business technical assistance              | 1,125                     | 1,981                   | 176%                    | 366                                 | 163%      | 641                                 | 285%      | 504                                 | 224%      | 225                                   |        | 470                                 | 209%      | 225                                   |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Outcome Indicator 2Bi(5). Number of new businesses established via technical assistance provided | 625                       | 909                     | 145%                    | 261                                 | 522%      | 81                                  | 162%      | 79                                  | 45%       | 175                                   |        | 488                                 | 279%      | 175                                   |        |
| Outcome Indicator 2Bi(6). Number of borrowers that graduate to conventional lending              | 45                        | 3                       | 7%                      | 3                                   | 30%       | no longer track this outcome        |           | no longer track this outcome        |           | no longer track this outcome          |        | no longer track this outcome        |           | no longer track this outcome          |        |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: # of startup businesses assisted   | 1,250                     | 1,117                   | 89%                     | 267                                 | 89%       | 184                                 | 61%       | 156                                 | 62%       | 200                                   |        | 510                                 | 255%      | 200                                   |        |
| Output Indicator: # of existing businesses assisted  | 1,950                     | 2,785                   | 143%                    | 953                                 | 238%      | 674                                 | 169%      | 647                                 | 185%      | 400                                   |        | 511                                 | 128%      | 400                                   |        |
| Output Indicator: # of partners that engage non-English speakers as clients                      | 64                        | 49                      | 77%                     | 13                                  | 130%      | 12                                  | 100%      | 12                                  | 100%      | 15                                    |        | 12                                  | 80%       | 15                                    |        |
| Output Indicator: # of long-term businesses in neighborhood commercial corridors assisted        | 450                       | 458                     | 102%                    | 136                                 | 181%      | 64                                  | 85%       | 75                                  | 75%       | 100                                   |        | 183                                 | 183%      | 100                                   |        |
| Output Indicator: # of loans funded  | 475                       | 473                     | 100%                    | 154                                 | 123%      | 69                                  | 55%       | 94                                  | 125%      | 75                                    |        | 156                                 | 208%      | 75                                    |        |
| Output Indicator: total dollar amount value of loans issued                                      | 20,000,000                | 33,788,960              | 169%                    | \$14,460,070                        | 413%      | \$8,258,769                         | 206%      | \$6,977,262                         | 174%      | \$4,000,000                           |        | \$4,092,859                         | 102%      | \$4,500,000                           |        |
| Output Indicator: % of loan repaid   | 90%                       | 95%                     |                         | 96%                                 | 107%      | 95%                                 | 106%      | 95%                                 | 106%      | 90%                                   |        | 95%                                 |           | 90%                                   |        |
| Output Indicator: # of Section 108 funded projects   | 1                         | -                       | 0%                      | 0                                   | 0%        | 0                                   |           | 0                                   | 0%        | 0                                     |        | 0                                   |           | 0                                     |        |
| <b>Goal 2Bii. Robust commercial corridors in low-income neighborhoods</b>                        |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG   | \$1,894,945               | \$1,787,806             | 94%                     | \$445,983                           |           | \$390,131                           |           | \$485,000                           |           | \$371,561                             |        | \$466,692                           |           | \$371,561                             |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |

| HOPWA   | \$0                 | \$0                   |                         |                    |           |                    |           |                    |           |                    |        |                    |           |                    |        |
|---|---------------------|-----------------------|-------------------------|--------------------|-----------|--------------------|-----------|--------------------|-----------|--------------------|--------|--------------------|-----------|--------------------|--------|
| ESG   | \$0                 | \$0                   |                         |                    |           |                    |           |                    |           |                    |        |                    |           |                    |        |
| General Fund  | \$16,035,786        | \$15,212,500          | 95%                     | \$2,576,000        |           | \$1,731,000        |           | \$3,831,000        |           | \$3,831,000        |        | \$7,074,500        |           | \$4,066,786        |        |
| Housing Trust Fund  | \$0                 | \$0                   |                         |                    |           |                    |           |                    |           |                    |        |                    |           |                    |        |
| Housing Impact Fees   | \$0                 | \$0                   |                         |                    |           |                    |           |                    |           |                    |        |                    |           |                    |        |
| Low-Mod Income Housing Asset Fund   | \$0                 | \$0                   |                         |                    |           |                    |           |                    |           |                    |        |                    |           |                    |        |
| Other   | \$0                 | \$0                   |                         |                    |           |                    |           |                    |           |                    |        |                    |           |                    |        |
| <b>Total</b>  | <b>\$17,930,731</b> | <b>\$17,000,306</b>   | <b>95%</b>              | <b>\$3,021,983</b> |           | <b>\$2,121,131</b> |           | <b>\$4,316,000</b> |           | <b>\$4,202,561</b> |        | <b>\$7,541,192</b> |           | <b>\$4,438,347</b> |        |
| Performance Measures: Outcome Indicators  | 5-year Goal         | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1      |           | Actual Year 2      |           | Actual Year 3      |           | Expected Year 4    |        | Actual Year 4      |           | Expected Year 5    |        |
|   |                     |                       |                         | Actual             | % of Goal | Actual             | % of Goal | Actual             | % of Goal | Goal               | \$ Amt | Actual             | % of Goal | Goal               | \$ Amt |
| Outcome Indicator 2Bii. Number of jobs created  | 110                 | 81                    | 74%                     | 21                 | 84%       | 24                 | 96%       | 19                 | 95%       | 20                 |        | 17                 | 85%       | 20                 |        |
| Outcome Indicator 2Bii(2). Number of jobs retained  | 115                 | 59                    | 51%                     | 10                 | 25%       | 20                 | 50%       | 5                  | 50%       | 10                 |        | 24                 | 240%      | 15                 |        |
| Outcome Indicator 2Bii(3). Number of existing leases strengthened and businesses stabilized   | 200                 | 255                   | 128%                    | 55                 | 275%      | 97                 | 323%      | 88                 | 176%      | 50                 |        | 15                 | 30%       | 50                 |        |
| Performance Measures: Output Indicators   | 5-year Goal         | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1      |           | Actual Year 2      |           | Actual Year 3      |           | Expected Year 4    |        | Actual Year 4      |           | Expected Year 5    |        |
|   |                     |                       |                         | Actual             | % of Goal | Actual             | % of Goal | Actual             | % of Goal | Goal               | \$ Amt | Actual             | % of Goal | Goal               | \$ Amt |
| Output Indicator: # of existing businesses assisted   | 485                 | 423                   | 87%                     | 225                | 225%      | 80                 | 80%       | 76                 | 61%       | 80                 |        | 42                 | 53%       | 80                 |        |
| Output Indicator: # of openings and expansions assisted   | 57                  | 175                   | 307%                    | 106                | 1060%     | 26                 | 260%      | 8                  | 80%       | 12                 |        | 35                 | 292%      | 15                 |        |
| Output Indicator: # of organizations that achieved some development benchmark including formalization, 501(c)(3) status, new paid staff, sustainable funding source | 16                  | 4                     | 25%                     | 0                  | 0%        | 1                  | 20%       | 2                  | 100%      | 2                  |        | 1                  | 50%       | 2                  |        |
| Output Indicator: # of façade improvement projects approved for grant funding   | 100                 | 133                   | 133%                    | 29                 | 290%      | 29                 | 193%      | 30                 | 150%      | 25                 |        | 45                 | 180%      | 30                 |        |

|  |           |           |      |           |      |             |      |           |      |           |  |             |      |           |  |
|--|-----------|-----------|------|-----------|------|-------------|------|-----------|------|-----------|--|-------------|------|-----------|--|
| Output Indicator: # of completed façade improvement projects   | 30        | 81        | 270% | 15        | 250% | 6           | 100% | 20        | 250% | 8         |  | 40          | 500% | 2         |  |
| Output Indicator: Total funds deployed for active and completed projects                             | 2,500,000 | 4,013,301 | 161% | \$606,689 | 121% | \$1,600,000 | 320% | \$761,467 | 152% | \$500,000 |  | \$1,045,145 | 209% | \$500,000 |  |
| Output Indicator: # of ADA workshops/merchant walks provided   | 31        | 11        | 35%  | 5         |      | 3           | 30%  | 3         | 60%  | 3         |  | 0           | 0%   | 3         |  |
| Output Indicator: # of grants made to fund accessibility improvements                                | 105       | 104       | 99%  | 30        | 150% | 32          | 160% | 34        | 136% | 30        |  | 8           | 27%  | 10        |  |
| Output Indicator: # of businesses assisted with ADA compliance                                       | 675       | 296       | 44%  | 72        | 58%  | 157         | 126% | 41        | 33%  | 150       |  | 26          | 17%  | 150       |  |
| Output Indicator: # of catalytic projects that achieve entitlement, groundbreaking, or grand opening | 8         | 4         | 50%  | 0         | 0%   | 1           | 100% | 2         | 100% | 2         |  | 1           | 50%  | 2         |  |
| Output Indicator: # of customized service plans developed or updated                                 | 40        | 45        | 113% | 25        | 125% | 20          | 100% | 0         | 0%   | 0         |  | 0           | 0%   | 0         |  |

**Priority Need 2C: Increase Community Cohesion and Infrastructure**

**Goal 2Ci. Increased supports for residents to convene and build social capital**

| Funding Amount                    | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount | Actual Year 2 (2016-2017) \$ Amount | Actual Year 3 (2017-2018) \$ Amount | Expected Year 4 (2018-2019) \$ Amount | Actual Year 4 (2018-2019) \$ Amount | Expected Year 5 (2019-2020) \$ Amount |
|-----------------------------------|---------------------------|-------------------------|-------------------------|-------------------------------------|-------------------------------------|-------------------------------------|---------------------------------------|-------------------------------------|---------------------------------------|
| CDBG                              | \$195,000                 | \$50,000                |                         | \$50,000                            |                                     |                                     | \$65,000                              | \$0                                 | \$65,000                              |
| HOME                              | \$0                       | \$0                     |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| HOPWA                             | \$0                       | \$0                     |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| ESG                               | \$0                       | \$0                     |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| General Fund                      | \$9,390,390               | \$8,168,132             | 87%                     | \$1,147,830                         | \$1,841,493                         | \$2,501,607                         | \$2,354,045                           | \$2,677,202                         | \$2,650,196                           |
| Housing Trust Fund                | \$0                       | \$83,786                |                         | \$49,393                            |                                     | \$34,393                            |                                       |                                     |                                       |
| Housing Impact Fees               | \$0                       | \$0                     |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| Low-Mod Income Housing Asset Fund | \$0                       | \$0                     |                         |                                     |                                     |                                     |                                       |                                     |                                       |
| Other                             | \$560,000                 | \$1,131,749             |                         | \$221,749                           | \$175,000                           | \$455,000                           | \$280,000                             | \$280,000                           | \$280,000                             |
| <b>Total</b>                      | <b>\$10,145,390</b>       | <b>\$9,433,667</b>      | <b>93%</b>              | <b>\$1,468,972</b>                  | <b>\$2,016,493</b>                  | <b>\$2,991,000</b>                  | <b>\$2,699,045</b>                    | <b>\$2,957,202</b>                  | <b>\$2,995,196</b>                    |

| Performance Measures: Outcome Indicators  | 5-year Goal | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1 |           | Actual Year 2 |           | Actual Year 3 |           | Expected Year 4 |        | Actual Year 4 |           | Expected Year 5 |        |
|---|-------------|-----------------------|-------------------------|---------------|-----------|---------------|-----------|---------------|-----------|-----------------|--------|---------------|-----------|-----------------|--------|
|   |             |                       |                         | Actual        | % of Goal | Actual        | % of Goal | Actual        | % of Goal | Goal            | \$ Amt | Actual        | % of Goal | Goal            | \$ Amt |
| Outcome Indicator 2Ci. Number of residents engaged in opportunities for neighborhood involvement  | 5,210       | 7,792                 | 150%                    | 908           | 267%      | 403           | 119%      | 3,909         | 535%      | 800             |        | 2,572         | 322%      | 3,000           |        |
| Performance Measures: Output Indicators   | 5-year Goal | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1 |           | Actual Year 2 |           | Actual Year 3 |           | Expected Year 4 |        | Actual Year 4 |           | Expected Year 5 |        |
|   |             |                       |                         | Actual        | % of Goal | Actual        | % of Goal | Actual        | % of Goal | Goal            | \$ Amt | Actual        | % of Goal | Goal            | \$ Amt |
| Output Indicator: Number of planning processes completed  | 17          | 35                    | 206%                    | 15            | 1500%     | 8             | 800%      | 3             | 60%       | 5               |        | 9             | 180%      | 5               |        |
| Output Indicator: Number of residents participating in community building activities across four HOPE SF sites and beginning in 2016-17 eight RAD sites | 9,477       | 13,706                | 145%                    | 1,517         | 465%      | 1,044         | 320%      | 5,702         | 691%      | 4,000           |        | 5,443         | 136%      | 4000            |        |
| Output Indicator: Number of community based organizations receiving grants through community grantmaking process  | 70          | 292                   | 417%                    | 96            | 686%      | 32            | 229%      | 39            | 279%      | 14              |        | 125           | 893%      | 14              |        |
| Output Indicator: Number of residents engaged in the community grantmaking process  | 100         | 125                   | 125%                    |               | 0%        | 40            | 267%      | 40            | 267%      | 20              |        | 45            | 225%      | 35              |        |
| Goal 2Cii. Increased capacity for community-based organizations   |             |                       |                         |               |           |               |           |               |           |                 |        |               |           |                 |        |

| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| CDBG   | \$794,230                 | \$803,579               | 101%                    | \$226,039                           |           | \$200,310                           |           | \$153,410                           |           | \$153,410                             |        | \$223,820                           |           | \$153,410                             |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$2,484,284               | \$4,489,828             | 181%                    | \$2,790,237                         |           | \$632,613                           |           | \$583,255                           |           | \$618,826                             |        | \$483,723                           |           | \$627,650                             |        |
| Housing Trust Fund   | \$720,000                 | \$678,557               | 94%                     | \$0                                 |           | \$200,000                           |           | \$289,247                           |           |                                       |        | \$189,310                           |           |                                       |        |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other  | \$405,000                 | \$680,264               |                         | \$55,000                            |           | \$55,000                            |           | \$330,000                           |           | \$255,000                             |        | \$240,264                           |           | \$150,000                             |        |
| Total  | \$4,403,514               | \$6,652,228             | 151%                    | \$3,071,276                         |           | \$1,087,923                         |           | \$1,355,912                         |           | \$1,027,236                           |        | \$1,137,117                         |           | \$931,060                             |        |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome indicator 2Cii: Number of community based organizations benefiting from technical assistance and capacity building | 380                       | 881                     | 232%                    | 159                                 | 227%      | 200                                 | 286%      | 344                                 | 491%      | 70                                    |        | 178                                 | 254%      | 100                                   |        |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of community based organizations receiving technical assistance and capacity building             | 380                       | 881                     | 232%                    | 159                                 | 227%      | 200                                 | 286%      | 344                                 | 491%      | 70                                    |        | 178                                 | 254%      | 100                                   |        |
| Objective 3: Families and Individuals are Resilient and Economically Self-Sufficient                                       |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Priority Need 3A: Promote Workforce Development  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Goal 3Ai. Increased job readiness  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |

|  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| CDBG   | \$2,070,000               | \$1,646,666             | 80%                     | \$409,166                           |           | \$367,500                           |           | \$440,000                           |           | \$440,000                             |        | \$430,000                           |           | \$430,000                             |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$195,000                 | \$715,757               |                         | \$565,757                           |           | \$20,000                            |           | \$65,000                            |           | \$65,000                              |        | \$65,000                            |           | \$65,000                              |        |
| Housing Trust Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Total  | \$2,265,000               | \$2,362,423             | 104%                    | \$974,923                           |           | \$387,500                           |           | \$505,000                           |           | \$505,000                             |        | \$495,000                           |           | \$495,000                             |        |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome Indicator 3Ai. Number of low-income SF residents who received job readiness services (includes job search) | 4,570                     | 4,465                   | 98%                     | 615                                 | 67%       | 735                                 | 80%       | 1,456                               | 159%      | 914                                   |        | 1,659                               | 182%      | 914                                   |        |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Number of participants who complete one or more of the following: resume, mock interview, cover letter             | 4,570                     | 4,357                   | 95%                     | 615                                 | 67%       | 735                                 | 80%       | 1,402                               | 153%      | 914                                   |        | 1,605                               | 176%      | 914                                   |        |
| Goal 3Aii. Increased occupational skills that match labor market needs   |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG   | \$1,875,000               | \$1,546,667             | 82%                     | \$586,667                           |           | \$625,000                           |           | \$162,500                           |           | \$162,500                             |        | \$172,500                           |           | \$172,500                             |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$0                       | \$894,436               |                         | \$565,758                           |           | \$328,678                           |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Trust Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |



|  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Total  | \$1,875,000               | \$2,441,103             | 130%                    | \$1,152,425                         |           | \$953,678                           |           | \$162,500                           |           | \$162,500                             |        | \$172,500                           |           | \$172,500                             |        |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome Indicator 3Aii. Number of occupational training graduates placed into employment | 1,150                     | 1,198                   | 104%                    | 463                                 | 140%      | 243                                 | 74%       | 162                                 | 58%       | 105                                   |        | 330                                 | 314%      | 105                                   |        |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Number of participants enrolled into occupational training                               | 1,970                     | 2,306                   | 117%                    | 790                                 | 132%      | 535                                 | 89%       | 415                                 | 83%       | 135                                   |        | 566                                 | 419%      | 135                                   |        |
| Goal 3Aiii. Access to job opportunities for disadvantaged San Francisco residents        |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG   | \$3,699,087               | \$2,899,574             | 78%                     | \$528,667                           |           | \$532,000                           |           | \$976,378                           |           | \$952,529                             |        | \$862,529                           |           | \$952,529                             |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$0                       | \$797,758               |                         | \$565,758                           |           | \$232,000                           |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Trust Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Total  | \$3,699,087               | \$3,697,332             | 100%                    | \$1,094,425                         |           | \$764,000                           |           | \$976,378                           |           | \$952,529                             |        | \$862,529                           |           | \$952,529                             |        |
| Performance Measures: Outcome Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |

|   |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|---|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Outcome Indicator 3Aiii. Number of low income San Francisco residents who secure employment | 3,856                     | 3,984                   | 103%                    | 1,123                               | 129%      | 974                                 | 112%      | 948                                 | 109%      | 620                                   |        | 939                                 | 151%      | 620                                   |        |
| Performance Measures: Output Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of low income SF residents that enrolled into workforce services   | 6,531                     | 8,786                   | 135%                    | 1,666                               | 121%      | 2,323                               | 169%      | 2,320                               | 168%      | 1,200                                 |        | 2,477                               | 206%      | 1,200                                 |        |
| Priority Need 3B: Promote Economic Advancement Through Barrier Removal                      |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Goal 3Bi. Improved service connections  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount  | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG  | \$1,576,990               | \$1,272,138             | 81%                     | \$375,000                           |           | \$337,138                           |           | \$305,000                           |           | \$305,000                             |        | \$255,000                           |           | \$255,000                             |        |
| HOME  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund  | \$10,520,202              | \$11,600,676            | 110%                    | \$3,099,985                         |           | \$2,598,615                         |           | \$2,646,594                         |           | \$3,133,419                           |        | \$3,255,482                         |           | \$3,551,916                           |        |
| Housing Trust Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Impact Fees   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other   | \$300,000                 | \$0                     | 0%                      | \$0                                 |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Total   | \$12,397,192              | \$12,872,814            | 104%                    | \$3,474,985                         |           | \$2,935,753                         |           | \$2,951,594                         |           | \$3,438,419                           |        | \$3,510,482                         |           | \$3,806,916                           |        |
| Performance Measures: Outcome Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Outcome Indicator 3Bi. Number of individuals who achieve at least 75% of their service plan | 2,910                     | 3,956                   | 136%                    | 958                                 | 342%      | 922                                 | 329%      | 1,037                               | 148%      | 750                                   |        | 1,039                               | 139%      | 900                                   |        |
| Performance Measures: Output Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |

| Output Indicator:<br>Number of<br>individuals<br>connected to one or<br>more service(s)   | 10,600                        | 15,147                         | 143%                                 | 3,717                                  | 620%      | 3,766                                  | 628%      | 3,677                                  | 153%      | 3,500                                     |        | 3,987                                  | 114%      | 3,500                                    |        |
|---|-------------------------------|--------------------------------|--------------------------------------|--|-----------|--|-----------|--|-----------|---|--------|--|-----------|--|--------|
| Output Indicator:<br>Number of<br>individuals receiving<br>case management as<br>an element of<br>service connection                      | 4,586                         | 5,527                          | 121%                                 | 1,256                                  | 251%      | 1,301                                  | 260%      | 1,445                                  | 147%      | 1,300                                     |        | 1,525                                  | 117%      | 1,300                                    |        |
| <b>Goal 3Bii. Improved foundational competencies and access to job training and employment opportunities for disconnected populations</b> |                               |                                |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| Funding Amount  | Expected 5-<br>year \$ Amount | Actual 5-<br>year \$<br>Amount | 5-<br>year<br>Actual<br>% of<br>Goal | Actual Year 1 (2015-2016) \$<br>Amount |           | Actual Year 2 (2016-2017) \$<br>Amount |           | Actual Year 3 (2017-2018) \$<br>Amount |           | Expected Year 4 (2018-<br>2019) \$ Amount |        | Actual Year 4 (2018-2019) \$<br>Amount |           | Expected Year 5 (2019-2020)<br>\$ Amount |        |
| CDBG  | \$4,159,038                   | \$3,248,152                    | 78%                                  | \$775,000                              |           | \$680,000                              |           | \$823,000                              |           | \$830,000                                 |        | \$970,152                              |           | \$997,152                                |        |
| HOME  | \$0                           | \$0                            |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| HOPWA   | \$0                           | \$0                            |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| ESG   | \$0                           | \$0                            |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| General Fund  | \$4,218,778                   | \$5,600,554                    | 133%                                 | \$963,107                              |           | \$1,324,651                            |           | \$1,488,912                            |           | \$1,370,612                               |        | \$1,823,884                            |           | \$1,468,680                              |        |
| Housing Trust Fund  | \$0                           | \$0                            |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| Housing Impact Fees   | \$0                           | \$0                            |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| Low-Mod Income<br>Housing Asset Fund  | \$0                           | \$0                            |                                      |  |           |  |           |  |           |   |        |  |           |  |        |
| Other   | \$725,000                     | \$551,666                      | 76%                                  | \$88,333                               |           | \$88,333                               |           | \$200,000                              |           | \$250,000                                 |        | \$175,000                              |           | \$175,000                                |        |
| <b>Total</b>  | <b>\$9,102,816</b>            | <b>\$9,400,372</b>             | <b>103%</b>                          | <b>\$1,826,440</b>                     |           | <b>\$2,092,984</b>                     |           | <b>\$2,511,912</b>                     |           | <b>\$2,450,612</b>                        |        | <b>\$2,969,036</b>                     |           | <b>\$2,640,832</b>                       |        |
| Performance<br>Measures: Outcome<br>Indicators  | 5-year Goal                   | 5-year<br>Actual to<br>Date    | 5-<br>year<br>Actual<br>% of<br>Goal | Actual Year 1                          |           | Actual Year 2                          |           | Actual Year 3                          |           | Expected Year 4                           |        | Actual Year 4                          |           | Expected Year 5                          |        |
|   |                               |                                |                                      | Actual                                 | % of Goal | Actual                                 | % of Goal | Actual                                 | % of Goal | Goal                                      | \$ Amt | Actual                                 | % of Goal | Goal                                     | \$ Amt |
| Outcome Indicator<br>3Bii. Number of<br>individuals with<br>increased<br>foundational<br>competencies                                     | 5,100                         | 8,816                          | 173%                                 | 1,282                                  | 513%      | 2,087                                  | 835%      | 2,503                                  | 209%      | 1,700                                     |        | 2,944                                  | 173%      | 1,700                                    |        |

|   |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|---|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
| Outcome Indicator 3Bii(2). Number of individuals receiving high school diploma, GED, and/or enrolling in post-secondary education | 424                       | 687                     | 162%                    | 123                                 | 615%      | 165                                 | 825%      | 212                                 | 189%      | 112                                   |        | 187                                 | 167%      | 160                                   |        |
| Performance Measures: Output Indicators   | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of individuals trained in foundational competencies  | 8,250                     | 11,278                  | 137%                    | 1,486                               | 297%      | 2,714                               | 543%      | 3,263                               | 163%      | 2,500                                 |        | 3,815                               | 153%      | 2,750                                 |        |
| Goal 3Biii. Increased job retention and advancement supports through legal and other related services                             |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount  | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG  | \$3,126,511               | \$2,608,444             | 83%                     | \$925,111                           |           | \$685,111                           |           | \$685,111                           |           | \$685,111                             |        | \$313,111                           |           | \$313,111                             |        |
| HOME  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund  | \$26,220,053              | \$25,970,077            | 99%                     | \$4,230,450                         |           | \$5,036,073                         |           | \$7,157,791                         |           | \$6,475,291                           |        | \$9,545,763                         |           | \$9,786,306                           |        |
| Housing Trust Fund  | \$135,000                 | \$135,000               |                         |                                     |           |                                     |           |                                     |           |                                       |        | \$135,000                           |           | \$135,000                             |        |
| Housing Impact Fees   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Other   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Total   | \$29,481,564              | \$28,713,521            | 97%                     | \$5,155,561                         |           | \$5,721,184                         |           | \$7,842,902                         |           | \$7,160,402                           |        | \$9,993,874                         |           | \$10,234,417                          |        |
| Performance Measures: Outcome Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual           | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|   |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |

|  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
|--|---------------------------|-------------------------|-------------------------|-------------------------------------|-----------|-------------------------------------|-----------|-------------------------------------|-----------|---------------------------------------|--------|-------------------------------------|-----------|---------------------------------------|--------|
|  |                           |                         | % of Goal               |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Outcome Indicator 3Biii. Number of individuals with increased knowledge of their rights as determined by pre- and post-assessments | 6,683                     | 10,009                  | 150%                    | 106                                 | 13%       | 3387                                | 423%      | 3,272                               | 3942%     | 2,000                                 |        | 3,244                               | 162%      | 3,000                                 |        |
| Outcome Indicator 3Biii(2). Number of individuals that with positive outcome indicators for their legal cases                      | 4,950                     | 6,857                   | 139%                    | 1,052                               | 383%      | 1,861                               | 677%      | 2,207                               | 221%      | 1,500                                 |        | 1,737                               | 116%      | 1,900                                 |        |
| Performance Measures: Output Indicators  | 5-year Goal               | 5-year Actual to Date   | 5-year Actual % of Goal | Actual Year 1                       |           | Actual Year 2                       |           | Actual Year 3                       |           | Expected Year 4                       |        | Actual Year 4                       |           | Expected Year 5                       |        |
|  |                           |                         |                         | Actual                              | % of Goal | Actual                              | % of Goal | Actual                              | % of Goal | Goal                                  | \$ Amt | Actual                              | % of Goal | Goal                                  | \$ Amt |
| Output Indicator: Number of individuals receiving legal representation   | 9,000                     | 8,923                   | 99%                     | 1,719                               | 123%      | 2,337                               | 167%      | 2,754                               | 153%      | 2,200                                 |        | 2,113                               | 96%       | 2,200                                 |        |
| Output Indicator: Number of individuals receiving education about workers' rights  | 1,037                     | 519                     | 50%                     | 129                                 | 37%       | 118                                 | 34%       | 152                                 | 130%      | 100                                   |        | 120                                 | 120%      | 120                                   |        |
| Goal 3Biv. Improved financial literacy and management  |                           |                         |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Funding Amount   | Expected 5-year \$ Amount | Actual 5-year \$ Amount | 5-year Actual % of Goal | Actual Year 1 (2015-2016) \$ Amount |           | Actual Year 2 (2016-2017) \$ Amount |           | Actual Year 3 (2017-2018) \$ Amount |           | Expected Year 4 (2018-2019) \$ Amount |        | Actual Year 4 (2018-2019) \$ Amount |           | Expected Year 5 (2019-2020) \$ Amount |        |
| CDBG   | \$1,788,004               | \$1,490,000             | 83%                     | \$395,000                           |           | \$365,000                           |           | \$365,000                           |           | \$365,000                             |        | \$365,000                           |           | \$365,000                             |        |
| HOME   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| HOPWA  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| ESG  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| General Fund   | \$562,327                 | \$826,877               | 147%                    | \$251,000                           |           | \$237,658                           |           | \$303,750                           |           | \$25,000                              |        | \$34,469                            |           | \$35,331                              |        |
| Housing Trust Fund   | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Housing Impact Fees  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |
| Low-Mod Income Housing Asset Fund  | \$0                       | \$0                     |                         |                                     |           |                                     |           |                                     |           |                                       |        |                                     |           |                                       |        |

| Other  | \$576,652          | \$587,885             | 102%                    | \$282,471        |           | \$205,414        |           | \$50,000         |           |                  |        | \$50,000         |           | \$50,000         |        |
|--|--------------------|-----------------------|-------------------------|------------------|-----------|------------------|-----------|------------------|-----------|------------------|--------|------------------|-----------|------------------|--------|
| <b>Total</b>   | <b>\$2,926,983</b> | <b>\$2,904,762</b>    | <b>99%</b>              | <b>\$928,471</b> |           | <b>\$808,072</b> |           | <b>\$718,750</b> |           | <b>\$390,000</b> |        | <b>\$449,469</b> |           | <b>\$450,331</b> |        |
| Performance Measures: Outcome Indicators   | 5-year Goal        | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1    |           | Actual Year 2    |           | Actual Year 3    |           | Expected Year 4  |        | Actual Year 4    |           | Expected Year 5  |        |
|  |                    |                       |                         | Actual           | % of Goal | Actual           | % of Goal | Actual           | % of Goal | Goal             | \$ Amt | Actual           | % of Goal | Goal             | \$ Amt |
| Outcome Indicator 3Biv. Number of individuals that increase their savings by 2% of net income          | 2,150              | 1,487                 | 69%                     | 242              | 30%       | 356              | 119%      | 518              | 173%      | 350              |        | 371              | 106%      | 400              |        |
| Outcome Indicator 3Biv(2). Number of individuals that improve their credit score by at least 35 points | 2,200              | 1,286                 | 58%                     | 267              | 33%       | 376              | 125%      | 428              | 122%      | 350              |        | 215              | 61%       | 400              |        |
| Performance Measures: Output Indicators  | 5-year Goal        | 5-year Actual to Date | 5-year Actual % of Goal | Actual Year 1    |           | Actual Year 2    |           | Actual Year 3    |           | Expected Year 4  |        | Actual Year 4    |           | Expected Year 5  |        |
|  |                    |                       |                         | Actual           | % of Goal | Actual           | % of Goal | Actual           | % of Goal | Goal             | \$ Amt | Actual           | % of Goal | Goal             | \$ Amt |
| Output Indicator: Number of individuals opening up savings accounts and/or IDAs                        | 1,160              | 1,026                 | 88%                     | 240              | 96%       | 258              | 143%      | 349              | 194%      | 275              |        | 179              | 65%       | 275              |        |
| Output Indicator: Number of individuals receiving credit counseling and repair services                | 2,600              | 3,136                 | 121%                    | 687              | 229%      | 566              | 189%      | 1,181            | 295%      | 800              |        | 702              | 88%       | 800              |        |
| Output Indicator: Number of individuals receiving financial counseling and education                   | 7,600              | 7,734                 | 102%                    | 1,424            | 71%       | 2,178            | 363%      | 2,401            | 240%      | 2,000            |        | 1,731            | 87%       | 2,000            |        |

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

In program year 2018-2019, CDBG, ESG, HOME and HOPWA investments were made in the following program areas:

- CDBG and HOME Affordable Housing Development;
- CDBG Capital Projects;
- CDBG Economic Development;
- CDBG Planning and Capacity Building;
- CDBG Public Services;
- ESG Rapid Re-Housing, Homeless Prevention and Emergency Shelter; and
- HOPWA Capital Projects, Rental Assistance Program and Supportive Services and Operating Subsidies.

Over the course of the 2018-2019 program year, San Francisco strategically used housing and community development funds, including CDBG, ESG, HOME and HOPWA funds, to support affordable housing; support public housing developments; support housing for people with AIDS; renovate and develop community facilities; improve ADA access to community facilities; deliver timely, relevant and effective social services; provide low-income residents with employment readiness skills; support the placement of residents in jobs that pay living wages; provide housing-related services including tenant rights counseling, eviction prevention counseling, tenant-based rental assistance and homeownership counseling; deliver services that help to prevent homelessness; provide shelter and essential social services to homeless individuals and families; and assist small businesses and micro-enterprises. Additionally, CDBG funds were used to support nonprofit organizational capacity building.

Select highlights of the 2018-2019 program year specific to the use of federal funding include:

- 4 capital projects were funded with CDBG
- 11,621 individuals received CDBG-funded public services;
- 1,671 individuals received ESG-funded homeless, homeless prevention or rapid re-housing services;
- 898 small businesses and micro-enterprises received business technical assistance;
- 478 jobs were created or retained;
- 533 households received HOPWA-funded housing assistance, of which 446 were in San Francisco;
- 106 existing affordable housing units were funded with CDBG to be preserved;
- Significant progress towards the five-year goals for the six NRSAs;
- The City's leveraging of significant resources through public, private and not for profit support of programs that strengthen and optimize federal funds;
- Increased coordination of services; and
- Improved monitoring and management of sub-recipients.

In general, housing and community development activities that were implemented during program year 2018-2019 served the identified needs. The five-year performance measures matrix above shows how the City performed against the goals that were set in the five-year strategic plan and the one-year action plan. The comparison of accomplishment data to goals indicate that the Consolidated Plan activities

made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.



## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

| Race   | CDBG          | HOPWA      | ESG          | Total         |
|--|---------------|------------|--------------|---------------|
| American Indian or Alaskan Native                      | 169           | 8          | 72           | <b>249</b>    |
| American Indian or Alaskan Native - Hispanic           | 133           | 2          | 0            | <b>135</b>    |
| American Indian or Alaskan Native AND Black            | 34            | 1          | 0            | <b>35</b>     |
| American Indian or Alaskan Native AND Black - Hispanic | 4             | 1          | 0            | <b>5</b>      |
| American Indian or Alaskan Native AND White            | 38            | 5          | 0            | <b>43</b>     |
| American Indian or Alaskan Native AND White – Hispanic | 19            | 2          | 0            | <b>21</b>     |
| Asian  | 5,462         | 26         | 50           | <b>5,538</b>  |
| Asian - Hispanic                                       | 18            | 0          | 0            | <b>18</b>     |
| Asian AND White  | 58            | 1          | 0            | <b>59</b>     |
| Asian AND White - Hispanic                             | 4             | 0          | 0            | <b>4</b>      |
| Black or African American                              | 5,569         | 121        | 693          | <b>6,383</b>  |
| Black or African American - Hispanic                   | 157           | 3          | 0            | <b>160</b>    |
| Black or African American AND White                    | 96            | 3          | 0            | <b>99</b>     |
| Black or African American AND White - Hispanic         | 24            | 0          | 0            | <b>24</b>     |
| Native Hawaiian or Pacific Islander                    | 367           | 7          | 40           | <b>414</b>    |
| Native Hawaiian or Pacific Islander - Hispanic         | 30            | 1          | 0            | <b>31</b>     |
| Other  | 1,916         | 17         | 486          | <b>2,419</b>  |
| Other - Hispanic                                       | 3,796         | 67         | 0            | <b>3,863</b>  |
| White  | 2,856         | 234        | 330          | <b>3,420</b>  |
| White - Hispanic                                       | 690           | 145        | 0            | <b>835</b>    |
| <b>Total</b>   | <b>21,440</b> | <b>644</b> | <b>1,671</b> | <b>23,755</b> |
| Hispanic   |               |            | 500          |               |

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### Narrative

The table above shows the number of persons by race/ethnicity that benefitted from activities funded by CDBG, HOPWA and ESG dollars during the 2018-2019 program year.

## CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

| Sources of Funds  | Resources Made Available |
|---|--------------------------|
| CDBG  | \$11,417,847             |
| HOME  | \$0                      |
| HOPWA   | \$6,035,663              |
| ESG   | \$1,363,094              |
| Other - Office of Community Investment and Infrastructure Funding | \$41,231,827             |
| Other - General Obligation Bond                                   | \$40,779,272             |
| Other - Housing Impact Fees                                       | \$38,053,788             |
| Other - Low-Mod Income Housing Asset Fund                         | \$0                      |
| Other - Local General Fund  | \$41,321,288             |
| Other - Local Housing Trust Fund                                  | \$10,769,772             |
| Other Funds   | \$17,129,672             |
| <b>Total</b>  | <b>\$208,102,223</b>     |

Table 3a – Resources Made Available by Funding Source

| Program Areas                                 | Resources Made Available |
|---|--------------------------|
| Capital Improvements to Public Facilities     | \$1,546,866              |
| Downpayment Assistance                        | \$20,319,774             |
| Economic Development                          | \$2,101,692              |
| Multi-Family Housing Development              | \$129,491,691            |
| Planning and Organizational Capacity Building | \$4,094,319              |
| Public Services                               | \$50,547,881             |
| <b>Total</b>                                  | <b>\$208,102,223</b>     |

Table 3b – Resources Made Available by Program Area

### Narrative

Tables 3a and 3b above show all resources that were made available during program year 2018-2019 by funding source and by program area, respectively.

## Identify the geographic distribution and location of investments

| Target Area           | Planned Percentage of Allocation | Actual Percentage of Allocation | Narrative Description |
|-----------------------|----------------------------------|---------------------------------|-----------------------|
| Bayview Hunters Point | 10%                              | 5%                              | See below             |
| Chinatown             | 10%                              | 2%                              | See below             |
| Mission               | 10%                              | 10%                             | See below             |
| South of Market       | 10%                              | 6%                              | See below             |
| Tenderloin            | 10%                              | 4%                              | See below             |
| Visitation Valley     | 10%                              | 1%                              | See below             |

Table 4 – Identify the geographic distribution and location of investments

### Narrative

#### Bayview Hunters Point

##### ***Community Development***

MOHCD worked with the Mayor's office and community organizations to increase resources for family support for the growing Latino population in Bayview Hunters Point. MOHCD similarly worked to increase funding for legal services specifically for low-income Bayview Hunters Point residents. MOHCD continued to fund an increased investment in providing access to housing services for Bayview Hunters Point residents. It continued to fund significant case management and service connection programs for residents of Hunters View, a HOPE SF project aimed at revitalizing this public housing site.

##### ***Workforce Development***

In alignment with MOHCD's efforts, OEWD facilitated a partnership with HOPE SF to connect public housing residents to employment opportunities. Service providers receive training on key success indicators and referral procedures for sector training employment pathway programs. OEWD and HOPE SF, in partnership with the San Francisco Housing Authority, collaborated to request federal funding for economic mobility coaches, targeted employment services, and earned income disregard policy changes to temporarily exclude new income from consideration for public housing rent increases. Similarly, OEWD partnered with City agencies and a labor management partnership to create an eight-week job training program targeted to residents of public housing. Collaborations such as these build capacity for service providers within public housing to move residents into economic mobility pathways and for residents to develop stable economic environments, ultimately alleviating intergenerational poverty.

OEWD additionally contracts with workforce community-based organizations in the Bayview Hunters Point area and maintains a high-performing jobs center which provides career training and certification, job readiness training, youth workforce development, and barrier removal services. As a deeply-embedded community-based organization, the Bayview Hunters Point job center is a known quantity in the Southeast corridor and conducts outreach to nine public housing sites.

##### ***Economic Development***

OEWD supported and completed a Choice Neighborhoods Initiative Critical Community Improvement (CCI)-leveraged façade and tenant improvement program for the Bayview commercial corridor. In partnership with Local Initiative Support Corporation (LISC), the program provided technical assistance,

project management, architectural services, and grants to small businesses for construction. With over 30 vacancies and many occupied buildings in need of repair, the corridor needed a program to support more expensive structural improvements. The Bayview program gathered a team with such expertise and provided support for fourteen minor façade improvement as well as major commercial rehabilitation projects.

Businesses participating in the program received an assessment from San Francisco Small Business Development Center (SBDC) to review their existing financial statements and project viability before receiving funds. Each program participant is committed to complete eight hours of technical assistance with SBDC within one year of project approval to ensure the businesses have the tools for success.

Examples of projects completed under this program include the following:

- Café Envy – 1701 Yosemite Ave, San Francisco, CA 94124
- Gratta Wines - 5299 Third Street, San Francisco, CA 94124
- SF SQUARED INC - 4744 Third Street, San Francisco, CA 94124
- San Francisco Beauty Salon - 4928 Third Street, San Francisco, CA 94124
- Sam Jordan's Bar and Grill - 4004 Third Street, San Francisco, CA 94124

OEWD is currently working with the community to develop a strategy to encourage and invigorate commercial activity along the Bayview Third Street corridor, which includes over 16 businesses. The Third Street Economic Development Strategy will establish short-term interventions to strengthen businesses and community institutions, with the goal of maintaining a vibrant, clean, and safe commercial district with a diverse mix of businesses and cultural facilities.

Beginning in March 2018, OEWD staff partnered with community members to establish the African-American Arts & Cultural District. On December 11, 2018, the Board of Supervisors unanimously approved an ordinance introduced to recognize the African American Arts and Cultural District within the Bayview Hunters Point.

The new African American Arts and Cultural District within the Bayview Hunters Point acknowledges the importance of the neighborhood's history and seeks to preserve the legacy, cultural assets, arts and traditions that were uniquely born within Bayview Hunters Point. It was the sixth district recognized under the City's Cultural District Program led by MOHCD.

### ***Multi-Family Housing Development***

MOHCD continued with the rehabilitation of 446 units of distressed public housing under HUD's Rental Assistance Demonstration (RAD) Program, and continued to support the Mayor's HOPE SF Program by completing the construction of 72 units of new affordable housing at Potrero Terrace and Annex public housing site. Meanwhile MOHCD's sister housing finance agency, the Office of Community Investment and Infrastructure (OCII) completed the construction 162 units at Alice Griffith Phase 3 and 4, all in support of the Mayor's HOPE SF program. All four phases of Alice Griffith include 226 replacement public housing units.

## **Chinatown**

### ***Community Development***

MOHCD continued to provide support for programs targeting recent immigrants, especially those with limited English. MOHCD also provided support for the API Council, a unique collaboration of service providers spanning a diverse set of service areas which operates to encourage service coordination and increase shared learning. MOHCD expanded its support for family economic support for APA families, and continued the support of a community “living room” for residents of Chinatown’s SROs.

### ***Workforce Development***

OEWD continued to provide funding and technical assistance to multiple community-based organizations in Chinatown. OEWD maintains a job center in Chinatown to help neighborhood residents access job training and counseling, and enroll in certificated, career pathway programs in the hospitality and home care industries. The job center developed additional hospitality training programs for its portfolio of services, and includes dedicated career pathways for older adults. The Chinatown neighborhood job center conducts workforce development outreach in two public housing sites and delivers services in English, Spanish, Cantonese, and Mandarin.

### ***Economic Development***

#### ***Business Technical Assistance***

- Central Subway Construction Mitigation: As part of an interagency collaboration with SFMTA, OEWD developed a direct business support grant program that provided technical assistance, resources and grant awards to small businesses that have been impacted by the construction of the Central Subway project. To date, 61 small businesses received \$387,500 in direct grants and technical assistance in marketing and strategic equipment purchases to catalyze additional revenue sources.
- Enhanced Chinatown Parking Pilot: Through a partnership with Portsmouth Square Garage and Chinese Newcomers Service Center, OEWD launched a Chinatown parking program to promote nighttime and weekend activity in Chinatown. The program will assist visitors and merchants to use parking discounts and marketing tools in the neighborhood, and to enhance business and community engagement towards Chinatown’s economic revitalization.
- Chinatown Corridor Manager: Since FY18-19, OEWD partners with Self Help for the Elderly to build capacity for Chinatown. The program hired a corridor manager to provide integrated services for local merchants and stakeholders for Chinatown. The corridor manager will conduct business outreach, engage businesses and the community to address business-related issues, work to develop strategies and solutions to resolve Chinatown small business concerns. This OEWD-IIN field representative would connect with the recorded 1200+ Chinatown businesses and 50+ local stakeholders on a regular basis to ensure that our services are accessible and our interventions align with their needs.

### ***Community Events and Marketing Campaigns***

#### ***Chinatown Springtime Festival (CSF)***

Since 2018, Community Youth Center hosted Chinatown Springtime Festival, a cross-cultural celebration to welcome the arrival of spring and demonstrate Chinese folk art and cuisine. CSF drew over 3,000

participants to Chinatown through social media and merchant/community referral. CSF worked with 30 local businesses to increase foot traffic and business revenue in Chinatown.

#### **Summer Saturdays on Waverly**

Since FY18-19, Community Youth Center held 3 Saturday events on Waverly Place to feature Chinese community's food, art, sport, and craft culture. These events had live demonstrations, interactive workshops, and hands-on activities related to the theme. Tables and chairs were set up for attendees to relax and enjoy the ambiance. Each event had drawn at least 1,000 people into Chinatown.

#### **Dancing on Waverly (DOW)**

Since FY14-15, IIN granted Chinese Culture Center to host Dancing on Waverly, a music and dance festival on Waverly Place to promote cross-cultural awareness and engagement and connect participants to Chinatown's historic and economic gems. Each year DOW provides an enjoyable and healthy activity to over 1,000 audiences and increases business opportunities for 150 storefronts nearby.

#### **Chinatown Music Festival (CMF)**

Since FY15-16, IIN co-sponsored Chinese Culture Center's annual Chinatown Music Festival in Portsmouth Square for a free, fun-filled afternoon of music, dancing and exhibition of interactive art. This multi-cultural festival creates a deeper understanding of Chinatown's role in a multi-cultural society, and anchors a series of powerful arts initiatives to activate and build community. Each year CMF attracts approximately 2,000 visitors and enhances Chinatown's economic and cultural vibrancy.

#### **Chinatown Halloween Neighborhood Festival (CHNF)**

In 2015, Community Youth Center launched the very first Chinatown Halloween event on Waverly Place, Willie Woo Woo Wong Playground and Chinatown YMCA. CHNF included fun activities like haunted house, bounce pit, game booths, arts & crafts, costume contest, kids' corner and entertainment. Chinese media reported that each year it brings over 6,000 attendees, with a majority of youth and families ages 3 to 80. CYC provided assistance to over 50 businesses with merchants outreach, raffle/food donation, and community networking/promotion

#### **OEWD-IIN funded events in Chinatown FY 2019**

|                        |   |
|------------------------|---|
| Apr 13                 | Chinatown Spring Time Festival (Community Youth Center) |
| Jun 15, Jun 29, Jul 13 | Summer Saturdays on Waverly (Community Youth Center)    |
| Jul 27                 | Dancing on Waverly (Chinese Culture Center)             |
| Aug 10                 | Chinatown Music Festival (Chinese Culture Center)       |
| Oct 26                 | Chinatown Neighborhood Halloween Festival               |

#### **Multi-Family Housing Development**

MOHCD continued the rehabilitation of 200 units of distressed public housing at Ping Yuen North development under the (RAD) Program.

## **Mission**

### ***Community Development***

MOHCD continued its invested in a community education campaign designed to inform Mission residents and monolingual Spanish speakers about eviction defense and tenants' rights information to stabilize their housing and prevent mass displacement. The Department also continued to participate in the federally-funded Promise Neighborhood program focused in the Mission. Multiple City departments, partnering with community based organizations, continued to spend FY 2018-19 in a joint planning process called Mission 2020 to examine the needs of the neighborhood holistically, in particular focusing on the affordable housing needs and the housing stabilization needs to better resource this neighborhood that is in danger of losing its long-term low-income and immigrant families and individuals. The City also increased its investment in legal services to protect the legal rights of immigrants throughout the City, many of which have chosen to live in the Mission, in particular the growing Latino community. MOHCD expanded its outreach to Latinos in the Mission to promote expanded access to affordable housing.

### ***Workforce Development***

OEWD continued to provide funding and technical assistance to multiple community-based organizations in the Mission to leverage City resources and develop pipelines for sufficiency wage employment. OEWD maintains a job center in the Mission to help residents access job readiness training, coaching, job placement and retention services, and receive referral to OEWD's certificated, career pathway programs in high-growth sectors. Providers deliver services in English and Spanish, and are embedded in the community in which they serve. The job center integrates services, including housing stabilization, to prioritize overall family system health and wellness, with an emphasis on economic self-sufficiency.

### ***Economic Development***

Economic development strategies play an important role in stabilizing and enhancing commercial districts. The Office on Economic and Workforce Development's Invest in Neighborhoods (IIN) program includes the Mission District the location of the City's Calle 24 Latino Cultural District. Part of our economic stabilization strategy within FY 2018-2019 included the following activities:

- Funding staffing to support small businesses and connect them to city services and opportunities
- Funding staffing to support marketing of the area by highlighting cultural events and promoting small business offerings and products, through website and social media
- Providing tailored technical assistance and funding to small businesses
- Assisting businesses in negotiating lease renewals for their commercial spaces
- Providing façade improvement grants

### ***Multi-Family Housing Development***

MOHCD supported the commencement or continued construction of 602 units of new affordable housing units, predevelopment of 175 additional new affordable units, as well as preserved the affordability of 17 units of housing at risk of converting to market rate in the Mission under MOHCD's Small Sites Program.

## **South of Market**

### ***Community Development***

MOHCD continued its increase investment to access to housing services targeting the South of Market community and its immigrant residents, including the Filipino community. MOHCD also supports the facilitation of a SoMa community council to provide convening, strategy development and planning among SoMa community organizations. As part of its citywide Cultural District strategy, MOHCD provides funding to operate two Cultural Districts: SoMa Pilipinas and the Leather District.

The SoMa Fund continues to support foundational skill development and service connection to increase access to income opportunities as well as building community connections to potential employers.

### ***Workforce Development***

OEWD maintains its primary job center in SoMa, called the Comprehensive Access Point (CAP). We also maintain additional neighborhood job center targeted for peoples with disabilities. The CAP delivers the entire portfolio of workforce development services in San Francisco, and co-locates with additional service providers, including public benefits access. The SoMa neighborhood job centers serves residents also through on-the-job training and individual training accounts.

### ***Economic Development***

The Soma Fund provides support to small business development and incubation through event-based corridor activation and intensive business consulting for emerging community-serving businesses.

### ***Multi-Family Housing Development***

MOHCD completed construction of 83 units and supported predevelopment of 258 units of new affordable housing units in the South of Market. Additionally MOHCD supported the preservation of 24 units at risk of converting to market rate in the South of Market under MOHCD's Small Sites Program

## **Tenderloin**

### ***Community Development***

MOHCD continued to provide key funding for translation services to the Southeast Asian community, and provided funding to support a coalition of Tenderloin-based youth service organizations. It also continued to fund a broad variety of homeless services in the Tenderloin. It continued its support for a Tenderloin-based cultural district serving the transgender community, especially those most vulnerable including transgender women of color leaving incarceration.

### ***Workforce Development***

OEWD continues to provide funding and technical assistance to multiple community-based organizations in the Tenderloin to leverage City resources and develop pipelines for sufficiency wage employment. OEWD in 2017 opened a job center in the Tenderloin to help residents access job readiness training, coaching, job placement and retention services, and receive referral to OEWD's certificated, career pathway programs in high-growth sectors. Providers deliver services in English, Vietnamese and Chinese, and are embedded in the community in which they serve. The job center integrates services, including housing stabilization, to prioritize overall family system health and wellness, with an emphasis on economic self-sufficiency.



## **Economic Development**

Economic development strategies play an important role in stabilizing and enhancing commercial districts. The Office on Economic and Workforce Development's Invest in Neighborhoods (IIN) program includes the Tenderloin. Within the South of Market IIN has partnered with MOHCD to support and fund cultural district activities, within the Filipino cultural heritage district, that align with economic development goals in the area. Part of our economic stabilization strategy within FY 2018-2019 included retaining and attracting small businesses, small business incubation, supporting arts projects that activate and transform spaces, strengthening community partners, neighborhood marketing and investing city resources in cleaning and public safety.

- **Small Businesses:** retention and attraction of community serving businesses that improve safety by activating empty spaces including lease negotiations.. Providing temporary installation opportunities at events and popups in storefronts. Supporting development of a SOMA Pilipinas merchant association. Provided 12 mini grants to small businesses for purchasing equipment.
- **Arts:** support programming and partners including: 826 Valencia, A.C.T. Stand and The Costume Shop, Center for New Music, Hospitality House's Community Arts Program, Counterpulse, Luggage Store Gallery, and Safe House for the Arts.
- **Public safety:** the most significant increased public investment in safety in the Tenderloin has been the significant increase in the number of officers assigned to the Tenderloin station and support and investments from Safe Passage and the Golden Gate Safety Group, as well as support for the Community Benefits Districts safety camera program. Also, the City investments in improved facades with greater transparency and lighting features. Supported formation of community block safety groups.
- **Cleaning Services:** Public Works dispatches litter patrols for small items and steamer services 24 hours a day, 7 days a week to meet its street cleaning goal. Downtown Streets Team, Tenderloin Clean and SoMa Clean engage a community-based non-profit to employ individuals – many formerly incarcerated – to perform manual-street cleaning each weekday morning in areas of San Francisco most impacted by dirty streets.
- **Public Space Activations:** Supporting Filipino Night Market to create positive activation, improve public safety, celebrate the arts and providing opportunities for small businesses to make revenue and expose their products.
- **Neighborhood Marketing:** Marketing and promotion of activities within the Filipino cultural heritage district.

## ***Multi-Family Housing Development***

MOHCD supported the construction of 113 units and predevelopment of 108 units of new affordable rental housing in the Tenderloin. It also supported the continued rehabilitation of 96 units of rental housing preserved under the RAD Program.

## **Visitacion Valley**

### ***Community Development***

MOHCD provided support for extensive supportive services to Sunnydale residents in this HOPE SF public housing site, ensuring ongoing tenant stability and relocation information. It also continued to support the monthly convening of Visitacion Valley social service providers to ensure coordination of services and ongoing communication about collaboration and program synergy. It also provided key capital funding to renovate the facility at 50 Raymond which serves as a services hub for the Visitacion Valley community.

### ***Workforce Development***

In alignment with MOHCD's efforts, OEWD facilitated a partnership with HOPE SF to connect public housing residents to employment opportunities. Service providers receive training on key success indicators and referral procedures for sector training employment pathway programs. OEWD and HOPE SF, in partnership with the San Francisco Housing Authority, collaborated to request federal funding for economic mobility coaches, targeted employment services, and earned income disregard policy changes to temporarily exclude new income from consideration for public housing rent increases. Similarly, OEWD partnered with City agencies and a labor management partnership to create an eight-week job training program targeted to residents of public housing. Collaborations such as these build capacity for service providers within public housing to move residents into economic mobility pathways and for residents to develop stable economic environments, ultimately alleviating intergenerational poverty.

OEWD additionally contracts with workforce community-based organizations in the Visitacion Valley area and maintains a high-performing jobs center which provides career training and industry certifications, job readiness training, youth workforce development, and barrier removal services. As a deeply-embedded community-based organization, the Visitacion Valley job center is a known quantity in the Southeast corridor and conducts outreach to nine public housing sites.

### ***Multi-Family Housing Development***

MOHCD continued to support the rebuilding efforts of Sunnydale under the HOPE SF Program by funding preconstruction activities for the second vertical development of the Sunnydale, which will result in 169 units of family housing including 125 replacement public housing units and continued construction of the first vertical phase of Sunnydale with 55 new units of which 41 are public housing replacement units.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

Federal funds were leveraged with all of the additional resources that were originally indicated in the 2018-2019 Action Plan, and MOHCD provided certifications for consistency for other HUD programs.

### **City and County of San Francisco Local General Fund**

In 2018-2019, the City invested additional General Fund dollars to expand the City's community development portfolio. MOHCD administered approximately \$29 million of grant funding to support a diverse range of programs, including legal services, eviction prevention, service connection, services to transitional age youth, organizational capacity building, and services to residents of HOPE SF public housing sites.

During FY 2018-19, OEWD's Invest in Neighborhoods Initiative provided over \$7 million in General Fund for neighborhood projects, of which \$6.5 million was granted to local non-profits to support catalytic projects and programs in pilot commercial districts that contribute to neighborhood vitality, increase economic activity and leverage and build local leadership and social capital:

- **Healthy Retail SF:** OEWD in partnership with DPH, has helped over 20 corner stores in Tenderloin, Bayview, and the OMI through our Healthy Retail SF program to sell more healthy food options. The 9 Healthy RetailSF stores saw an average of 25% increase in sales - \$5000 a month per store - and over 11,000 units of produce being sold.
- **Disaster Relief Fund:** Unfortunately we had to utilize this program twice this year:
  - Geary St. was provided relief funds to 1 business and 1 nonprofit
  - Bayview was provided funds to 1 business.
- **Access to Capital:** By supporting the loan programs, we will be able to address the increasing needs for affordable and fair capital for the City's low-income, minority, and women-owned micro-entrepreneurs and small businesses.
- In FY18-19, San Francisco's loan programs provided 38 loans totaling more than \$3,588,363 to small businesses, creating and retaining 255 jobs.
- **Women Entrepreneurship Programs:** The SF Women Entrepreneurship Fund (SFWEF) successfully completed it's pilot year and funded 31 women-owned small businesses with a \$5,000 grant to expand their business. SFWEF joins OEWD's suite of programs assisting women entrepreneurs launch and grow in the City. Other long-standing programs include Bayview Women/Ren Tank, Established Women, La Cocina's Food Incubator Program, and Wu Yee Family Child Care Small Business Development Program.
- **Construction Mitigation:** As part of an interagency collaboration with SFMTA, Public Works, and PUC, a Citywide Construction Mitigation Program has been developed that provides a suite

of services to neighborhoods undergoing infrastructure improvements. This year OEWD has partnered with

- In addition, OEWD provided directed business support in the form of grants to 61 small businesses whose revenues had been adversely affected by the Central Subway Construction. Target neighborhoods included Chinatown, Union Square, and 4th street. Small business owners received one-on-one business assistance, resources and grants in the amount of \$5,000 or \$10,000 based on direct or indirect construction impact to help them improve their revenue and business operations.

San Francisco Small Business Development Center (SBDC): OEWD applied and was awarded a Small Business Administrations (SBA) grant of \$205,000 to implement the SBDC program, a program that provided no-cost business training and business consulting to San Francisco-based businesses. OEWD was awarded an additional \$266,418 by the State of California to implement an Access to Capital Program and Expand Technical assistance under the SBDC.

- Fiscal Year 2018-19 Milestones:
  - Counseled 665 Unique Clients
  - Provided 3,702 Hours of Consulting
  - Trained 504 Workshop Participants
  - Offered 59 Workshops
  - Change in Sales: \$63,894,256
  - Dollar Amount of Loans: \$2,011,250
  - Dollar Amount of Equity: \$9,671,066
  - Jobs Created: 194
  - Jobs Retained: 139
  - New Businesses Created: 30
- Business Retention / Strengthening: Our top priority has been to deploy targeted programs that retain and strengthen our small businesses including real estate and legal assistance, business planning, façade and tenant improvements, ADA compliance and assistance and continuation of the Women Entrepreneurship's Fund programs.
- Retention / Relocation: The Retention and Relocation program is a collaboration with Working Solutions and the Small Business Development Center (SBDC) focused on the proactive outreach to neighborhood-serving small businesses to strengthen their operations and leases to stay in the City. In Fiscal year 2018-19, the program assisted 34 new clients, reviewed 34 leases, submitted 17 letter of intent, and signed 16 new leases. Additionally, the program helped clients access \$173,310 in grants and \$25,000 in loans.

### **City and County of San Francisco Local Housing Trust Fund**

In 2012, the voters of San Francisco approved the creation of the Housing Trust Fund, with funding to begin in 2013. The Housing Trust Fund began with a set aside of \$20 million in general fund revenue and will increase to \$50 million over time. An estimated \$1.1 billion will be invested in affordable housing production over the next 30 years. In 2018-19 the City invested \$8.5 million from the Housing Trust Fund into affordable housing and related programs. The fund will:

- Develop more than 9,000 units of permanently affordable housing for residents whose average median income (AMI) is 60 percent or below. Those projects include the HOPE SF rebuild of Sunnydale and Potrero;
- Preserve the affordability of existing rent-controlled housing by acquiring the properties through MOHCD's Small Sites Program and enforcing affordability restrictions while not displacing any current residents;
- Investing in the conversion of over 3,400 distressed public housing to stable nonprofit private ownership and management under HUD's Rental Assistance Demonstration Program;
- Invest at least \$15 million over the first five years in a down payment assistance program for residents to purchase a home in San Francisco with no-interest loans to first-time homebuyers;
- Create a Complete Neighborhoods program that invests in improved community amenities in neighborhoods impacted by increased housing density;
- Support increased access to rental and ownership housing services;
- Support increased eviction prevention services, and
- Fund a Homeowner Emergency Loan Program to help distressed homeowners remain in their homes.

### **San Francisco General Obligation Bonds**

In November 2015 San Francisco voters approved a \$310 million Proposition A General Obligation Bond for financing the construction, acquisition, improvement, rehabilitation, preservation and repair of affordable housing for low and middle-income households. The first \$75 million of the bonds were issued in October 2016, of which \$40.6 million was for public housing revitalization, \$22.9 million for low-income housing, \$7.0 million for the Mission neighborhood, and \$3.8 million for downpayment assistance for middle-income households and the Teacher Next Door Program. The second \$143.1 million of the bonds were issued in May 2018, of which \$400,000 was for public housing revitalization, \$67.5 million for low-income housing, \$42.6 million for the Mission neighborhood, and \$29.8 million for middle-income housing, downpayment assistance and the Teacher Next Door program. A Notice of Fund Availability for the initial bond proceeds was issued for acquisition and predevelopment of new affordable housing developments, including funding specifically for a new development in the Mission neighborhood. As of June 2019 only approximately \$500,000 of the first \$75 million issuance and \$49 million of the second \$140 million remained unencumbered or unexpended but expect to be fully expended by early and late 2020 respectively. Expenditures to date include loans for 653 new affordable rental units in the Tenderloin, Excelsior and Mission neighborhoods as well as 178 new affordable and middle income units near the San Francisco waterfront on public land owned by the San Francisco Port and MOHCD and 82 units for educator rental housing in the Sunset on San Francisco Unified School District-owned land. Additional expenditures assisted 408 new affordable and replacement public housing units for public housing revitalization at Sunnydale and Potrero public housing sites. The 2015 Prop A Bond is also used for MOHCD's Small Sites Program, which helps nonprofits acquire and preserve the affordability of rent-controlled properties whose tenants are risk of eviction under the Ellis Act. As of June 2019 the 2015 Prop A bond helped acquire 12 at-risk buildings with 77 housing units under the Small Sites Program. The 2015 Prop A Bond also provide assistance to first-time homebuyers with downpayment assistance including educators with purchasing their first home. As of June 2019 the 2015 Prop A Bond provided 70 downpayment assistance loans for teachers and other first-time homebuyers. The third and final issuance of bonds for the remaining \$92 million is expected to occur in late 2019.

In November 2016 San Francisco voters approved Proposition C that repurposes existing bond authority to issue up to \$260.7 million to address critical housing needs, protect residents and stabilize communities. These bonds will be used to fund MOHCD's Preservation and Seismic Safety Program (PASS), which will 1) preserve affordability in existing housing at risk of market-rate conversion, 2) protect San Franciscans living in apartments at risk of displacement, and 3) improve the earthquake resilience of San Francisco's building stock. PASS provides MOHCD's borrowers with low-cost and long-term access to debt financing to acquire, rehabilitate, and preserve existing buildings as permanently affordable housing. Eligible projects may be small buildings like those typically funded by the City's Small Sites Program (e.g. 5 to 25 units), larger multifamily structures (e.g. 25+ units), or Single Room Occupancy hotels (SROs) of all sizes. The first issuance of \$72.4 million occurred in February 2019 and as of June 2019 already assisted with the acquisition and preservation of 30 projects with 406 affordable housing units, including a 86-unit building in the Tenderloin that is home to predominantly low-income individuals and families and 24 formerly homeless residents. The second issuance is projected to assist ten additional projects with 70 units.

### **Housing Impact Fees**

MOHCD receives various housing impact fees paid by market rate housing developers as a means to meet their inclusionary housing obligations. MOHCD also received housing impact fees from developers of non-residential development under the Jobs-Housing Linkage ordinance. Furthermore housing impact fees in specific plan areas developed by the Planning Department and approved by the Board of Supervisors are collected for investment by MOHCD in those plan areas. Of the housing impact fees collected for inclusionary housing in-lieu fees, 10% of those fees are required under City ordinance to be used for acquiring and rehabilitating existing housing stock that is 20 units and smaller as a way to preserve the existing housing for lower income San Francisco residents under MOHCD's Small Sites Program. In 2018-2019 MOHCD invested \$38 million of inclusionary housing and Jobs Housing Linkage impact fees for the development of 134 new affordable housing units for low-income families, seniors, the developmentally disabled and acquisition of two small properties under MOHCD's Small Sites Program.

### **Program Income from former Redevelopment Agency Assets (Low-Mod Income Housing Asset Fund)**

With the dissolution of redevelopment agencies in 2011, MOHCD assumed responsibility of all former San Francisco Redevelopment Agency housing assets, including administration of any program income received from those assets. In 2018-2019 did not expend any program income from former redevelopment assets.

### **Office of Community Investment and Infrastructure (OCII) Funding**

The sources of funding for OCII's affordable housing include taxable housing bonds authorized under Redevelopment Dissolution law, "pay-go" tax increment, and developer fees such as jobs-housing linkage fees.

### **Healthy Homes and Lead-Based Paint Hazard Control Program**

The San Francisco Mayor's Office of Housing and Community Development is revising its administration of a City-funded program to address health and safety measures and lead-based paint hazard control. The new program will be a component of the day-to-day programmatic activities of MOHCD's Homeownership and Below-Market Rate programs available to low-income homeowners and to property owners with low-income tenants funded.

With the program revision, MOHCD will continue to address lead hazards and other health conditions stemming from poor quality housing and prioritizes lead remediation activities for qualifying properties referred by our public health, legal aid, code enforcement, and housing rights partners.

### **South of Market Community Stabilization Fund (SoMa Fund)**

The SoMa Fund was created in 2005 to mitigate the impacts of residential development and provide community stabilization benefits in the South of Market (SoMa) neighborhood. Funds are used to address the impacts of rapid development and gentrification on residents and businesses in SoMa, including affordable housing, workforce and economic development, community cohesion, capital projects and physical infrastructure. A Community Advisory Committee, comprised of seven members representing various stakeholder groups in the neighborhood, makes recommendations to the San Francisco Board of Supervisors on the SoMa Fund's priorities and expenditures.

In 2018-2019, the SoMa Fund expended \$1.3 million on services, including organizational capacity building, neighborhood arts projects, eviction prevention, job skills and placement, small business incubation and cultural district support. \$150K was also allocated to develop and implement trauma-informed systems within the SoMa public school, Bessie Carmichael.

### **Programmatic Agreement for Compliance with National Historic Preservation Act**

The City and County of San Francisco, acting through the Mayor's Office of Housing, negotiated a Programmatic Agreement (PA) with the California State Historic Preservation Officer (SHPO) and the Advisory Council on Historic Preservation (ACHP) in January 2007. The agreement ensures that the City and County of San Francisco meets its obligations under Section 106 of the National Historic Preservation Act and establishes the standards, stipulations and procedures which govern the Section 106 review of City and County of San Francisco projects subject to 24 CFR Part 58. The agreement allows for the expedited review of construction projects which have the potential to affect cultural resources and which are subject to 24 CFR Part 58. Projects subject to 24 CFR Part 58 include the Community Development Block Grant, Emergency Solutions Grant, HOME Investment Partnership, Housing Opportunities for Persons with AIDS, and other numerous HUD programs.

The review process contemplated by the PA also allows for the exemption of routine capital projects necessary to maintain public facilities in good repair and ensure they comply with existing building codes. Examples of such projects include the replacement of roofing materials, the upgrading of electrical wiring and the repair of fencing. In addition, the PA sets forth methodology for the determination of eligibility of resources for listing on the National Register of Historic Places, consultation with Native Americans, and setting the boundaries of the Area of Potential Effects of different types of projects. The PA does not reduce the level of protection afforded by the National Historic Preservation Act to cultural resources; the PA expedites and streamlines review under the National Environmental Policy Act. The PA is authorized by 36 CFR §800.14(b).

The PA has been used to successfully conduct Section 106 reviews on projects ranging from routine rehabilitation to the construction of housing developments of over 3,400 units. The programmatic agreement has considerably reduced project implementation time and costs. Every six months, the City files a Programmatic Agreement Compliance Report (PACR) with the California Office of Historic Preservation and the Advisory Council on Historic Preservation. The PACR summarizes Part 58 activities subject to the PA during the previous six months. To date, 23 PACRS have been filed with the SHPO and the ACHP.

### ESG Match

The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local and private sources. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. For program year 2018-2019, a total of \$19,838,876 in non-ESG funds was provided by ESG sub-recipient to support the emergency shelter, rapid re-housing and homeless prevention activities that were supported by ESG funding.

### HOME Match

HOME regulations also require that localities provide a 25% match for HOME project expenditures. The City met its HOME Match amount by committing \$9,960,081 in local funds to HOME-funded projects in FY2018-2019.

### CDBG Program Income

MOHCD receives CDBG program income from repayments of economic development or housing loans, or from sale/rental of real property purchased with CDBG or Urban Renewal funds. All program income is receipted in the corresponding revolving loan pool in IDIS and is used for CDBG-eligible activities. In 2018-2019, a total of \$1.76M in CDBG program income expenditures were reported in IDIS, with approximately \$765k spent on housing revolving loans, \$550k spent on small business revolving loans, \$155k spent on public space improvements, and \$290k spent on public services.

In addition, pursuant to the Yerba Buena Center Redevelopment Project Closeout Agreement that was executed in 1983 between the former Redevelopment Agency and the City, with HUD concurrence, any income generated from Yerba Buena Gardens (YBG) leasehold revenue or disposition of YBG properties is treated as CDBG program income. Income generated from leases is used exclusively by YBG to cover CDBG-eligible operating costs as described in the closeout agreement. Below is a summary of income and expenses for YBG for program year 2018-2019. The City's Real Estate Department maintains both a cash flow and a capital expenditures database for YBG that document the ongoing capital needs that program income balances will be used for.

| Summary of Income and Expenses for YBG for 2018-2019 |              |
|--|--------------|
| Beginning Balance, July 1                            | \$11,249,932 |
|  |              |
| 2018-2019 Income                                     | \$10,261,535 |
| 2018-2019 Expenses                                   | \$9,852,601  |
| Net Income/Loss                                      | \$408,934    |
|  |              |
| Ending Balance, June 30                              | \$11,658,866 |

### Publicly Owned Land and Property

San Francisco currently leverages publicly owned land to strategically deliver essential services when possible. For example, a number of social service hubs are operated out of City-owned buildings that are master-leased to community based organizations. In addition, many youth services are located within



elementary, middle, or high schools within the public school system as part of San Francisco’s “Beacon” program. Visitacion Valley, a HUD-approved NRSA, is an excellent example of this leveraging, as it has two different multi-tenant buildings owned by the City and leased to nonprofits to provide a range of childcare, youth, family resource, and senior services, in addition to a public-school base youth services Beacon Center.

In 2002, the City of San Francisco passed an ordinance requiring the transfer of underutilized or surplus property to the Mayor’s Office of Housing for the development of affordable housing, particularly housing for the homeless.

Properties that are suitable for housing development are to be sold or leased to a non-profit for the development of affordable housing for the homeless and households earning less than 20 percent of Area Median Income or the property is sold and those proceeds are used to develop affordable housing for the homeless, or affordable housing for households earning less than 60 percent of AMI. Additionally MOHCD works with other agencies not subject to the Surplus Property Ordinance to acquire properties they deem surplus and develop the sites into affordable housing such as land from the San Francisco Unified School District, the San Francisco Municipal Transportation Agency, and the Port of San Francisco.

In 2018-2019, MOHCD provided preconstruction funding for three publicly-owned sites for which it issued Request for Proposals or Requests for Qualifications in 2017-2018. These projects include affordable housing for low-income and homeless families or special need populations such as very low-income seniors or transition-age youth as well as low and moderate-income households.

| <b>Fiscal Year Summary – HOME Match</b>  |            |
|--|------------|
| 1. Excess match from prior Federal fiscal year                                 | 14,279,435 |
| 2. Match contributed during current Federal fiscal year                        | 9,960,081  |
| 3. Total match available for current Federal fiscal year (Line 1 plus Line 2)  | 24,239,516 |
| 4. Match liability for current Federal fiscal year                             | 1,578,284  |
| 5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4) | 22,661,232 |

**Table 5 – Fiscal Year Summary - HOME Match Report**

| Match Contribution for the Federal Fiscal Year |                         |                                  |                                     |                                    |                            |   |                |             |
|--|-------------------------|----------------------------------|-------------------------------------|------------------------------------|----------------------------|---|----------------|-------------|
| Project No. or<br>Other ID                     | Date of<br>Contribution | Cash<br>(non-Federal<br>sources) | Foregone<br>Taxes, Fees,<br>Charges | Appraised<br>Land/Real<br>Property | Required<br>Infrastructure | Site<br>Preparation,<br>Construction<br>Materials,<br>Donated labor | Bond Financing | Total Match |
| 1296<br>SHOTWELL<br>GOB                        | 6/30/2019               | 9,960,081                        | 0                                   | 0                                  | 0                          | 0   | 0              | 9,960,081   |

Table 6 – Match Contribution for the Federal Fiscal Year

### HOME MBE/WBE report

| Program Income – Enter the program amounts for the reporting period |  |  |                                   |   |
|---|--|--|-----------------------------------|---|
| Balance on hand at<br>begin-ning of reporting<br>period<br>\$       | Amount received during<br>reporting period<br>\$ | Total amount expended<br>during reporting period<br>\$ | Amount expended for<br>TBRA<br>\$ | Balance on hand at end<br>of reporting period<br>\$ |
| 569,711   | 1,136,709  | 448,351  | 0                                 | 1,258,069   |

Table 7 – Program Income

| Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period |       |                                   |                           |                    |          |                    |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
|  | Total | Minority Business Enterprises     |                           |                    |          | White Non-Hispanic |
|  |       | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic |                    |
| Contracts  |       |                                   |                           |                    |          |                    |
| Dollar Amount  | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Number   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Sub-Contracts  |       |                                   |                           |                    |          |                    |
| Number   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Dollar Amount  | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
|  | Total | Women Business Enterprises        | Male                      |                    |          |                    |
| Contracts  |       |                                   |                           |                    |          |                    |
| Dollar Amount  | 0     | 0                                 | 0                         |                    |          |                    |
| Number   | 0     | 0                                 | 0                         |                    |          |                    |
| Sub-Contracts  |       |                                   |                           |                    |          |                    |
| Number   | 0     | 0                                 | 0                         |                    |          |                    |
| Dollar Amount  | 0     | 0                                 | 0                         |                    |          |                    |

**Table 8 – Minority Business and Women Business Enterprises**

| <b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b> |              |  |                                  |                           |                 |                           |
|--|--------------|--|----------------------------------|---------------------------|-----------------|---------------------------|
|  | <b>Total</b> | <b>Minority Property Owners</b>          |                                  |                           |                 | <b>White Non-Hispanic</b> |
|  |              | <b>Alaskan Native or American Indian</b> | <b>Asian or Pacific Islander</b> | <b>Black Non-Hispanic</b> | <b>Hispanic</b> |                           |
| Number   | 0            | 0  | 0                                | 0                         | 0               | 0                         |
| Dollar Amount  | 0            | 0  | 0                                | 0                         | 0               | 0                         |

**Table 9 – Minority Owners of Rental Property**

| <b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition |       |                                   |                           |                    |          |                    |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| Parcels Acquired   |       | 0                                 |                           | 0                  |          |                    |
| Businesses Displaced   |       | 0                                 |                           | 0                  |          |                    |
| Nonprofit Organizations Displaced  |       | 0                                 |                           | 0                  |          |                    |
| Households Temporarily Relocated, not Displaced  |       | 0                                 |                           | 0                  |          |                    |
| Households Displaced   | Total | Minority Property Enterprises     |                           |                    |          | White Non-Hispanic |
|  |       | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic |                    |
| Number   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |
| Cost   | 0     | 0                                 | 0                         | 0                  | 0        | 0                  |

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

|  | One-Year Goal | Actual     |
|--|---------------|------------|
| Number of homeless households to be provided affordable housing units      | 208           | 15         |
| Number of non-homeless households to be provided affordable housing units  | 1,229         | 441        |
| Number of special-needs households to be provided affordable housing units | 194           | 37         |
| <b>Total</b>   | <b>1,631</b>  | <b>493</b> |

Table 11 – Number of Households

|  | One-Year Goal | Actual     |
|--|---------------|------------|
| Number of households supported through rental assistance                 | 97            | 93         |
| Number of households supported through the production of new units       | 1631          | 493        |
| Number of households supported through the rehab of existing units       | 652           | 17         |
| Number of households supported through the acquisition of existing units | 275           | 21         |
| <b>Total</b>   | <b>2,655</b>  | <b>624</b> |

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

MOHCD did not meet any of its goals for housing production or rehabilitation or acquisition of existing units due to numerous project approval delays, lack of local funding to fill funding gaps, or needing to seek additional funding to mitigate rising construction costs.

**Discuss how these outcomes will impact future annual action plans.**

As discussed above, any projects delayed from funding in 2018-2019 and funded in 2019-2020 will be applied toward the 2019-2020 Action Plan and its affordable housing goals.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

| Number of Persons Served | CDBG Actual | HOME Actual |
|--------------------------|-------------|-------------|
| Extremely Low-income     | 0           | 0           |
| Low-income               | 106         | 0           |
| Moderate-income          | 0           | 0           |
| <b>Total</b>             | <b>106</b>  | <b>0</b>    |

**Table 13 – Number of Persons Served**

### **Narrative Information**

CDBG assisted the pre-rehabilitation planning of 106 units for low-income households in South of Market Neighborhood Revitalization Strategy Area.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c) –**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

In December, 2015, Mayor Ed Lee announced the formation of a new Department of Homelessness and Supportive Housing as part of his strategy to help homeless residents permanently exit the streets and move into housing and services. The new Department will help achieve the Mayor's goal to help at least 8,000 people out of homelessness forever through strategies that stabilize people's lives through the City's nationally recognized housing and support services and building a system that ends a person's homelessness before it becomes chronic. This Department launched on July 1, 2016.

The San Francisco Homeless Outreach Team (SFHOT) was formed in May 2004 as part of a Mayor's Office, health, social services, and community initiative. Fifteen years later, SFHOT continues to evolve to meet various population needs. Over 3,000 chronically homeless severely disabled individuals have been care managed by SFHOT, with nearly 50% securing permanent housing. SFHOT works collaboratively in small teams first to engage and stabilize chronically homeless individuals and next to help gain care for chronic conditions and find permanent housing via three lines of service, as follows:

**Stabilization Care:** This SFHOT service line provides short-term stabilization care management for high risk homeless individuals assessed through Coordinated Entry as priority status, and not able to navigate health and human services system on their own. Care Managers accept referrals from SFHOT First Responders, through HSH coordinated services, and through high user treatment programs. Within 90 to 120 days, the goals are to: (1) Stabilize individuals from the street into shelter/SRO, (2) Remove personal barriers to attaining permanent housing; e.g., attain benefits, primary care linkage, behavioral health care linkage, IDs, legal aid, etc., (3) Secure and place into permanent housing, (4) Assess and serve as care coordinators for SF Health Network members who are high risk / high cost individuals and are unable to engage into the system.

**First Responders and Street Medicine Staff:** This SFHOT service line provides outreach, engagement and warm-handoffs from the street to (or between) urgent/ emergent institutions. First Responders operate 24/7 and responds to requests from 311, Care Coordinators, Police, Fire, and Urgent/Emergent facilities (hospitals, SF Sobering Center, Psych Emergency Services, and Dore Psych Urgent Care) for street\ outreach/intervention and therapeutic transports. The goals are to, within two hours, respond and determine if the individual can be cleared for transport and provide warm-handoff to and/or from urgent/emergent facilities. In addition, the First Responders provide targeted search and outreach of HUMS (High Users of Multiple Systems) and other high-risk homeless individuals as identified by 311 (citizens) and health care coordinators and, once found, performs wellness checks and attempts to engage individuals into services and other resources as identified by community care plans. First Responders assess and refer the highest risk to the Care Management teams.

**San Francisco Public Library:** This SFHOT service line includes a Psychiatric Social Worker situated at the Civic Center Main Branch who conducts outreach and offers referrals to homeless, marginally housed

and/or mentally ill patrons of the library. She also facilitates education sessions in group or individual settings for library staff, in order to improve understanding of behaviorally vulnerable patrons of the library. Her goal is to help library staff serve this group of patrons according to their needs, while helping to decrease the number and severity of incidents that require intervention from Library security staff. This social worker also supervises four 15-hours/week Health and Safety Associates (HaSAs) who are selected from a group of homeless library patrons being served by SF HOT's case management function. HaSAs assist the team by using their life experiences and learned engagement skills to reach out to other homeless patrons, in order to persuade them to accept case management and other services. In the process, HaSAs gain employment and job-seeking skills, through their supervision by the Psychiatric Social Worker, as well as an associated DPH Vocational Rehabilitation Counselor.

**Healthy Streets Operations Center:** In January of 2018, HSH joined with the Departments of Emergency Management, Public Works, Public Health, and the Police Department to develop an emergency command center staffed by each department to quickly triage and provide a coordinated response to homelessness and street behavior. HSOC dispatches teams from each agency as needed. HSH dispatches HOT Emergency Responders for urgent individual cases, and its Encampment Response Team for larger encampments. The goal is to connect people quickly to needed services, working as a multi-disciplinary team.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City's Ten Year Plan to End Chronic Homelessness directed the City to move its focus away from traditional emergency shelters and toward shelters with 24-hour crisis clinics, and sobering centers. In 2017, HSH published its Strategic Framework to reduce chronic homelessness by 50%, end homelessness for families with minor children, end unsheltered family homelessness, and reduce homelessness among Transition Aged Youth by 50% by 2023.

Since the Plan was published, HSH has significantly expanded its Navigation Center programs. Navigation Centers are low-barrier shelters with flexible hours and meal times. They provide services specifically geared to navigate people to housing, and allow people to enter with partners, pets, and property. HSH now oversees five Navigation Centers with more than 570 beds, and is developing another 400 to be completed in the next year. The Department of Public Health has built and expanded its Behavioral Health Navigation Center, providing 29 beds.

The emergency shelter system for adults has remained stable at 1,203 beds. HSH has recently added a team of Housing Navigators to better reach and assess people staying in shelter and provide problem solving (diversion) services along with care management and housing navigation. Since February 2014, homeless persons can make 90-day shelter reservations by calling the City's 311 System. The process makes it easier for seniors, persons with disabilities, and non-English speakers to access the emergency shelter system by eliminating the need to wait in line and instead using the 311 system's 24 hours a day, 7 days a week, 365 days a year translation capabilities. By making it as convenient as possible for homeless adults to access safe, clean emergency shelters when needed, more time is available them to seek employment, to engage with vital services, and to find permanent housing. Providing better access to the emergency shelter system enables the City to maximize the number of beds that are used every night, leaving fewer people on the street at night.



Although permanent housing is the primary goal for people who are homeless, interim housing is a necessity until the stock of housing affordable to people with extremely low incomes can accommodate the demand. Interim housing should be available to all those who do not have an immediate option for permanent housing, so that no one is forced to sleep on the streets. HSH has worked to make interim housing safe and easily accessible and structured to provide services that assist people in accessing treatment and housing as quickly as possible.

Problem Solving engages the person or household in identifying possible solutions that will work best for them. It is a strengths-based and empowerment-driven approach: it recognizes and affirms the resiliency and resources of the person or household experiencing the housing crisis. Problem Solving maintains that the person or household drives their own solutions. By engaging all people seeking assistance in exploratory conversations around resources they may be able to access outside of shelters and the HRS, Problem Solving helps to ensure that all safe, alternate resources have been explored prior to accessing the limited resources of the system. This intervention preserves shelter and housing programs for those with highest needs who have no other options. Problem Solving also increases the efficiency of the HRS as well. Through connections to alternate mainstream and personal resources that help people maintain or regain housing, Problem Solving approaches support resolutions of homelessness at much lower costs and with greater timeliness than shelter, Navigation Centers or the HRS' permanent housing resources. In recognition that HRS financial resources to address housing crises is limited, the integration of lower-cost solutions is critical to the overall system's capacity to make an impact in significantly reducing homelessness.

Coordinated Entry is a key component, tying all of the system's programs together. Like a triage nurse in an emergency room, Coordinated Entry assesses needs and prioritizes available resources, while keeping track of all who seek assistance. Coordinated Entry provides a standardized assessment that matches the household in need with the most appropriate available resource. Coordinated Entry also prioritizes households seeking assistance to ensure that those with highest need do not fall through the cracks or get lost navigating the complexities of different programs.

HSH has opened 12 community-based Access Points to Provide Coordinated Entry Problem Solving to all people experiencing homelessness in San Francisco, and assess all people experiencing homelessness for housing solutions if Problem Solving is unable to resolve their homelessness. This year, HSH and our partners have provided Problem Solving and Assessment to 8,000 households in San Francisco.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

MOHCD's homeless and homeless prevention programs align with the City's 5-Year Homeless Strategic Framework to achieve the Framework's following objective:

- Prevent homelessness by intervening to avoid evictions from permanent housing that lead to homelessness. Increase outreach and education about eviction-prevention resources, including

financial assistance and tenant rights laws. Provide short-term rental support and wraparound services to address underlying issues threatening housing stability and to prevent eviction. Increase the provision of legal services for individuals and families at risk of eviction. Provide rehousing support.

Effective homelessness prevention requires early identification and assistance to help people avoid losing their housing in the first place. Public agencies, including social service agencies, health clinics, schools, the foster care system and city government offices, have an important role to play in this effort as they are often in contact with these households and can provide key information and referrals. San Francisco has a long history of public support for tenant's rights and eviction prevention services which has led to model tenant protections and social support for tenants who are often at risk of eviction and displacement.

Strategies to facilitate the early identification and assistance needed to prevent homelessness include 1) expansion of resources available for rental assistance and for key services that address threats to housing stability; 2) facilitating access to eviction prevention services through education and outreach, expanded legal services and the establishment of specialized eviction prevention programs; and 3) development of standard "just-cause" eviction policies for city-funded programs.

To address the multi-various challenge of homelessness, the homelessness and homeless prevention program is grant-based and melds CDBG, ESG and Housing Trust Fund funding to support homeless prevention and eviction prevention programs, operating support for emergency and transitional shelters, direct services for homeless individuals and families, and supportive housing. This program coordinates closely with other City Departments, in particular the Human Services Agency, to align its strategies.

Through this program, MOHCD administers the HUD Emergency Solutions Grant program as authorized under the McKinney-Vento Homeless Assistance Act. ESG grants support essential services related to emergency shelter or street outreach; ongoing operations of emergency shelters; and homeless prevention services for those individuals at imminent risk of homelessness.

MOHCD also utilizes Housing Trust Fund funds for tenant-based rental assistance for individuals and families. Finally, it utilizes CDBG funds to support programs preventing homelessness and providing direct services. Homeless prevention programs focus primarily on eviction prevention, including tenant rights trainings, legal representation at eviction hearings, as well as rental vouchers and assistance with first and last month rent. Direct service programs support case management and related services to individuals and families in shelters and on the streets, focusing on those services which will maximize housing stability for those individuals and families.

Ongoing housing stability also depends upon access to a stable and sufficient income stream. However, many homeless people have education deficits, limited job skills and/or gaps in their work history that make it difficult for them to obtain living wage employment. For these reasons, access to education, job training and employment services are vitally important. There are homeless-targeted training and employment services that offer these services in a way that is designed to meet the special needs of homeless people. While these programs are necessary and should be expanded, homeless people also need access to the mainstream workforce development system, which offers a wider range of resources. However, in order to be effective with this population, these mainstream programs must take steps to increase homeless families' and individuals' access and better accommodate their needs.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Many people who are homeless or at-risk, in particular those who are suffering from a disabling condition, are in touch with one or more of the City's public institutions and systems of care, including hospitals, mental health programs, detoxification and treatment programs, foster care and the criminal justice system. As such, these institutions have an important role to play in identifying people who need assistance to maintain their housing or who are homeless and need help regaining it. Through comprehensive transition, or "discharge" planning, these individuals, upon release, can be linked with the housing, treatment and services they need to facilitate ongoing stability and prevent future homelessness.

Key aspects of effective discharge planning include: assessment of housing and service related needs at intake; development of comprehensive discharge plans and assignment of a discharge planner/case manager to oversee plan implementation; provision of services that will promote long-term housing stability, while in custody/care; and expansion of housing options for people being discharged.

For people who are homeless involved with the criminal justice system whose crimes are non-violent petty misdemeanors, and for repeat, frequent users of the hospital system occasioned by lack of on-going health care and homelessness, diversion strategies should be used that focus on addressing housing, treatment and service needs so as to prevent both recurring homelessness as well as repeat offenses and to support health outcomes.

"Respite" beds with appropriate medical care, medication and care supplies are needed by people who are homeless to recuperate post-hospitalization. These beds with care do not prevent homelessness nor end homelessness; but until sufficient permanent housing is available, they are necessary to support recovery. Coupled with other supportive services, they also can provide a link to other community services and housing opportunities.

In order to ensure the effectiveness of discharge planning efforts, data on the permanent housing outcomes of those discharged should be collected and included as part of ongoing evaluations of these public institutions.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

In 2015, MOHCD closed the financing for Phase 1 of the City's Rental Assistance Demonstration Program (RAD), a HUD initiative that allows for the transfer of public housing buildings to nonprofit ownership. Through this transfer, selected affordable housing teams undertook substantial rehabilitation and preservation work at the properties. In 2016, MOHCD closed RAD Phase 2, bringing the total number of public housing units rehabilitated and preserved to 3,480, and the total value of new resources employed in the effort, including public and private funding, to over \$2 billion. As of September 2019, 27 of the 28 projects have completed rehabilitation. A historic transformation effort, San Francisco's RAD program ensures that thousands of the City's most vulnerable residents can permanently enjoy safe, decent, and affordable housing, with new and comprehensive supportive services in every building. Since 2017, MOHCD has provided technical assistance to owners of 23 San Francisco projects originally subsidized by HUD's Section 8 Moderate Rehabilitation program, in support of RAD conversions that will result in increased operating income for these projects. Comprising a total of 1,052 units, these legacy projects date from the 1980s and 1990s and primarily house formerly homeless individuals. Only four of the 23 projects remain to convert under RAD.

#### HOPE SF

##### *Background*

Launched in 2007 and now spanning four mayoral administrations, HOPE SF is a twenty-year human and real estate capital commitment aimed at creating racially equitable, mixed-income communities in which the original public housing residents can experience the benefits of neighborhood transformation. Leveraging MOHCD's investments in public housing and affordable housing transformation, HOPE SF takes a place-based approach by expanding conditions of inclusion and the re-enfranchisement of public housing residents through deep investments in education, economic mobility, health, and community leadership across four of the largest and most historically isolated former public housing communities in the City: Hunters View, Alice Griffith, Potrero Terrace & Annex, and Sunnydale.

##### *Real Estate Development and Infrastructure*

**Hunters View.** With the completion of Block 10, the final 54 former public housing households at Hunters View were successfully re-housed in their community bringing the percentage of legacy families successfully relocated and retained to 70%, a remarkable achievement compared to the national rate of return of 27.6% for all public housing residents in HOPE VI developments from 1993 to 2014. A total of 286 units have been built. Block 10 also houses both a childcare facility and a health and wellness center; it will serve as the community hub of the Hunters View development. Also, the market-rate developer City Ventures finalized a deal to build 80 for-sale townhomes in the community, advancing the mixed-income vision of HOPE SF. Predevelopment on Phase III, which will bring another 107 affordable units to the community, including 54 public housing replacement units, is underway, with construction scheduled for 2020.

**Alice Griffith.** Across three phases, 333 units of newly built affordable housing were completed in Double Rock successfully housing all of the former public housing households, and bringing the retention rate to 82%

Potrero Hill. In January 2019, for the first time in three generations, new construction at Potrero Hill was complete, with 1101 Connecticut delivering 72 state-of-the-art affordable units, 53 of which are set aside for residents of Potrero's public housing units. Block B, the next vertical development, is scheduled to start construction in 2020, delivering up to 165 affordable units. Block A, a market rate project adjacent to Block B, is in its planning stages.

Sunnydale. Parcel Q (55 units) commenced construction in 2017 and is scheduled for completion in October 2019. 41 Sunnydale public housing residents will be rehoused in brand new units. Construction on Block 6 (157 units) will start in November 2019, delivering 125 public housing replacement units. Block 3 has launched predevelopment and will deliver 168 affordable units in 2023.

#### Rental Assistance Demonstration (RAD)

MOHCD, San Francisco's affordable housing developers, and the San Francisco Housing Authority (SFHA) have joined forces to preserve public housing through HUD's Rental Assistance Demonstration (RAD) program. Our San Francisco "RAD Portfolio" includes:

- 28 projects in 8 neighborhood clusters
- 3,480 units
- 2 phases

Conversion to nonprofit ownership and operation under RAD means new project ownership and property management, rehabilitation, and onsite service providers. RAD converts existing public housing funding to long term Section 8 operating subsidies, using both RAD and non-RAD subsidies made available through the disposition of eight SFHA buildings. The combination of RAD and Section 18 rental subsidies results in operating income that has leveraged over \$720 million in tax credit equity and an additional \$240 million in debt to address rehabilitation needs for 3,480 units of public housing.

In March 2014, SFHA selected 8 developer teams (including nonprofit partners) to lead the recapitalization and substantial rehabilitation of "clusters" of buildings. The overall financing plan ensures permanent affordability through the public land trust model, whereby the SFHA retains ownership of the land and leases it to the developers through a 99 year ground lease. Additional safeguards on long-term affordability include a HUD RAD Use Agreement, regulatory restrictions by the City (55 years of affordability required by MOHCD loan documents), the State Tax Credit Allocation Committee (55 years of affordability required by the TCAC Regulatory Agreement), and a 20 year project-based voucher subsidy contract with mandatory renewal. The immediate result at conversion was:

- SFHA transfers ownership/operations to limited partnerships including nonprofit partners
- Rehabilitation of more units through combination of RAD and Section 18
- Better building management
- Improved on site services
- Long-term affordability through public land-trust model
- Buildings' useful lives extended beyond 20 years
- Tenant protections defined and preserved

#### *2014 Milestones (Phase I projects)*

1. HUD grants Commitment to Enter into a HAP (CHAP) for all 41 portfolio, HOPE VI, and HOPE SF projects in January 2014

2. SFHA released the developer RFQ in January 2014
3. SFHA Commission selected developer teams in March and April 2014
4. Tenant Protections - Developed in collaboration with the Housing Rights Committee, National Housing Law Project and Enterprise Foundation; builds on and extends RAD program protections:
  - No change in rent calculation (30% household income)
  - No re-screening
  - No demolition; rehabilitation only
  - No displacement – any resident temporarily relocated will have a right to return to a unit at the same development once repairs are completed
  - Residents will maintain the same eviction protections
  - Residents will maintain grievance procedure rights
  - Residents will maintain the right to file complaints with SFHA and HUD
  - Residents have the right to form resident associations:
    - New owners must provide \$25 per occupied unit per year for resident education, organizing around tenancy issues and training activities
    - At least \$15 per occupied unit must be provided to a legitimate resident association if one exists
    - Income from laundry and vending machines will provide support for the resident organization operations
5. Resident Engagement Strategy developed in collaboration with the Housing Rights Committee, National Housing Law Project, Enterprise Foundation, Public Housing Tenants Association, and Citywide Council – Senior Disabled
  - Multi-lingual flyers and materials were developed to inform residents about the program, tenant protections, FAQs, events and meetings, and the schedule
  - Meetings with residents and developers at the senior and family properties
  - HRC conducting outreach through events, meetings (small and large group) and door-to-door engagement for the senior and family properties
  - Residents met with development teams to provide input on repairs, priorities, and transition concerns
  - RAD working group established to identify best practice for Tenant Engagement
6. RAD working groups established to address policy, procedures and implementation of the following after conversion. Groups are led by MOHCD and SFHA, facilitated by Enterprise and attended by developers, service providers, residents and Tenant Advocates.
  - Relocation
  - Recertification
  - Lease and House Rules
  - Services
  - Waiting list and Referrals
  - Housing Retention
  - Tenant Council

#### *2015 Milestones (Phase 1 & 2)*

- SFHA Relocation Plan created and approved by SFHA Commission and HUD in February 2015
- Lender solicitation and acceptance in April 2015; Bank of America selected
- Projects applied for non-RAD project based vouchers in April 2015

- Projects applied for Tax Credits in June 2015
- Service Connection predevelopment contracts awarded in January 2015
- Workforce contracts for 7 family projects awarded April 2015
- Predevelopment Phase 2 activities begin in summer 2015 (tenant engagement, rehabilitation planning, financing)
- RAD Lease and House Rules packet adopted September 2015
- SFHA Family Briefings completed in August and September 2015
- Lease up activities conducted in September and October 2015
- 14 Phase 1 Housing Retention Plans were approved by MOHCD in October 2015
- 14 Phase 1 projects converted in November 2015
- City supplemental Services Contracts awarded in November 2015
- Relocation and construction began in December 2015

#### *2016 Milestones (Phase 1 & 2)*

- All Phase 2 projects apply to SFHA for non-RAD PBV vouchers in December 2015
- Phase 2 Lender and Investor selected in February 2016
- All Phase 2 environmental approvals completed by February 2016
- All Phase 2 projects applied for tax credits and bonds in Spring 2016
- All Phase 2 projects received bond allocations and tax credit awards in Summer 2016
- City approves soft financing commitments for all Phase 2 projects
- SFHA Phase 2 Family Briefings completed in May and June 2016
- City supplemental Services Contracts continued and awarded for all 28 projects in July 2016
- MOU for Tenant Councils with new owners developed and negotiated for implementation in August 2016. Tenant participation funds in Phase 1 sites held in trust or delivered manually.
- Wait list and Referral procedures developed for anticipated implementation in August 2016. Procedures to be included in MOHCD Tenant Selection plans
- Phase 2 Relocation plan updated for presentation at SFHA Commission in August 2016
- Tenant Selection plans completed for Phase 1 properties
- Lease up activities conducted in August and September 2016
- 14 Phase 2 Housing Retention plans were approved by MOHCD in September 2016
- 14 Phase 2 projects converted in October 2016
- Relocation and Construction began in November 2016
- 2 phase 1 projects completed construction and leased up vacancies by December 31, 2016

#### *2017 Milestones (Phase 1 & 2)*

- Tenant Selection plans completed for Phase 2 properties
- 12 Phase 1 properties leased up all vacancies
- 12 Phase 1 properties completed construction
- 3 Phase 1 properties converted their construction loans to permanent financing
- All Phase 2 properties on track to complete construction on time and within budget
- 23 Tenant Association MOUs are signed and money is dispersed according to the agreement. 5 MOUs have encountered barriers due to construction, relocation and elections.
- City supplemental Services Contracts continued and awarded for all 28 projects in July 2017
- Quarterly meetings for RAD Housing Retention working group consisting of property management staff from all 28 properties with a focus on housing stability systems

- Quarterly meetings for RAD Services working group consisting of services staff from all 28 properties with a focus on community building, health and wellness, economic self sufficiency and housing stability
- Monthly meetings for the RAD Wait list working group consisting of leasing staff with both MOHCD and SFHA to support all wait list and leasing activities in support of filling vacancies at both Phase 1 and Phase 2 sites
- Legal Status update
  - Phase 1 (from November 2015 – December 2017) = 1422 Households
    - 70 legal cases – 19 evictions, 51 stipulated/ mediated agreements **(5%)**
    - 157 repayment agreements **(11%)**
    - Voluntary move outs – 83 **(6%)** (this has been primarily death, higher level of care, moving to next opportunity, etc...)
  - Phase 2 (October 2016 – December 2017 from Phase 2 sites) = 2066 households
    - 48 legal cases – 13 evictions, 35 stipulated/ mediated agreements **(2%)**
    - 189 repayment agreements **(9%)**
    - Voluntary move outs – 84 **(4%)** (this has been primarily death, higher level of care, moving to next opportunity, etc...)

#### *2018 Milestones (Phase 1 & 2)*

- Last 2 Phase 1 properties leased up all vacancies
- Last 2 Phase 1 properties completed construction
- Last 11 Phase 1 properties converted their construction loans to permanent financing
- Phase 2 properties on track to complete construction on time and within budget
- 7 Phase 2 properties leased up all vacancies
- 26 Tenant Association MOUs are signed and money is dispersed according to the agreement. 2 MOUs have encountered barriers due to construction, relocation and elections.
- City supplemental Services Contracts continued and awarded for all 28 projects in July 2018
- Quarterly meetings for RAD Housing Retention working group consisting of property management staff from all 28 properties with a focus on housing stability systems
- Quarterly meetings for RAD Services working group consisting of services staff from all 28 properties with a focus on community building, health and wellness, economic self sufficiency and housing stability
- Monthly meetings for the RAD Wait list working group consisting of leasing staff with both MOHCD and SFHA to support all wait list and leasing activities in support of filling vacancies at primarily Phase 2 sites. Phase 1 sites are managing regular vacancy rates.
- Legal Status update
  - Phase 1 (from January – December 2018) = 1422 Households
    - 42 legal cases – 19 evictions, 35 stipulated/ mediated agreements (3%)
    - 79 repayment agreements (5%)
    - 56 Voluntary move outs – (4%) (this has been primarily death, higher level of care, moving to next opportunity, etc.)
  - Phase 2 (January – December 2018) = 2066 households
    - 49 legal cases – 17 evictions, 32 stipulated/ mediated agreements (2%)
    - 149 repayment agreements (7%)
    - 98 Voluntary move outs (5%) (this has been primarily death, higher level of care, moving to next opportunity, etc.)



## **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The RAD and HOPE SF revitalization programs will increase tenant engagement activities and tenant services substantially. The RAD Services Model and Engagement strategies follows below. At HOPE SF properties, this level of connection is exceeded, with deep case management services and community building supports available to many residents, as further described below.

### RAD Services Model

#### **Establish trust; Map assets and identify needs; Begin community activities; Build resident base; Develop neighborhood partnerships**

Foundational and ongoing work with residents and community members of Housing Developments by all service providers or those who conduct work there.

#### **Community Building – Community organizing and events; Increased information and opportunities; Deeper resident and neighborhood partnerships; Implement peer leadership activities; Development of Health and Wellness, Educational, and Economic Mobility activities**

Deeper foundational and ongoing work that builds upon Community Engagement. As residents and community members become accustomed to providers then work can include recruiting peers and engaging them in leadership and skills building activities. This then establishes them as part of the team. who participate in Community Engagement and Community Building work are available for ongoing resources and activities (Health and Wellness, Educational, Economic Mobility) to learn and expose the community to new choices. One-on-one support is available for residents regarding any needs but especially related to housing stabilization. Staff teams are made up of paraprofessional to professional providers who respond quickly to requests with follow up to ensure information / activities are helpful and accurate. **Off-site services enhance these efforts.** Important key element is for onsite providers to have a relationship with offsite city service providers.

#### **Service Connection – Enhanced information and referral with follow up; Intentional Support for Housing Stabilization; Ongoing Health and Wellness, Educational, and Economic Mobility Activities**

Once engaged and investments have been made in the Housing Development the consistent staff teams who participate in Community Engagement and Community Building work are available for ongoing resources and activities (Health and Wellness, Educational, Economic Mobility) to learn and expose the community to new choices. One-on-one support is available for residents regarding any needs but especially related to housing stabilization. Staff teams are made up of paraprofessional to professional providers who respond quickly to requests with follow up to ensure information / activities are helpful and accurate. **Off-site services enhance these efforts.** Important key element is for onsite providers to have a relationship with offsite city service providers.

### RAD Engagement Strategies

- Weekly meetings between Property Management and Services to coordinate effort support tenants to remain stably housed.
- Monthly meetings between Services and Tenant Councils for coordination of activities and to gather insight into outreach and engagement of tenants.
- Monthly community meetings to inform tenants about what is happening in their development and provide opportunities for community voice
- Monthly newsletters

- Monthly calendar of activities
- Door to door outreach

#### HOPE SF Resident Services and Community Building

Each of the four HOPE SF sites will continue to integrate intensive resident services and community building activities, executed by lead on-site service providers in collaboration with neighboring CBOs and city-wide programming. Services teams will focus their efforts towards preparing HOPE SF site residents for the transition to non-profit management, continuing to stabilize the tenant populations, and developing pathways towards economic mobility. They will achieve this through service connection and on-site programming in areas of resident leadership, housing stability, economic mobility, public safety, health and wellness, and education.

In program year 2018-2019, the final two HOPE SF sites (Sunnydale and Potrero Hill) will complete phase one construction of replacement and affordable housing units, and relocation of original families into new units. As such, there continues to be services investments in housing stability activities across the four sites to ensure the successful transition and retention in new housing. New investments in Sunnydale and Potrero will leverage learnings from Hunters View and Alice Griffith, encouraging a collaborative approach to tenant education and intensive housing stability supports at the sites.

Across the HOPE SF portfolio, providers will continue to coordinate the training and placement of residents in construction jobs occurring on site. Developers will continue to engage Residents in community space planning efforts across all four sites, managed by the non-profit developers. Additionally, services and programming assisting with the transition to non-profit management will be ramped up, such as those related to financial literacy, workforce development, and tenant education. Community building activities -- such as senior, teen & family programming, community gardening, and community-wide celebrations -- will also continue to be executed at each of the four HOPE SF sites.

All four HOPE SF sites will continue to build on past success of the Peer Health Leadership program and pilot Health & Wellness Centers, with 4 DPH-led on-site wellness centers and activities launched. Similarly, HOPE SF sites will continue to deepen their educational strategies which are executed in collaboration with the four on-site Educational Liaisons, 8 HOPE SF schools, and families at each of the sites.

At Hunters View, the Bayview YMCA has successfully transitioned on-site households into new units. The YMCA will continue to support housing stability activities, as well as act as lead agency for community building and resident engagement activities at the site.

At Alice Griffith, we continue to support and intensify resident focused programs as we have fully transitioned from CHOICE Neighborhoods funding. The Urban Strategies team will focus on relocation of households and continue to link residents with senior programs, family support programming, youth and education programming, afterschool activities, health and wellness activities, and workforce development opportunities. Bayview Senior Services will provide support for housing stability and community engagement activities. Bayview Association for Youth will more intensively provide education supports to Alice Griffith residents, through the HOPE SF Education Liaison program.

At Potrero Annex/Terrace, Bridge Housing continues to provide community building activities

and foster individual participation in planning sessions. These activities included leadership development and safety workshops, healthy living and parenting groups, gardening/sustainability programs, social activities. Potrero Hill Family support Center (Urban Services YMCA) works with residents to assess, connect and support them in workforce, family support, and educational opportunities. The Potrero Hill Neighborhood House will focus primarily on case management and workforce development of transitional-aged youth. Shanti will work as lead agency in a collaborative intended to support housing stability at the site.

At Sunnydale, Mercy Housing, the Bayview YMCA, APA/Visitation Valley Strong Families, and Sunnydale Teen Center work collaboratively to provide outreach, family support, service connections, health and wellness, and educational activities and community convenings to Sunnydale residents. Mercy will work as lead agency in a collaborative intended to support housing stability at the site.

### **Actions taken to provide assistance to troubled PHAs**

HUD designated SFHA as a “Troubled” agency on December 13, 2012. SFHA executed a Public Housing Authority Recovery and Sustainability Agreement and Action Plan (PHARS) with HUD and the City and County of San Francisco on July 1, 2013. The PHARS Agreement and Action Plan included several milestones for SFHA to achieve recovery and long-term sustainability over fiscal years 2014 and 2015.

Starting in 2014, SFHA began to suffer from a series of more specific, disadvantageous operational events, including the loss of key finance staff, an inability to rehire knowledgeable replacements and a troubled conversion of program and administrative software to a new platform. At the same time, SFHA did have enough HAP funding to allow it to expand its HCV programs. Starting in 2015, SFHA embarked on a major, complex institutional repositioning with the conversion of 3,400 public housing units to the HCV program under the Rental Assistance Demonstration Program (RAD). SFHA also awarded PBV funding to other important affordable housing developments. Despite hiring a reputable consulting firm to help manage the RAD conversion process, hindsight reveals that SFHA did not have the staffing infrastructure to handle the magnitude of RAD’s complicated financing. Though SFHA made many attempts to address its operational and staffing problems, a lack of expert financial reporting and management continued to plague operations.

Housing authorities communicate HAP expenditures and funding projections through their Voucher Management System (VMS). A corollary document that projects annual and multi-year voucher utilization and HAP funding needs is the Two-Year Tool. If the VMS reporting is inaccurately done, then the Two-Year Tool projections are not reliable, and funding shortfalls can easily result. This was the case for SFHA.

On September 6, 2018, HUD’s “Shortfall Prevention Team” (SPT) notified SFHA staff that they were likely to have a shortfall in their HCV HAP funding by the end of the year. SFHA immediately began implementing HUD’s required actions to mitigate the shortfall. In October 2018, the HUD Quality Assurance Division (QAD) conducted onsite review of HCV HAP financials and concluded that, based upon reporting through October 2018, the shortfall would be between \$18 million and \$19 million. However, SFHA’s financial consultant, BDO, with whom SFHA had been working to resolve various accounting and financial issues, advised that the actual shortfall would exceed \$25 million. In Fall 2018

the City made a \$20 million emergency loan to SFHA to cover the shortfall. SFHA and HUD also contributed shortfall funds.

As a result of these developments, a letter from HUD to SFHA dated March 7, 2019, determined that SFHA was in default under its Housing Choice Voucher Consolidated Annual Contributions Contract and its Low Rent Public Housing ("LRPH") Consolidated Annual Contributions Contract. Under the Default Letter, HUD determined it to be in the best interests of the Authority's public housing residents and assisted families to allow SFHA the opportunity to cure the Default as follows: (i) the City's assumption of responsibility of the programmatic and financial functions under the HCV ACC and LRPH ACC, including financial management, program management, wait list and admissions, inspections, eligibility determinations, and lease and grievance procedures, and (ii) outsourcing programmatic and financial administration of the HCV program and LRPH program, including continued outsourcing of SFHA's financial management. A Memorandum of Understanding between the City and HUD detailing the transfer of essential functions was drafted in Spring 2019 and is expected to be approved by the City's Board of Supervisors in Fall 2019. Progress toward outsourcing HCV and LRPH program functions is underway. In the interim period, QAD is working closely with SFHA to track a number of Corrective Actions related to QAD's findings. The City and multiple HUD divisions are in regular contact during the transition.

## CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

### **Addressing Barriers to Housing Production<sup>1</sup>**

#### Identify Sites Appropriate for Housing Development

San Francisco is relatively dense, and has limited opportunities for infill development. It is critical to identify and make available, through appropriate zoning, adequate sites to meet the City's housing needs—especially affordable housing. The San Francisco Planning Department has successfully developed neighborhood specific housing plans to accommodate the majority of new housing needs anticipated.

In an effort to identify *specific sites* for housing, as well as areas that can be zoned for housing development, all City agencies subject to the Surplus Property Ordinance annually report their surplus properties and those properties are evaluated with regard to their potential for affordable housing development. To the extent that land is not suitable for housing development, the City sells surplus property and uses the proceeds for affordable housing development.

In order to reduce the land required for non-housing functions, such as parking, the Planning Department will consider requiring parking lifts to be supplied in all new housing developments seeking approval for parking at a ratio of 1:1 or above. Also through area plans, especially in transit-rich neighborhoods, parking may be allowed at a ratio of less than 1:1 in order to encourage the use of public transit and maximize a site's use for housing.

Furthermore MOHCD worked closely with the Planning Department to enhanced the State Density Bonus law to fit the San Francisco context, ultimately developing an affordable housing density bonus program for San Francisco whereby additional residential density above what is permitted by regular zoning would be permitted if the development is 100% affordable housing.

#### Encourage "Affordability by Design": Small Units & Rental Units

Using less expensive building materials and building less expensive construction types (e.g. wood frame midrise rather than steel frame high-rise) and creating smaller units can reduce development costs per/unit. High development costs are a major barrier to affordable housing development. The City encourages this type of affordability by design.

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<sup>1</sup> The following section on Addressing Barriers to Housing Production is cited from the June 2010 Draft Housing Element. The role of the Housing Element is to provide policy background for housing programs and decisions and broad directions towards meeting the City's housing goals. However, parameters specified in the Zoning Map and Planning Code can only be changed through a community process and related legislative process. Thus, not all strategies identified in the Housing Element are certain to be implemented. The Mayor's Office of Housing and Community Development will explore recommendations of the Housing Element as they pertain to findings from the 2013 Analysis of Impediments to Fair Housing Choice.

### *Secondary Units*

Secondary units (in-law or granny units) are smaller dwellings within a structure that contains a much larger unit, using a space that is surplus to the primary dwelling. Secondary units represent a simple and cost-effective method of expanding the housing supply. Such units can be developed to meet the needs of seniors, people with disabilities, and others who, because of modest incomes or lifestyles, prefer or need small units at relatively low rents. Within community planning processes, the City has explored where secondary units can occur without adversely affecting the neighborhood. To that end the Board of Supervisors approved legislation making it easier to legalize in-law units in certain neighborhoods in San Francisco.

### *Smaller Units*

Density standards in San Francisco have traditionally encouraged larger units by setting the number of dwelling units in proportion to the size of the building lot. However, in some areas, the City uses the building envelope to regulate the maximum residential square footage. This will encourage smaller units in neighborhoods where building types are well suited for increased density.

Moreover, the Planning Department allows a density bonus of twice the number of dwelling units when the housing is specifically designed for and occupied by senior citizens, physically or mentally disabled persons. As stated above MOHCD work with the Planning Department to develop a local affordable housing density program that will allow increased density, including 3 additional residential floors above the site's height limit if the housing is 100% affordable.

### *Rental Units*

In recent years the production of new housing has yielded primarily ownership units, but low-income and middle-income residents are usually renters. The City encourages the continued development of rental housing, including market-rate rentals that can address moderate and middle income needs. Recent community planning efforts have explored incentives such as fee waivers and reductions in inclusionary housing requirements in return for the development of deed-restricted, long-term rental housing. The Planning Department will monitor the construction of middle income housing under new provisions included within the inclusionary requirements of the Eastern Neighborhoods Area Plans and may consider expanding those provisions Citywide if they are successful.

### Identify and Implement Creative Financing Strategies

Due to the high cost of housing subsidies required to provide a unit to low and very low income households (subsidy of \$275,000-\$350,000 required per unit), financing is amongst the most challenging barriers to affordable housing production. Federal and State programs that historically have supported affordable housing development are not being funded. For example, the Federal Low Income Housing Tax Credit program (LIHTC) has, in years past, financed about 90% of affordable housing. In this economic climate and with the elimination of redevelopment agencies and their required commitment of 20% of their tax increment to affordable housing, the City of San Francisco has stepped up with solutions to finance affordable housing production and preservation with local legislation and bond measures.

### *Jobs-Housing Linkage Program*

New commercial and other non-residential development increase the City's employment base and thereby increase the demand for housing. The City's Jobs-Housing Linkage Program, which collects fees

for affordable housing production from commercial developments, will continue to be enforced and monitored.

#### *Historic Rehabilitation Tax Credits*

Planning and OEWD will promote the use of the Historic Rehabilitation Tax Credits to help subsidize rental projects where appropriate, and continue to provide information about such preservation incentives to repair, restore, or rehabilitate historic resources towards rental housing in lieu of demolition.

#### *Citywide Inclusionary Housing Program*

Planning and MOHCD will continue to implement the Citywide Inclusionary Housing Program, which requires the inclusion of permanently affordable units in housing developments of 10 or more units. MOHCD is also looking to expand the program to allow developers to target higher incomes than what is currently allowed under the Inclusionary Housing Program in exchange for more affordable housing units to be built.

#### *Tax Increment Financing*

Tax Increment dollars in the major development projects of Mission Bay, Hunters Point Shipyard and Transbay will continue to be set aside for affordable housing as required by the development agreements for those major development projects and subject to the State Department of Finance's approval.

#### *Housing Trust Fund*

San Francisco voters approved Proposition C in November 2012, which amended the City's charter to enable creation of the Housing Trust Fund. It is a fund that shall exist for 30 years payable from set-asides from the City's general fund and other local sources. MOHCD is implementing housing programs or modifying existing programs to account for this funding source and began using funds from the Housing Trust Fund in July 2013.

#### *2015 Proposition A General Obligation Bond Proceeds*

San Francisco voters approved Proposition A in November 2015, which approved the sale of \$310 million in general obligation bonds to finance the construction, acquisition, improvement, rehabilitation, preservation and repair of affordable housing for low and middle income households, including funding specifically for new development in the Mission neighborhood. Please see the section above for more detail about uses of the bond in 2018-2019.

#### Reduce Regulatory Barriers

Public processing time, staffing, and fees related to City approval make up a considerable portion of affordable development costs. The City has implemented Priority Application Processing through coordination with the Planning Department, Department of Building Inspection, and Department of Public Works for 100% affordable projects. This expedites the review and development process and reduces overall development costs. Current City policy also allows affordable housing developers to pursue zoning accommodations through rezoning and application of a Special Use District. The Planning Department, in consultation with MOHCD and the development community, is implementing of a San Francisco-specific density bonus program expanding upon the State Density Bonus law, which enables a more expeditious land use entitlement process for projects that are 100% affordable housing than

required by local law and granting unlimited zoning exceptions including an increase in height by 3 floors and substantial increase in residential density.

The City is also exploring mechanisms that maintain the strength of the California Environmental Quality Act (CEQA) and its use as a tool for environmental protection while eliminating aspects of its implementation that are not appropriate and unnecessarily delay proposed projects. For instance, the Planning Department will continue to prioritize projects that comply with CEQA requirements for infill exemptions by assigning planners immediately upon receipt of such applications. Other improvements to CEQA implementation are underway. For example, a recent Board of Supervisors report studied how to meaningfully measure traffic impacts in CEQA.

#### Address NIMBYISM

Neighborhood resistance to new development, especially affordable housing development, poses a significant barrier. However, NIMBYism can be reduced by engaging neighbors in a thorough and respectful planning process. In order to increase the supply and affordability of housing, the City has engaged in significant planning for housing through Area Plans and other processes that respect community voice and neighborhood character. In general, the Planning Department's review of projects and development of guidelines builds on community local controls, including Area plans, neighborhood specific guidelines, neighborhood Covenants, Conditions, and Restrictions (CC&R's) and other resident-driven standards for development.

Public education about the desirability and necessity of affordable housing is also an ongoing effort. Planning, DBI and other agencies will continue to provide informational sessions at Planning Commission Department of Building Inspection Commission and other public hearings to educate citizens about affordable housing.

As one of the most expensive cities in the United States to live, the need for affordable housing is more acute than elsewhere in the country. Consequently the need to remove barriers to the production or preservation of affordable housing has become an even more important priority for MOHCD. MOHCD is working closely with other City departments to revisit the City regulations that may serve one public purpose, such as increasing indoor air quality in residential buildings near major roadways, but is becoming a barrier to affordable housing production by increasing the development cost of affordable housing by requiring more expensive mechanical ventilation systems. MOHCD will also continue to work with other City departments to improve City process improvements that will help expedite the production of affordable housing be it with the Planning or Building Inspection departments.

#### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the diversity of the population of the City. Major obstacles are limited funds, language barriers and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state and



local government levels at the same time as needs are increasing due to the weak economy. To minimize the impact of the City's limited resources, MOHCD and OEWD have increased our strategic coordination with other City departments in an effort to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Another major set of obstacles are language barriers. San Francisco has historically been a haven for immigrants. Language barriers impact immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult immigrants and refugees are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. Of all San Franciscans over the age of five, 46% speak a language other than English at home, with the largest language groups being Chinese, Spanish, Tagalog and Russian. Fifty percent of the Asian population are of limited English proficiency (LEP), meaning that they speak English less than "very well." Thirty percent of Asian children are identified as LEP. Fourteen percent of San Francisco households are "linguistically isolated" with no one in the household over the age of 14 indicating that they speak English "well" or "very well". Among Asian households, that number increases to 35%. At the individual level, about 25% of all San Franciscans in the 2008 survey indicated that they did not speak English "very well", which is the third highest percentage in the state of California, and the 10<sup>th</sup> highest percentage of any county in the entire United States.

In response to this particular obstacle, San Francisco uses CDBG resources to provide language-appropriate services to linguistically and culturally isolated individuals and families, including translation services, legal services, vocational ESL instruction, information and referral, and case management. Services are provided through CDBG funding to neighborhood-based multi-service community centers.

Another action that will be taken will be granting those households displaced by Ellis Act evictions, owner move-ins, and former San Francisco Redevelopment Agency displacement first preference to any affordable housing under MOHCD's purview. These households were forcibly displaced from their homes so the San Francisco Board of Supervisors deemed them to have higher priority to be screened for eligibility for MOHCD's affordable housing stock. In order to qualify for this housing, these households must be certified by MOHCD that they meet specific displacement criteria, such as having lived in their residence for at least 10 years (or 5 years if they were seniors or disabled) prior to receiving an eviction notice under the State Ellis Act. MOHCD will also certify if a household was living in the Western Addition or Hunters Point area during the San Francisco Redevelopment Agency's large-scale displacement of residents from those areas under its 1960s urban renewal policies. Should these households be certified that they were displaced by an Ellis Act eviction or by the Redevelopment Agency and given a certificate of preference, then these households would be prioritized for eligibility screening for MOHCD's affordable housing. These certificate of preference holders must meet the housing's eligibility criteria, such as income and household size, for the housing they applied to.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

MOHCD funds the Healthy Homes and Lead-Based Paint Hazard Control program and works in a highly collaborative infrastructure of City agencies and non-profit organizations to address childhood lead poisoning, lead hazards, and other health conditions stemming from poor quality housing in low-income communities and to address the problem in dilapidated housing with its Code Enforcement Rehab Program. Fundamental to addressing lead hazards is the San Francisco Department of Public Health

code enforcement because they have the legislative authority to cite property owners with a notice of violation whenever there is visibly deteriorated paint in the exterior or interior of a pre-1978 building where children under six may be exposed to the lead hazard. These violations become direct referrals to MOHCD, which provides assistance for the assessment and remediation services of lead hazards in low-income tenant- and owner-occupied housing. The Office of Employment and Workforce Development provides other comprehensive lead abatement services through its workforce development lead abatement training program.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

San Francisco is perceived as a wealthy area with a median household income of \$118,400. Comparatively, the Insight Foundation's Self-Sufficiency Standard assesses San Francisco's family self-sufficiency earnings between \$77,600 and \$148,200, depending on the age of the family's children.

By the federal poverty standard, about 10.1% of San Franciscans live in poverty. In contrast, San Francisco Human Service Agency uses the 200% Federal Poverty Level (FPL) measure to determine public benefits eligibility. At this point-in-time, residents experiencing poverty by San Francisco's standards make five times less than the city's median income earners. San Franciscans would need to make approximately 400% FPL in order to achieve self-sufficiency salaries. By these income measures, approximately 40% of city residents are not economically self-sufficient according to the U.S. Census Bureau's 2016 1-Year American Community Survey.

According to Chief Economist, Ted Egan, between 1990 and 2010, the population living in Extremely Low / Very Low income households (those earning less than 50% of Area Median Income) has grown the most. Growth has also been seen in households earning over 150% of area median income, and, to a lesser extent, in those earning 120-150% of AMI. The low income population (50-80% of AMI) has seen very slight growth, and the moderate income population (80-120%) experienced a decline in absolute numbers.

The cost of housing in San Francisco exacerbates the wealth disparity. Local housing costs not only exceed the national average but, thanks to a housing market crash that affected San Francisco less than other places, the city has the most expensive housing in the region.

OEWD has implemented evidence-based sector academies and programs that provide access to employment opportunities for our priority populations, those most affected by wealth disparity. Our sectors – healthcare, construction, information and communications technology, and hospitality – were selected because of their high growth potential, entry-level employment opportunities, and more importantly, because of their pathways to self-sufficiency and economic security. OEWD's programming also includes services for more vulnerable populations, including justice-involved individuals, immigrants with limited English proficiency, immigrants with professional or specialized training, veterans, individuals with intellectual or developmental disability, individuals living with HIV/AIDS, and members of the LGBTQ+ community.

All San Franciscans deserve to live in safety and prosperity. But today, not all San Franciscans do. In truth, while we are one City, united in name and government, we remain separate communities. In neighborhoods with concentrated poverty, there is a San Francisco that is a community apart, separated

by geography, violence, and decades of neglect. Despite our \$11 billion two-year budget and an unprecedented decade of continuous growth, our city economy remains fragile while 10.1% of our residents live in poverty and 40% do not earn sufficiency wages.

San Francisco's unequal income distribution and skyrocketing housing prices could jeopardize the City's future competitiveness and overall economic stability. The role of government is to intervene where the market fails society's most vulnerable populations, the City's poorest residents. At the neighborhood level, the City's policy levers include investing public funds to counteract policies at other levels of government that disadvantage a geographic area, promote localized economic development, create jobs, and increase the provision of goods and services. Because most nonprofits lack the economies of scale to construct infrastructure, and private actors have little incentive to invest in reweaving the frayed social fabric, government through a strategic public-private partnership is uniquely positioned to create the required innovative infrastructure to eradicate poverty. This infrastructure facilitates novel policy development, the formation of equitable redevelopment, enhanced service access and social capital in areas of concentrated poverty.

The Center for American Progress' Task Force on Poverty recommended that poverty alleviation strategies includes the following four principles:

- Promote Decent Work: People should work and work should pay enough to ensure that workers and their families can avoid poverty, meet basic needs, and save for the future;
- Provide Opportunity for All: Children should grow up in conditions that maximize their opportunities for success; adults should have opportunities throughout their lives to connect to work, get more education, live in a good neighborhood, and move up in the workforce;
- Ensure Economic Security: People should not fall into poverty when they cannot work or work is unavailable, unstable, or pays so little that they cannot make ends meet; and
- Help People Build Wealth: Everyone should have the opportunity to build assets that allow them to weather periods of flux and volatility, and to have the resources that may be essential to advancement and upward mobility.

San Francisco's anti-poverty strategy embodies all of these guiding principles. Creating opportunity for socially and economically isolated San Franciscans requires a multifaceted and comprehensive approach.

### ***Smart Government***

Smart government starts with inter-agency collaboration and community-based partnerships. Across the City, innovative strategies have been developed to provide unprecedented opportunities for our residents. From healthcare to housing, environment to employment, San Francisco is at the forefront of developing and implementing best practices to make our city better for everyone. However, many of the residents in our most disconnected neighborhoods lack the resources they need to connect to those programs and strategies. Low educational attainment, safety concerns, inability to access capital, and the lack of a cohesive social fabric to support residents makes it difficult to reach even the first rungs of these ladders. Working together in four priority areas – homelessness, asset building/homeownership, employment and youth/education – City departments are developing “on-ramps” that give residents the skills and resources they need to take advantage of the City's innovations.

**“On-Ramp” Programs to Address City Goals**

| Policy area   | Homelessness   | Asset Building/Homeownership  | Employment  | Youth/Education  |
|---------------|--|---|---|--|
| Goal          | To end chronic homelessness  | Asset building for low- and moderate-income residents   | Living-wage jobs with opportunities for career advancement  | All students graduate high school and have the ability to go to college  |
| City strategy | <b>Housing First</b> is a successful program that places homeless individuals into permanent supportive housing with wrap around services                | <b>City’s First Time Homebuyers’ Program</b> helps low-income residents afford to own in San Francisco  | <b>Four Sectors</b> have been identified by OEWD as having high growth potential for our city. Job training and development programs are aligned around those sectors   | <b>SF Promise</b> guarantees college financial assistance for SF students who do well in school and graduate high school   |
| “On-Ramp”     | <b>Project Homeless Connect</b> reaches out to homeless individuals every other month and provides a one-stop shop of health and human services for them | <b>Bank on San Francisco</b> is an award winning national model program which allows families dependent on high-cost check-cashers to easily open a starter bank account with mainstream financial institutions<br><b>Financial Empowerment Center Initiative</b> is an inter-departmental program to support centers that will conduct financial triage, set goals, and establishes action plans in 5 service areas: money management, improved credit, decreased debt, safe and affordable banking relationships, and build savings | <b>Career Pathways that promote job mobility and advancement:</b> Creating career pathways that support the ability of residents and workers to attain the industry relevant/recognized skills employers are looking for is key to job mobility and advancement in the San Francisco labor market. Working in partnership with employers, the City will continue to implement industry-driven pathway approaches that cross learning at the K-12 and post-secondary levels. | <b>Promise Neighborhood</b> is a federal Department of Education-supported program that brings together City departments and community-based organizations to transform a low-income, largely immigrant neighborhood by linking family economic security with student academic achievement. It creates a comprehensive, integrated framework of evidence-based services that responds to urgent needs and builds |

| Policy area | Homelessness | Asset Building/Homeownership | Employment | Youth/Education  |
|-------------|--------------|------------------------------|------------|--|
|             |              |                              |            | <p>on the foundation of student, family, community, and school strengths and assets.</p> <p><b>The City's Family Resource Center Initiative</b> brings national and local best practices in parent education and family support to high need communities. This inter-departmental program has tracks for parents of new babies, preschoolers and young kids. It provides support for all parents so they can help each other in the knowledge that it "takes a village".</p> |

An on-ramp is only as good as the system to which it connects. In some cases, those systems are not working as well as they could. City departments are working together with community-based organizations to determine situations where existing systems need to be tweaked or overhauled to achieve their intended effect. A critical part is changing the way the system works. If we want these efforts to result in lasting change, we must move beyond the coordination efforts often associated with an initiative to true integration and a new system that lasts beyond the efforts of any group of individuals driving the initiative. To do that will require some changes in the infrastructure that support the programs and services offered by the City.

### Community Voice

Innovating means understanding problems and solutions at the ground level. The City must work alongside skilled and informed stakeholders that live in and know the neighborhoods and are able to work with us to pinpoint where systems are breaking down. These organized residents then hold everyone – the City, the nonprofit providers and their fellow residents themselves – accountable for measuring and achieving real results.

## Shared Data and Goals

The first fundamental change is to create a mechanism to better share data across City agencies. Sharing data is critical as it allows us to identify specific families in multiple systems of care, who require multiple interventions. Understanding the complete needs of an individual and family helps City programs provide a more customized set of services to those families, ensure those services are coordinated, and identify where there are gaps in services that need to be addressed. Residents will be able to provide informed consent to participate in data sharing.

## Sector Based Approach to Workforce Development

San Francisco has identified a sector, or industry-based approach to organize key aspects of its workforce development activities. Sector-based programs are skill-development that align training to meet the specific demands of growing or high demand industries. They incorporate case management, career counseling, and job search assistance for workers.

Sector strategies have emerged as a best practice within federal state and local policy. A report by Public/Private Ventures, *Targeting Industries, Training Workers and Improving Opportunities*, through a longitudinal random assign study found that sector strategies have produced the following results:

- Participants in skills-training programs had decreases in poverty, from 64 percent to 35 percent.
- Participants in skills-training programs accessed higher-quality jobs. The percentage of participants with health insurance available through their employers increased from 49 percent to 73 percent, while the percentage with paid sick leave increased from 35 percent to 58 percent.
- Many participants in skills-training programs obtained jobs in targeted sectors. Among advanced skills-training participants, these positions paid more than positions unrelated to training.
- Sectoral Employment Initiative participants believed the programs helped them achieve success in the labor market. Eighty-three percent of participants agreed that the training prepared them well for work in the targeted sector, and 78 percent said the program had improved their chances of getting a good job.
- Organizations using sectoral approaches other than or in addition to skills training demonstrated the potential to bring about systemic change. In very different contexts, through organizing and advocacy efforts or using leverage with industry contacts to negotiate with educational institutions, organizations either led or were involved in efforts that brought about significant changes to systems—changes that had the potential to benefit less-educated workers throughout the targeted sector.<sup>2</sup>

San Francisco's proven sector strategy for workforce development is rooted in detailed economic analysis and forecasting performed by both the San Francisco Office of Economic Analysis (OEA) and the California Employment Development Department (EDD).

The key characteristics of San Francisco's Sector-Based Approach include

- Identified four priority industries based upon employment growth, job accessibility to moderately skilled workers, career ladder opportunities, and providing self-sufficiency wages.
- Align skill development and occupational skills training to meet the workforce needs of these priority industries.

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<sup>2</sup> Roder, Anne; Clymer, Carol; Wyckoff, Laura; *Targeting Industries, Training Workers and Improving Opportunities*; Public Private Ventures 2010

- Identify intermediaries who can engage industries serve as a bridge to social service providers that work intensively with disadvantaged participants.
- Integrate intensive case management into skill development and job training programs
- Implement and enforce policies that generate employment opportunities for San Francisco workers
- Fund community-based organizations embedded in high-need areas for intervention

### ***Serious Collaboration***

The City will bring together public and philanthropic funding, tap into nonprofit expertise, and work with businesses and corporations to make sure that opportunity is accessible for all people in our communities and that every community can fully contribute its strengths and unique culture to our collective prosperity.

### **Nonprofit Collaboration**

The City cannot do this work alone. There are hundreds of nonprofit organizations that provide critical services, reach out to residents and advocate for change. Without these organizations the social service delivery system simply will not work. However, through surveys and focus groups, we heard from residents that the quality of services was uneven. We also heard from nonprofits themselves that they lacked access to the kind of training and capacity building they believed they needed in order to reach their full potential. The City is working with community-based organizations (CBOs) through a number of capacity building City initiatives to develop new capacity building supports and deeper partnerships. This include the Capacity Building Project within the City's Controller's Office; MOHCD's capacity building programs; the Department of Children, Youth and their Family's capacity building programs; and the newly created Nonprofit Sector Initiative within the Office of Economic and Workforce Development.

### **Private Investment**

Reducing poverty is a major transformation that the public sector cannot do alone. There is an important role for philanthropy and the private sector to play in its implementation. The vast majority of new job creation will occur in the private sector.

The City sees foundations playing several roles:

- Providing expert advice
- Jointly funding critical enabling elements of the strategy
- Aligning other funding with the strategy
- Providing support for the strategy in the San Francisco public debate
- Helping identify and raise other philanthropic support

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. Lack of organizational capacity of non-profits is another gap in institutional

structure. In response, the City is engaged in an ongoing effort to work with non-profits in organizational and programmatic capacity building to improve the effectiveness and efficiency of service delivery.

It is the City's policy to coordinate community development and housing activities among its departments. Because this work involves many City departments, coordination and information sharing across the various departments are challenges. City staff meets on a regular and as-needed basis with colleagues from other City departments to overcome gaps in institutional structure. For example, MOHCD participates in a regular working group focused on the issues of nonprofit displacement partnering with community organizations, the Office of Economic and Workforce Development, and the San Francisco Arts Commission. Another example is the Alignment Committee, which was created in 2014 to undertake long and short-term planning for the City's workforce development programs, to set goals and priorities for these programs, to coordinate workforce development activities among City departments, and to monitor their effectiveness. In the coming months, the Alignment Committee will engage with stakeholders from throughout San Francisco to refine this plan into a comprehensive strategy for City workforce development services and investments. Among other stakeholders, the Alignment Committee will hear from jobseekers, employers, community based organizations, labor, and education and training partners.

In addition, staff of the Mayor's Office of Housing and Community Development and the Office of Economic and Workforce Development uses the Consolidated Plan/Action Plan development process as an opportunity to engage other departments in a dialogue about the current developments and priorities. This dialogue aids the City in being more strategic in the investment of Consolidated Plan dollars.

### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The Director of MOHCD meets on a weekly basis with the Director of Planning, the Director of the Building Inspection, the Executive Director of the Office of Community Investment and Infrastructure, the Mayor's Senior Advisor on Housing, staff from the Mayor's Budget Office, and the Director of Development for the Office of Economic and Workforce Development to discuss affordable and market-rate housing development issues citywide.

The City's HOPE SF initiative, focusing on the revitalization of four selected public housing sites at Hunters View, Alice Griffith, Sunnysdale, and Potrero Terrace/Annex, brings together a bi-monthly Leadership Team consisting of deputy-level City staff representing health, human services, children and youth, workforce development, public housing, community development, affordable housing, and private philanthropy.

Affordable housing developers in San Francisco have formed a council that meets on a monthly basis to assist in the coordinated development of affordable housing throughout the City. Staff from MOHCD participates in these monthly meetings to provide a two-way channel of communication between these community based organizations and the City representatives who are responsible for overseeing City-financed affordable housing.



The City agencies also coordinate in the decision-making at the project level on affordable housing developments in the City, including at the level of individual project funding decisions. The Citywide Affordable Housing Loan Committee makes funding recommendations to the Mayor for affordable housing development throughout the City or to the OCII Commission for affordable housing under their jurisdiction. Committee Members consist of the directors or the director's representative from the Mayor's Office of Housing and Community Development, Department of Homelessness and Supportive Housing, and the Office of Community Investment and Infrastructure as successor to the San Francisco Redevelopment Agency (OCII). MOHCD also works closely with OCII and the Department of Homelessness and Supportive Housing to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis to seek applications for particular types of developments. NOFAs are generally issued for projects to serve specific populations (family renters, single adults, seniors, people requiring supportive services, etc.), while RFPs are generally issued for specific development sites. Staff develops funding and general policy recommendations to the Loan Committee.

Staff from MOHCD, OCII, the Department of Homelessness and Supportive Housing also meet on a bi-monthly basis to coordinate the development and operation of the City's permanent supportive housing pipeline and portfolio. This bi-monthly convening provides a regular forum to discuss issues of services coordination, policy, new initiatives, funding opportunities, and emerging needs specific for permanent supportive housing funded by these departments.

The Mayor's Office of Housing and Community Development also is a member of the Long Term Care Coordinating Council (LTCCC). This body is charged to: (1) advise, implement, and monitor community-based long term care planning in San Francisco; and (2) facilitate the improved coordination of home, community-based, and institutional services for older adults and adults with disabilities. It is the single body in San Francisco that evaluates all issues related to improving community-based long-term care and supportive services. The LTCCC has 41 membership slots. Membership categories were created to ensure representation from a variety of consumers, advocates, and service providers (non-profit and public). The Mayor appoints people to fill 32 slots, which represent non-profit service provider organizations, consumers, and advocates. The additional 9 slots represent City and County departments including: Human Services, Aging and Adult Services, Public Health (two slots), Mayor's Office on Disability, Mayor's Office of Housing, San Francisco Housing Authority, and the Municipal Railway, plus one non-voting slot to enable representation of the Mayor's Office. The LTCCC evaluates how service delivery systems interact to serve people, and recommends ways to improve service coordination and system interaction. Workgroups responsible for carrying out the activities in the plan provide periodic progress reports through presentations to the LTCCC.

MOHCD also coordinates its HOPWA housing activities closely with the San Francisco Housing Authority, in particular when a HOPWA subsidized unit is also supported by a project-based Section 8 voucher.

### **Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

MOHCD has worked on various initiatives to address the impediments identified in the City's Analysis of Impediments to Fair Housing Choice report, including addressing the Impediments to Affordable Housing Development, Impediments to Utilization of Assisted Housing Programs, and Impediments Facing People With a Criminal Record. MOHCD has focused its efforts on increasing affordable housing

production through site placement, working with other city agencies to remove regulatory barriers, and creating new financing sources all in order to increase the production of affordable housing as discussed above. In an attempt to overcome the impediment of utilizing assisted housing programs, MOHCD is developing a centralized online housing notification and application system called DAHLIA. This will centralize how people learn about affordable housing opportunities. It will also simplify and centralize how people apply to those housing opportunities. Additionally MOHCD continued to work closely with the Human Rights Commission to implement San Francisco's Fair Chance Ordinance in all City-assisted affordable housing in order to address the impediment facing people with a criminal record. The Fair Chance Ordinance requires that affordable housing providers must first screen housing applicants for all other resident selection criteria before reviewing an applicants criminal record.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

### **Monitoring for Community Development Activities**

#### Managing Grants and Loans

In program year 2018-2019, the Community Development Division of MOHCD administered CDBG public facility, non-workforce development public service and organizational planning/capacity building activities; and HOPWA rental assistance and supportive services programs. MOHCD's Housing Division administered the housing activities of the CDBG and HOPWA programs; and all HOME activities. The Office of Economic and Workforce Development (OEWD) administered CDBG economic development and workforce development activities. The Department of Homelessness and Supportive Housing administered all but one of the ESG activities; the remaining ESG activity was administered by MOHCD.

Activities under the CDBG, ESG and HOPWA community development programs were provided primarily through grant agreements with community-based non-profit organizations which provide a range of services, including legal, job training and placement, case management, information and referral, technical assistance to small businesses and micro-enterprises, homeless, homeless prevention and housing services.

MOHCD and OEWD provided fiscal and programmatic monitoring of each project that received CDBG, ESG and/or HOPWA funds. Monitoring included both internal and on-site reviews. In addition, MOHCD monitored construction projects for labor standards compliance related to the Davis-Bacon regulations. MOHCD also monitored for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act. Fair Housing, EEO and Local Business Enterprise (LBE) contracting is monitored by the City's Contract Monitoring Division.

Since program year 2006-2007, MOHCD has been part of the steering committee for the City's Joint Fiscal and Compliance Monitoring Task Force, which serves to consolidate fiscal and compliance monitoring among various City departments. This consolidation effort increases communication among city departments, reduces multiple fiscal and compliance site visits to a single joint site visit or self-assessment, and decreases the administrative burden on both non-profit entities and City departments.

#### For CDBG, ESG and HOPWA Grants

Each agency receiving a CDBG, ESG and/or HOPWA grant entered into a grant agreement which stipulates the conditions upon which the grant was awarded, the performance outputs and program outcomes to be met, and the budget. Regular program performance reports were required of grant recipients, along with financial reports. Program site visits were conducted to determine client eligibility, compliance with Federal and local requirements and program progress. Since most CDBG Public Services grants qualified as limited clientele activities, recipient organizations had to demonstrate that they were verifying income eligibility for their clients to MOHCD and OEWD grant coordinators/community builders at site visits.

For each grant, a MOHCD/OEWD grant coordinator/community builder was responsible for providing technical assistance, reviewing progress reports, conducting on-site visits when appropriate, and evaluating performance outputs and program outcomes. The grant coordinator/community builder was also responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with regulations and accounting policies. In 201-19, MOHCD continued to dedicate a full-time staff person to focus exclusively on fiscal and compliance monitoring for all of its federally-funded grants.

#### For CDBG-Assisted Business Loans

Each loan recipient was required to enter into an agreement that stipulates the loan conditions and repayment schedule. The borrower was required to comply with a first source hiring agreement covering all jobs to be created as a condition of the loan.

#### Capacity Building for MOHCD/OEWD Staff and Delegate Agencies

In 2018-2019, MOHCD and OEWD continued to invest in the training of its staff to build internal capacity so that MOHCD and OEWD could better assist its delegate agencies on both organizational and programmatic development. Organizational capacity building needs of delegate agencies include financial management, human resource management, technical assistance with compliance with federal and local regulations, Board of Directors development and program evaluation. MOHCD and OEWD collaborated on aligning requests for proposals to minimize administrative burden for delegate agencies.

During the program year, MOHCD and OEWD staff worked closely with the Controller's Office and other City departments in assisting grantees to build internal capacity and to ensure compliance with all city, state and federal requirements.

### **Monitoring for Housing Activities**

#### Single Family (Owner-Occupied) Properties

MOHCD monitored 457 single-family owner-occupied MOHCD-funded properties in 18/19 to ensure ongoing compliance with the program requirements and to ensure that owners of MOHCD-assisted owner occupied properties continue to reside in the property; that they retain title to the property; and that property taxes are current. MOHCD continues to monitor all owner-occupied properties to ensure compliance with regulations and standards of the City's housing programs. In 2018-2019, MOHCD referred 9 non-program compliant homeowners to the City Attorney's Office for the collection of over \$4 million dollars in legal settlements from these homeowners.

#### Multifamily Properties

MOHCD monitored the compliance of 351 City-assisted multifamily rental projects, including 128 CDBG- and HOME-funded rental housing projects to assure compliance with program requirements. Monitoring activities included review of: (1) tenant income and rent schedules; (2) management and maintenance reports; and (3) income and expense statements, including financial statements and use of program income. MOHCD continues to work with rental property owners and their property management agents to ensure ongoing compliance with tenant income and rent restrictions as well as HUD housing quality standards and local code.

The multi-family monitoring encompassed a wide range of housing types, including family and senior housing; housing for people with special needs; housing for people with AIDS/HIV; permanent housing

for the homeless and those at risk of becoming homeless; and transitional housing for homeless families and individuals.

In 2018-2019, MOHCD inspected 15 HOME- funded properties.

| Project Name                     | Building Number | Street       | Sponsor   | No. of Units | Inspection Date |
|----------------------------------|-----------------|--------------|---|--------------|-----------------|
| Bishop Swing Community House     | 275             | 10th         | Episcopal Community Services                      | 135          | 5/1/2019        |
| International Hotel              | 848             | Kearny       | Chinatown Community Development Center            | 105          | 5/8/2019        |
| Arnett Watson Apartments         | 650             | Eddy         | Community Housing Partnership                     | 83           | 5/16/2019       |
| Mosaica Family Apartments        | 680             | Florida      | Tenderloin Neighborhood Development Corporation   | 93           | 5/20/2019       |
| Buena Vista Terrace              | 1250            | Haight       | Tenderloin Neighborhood Development Corporation   | 40           | 5/22/2019       |
| Casa Quezada                     | 35              | Woodward     | Dolores Street Community Services                 | 52           | 5/23/2019       |
| La Playa Apartments              | 770             | La Playa     | Progress Foundation                               | 14           | 5/24/2019       |
| Hunters View (Phase 1)           | 112             | Middle Point | John Stewart Company / Ridgepoint / Devine & Gong | 107          | 5/29/2019       |
| Veterans Commons                 | 150             | Otis         | Swords To Plowshares / CCDC                       | 76           | 5/30/2019       |
| Broadway Sansome Family Housing  | 235 - 295       | Broadway     | Chinatown Community Development Center            | 75           | 6/5/2019        |
| 990 Polk                         | 990             | Polk         | Tenderloin Neighborhood Development Corporation   | 110          | 6/6/2019        |
| Crocker Amazon Senior Apartments | 5199            | Mission      | Bernal Heights Neighborhood Center                | 37           | 6/19/2019       |
| St. Peter's Place                | 420             | 29th         | Bernal Heights Neighborhood Center                | 20           | 6/21/2019       |
| Ritz Hotel                       | 216             | Eddy         | Tenderloin Neighborhood Development Corporation   | 89           | 6/25/2019       |
| 149 Mason Street Apartments      | 149             | Mason        | Glide   | 56           | 6/26/2019       |

## **Citizen Participation Plan 91.105(d); 91.115(d)**

### **Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The Draft 2018-2019 CAPER was available to the public for review and comment between September 6, 2019 and September 20, 2019. The City published a notice in the San Francisco Examiner on August 30 and September 11, 2019 informing the public of the availability of the draft document for review and comment. The public had access to a hard copy of the document at the Main Branch of the Public Library and at the Mayor's Office of Housing and Community Development. An electronic copy of the draft document was posted on MOHCD's website.

No comments were received regarding the draft document.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

No changes.

|  |    |
|--|----|
| <b>Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?</b> | No |
|--|----|

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## CR-50 - HOME 91.520(d)

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

**Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.**

In 2018-2019, MOHCD inspected 15 HOME- funded properties. Please see CR-40 for a specific list of HOME-funded properties inspected.

MOHCD designates all units as HOME-assisted units in any project that receives HOME funding.

MOHCD requires the owner of each HOME-assisted project to submit a signed certification annually that includes the following statements:

|   |
|---|
| The project has met affordability and other leasing provisions set forth in the funding agreement/s entered into with CCSF during the entire reporting period. As of the end date of the reporting period, _____ units ( <i>supply exact number</i> ) were occupied or held vacant and available for rental by low-income tenants meeting the income qualifications pursuant to the funding agreement/s entered into with CCSF. |
|---|

|   |
|---|
| The undersigned has obtained a tenant income certification and/or third party documentation to support that certification from each tenant household occupying a unit restricted to occupancy by income-qualified tenants. All income certifications are maintained onsite with respect to each qualified tenant who resides in a unit or resided therein during the immediately preceding business year. |
|---|

|  |
|--|
| The total charges for rent and a utility allowance to each income-qualified tenant in a restricted unit do not exceed the maximum rent specified in the funding agreement/s entered into with CCSF as adjusted by the most recent HUD income and rent figures, which have been taken from the figures that are supplied by MOHCD on its website. |
|--|

## **Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)**

MOHCD continues to rigorously review the affirmative marketing efforts of all of its borrowers at initial marketing and when developers open their wait lists. Monitoring marketing efforts continued to improve greatly and became even more efficient in 2018-2019 with MOHCD expanding its online application and listing system called Database of Affordable Housing Listings and Applications (DAHLIA) for new rental opportunities and the replenishment of waitlists for existing affordable housing.



**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

MOHCD did not commit any HOME Program Income in Fiscal Year 2018-2019 and did not have any HOME Program-funded projects in Fiscal Year 2017-2018.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety and ultimately the long-term livability of the properties. In 2018-2019 MOHCD completed the rehabilitation of three projects that responded to a NOFA MOHCD issued in Fiscal Year 2016-2017 to fund capital repairs in existing non-profit owned rental housing with priority for emergency repairs needed to address items that present an immediate threat to the health, safety, and/or quality of life of the tenants. Evaluation of the NOFA applications also included an evaluation of whether the project could also be funded with outside sources such as Low Income Housing Tax Credits in order to address the overwhelming demand for the NOFA funding.

## CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

| <b>Number of Households Served Through:</b>   | <b>One-year Goal</b> | <b>Actual</b> |
|---|----------------------|---------------|
| Short-term rent, mortgage, and utility assistance payments  | 90                   | 87            |
| Tenant-based rental assistance  | 207                  | 198           |
| Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds | 22                   | 20            |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds    | 230                  | 228           |
| <b>Total</b>  | <b>549</b>           | <b>533</b>    |

**Table 14 – HOPWA Number of Households Served**

### Narrative

San Francisco's Mayor's Office of Housing and Community Development (MOHCD) is the lead agency to apply for, accept and expend HOPWA funds on behalf of the San Francisco EMSA, which includes the county of San Mateo.

For both the Five-Year Consolidated Plan and the 2018-2019 annual performance periods, HOPWA program goals and objectives were substantially met as evidenced by maximum occupancy of capital projects and rental assistance programs, service utilization, and program stability. HOPWA funds were disbursed and utilized in a timely way.

While no real barriers impacted overall HOPWA Program delivery or success, the exorbitant cost of living and inflated San Francisco housing market continually provided barriers, such as longer and more competitive housing searches, for HOPWA tenants. San Francisco's FMR was increased substantially based on a regional rent study whose findings were accepted by HUD, which may result in a significant number of landlords asking for an increase in rent and further depleting our limited HOPWA funds that support long-term rent subsidies. On-going State and City cuts to psychosocial and medical services raised expenses for HOPWA tenants, making basic survival for those on fixed incomes increasingly challenging. HOPWA subsidy amounts increased over time due to the fluctuating rental market.

The HOPWA Program is effectively meeting the local needs of the AIDS housing community to the extent that funding has allowed. MOHCD hired a programs manager to provide day-to-day oversight of HIV programs to ensure effective service delivery and technical assistance. MOHCD continues to be very involved with HOPWA contractors to get mutual feedback and collaboration regarding any changing needs or program improvements that need to be made.

For fiscal year 2018-2019, MOHCD entered into an inter-governmental fiscal agreement with the San Mateo County AIDS Program which determines priorities for funding, selects project sponsors, administers the HOPWA funds, and ensures that all HOPWA regulations have been satisfied for their jurisdiction.

Funding for 2018-2019 is summarized as follows:

| County                     | Funding Per Action Plan | FY 18-19 Expenditures |
|----------------------------|-------------------------|-----------------------|
| San Francisco              | \$6,499,485             | \$6,277,823           |
| San Mateo                  | \$712,763               | \$712,763             |
| Total – San Francisco EMSA | \$7,212,248             | \$6,990,586           |

The following sections (by county) provide an overview of the grantee and community, annual performance under the Action Plan, and barriers and trends as required under Part 1, Sections 5a through 5c, of the HOPWA CAPER Measuring Performances Outcomes. All required charts and certifications are located at Appendix B.

### **San Francisco Priorities, Allocations and Accomplishments**

In 2014, MOHCD estimated almost 78% of PLWHA were at-risk of experiencing homelessness, based on being low-income and not receiving any housing supports. The U.S. Department of Housing and Urban Development (HUD) estimates that, in 2017, 2,280 individuals in California were simultaneously living with HIV/AIDS and experiencing homelessness. Ensuring HIV/AIDS households are able to navigate housing resources and secure housing is critical to preventing homelessness for the PLWHA community.

Due to the nature of transmission, the conditions of homelessness can create further spread of HIV. According to data from Ward 86, the largest clinic in San Francisco serving PLWHA, nearly a third of the 2,600 patients who visit the clinic are extremely impacted by housing instability. In 2017, 14% of the new HIV diagnoses in San Francisco were for individuals experiencing homelessness. According to San Francisco's Department of Public Health (SFPDH), the rates of viral suppression are far lower for individuals with HIV who are also experiencing homelessness.

Community input was an integral part of the strategic planning process; In a series of focus groups conducted by MOHCD, PLWHA and HIV/AIDS service providers pointed out several characteristics that can improve the housing environments of PLWHA. These include safety, quiet and personal outdoor space, having a liaison between building management and tenants, and management being respectful and knowledgeable about HIV/AIDS.

Several notable trends remain important implications for addressing the housing needs of individuals living with HIV and AIDS in San Francisco.

- Housing in San Francisco has become increasingly expensive, exceeding the values established by HUD's Fair Market Rents (FMR) and making it difficult for subsidy programs to be implemented effectively.
- Of the almost 16,000 individuals living with HIV/AIDS in San Francisco, nearly two-thirds are age 50 and above, and 22% are age 60 and above.

- Persons with HIV/AIDS are living longer and have more stable health status due to antiretroviral therapy.

Some key insights emerging from the unmet needs analysis include the following:

- Among HIV+ homeless individuals, the estimates are highest for subpopulations with co-occurring disorders, disabling HIV/AIDS, and chronic homelessness. Comparing and contrasting these subpopulations reveals that a higher proportion of individuals experience co-occurring disorders than either disabling HIV/AIDS or chronic homelessness. Close to half, 44.2%<sup>3</sup>, of all HIV+ homeless individuals also negotiate co-occurring disorders (defined as mental health and/or substance use addiction co-morbidities).
- Among HIV+ individuals at-risk for being homeless, estimates are highest for seniors and those not receiving care. Current and future support services should tailor their efforts to meet the needs of these subpopulations, and expanding the supportive housing services available would be one mean of doing so.

Examining the time trends of financial support available for HIV/AIDS housing services suggests a discouraging outlook. Ryan White CARE and General Fund support have remained approximately the same since 2007. Given inflation, significant increases in housing costs and increasing costs of service delivery over time, plateaus in funding effectively amount to fewer resources available for HIV/AIDS housing. Support from HOPWA has over time and HOPWA funding in 2019 is now less than that available in 2007, although costs have increased in every area of housing over the past 10 years.

Looking forward, a new HOPWA funding formula has been signed into law as a result of the Housing Opportunity Through Modernization Act of 2016 that was signed into law on July 29, 2016. This new formula is based in part on the number persons living with HIV/AIDS rather than cumulative AIDS cases, and incorporates local housing costs and poverty rates into the formula. The combination of these factors will negatively impact San Francisco's allocation significantly. The projection released by HUD in August, 2017 indicated that this new formula could result in a reduction in HOPWA funding to San Francisco of as much as \$1.3 million by 2022. The impact of this formula change in San Francisco has the potential to further reduce the number of HOPWA funded subsidies as well as reductions in capital.

The strategic planning process also focused on system improvements to make the current array of programs and services more responsive to client needs and the current housing market. System change discussions focused on:

- Matching clients with the best housing program to meet their need.
- Developing a more agile system to respond to clients' changing housing and health needs, as well as other changes to their situations (e.g. income changes).
- Ensuring that the array of housing programs more proportionally matches the needs of the current HIV+ population.

Since the creation of the initial Five-Year Plan, the annual HOPWA budget has been developed in consultation with DPH's HIV Health Services Office and the Planning Council. The FY 2018-2019 annual budget was presented to the public through the MOHCD website, at a public hearing for citizens and consumers, and before San Francisco's Board of Supervisors prior to final approval.

The FY 2018-2019 Action Plan anticipated \$6,499,485 in HOPWA funding from annual formula allocation of \$6,449,485 and program income of \$50,000. Expenditures during FY 18-19 totaled \$6,277,823 of which \$5,716,687 was funded from annual formula funds and \$561,136 from program income received during FY 2018-2019.

|   | Funding Per<br>Action Plan | FY 18-19<br>Expenditures |
|---|----------------------------|--------------------------|
| Capital Projects                        | \$218,004                  | \$196,471                |
| Rental Assistance Program               | \$2,128,175                | \$1,997,774              |
| Supportive Services and Operating Costs | \$3,861,821                | \$3,814,560              |
| Housing Information/Referral Services   | \$98,000                   | \$119,103                |
| Grantee Administrative Expenses         | \$193,485                  | \$149,915                |
| Total                                   | \$6,499,485                | \$6,277,823              |

The priorities and objectives of the HOPWA program as reflected in the 2018-19 Action Plan included:

1. Rental Assistance Program (198 tenant based rental assistance subsidies)

During 2018-2019, \$2.0 million was spent on rental assistance (32% of total expenditures). The program provided monthly rental subsidies and housing advocacy services to 198 households during FY 2018-19. This program was also supplemented with \$1.3 million in San Francisco General Funds during the fiscal year. In addition, case management services and employment assistance/training were provided to 83 clients through the Second Start Program. Partial rent subsidies for the 83 households were funded by a separate HOPWA Competitive Grant. As a result of these programs, 99% of households assisted were in stable housing in 2018-2019.

The cost per unit for tenant based rental assistance (TBRA) continues to be above the national average for this category. This is mainly due to very high housing costs in San Francisco.

2. Services and operating subsidies for five licensed residential care facilities for people with HIV/AIDS and two other facilities for people with HIV/AIDS (192 units—181 in permanent housing facilities and 11 in transitional short-term housing facilities with 233 residents served).

During 2018-2019, \$3.8 million was spent on supportive services and operating subsidies at these 7 facilities (61% of total expenditures) with 233 unduplicated residents assisted. All residents are required to have an income below HUD's very low-income standard—50% of Area Median Income (AMI). During 2018-19, 230 of the 233 assisted (98.7%) were below HUD's extremely low-income standard—30% of AMI. During the program year, 208 of the residents assisted (89%) remained in stable housing, 6 residents (3%) exited to temporary housing with reduced risk of homelessness, 15 residents (6%) died during the program year and 4 residents (2%) exited to an unstable situation.

Case managers at the programs coordinate care for residents ensuring maximum usage of available resources. HOPWA provides the largest percentage of funding to these projects, covering supportive services (including nursing care) and a portion of operating expenses. Funding for these programs and facilities are supplemented with federal Ryan White funds, Section 8 project-based vouchers, project sponsor contributions, and private sector funding including grants and donations.

### 3. Capital Projects:

During FY 2018-2019, \$196,471 was spent on five capital improvement projects approved in prior years. Two projects were completed (15 residents) and the other three projects are in progress with completion projected in the next two years. There are three other capital improvement projects which have been approved for funding through the Request for Proposal (RFP) process, but not yet started.

All HOPWA activities are targeted to very low-income persons living with HIV/AIDS. Every effort is made to ensure that ethnic and gender diversity is achieved during the selection of eligible clients. Each applicant is required to complete a comprehensive eligibility intake to verify medical diagnosis, income level, and place of residency. Project sponsors are required to provide program evaluation reports on an annual basis.

The HIV Housing Referral List (HHRL), a waitlist managed by the SF Department of Public Health, served persons with HIV/AIDS for programs including HOPWA's Housing Subsidy Assistance Services. HHRL has been closed to new applicants, but in the fall of 2017, a new housing access placement program, called "Plus Housing" was created as part of MOHCD's new affordable housing data portal, Database for Affordable Housing Listings, Information, and Applications (DAHLIA). Since its creation the Plus Housing access placement program has provided a waitlist in which HIV positive households are able to request assistance obtaining a HOPWA subsidized unit as well as a HOPWA full or partial subsidy.

Projects selected to receive HOPWA funding are required to provide supportive services and to demonstrate the ability to access community-based HIV services, such as those funded under the Ryan White CARE Act and other public and private sources.

The following barriers were encountered during the program year:

- |   |  |  |  |
|---|--|--|--|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning                      | <input checked="" type="checkbox"/> Housing Availability | <input checked="" type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality   | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility                     | <input type="checkbox"/> Technical Assistance or Training                    |
| <input checked="" type="checkbox"/> Supportive Services   | <input checked="" type="checkbox"/> Credit History     | <input checked="" type="checkbox"/> Rental History       | <input checked="" type="checkbox"/> Criminal Justice History                 |
| <input checked="" type="checkbox"/> Housing Affordability | <input type="checkbox"/> Other, please explain further |  |  |

HOPWA/HUD Regulations: Since the full housing needs of very low income people living with HIV/AIDS have never been fully met with HOPWA funds, increased HOPWA formula funds would best serve the community. In San Francisco, primarily due to access and adherence to anti-retrovirals, there are more people living with HIV/AIDS every year, meaning that there are more people who need housing assistance provided by HOPWA funds each year. It is very difficult to sustain our current programs, let alone meet the increasing need within the current and recent HOPWA funding allocations. Additional HOPWA funding is needed for capital improvements, repairs of existing projects, and for rental subsidies that are lost over time to attrition due to rising costs. Due to the recent decline in HOPWA funding, San Francisco's ability to provide support for capital improvements will come at the cost of direct services to individuals, a reduction in rental subsidies, and/or a reduction to operating cost support of residential facilities. The flexibility to use a portion of HOPWA formula funds for shallow rent subsidy programs would allow the HOPWA program in San Francisco to lose fewer rental subsidies to attrition over time.

Supportive Services: Long-term residential programs often struggle with the need to provide ongoing mental health support services to long-time survivors with intensive mental health needs. Because these mental health needs often exceed the capacity of existing supportive services offered in these

facilities, providers often struggle to balance the needs of the individual who may be struggling with mental and behavioral issues, and the needs of the other facility residents who may have difficulty dealing with the resident as he or she works through their complicated issues. Substance abuse treatment has also been a supportive service area in which providers have asked for more assistance.

Housing Affordability and Availability: Securing subsidies to remain in housing is a key solution to achieving healthy outcomes for PLWHA. In San Francisco, non-payment of rent is the leading cause of eviction. The aforementioned stigma and cost associated with HIV/AIDS care and treatment can create situations that interrupt the ability to pay a fixed rent. A 2012 analysis conducted by the Centers for Disease Control and Prevention found that housing status is the strongest predictor of HIV/AIDS health outcomes. Preserving the housing of PLWHA is a fundamental support to ensure positive health outcomes.

Multiple Diagnoses: The overwhelming majority of HOPWA-served people are multiply diagnosed with substance abuse and/or mental health issues. For those living in or seeking independent subsidized housing, these issues can be barriers to finding and maintaining appropriate housing. While services are available at all HOPWA-funded housing programs, participants must be able to locate housing to participate. For those living in supportive HOPWA-funded housing, mental health and substance abuse issues can make living within a community more difficult for those affected by these issues and others living at the sites. HOPWA-funded housing programs do an excellent job in providing services to people who are multiply diagnosed, but these issues can still present barriers to people as they try to live within a supportive community or the greater community.

Long Term Survivor Health Issues: Though retroviral medications continue to sustain and enhance the lives of people living with AIDS, AIDS-related health issues, such as the high prevalence of Hepatitis C and cancers, such as lymphoma, continue to make living with AIDS an unpredictable medical experience. These health issues and the fear and anxiety regarding possible loss of benefits in returning to work continue to be barriers for those already very disabled with AIDs to be able to increase their incomes. Most recently, individuals are beginning to outlive their long-term disability insurance policies, putting their housing status at risk because of the imminent loss of income.

Credit, Rental, and Criminal Justice History: Credit, rental, and criminal justice history can be a barrier for many HOPWA-eligible people, particularly those who are seeking independent housing. As was previously mentioned, San Francisco's rental housing market is extremely competitive, so prospective landlords can be highly selective when choosing tenants. Often HOPWA-eligible people without stellar rental histories have difficulty finding housing even once they have received a rental subsidy.

Fair Market Rents: San Francisco is one of the most expensive and competitive rental housing markets in the country. This further limits the pool of housing available to people who have received HOPWA subsidies. Appropriate increases to FMR's should also be considered when determining the amount of HOPWA funding available to an area.

#### Program Contact

Mayor's Office of Housing and Community Development – Manuel S. Vasquez, HIV Housing Programs Manager

***San Mateo Priorities, Allocations and Accomplishments***

San Mateo County's share of HOPWA funding for FY 2018-19 totaled \$712,763 and was fully expended during the fiscal year.

| <b><i>Categories</i></b>           | <b>Funding Per<br/>Action Plan</b> | <b>FY 18-19<br/>Expenditures</b> |
|------------------------------------|------------------------------------|----------------------------------|
| Rental Assistance Program          | \$604,711                          | \$605,037                        |
| Supportive Services                | \$65,373                           | \$65,373                         |
| Project Sponsor Administrative Exp | \$42,679                           | \$42,353                         |
| Total                              | \$712,763                          | \$712,763                        |

From the total amount of the award, \$647,390 or 90.8% was utilized to provide housing services including, short-term rent, mortgage, emergency financial assistance, move-in costs, housing information and related project sponsor administrative expenses. \$65,373 or 9.2% of funding was used to provide case management services.

Housing affordability has turned out to be a long-term challenge for residents of San Mateo County. Housing affordability in the County continues to decline every year, while market average rents continue to climb higher and higher. According to September 2018 reports from Apartmentlist.com, San Mateo's median rent for a single bedroom unit was \$3,540 and for two bedrooms was \$4,450. This is a 2.5% increase from the previous year. Policymakers, state and county legislators have been trying to come up with legislation to help alleviate the housing crisis. Some proposed bills to help finance affordable housing may eventually help, but at the present time our clients are not getting a lot a relief. According to a recent study by the National Low Income Housing Coalition (NLIHC), a "fair-market" one-bedroom rate of \$2,500 rent would require at least an annual income of \$99,960 or an hourly rate of \$48.06. These amounts are too high for clients of the program to be able to afford; the difficulty of clients finding employment in general further increases the challenges of affordable housing. In the past few years, the Housing Authority and some shelters had arrangements/contracts for some units of affordable housing. The number of those units has also decreased due to the demand from the population at large, leaving our clients with even less choices. The effect of the high cost of housing has also affected the price of inexpensive hotels/motels, which are also having a higher demand and are able to increase their prices. All of these factors have had a negative impact on clients of the program. They are having to wait longer for the few housing options available, having to pay more from their disposable income for their housing, sometimes travel farther away to their medical appointments, and some have decided to move to other counties where housing has not been impacted as hard as the bay area and San Mateo County.

**A. Rental Assistance Program:**

87 households were assisted during this fiscal year with short-term/emergency rental assistance and 5 of these households also received housing placement services. The 2018-19 Action Plan anticipated that 90 households would be served during the fiscal year. Also, 149 households received housing information services during the year.

97% of clients reported that the assistance received from contractor helped them maintain or improve their quality of life.



100% of all clients who responded to an in-house client satisfaction survey indicated satisfaction with the housing services received from contractor.

#### B. Supportive Services:

For the 2018-19 Action Plan, Supportive Services/Medical Case management projected that 180 persons would receive case management services. 279 individuals received case management for need assessments, information and referrals and comprehensive case management, including treatment adherence and community based services aimed to increase their access to care, improve their opportunities of achieving a more stable living environment, and reduce their risk of becoming homeless.

62% of the clients reported that the support services provided by the benefits counselor improved their access to medical care with 36% stating they did not know. 49% said the support services they received at the clinic reduced their risk of homelessness with 38% stating they did not know.

#### Barriers and Trends

The following barriers were encountered during the program year:

- |   |   |  |   |
|---|---|--|---|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning                                 | <input checked="" type="checkbox"/> Housing Availability | <input type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality   | <input checked="" type="checkbox"/> Multiple Diagnoses            | <input type="checkbox"/> Eligibility                     | <input type="checkbox"/> Technical Assistance or Training         |
| <input type="checkbox"/> Supportive Services              | <input checked="" type="checkbox"/> Credit History                | <input checked="" type="checkbox"/> Rental History       | <input checked="" type="checkbox"/> Criminal Justice History      |
| <input checked="" type="checkbox"/> Housing Affordability | <input checked="" type="checkbox"/> Other, please explain further |  |   |

HOPWA/HUD Regulations: HOPWA regulations limit service to 21 weeks per year. This isn't always practical as it can take more time than that for clients to make progress toward stability. For example, it regularly takes 6 months to receive a response to a Social Security Disability application and clients rarely have enough income to pay rent while they wait.

Housing Affordability/Availability: Clients continue to be affected by the combination of lower disposable income for housing and the high cost of housing in San Mateo. Affordable housing and even shelter beds are very scarce in San Mateo. In addition, the scarcity of housing in general has increased the number of people who are competing for the few affordable housing units that become available. Housing funding available for clients in other departments has increased the demand for the same hotel/motel rooms and driven the prices up.

Multiple Diagnosis: It continues to be difficult to find housing for some of our multi-diagnosed clients. Some hotels/motels have clearly told us that they do not want to rent to our clients because the behavior they exhibit affects the other tenants and they prefer not to deal with that. This has decreased the availability of short-term housing for our program even more.

#### Credit, Rental, Criminal Justice History:

Many of our clients have poor rental histories and problematic credit histories, which along with a criminal record also have an effect on their ability to obtain housing. Adding these factors to the other health problems our clients have and to the lack of affordable housing units, makes it extremely difficult for our clients to compete for the few housing units available. Program staff works with clients to encourage them to start to establish a good tenant history.

#### Other, please explain further

There continues to be a small number of clients each year who need supported housing. These clients are usually people who are homeless or about to be homeless, ill, but not ill-enough to need long-term-care, and who have cognitive problems. These people would probably benefit from a board and care, but there are few boards and care in the county and wait lists are very long.

Program Contacts

San Mateo County STD/HIV Program - Matt Geltmaker, STD/HIV Program Director  
Mental Health Association of San Mateo County - Susan Platte, Program Coordinator

**HOPWA Performance Charts and Other Required Data**

All required charts and data of the HOPWA CAPER Measuring Performance Outcomes, not included in this section, are located at Appendix B.

## CR-60 - ESG 91.520(g) (ESG Recipients only)

### ESG Supplement to the CAPER in *e-snaps*

#### For Paperwork Reduction Act

#### 1. Recipient Information—All Recipients Complete

##### Basic Grant Information

|   |                   |
|---|-------------------|
| Recipient Name  | SAN FRANCISCO     |
| Organizational DUNS Number  | 070384255         |
| EIN/TIN Number  | 946000417         |
| Identify the Field Office   | SAN FRANCISCO     |
| Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance | San Francisco CoC |

##### ESG Contact Name

|             |                                   |
|-------------|-----------------------------------|
| Prefix      | Mr                                |
| First Name  | Brian                             |
| Middle Name | 0                                 |
| Last Name   | Cheu                              |
| Suffix      | 0                                 |
| Title       | Director of Community Development |

##### ESG Contact Address

|                  |                             |
|------------------|-----------------------------|
| Street Address 1 | 1 South Van Ness, 5th Floor |
| Street Address 2 | 0                           |
| City             | San Francisco               |
| State            | CA                          |
| ZIP Code         | 94103-                      |
| Phone Number     | 4157015584                  |
| Extension        | 0                           |
| Fax Number       | 0                           |
| Email Address    | brian.cheu@sfgov.org        |

##### ESG Secondary Contact

|              |  |
|--------------|--|
| Prefix       | Mr   |
| First Name   | Benjamin                                     |
| Last Name    | McCloskey                                    |
| Suffix       | 0  |
| Title        | Deputy Director - Finance and Administration |
| Phone Number | 4157015575                                   |
| Extension    | 0  |

CAPER

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**Email Address**

benjamin.mccloskey@sfgove.org

## **2. Reporting Period—All Recipients Complete**

**Program Year Start Date** 07/01/2018

**Program Year End Date** 06/30/2019

## **3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name:** SAN FRANCISCO

**City:** San Francisco

**State:** CA

**Zip Code:** 94102, 4604

**DUNS Number:** 070384255

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Unit of Government

**ESG Subgrant or Contract Award Amount:** 116081

**Subrecipient or Contractor Name:** CENTRAL CITY HOSPITALITY HOUSE

**City:** San Francisco

**State:** CA

**Zip Code:** 94102, 3808

**DUNS Number:** 053295085

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 65000

**Subrecipient or Contractor Name:** COMMUNITY AWARENESS AND TREATMENT SERVICES

**City:** San Francisco

**State:** CA

**Zip Code:** 94103, 1519

**DUNS Number:** 363949678

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 50000

**Subrecipient or Contractor Name:** COMPASS FAMILY SERVICES  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94102, 2853  
**DUNS Number:** 832017953  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 127000

**Subrecipient or Contractor Name:** DOLORES STREET COMMUNITY SERVICES  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94110, 2321  
**DUNS Number:** 617708888  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 52176

**Subrecipient or Contractor Name:** EPISCOPAL COMMUNITY SERVICES  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94103, 2726  
**DUNS Number:** 151172095  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Faith-Based Organization  
**ESG Subgrant or Contract Award Amount:** 81116

**Subrecipient or Contractor Name:** LA CASA DE LAS MADRES  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94103, 2474  
**DUNS Number:** 036202661  
**Is subrecipient a victim services provider:** Y  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 123322

**Subrecipient or Contractor Name:** LARKIN STREET YOUTH SERVICES

**City:** San Francisco

**State:** CA

**Zip Code:** 94109, 6434

**DUNS Number:** 147566517

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 112000

**Subrecipient or Contractor Name:** PROVIDENCE FOUNDATION

**City:** San Francisco

**State:** CA

**Zip Code:** 94124, 2359

**DUNS Number:** 110573438

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Faith-Based Organization

**ESG Subgrant or Contract Award Amount:** 45000

**Subrecipient or Contractor Name:** CATHOLIC CHARITIES CYO

**City:** San Francisco

**State:** CA

**Zip Code:** 94105, 1614

**DUNS Number:** 074654880

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Faith-Based Organization

**ESG Subgrant or Contract Award Amount:** 190000

**Subrecipient or Contractor Name:** HOMELESS CHILDREN'S NETWORK

**City:** San Francisco

**State:** CA

**Zip Code:** 94124, 1443

**DUNS Number:** 138011509

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 50000

**Subrecipient or Contractor Name:** Heluna Health  
**City:** City Of Industry  
**State:** CA  
**Zip Code:** 91746, 3405  
**DUNS Number:** 082199324  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 50000

**Subrecipient or Contractor Name:** Hamilton Families  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94117, 1326  
**DUNS Number:** 806779633  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 220607

**Subrecipient or Contractor Name:** Mission Area Health Associates  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94110, 1323  
**DUNS Number:** 030967392  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 46873

**Subrecipient or Contractor Name:** Q Foundation: AIDS Housing Alliance  
**City:** San Francisco  
**State:** CA  
**Zip Code:** 94102, 3689  
**DUNS Number:** 167119770  
**Is subrecipient a victim services provider:** N  
**Subrecipient Organization Type:** Other Non-Profit Organization  
**ESG Subgrant or Contract Award Amount:** 150000

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

| Number of Persons in Households | Total    |
|---------------------------------|----------|
| Adults                          | 0        |
| Children                        | 0        |
| Don't Know/Refused/Other        | 0        |
| Missing Information             | 0        |
| <b>Total</b>                    | <b>0</b> |

Table 15 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

| Number of Persons in Households | Total    |
|---------------------------------|----------|
| Adults                          | 0        |
| Children                        | 0        |
| Don't Know/Refused/Other        | 0        |
| Missing Information             | 0        |
| <b>Total</b>                    | <b>0</b> |

Table 16 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

| Number of Persons in Households | Total    |
|---------------------------------|----------|
| Adults                          | 0        |
| Children                        | 0        |
| Don't Know/Refused/Other        | 0        |
| Missing Information             | 0        |
| <b>Total</b>                    | <b>0</b> |

Table 17 – Shelter Information



#### 4d. Street Outreach

| Number of Persons in Households | Total    |
|---------------------------------|----------|
| Adults                          | 0        |
| Children                        | 0        |
| Don't Know/Refused/Other        | 0        |
| Missing Information             | 0        |
| <b>Total</b>                    | <b>0</b> |

Table 18 – Household Information for Street Outreach

#### 4e. Totals for all Persons Served with ESG

| Number of Persons in Households | Total    |
|---------------------------------|----------|
| Adults                          | 0        |
| Children                        | 0        |
| Don't Know/Refused/Other        | 0        |
| Missing Information             | 0        |
| <b>Total</b>                    | <b>0</b> |

Table 19 – Household Information for Persons Served with ESG

#### 5. Gender—Complete for All Activities

|                          | Total    |
|--------------------------|----------|
| Male                     | 0        |
| Female                   | 0        |
| Transgender              | 0        |
| Don't Know/Refused/Other | 0        |
| Missing Information      | 0        |
| <b>Total</b>             | <b>0</b> |

Table 20 – Gender Information

## 6. Age—Complete for All Activities

|                          | <b>Total</b> |
|--------------------------|--------------|
| Under 18                 | 0            |
| 18-24                    | 0            |
| 25 and over              | 0            |
| Don't Know/Refused/Other | 0            |
| Missing Information      | 0            |
| <b>Total</b>             | <b>0</b>     |

**Table 21 – Age Information**

## 7. Special Populations Served—Complete for All Activities

| <b>Number of Persons in Households</b> |              |  |   |   |
|--|--------------|--|---|---|
| <b>Subpopulation</b>                   | <b>Total</b> | <b>Total<br/>Persons<br/>Served –<br/>Prevention</b> | <b>Total<br/>Persons<br/>Served –<br/>RRH</b> | <b>Total<br/>Persons<br/>Served in<br/>Emergency<br/>Shelters</b> |
| Veterans                               | 0            | 0  | 0   | 0   |
| Victims of Domestic<br>Violence        | 0            | 0  | 0   | 0   |
| Elderly                                | 0            | 0  | 0   | 0   |
| HIV/AIDS                               | 0            | 0  | 0   | 0   |
| Chronically<br>Homeless                | 0            | 0  | 0   | 0   |
| <b>Persons with Disabilities:</b>      |              |  |   |   |
| Severely Mentally<br>Ill               | 0            | 0  | 0   | 0   |
| Chronic Substance<br>Abuse             | 0            | 0  | 0   | 0   |
| Other Disability                       | 0            | 0  | 0   | 0   |
| Total<br>(Unduplicated if<br>possible) | 0            | 0  | 0   | 0   |

**Table 22 – Special Population Served**

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

### 8. Shelter Utilization

|                                      |         |
|--------------------------------------|---------|
| Number of New Units - Rehabbed       | 0       |
| Number of New Units - Conversion     | 0       |
| Total Number of bed-nights available | 439,095 |
| Total Number of bed-nights provided  | 410,118 |
| Capacity Utilization                 | 93.40%  |

Table 23 – Shelter Capacity

### 9. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Please see Table 1 on pages 1-28 of San Francisco's 2018-2019 CAPER, which is attached as an Appendix.

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

|   | Dollar Amount of Expenditures in Program Year |                |                |
|---|---|----------------|----------------|
|   | 2016  | 2017           | 2018           |
| Expenditures for Rental Assistance  | 180,650                                       | 131,307        | 35,000         |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance | 788   | 91,339         | 20,232         |
| Expenditures for Housing Relocation & Stabilization Services - Services               | 137,254                                       | 88,879         | 55,056         |
| Expenditures for Homeless Prevention under Emergency Shelter Grants Program           | 0   | 0              | 0              |
| <b>Subtotal Homelessness Prevention</b>   | <b>318,692</b>                                | <b>311,525</b> | <b>110,288</b> |

Table 24 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

|   | Dollar Amount of Expenditures in Program Year |                |                |
|---|---|----------------|----------------|
|   | 2016  | 2017           | 2018           |
| Expenditures for Rental Assistance  | 71,262  | 72,695         | 263,030        |
| Expenditures for Housing Relocation and Stabilization Services - Financial Assistance | 59,704  | 65,657         | 47,307         |
| Expenditures for Housing Relocation & Stabilization Services - Services               | 100,949                                       | 100,730        | 129,982        |
| Expenditures for Homeless Assistance under Emergency Shelter Grants Program           | 0   | 0              | 0              |
| <b>Subtotal Rapid Re-Housing</b>  | <b>231,915</b>                                | <b>239,082</b> | <b>440,319</b> |

Table 25 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

|                    | Dollar Amount of Expenditures in Program Year |         |         |
|--------------------|---|---------|---------|
|                    | 2016  | 2017    | 2018    |
| Essential Services | 606,560                                       | 740,632 | 790,226 |
| Operations         | 205,927                                       | 71,855  | 22,261  |
| Renovation         | 0   | 0       | 0       |
| Major Rehab        | 0   | 0       | 0       |
| Conversion         | 0   | 0       | 0       |

|                 |                |                |                |
|-----------------|----------------|----------------|----------------|
| <b>Subtotal</b> | <b>812,487</b> | <b>812,487</b> | <b>812,487</b> |
|-----------------|----------------|----------------|----------------|

**Table 26 – ESG Expenditures for Emergency Shelter**

#### 11d. Other Grant Expenditures

|                 | <b>Dollar Amount of Expenditures in Program Year</b> |             |             |
|-----------------|--|-------------|-------------|
|                 | <b>2016</b>  | <b>2017</b> | <b>2018</b> |
| Street Outreach | 0  | 0           | 0           |
| HMIS            | 10,000   | 9,774       | 5,143       |
| Administration  | 111,331  | 111,313     | 110,938     |

**Table 27 - Other Grant Expenditures**

#### 11e. Total ESG Grant Funds

| <b>Total ESG Funds Expended</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> |
|---------------------------------|-------------|-------------|-------------|
|                                 | 1,484,425   | 1,484,181   | 1,479,175   |

**Table 28 - Total ESG Funds Expended**

#### 11f. Match Source

|                           | <b>2016</b>       | <b>2017</b>       | <b>2018</b>       |
|---------------------------|-------------------|-------------------|-------------------|
| Other Non-ESG HUD Funds   | 1,358,086         | 0                 | 1,283,357         |
| Other Federal Funds       | 2,301,072         | 963,512           | 1,016,213         |
| State Government          | 200,020           | 427,710           | 513,717           |
| Local Government          | 23,782,635        | 26,905,095        | 15,182,745        |
| Private Funds             | 860,198           | 1,751,803         | 1,589,673         |
| Other                     | 60,148            | 111,929           | 199,684           |
| Fees                      | 0                 | 45,000            | 0                 |
| Program Income            | 10,574            | 0                 | 53,487            |
| <b>Total Match Amount</b> | <b>28,572,733</b> | <b>30,205,049</b> | <b>19,838,876</b> |

**Table 29 - Other Funds Expended on Eligible ESG Activities**

#### 11g. Total

| <b>Total Amount of Funds Expended on ESG Activities</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> |
|---|-------------|-------------|-------------|
|   | 30,057,158  | 31,689,230  | 21,318,051  |

**Table 30 - Total Amount of Funds Expended on ESG Activities**

## APPENDIX B: HOPWA Information, Data Tables and Certifications

Per requirements in the HOPWA Consolidated Annual Performance and Evaluation Report (CAPER) Measuring Performance Outcomes with expiration date of 1/31/2021.

### Part 1: Grantee Executive Summary

#### 1. Grantee Information

|  |  |   |                         |            |
|--|--|---|-------------------------|------------|
| <b>HUD Grant Number</b><br>CAH18-F003  |  | <b>Operating Year for this report</b><br><i>From (mm/dd/yy)</i> 07/01/18 <i>To (mm/dd/yy)</i> 6/30/19   |                         |            |
| <b>Grantee Name</b><br>City and County of San Francisco                        |  |   |                         |            |
| <b>Business Address</b>  | 1 South Van Ness Avenue, 5 <sup>th</sup> Floor   |   |                         |            |
| <b>City, County, State, Zip</b>  | San Francisco  | San Francisco   | CA                      | 94103-1267 |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b> | 94-6000417   |   |                         |            |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>                                     | 07-038-4255  | <b>System for Award Management (SAM)::</b><br><b>Is the grantee's SAM status currently active?</b><br><input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><b>If yes, provide SAM Number:</b> |                         |            |
| <b>Congressional District of Grantee's Business Address</b>                    | 8th  |   |                         |            |
| <b>*Congressional District of Primary Service Area(s)</b>                      | 8th    12th  |   |                         |            |
| <b>*City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>            | Cities: San Francisco  |   | Counties: San Francisco |            |
| <b>Organization's Website Address</b><br><br>http://www.sfgov.org/index.asp    | <b>Is there a waiting list(s) for HOPWA Housing Subsidy Assistance Services in the Grantee service Area?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><b>If yes, explain in the narrative section what services maintain a waiting list and how this list is administered.</b> |   |                         |            |

\* Service delivery area information only needed for program activities being directly carried out by the grantee.

## 2. Project Sponsor Information

A. San Francisco:

|   |   |  |  |       |
|---|---|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Catholic Charities CYO  |   | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>  | Dr. Ellen Hammerle, Vice President of Client Services |  |  |       |
| <b>Email Address</b>  | ehammerle@catholiccharitiessf.org                     |  |  |       |
| <b>Business Address</b>   | 990 Eddy Street                                       |  |  |       |
| <b>City, County, State, Zip</b>   | San Francisco   | San Francisco  | CA   | 94109 |
| <b>Phone Number (with area code)</b>  | (415) 972-1344  |  | <b>Fax Number (with area code)</b><br>(415) 972-1201 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>  | 94-1498472  |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNS):</b>  | 07-465-4880   |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>   | 8th   |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>   | 8th   |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>  | <b>Cities:</b> San Francisco                          |  | <b>Counties:</b> San Francisco                       |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>   | \$2,517,160   |  |  |       |
| <b>Organization's Website Address</b><br>www.catholiccharitiessf.org  |   | <b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input checked="" type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |   | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|  |                              |  |  |       |
|--|------------------------------|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Dolores Street Community Services  |                              | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Kevin Cunz, Program Director |  |  |       |
| <b>Email Address</b>   | kevin@dscs.org               |  |  |       |
| <b>Business Address</b>  | 938 Valencia Street          |  |  |       |
| <b>City, County, State, Zip</b>  | San Francisco                | San Francisco  | CA   | 94110 |
| <b>Phone Number (with area code)</b>   | (415) 282-6209               |  | <b>Fax Number (with area code)</b><br>(415) 282-2826 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-2919302                   |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNS):</b>   | 61-770-8888                  |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 8th                          |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 8th                          |  |  |       |
| <b>City(ies) and County(ies) of Primary Service Area(s)</b>  | <b>Cities:</b> San Francisco |  | <b>Counties:</b> San Francisco                       |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$479,350                    |  |  |       |
| <b>Organization's Website Address</b><br>www.dscs.org  |                              | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                              | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |



|  |                              |  |  |       |
|--|------------------------------|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Larkin Street Youth Services   |                              | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Ilsa Lund, Chief of Strategy |  |  |       |
| <b>Email Address</b>   | ilund@larkinstreetyouth.org  |  |  |       |
| <b>Business Address</b>  | 134 Golden Gate Avenue       |  |  |       |
| <b>City, County, State, Zip</b>  | San Francisco                | San Francisco  | CA   | 94102 |
| <b>Phone Number (with area code)</b>   | (347) 267-1321               |  | <b>Fax Number (with area code)</b><br>(415) 749-3838 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-2917999                   |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNS):</b>   | 14-756-6517                  |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 8th                          |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 8 <sup>th</sup> and 12th     |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> San Francisco |  | <b>Counties:</b> San Francisco                       |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$348,144                    |  |  |       |
| <b>Organization's Website Address</b><br><br>www.larkinstreetyouth.org   |                              | <b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                              | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|  |                                 |  |  |       |
|--|---------------------------------|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Maitri Compassionate Care  |                                 | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Rusty Smith, Executive Director |  |  |       |
| <b>Email Address</b>   | rsmith@maitrisf.org             |  |  |       |
| <b>Business Address</b>  | 401 Duboce Avenue               |  |  |       |
| <b>City, County, State, Zip</b>  | San Francisco                   | San Francisco  | CA   | 94117 |
| <b>Phone Number (with area code)</b>   | (415) 558-3001                  |  | <b>Fax Number (with area code)</b><br>(415) 558-3010 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-3189198                      |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNS):</b>   | 78-685-1444                     |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 8th                             |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 8th                             |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> San Francisco    |  | <b>Counties:</b> San Francisco                       |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$492,167                       |  |  |       |
| <b>Organization's Website Address</b><br>www.maitrisf.org  |                                 | <b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                                 | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|   |                                     |  |  |       |
|---|-------------------------------------|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Rafiki Coalition for Health and Wellness  |                                     | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>  | Monique LeSarre, Executive Director |  |  |       |
| <b>Email Address</b>  | mlesarre@rafikicoalition.org        |  |  |       |
| <b>Business Address</b>   | 601 Cesar Chavez Street             |  |  |       |
| <b>City, County, State, Zip</b>   | San Francisco                       | San Francisco  | CA   | 94124 |
| <b>Phone Number (with area code)</b>  | (415) 615-9945                      |  | <b>Fax Number (with area code)</b><br>(415) 615-9943 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>  | 94-3098879                          |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNS):</b>  | 60-810-0186                         |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>   | 12th                                |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>   | 12th                                |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>  | <b>Cities:</b> San Francisco        |  | <b>Counties:</b> San Francisco                       |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>   | \$50,000                            |  |  |       |
| <b>Organization's Website Address</b><br>www.rafikicoalition.org  |                                     | <b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input checked="" type="checkbox"/> |                                     | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|   |                                      |  |                                    |       |
|---|--------------------------------------|--|------------------------------------|-------|
| <b>Project Sponsor Agency Name</b><br>Mercy Housing California XVII, LP   |                                      | <b>Parent Company Name, if applicable</b>  |                                    |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>  | Kimberly Duran, Senior Asset Manager |  |                                    |       |
| <b>Email Address</b>  | kduran@mercyhousing.org              |  |                                    |       |
| <b>Business Address</b>   | 1500 Grand Avenue, Suite 100         |  |                                    |       |
| <b>City, County, State, Zip</b>   | Los Angeles                          | Los Angeles  | CA                                 | 90015 |
| <b>Phone Number (with area code)</b>  | (213) 743-5824                       |  | <b>Fax Number (with area code)</b> |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>  | 94-3400496                           |  |                                    |       |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>  | 07-954-2182                          |  |                                    |       |
| <b>Congressional District of Project Sponsor's Business Address</b>   | 8th                                  |  |                                    |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>   | 8th                                  |  |                                    |       |
| <b>City(ies) and County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> San Francisco         |  | <b>Counties:</b> San Francisco     |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>   | \$50,000                             |  |                                    |       |
| <b>Organization's Website Address</b><br>www.mercyhousing.org   |                                      | <b>Does your organization maintain a waiting list?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |                                    |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input checked="" type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                                      | <b>If yes, explain in the narrative section how this list is administered.</b>   |                                    |       |

|  |                              |  |                                    |       |
|--|------------------------------|--|------------------------------------|-------|
| <b>Project Sponsor Agency Name</b><br>Bernal Heights Housing Corp.   |                              | <b>Parent Company Name, if applicable</b>  |                                    |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Pura Nagrampa, CFO           |  |                                    |       |
| <b>Email Address</b>   | pnagrampa@bhnc.org           |  |                                    |       |
| <b>Business Address</b>  | 515 Cortland Avenue          |  |                                    |       |
| <b>City, County, State, Zip</b>  | San Francisco                | San Francisco  | CA                                 | 94110 |
| <b>Phone Number (with area code)</b>   | 415-206-2140 x147            |  | <b>Fax Number (with area code)</b> |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-314-2001                  |  |                                    |       |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>   | 80-900-2637                  |  |                                    |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 8th                          |  |                                    |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 8th                          |  |                                    |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> San Francisco |  | <b>Counties:</b> San Francisco     |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$247,780                    |  |                                    |       |
| <b>Organization's Website Address</b><br>www.bhnc.org  |                              | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |                                    |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                              | <b>If yes, explain in the narrative section how this list is administered.</b>   |                                    |       |

|  |                                  |  |  |       |
|--|----------------------------------|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Baker Places   |                                  | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | John Santoro, Facilities Manager |  |  |       |
| <b>Email Address</b>   | jsantoro@bakerplaces.org         |  |  |       |
| <b>Business Address</b>  | 170 9 <sup>th</sup> Street       |  |  |       |
| <b>City, County, State, Zip</b>  | San Francisco                    | San Francisco  | CA   | 94103 |
| <b>Phone Number (with area code)</b>   | 415-777-0333                     |  | <b>Fax Number (with area code)</b><br>415-777-1770 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-1694551                       |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>   | 06-886-1384                      |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 12th                             |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 12th                             |  |  |       |
| <b>City(ies) and County(ies) of Primary Service Area(s)</b>  | <b>Cities:</b> San Francisco     |  | <b>Counties:</b> San Francisco                     |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$87,730                         |  |  |       |
| <b>Organization's Website Address</b><br>www.bakerplaces.org   |                                  | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                                  | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|  |                              |  |  |       |
|--|------------------------------|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Brilliant Corners  |                              | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Nelly To, Associate Director |  |  |       |
| <b>Email Address</b>   | nto@brilliantcorners.org     |  |  |       |
| <b>Business Address</b>  | 1390 Market Street #405      |  |  |       |
| <b>City, County, State, Zip</b>  | San Francisco                | San Francisco  | CA   | 94102 |
| <b>Phone Number (with area code)</b>   | 415-618-0012                 |  | <b>Fax Number (with area code)</b><br>(415) 618-0228 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 56-2379862                   |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>   | 16-772-5436                  |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 12th                         |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 12th                         |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> San Francisco |  | <b>Counties:</b> San Francisco                       |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$290,000                    |  |  |       |
| <b>Organization's Website Address</b><br>www.brilliantcorners.org  |                              | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |                              | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|  |   |  |  |       |
|--|---|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Institute on Aging   |   | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Matthew Mouille, Community Living Fund Director |  |  |       |
| <b>Email Address</b>   | mmouille@ioaging.org                            |  |  |       |
| <b>Business Address</b>  | 3575 Geary Boulevard                            |  |  |       |
| <b>City, County, State, Zip</b>  | San Francisco                                   | San Francisco  | CA   | 94118 |
| <b>Phone Number (with area code)</b>   | 415-750-8760                                    |  | <b>Fax Number (with area code)</b><br>415-941-6100 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-2978977                                      |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>   | 82-596-5486                                     |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 12  |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | 12  |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> San Francisco                    |  | <b>Counties:</b> San Francisco                     |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$15,768  |  |  |       |
| <b>Organization's Website Address</b><br>www.ioaging.org   |   | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |   | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |



B. San Mateo County:

|  |  |  |  |       |
|--|--|--|--|-------|
| <b>Project Sponsor Agency Name</b><br>Mental Health Association of San Mateo County  |  | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Susan Platte, Program Coordinator                        |  |  |       |
| <b>Email Address</b>   | SusanP@mhasmc.org  |  |  |       |
| <b>Business Address</b>  | 2686 Spring Street                                       |  |  |       |
| <b>City, County, State, Zip</b>  | Redwood City   | San Mateo County   | CA   | 94063 |
| <b>Phone Number (with area code)</b>   | (650) 363-2834   |  | <b>Fax Number (with area code)</b><br>(510) 350-9176 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-6034112   |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNS):</b>   | 01-873-5159  |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 14th   |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | Parts of 14 <sup>th</sup> and 18 <sup>th</sup> Districts |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> All Cities in San Mateo County            |  | <b>Counties:</b> San Mateo County                    |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$647,390  |  |  |       |
| <b>Organization's Website Address</b><br>www.mhasmc.org  |  | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |  | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

|  |  |  |  |       |
|--|--|--|--|-------|
| <b>Project Sponsor Agency Name (Admin Sub-recipient)</b><br>County of San Mateo  |  | <b>Parent Company Name, if applicable</b>  |  |       |
| <b>Name and Title of Contact at Project Sponsor Agency</b>   | Matt Geltmaker, STD/HIV Program Director                 |  |  |       |
| <b>Email Address</b>   | mgeltmaker@smcgov.org                                    |  |  |       |
| <b>Business Address</b>  | 225 – 37 <sup>th</sup> Avenue                            |  |  |       |
| <b>City, State, Zip, County</b>  | San Mateo  | San Mateo  | CA   | 94403 |
| <b>Phone Number (with area code)</b>   | (650) 573-2077   |  | <b>Fax Number (with area code)</b><br>(650) 573-2875 |       |
| <b>Employer Identification Number (EIN) or Tax Identification Number (TIN)</b>   | 94-6000532   |  |  |       |
| <b>DUN &amp; Bradstreet Number (DUNs):</b>   | 62-513-9170  |  |  |       |
| <b>Congressional District of Project Sponsor's Business Address</b>  | 12th   |  |  |       |
| <b>Congressional District(s) of Primary Service Area(s)</b>  | Parts of 12 <sup>th</sup> and 14 <sup>th</sup> districts |  |  |       |
| <b>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</b>   | <b>Cities:</b> All Cities in San Mateo County            |  | <b>Counties:</b> San Mateo County                    |       |
| <b>Total HOPWA contract amount for this Organization for the operating year</b>  | \$65,373   |  |  |       |
| <b>Organization's Website Address</b><br><br>https://www.smchealth.org   |  | <b>Does your organization maintain a waiting list?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |  |       |
| <b>Is the sponsor a nonprofit organization?</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><br>Please check if yes and a faith-based organization. <input type="checkbox"/><br>Please check if yes and a grassroots organization. <input type="checkbox"/> |  | <b>If yes, explain in the narrative section how this list is administered.</b>   |  |       |

## **5. Grantee Narrative and Performance Assessment**

Grantee and Community Overview, Annual Performance under the Action Plan, and Barriers and Trends Overview are included in the main narrative section of this report.

**End of PART 1**

**PART 2: Sources of Leveraging and Program Income**
**1. Sources of Leveraging**
**A. Source of Leveraging Chart**

| [1] Source of Leveraging                              | [2] Amount of Leveraged Funds | [3] Type of Contribution               | [4] Housing Subsidy Assistance or Other Support  |
|---|-------------------------------|--|--|
| <b>Public Funding</b>                                 |                               |  |  |
| Ryan White-Housing Assistance (HUD)                   | \$387,858                     | Facility Operating                     | <input checked="" type="checkbox"/> Housing Subsidy Assistance<br><input type="checkbox"/> Other Support |
| Ryan White-Other (HUD)                                | \$2,507,533                   | Case Management and other services     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| Housing Choice Voucher Program – Project Based (HUD)  | \$2,217,865                   | Rent Subsidies                         | <input checked="" type="checkbox"/> Housing Subsidy Assistance<br><input type="checkbox"/> Other Support |
| McKinney-Vento Supportive Housing Program (HUD)       | \$104,137                     | Case Management                        | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| McKinney-Vento Supportive Housing Program (HUD)       | \$62,491                      | Facility Operating                     | <input checked="" type="checkbox"/> Housing Subsidy Assistance<br><input type="checkbox"/> Other Support |
| Shelter Plus Care (HUD)                               | \$32,101                      | Housing Subsidy                        | <input checked="" type="checkbox"/> Housing Subsidy Assistance<br><input type="checkbox"/> Other Support |
| State Office of AIDS - California                     | \$1,576,134                   | Case Management and other services     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| General Funds – San Francisco                         | \$1,975,837                   | Case Management and other services     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| General Funds – San Francisco                         | \$68,032                      | Facility Operating                     | <input checked="" type="checkbox"/> Housing Subsidy Assistance<br><input type="checkbox"/> Other Support |
| General Funds – San Mateo County                      | \$421,021                     | Case Management and other services     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| <b>Private Funding</b>                                |                               |  |  |
| Grants  | \$364,070                     | Various program and administrative     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| In-kind Resources                                     | \$9,800                       | Video Services and Activities Supplies | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| Individual Donations, Fundraising Events and Bequests | \$309,149                     | Various program and administrative     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| <b>Other Funding</b>                                  |                               |  |  |
| Grantee/Project Sponsor (Agency) Cash                 | \$956,745                     | Various program and administrative     | <input type="checkbox"/> Housing Subsidy Assistance<br><input checked="" type="checkbox"/> Other Support |
| Resident Rent Payments by Client to Private Landlord  | \$790,644                     |  |  |
| <b>TOTAL (Sum of all Rows)</b>                        | <b>\$11,783,417</b>           |  |  |

**2. Program Income and Resident Rent Payments****A. Total Amount Program Income and Resident Rent Payment Collected During the Operating Year**

| <b>Program Income and Resident Rent Payments Collected</b> |  | <b>Total Amount of Program Income<br/>(for this operating year)</b> |
|--|--|---|
| 1.   | Program income (e.g. repayments)   |   |
| 2.   | Resident Rent Payments made directly to HOPWA Program                        | \$743,437   |
| 3.   | <b>Total Program Income and Resident Rent Payments (Sum of Rows 1 and 2)</b> | \$743,437   |

**B. Program Income and Resident Rent Payments Expended To Assist HOPWA Households**

| <b>Program Income and Resident Rent Payment Expended on HOPWA programs</b> |   | <b>Total Amount of Program Income<br/>Expended<br/>(for this operating year)</b> |
|--|---|--|
| 1.   | Program Income and Resident Rent Payment Expended on Housing Subsidy Assistance costs                       | \$359,942  |
| 2.   | Program Income and Resident Rent Payment Expended on Supportive Services and other non-direct housing costs | \$383,495  |
| 3.   | <b>Total Program Income Expended (Sum of Rows 1 and 2)</b>  | \$743,437  |

**End of PART 2**

**PART 3: Accomplishment Data Planned Goal and Actual Outputs**
**1. HOPWA Performance Planned Goal and Actual Outputs**

|      | <b>HOPWA Performance<br/>Planned Goal<br/>and Actual</b>   | <b>[1] Output: Households</b>    |        |                             |        | <b>[2] Output: Funding</b>               |               |
|------|--|----------------------------------|--------|-----------------------------|--------|--|---------------|
|      |  | <b>HOPWA Assistance</b>          |        | <b>Leveraged Households</b> |        | <b>HOPWA Funds</b>                       |               |
|      |  | a.                               | b.     | c.                          | d.     | e.                                       | f.            |
|      |  | Goal                             | Actual | Goal                        | Actual | HOPWA Budget                             | HOPWA Actual  |
|      | <b>HOPWA Housing Subsidy Assistance</b>  | <b>[1] Output: Households</b>    |        |                             |        | <b>[2] Output: Funding</b>               |               |
| 1.   | Tenant-Based Rental Assistance   | 207                              | 198    | 207                         | 198    | \$1,838,175                              | \$1,790,904   |
| 2a.  | <b>Permanent Housing Facilities:</b><br>Received Operating Subsidies/Leased units (Households Served) *  | 230                              | 228    | 230                         | 228    | \$937,754                                | \$894,620     |
| 2b.  | <b>Transitional/Short-term Facilities:</b><br>Received Operating Subsidies/Leased units (Households Served)  | 22                               | 20     | 22                          | 20     | \$19,884                                 | \$19,884      |
| 3a.  | <b>Permanent Housing Facilities:</b><br>Capital Development Projects placed in service during the operating year   |                                  |        |                             |        |  |               |
| 3b.  | <b>Transitional/Short-term Facilities:</b><br>Capital Development Projects placed in service during the operating year                                   |                                  |        |                             |        |  |               |
| 4.   | Short-Term Rent, Mortgage and Utility Assistance   | 90                               | 87     | 90                          | 87     | \$551,361                                | \$562,016     |
| 5.   | Permanent Housing Placement Services   | 5                                | 5      | 5                           | 5      | \$25,000                                 | \$15,127      |
| 6.   | Adjustments for duplication (subtract)   | (5)                              | (5)    | (5)                         | (5)    |  |               |
| 7.   | <b>Total HOPWA Housing Subsidy Assistance</b><br>(Columns a. – d. equal the sum of Rows 1-5 minus Row 6; Columns e. and f. equal the sum of Rows 1-5)    | 549                              | 533    | 549                         | 533    | \$3,372,174                              | \$3,282,551   |
|      | <b>Housing Development (Construction and Stewardship of facility based housing)</b>  | <b>[1] Output: Housing Units</b> |        |                             |        | <b>[2] Output: Funding</b>               |               |
| 8.   | Facility-based units; Capital Dev Projects not yet opened (Housing Units)  |                                  |        |                             |        |  |               |
| 9.   | Stewardship Units subject to 3 or 10 year use agreements   | 23                               | 23     |                             |        |  |               |
| 10.  | <b>Total Housing Developed (Sum of Rows 8 &amp; 9)</b>   | 23                               | 23     |                             |        | \$0                                      | \$0           |
|      | <b>Supportive Services</b>   | <b>[1] Output Households</b>     |        |                             |        |  |               |
| 11a. | Supportive Services provided by project sponsors that also delivered HOPWA housing subsidy assistance  | 391                              | 369    |                             |        | \$3,179,236                              | \$2,953,890   |
| 11b. | Supportive Services provided by proj sponsors that only provided supp services.  | 245                              | 367    |                             |        | \$65,373                                 | \$118,487     |
| 12.  | Adjustment for duplication (subtract)  |                                  | (5)    |                             |        |  |               |
| 13.  | <b>Total Supportive Services</b><br>(Columns a. – d. equal the sum of Rows 11 a. & b. minus Row 12; Columns e. and f. equal the sum of Rows 11a. & 11b.) | 636                              | 731    |                             |        | \$3,244,609                              | \$3,072,377   |
|      | <b>Housing Information Services</b>  | <b>[1] Output Households</b>     |        |                             |        | <b>[2] Output: Funding</b>               |               |
| 14.  | Housing Information Services   | 250                              | 255    |                             |        | \$126,350                                | \$210,873     |
| 15.  | <b>Total Housing Information Services</b>  | 250                              | 255    |                             |        | \$126,350                                | \$210,873     |
|      | <b>Grant Administration and Other Activities</b>   | <b>[1] Output Households</b>     |        |                             |        | <b>[2] Output: Funding</b>               |               |
| 16.  | Resource Identification to establish, coordinate and develop housing assistance  |                                  |        |                             |        |  |               |
| 17.  | Technical Assistance   |                                  |        |                             |        |  |               |
| 18.  | Grantee Administration (maximum 3% of total HOPWA grant) – Actual incl prior years   |                                  |        |                             |        | \$193,485                                | \$149,915     |
| 19.  | Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)  |                                  |        |                             |        | \$275,630                                | \$274,870     |
| 20.  | <b>Total Grant Administration and Other Activities</b><br>(Sum of Rows 17 – 20)  |                                  |        |                             |        | \$469,115                                | \$424,785     |
|      | <b>Total Expended</b>  |                                  |        |                             |        | <b>[2] Outputs: HOPWA Funds Expended</b> |               |
|      |  |                                  |        |                             |        | <b>Budget</b>                            | <b>Actual</b> |
| 21.  | <b>Total Expenditures for program year (Sum of Rows 7, 10, 13, 15, and 20)</b>   |                                  |        |                             |        | \$7,212,248                              | \$6,990,586   |

\* Includes capital improvements/rehab at facilities; # of HH included only if improvements completed during FY18-19

## 2. Listing of Supportive Services

| Supportive Services |  | [1] Output: Number of <u>Households</u> | [2] Output: Amount of HOPWA Funds Expended |
|---------------------|--|---|--|
| 1.                  | Adult day care and personal assistance   | 119                                     | \$868,015                                  |
| 2.                  | Alcohol and drug abuse services  | 6                                       | \$38,599                                   |
| 3.                  | Case management  | 492                                     | \$604,150                                  |
| 4.                  | Child care and other child services  |   |  |
| 5.                  | Education  | 5                                       | \$20,292                                   |
| 6.                  | Employment assistance and training   | 20                                      | \$25,834                                   |
| 7.                  | Health/medical/intensive care services, if approved<br>Note: Client records must conform with 24 CFR §574.310                                  | 96                                      | \$675,681                                  |
| 8.                  | Legal services   | 1                                       | \$2,100                                    |
| 9.                  | Life skills management (outside of case management)  | 214                                     | \$120,017                                  |
| 10.                 | Meals/nutritional services   | 145                                     | \$652,081                                  |
| 11.                 | Mental health services   | 26                                      | \$51,501                                   |
| 12.                 | Outreach   |   |  |
| 13.                 | Transportation   | 94                                      | \$14,107                                   |
| 14.                 | Other Activity (if approved in grant agreement).<br>Specify:   |   |  |
| 15.                 | <b>Sub-Total Households receiving Supportive Services (Sum of Rows 1-14)</b>   | 1,218                                   |  |
| 16.                 | <b>Adjustment for Duplication (subtract)</b>   | (487)                                   |  |
| 17.                 | <b>TOTAL Unduplicated Households receiving Supportive Services (Column [1] equals Row 15 minus Row 16; Column [2] equals sum of Rows 1-14)</b> | 731                                     | \$3,072,377                                |

### 3. Short-Term Rent, Mortgage and Utility Assistance (STRMU) Summary

| Housing Subsidy Assistance Categories (STRMU) |  | [1] Output: Number of <u>Households</u> Served | [2] Output: Total HOPWA Funds Expended on STRMU during Operating Year |
|---|--|--|---|
| a.  | Total Short-term mortgage, rent and/or utility (STRMU) assistance  | 87   | \$562,016   |
| b.  | <u>Of the total STRMU reported on Row a</u> , total who received assistance with mortgage costs ONLY.        | 3  | \$23,462  |
| c.  | <u>Of the total STRMU reported on Row a</u> , total who received assistance with mortgage and utility costs. | 0  | \$0   |
| d.  | <u>Of the total STRMU reported on Row a</u> , total who received assistance with rental costs ONLY.          | 84   | \$287,505   |
| e.  | <u>Of the total STRMU reported on Row a</u> , total who received assistance with rental and utility costs.   | 0  | \$0   |
| f.  | <u>Of the total STRMU reported on Row a</u> , total who received assistance with utility costs ONLY.         | 0  | \$0   |
| g.  | Direct program delivery costs (e.g., program operations staff time)  |  | \$251,049   |

**End of PART 3**

## Part 4: Summary of Performance Outcomes

### Section 1. Housing Stability: Assessment of Client Outcomes on Maintaining Housing Stability (Permanent Housing and Related Facilities)

#### A. Permanent Housing Subsidy Assistance

|  | [1] Output:<br>Total Number<br>of Households<br>Served | [2] Assessment: Number of<br>Households that Continued<br>Receiving HOPWA Housing<br>Subsidy Assistance into the<br>Next Operating Year | [3] Assessment: Number of<br>Households that exited this<br>HOPWA Program; their<br>Housing Status after Exiting |    | [4] HOPWA Client<br>Outcomes                                |
|--|--|---|--|----|---|
| Tenant-Based<br>Rental<br>Assistance                       | 198  | 186   | 1 Emergency<br>Shelter/Streets   |    | Unstable Arrangements                                       |
|  |  |   | 2 Temporary Housing  |    | Temporarily Stable, with<br>Reduced Risk of<br>Homelessness |
|  |  |   | 3 Private Housing  | 10 | Stable/Permanent Housing<br>(PH)                            |
|  |  |   | 4 Other HOPWA  |    |   |
|  |  |   | 5 Other Subsidy  |    |   |
|  |  |   | 6 Institution  |    |   |
|  |  |   | 7 Jail/Prison  |    | Unstable Arrangements                                       |
|  |  |   | 8 Disconnected/Unknown   |    |   |
|  |  |   | 9 Death  | 2  | Life Event  |
| Permanent<br>Supportive<br>Housing<br>Facilities/<br>Units | 228  | 180   | 1 Emergency<br>Shelter/Streets   | 4  | Unstable Arrangements                                       |
|  |  |   | 2 Temporary Housing  | 4  | Temporarily Stable, with<br>Reduced Risk of<br>Homelessness |
|  |  |   | 3 Private Housing  | 8  | Stable/Permanent Housing<br>(PH)                            |
|  |  |   | 4 Other HOPWA  |    |   |
|  |  |   | 5 Other Subsidy  | 15 |   |
|  |  |   | 6 Institution  | 2  |   |
|  |  |   | 7 Jail/Prison  |    | Unstable Arrangements                                       |
|  |  |   | 8 Disconnected/Unknown   |    |   |
|  |  |   | 9 Death  | 15 | Life Event  |

#### B. Transitional Housing Assistance

|  | [1] Output:<br>Total Number<br>of Households<br>Served | [2] Assessment: Number of<br>Households that Continued<br>Receiving HOPWA Housing<br>Subsidy Assistance into the<br>Next Operating Year | [3] Assessment: Number of<br>Households that exited this<br>HOPWA Program; their<br>Housing Status after Exiting |   | [4] HOPWA Client<br>Outcomes                            |
|--|--|---|--|---|---|
| Transitional/<br>Short-Term<br>Housing<br>Facilities/<br>Units | 20   | 11  | 1 Emergency<br>Shelter/Streets   |   | Unstable Arrangements                                   |
|  |  |   | 2 Temporary Housing  | 2 | Temporarily Stable with Reduced<br>Risk of Homelessness |
|  |  |   | 3 Private Housing  | 7 | Stable/Permanent Housing (PH)                           |
|  |  |   | 4 Other HOPWA  |   |   |
|  |  |   | 5 Other Subsidy  |   |   |



|   |  |  |                        |  |                              |
|---|--|--|------------------------|--|------------------------------|
|   |  |  | 6 Institution          |  |                              |
|   |  |  | 7 Jail/Prison          |  | <i>Unstable Arrangements</i> |
|   |  |  | 8 Disconnected/unknown |  |                              |
|   |  |  | 9 Death                |  | <i>Life Event</i>            |
| B1: Total number of households receiving transitional/short-term housing assistance whose tenure exceeded 24 months |  |  |                        |  |                              |

## Section 2. Prevention of Homelessness: Assessment of Client Outcomes on Reduced Risks of Homelessness (Short-Term Housing Subsidy Assistance)

### Assessment of Households that Received STRMU Assistance

| [1] Output: Total number of households   | [2] Assessment of Housing Status  |    | [3] HOPWA Client Outcomes                                    |
|--|---|----|--|
| 87   | <b>Maintain Private Housing <u>without</u> subsidy</b><br>(e.g. Assistance provided/completed and client is stable, not likely to seek additional support)  | 28 | <i>Stable/Permanent Housing (PH)</i>                         |
|  | <b>Other Private Housing without subsidy</b><br>(e.g. client switched housing units and is now stable, not likely to seek additional support)               | 2  |  |
|  | Other HOPWA Housing Subsidy Assistance  |    |  |
|  | Other Housing Subsidy (PH)  | 5  |  |
|  | <b>Institution</b><br>(e.g. residential and long-term care)   | 1  |  |
|  | Likely that additional STRMU is needed to maintain current housing arrangements   | 48 | <i>Temporarily Stable, with Reduced Risk of Homelessness</i> |
|  | <b>Transitional Facilities/Short-term</b><br>(e.g. temporary or transitional arrangement)   | 2  |  |
|  | <b>Temporary/Non-Permanent Housing arrangement</b><br>(e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days) |    |  |
|  | Emergency Shelter/street  |    | <i>Unstable Arrangements</i>                                 |
|  | Jail/Prison   |    |  |
|  | Disconnected  |    |  |
|  | Death   | 1  | <i>Life Event</i>  |
| 1a. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the prior operating year (e.g. households that received STRMU assistance in two consecutive operating years).        |   |    | 61   |
| 1b. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the two prior operating years (e.g. households that received STRMU assistance in three consecutive operating years). |   |    | 53   |

### Section 3. HOPWA Outcomes on Access to Care and Support

#### 1a. Total Number of Households

| <b>Total Number of Households</b>   |            |
|---|------------|
| <b>1. For Project Sponsors that provided HOPWA Housing Subsidy Assistance:</b> Identify the total number of households that received the following <u>HOPWA-funded</u> services:  |            |
| a. Housing Subsidy Assistance (duplicated)-TBRA, STRMU, PHP, Facility-Based Housing, and Master Leasing   | 538        |
| b. Case Management  | 130        |
| c. Adjustment for duplication (subtraction)   | (135)      |
| <b>d. Total Households Served by Project Sponsors with Housing Subsidy Assistance (Sum of Rows a.b. minus Row c.)</b>   | <b>533</b> |
| <b>2. For Project Sponsors did NOT provide HOPWA Housing Subsidy Assistance:</b> Identify the total number of households that received the following <u>HOPWA-funded</u> service: |            |
| a. HOPWA Case Management  | 362        |
| <b>b. Total Households Served by Project Sponsors without Housing Subsidy Assistance</b>  | <b>362</b> |

#### 1b. Status of Households Accessing Care and Support

| <b>Categories of Services Accessed</b>   | <b>[1] For project sponsors that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:</b> | <b>[2] For project sponsors that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:</b> | <b>Outcome Indicator</b>          |
|--|---|--|-----------------------------------|
| 1. Has a housing plan for maintaining or establishing stable ongoing housing   | 528   | 229  | <i>Support for Stable Housing</i> |
| 2. Had contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan (may include leveraged services such as Ryan White Medical Case Management) | 514   | 362  | <i>Access to Support</i>          |
| 3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan  | 511   | 217  | <i>Access to Health Care</i>      |
| 4. Accessed and maintained medical insurance/assistance  | 525   | 253  | <i>Access to Health Care</i>      |
| 5. Successfully accessed or maintained qualification for sources of income   | 512   | 362  | <i>Sources of Income</i>          |

#### 1c. Households that Obtained Employment

| <b>Categories of Services Accessed</b>                           | <b>[1] For project sponsors that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:</b> | <b>[2] For project sponsors that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:</b> |
|--|---|--|
| Total number of households that obtained an income-producing job | 13  | 25   |

End of PART 4

**PART 5: Worksheet - Determining Housing Stability Outcomes**

1. This chart is designed to assess program results based on the information reported in Part 4 and to help Grantees determine overall program performance. Completion of this worksheet is optional.

| <b>Permanent Housing Subsidy Assistance</b>                     | <b>Stable Housing</b><br>(# of households remaining in program plus 3+4+5+6) | <b>Temporary Housing</b><br>(2)                              | <b>Unstable Arrangements</b><br>(1+7+8) | <b>Life Event</b><br>(9) |
|---|--|--|---|--------------------------|
| Tenant-Based Rental Assistance (TBRA)                           | 196  | 0  | 0                                       | 2                        |
| Permanent Facility-based Housing Assistance/Units               | 205  | 4  | 4                                       | 15                       |
| Transitional/Short-Term Facility-based Housing Assistance/Units | 18   | 2  | 0                                       | 0                        |
| <b>Total Permanent HOPWA Housing Subsidy Assistance</b>         | 419  | 6  | 4                                       | 17                       |
| <b>Reduced Risk of Homelessness: Short-Term Assistance</b>      | <b>Stable/Permanent Housing</b>  | <b>Temporarily Stable, with Reduced Risk of Homelessness</b> | <b>Unstable Arrangements</b>            | <b>Life Events</b>       |
| Short-Term Rent, Mortgage, and Utility Assistance (STRMU)       | 36   | 50   | 0                                       | 1                        |
| <b>Total HOPWA Housing Subsidy Assistance</b>                   | 455  | 56   | 4                                       | 18                       |

**End of PART 5**

**PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

**1. General information**

|                     |   |
|---------------------|---|
| HUD Grant Number(s) | <b>Operating Year for this report</b><br><i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> <b>Final Yr</b><br><input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input checked="" type="checkbox"/> Yr 6;<br><input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10 |
| Grantee Name        | Date Facility Began Operations (mm/dd/yy)<br>12/1/2013  |

**2. Number of Units and Non-HOPWA Expenditures**

| Facility Name: Rene Cazenave Apartments                            | Number of Stewardship Units Developed with HOPWA funds | Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year |
|--|--|--|
| Total Stewardship Units<br>(subject to 3- or 10- year use periods) | 9  | \$116,056  |

**3. Details of Project Site**

|  |   |
|--|---|
| Project Sites: Name of HOPWA-funded project  | Rene Cazenave Apartments  |
| Site Information: Project Zip Code(s)  | 94105   |
| Site Information: Congressional District(s)  | 6   |
| Is the address of the project site confidential?   | <input type="checkbox"/> <i>Yes, protect information; do not list</i><br><input checked="" type="checkbox"/> <i>Not confidential; information can be made available to the public</i> |
| <b>If the site is not confidential:</b><br>Please provide the contact information, phone, email address/location, if business address is different from facility address | Community Housing Partnership, 20 Jones Street, Suite 200, San Francisco, CA 94102<br>AssetManagement@chp-sf.org<br>(415) 852-5300  |

**PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

**1. General information**

|                     |   |
|---------------------|---|
| HUD Grant Number(s) | <b>Operating Year for this report</b><br><i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> <b>Final Yr</b><br><input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input checked="" type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6;<br><input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10 |
| Grantee Name        | Date Facility Began Operations (mm/dd/yy)<br>11/10/2016   |

**2. Number of Units and Non-HOPWA Expenditures**

| Facility Name: OpenHouse Senior Community                          | Number of Stewardship Units Developed with HOPWA funds | Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year |
|--|--|--|
| Total Stewardship Units<br>(subject to 3- or 10- year use periods) | 8  | \$100,808  |

**3. Details of Project Site**

|  |   |
|--|---|
| Project Sites: Name of HOPWA-funded project  | OpenHouse Senior Community aka 55 Laguna aka Mercy Housing Richardson Hall  |
| Site Information: Project Zip Code(s)  | 94102   |
| Site Information: Congressional District(s)  | 12  |
| Is the address of the project site confidential?   | <input type="checkbox"/> <i>Yes, protect information; do not list</i><br><input checked="" type="checkbox"/> <i>Not confidential; information can be made available to the public</i> |
| <b>If the site is not confidential:</b><br>Please provide the contact information, phone, email address/location, if business address is different from facility address | OpenHouse Senior Community aka 55 Laguna aka Mercy Housing Richardson Hall<br>55 Laguna Street, San Francisco 94102<br>415-296-8995   |

**PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)**

**1. General information**

|                     |   |
|---------------------|---|
| HUD Grant Number(s) | <b>Operating Year for this report</b><br><i>From (mm/dd/yy) To (mm/dd/yy)</i> <input type="checkbox"/> <b>Final Yr</b><br><input checked="" type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6;<br><input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10 |
| Grantee Name        | Date Facility Began Operations (mm/dd/yy)<br>4/25/19  |

**2. Number of Units and Non-HOPWA Expenditures**

| Facility Name: 95 Laguna aka Laguna Senior Housing                 | Number of Stewardship Units Developed with HOPWA funds | Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year |
|--|--|--|
| Total Stewardship Units<br>(subject to 3- or 10- year use periods) | 6  | \$7,673  |

**3. Details of Project Site**

|  |   |
|--|---|
| Project Sites: Name of HOPWA-funded project  | 95 Laguna aka Laguna Senior Housing   |
| Site Information: Project Zip Code(s)  | 94102   |
| Site Information: Congressional District(s)  | 12  |
| Is the address of the project site confidential?   | <input type="checkbox"/> <i>Yes, protect information; do not list</i><br><input checked="" type="checkbox"/> <i>Not confidential; information can be made available to the public</i> |
| <b>If the site is not confidential:</b><br>Please provide the contact information, phone, email address/location, if business address is different from facility address | 95 Laguna aka Laguna Senior Housing<br>95 Laguna Street, San Francisco, CA 94102<br>415-813-3710  |

**End of PART 6**

**Part 7: Summary Overview of Grant Activities****A. Information on Individuals, Beneficiaries, and Households Receiving HOPWA Housing Subsidy Assistance (TBRA, STRMU, Facility-Based Units, Permanent Housing Placement and Master Leased Units ONLY)****Section 1. HOPWA-Eligible Individuals who Received HOPWA Housing Subsidy Assistance****a. Total HOPWA Eligible Individuals Living with HIV/AIDS**

| <b>Individuals Served with Housing Subsidy Assistance</b>  | <b>Total</b> |
|--|--------------|
| Number of individuals with HIV/AIDS who qualified their household to receive HOPWA housing subsidy assistance. | 533          |

**b. Prior Living Situation**

| <b>Category</b>  |   | <b>Total HOPWA Eligible Individuals Receiving Housing Subsidy Assistance</b> |
|--|---|--|
| 1.   | <u>Continuing</u> to receive HOPWA support from the prior operating year  | 440  |
| <b>New Individuals who received HOPWA Housing Subsidy Assistance support during Operating Year</b> |   |  |
| 2.   | Place not meant for human habitation (such as a vehicle, abandoned building, bus/train/subway station/airport, or outside)  | 8  |
| 3.   | Emergency shelter (including hotel, motel, or campground paid for with emergency shelter voucher)   | 5  |
| 4.   | Transitional housing for homeless persons   | 3  |
| 5.   | <b>Total number of new Eligible Individuals who received HOPWA Housing Subsidy Assistance with a Prior Living Situation that meets HUD definition of homelessness (Sum of Rows 2 – 4)</b> | 16   |
| 6.   | Permanent housing for formerly homeless persons (such as Shelter Plus Care, SHP, or SRO Mod Rehab)  | 3  |
| 7.   | Psychiatric hospital or other psychiatric facility  | 0  |
| 8.   | Substance abuse treatment facility or detox center  | 10   |
| 9.   | Hospital (non-psychiatric facility)   | 3  |
| 10.  | Foster care home or foster care group home  | 0  |
| 11.  | Jail, prison or juvenile detention facility   | 0  |
| 12.  | Rented room, apartment, or house  | 48   |
| 13.  | House you own   | 3  |
| 14.  | Staying or living in someone else's (family and friends) room, apartment, or house  | 8  |
| 15.  | Hotel or motel paid for without emergency shelter voucher   | 0  |
| 16.  | Other   | 2  |
| 17.  | Don't Know or Refused   | 0  |
| 18.  | <b>TOTAL Number of HOPWA Eligible Individuals (sum of Rows 1 and 5-17)</b>  | 533  |

### c. Homeless Individual Summary

In Chart c., indicate the number of eligible individuals reported in Chart b., Row 5 as homeless who also are homeless Veterans and/or meet the definition for Chronically Homeless (See Definition section of CAPER). The totals in Chart c. do not need to equal the total in Chart b., Row 5.

| Category  | Number of Homeless Veteran(s) | Number of Chronically Homeless |
|---|-------------------------------|--------------------------------|
| HOPWA eligible individuals served with HOPWA Housing Subsidy Assistance | 3                             | 12                             |

## Section 2. Beneficiaries

### a. Total Number of Beneficiaries Served with HOPWA Housing Subsidy Assistance

| Individuals and Families Served with HOPWA Housing Subsidy Assistance   | Total Number |
|---|--------------|
| 1. Number of individuals with HIV/AIDS who qualified the household to receive HOPWA housing subsidy assistance (equals the number of HOPWA Eligible Individuals reported in Part 7A, Section 1, Chart a.) | 533          |
| 2. Number of ALL other persons <b>diagnosed</b> as HIV positive who reside with the HOPWA eligible individuals identified in Row 1 and who benefitted from the HOPWA housing subsidy assistance           | 10           |
| 3. Number of ALL other persons <b>NOT diagnosed</b> as HIV positive who reside with the HOPWA eligible individual identified in Row 1 and who benefited from the HOPWA housing subsidy                    | 101          |
| <b>4. TOTAL number of ALL beneficiaries served with Housing Subsidy Assistance (Sum of Rows 1,2, &amp; 3)</b>   | <b>644</b>   |

### b. Age and Gender

| HOPWA Eligible Individuals (Chart a, Row 1)     |                            |      |        |                    |                    |                            |
|---|----------------------------|------|--------|--------------------|--------------------|----------------------------|
|   |                            | A.   | B.     | C.                 | D.                 | E.                         |
|   |                            | Male | Female | Transgender M to F | Transgender F to M | TOTAL (Sum of Columns A-D) |
| 1.  | Under 18                   |      |        |                    |                    |                            |
| 2.  | 18 to 30 years             | 28   | 1      | 2                  |                    | 31                         |
| 3.  | 31 to 50 years             | 95   | 13     | 14                 |                    | 122                        |
| 4.  | 51 years and Older         | 318  | 42     | 20                 |                    | 380                        |
| 5.  | Subtotal (Sum of Rows 1-4) | 441  | 56     | 36                 |                    | 533                        |
| All Other Beneficiaries (Chart a, Rows 2 and 3) |                            |      |        |                    |                    |                            |
|   |                            | A.   | B.     | C.                 | D.                 | E.                         |
|   |                            | Male | Female | Transgender M to F | Transgender F to M | TOTAL (Sum of Columns A-D) |
| 6.  | Under 18                   | 19   | 19     |                    |                    | 38                         |
| 7.  | 18 to 30 years             | 14   | 11     |                    |                    | 25                         |
| 8.  | 31 to 50 years             | 15   | 11     |                    |                    | 26                         |



|   |                                       |     |     |    |  |     |
|---|---------------------------------------|-----|-----|----|--|-----|
| 9.  | 51 years and Older                    | 13  | 8   | 1  |  | 22  |
| 10.   | <b>Subtotal (Sum of Rows 6-9)</b>     | 61  | 49  | 1  |  | 111 |
| <b>Total Beneficiaries (Chart a, Row 4)</b> |                                       |     |     |    |  |     |
| 11.   | <b>TOTAL (Sum of Rows 5 &amp; 10)</b> | 502 | 105 | 37 |  | 644 |

**c. Race and Ethnicity\***

| Category   |   | HOPWA Eligible Individuals   |  | All Other Beneficiaries  |  |
|--|---|--|--|--|--|
|  |   | [A] Race<br>[all individuals reported in Section 2, Chart a., Row 1] | [B] Ethnicity<br>[Also identified as Hispanic or Latino] | [C] Race<br>[total of individuals reported in Section 2, Chart a., Rows 2 & 3] | [D] Ethnicity<br>[Also identified as Hispanic or Latino] |
| 1.   | American Indian/Alaskan Native                          | 10   | 2  |  |  |
| 2.   | Asian   | 17   |  | 9  |  |
| 3.   | Black/African American                                  | 109  | 1  | 15   | 2  |
| 4.   | Native Hawaiian/Other Pacific Islander                  | 8  | 1  |  |  |
| 5.   | White   | 299  | 85   | 80   | 60   |
| 6.   | American Indian/Alaskan Native & White                  | 7  | 2  |  |  |
| 7.   | Asian & White   |  |  | 1  |  |
| 8.   | Black/African American & White                          | 2  |  | 1  |  |
| 9.   | American Indian/Alaskan Native & Black/African American | 2  | 1  |  |  |
| 10.  | Other Multi-Racial                                      | 79   | 62   | 5  | 5  |
| 11.  | Column Totals (Sum of Rows 1-10)                        | 533  | 154  | 111  | 67   |
| <b>Data Check:</b> Sum of Row 11 Column A and Row 11 Column C equals the total number HOPWA Beneficiaries reported in Part 3A, Section 2, Chart a., Row 4. |   |  |  |  |  |

\*Reference (data requested consistent with Form HUD-27061 Race and Ethnic Data Reporting Form)

**Section 3. Households**

**Household Area Median Income**

| Percentage of Area Median Income |   | Households Served with HOPWA Housing Subsidy Assistance |
|----------------------------------|---|---|
| 1.                               | 0-30% of area median income (extremely low) | 520   |
| 2.                               | 31-50% of area median income (very low)     | 11  |
| 3.                               | 51-80% of area median income (low)          | 2   |
| 4.                               | <b>Total (Sum of Rows 1-3)</b>              | 533   |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Catholic Charities

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year       | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Leland House  |
|---|---|--|--|
| <input type="checkbox"/> New construction     | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input type="checkbox"/> Rehabilitation       | \$  | \$                                       |  |
| <input type="checkbox"/> Acquisition          | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating | \$380,678   | \$62,491                                 |  |
| a.  | Purchase/lease of property:   |  | Date (mm/dd/yy): 03/14/1994  |
| b.  | Rehabilitation/Construction Dates:  |  | Date started:                      Date Completed:   |
| c.  | Operation dates:  |  | Date residents began to occupy: 2/08/1997<br><input type="checkbox"/> Not yet occupied   |
| d.  | Date supportive services began:   |  | Date started: 2/08/1997<br><input type="checkbox"/> Not yet providing services   |
| e.  | Number of units in the facility:  |  | HOPWA-funded units = 45 beds                      Total Units = 45 beds  |
| f.  | Is a waiting list maintained for the facility?                            |  | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year</i>   |
| g.  | What is the address of the facility (if different from business address)? |  | 141 Leland Avenue, San Francisco, CA 94134   |
| h.  | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a, please list the number of HOPWA units that fulfill the following criteria:

|  | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|--|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired with or without rehab |  |  |                              |                       |
| Rental units rehabbed  |  |  |                              |                       |
| Homeownership units constructed (if approved)                        |  |  |                              |                       |

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Catholic Charities

| Type of housing facility operated by the project sponsor |   | Total Number of <u>Units</u> in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|--|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm  | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |  |        |        |        |        |        |
| b.   | Community residence                                   | 45   |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units |  |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |  |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |  | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|--|------------------------------|---|
| a.  | Leasing Costs  |                              |   |
| b.  | Operating Costs  | 48                           | \$380,678   |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                     |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab         |                              |   |
| e.  | Adjustment to eliminate duplication (subtract)                                   |                              |   |
| f.  | TOTAL Facility-Based Housing Assistance<br>(Sum Rows a. through d. minus Row e.) | 48                           | \$380,678   |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Catholic Charities

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year            | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Peter Claver Community  |
|--|---|--|--|
| <input type="checkbox"/> New construction          | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input checked="" type="checkbox"/> Rehabilitation | \$85,084  | \$                                       |  |
| <input type="checkbox"/> Acquisition               | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating      | \$29,740  | \$322,891                                |  |
| a.   | Purchase/lease of property:   |  | Date (mm/dd/yy): 9/30/1994   |
| b.   | Rehabilitation/Construction Dates:  |  | Date started:                      Date Completed:   |
| c.   | Operation dates:  |  | Date residents began to occupy: 9/30/94<br><input type="checkbox"/> Not yet occupied   |
| d.   | Date supportive services began:   |  | Date started: 9/30/1994<br><input type="checkbox"/> Not yet providing services   |
| e.   | Number of units in the facility:  |  | HOPWA-funded units = 32 beds                      Total Units = 32 beds  |
| f.   | Is a waiting list maintained for the facility?                            |  | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>If yes, # of participants on the list at the end of operating year  |
| g.   | What is the address of the facility (if different from business address)? |  | 1340 Golden Gate Avenue, San Francisco, CA 94115   |
| h.   | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

|   | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|---|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired <u>with or without</u> rehab |  |  |                              |                       |
| Rental units rehabbed   |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Catholic Charities

| Type of housing facility operated by the project sponsor |   | Total Number of Units in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|---|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm   | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |   |        |        |        |        |        |
| b.   | Community residence                                   | 32  |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units |   |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |   |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |   | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|---|------------------------------|---|
| a.  | Leasing Costs   |                              |   |
| b.  | Operating Costs   | 35                           | \$29,740  |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                              |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab/Cap Improvements | 35                           | \$85,084  |
| e.  | Adjustment to eliminate duplication (subtract)  | (35)                         |   |
| f.  | TOTAL Facility-Based Housing Assistance<br>(Sum Rows a. through d. minus Row e.)          | 35                           | \$114,824   |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Dolores Street Community Services

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year       | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Richard M. Cohen Residence  |
|---|---|--|--|
| <input type="checkbox"/> New construction     | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input type="checkbox"/> Rehabilitation       | \$  | \$                                       |  |
| <input type="checkbox"/> Acquisition          | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating | \$113,284   | \$189,874                                |  |
| a.  | Purchase/lease of property:   |  | Date (mm/dd/yy): 3/09/1994   |
| b.  | Rehabilitation/Construction Dates:  |  | Date started:                      Date Completed:   |
| c.  | Operation dates:  |  | Date residents began to occupy: 12/15/1994<br><input type="checkbox"/> Not yet occupied  |
| d.  | Date supportive services began:   |  | Date started: 12/15/1994<br><input type="checkbox"/> Not yet providing services  |
| e.  | Number of units in the facility:  |  | HOPWA-funded units = 10 beds                      Total Units = 10 beds  |
| f.  | Is a waiting list maintained for the facility?                            |  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><i>If yes, number of participants on the list at the end of operating year 2</i>  |
| g.  | What is the address of the facility (if different from business address)? |  | 220 Dolores Street, San Francisco, CA 94110  |
| h.  | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

|   | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|---|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired <u>with or without</u> rehab |  |  |                              |                       |
| Rental units rehabbed   |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

**Name of Project Sponsor/Agency Operating the Facility/Leased Units:** Dolores Street Community Services

| Type of housing facility operated by the project sponsor |   | Total Number of Units in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|---|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0<br>bdrm  | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |   |        |        |        |        |        |
| b.   | Community residence                                   | 10  |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units |   |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |   |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |  | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|--|------------------------------|---|
| a.  | Leasing Costs  |                              |   |
| b.  | Operating Costs  | 10                           | \$113,284   |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                         |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab             |                              |   |
| e.  | Adjustment to eliminate duplication (subtract)                                       |                              |   |
| f.  | <b>TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)</b> | 10                           | \$113,284   |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Larkin Street Youth Services

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year       | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Assisted Care Facility  |
|---|---|--|--|
| <input type="checkbox"/> New construction     | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input type="checkbox"/> Rehabilitation       | \$  | \$                                       |  |
| <input type="checkbox"/> Acquisition          | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating | \$32,985  | \$68,032                                 |  |
| a.  | Purchase/lease of property:   |  | Date (mm/dd/yy): 6/7/1996  |
| b.  | Rehabilitation/Construction Dates:  |  | Date started:                      Date Completed:   |
| c.  | Operation dates:  |  | Date residents began to occupy: 1/15/1998<br><input type="checkbox"/> Not yet occupied   |
| d.  | Date supportive services began:   |  | Date started: 1/15/1998<br><input type="checkbox"/> Not yet providing services   |
| e.  | Number of units in the facility:  |  | HOPWA-funded units = 12 beds                      Total Units = 12 beds  |
| f.  | Is a waiting list maintained for the facility?                            |  | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year</i>   |
| g.  | What is the address of the facility (if different from business address)? |  | 129 Hyde Street, San Francisco, CA 94102   |
| h.  | Is the address of the project site confidential?                          |  | <input type="checkbox"/> Yes, protect information; do not publish list<br><input checked="" type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

|   | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|---|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired <u>with or without</u> rehab |  |  |                              |                       |
| Rental units rehabbed   |  |  |                              |                       |



|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

**Name of Project Sponsor/Agency Operating the Facility/Leased Units:** Larkin Street Youth Services

| Type of housing facility operated by the project sponsor |   | Total Number of Units in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|---|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm   | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |   |        |        |        |        |        |
| b.   | Community residence                                   | 12  |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units |   |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |   |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |  | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|--|------------------------------|---|
| a.  | Leasing Costs  |                              |   |
| b.  | Operating Costs  | 16                           | \$32,985  |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                         |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab             |                              |   |
| e.  | Adjustment to eliminate duplication (subtract)                                       |                              |   |
| f.  | <b>TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)</b> | 16                           | \$32,985  |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Maitri

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year            | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Maitri  |
|--|---|--|--|
| <input type="checkbox"/> New construction          | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input checked="" type="checkbox"/> Rehabilitation | \$7,797   | \$1,323                                  |  |
| <input type="checkbox"/> Acquisition               | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating      | \$101,763   | \$                                       |  |
| a.   | Purchase/lease of property:   |  | Date (mm/dd/yy): 7/31/1995   |
| b.   | Rehabilitation/Construction Dates:  |  | Date started:                      Date Completed:   |
| c.   | Operation dates:  |  | Date residents began to occupy: 12/15/1997<br><input type="checkbox"/> Not yet occupied  |
| d.   | Date supportive services began:   |  | Date started: 12/15/1997<br><input type="checkbox"/> Not yet providing services  |
| e.   | Number of units in the facility:  |  | HOPWA-funded units = 14 beds                      Total Units = 15 beds  |
| f.   | Is a waiting list maintained for the facility?                            |  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year 5</i>   |
| g.   | What is the address of the facility (if different from business address)? |  | 401 Duboce Avenue, San Francisco, CA 94117   |
| h.   | Is the address of the project site confidential?                          |  | <input type="checkbox"/> Yes, protect information; do not publish list<br><input checked="" type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

|   | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|---|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired <u>with or without</u> rehab |  |  |                              |                       |
| Rental units rehabbed   |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Maitri

| Type of housing facility operated by the project sponsor |   | Total Number of <u>Units</u> in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|--|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm  | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |  |        |        |        |        |        |
| b.   | Community residence                                   | 14   |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units |  |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |  |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |   | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|---|------------------------------|---|
| a.  | Leasing Costs   |                              |   |
| b.  | Operating Costs   | 36                           | \$101,763   |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                              |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab/Cap Improvements | 36                           | \$7,797   |
| e.  | Adjustment to eliminate duplication (subtract)  | (36)                         |   |
| f.  | TOTAL Facility-Based Housing Assistance<br>(Sum Rows a. through d. minus Row e.)          | 36                           | \$109,560   |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Mercy Housing California XVII, LP

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year       | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Derek Silva Community   |
|---|---|--|--|
| <input type="checkbox"/> New construction     | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input type="checkbox"/> Rehabilitation       | \$  | \$                                       |  |
| <input type="checkbox"/> Acquisition          | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating | \$39,700  | \$548,050                                |  |
| a.  | Purchase/lease of property:   |  | Date (mm/dd/yy): 12/15/2001  |
| b.  | Rehabilitation/Construction Dates:  |  | Date started:                      Date Completed:   |
| c.  | Operation dates:  |  | Date residents began to occupy: 12/1/2004<br><input type="checkbox"/> Not yet occupied   |
| d.  | Date supportive services began:   |  | Date started: 12/1/2004<br><input type="checkbox"/> Not yet providing services   |
| e.  | Number of units in the facility:  |  | HOPWA-funded units = 68                      Total Units = 68  |
| f.  | Is a waiting list maintained for the facility?                            |  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year 102</i>   |
| g.  | What is the address of the facility (if different from business address)? |  | 20 Franklin Street, San Francisco, CA 94102  |
| h.  | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

|   | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|---|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired <u>with or without</u> rehab |  |  |                              |                       |
| Rental units rehabbed   |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Mercy Housing California XVII, LP

| Type of housing facility operated by the project sponsor |   | Total Number of <u>Units</u> in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|--|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm  | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |  |        |        |        |        |        |
| b.   | Community residence                                   |  |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units | 36   | 27     | 5      |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |  |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |  | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|--|------------------------------|---|
| a.  | Leasing Costs  |                              |   |
| b.  | Operating Costs  | 68                           | \$39,700  |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                     |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab         |                              |   |
| e.  | Adjustment to eliminate duplication (subtract)                                   |                              |   |
| f.  | TOTAL Facility-Based Housing Assistance<br>(Sum Rows a. through d. minus Row e.) | 68                           | \$39,700  |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Rafiki Coalition for Health and Wellness

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year            | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Brandy Moore House  |
|--|---|--|--|
| <input type="checkbox"/> New construction          | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input type="checkbox"/> Permanent housing<br><input checked="" type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input checked="" type="checkbox"/> Rehabilitation | \$  | \$                                       |  |
| <input type="checkbox"/> Acquisition               | \$  | \$                                       |  |
| <input checked="" type="checkbox"/> Operating      | \$19,884  | \$298,246                                |  |
| a.   | Purchase/lease of property:   |  | Date (mm/dd/yy): 5/24/1996   |
| b.   | Rehabilitation/Construction Dates:  |  | Date started: 02/01/1997      Date Completed: 05/31/1998<br>Date started: 02/01/2010      Date Completed: 06/30/2011   |
| c.   | Operation dates:  |  | Date residents began to occupy: 7/01/1998<br><input type="checkbox"/> Not yet occupied   |
| d.   | Date supportive services began:   |  | Date started: 7/01/1998 <input type="checkbox"/> Not yet providing services  |
| e.   | Number of units in the facility:  |  | HOPWA-funded units = 11 beds      Total Units = 11 beds  |
| f.   | Is a waiting list maintained for the facility?                            |  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year 17</i>  |
| g.   | What is the address of the facility (if different from business address)? |  | 1761 Turk Street, San Francisco, CA 94115  |
| h.   | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

|   | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|---|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired <u>with or without</u> rehab |  |  |                              |                       |
| Rental units rehabbed   |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☐ Permanent Supportive Housing Facility/Units  
☒ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

**Name of Project Sponsor/Agency Operating the Facility/Leased Units:** Rafiki Coalition for Health and Wellness

| Type of housing facility operated by the project sponsor |   | Total Number of <u>Units</u> in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|--|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm  | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                        |  |        |        |        |        |        |
| b.   | Community residence                                   | 11   |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units |  |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u>             |  |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |  | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|--|------------------------------|---|
| a.  | Leasing Costs  |                              |   |
| b.  | Operating Costs  | 20                           | \$19,884  |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                         |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u>                      |                              |   |
| e.  | Adjustment to eliminate duplication (subtract)                                       |                              |   |
| f.  | <b>TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)</b> | 20                           | \$19,884  |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Baker Places, Inc.

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year            | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Baker Supported Living Page Street  |
|--|---|--|--|
| <input type="checkbox"/> New construction          | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input checked="" type="checkbox"/> Rehabilitation | \$35,925  | \$                                       |  |
| <input type="checkbox"/> Acquisition               | \$  | \$                                       |  |
| <input type="checkbox"/> Operating                 | \$  | \$                                       |  |
| a.   | Purchase/lease of property:   |  | Date (mm/dd/yy):   |
| b.   | Rehabilitation/Construction Dates: Current Rehab (stairs)                 |  | Date started: 04/01/19      Date Completed: 06/30/19   |
| c.   | Operation dates:  |  | Date residents began to occupy: 1996 <input type="checkbox"/> Not yet occupied   |
| d.   | Date supportive services began:   |  | Date started: 1996 <input type="checkbox"/> Not yet providing services   |
| e.   | Number of units in the facility:  |  | HOPWA-funded units = 3      Total Units = 3  |
| f.   | Is a waiting list maintained for the facility?                            |  | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year</i>   |
| g.   | What is the address of the facility (if different from business address)? |  | 1761-65 Page Street, San Francisco, CA 94117   |
| h.   | Is the address of the project site confidential?                          |  | <input type="checkbox"/> Yes, protect information; do not publish list<br><input checked="" type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

|  | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|--|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired with or without rehab |  |  |                              |                       |
| Rental units rehabbed  |  |  |                              |                       |



|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

**Name of Project Sponsor/Agency Operating the Facility/Leased Units:** Bernal Heights Housing Corp

| Type of housing facility operated by the project sponsor |   | Total Number of <u>Units</u> in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|--|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm  | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                                    |  |        |        |        |        |        |
| b.   | Community residence   |  |        | 1      | 2      |        |        |
| c.   | Project-based rental assistance units or leased units             |  |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u> single building (flats) |  |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |   | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|---|------------------------------|---|
| a.  | Leasing Costs   |                              |   |
| b.  | Operating Costs   |                              |   |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                              |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab/Cap Improvements | 7                            | \$35,925  |
| e.  | Adjustment to eliminate duplication (subtract)  |                              |   |
| f.  | <b>TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)</b>      | 7                            | \$35,925  |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Bernal Heights Housing Corporation

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year            | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Hazel Betsy   |
|--|---|--|--|
| <input type="checkbox"/> New construction          | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input checked="" type="checkbox"/> Rehabilitation | \$51,784  | \$                                       |  |
| <input type="checkbox"/> Acquisition               | \$  | \$                                       |  |
| <input type="checkbox"/> Operating                 | \$  | \$137,960                                |  |
| a.   | Purchase/lease of property:   |  | Date (mm/dd/yy): 01/15/97  |
| b.   | Rehabilitation/Construction Dates: Current Rehab – elevator upgrade       |  | Date started: 08/17      Date Completed: 08/18   |
| c.   | Operation dates:  |  | Date residents began to occupy: 03/97 <input type="checkbox"/> Not yet occupied  |
| d.   | Date supportive services began:   |  | Date started: 03/97 <input type="checkbox"/> Not yet providing services  |
| e.   | Number of units in the facility:  |  | HOPWA-funded units = 9      Total Units = 9  |
| f.   | Is a waiting list maintained for the facility?                            |  | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year</i>   |
| g.   | What is the address of the facility (if different from business address)? |  | 3554 17 <sup>th</sup> Street, San Francisco, CA 94110  |
| h.   | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

|  | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|--|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired with or without rehab |  |  |                              |                       |
| Rental units rehabbed  |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

**Name of Project Sponsor/Agency Operating the Facility/Leased Units:** Bernal Heights Housing Corp

| Type of housing facility operated by the project sponsor |   | Total Number of Units in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|---|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm   | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                                      |   |        |        |        |        |        |
| b.   | Community residence   |   |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units               |   |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u> single building (3 flats) | 6   | 3      |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |   | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|---|------------------------------|---|
| a.  | Leasing Costs   |                              |   |
| b.  | Operating Costs   |                              |   |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units                              |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab/Cap Improvements | 8                            | \$51,784  |
| e.  | Adjustment to eliminate duplication (subtract)  |                              |   |
| f.  | <b>TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)</b>      | 8                            | \$51,784  |

**Part 7: Summary Overview of Grant Activities****B. Facility-Based Housing Assistance****1. Project Sponsor Agency Name (Required)**

Bernal Heights Housing Corporation

**2. Capital Development****2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

| Type of Development this operating year            | HOPWA Funds Expended this operating year (if applicable)                  | Non-HOPWA funds Expended (if applicable) | Name of Facility:<br>Positive Match  |
|--|---|--|--|
| <input type="checkbox"/> New construction          | \$  | \$                                       | <b>Type of Facility [Check <u>only one</u> box.]</b><br><input checked="" type="checkbox"/> Permanent housing<br><input type="checkbox"/> Short-term Shelter or Transitional housing<br><input type="checkbox"/> Supportive services only facility |
| <input checked="" type="checkbox"/> Rehabilitation | \$15,880  | \$                                       |  |
| <input type="checkbox"/> Acquisition               | \$  | \$                                       |  |
| <input type="checkbox"/> Operating                 | \$  | \$131,164                                |  |
| a.   | Purchase/lease of property:   |  | Date (mm/dd/yy): 09/12/98  |
| b.   | Rehabilitation/Construction Dates: Current Rehab                          |  | Date started: 05/01/17      Date Completed:  |
| c.   | Operation dates:  |  | Date residents began to occupy: 09/01/02 <input type="checkbox"/> Not yet occupied   |
| d.   | Date supportive services began:   |  | Date started: 09/01/02 <input type="checkbox"/> Not yet providing services   |
| e.   | Number of units in the facility:  |  | HOPWA-funded units = 7      Total Units = 7  |
| f.   | Is a waiting list maintained for the facility?                            |  | <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><i>If yes, # of participants on the list at the end of operating year</i>   |
| g.   | What is the address of the facility (if different from business address)? |  | 1652 Eddy Street, San Francisco, CA 94115  |
| h.   | Is the address of the project site confidential?                          |  | <input checked="" type="checkbox"/> Yes, protect information; do not publish list<br><input type="checkbox"/> No, can be made available to the public  |

**2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)**

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

|  | Number Designated for the Chronically Homeless | Number Designated to Assist the Homeless | Number Energy-Star Compliant | Number 504 Accessible |
|--|--|--|------------------------------|-----------------------|
| Rental units constructed (new) and/or acquired with or without rehab |  |  |                              |                       |
| Rental units rehabbed  |  |  |                              |                       |

|   |  |  |  |  |
|---|--|--|--|--|
| Homeownership units constructed (if approved) |  |  |  |  |
|---|--|--|--|--|

### 3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

#### 3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units  
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

#### 3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

**Name of Project Sponsor/Agency Operating the Facility/Leased Units:** Bernal Heights Housing Corp

| Type of housing facility operated by the project sponsor |   | Total Number of Units in use during the Operating Year<br>Categorized by the Number of Bedrooms per Units |        |        |        |        |        |
|--|---|---|--------|--------|--------|--------|--------|
|  |   | SRO/Studio/0 bdrm   | 1 bdrm | 2 bdrm | 3 bdrm | 4 bdrm | 5+bdrm |
| a.   | Single room occupancy dwelling                                    |   |        |        |        |        |        |
| b.   | Community residence   |   |        |        |        |        |        |
| c.   | Project-based rental assistance units or leased units             |   |        |        |        |        |        |
| d.   | Other housing facility<br><u>Specify:</u> single building (flats) | 7   |        |        |        |        |        |

### 4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

| Housing Assistance Category: Facility Based Housing |   | Output: Number of Households | Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor |
|---|---|------------------------------|---|
| a.  | Leasing Costs   |                              |   |
| b.  | Operating Costs   |                              |   |
| c.  | Project-Based Rental Assistance (PBRA) or other leased units  |                              |   |
| d.  | Other Activity (if approved in grant agreement) <u>Specify:</u><br>Rehab/Cap Improvements (not completed during year) * |                              | \$15,880  |
| e.  | Adjustment to eliminate duplication (subtract)  |                              |   |
| f.  | <b>TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)</b>                                    |                              | \$15,880  |

\* Number of Households will not be reported until rehab/capital improvements are completed.



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U.S. Department of Housing and Urban Development  
Integrated Disbursement and Information System  
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PART I: SUMMARY OF CDBG RESOURCES

|   |               |
|---|---------------|
| 01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR  | 12,783,060.27 |
| 02 ENTITLEMENT GRANT                                      | 18,139,217.00 |
| 03 SURPLUS URBAN RENEWAL                                  | 0.00          |
| 04 SECTION 108 GUARANTEED LOAN FUNDS                      | 0.00          |
| 05 CURRENT YEAR PROGRAM INCOME                            | 12,915,533.35 |
| 05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE) | 0.00          |
| 06 FUNDS RETURNED TO THE LINE-OF-CREDIT                   | 0.00          |
| 06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT              | 0.00          |
| 07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE                  | 0.00          |
| 08 TOTAL AVAILABLE (SUM, LINES 01-07)                     | 43,837,810.62 |

PART II: SUMMARY OF CDBG EXPENDITURES

|  |               |
|--|---------------|
| 09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION | 15,083,028.15 |
| 10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT               | 0.00          |
| 11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)                       | 15,083,028.15 |
| 12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION                               | 3,505,732.14  |
| 13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS                                | 0.00          |
| 14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES                                    | 0.00          |
| 15 TOTAL EXPENDITURES (SUM, LINES 11-14)                                       | 18,588,760.29 |
| 16 UNEXPENDED BALANCE (LINE 08 - LINE 15)                                      | 25,249,050.33 |

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

|  |               |
|--|---------------|
| 17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS | 0.00          |
| 18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING       | 2,789,013.00  |
| 19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES        | 12,294,015.39 |
| 20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT    | 0.00          |
| 21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)       | 15,083,028.39 |
| 22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)      | 100.00%       |

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

|   |             |
|---|-------------|
| 23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION                         | PY: PY: PY: |
| 24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION | 0.00        |
| 25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS                 | 0.00        |
| 26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)               | 0.00%       |

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

|   |                |
|---|----------------|
| 27 DISBURSED IN IDIS FOR PUBLIC SERVICES                        | 6,361,215.32   |
| 28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR   | 0.00           |
| 29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR  | 0.00           |
| 30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS                   | (3,651,843.00) |
| 31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30) | 2,709,372.32   |
| 32 ENTITLEMENT GRANT  | 18,139,217.00  |
| 33 PRIOR YEAR PROGRAM INCOME                                    | 1,140,819.45   |
| 34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP                | 0.00           |
| 35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)                   | 19,280,036.45  |
| 36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)  | 14.05%         |

PART V: PLANNING AND ADMINISTRATION (PA) CAP

|  |               |
|--|---------------|
| 37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION               | 3,505,732.14  |
| 38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR  | 800,000.00    |
| 39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR | 800,000.00    |
| 40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS                  | 0.00          |
| 41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40) | 3,505,732.14  |
| 42 ENTITLEMENT GRANT   | 18,139,217.00 |
| 43 CURRENT YEAR PROGRAM INCOME                                 | 12,915,533.35 |
| 44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP               | 0.00          |
| 45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)                  | 31,054,750.35 |
| 46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45) | 11.29%        |



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

| Plan Year | IDIS Project | IDIS Activity | Activity Name                                   | Matrix Code | National Objective | Drawn Amount   |
|-----------|--------------|---------------|---|-------------|--------------------|----------------|
| 2014      | 141          | 8419          | PRJ DEL COSTS - HOPESF PUC and MTA              | 14B         | LMH                | \$243,581.05   |
| 2015      | 63           | 8671          | Mercy Midtown                                   | 14B         | LMH                | \$50,081.89    |
| 2016      | 58           | 8432          | FY16-17 PROJECT DEL COSTS CA                    | 14B         | LMH                | \$32,865.50    |
| 2016      | 66           | 8676          | 14B 1000 Market Street                          | 14B         | LMH                | \$24,161.14    |
| 2017      | 62           | 8682          | 385 Eddy Street Hamlin Hotel                    | 14B         | LMH                | \$15,322.49    |
| 2017      | 202          | 8789          | MF-Midtown (Fifth Amendment Mgmt Lease Midtown) | 14B         | LMH                | \$673,681.33   |
| 2018      | 56           | 8904          | 14B South Park Scattered Sites                  | 14B         | LMH                | \$543,265.42   |
|           |              |               |   | 14B         | Matrix Code        | \$1,582,958.82 |
| 2016      | 58           | 8408          | MERCY MIDTOWN                                   | 14G         | LMH                | \$921,551.12   |
| 2017      | 57           | 8683          | 14G 730 Stanyan Street project delivery costs   | 14G         | LMH                | \$34,325.50    |
|           |              |               |   | 14G         | Matrix Code        | \$955,876.62   |
| 2018      | 86           | 8845          | Rebuilding Together San Francisco               | 14H         | LMH                | \$29,912.45    |
|           |              |               |   | 14H         | Matrix Code        | \$29,912.45    |
| Total     |              |               |   |             |                    | \$2,568,747.89 |

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name                            | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|--|-------------|--------------------|--------------|
| 2017      | 188          | 8719          | 6293152        | Openhouse                                | 03A         | LMC                | \$59,910.20  |
|           |              |               |                |  | 03A         | Matrix Code        | \$59,910.20  |
| 2013      | 70           | 7612          | 6233286        | Larkin Street Youth Services             | 03C         | LMC                | \$17,500.00  |
| 2014      | 193          | 8639          | 6205443        | At the Crossroads                        | 03C         | LMC                | \$500,000.00 |
| 2017      | 152          | 8654          | 6265965        | Mercy Housing California                 | 03C         | LMC                | \$42,695.87  |
| 2017      | 157          | 8659          | 6225257        | At The Crossroads                        | 03C         | LMC                | \$29,847.75  |
| 2017      | 183          | 8714          | 6278085        | Center on Juvenile and Criminal Justice  | 03C         | LMC                | \$200,000.00 |
|           |              |               |                |  | 03C         | Matrix Code        | \$790,043.62 |
| 2014      | 110          | 7893          | 6265960        | Mission Neighborhood Centers             | 03D         | LMC                | \$204.06     |
| 2015      | 181          | 8439          | 6265960        | Mission Neighborhood Centers             | 03D         | LMC                | \$26,000.00  |
| 2017      | 149          | 8647          | 6265960        | Boys & Girls Club of San Francisco       | 03D         | LMC                | \$76,032.30  |
| 2017      | 149          | 8647          | 6293152        | Boys & Girls Club of San Francisco       | 03D         | LMC                | \$3,967.70   |
| 2017      | 150          | 8648          | 6265960        | Boys & Girls Club of San Francisco       | 03D         | LMC                | \$110,531.69 |
| 2017      | 150          | 8648          | 6278085        | Boys & Girls Club of San Francisco       | 03D         | LMC                | \$100,065.73 |
| 2017      | 150          | 8648          | 6293152        | Boys & Girls Club of San Francisco       | 03D         | LMC                | \$39,271.58  |
|           |              |               |                |  | 03D         | Matrix Code        | \$356,073.06 |
| 2015      | 12           | 8050          | 6233286        | Bernal Heights Neighborhood Center       | 03E         | LMC                | \$10,897.20  |
| 2015      | 187          | 8915          | 6225253        | 03E MOHCD - Capital Program Delivery     | 03E         | LMC                | \$39,401.18  |
| 2016      | 144          | 8424          | 6225253        | Portola Family Connections               | 03E         | LMC                | \$182,427.69 |
| 2016      | 156          | 8466          | 6225253        | Renaissance Entrepreneurship Center      | 03E         | LMC                | \$89,618.44  |
| 2016      | 156          | 8466          | 6233286        | Renaissance Entrepreneurship Center      | 03E         | LMC                | \$86,167.60  |
| 2016      | 156          | 8466          | 6251383        | Renaissance Entrepreneurship Center      | 03E         | LMC                | \$2,208.37   |
| 2016      | 156          | 8466          | 6265960        | Renaissance Entrepreneurship Center      | 03E         | LMC                | \$14,191.80  |
| 2016      | 157          | 8467          | 6278085        | Center for Juvenile And Criminal Justice | 03E         | LMC                | \$53,854.56  |
| 2016      | 158          | 8468          | 6265960        | Wu Yee Children's Services               | 03E         | LMC                | \$72,250.00  |
| 2017      | 59           | 8560          | 6225257        | MOHCD- CP Program Delivery               | 03E         | LMC                | \$14,525.24  |
| 2017      | 153          | 8655          | 6225257        | Bernal Heights neighborhood Center       | 03E         | LMC                | \$13,970.70  |
| 2017      | 156          | 8658          | 6233288        | Telegraph Hill Neighborhood Association  | 03E         | LMC                | \$21,262.00  |
| 2017      | 156          | 8658          | 6278107        | Telegraph Hill Neighborhood Association  | 03E         | LMC                | \$31,500.50  |
| 2017      | 156          | 8658          | 6293155        | Telegraph Hill Neighborhood Association  | 03E         | LMC                | \$17,237.50  |
| 2018      | 59           | 8816          | 6233293        | MOHCD - CDBG19 Capital Program Delivery  | 03E         | LMC                | \$22,010.89  |







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| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name   | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|---|-------------|--------------------|--------------|
| 2018      | 49           | 8801          | 6251398        | La Casa de las Madres   | 05G         | LMC                | \$4,575.04   |
| 2018      | 49           | 8801          | 6265968        | La Casa de las Madres   | 05G         | LMC                | \$2,254.27   |
| 2018      | 49           | 8801          | 6278118        | La Casa de las Madres   | 05G         | LMC                | \$6,001.25   |
| 2018      | 49           | 8801          | 6293166        | La Casa de las Madres   | 05G         | LMC                | \$2,559.11   |
|           |              |               |                |   | 05G         | Matrix Code        | \$183,678.00 |
| 2017      | 86           | 8582          | 6293155        | Office of Economic and Workforce Development                  | 05H         | LMC                | \$63,813.88  |
| 2017      | 86           | 8582          | 6295884        | Office of Economic and Workforce Development                  | 05H         | LMC                | \$7,217.59   |
| 2018      | 12           | 8736          | 6233297        | /America Works of California, Inc.                            | 05H         | LMC                | \$52,144.11  |
| 2018      | 12           | 8736          | 6251398        | /America Works of California, Inc.                            | 05H         | LMC                | \$20,457.17  |
| 2018      | 12           | 8736          | 6265968        | /America Works of California, Inc.                            | 05H         | LMC                | \$36,085.67  |
| 2018      | 12           | 8736          | 6278118        | /America Works of California, Inc.                            | 05H         | LMC                | \$24,734.53  |
| 2018      | 12           | 8736          | 6293166        | /America Works of California, Inc.                            | 05H         | LMC                | \$11,037.37  |
| 2018      | 25           | 8743          | 6233297        | Central City Hospitality House                                | 05H         | LMC                | \$30,510.33  |
| 2018      | 25           | 8743          | 6251398        | Central City Hospitality House                                | 05H         | LMC                | \$5,781.06   |
| 2018      | 25           | 8743          | 6265968        | Central City Hospitality House                                | 05H         | LMC                | \$12,985.96  |
| 2018      | 25           | 8743          | 6278118        | Central City Hospitality House                                | 05H         | LMC                | \$12,694.88  |
| 2018      | 25           | 8743          | 6293166        | Central City Hospitality House                                | 05H         | LMC                | \$38,027.77  |
| 2018      | 26           | 8744          | 6233299        | Central City Hospitality House                                | 05H         | LMC                | \$73,984.88  |
| 2018      | 26           | 8744          | 6251398        | Central City Hospitality House                                | 05H         | LMC                | \$12,492.25  |
| 2018      | 26           | 8744          | 6265968        | Central City Hospitality House                                | 05H         | LMC                | \$34,310.44  |
| 2018      | 26           | 8744          | 6293166        | Central City Hospitality House                                | 05H         | LMC                | \$79,212.43  |
| 2018      | 28           | 8746          | 6251398        | Community Housing Partnership                                 | 05H         | LMC                | \$44,672.68  |
| 2018      | 28           | 8746          | 6278118        | Community Housing Partnership                                 | 05H         | LMC                | \$24,503.43  |
| 2018      | 28           | 8746          | 6293166        | Community Housing Partnership                                 | 05H         | LMC                | \$5,823.89   |
| 2018      | 29           | 8747          | 6265968        | Community Housing Partnership                                 | 05H         | LMC                | \$40,198.18  |
| 2018      | 29           | 8747          | 6293166        | Community Housing Partnership                                 | 05H         | LMC                | \$16,051.82  |
| 2018      | 33           | 8768          | 6233299        | Compass Family Services                                       | 05H         | LMC                | \$9,112.08   |
| 2018      | 33           | 8768          | 6251398        | Compass Family Services                                       | 05H         | LMC                | \$15,180.83  |
| 2018      | 33           | 8768          | 6278120        | Compass Family Services                                       | 05H         | LMC                | \$22,504.22  |
| 2018      | 33           | 8768          | 6293170        | Compass Family Services                                       | 05H         | LMC                | \$28,202.87  |
| 2018      | 38           | 8777          | 6233299        | /Episcopal Community Services of San Francisco                | 05H         | LMC                | \$20,420.23  |
| 2018      | 38           | 8777          | 6251398        | /Episcopal Community Services of San Francisco                | 05H         | LMC                | \$15,420.29  |
| 2018      | 38           | 8777          | 6265972        | /Episcopal Community Services of San Francisco                | 05H         | LMC                | \$4,421.26   |
| 2018      | 38           | 8777          | 6278120        | /Episcopal Community Services of San Francisco                | 05H         | LMC                | \$3,606.83   |
| 2018      | 38           | 8777          | 6293170        | /Episcopal Community Services of San Francisco                | 05H         | LMC                | \$8,465.58   |
| 2018      | 39           | 8791          | 6233299        | Five Keys Schools and Programs                                | 05H         | LMC                | \$35,350.00  |
| 2018      | 39           | 8791          | 6251402        | Five Keys Schools and Programs                                | 05H         | LMC                | \$5,775.00   |
| 2018      | 39           | 8791          | 6265972        | Five Keys Schools and Programs                                | 05H         | LMC                | \$11,549.98  |
| 2018      | 39           | 8791          | 6278120        | Five Keys Schools and Programs                                | 05H         | LMC                | \$11,550.00  |
| 2018      | 39           | 8791          | 6293170        | Five Keys Schools and Programs                                | 05H         | LMC                | \$5,775.02   |
| 2018      | 43           | 8795          | 6233299        | Homebridge, Inc.  | 05H         | LMC                | \$27,802.47  |
| 2018      | 43           | 8795          | 6251402        | Homebridge, Inc.  | 05H         | LMC                | \$14,846.70  |
| 2018      | 43           | 8795          | 6265972        | Homebridge, Inc.  | 05H         | LMC                | \$8,310.26   |
| 2018      | 43           | 8795          | 6278120        | Homebridge, Inc.  | 05H         | LMC                | \$3,959.12   |
| 2018      | 43           | 8795          | 6293170        | Homebridge, Inc.  | 05H         | LMC                | \$4,845.27   |
| 2018      | 79           | 8840          | 6295889        | OEWD- WF Program Delivery                                     | 05H         | LMC                | \$21,843.03  |
| 2018      | 85           | 8842          | 6233299        | Positive Resource Center (PRC)                                | 05H         | LMC                | \$50,240.66  |
| 2018      | 85           | 8842          | 6251402        | Positive Resource Center (PRC)                                | 05H         | LMC                | \$20,085.83  |
| 2018      | 85           | 8842          | 6265972        | Positive Resource Center (PRC)                                | 05H         | LMC                | \$9,452.40   |
| 2018      | 85           | 8842          | 6293170        | Positive Resource Center (PRC)                                | 05H         | LMC                | \$20,221.11  |
| 2018      | 95           | 8853          | 6233299        | San Francisco Housing Development Corporation                 | 05H         | LMC                | \$65,744.78  |
| 2018      | 95           | 8853          | 6251402        | San Francisco Housing Development Corporation                 | 05H         | LMC                | \$8,793.19   |
| 2018      | 95           | 8853          | 6265972        | San Francisco Housing Development Corporation                 | 05H         | LMC                | \$31,510.88  |
| 2018      | 95           | 8853          | 6278120        | San Francisco Housing Development Corporation                 | 05H         | LMC                | \$13,726.45  |
| 2018      | 95           | 8853          | 6293170        | San Francisco Housing Development Corporation                 | 05H         | LMC                | \$30,224.70  |
| 2018      | 98           | 8856          | 6233299        | San Francisco Lesbian Gay Bisexual Transgender Community Cent | 05H         | LMC                | \$27,170.01  |



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| 2018      | 98           | 8856          | 6251402        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$26,736.20    |
| 2018      | 98           | 8856          | 6265972        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$10,498.30    |
| 2018      | 98           | 8856          | 6278120        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$18,318.03    |
| 2018      | 98           | 8856          | 6293170        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$18,660.59    |
| 2018      | 110          | 8871          | 6233299        | The Arc San Francisco  | 05H         | LMC                | \$37,500.06    |
| 2018      | 110          | 8871          | 6251402        | The Arc San Francisco  | 05H         | LMC                | \$6,250.01     |
| 2018      | 110          | 8871          | 6265972        | The Arc San Francisco  | 05H         | LMC                | \$12,500.02    |
| 2018      | 110          | 8871          | 6278120        | The Arc San Francisco  | 05H         | LMC                | \$12,500.02    |
| 2018      | 110          | 8871          | 6293170        | The Arc San Francisco  | 05H         | LMC                | \$6,249.89     |
| 2018      | 111          | 8873          | 6233299        | Toolworks  | 05H         | LMC                | \$52,254.90    |
| 2018      | 111          | 8873          | 6251402        | Toolworks  | 05H         | LMC                | \$16,040.52    |
| 2018      | 111          | 8873          | 6265972        | Toolworks  | 05H         | LMC                | \$8,020.26     |
| 2018      | 111          | 8873          | 6278120        | Toolworks  | 05H         | LMC                | \$16,040.52    |
| 2018      | 111          | 8873          | 6293170        | Toolworks  | 05H         | LMC                | \$7,643.80     |
| 2018      | 113          | 8875          | 6278614        | Upwardly Global  | 05H         | LMC                | \$6,875.00     |
| 2018      | 113          | 8875          | 6293170        | Upwardly Global  | 05H         | LMC                | \$625.00       |
| 2018      | 116          | 8878          | 6265976        | Young Community Developers, Inc.   | 05H         | LMC                | \$12,846.46    |
| 2018      | 116          | 8878          | 6278614        | Young Community Developers, Inc.   | 05H         | LMC                | \$109,118.03   |
| 2018      | 116          | 8878          | 6293176        | Young Community Developers, Inc.   | 05H         | LMC                | \$86,031.04    |
|           |              |               |                |  | 05H         | Matrix Code        | \$1,667,560.02 |
| 2017      | 197          | 8731          | 6251383        | Bay Area Legal Aid   | 05K         | LMC                | \$5.49         |
| 2017      | 197          | 8731          | 6293152        | Bay Area Legal Aid   | 05K         | LMC                | \$139,440.09   |
| 2018      | 27           | 8745          | 6233299        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$25,581.93    |
| 2018      | 27           | 8745          | 6251402        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$8,708.22     |
| 2018      | 27           | 8745          | 6265972        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$4,376.93     |
| 2018      | 27           | 8745          | 6278120        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$7,799.32     |
| 2018      | 27           | 8745          | 6293170        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$3,533.60     |
| 2018      | 100          | 8862          | 6233299        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$23,023.91    |
| 2018      | 100          | 8862          | 6251402        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$6,638.12     |
| 2018      | 100          | 8862          | 6265972        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$14,009.20    |
| 2018      | 100          | 8862          | 6278120        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$6,688.21     |
| 2018      | 100          | 8862          | 6278614        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$4,512.47     |
| 2018      | 100          | 8862          | 6293170        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$4,628.09     |
| 2018      | 108          | 8870          | 6233299        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$257,194.14   |
| 2018      | 108          | 8870          | 6265972        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$186,502.89   |
| 2018      | 108          | 8870          | 6278120        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$169,280.11   |
| 2018      | 108          | 8870          | 6293170        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$85,342.92    |
|           |              |               |                |  | 05K         | Matrix Code        | \$947,265.64   |
| 2018      | 42           | 8794          | 6233299        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$25,136.57    |
| 2018      | 42           | 8794          | 6251402        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$7,701.73     |
| 2018      | 42           | 8794          | 6265972        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$4,438.18     |
| 2018      | 42           | 8794          | 6278120        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$9,378.19     |
| 2018      | 42           | 8794          | 6293170        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$3,300.58     |
|           |              |               |                |  | 05M         | Matrix Code        | \$49,955.25    |
| 2017      | 169          | 8672          | 6225257        | Community Technology Network of the Bay Area   | 05U         | LMC                | \$3,723.42     |
| 2018      | 35           | 8773          | 6233299        | Consumer Credit Counseling Service of San Francisco dba BALANCE                                      | 05U         | LMC                | \$26,283.19    |



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| 2018      | 35           | 8773          | 6251402        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$4,530.99   |
| 2018      | 35           | 8773          | 6265972        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$2,212.29   |
| 2018      | 35           | 8773          | 6278120        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$2,732.97   |
| 2018      | 35           | 8773          | 6293170        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$13,918.58  |
| 2018      | 44           | 8796          | 6233299        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$31,656.22  |
| 2018      | 44           | 8796          | 6251402        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$10,131.75  |
| 2018      | 44           | 8796          | 6265972        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$5,336.61   |
| 2018      | 44           | 8796          | 6278120        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$14,703.50  |
| 2018      | 44           | 8796          | 6293170        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$3,171.92   |
| 2018      | 47           | 8799          | 6233299        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$24,999.96  |
| 2018      | 47           | 8799          | 6251402        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$8,333.32   |
| 2018      | 47           | 8799          | 6265972        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$8,333.32   |
| 2018      | 47           | 8799          | 6278120        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$4,166.66   |
| 2018      | 47           | 8799          | 6293170        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$4,166.74   |
| 2018      | 48           | 8800          | 6233299        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$13,908.04  |
| 2018      | 48           | 8800          | 6251402        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$4,519.61   |
| 2018      | 48           | 8800          | 6265972        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$2,421.73   |
| 2018      | 48           | 8800          | 6278120        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$6,129.26   |
| 2018      | 48           | 8800          | 6293170        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$4,355.66   |
| 2018      | 91           | 8850          | 6233302        | San Francisco Community Land Trust                              | 05U         | LMC                | \$17,263.85  |
| 2018      | 91           | 8850          | 6251402        | San Francisco Community Land Trust                              | 05U         | LMC                | \$7,178.70   |
| 2018      | 91           | 8850          | 6265972        | San Francisco Community Land Trust                              | 05U         | LMC                | \$3,793.55   |
| 2018      | 91           | 8850          | 6278120        | San Francisco Community Land Trust                              | 05U         | LMC                | \$3,045.22   |
| 2018      | 91           | 8850          | 6278614        | San Francisco Community Land Trust                              | 05U         | LMC                | \$3,856.03   |
| 2018      | 91           | 8850          | 6293173        | San Francisco Community Land Trust                              | 05U         | LMC                | \$859.59     |
| 2018      | 94           | 8854          | 6233302        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$70,249.02  |
| 2018      | 94           | 8854          | 6251402        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$15,689.54  |
| 2018      | 94           | 8854          | 6265972        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$9,959.46   |
| 2018      | 94           | 8854          | 6278120        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$4,101.98   |
| 2018      | 97           | 8855          | 6233302        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$7,661.90   |
| 2018      | 97           | 8855          | 6251402        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$5,710.15   |
| 2018      | 97           | 8855          | 6265972        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$3,254.21   |
| 2018      | 97           | 8855          | 6278614        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$29,931.32  |
| 2018      | 97           | 8855          | 6293173        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$3,442.42   |
| 2018      | 101          | 8863          | 6233302        | Self-Help for the Elderly                                       | 05U         | LMC                | \$24,945.80  |
| 2018      | 101          | 8863          | 6251402        | Self-Help for the Elderly                                       | 05U         | LMC                | \$4,429.33   |
| 2018      | 101          | 8863          | 6265975        | Self-Help for the Elderly                                       | 05U         | LMC                | \$1,804.00   |
| 2018      | 101          | 8863          | 6278124        | Self-Help for the Elderly                                       | 05U         | LMC                | \$7,609.27   |
| 2018      | 101          | 8863          | 6278614        | Self-Help for the Elderly                                       | 05U         | LMC                | \$4,825.90   |
| 2018      | 101          | 8863          | 6293173        | Self-Help for the Elderly                                       | 05U         | LMC                | \$4,064.03   |
| 2018      | 103          | 8865          | 6233302        | Shelter Tech  | 05U         | LMC                | \$36,435.25  |
| 2018      | 103          | 8865          | 6251412        | Shelter Tech  | 05U         | LMC                | \$9,388.96   |
| 2018      | 103          | 8865          | 6265975        | Shelter Tech  | 05U         | LMC                | \$13,654.64  |
| 2018      | 103          | 8865          | 6278124        | Shelter Tech  | 05U         | LMC                | \$23,801.76  |
| 2018      | 103          | 8865          | 6293173        | Shelter Tech  | 05U         | LMC                | \$12,173.39  |
|           |              |               |                |   | 05U         | Matrix Code        | \$528,865.01 |
| 2017      | 21           | 8524          | 6205452        | Bayview Hunter's Point Multipurpose Senior Services             | 05Z         | LMC                | \$200,000.00 |
| 2017      | 37           | 8523          | 6205447        | Bayview Association for Youth                                   | 05Z         | LMC                | \$95,879.13  |
| 2017      | 58           | 8906          | 6295884        | MOHCD HOPE SF Program Delivery                                  | 05Z         | LMC                | \$14,840.40  |



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| 2017      | 60           | 8561          | 6225257        | /MOHCD PS IT Program Delivery  | 05Z         | LMC                | \$45,000.00  |
| 2017      | 75           | 8573          | 6225257        | Mission Language and Vocational School, Inc.                                       | 05Z         | LMC                | \$1,232.00   |
| 2018      | 13           | 8739          | 6233293        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$13,643.61  |
| 2018      | 13           | 8739          | 6251390        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$2,753.04   |
| 2018      | 13           | 8739          | 6265966        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$9,527.44   |
| 2018      | 13           | 8739          | 6278113        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$5,344.79   |
| 2018      | 13           | 8739          | 6293157        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$11,146.28  |
| 2018      | 14           | 8740          | 6233293        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$43,168.38  |
| 2018      | 14           | 8740          | 6265966        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$164.83     |
| 2018      | 14           | 8740          | 6278113        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$382.21     |
| 2018      | 14           | 8740          | 6293157        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$1,225.23   |
| 2018      | 30           | 8748          | 6233299        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$20,488.86  |
| 2018      | 30           | 8748          | 6251402        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$9,432.48   |
| 2018      | 30           | 8748          | 6278120        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$12,582.71  |
| 2018      | 30           | 8748          | 6278614        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$6,634.17   |
| 2018      | 30           | 8748          | 6293170        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$5,840.21   |
| 2018      | 31           | 8753          | 6233293        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$48,979.08  |
| 2018      | 31           | 8753          | 6251390        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$16,702.26  |
| 2018      | 31           | 8753          | 6265966        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$20,417.23  |
| 2018      | 31           | 8753          | 6278113        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$9,637.57   |
| 2018      | 31           | 8753          | 6293157        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$14,022.64  |
| 2018      | 32           | 8752          | 6233293        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$20,667.18  |
| 2018      | 32           | 8752          | 6251390        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$9,366.63   |
| 2018      | 32           | 8752          | 6265966        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$8,513.77   |
| 2018      | 32           | 8752          | 6278113        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$4,816.53   |
| 2018      | 32           | 8752          | 6293157        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$6,408.93   |
| 2018      | 34           | 8769          | 6233293        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$25,954.22  |
| 2018      | 34           | 8769          | 6251390        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$7,620.11   |
| 2018      | 34           | 8769          | 6265966        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$4,078.79   |
| 2018      | 34           | 8769          | 6278113        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$1,867.83   |
| 2018      | 34           | 8769          | 6293157        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$48,098.57  |
| 2018      | 36           | 8774          | 6233293        | Donaldina Cameron House  | 05Z         | LMC                | \$23,760.00  |
| 2018      | 36           | 8774          | 6251390        | Donaldina Cameron House  | 05Z         | LMC                | \$8,350.00   |
| 2018      | 36           | 8774          | 6265966        | Donaldina Cameron House  | 05Z         | LMC                | \$4,244.33   |
| 2018      | 36           | 8774          | 6278113        | Donaldina Cameron House  | 05Z         | LMC                | \$9,117.66   |
| 2018      | 36           | 8774          | 6293157        | Donaldina Cameron House  | 05Z         | LMC                | \$4,528.01   |
| 2018      | 37           | 8775          | 6233293        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$36,560.60  |
| 2018      | 37           | 8775          | 6251390        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$12,408.44  |
| 2018      | 37           | 8775          | 6265966        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$5,839.26   |
| 2018      | 37           | 8775          | 6278113        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$11,678.52  |
| 2018      | 37           | 8775          | 6293157        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$3,513.18   |
| 2018      | 46           | 8798          | 6233293        | Homies Organizing the Mission to Empower Youth (HOMEY                              | 05Z         | LMC                | \$33,073.19  |
| 2018      | 46           | 8798          | 6265966        | Homies Organizing the Mission to Empower Youth (HOMEY                              | 05Z         | LMC                | \$558.76     |
| 2018      | 46           | 8798          | 6278113        | Homies Organizing the Mission to Empower Youth (HOMEY                              | 05Z         | LMC                | \$3,578.07   |
| 2018      | 46           | 8798          | 6278614        | Homies Organizing the Mission to Empower Youth (HOMEY                              | 05Z         | LMC                | \$2,534.34   |



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| 2018      | 46           | 8798          | 6295889        | Homies Organizing the Mission to Empower Youth (HOMEY                    | 05Z         | LMC                | \$6,602.07   |
| 2018      | 51           | 8803          | 6233293        | Lavender Youth Recreation and Information Center, Inc.                   | 05Z         | LMC                | \$4,851.57   |
| 2018      | 51           | 8803          | 6251390        | Lavender Youth Recreation and Information Center, Inc.                   | 05Z         | LMC                | \$10,609.63  |
| 2018      | 51           | 8803          | 6265966        | Lavender Youth Recreation and Information Center, Inc.                   | 05Z         | LMC                | \$2,140.22   |
| 2018      | 51           | 8803          | 6293157        | Lavender Youth Recreation and Information Center, Inc.                   | 05Z         | LMC                | \$32,398.58  |
| 2018      | 60           | 8832          | 6233293        | MOHCD - Public Services IT Program Delivery                              | 05Z         | LMC                | \$10,000.00  |
| 2018      | 60           | 8832          | 6251390        | MOHCD - Public Services IT Program Delivery                              | 05Z         | LMC                | \$25,000.00  |
| 2018      | 60           | 8832          | 6278113        | MOHCD - Public Services IT Program Delivery                              | 05Z         | LMC                | \$8,375.00   |
| 2018      | 65           | 8807          | 6233293        | Mercy Housing California   | 05Z         | LMC                | \$4,214.05   |
| 2018      | 65           | 8807          | 6251390        | Mercy Housing California   | 05Z         | LMC                | \$31,045.82  |
| 2018      | 65           | 8807          | 6278113        | Mercy Housing California   | 05Z         | LMC                | \$12,245.02  |
| 2018      | 65           | 8807          | 6278614        | Mercy Housing California   | 05Z         | LMC                | \$6,980.29   |
| 2018      | 65           | 8807          | 6293157        | Mercy Housing California   | 05Z         | LMC                | \$880.74     |
| 2018      | 67           | 8808          | 6233293        | Mission Asset Fund   | 05Z         | LMC                | \$32,500.02  |
| 2018      | 67           | 8808          | 6251390        | Mission Asset Fund   | 05Z         | LMC                | \$10,833.34  |
| 2018      | 67           | 8808          | 6265966        | Mission Asset Fund   | 05Z         | LMC                | \$5,416.67   |
| 2018      | 67           | 8808          | 6278113        | Mission Asset Fund   | 05Z         | LMC                | \$10,833.34  |
| 2018      | 67           | 8808          | 6293157        | Mission Asset Fund   | 05Z         | LMC                | \$5,416.63   |
| 2018      | 70           | 8812          | 6233293        | Mission Economic Development Agency                                      | 05Z         | LMC                | \$25,160.11  |
| 2018      | 70           | 8812          | 6251390        | Mission Economic Development Agency                                      | 05Z         | LMC                | \$8,459.31   |
| 2018      | 70           | 8812          | 6265966        | Mission Economic Development Agency                                      | 05Z         | LMC                | \$4,125.59   |
| 2018      | 70           | 8812          | 6278113        | Mission Economic Development Agency                                      | 05Z         | LMC                | \$8,583.24   |
| 2018      | 70           | 8812          | 6293157        | Mission Economic Development Agency                                      | 05Z         | LMC                | \$3,519.46   |
| 2018      | 71           | 8814          | 6265966        | Mission Neighborhood Ctrs / MLVS   | 05Z         | LMC                | \$33,202.12  |
| 2018      | 71           | 8814          | 6278113        | Mission Neighborhood Ctrs / MLVS   | 05Z         | LMC                | \$8,402.94   |
| 2018      | 71           | 8814          | 6293157        | Mission Neighborhood Ctrs / MLVS   | 05Z         | LMC                | \$8,369.55   |
| 2018      | 72           | 8813          | 6233293        | Mission Neighborhood Centers, Inc.                                       | 05Z         | LMC                | \$17,376.61  |
| 2018      | 72           | 8813          | 6251390        | Mission Neighborhood Centers, Inc.                                       | 05Z         | LMC                | \$7,656.07   |
| 2018      | 72           | 8813          | 6265966        | Mission Neighborhood Centers, Inc.                                       | 05Z         | LMC                | \$6,305.69   |
| 2018      | 72           | 8813          | 6278113        | Mission Neighborhood Centers, Inc.                                       | 05Z         | LMC                | \$10,320.16  |
| 2018      | 72           | 8813          | 6293157        | Mission Neighborhood Centers, Inc.                                       | 05Z         | LMC                | \$12,224.61  |
| 2018      | 73           | 8833          | 6233293        | MyPath   | 05Z         | LMC                | \$22,984.38  |
| 2018      | 73           | 8833          | 6251390        | MyPath   | 05Z         | LMC                | \$7,860.38   |
| 2018      | 73           | 8833          | 6265966        | MyPath   | 05Z         | LMC                | \$8,621.85   |
| 2018      | 73           | 8833          | 6278113        | MyPath   | 05Z         | LMC                | \$7,263.03   |
| 2018      | 73           | 8833          | 6293157        | MyPath   | 05Z         | LMC                | \$3,270.36   |
| 2018      | 76           | 8836          | 6233293        | Northeast Community Federal Credit Union                                 | 05Z         | LMC                | \$25,200.00  |
| 2018      | 76           | 8836          | 6251390        | Northeast Community Federal Credit Union                                 | 05Z         | LMC                | \$4,200.00   |
| 2018      | 76           | 8836          | 6265966        | Northeast Community Federal Credit Union                                 | 05Z         | LMC                | \$12,600.00  |
| 2018      | 76           | 8836          | 6278113        | Northeast Community Federal Credit Union                                 | 05Z         | LMC                | \$4,200.00   |
| 2018      | 76           | 8836          | 6293157        | Northeast Community Federal Credit Union                                 | 05Z         | LMC                | \$3,800.00   |
| 2018      | 83           | 8843          | 6233297        | PRC  | 05Z         | LMC                | \$24,856.63  |
| 2018      | 83           | 8843          | 6251390        | PRC  | 05Z         | LMC                | \$9,621.86   |
| 2018      | 83           | 8843          | 6265966        | PRC  | 05Z         | LMC                | \$4,931.50   |
| 2018      | 83           | 8843          | 6278118        | PRC  | 05Z         | LMC                | \$7,433.25   |
| 2018      | 83           | 8843          | 6293157        | PRC  | 05Z         | LMC                | \$3,156.76   |
| 2018      | 92           | 8851          | 6233297        | San Francisco Conservation Corps   | 05Z         | LMC                | \$25,227.55  |
| 2018      | 92           | 8851          | 6251390        | San Francisco Conservation Corps   | 05Z         | LMC                | \$8,238.94   |
| 2018      | 92           | 8851          | 6278118        | San Francisco Conservation Corps   | 05Z         | LMC                | \$5,149.66   |
| 2018      | 92           | 8851          | 6293166        | San Francisco Conservation Corps   | 05Z         | LMC                | \$11,383.82  |
| 2018      | 93           | 8852          | 6233297        | San Francisco Housing Development Corporation                            | 05Z         | LMC                | \$30,483.71  |
| 2018      | 93           | 8852          | 6251398        | San Francisco Housing Development Corporation                            | 05Z         | LMC                | \$11,466.35  |
| 2018      | 93           | 8852          | 6265968        | San Francisco Housing Development Corporation                            | 05Z         | LMC                | \$4,882.53   |
| 2018      | 93           | 8852          | 6293166        | San Francisco Housing Development Corporation                            | 05Z         | LMC                | \$3,167.41   |
| 2018      | 106          | 8868          | 6233297        | Sunset District Community Development (dba Sunset Youth Services) (2018) | 05Z         | LMC                | \$24,807.60  |





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| 2018      | 106          | 8868          | 6251398        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$8,488.04   |
| 2018      | 106          | 8868          | 6265968        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$4,200.55   |
| 2018      | 106          | 8868          | 6278118        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$8,349.02   |
| 2018      | 106          | 8868          | 6293166        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$4,154.79   |
| 2018      | 112          | 8874          | 6265968        | United Playaz, Inc.  | 05Z         | LMC                | \$37,570.04  |
| 2018      | 112          | 8874          | 6278118        | United Playaz, Inc.  | 05Z         | LMC                | \$17,429.96  |
| 2018      | 114          | 8876          | 6233297        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$21,823.19  |
| 2018      | 114          | 8876          | 6251398        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$4,841.84   |
| 2018      | 114          | 8876          | 6265968        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$9,194.11   |
| 2018      | 114          | 8876          | 6278118        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$5,789.75   |
| 2018      | 114          | 8876          | 6278614        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$4,226.61   |
| 2018      | 114          | 8876          | 6293166        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$4,124.50   |
| 2018      | 117          | 8879          | 6233297        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$19,191.07  |
| 2018      | 117          | 8879          | 6251398        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$616.17     |
| 2018      | 117          | 8879          | 6265968        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$3,237.98   |
| 2018      | 117          | 8879          | 6278118        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$4,722.10   |
| 2018      | 117          | 8879          | 6293166        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$24,764.52  |
| 2018      | 118          | 8880          | 6233297        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$75,293.86  |
| 2018      | 118          | 8880          | 6265968        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$88,209.05  |
| 2018      | 118          | 8880          | 6278118        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$18,884.45  |
| 2018      | 118          | 8880          | 6293166        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$40,351.05  |
| 2018      | 119          | 8881          | 6233297        | Young Men's Christian Association of San Francisco (Bayview Branch), fiscal sponsor of Together Unit | 05Z         | LMC                | \$24,840.19  |
| 2018      | 119          | 8881          | 6251398        | Young Men's Christian Association of San Francisco (Bayview Branch), fiscal sponsor of Together Unit | 05Z         | LMC                | \$37,999.30  |
| 2018      | 119          | 8881          | 6265968        | Young Men's Christian Association of San Francisco (Bayview Branch), fiscal sponsor of Together Unit | 05Z         | LMC                | \$15,939.05  |
| 2018      | 126          | 8882          | 6252315        | Bayview Hunters Point Multipurpose Senior Services, Inc.   | 05Z         | LMC                | \$96,008.24  |
| 2018      | 126          | 8882          | 6297768        | Bayview Hunters Point Multipurpose Senior Services, Inc.   | 05Z         | LMC                | \$103,991.76 |
| 2018      | 128          | 8884          | 6233306        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$39,198.59  |
| 2018      | 128          | 8884          | 6251416        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$16,157.45  |
| 2018      | 128          | 8884          | 6265976        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$20,339.58  |
| 2018      | 128          | 8884          | 6278128        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$10,185.95  |
| 2018      | 128          | 8884          | 6293176        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$17,439.79  |
| 2018      | 129          | 8885          | 6233293        | Hunters Point Family   | 05Z         | LMC                | \$16,963.30  |
| 2018      | 129          | 8885          | 6251390        | Hunters Point Family   | 05Z         | LMC                | \$13,682.63  |
| 2018      | 129          | 8885          | 6265966        | Hunters Point Family   | 05Z         | LMC                | \$24,260.75  |
| 2018      | 129          | 8885          | 6278113        | Hunters Point Family   | 05Z         | LMC                | \$3,377.27   |
| 2018      | 129          | 8885          | 6293157        | Hunters Point Family   | 05Z         | LMC                | \$6,257.54   |
| 2018      | 130          | 8886          | 6233293        | Hunters Point Family   | 05Z         | LMC                | \$1,273.52   |
| 2018      | 130          | 8886          | 6251390        | Hunters Point Family   | 05Z         | LMC                | \$10,869.39  |
| 2018      | 130          | 8886          | 6265966        | Hunters Point Family   | 05Z         | LMC                | \$8,012.34   |
| 2018      | 130          | 8886          | 6278113        | Hunters Point Family   | 05Z         | LMC                | \$27,299.44  |
| 2018      | 130          | 8886          | 6293157        | Hunters Point Family   | 05Z         | LMC                | \$17,784.71  |
| 2018      | 133          | 8889          | 6252314        | Young Community Developers, fiscal agent of 100% College Prep Instit                                 | 05Z         | LMC                | \$42,062.66  |



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| 2018      | 133          | 8889          | 6286921        | Young Community Developers, fiscal agent of 100% College Prep Instit                  | 05Z         | LMC                | \$14,621.10    |
| 2018      | 133          | 8889          | 6297766        | Young Community Developers, fiscal agent of 100% College Prep Instit                  | 05Z         | LMC                | \$36,716.25    |
|           |              |               |                |   | 05Z         | Matrix Code        | \$2,565,780.94 |
| 2017      | 151          | 8653          | 6251383        | 730 Stanyan Relocation Costs  | 08          | LMA                | \$323.75       |
| 2017      | 151          | 8653          | 6265960        | 730 Stanyan Relocation Costs  | 08          | LMA                | \$2,321.25     |
| 2017      | 151          | 8653          | 6278085        | 730 Stanyan Relocation Costs  | 08          | LMA                | \$416.25       |
|           |              |               |                |   | 08          | Matrix Code        | \$3,061.25     |
| 2017      | 201          | 8787          | 6297741        | 2017-18 Single Family Revolving Loan Fund   | 14A         | LMH                | \$90,561.07    |
|           |              |               |                |   | 14A         | Matrix Code        | \$90,561.07    |
| 2018      | 53           | 8805          | 6233302        | Local Initiatives Support Corporation   | 14E         | LMA                | \$12,872.66    |
| 2018      | 53           | 8805          | 6251412        | Local Initiatives Support Corporation   | 14E         | LMA                | \$6,322.95     |
| 2018      | 53           | 8805          | 6278124        | Local Initiatives Support Corporation   | 14E         | LMA                | \$15,804.39    |
|           |              |               |                |   | 14E         | Matrix Code        | \$35,000.00    |
| 2014      | 141          | 8194          | 6278085        | HOPESF PROGRAM DELIVERY - OEWD DA Workorder   | 14G         | LMH                | \$54,834.18    |
| 2014      | 141          | 8194          | 6295882        | HOPESF PROGRAM DELIVERY - OEWD DA Workorder   | 14G         | LMH                | \$4,432.22     |
| 2017      | 57           | 8558          | 6225257        | MOHCD Housing Program Delivery Pool   | 14G         | LMH                | \$24,709.52    |
| 2018      | 57           | 8826          | 6233302        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$308,527.72   |
| 2018      | 57           | 8826          | 6251412        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$53,207.05    |
| 2018      | 57           | 8826          | 6265975        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$51,344.94    |
| 2018      | 57           | 8826          | 6278124        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$59,332.56    |
| 2018      | 57           | 8826          | 6278614        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$80.00        |
| 2018      | 57           | 8826          | 6293173        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$61,489.48    |
| 2018      | 57           | 8826          | 6295889        | MOHCD - CDBG19 Housing Program Delivery   | 14G         | LMH                | \$7,917.50     |
|           |              |               |                |   | 14G         | Matrix Code        | \$625,875.17   |
| 2016      | 138          | 8385          | 6251383        | Tenderloin Neighborhood Development Corporation                                       | 14H         | LMH                | \$34,493.76    |
| 2016      | 138          | 8385          | 6278085        | Tenderloin Neighborhood Development Corporation                                       | 14H         | LMH                | \$10,966.24    |
| 2016      | 139          | 8387          | 6251383        | Tenderloin Neighborhood Development Corporation                                       | 14H         | LMH                | \$45,705.00    |
| 2017      | 170          | 8679          | 6251386        | Mission Housing Development Corporation   | 14H         | LMH                | \$52,295.00    |
| 2017      | 171          | 8685          | 6251386        | Mission Housing Dev Corp  | 14H         | LMH                | \$7,177.79     |
| 2017      | 172          | 8686          | 6225257        | Tenderloin Neighborhood Dev Corp  | 14H         | LMH                | \$9,802.12     |
| 2017      | 172          | 8686          | 6251386        | Tenderloin Neighborhood Dev Corp  | 14H         | LMH                | \$2,362.48     |
| 2017      | 173          | 8687          | 6225257        | Tenderloin Neighborhood Dev Corp  | 14H         | LMH                | \$4,608.24     |
| 2017      | 174          | 8688          | 6225257        | Tenderloin Neighborhood Dev Corp  | 14H         | LMH                | \$5,962.19     |
| 2017      | 174          | 8688          | 6265965        | Tenderloin Neighborhood Dev Corp  | 14H         | LMH                | \$180.57       |
| 2017      | 193          | 8727          | 6233288        | Bernal Heights Neighborhood Center  | 14H         | LMH                | \$6,000.00     |
| 2017      | 193          | 8727          | 6251386        | Bernal Heights Neighborhood Center  | 14H         | LMH                | \$3,075.00     |
| 2017      | 193          | 8727          | 6265965        | Bernal Heights Neighborhood Center  | 14H         | LMH                | \$19,360.00    |
| 2017      | 194          | 8728          | 6233288        | Chinatown Community Development Center  | 14H         | LMH                | \$8,109.18     |
| 2017      | 195          | 8729          | 6225257        | Chinatown Community Development Center  | 14H         | LMH                | \$189.79       |
| 2017      | 195          | 8729          | 6233288        | Chinatown Community Development Center  | 14H         | LMH                | \$551.31       |
| 2017      | 196          | 8730          | 6225257        | Chinatown Community Development Center  | 14H         | LMH                | \$189.79       |
| 2017      | 196          | 8730          | 6233288        | Chinatown Community Development Center  | 14H         | LMH                | \$779.19       |
|           |              |               |                |   | 14H         | Matrix Code        | \$211,807.65   |
| 2018      | 81           | 8806          | 6252312        | Main Street Launch  | 18A         | LMJ                | \$314,729.00   |
| 2018      | 81           | 8806          | 6286915        | Main Street Launch  | 18A         | LMJ                | \$100,000.00   |
| 2018      | 81           | 8806          | 6297760        | Main Street Launch  | 18A         | LMJ                | \$100,000.00   |
|           |              |               |                |   | 18A         | Matrix Code        | \$514,729.00   |
| 2017      | 18           | 8519          | 6265965        | Bay Area Community Resource/Excelsior Action Group                                    | 18B         | LMA                | \$24,587.79    |
| 2017      | 18           | 8519          | 6278107        | Bay Area Community Resource/Excelsior Action Group                                    | 18B         | LMA                | \$21,713.19    |
| 2017      | 18           | 8519          | 6293155        | Bay Area Community Resource/Excelsior Action Group                                    | 18B         | LMA                | \$14,513.84    |
| 2017      | 89           | 8585          | 6225257        | Pacific Community Ventures  | 18B         | LMJ                | \$7,500.00     |
| 2018      | 20           | 8738          | 6233302        | Bay Area Community Resources, Inc., fiscal sponsor of Portola Neighborhood Associatio | 18B         | LMA                | \$19,141.09    |
| 2018      | 20           | 8738          | 6251412        | Bay Area Community Resources, Inc., fiscal sponsor of Portola Neighborhood Associatio | 18B         | LMA                | \$22,585.28    |



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| 2018      | 20           | 8738          | 6265975        | Bay Area Community Resources, Inc., fiscal sponsor of Portola Neighborhood Associatio | 18B         | LMA                | \$11,300.62  |
| 2018      | 20           | 8738          | 6278124        | Bay Area Community Resources, Inc., fiscal sponsor of Portola Neighborhood Associatio | 18B         | LMA                | \$11,348.63  |
| 2018      | 20           | 8738          | 6293173        | Bay Area Community Resources, Inc., fiscal sponsor of Portola Neighborhood Associatio | 18B         | LMA                | \$5,624.38   |
| 2018      | 52           | 8804          | 6233302        | Lawyers' Committee for Civil Rights of the San Francisco Bay Area                     | 18B         | LMJ                | \$41,666.55  |
| 2018      | 52           | 8804          | 6251412        | Lawyers' Committee for Civil Rights of the San Francisco Bay Area                     | 18B         | LMJ                | \$25,000.03  |
| 2018      | 52           | 8804          | 6265975        | Lawyers' Committee for Civil Rights of the San Francisco Bay Area                     | 18B         | LMJ                | \$8,333.33   |
| 2018      | 52           | 8804          | 6278124        | Lawyers' Committee for Civil Rights of the San Francisco Bay Area                     | 18B         | LMJ                | \$16,666.73  |
| 2018      | 52           | 8804          | 6293173        | Lawyers' Committee for Civil Rights of the San Francisco Bay Area                     | 18B         | LMJ                | \$8,333.36   |
| 2018      | 74           | 8834          | 6233302        | North of Market Neighborhood Improvement Corporation                                  | 18B         | LMA                | \$24,996.00  |
| 2018      | 74           | 8834          | 6251412        | North of Market Neighborhood Improvement Corporation                                  | 18B         | LMA                | \$22,627.00  |
| 2018      | 74           | 8834          | 6265975        | North of Market Neighborhood Improvement Corporation                                  | 18B         | LMA                | \$31,379.00  |
| 2018      | 74           | 8834          | 6278124        | North of Market Neighborhood Improvement Corporation                                  | 18B         | LMA                | \$6,824.00   |
| 2018      | 74           | 8834          | 6293173        | North of Market Neighborhood Improvement Corporation                                  | 18B         | LMA                | \$4,166.00   |
| 2018      | 75           | 8835          | 6233302        | Northeast Community Federal Credit Union  | 18B         | LMA                | \$48,635.00  |
| 2018      | 75           | 8835          | 6251412        | Northeast Community Federal Credit Union  | 18B         | LMA                | \$13,542.50  |
| 2018      | 75           | 8835          | 6265975        | Northeast Community Federal Credit Union  | 18B         | LMA                | \$14,732.75  |
| 2018      | 75           | 8835          | 6278124        | Northeast Community Federal Credit Union  | 18B         | LMA                | \$5,950.00   |
| 2018      | 75           | 8835          | 6293173        | Northeast Community Federal Credit Union  | 18B         | LMA                | \$17,139.75  |
| 2018      | 78           | 8838          | 6233302        | Ocean Avenue Association  | 18B         | LMJ                | \$12,499.94  |
| 2018      | 78           | 8838          | 6251412        | Ocean Avenue Association  | 18B         | LMJ                | \$7,499.94   |
| 2018      | 78           | 8838          | 6265975        | Ocean Avenue Association  | 18B         | LMJ                | \$2,499.98   |
| 2018      | 78           | 8838          | 6278124        | Ocean Avenue Association  | 18B         | LMJ                | \$4,999.96   |
| 2018      | 78           | 8838          | 6293173        | Ocean Avenue Association  | 18B         | LMJ                | \$2,500.10   |
| 2018      | 82           | 8841          | 6233302        | Pacific Community Ventures, Inc.  | 18B         | LMJ                | \$18,750.00  |
| 2018      | 82           | 8841          | 6251412        | Pacific Community Ventures, Inc.  | 18B         | LMJ                | \$7,500.00   |
| 2018      | 82           | 8841          | 6265975        | Pacific Community Ventures, Inc.  | 18B         | LMJ                | \$7,500.00   |
| 2018      | 82           | 8841          | 6278124        | Pacific Community Ventures, Inc.  | 18B         | LMJ                | \$7,500.00   |
| 2018      | 82           | 8841          | 6295889        | Pacific Community Ventures, Inc.  | 18B         | LMJ                | \$3,750.00   |
| 2018      | 87           | 8847          | 6233302        | Renaissance Entrepreneurship Center   | 18B         | LMA                | \$26,527.10  |
| 2018      | 87           | 8847          | 6251412        | Renaissance Entrepreneurship Center   | 18B         | LMA                | \$22,347.08  |
| 2018      | 87           | 8847          | 6265975        | Renaissance Entrepreneurship Center   | 18B         | LMA                | \$10,659.49  |
| 2018      | 87           | 8847          | 6278124        | Renaissance Entrepreneurship Center   | 18B         | LMA                | \$21,370.99  |
| 2018      | 87           | 8847          | 6293173        | Renaissance Entrepreneurship Center   | 18B         | LMA                | \$16,000.49  |
| 2018      | 99           | 8858          | 6233302        | San Francisco Small Business Development Center                                       | 18B         | LMJ                | \$7,053.33   |
| 2018      | 99           | 8858          | 6251412        | San Francisco Small Business Development Center                                       | 18B         | LMJ                | \$20,833.85  |
| 2018      | 99           | 8858          | 6265975        | San Francisco Small Business Development Center                                       | 18B         | LMJ                | \$53,906.80  |
| 2018      | 99           | 8858          | 6295889        | San Francisco Small Business Development Center                                       | 18B         | LMJ                | \$118,206.02 |
| 2018      | 102          | 8864          | 6233302        | SFMade, Inc.  | 18B         | LMJ                | \$32,499.96  |
| 2018      | 102          | 8864          | 6251412        | SFMade, Inc.  | 18B         | LMJ                | \$9,589.07   |
| 2018      | 102          | 8864          | 6265975        | SFMade, Inc.  | 18B         | LMJ                | \$9,589.07   |
| 2018      | 102          | 8864          | 6278124        | SFMade, Inc.  | 18B         | LMJ                | \$5,416.66   |
| 2018      | 102          | 8864          | 6293173        | SFMade, Inc.  | 18B         | LMJ                | \$7,789.24   |
| 2018      | 104          | 8867          | 6233302        | Southeast Asian Community Center  | 18B         | LMJ                | \$25,012.22  |
| 2018      | 104          | 8867          | 6251412        | Southeast Asian Community Center  | 18B         | LMJ                | \$8,327.28   |
| 2018      | 104          | 8867          | 6265975        | Southeast Asian Community Center  | 18B         | LMJ                | \$4,163.61   |
| 2018      | 104          | 8867          | 6278124        | Southeast Asian Community Center  | 18B         | LMJ                | \$8,327.05   |
| 2018      | 104          | 8867          | 6293173        | Southeast Asian Community Center  | 18B         | LMJ                | \$4,169.84   |
| 2018      | 105          | 8866          | 6233302        | Southeast Asian Community Center  | 18B         | LMJ                | \$37,544.45  |
| 2018      | 105          | 8866          | 6251412        | Southeast Asian Community Center  | 18B         | LMJ                | \$12,478.12  |
| 2018      | 105          | 8866          | 6265975        | Southeast Asian Community Center  | 18B         | LMJ                | \$6,239.06   |





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| 2018      | 105          | 8866          | 6278124        | Southeast Asian Community Center                                 | 18B         | LMJ                | \$12,478.12    |
| 2018      | 105          | 8866          | 6293173        | Southeast Asian Community Center                                 | 18B         | LMJ                | \$6,260.25     |
|           |              |               |                |  | 18B         | Matrix Code        | \$990,095.89   |
| 2015      | 184          | 8636          | 6204507        | 2016-17 Small Business Revolving Loan Pool                       | 18C         | LMJ                | \$519,399.43   |
| 2017      | 203          | 8830          | 6252308        | 2017-18 Small Business Revolving Loan Fund                       | 18C         | LMJ                | \$1,059.00     |
| 2017      | 203          | 8830          | 6286912        | 2017-18 Small Business Revolving Loan Fund                       | 18C         | LMJ                | \$177.22       |
| 2017      | 203          | 8830          | 6297756        | 2017-18 Small Business Revolving Loan Fund                       | 18C         | LMJ                | \$38,235.04    |
| 2018      | 50           | 8802          | 6233306        | La Cocina, Inc.  | 18C         | LMCMC              | \$20,833.40    |
| 2018      | 50           | 8802          | 6251412        | La Cocina, Inc.  | 18C         | LMCMC              | \$8,333.36     |
| 2018      | 50           | 8802          | 6265975        | La Cocina, Inc.  | 18C         | LMCMC              | \$11,416.70    |
| 2018      | 50           | 8802          | 6278124        | La Cocina, Inc.  | 18C         | LMCMC              | \$3,625.01     |
| 2018      | 50           | 8802          | 6293173        | La Cocina, Inc.  | 18C         | LMCMC              | \$5,791.53     |
| 2018      | 66           | 8809          | 6233306        | Mission Asset Fund   | 18C         | LMCMC              | \$16,666.64    |
| 2018      | 66           | 8809          | 6251412        | Mission Asset Fund   | 18C         | LMCMC              | \$16,666.64    |
| 2018      | 66           | 8809          | 6265975        | Mission Asset Fund   | 18C         | LMCMC              | \$4,166.66     |
| 2018      | 66           | 8809          | 6278124        | Mission Asset Fund   | 18C         | LMCMC              | \$8,333.32     |
| 2018      | 66           | 8809          | 6293173        | Mission Asset Fund   | 18C         | LMCMC              | \$4,166.66     |
| 2018      | 68           | 8811          | 6233306        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$35,715.22    |
| 2018      | 68           | 8811          | 6251412        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$12,405.59    |
| 2018      | 68           | 8811          | 6265975        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$6,061.25     |
| 2018      | 68           | 8811          | 6278124        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$13,130.44    |
| 2018      | 68           | 8811          | 6293173        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$6,804.38     |
| 2018      | 69           | 8810          | 6233306        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$37,289.98    |
| 2018      | 69           | 8810          | 6251412        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$6,039.30     |
| 2018      | 69           | 8810          | 6265975        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$11,255.30    |
| 2018      | 69           | 8810          | 6278124        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$13,175.40    |
| 2018      | 69           | 8810          | 6293173        | Mission Economic Development Agency                              | 18C         | LMCMC              | \$6,088.31     |
| 2018      | 88           | 8846          | 6233306        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$47,086.27    |
| 2018      | 88           | 8846          | 6251412        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$10,486.46    |
| 2018      | 88           | 8846          | 6265976        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$4,413.56     |
| 2018      | 88           | 8846          | 6278124        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$10,031.24    |
| 2018      | 88           | 8846          | 6293176        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$2,982.47     |
| 2018      | 89           | 8848          | 6233306        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$17,474.90    |
| 2018      | 89           | 8848          | 6251416        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$5,168.06     |
| 2018      | 89           | 8848          | 6265976        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$2,609.78     |
| 2018      | 89           | 8848          | 6278128        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$8,674.17     |
| 2018      | 89           | 8848          | 6293176        | Renaissance Entrepreneurship Center                              | 18C         | LMCMC              | \$6,038.99     |
| 2018      | 96           | 8857          | 6233306        | /San Francisco Lesbian Gay Bisexual Transgender Community Center | 18C         | LMCMC              | \$24,149.91    |
| 2018      | 96           | 8857          | 6251416        | /San Francisco Lesbian Gay Bisexual Transgender Community Center | 18C         | LMCMC              | \$3,546.09     |
| 2018      | 96           | 8857          | 6265976        | /San Francisco Lesbian Gay Bisexual Transgender Community Center | 18C         | LMCMC              | \$4,692.17     |
| 2018      | 96           | 8857          | 6278128        | /San Francisco Lesbian Gay Bisexual Transgender Community Center | 18C         | LMCMC              | \$10,201.25    |
| 2018      | 96           | 8857          | 6293176        | /San Francisco Lesbian Gay Bisexual Transgender Community Center | 18C         | LMCMC              | \$2,410.58     |
| 2018      | 115          | 8877          | 6233306        | Wu Yee Children's Services                                       | 18C         | LMCMC              | \$22,488.55    |
| 2018      | 115          | 8877          | 6251416        | Wu Yee Children's Services                                       | 18C         | LMCMC              | \$7,116.41     |
| 2018      | 115          | 8877          | 6265976        | Wu Yee Children's Services                                       | 18C         | LMCMC              | \$3,500.25     |
| 2018      | 115          | 8877          | 6278128        | Wu Yee Children's Services                                       | 18C         | LMCMC              | \$11,487.56    |
| 2018      | 115          | 8877          | 6293176        | Wu Yee Children's Services                                       | 18C         | LMCMC              | \$19,753.20    |
|           |              |               |                |  | 18C         | Matrix Code        | \$1,031,147.65 |
| 2017      | 82           | 8580          | 6225257        | Northern California Community Loan Fund                          | 19C         | LMC                | \$28,098.69    |
| 2017      | 82           | 8580          | 6233288        | Northern California Community Loan Fund                          | 19C         | LMC                | \$7,682.98     |
| 2017      | 82           | 8580          | 6278107        | Northern California Community Loan Fund                          | 19C         | LMC                | \$12,163.58    |
| 2017      | 82           | 8580          | 6293155        | Northern California Community Loan Fund                          | 19C         | LMC                | \$91.94        |



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| 2018      | 45           | 8797          | 6233306        | Homeownership San Francisco                 | 19C         | LMC                | \$17,957.51     |
| 2018      | 45           | 8797          | 6251416        | Homeownership San Francisco                 | 19C         | LMC                | \$4,181.54      |
| 2018      | 45           | 8797          | 6265976        | Homeownership San Francisco                 | 19C         | LMC                | \$8,295.30      |
| 2018      | 45           | 8797          | 6278128        | Homeownership San Francisco                 | 19C         | LMC                | \$5,074.54      |
| 2018      | 45           | 8797          | 6293176        | Homeownership San Francisco                 | 19C         | LMC                | \$9,491.11      |
| 2018      | 90           | 8849          | 6233306        | Richmond District Neighborhood Center, Inc. | 19C         | LMC                | \$25,092.36     |
| 2018      | 90           | 8849          | 6251416        | Richmond District Neighborhood Center, Inc. | 19C         | LMC                | \$5,425.83      |
| 2018      | 90           | 8849          | 6265976        | Richmond District Neighborhood Center, Inc. | 19C         | LMC                | \$2,787.14      |
| 2018      | 90           | 8849          | 6278128        | Richmond District Neighborhood Center, Inc. | 19C         | LMC                | \$4,694.67      |
|           |              |               |                |   | 19C         | Matrix Code        | \$131,037.19    |
| Total     |              |               |                |   |             |                    | \$12,294,015.39 |

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| 2018      | 109          | 8872          | 6233297        | The Arc San Francisco                              | 05B         | LMC                | \$24,337.15  |
| 2018      | 109          | 8872          | 6251398        | The Arc San Francisco                              | 05B         | LMC                | \$8,333.76   |
| 2018      | 109          | 8872          | 6265968        | The Arc San Francisco                              | 05B         | LMC                | \$4,166.88   |
| 2018      | 109          | 8872          | 6278118        | The Arc San Francisco                              | 05B         | LMC                | \$8,333.76   |
| 2018      | 109          | 8872          | 6293166        | The Arc San Francisco                              | 05B         | LMC                | \$4,828.45   |
|           |              |               |                |  | 05B         | Matrix Code        | \$50,000.00  |
| 2018      | 11           | 8735          | 6233297        | AIDS Legal Referral Panel of the SF Bay Area       | 05C         | LMC                | \$33,484.36  |
| 2018      | 11           | 8735          | 6251398        | AIDS Legal Referral Panel of the SF Bay Area       | 05C         | LMC                | \$14,022.22  |
| 2018      | 11           | 8735          | 6265968        | AIDS Legal Referral Panel of the SF Bay Area       | 05C         | LMC                | \$6,693.60   |
| 2018      | 11           | 8735          | 6278118        | AIDS Legal Referral Panel of the SF Bay Area       | 05C         | LMC                | \$14,643.98  |
| 2018      | 11           | 8735          | 6278614        | AIDS Legal Referral Panel of the SF Bay Area       | 05C         | LMC                | \$7,131.21   |
| 2018      | 11           | 8735          | 6293166        | AIDS Legal Referral Panel of the SF Bay Area       | 05C         | LMC                | \$6,024.09   |
| 2018      | 21           | 8741          | 6233297        | Bay Area Legal Aid                                 | 05C         | LMC                | \$44,804.35  |
| 2018      | 21           | 8741          | 6278118        | Bay Area Legal Aid                                 | 05C         | LMC                | \$37,452.35  |
| 2018      | 21           | 8741          | 6293166        | Bay Area Legal Aid                                 | 05C         | LMC                | \$17,743.30  |
| 2018      | 84           | 8844          | 6233297        | PRC  | 05C         | LMC                | \$25,243.10  |
| 2018      | 84           | 8844          | 6251398        | PRC  | 05C         | LMC                | \$9,809.86   |
| 2018      | 84           | 8844          | 6265968        | PRC  | 05C         | LMC                | \$4,621.47   |
| 2018      | 84           | 8844          | 6278118        | PRC  | 05C         | LMC                | \$6,288.52   |
| 2018      | 84           | 8844          | 6293166        | PRC  | 05C         | LMC                | \$4,037.05   |
| 2018      | 107          | 8869          | 6233297        | Swords to Plowshares: Veterans Rights Organization | 05C         | LMC                | \$50,950.39  |
| 2018      | 107          | 8869          | 6251398        | Swords to Plowshares: Veterans Rights Organization | 05C         | LMC                | \$19,967.55  |
| 2018      | 107          | 8869          | 6265968        | Swords to Plowshares: Veterans Rights Organization | 05C         | LMC                | \$6,281.02   |
| 2018      | 107          | 8869          | 6278118        | Swords to Plowshares: Veterans Rights Organization | 05C         | LMC                | \$3,912.04   |
|           |              |               |                |  | 05C         | Matrix Code        | \$313,110.46 |
| 2018      | 40           | 8792          | 6233297        | Friendship House Association of American Indians   | 05F         | LMC                | \$27,784.80  |
| 2018      | 40           | 8792          | 6251398        | Friendship House Association of American Indians   | 05F         | LMC                | \$9,609.60   |
| 2018      | 40           | 8792          | 6265968        | Friendship House Association of American Indians   | 05F         | LMC                | \$4,542.44   |
| 2018      | 40           | 8792          | 6278118        | Friendship House Association of American Indians   | 05F         | LMC                | \$4,578.52   |
| 2018      | 40           | 8792          | 6293166        | Friendship House Association of American Indians   | 05F         | LMC                | \$8,484.64   |
|           |              |               |                |  | 05F         | Matrix Code        | \$55,000.00  |
| 2018      | 18           | 8737          | 6233297        | Asian Women's Shelter                              | 05G         | LMC                | \$48,572.05  |
| 2018      | 18           | 8737          | 6251398        | Asian Women's Shelter                              | 05G         | LMC                | \$17,688.83  |
| 2018      | 18           | 8737          | 6265968        | Asian Women's Shelter                              | 05G         | LMC                | \$8,724.76   |
| 2018      | 18           | 8737          | 6278118        | Asian Women's Shelter                              | 05G         | LMC                | \$18,566.17  |
| 2018      | 18           | 8737          | 6293166        | Asian Women's Shelter                              | 05G         | LMC                | \$8,448.19   |
| 2018      | 41           | 8793          | 6233297        | Gum Moon Residence Hall                            | 05G         | LMC                | \$25,298.92  |
| 2018      | 41           | 8793          | 6251398        | Gum Moon Residence Hall                            | 05G         | LMC                | \$8,893.26   |
| 2018      | 41           | 8793          | 6265968        | Gum Moon Residence Hall                            | 05G         | LMC                | \$5,343.79   |
| 2018      | 41           | 8793          | 6278118        | Gum Moon Residence Hall                            | 05G         | LMC                | \$10,246.07  |



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| 2018      | 41           | 8793          | 6293166        | Gum Moon Residence Hall                        | 05G         | LMC                | \$5,217.96   |
| 2018      | 49           | 8801          | 6233297        | La Casa de las Madres                          | 05G         | LMC                | \$11,288.33  |
| 2018      | 49           | 8801          | 6251398        | La Casa de las Madres                          | 05G         | LMC                | \$4,575.04   |
| 2018      | 49           | 8801          | 6265968        | La Casa de las Madres                          | 05G         | LMC                | \$2,254.27   |
| 2018      | 49           | 8801          | 6278118        | La Casa de las Madres                          | 05G         | LMC                | \$6,001.25   |
| 2018      | 49           | 8801          | 6293166        | La Casa de las Madres                          | 05G         | LMC                | \$2,559.11   |
|           |              |               |                |  | 05G         | Matrix Code        | \$183,678.00 |
| 2017      | 86           | 8582          | 6293155        | Office of Economic and Workforce Development   | 05H         | LMC                | \$63,813.88  |
| 2017      | 86           | 8582          | 6295884        | Office of Economic and Workforce Development   | 05H         | LMC                | \$7,217.59   |
| 2018      | 12           | 8736          | 6233297        | /America Works of California, Inc.             | 05H         | LMC                | \$52,144.11  |
| 2018      | 12           | 8736          | 6251398        | /America Works of California, Inc.             | 05H         | LMC                | \$20,457.17  |
| 2018      | 12           | 8736          | 6265968        | /America Works of California, Inc.             | 05H         | LMC                | \$36,085.67  |
| 2018      | 12           | 8736          | 6278118        | /America Works of California, Inc.             | 05H         | LMC                | \$24,734.53  |
| 2018      | 12           | 8736          | 6293166        | /America Works of California, Inc.             | 05H         | LMC                | \$11,037.37  |
| 2018      | 25           | 8743          | 6233297        | Central City Hospitality House                 | 05H         | LMC                | \$30,510.33  |
| 2018      | 25           | 8743          | 6251398        | Central City Hospitality House                 | 05H         | LMC                | \$5,781.06   |
| 2018      | 25           | 8743          | 6265968        | Central City Hospitality House                 | 05H         | LMC                | \$12,985.96  |
| 2018      | 25           | 8743          | 6278118        | Central City Hospitality House                 | 05H         | LMC                | \$12,694.88  |
| 2018      | 25           | 8743          | 6293166        | Central City Hospitality House                 | 05H         | LMC                | \$38,027.77  |
| 2018      | 26           | 8744          | 6233299        | Central City Hospitality House                 | 05H         | LMC                | \$73,984.88  |
| 2018      | 26           | 8744          | 6251398        | Central City Hospitality House                 | 05H         | LMC                | \$12,492.25  |
| 2018      | 26           | 8744          | 6265968        | Central City Hospitality House                 | 05H         | LMC                | \$34,310.44  |
| 2018      | 26           | 8744          | 6293166        | Central City Hospitality House                 | 05H         | LMC                | \$79,212.43  |
| 2018      | 28           | 8746          | 6251398        | Community Housing Partnership                  | 05H         | LMC                | \$44,672.68  |
| 2018      | 28           | 8746          | 6278118        | Community Housing Partnership                  | 05H         | LMC                | \$24,503.43  |
| 2018      | 28           | 8746          | 6293166        | Community Housing Partnership                  | 05H         | LMC                | \$5,823.89   |
| 2018      | 29           | 8747          | 6265968        | Community Housing Partnership                  | 05H         | LMC                | \$40,198.18  |
| 2018      | 29           | 8747          | 6293166        | Community Housing Partnership                  | 05H         | LMC                | \$16,051.82  |
| 2018      | 33           | 8768          | 6233299        | Compass Family Services                        | 05H         | LMC                | \$9,112.08   |
| 2018      | 33           | 8768          | 6251398        | Compass Family Services                        | 05H         | LMC                | \$15,180.83  |
| 2018      | 33           | 8768          | 6278120        | Compass Family Services                        | 05H         | LMC                | \$22,504.22  |
| 2018      | 33           | 8768          | 6293170        | Compass Family Services                        | 05H         | LMC                | \$28,202.87  |
| 2018      | 38           | 8777          | 6233299        | /Episcopal Community Services of San Francisco | 05H         | LMC                | \$20,420.23  |
| 2018      | 38           | 8777          | 6251398        | /Episcopal Community Services of San Francisco | 05H         | LMC                | \$15,420.29  |
| 2018      | 38           | 8777          | 6265972        | /Episcopal Community Services of San Francisco | 05H         | LMC                | \$4,421.26   |
| 2018      | 38           | 8777          | 6278120        | /Episcopal Community Services of San Francisco | 05H         | LMC                | \$3,606.83   |
| 2018      | 38           | 8777          | 6293170        | /Episcopal Community Services of San Francisco | 05H         | LMC                | \$8,465.58   |
| 2018      | 39           | 8791          | 6233299        | Five Keys Schools and Programs                 | 05H         | LMC                | \$35,350.00  |
| 2018      | 39           | 8791          | 6251402        | Five Keys Schools and Programs                 | 05H         | LMC                | \$5,775.00   |
| 2018      | 39           | 8791          | 6265972        | Five Keys Schools and Programs                 | 05H         | LMC                | \$11,549.98  |
| 2018      | 39           | 8791          | 6278120        | Five Keys Schools and Programs                 | 05H         | LMC                | \$11,550.00  |
| 2018      | 39           | 8791          | 6293170        | Five Keys Schools and Programs                 | 05H         | LMC                | \$5,775.02   |
| 2018      | 43           | 8795          | 6233299        | Homebridge, Inc.                               | 05H         | LMC                | \$27,802.47  |
| 2018      | 43           | 8795          | 6251402        | Homebridge, Inc.                               | 05H         | LMC                | \$14,846.70  |
| 2018      | 43           | 8795          | 6265972        | Homebridge, Inc.                               | 05H         | LMC                | \$8,310.26   |
| 2018      | 43           | 8795          | 6278120        | Homebridge, Inc.                               | 05H         | LMC                | \$3,959.12   |
| 2018      | 43           | 8795          | 6293170        | Homebridge, Inc.                               | 05H         | LMC                | \$4,845.27   |
| 2018      | 79           | 8840          | 6295889        | OEWD- WF Program Delivery                      | 05H         | LMC                | \$21,843.03  |
| 2018      | 85           | 8842          | 6233299        | Positive Resource Center (PRC)                 | 05H         | LMC                | \$50,240.66  |
| 2018      | 85           | 8842          | 6251402        | Positive Resource Center (PRC)                 | 05H         | LMC                | \$20,085.83  |
| 2018      | 85           | 8842          | 6265972        | Positive Resource Center (PRC)                 | 05H         | LMC                | \$9,452.40   |
| 2018      | 85           | 8842          | 6293170        | Positive Resource Center (PRC)                 | 05H         | LMC                | \$20,221.11  |
| 2018      | 95           | 8853          | 6233299        | San Francisco Housing Development Corporation  | 05H         | LMC                | \$65,744.78  |
| 2018      | 95           | 8853          | 6251402        | San Francisco Housing Development Corporation  | 05H         | LMC                | \$8,793.19   |
| 2018      | 95           | 8853          | 6265972        | San Francisco Housing Development Corporation  | 05H         | LMC                | \$31,510.88  |
| 2018      | 95           | 8853          | 6278120        | San Francisco Housing Development Corporation  | 05H         | LMC                | \$13,726.45  |
| 2018      | 95           | 8853          | 6293170        | San Francisco Housing Development Corporation  | 05H         | LMC                | \$30,224.70  |



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| 2018      | 98           | 8856          | 6233299        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$27,170.01    |
| 2018      | 98           | 8856          | 6251402        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$26,736.20    |
| 2018      | 98           | 8856          | 6265972        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$10,498.30    |
| 2018      | 98           | 8856          | 6278120        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$18,318.03    |
| 2018      | 98           | 8856          | 6293170        | San Francisco Lesbian Gay Bisexual Transgender Community Cent  | 05H         | LMC                | \$18,660.59    |
| 2018      | 110          | 8871          | 6233299        | The Arc San Francisco  | 05H         | LMC                | \$37,500.06    |
| 2018      | 110          | 8871          | 6251402        | The Arc San Francisco  | 05H         | LMC                | \$6,250.01     |
| 2018      | 110          | 8871          | 6265972        | The Arc San Francisco  | 05H         | LMC                | \$12,500.02    |
| 2018      | 110          | 8871          | 6278120        | The Arc San Francisco  | 05H         | LMC                | \$12,500.02    |
| 2018      | 110          | 8871          | 6293170        | The Arc San Francisco  | 05H         | LMC                | \$6,249.89     |
| 2018      | 111          | 8873          | 6233299        | Toolworks  | 05H         | LMC                | \$52,254.90    |
| 2018      | 111          | 8873          | 6251402        | Toolworks  | 05H         | LMC                | \$16,040.52    |
| 2018      | 111          | 8873          | 6265972        | Toolworks  | 05H         | LMC                | \$8,020.26     |
| 2018      | 111          | 8873          | 6278120        | Toolworks  | 05H         | LMC                | \$16,040.52    |
| 2018      | 111          | 8873          | 6293170        | Toolworks  | 05H         | LMC                | \$7,643.80     |
| 2018      | 113          | 8875          | 6278614        | Upwardly Global  | 05H         | LMC                | \$6,875.00     |
| 2018      | 113          | 8875          | 6293170        | Upwardly Global  | 05H         | LMC                | \$625.00       |
| 2018      | 116          | 8878          | 6265976        | Young Community Developers, Inc.   | 05H         | LMC                | \$12,846.46    |
| 2018      | 116          | 8878          | 6278614        | Young Community Developers, Inc.   | 05H         | LMC                | \$109,118.03   |
| 2018      | 116          | 8878          | 6293176        | Young Community Developers, Inc.   | 05H         | LMC                | \$86,031.04    |
|           |              |               |                |  | 05H         | Matrix Code        | \$1,667,560.02 |
| 2017      | 197          | 8731          | 6251383        | Bay Area Legal Aid   | 05K         | LMC                | \$5.49         |
| 2017      | 197          | 8731          | 6293152        | Bay Area Legal Aid   | 05K         | LMC                | \$139,440.09   |
| 2018      | 27           | 8745          | 6233299        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$25,581.93    |
| 2018      | 27           | 8745          | 6251402        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$8,708.22     |
| 2018      | 27           | 8745          | 6265972        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$4,376.93     |
| 2018      | 27           | 8745          | 6278120        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$7,799.32     |
| 2018      | 27           | 8745          | 6293170        | Chinatown Community Development Center, Inc.   | 05K         | LMC                | \$3,533.60     |
| 2018      | 100          | 8862          | 6233299        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$23,023.91    |
| 2018      | 100          | 8862          | 6251402        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$6,638.12     |
| 2018      | 100          | 8862          | 6265972        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$14,009.20    |
| 2018      | 100          | 8862          | 6278120        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$6,688.21     |
| 2018      | 100          | 8862          | 6278614        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$4,512.47     |
| 2018      | 100          | 8862          | 6293170        | San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Fran | 05K         | LMC                | \$4,628.09     |
| 2018      | 108          | 8870          | 6233299        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$257,194.14   |
| 2018      | 108          | 8870          | 6265972        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$186,502.89   |
| 2018      | 108          | 8870          | 6278120        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$169,280.11   |
| 2018      | 108          | 8870          | 6293170        | Tenderloin Housing Clinic, Inc.  | 05K         | LMC                | \$85,342.92    |
|           |              |               |                |  | 05K         | Matrix Code        | \$947,265.64   |
| 2018      | 42           | 8794          | 6233299        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$25,136.57    |
| 2018      | 42           | 8794          | 6251402        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$7,701.73     |
| 2018      | 42           | 8794          | 6265972        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$4,438.18     |
| 2018      | 42           | 8794          | 6278120        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$9,378.19     |
| 2018      | 42           | 8794          | 6293170        | Hearing and Speech Center of Northern California   | 05M         | LMC                | \$3,300.58     |
|           |              |               |                |  | 05M         | Matrix Code        | \$49,955.25    |
| 2017      | 169          | 8672          | 6225257        | Community Technology Network of the Bay Area   | 05U         | LMC                | \$3,723.42     |





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| 2018      | 35           | 8773          | 6233299        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$26,283.19  |
| 2018      | 35           | 8773          | 6251402        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$4,530.99   |
| 2018      | 35           | 8773          | 6265972        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$2,212.29   |
| 2018      | 35           | 8773          | 6278120        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$2,732.97   |
| 2018      | 35           | 8773          | 6293170        | Consumer Credit Counseling Service of San Francisco dba BALANCE | 05U         | LMC                | \$13,918.58  |
| 2018      | 44           | 8796          | 6233299        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$31,656.22  |
| 2018      | 44           | 8796          | 6251402        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$10,131.75  |
| 2018      | 44           | 8796          | 6265972        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$5,336.61   |
| 2018      | 44           | 8796          | 6278120        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$14,703.50  |
| 2018      | 44           | 8796          | 6293170        | Homeless Prenatal Program, Inc.                                 | 05U         | LMC                | \$3,171.92   |
| 2018      | 47           | 8799          | 6233299        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$24,999.96  |
| 2018      | 47           | 8799          | 6251402        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$8,333.32   |
| 2018      | 47           | 8799          | 6265972        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$8,333.32   |
| 2018      | 47           | 8799          | 6278120        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$4,166.66   |
| 2018      | 47           | 8799          | 6293170        | Housing and Economic Rights Advocates                           | 05U         | LMC                | \$4,166.74   |
| 2018      | 48           | 8800          | 6233299        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$13,908.04  |
| 2018      | 48           | 8800          | 6251402        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$4,519.61   |
| 2018      | 48           | 8800          | 6265972        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$2,421.73   |
| 2018      | 48           | 8800          | 6278120        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$6,129.26   |
| 2018      | 48           | 8800          | 6293170        | Independent Living Resource Center--San Francisco               | 05U         | LMC                | \$4,355.66   |
| 2018      | 91           | 8850          | 6233302        | San Francisco Community Land Trust                              | 05U         | LMC                | \$17,263.85  |
| 2018      | 91           | 8850          | 6251402        | San Francisco Community Land Trust                              | 05U         | LMC                | \$7,178.70   |
| 2018      | 91           | 8850          | 6265972        | San Francisco Community Land Trust                              | 05U         | LMC                | \$3,793.55   |
| 2018      | 91           | 8850          | 6278120        | San Francisco Community Land Trust                              | 05U         | LMC                | \$3,045.22   |
| 2018      | 91           | 8850          | 6278614        | San Francisco Community Land Trust                              | 05U         | LMC                | \$3,856.03   |
| 2018      | 91           | 8850          | 6293173        | San Francisco Community Land Trust                              | 05U         | LMC                | \$859.59     |
| 2018      | 94           | 8854          | 6233302        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$70,249.02  |
| 2018      | 94           | 8854          | 6251402        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$15,689.54  |
| 2018      | 94           | 8854          | 6265972        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$9,959.46   |
| 2018      | 94           | 8854          | 6278120        | San Francisco Housing Development Corporation                   | 05U         | LMC                | \$4,101.98   |
| 2018      | 97           | 8855          | 6233302        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$7,661.90   |
| 2018      | 97           | 8855          | 6251402        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$5,710.15   |
| 2018      | 97           | 8855          | 6265972        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$3,254.21   |
| 2018      | 97           | 8855          | 6278614        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$29,931.32  |
| 2018      | 97           | 8855          | 6293173        | San Francisco Lesbian Gay Bisexual Transgender Community Cent   | 05U         | LMC                | \$3,442.42   |
| 2018      | 101          | 8863          | 6233302        | Self-Help for the Elderly                                       | 05U         | LMC                | \$24,945.80  |
| 2018      | 101          | 8863          | 6251402        | Self-Help for the Elderly                                       | 05U         | LMC                | \$4,429.33   |
| 2018      | 101          | 8863          | 6265975        | Self-Help for the Elderly                                       | 05U         | LMC                | \$1,804.00   |
| 2018      | 101          | 8863          | 6278124        | Self-Help for the Elderly                                       | 05U         | LMC                | \$7,609.27   |
| 2018      | 101          | 8863          | 6278614        | Self-Help for the Elderly                                       | 05U         | LMC                | \$4,825.90   |
| 2018      | 101          | 8863          | 6293173        | Self-Help for the Elderly                                       | 05U         | LMC                | \$4,064.03   |
| 2018      | 103          | 8865          | 6233302        | Shelter Tech  | 05U         | LMC                | \$36,435.25  |
| 2018      | 103          | 8865          | 6251412        | Shelter Tech  | 05U         | LMC                | \$9,388.96   |
| 2018      | 103          | 8865          | 6265975        | Shelter Tech  | 05U         | LMC                | \$13,654.64  |
| 2018      | 103          | 8865          | 6278124        | Shelter Tech  | 05U         | LMC                | \$23,801.76  |
| 2018      | 103          | 8865          | 6293173        | Shelter Tech  | 05U         | LMC                | \$12,173.39  |
|           |              |               |                |   | 05U         | Matrix Code        | \$528,865.01 |
| 2017      | 21           | 8524          | 6205452        | Bayview Hunter's Point Multipurpose Senior Services             | 05Z         | LMC                | \$200,000.00 |



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| 2017      | 37           | 8523          | 6205447        | Bayview Association for Youth  | 05Z         | LMC                | \$95,879.13  |
| 2017      | 58           | 8906          | 6295884        | MOHCD HOPE SF Program Delivery   | 05Z         | LMC                | \$14,840.40  |
| 2017      | 60           | 8561          | 6225257        | /MOHCD PS IT Program Delivery  | 05Z         | LMC                | \$45,000.00  |
| 2017      | 75           | 8573          | 6225257        | Mission Language and Vocational School, Inc.                                       | 05Z         | LMC                | \$1,232.00   |
| 2018      | 13           | 8739          | 6233293        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$13,643.61  |
| 2018      | 13           | 8739          | 6251390        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$2,753.04   |
| 2018      | 13           | 8739          | 6265966        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$9,527.44   |
| 2018      | 13           | 8739          | 6278113        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$5,344.79   |
| 2018      | 13           | 8739          | 6293157        | APA Family Support Services, fiscal sponsor of Samoan Community Development Center | 05Z         | LMC                | \$11,146.28  |
| 2018      | 14           | 8740          | 6233293        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$43,168.38  |
| 2018      | 14           | 8740          | 6265966        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$164.83     |
| 2018      | 14           | 8740          | 6278113        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$382.21     |
| 2018      | 14           | 8740          | 6293157        | APA Family Support Services, fiscal sponsor of YMCA of San Francisco (Bayview      | 05Z         | LMC                | \$1,225.23   |
| 2018      | 30           | 8748          | 6233299        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$20,488.86  |
| 2018      | 30           | 8748          | 6251402        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$9,432.48   |
| 2018      | 30           | 8748          | 6278120        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$12,582.71  |
| 2018      | 30           | 8748          | 6278614        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$6,634.17   |
| 2018      | 30           | 8748          | 6293170        | Community Technology Network of the Bay Area                                       | 05Z         | LMC                | \$5,840.21   |
| 2018      | 31           | 8753          | 6233293        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$48,979.08  |
| 2018      | 31           | 8753          | 6251390        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$16,702.26  |
| 2018      | 31           | 8753          | 6265966        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$20,417.23  |
| 2018      | 31           | 8753          | 6278113        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$9,637.57   |
| 2018      | 31           | 8753          | 6293157        | Community Youth Center of San Francisco (  | 05Z         | LMC                | \$14,022.64  |
| 2018      | 32           | 8752          | 6233293        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$20,667.18  |
| 2018      | 32           | 8752          | 6251390        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$9,366.63   |
| 2018      | 32           | 8752          | 6265966        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$8,513.77   |
| 2018      | 32           | 8752          | 6278113        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$4,816.53   |
| 2018      | 32           | 8752          | 6293157        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$6,408.93   |
| 2018      | 34           | 8769          | 6233293        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$25,954.22  |
| 2018      | 34           | 8769          | 6251390        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$7,620.11   |
| 2018      | 34           | 8769          | 6265966        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$4,078.79   |
| 2018      | 34           | 8769          | 6278113        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$1,867.83   |
| 2018      | 34           | 8769          | 6293157        | Consumer Credit Counseling Service of San Francisco dba BALANCE                    | 05Z         | LMC                | \$48,098.57  |
| 2018      | 36           | 8774          | 6233293        | Donaldina Cameron House  | 05Z         | LMC                | \$23,760.00  |
| 2018      | 36           | 8774          | 6251390        | Donaldina Cameron House  | 05Z         | LMC                | \$8,350.00   |
| 2018      | 36           | 8774          | 6265966        | Donaldina Cameron House  | 05Z         | LMC                | \$4,244.33   |
| 2018      | 36           | 8774          | 6278113        | Donaldina Cameron House  | 05Z         | LMC                | \$9,117.66   |
| 2018      | 36           | 8774          | 6293157        | Donaldina Cameron House  | 05Z         | LMC                | \$4,528.01   |
| 2018      | 37           | 8775          | 6233293        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$36,560.60  |
| 2018      | 37           | 8775          | 6251390        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$12,408.44  |
| 2018      | 37           | 8775          | 6265966        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$5,839.26   |
| 2018      | 37           | 8775          | 6278113        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$11,678.52  |
| 2018      | 37           | 8775          | 6293157        | Episcopal Community Services of San Francisco                                      | 05Z         | LMC                | \$3,513.18   |
| 2018      | 46           | 8798          | 6233293        | Homies Organizing the Mission to Empower Youth (HOMEY                              | 05Z         | LMC                | \$33,073.19  |
| 2018      | 46           | 8798          | 6265966        | Homies Organizing the Mission to Empower Youth (HOMEY                              | 05Z         | LMC                | \$558.76     |



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| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name  | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|--|-------------|--------------------|--------------|
| 2018      | 46           | 8798          | 6278113        | Homies Organizing the Mission to Empower Youth (HOMEY  | 05Z         | LMC                | \$3,578.07   |
| 2018      | 46           | 8798          | 6278614        | Homies Organizing the Mission to Empower Youth (HOMEY  | 05Z         | LMC                | \$2,534.34   |
| 2018      | 46           | 8798          | 6295889        | Homies Organizing the Mission to Empower Youth (HOMEY  | 05Z         | LMC                | \$6,602.07   |
| 2018      | 51           | 8803          | 6233293        | Lavender Youth Recreation and Information Center, Inc. | 05Z         | LMC                | \$4,851.57   |
| 2018      | 51           | 8803          | 6251390        | Lavender Youth Recreation and Information Center, Inc. | 05Z         | LMC                | \$10,609.63  |
| 2018      | 51           | 8803          | 6265966        | Lavender Youth Recreation and Information Center, Inc. | 05Z         | LMC                | \$2,140.22   |
| 2018      | 51           | 8803          | 6293157        | Lavender Youth Recreation and Information Center, Inc. | 05Z         | LMC                | \$32,398.58  |
| 2018      | 60           | 8832          | 6233293        | MOHCD - Public Services IT Program Delivery            | 05Z         | LMC                | \$10,000.00  |
| 2018      | 60           | 8832          | 6251390        | MOHCD - Public Services IT Program Delivery            | 05Z         | LMC                | \$25,000.00  |
| 2018      | 60           | 8832          | 6278113        | MOHCD - Public Services IT Program Delivery            | 05Z         | LMC                | \$8,375.00   |
| 2018      | 65           | 8807          | 6233293        | Mercy Housing California                               | 05Z         | LMC                | \$4,214.05   |
| 2018      | 65           | 8807          | 6251390        | Mercy Housing California                               | 05Z         | LMC                | \$31,045.82  |
| 2018      | 65           | 8807          | 6278113        | Mercy Housing California                               | 05Z         | LMC                | \$12,245.02  |
| 2018      | 65           | 8807          | 6278614        | Mercy Housing California                               | 05Z         | LMC                | \$6,980.29   |
| 2018      | 65           | 8807          | 6293157        | Mercy Housing California                               | 05Z         | LMC                | \$880.74     |
| 2018      | 67           | 8808          | 6233293        | Mission Asset Fund                                     | 05Z         | LMC                | \$32,500.02  |
| 2018      | 67           | 8808          | 6251390        | Mission Asset Fund                                     | 05Z         | LMC                | \$10,833.34  |
| 2018      | 67           | 8808          | 6265966        | Mission Asset Fund                                     | 05Z         | LMC                | \$5,416.67   |
| 2018      | 67           | 8808          | 6278113        | Mission Asset Fund                                     | 05Z         | LMC                | \$10,833.34  |
| 2018      | 67           | 8808          | 6293157        | Mission Asset Fund                                     | 05Z         | LMC                | \$5,416.63   |
| 2018      | 70           | 8812          | 6233293        | Mission Economic Development Agency                    | 05Z         | LMC                | \$25,160.11  |
| 2018      | 70           | 8812          | 6251390        | Mission Economic Development Agency                    | 05Z         | LMC                | \$8,459.31   |
| 2018      | 70           | 8812          | 6265966        | Mission Economic Development Agency                    | 05Z         | LMC                | \$4,125.59   |
| 2018      | 70           | 8812          | 6278113        | Mission Economic Development Agency                    | 05Z         | LMC                | \$8,583.24   |
| 2018      | 70           | 8812          | 6293157        | Mission Economic Development Agency                    | 05Z         | LMC                | \$3,519.46   |
| 2018      | 71           | 8814          | 6265966        | Mission Neighborhood Ctrs / MLVS                       | 05Z         | LMC                | \$33,202.12  |
| 2018      | 71           | 8814          | 6278113        | Mission Neighborhood Ctrs / MLVS                       | 05Z         | LMC                | \$8,402.94   |
| 2018      | 71           | 8814          | 6293157        | Mission Neighborhood Ctrs / MLVS                       | 05Z         | LMC                | \$8,369.55   |
| 2018      | 72           | 8813          | 6233293        | Mission Neighborhood Centers, Inc.                     | 05Z         | LMC                | \$17,376.61  |
| 2018      | 72           | 8813          | 6251390        | Mission Neighborhood Centers, Inc.                     | 05Z         | LMC                | \$7,656.07   |
| 2018      | 72           | 8813          | 6265966        | Mission Neighborhood Centers, Inc.                     | 05Z         | LMC                | \$6,305.69   |
| 2018      | 72           | 8813          | 6278113        | Mission Neighborhood Centers, Inc.                     | 05Z         | LMC                | \$10,320.16  |
| 2018      | 72           | 8813          | 6293157        | Mission Neighborhood Centers, Inc.                     | 05Z         | LMC                | \$12,224.61  |
| 2018      | 73           | 8833          | 6233293        | MyPath   | 05Z         | LMC                | \$22,984.38  |
| 2018      | 73           | 8833          | 6251390        | MyPath   | 05Z         | LMC                | \$7,860.38   |
| 2018      | 73           | 8833          | 6265966        | MyPath   | 05Z         | LMC                | \$8,621.85   |
| 2018      | 73           | 8833          | 6278113        | MyPath   | 05Z         | LMC                | \$7,263.03   |
| 2018      | 73           | 8833          | 6293157        | MyPath   | 05Z         | LMC                | \$3,270.36   |
| 2018      | 76           | 8836          | 6233293        | Northeast Community Federal Credit Union               | 05Z         | LMC                | \$25,200.00  |
| 2018      | 76           | 8836          | 6251390        | Northeast Community Federal Credit Union               | 05Z         | LMC                | \$4,200.00   |
| 2018      | 76           | 8836          | 6265966        | Northeast Community Federal Credit Union               | 05Z         | LMC                | \$12,600.00  |
| 2018      | 76           | 8836          | 6278113        | Northeast Community Federal Credit Union               | 05Z         | LMC                | \$4,200.00   |
| 2018      | 76           | 8836          | 6293157        | Northeast Community Federal Credit Union               | 05Z         | LMC                | \$3,800.00   |
| 2018      | 83           | 8843          | 6233297        | PRC  | 05Z         | LMC                | \$24,856.63  |
| 2018      | 83           | 8843          | 6251390        | PRC  | 05Z         | LMC                | \$9,621.86   |
| 2018      | 83           | 8843          | 6265966        | PRC  | 05Z         | LMC                | \$4,931.50   |
| 2018      | 83           | 8843          | 6278118        | PRC  | 05Z         | LMC                | \$7,433.25   |
| 2018      | 83           | 8843          | 6293157        | PRC  | 05Z         | LMC                | \$3,156.76   |
| 2018      | 92           | 8851          | 6233297        | San Francisco Conservation Corps                       | 05Z         | LMC                | \$25,227.55  |
| 2018      | 92           | 8851          | 6251390        | San Francisco Conservation Corps                       | 05Z         | LMC                | \$8,238.94   |
| 2018      | 92           | 8851          | 6278118        | San Francisco Conservation Corps                       | 05Z         | LMC                | \$5,149.66   |
| 2018      | 92           | 8851          | 6293166        | San Francisco Conservation Corps                       | 05Z         | LMC                | \$11,383.82  |
| 2018      | 93           | 8852          | 6233297        | San Francisco Housing Development Corporation          | 05Z         | LMC                | \$30,483.71  |
| 2018      | 93           | 8852          | 6251398        | San Francisco Housing Development Corporation          | 05Z         | LMC                | \$11,466.35  |
| 2018      | 93           | 8852          | 6265968        | San Francisco Housing Development Corporation          | 05Z         | LMC                | \$4,882.53   |
| 2018      | 93           | 8852          | 6293166        | San Francisco Housing Development Corporation          | 05Z         | LMC                | \$3,167.41   |



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| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name  | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|--|-------------|--------------------|--------------|
| 2018      | 106          | 8868          | 6233297        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$24,807.60  |
| 2018      | 106          | 8868          | 6251398        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$8,488.04   |
| 2018      | 106          | 8868          | 6265968        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$4,200.55   |
| 2018      | 106          | 8868          | 6278118        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$8,349.02   |
| 2018      | 106          | 8868          | 6293166        | Sunset District Community Development (dba Sunset Youth Services) (2018)                             | 05Z         | LMC                | \$4,154.79   |
| 2018      | 112          | 8874          | 6265968        | United Playaz, Inc.  | 05Z         | LMC                | \$37,570.04  |
| 2018      | 112          | 8874          | 6278118        | United Playaz, Inc.  | 05Z         | LMC                | \$17,429.96  |
| 2018      | 114          | 8876          | 6233297        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$21,823.19  |
| 2018      | 114          | 8876          | 6251398        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$4,841.84   |
| 2018      | 114          | 8876          | 6265968        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$9,194.11   |
| 2018      | 114          | 8876          | 6278118        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$5,789.75   |
| 2018      | 114          | 8876          | 6278614        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$4,226.61   |
| 2018      | 114          | 8876          | 6293166        | Vietnamese Youth Development Center  | 05Z         | LMC                | \$4,124.50   |
| 2018      | 117          | 8879          | 6233297        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$19,191.07  |
| 2018      | 117          | 8879          | 6251398        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$616.17     |
| 2018      | 117          | 8879          | 6265968        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$3,237.98   |
| 2018      | 117          | 8879          | 6278118        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$4,722.10   |
| 2018      | 117          | 8879          | 6293166        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$24,764.52  |
| 2018      | 118          | 8880          | 6233297        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$75,293.86  |
| 2018      | 118          | 8880          | 6265968        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$88,209.05  |
| 2018      | 118          | 8880          | 6278118        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$18,884.45  |
| 2018      | 118          | 8880          | 6293166        | Young Men's Christian Association of San Francisco (Bayview Branch)                                  | 05Z         | LMC                | \$40,351.05  |
| 2018      | 119          | 8881          | 6233297        | Young Men's Christian Association of San Francisco (Bayview Branch), fiscal sponsor of Together Unit | 05Z         | LMC                | \$24,840.19  |
| 2018      | 119          | 8881          | 6251398        | Young Men's Christian Association of San Francisco (Bayview Branch), fiscal sponsor of Together Unit | 05Z         | LMC                | \$37,999.30  |
| 2018      | 119          | 8881          | 6265968        | Young Men's Christian Association of San Francisco (Bayview Branch), fiscal sponsor of Together Unit | 05Z         | LMC                | \$15,939.05  |
| 2018      | 126          | 8882          | 6252315        | Bayview Hunters Point Multipurpose Senior Services, Inc.   | 05Z         | LMC                | \$96,008.24  |
| 2018      | 126          | 8882          | 6297768        | Bayview Hunters Point Multipurpose Senior Services, Inc.   | 05Z         | LMC                | \$103,991.76 |
| 2018      | 128          | 8884          | 6233306        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$39,198.59  |
| 2018      | 128          | 8884          | 6251416        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$16,157.45  |
| 2018      | 128          | 8884          | 6265976        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$20,339.58  |
| 2018      | 128          | 8884          | 6278128        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$10,185.95  |
| 2018      | 128          | 8884          | 6293176        | Community Youth Center of San Francisco  | 05Z         | LMC                | \$17,439.79  |
| 2018      | 129          | 8885          | 6233293        | Hunters Point Family   | 05Z         | LMC                | \$16,963.30  |
| 2018      | 129          | 8885          | 6251390        | Hunters Point Family   | 05Z         | LMC                | \$13,682.63  |
| 2018      | 129          | 8885          | 6265966        | Hunters Point Family   | 05Z         | LMC                | \$24,260.75  |
| 2018      | 129          | 8885          | 6278113        | Hunters Point Family   | 05Z         | LMC                | \$3,377.27   |
| 2018      | 129          | 8885          | 6293157        | Hunters Point Family   | 05Z         | LMC                | \$6,257.54   |
| 2018      | 130          | 8886          | 6233293        | Hunters Point Family   | 05Z         | LMC                | \$1,273.52   |
| 2018      | 130          | 8886          | 6251390        | Hunters Point Family   | 05Z         | LMC                | \$10,869.39  |
| 2018      | 130          | 8886          | 6265966        | Hunters Point Family   | 05Z         | LMC                | \$8,012.34   |
| 2018      | 130          | 8886          | 6278113        | Hunters Point Family   | 05Z         | LMC                | \$27,299.44  |
| 2018      | 130          | 8886          | 6293157        | Hunters Point Family   | 05Z         | LMC                | \$17,784.71  |







## HUD ESG CAPER

Grant: **ESG: San Francisco - CA - Report** Type: **CAPER**

### Report Date Range

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7/1/2018 to 6/30/2019

### Q01a. Contact Information

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|                  |                                    |
|------------------|------------------------------------|
| First name       | Gloria                             |
| Middle name      |                                    |
| Last name        | Woo                                |
| Suffix           |                                    |
| Title            |                                    |
| Street Address 1 | 1 South Van Ness Avenue, 5th floor |
| Street Address 2 |                                    |
| City             | San Francisco                      |
| State            | California                         |
| ZIP Code         | 94103                              |
| E-mail Address   | gloria.woo@sfgov.org               |
| Phone Number     | (415)701-5586                      |
| Extension        |                                    |
| Fax Number       |                                    |

**Q01b. Grant Information**

As of 9/20/2019

**ESG Information from IDIS**

| FISCAL YEAR | GRANT NUMBER | CURRENT AUTHORIZED AMOUNT | TOTAL DRAWN    | BALANCE      | OBLIGATION DATE | EXPENDITURE DEADLINE |
|-------------|--------------|---------------------------|----------------|--------------|-----------------|----------------------|
| 2018        | E18MC060016  | \$1,479,175.00            | \$1,288,620.17 | \$190,554.83 | 10/3/2018       | 10/3/2020            |
| 2017        | E17MC060016  | \$1,484,181.00            | \$1,484,181.00 | \$0          | 10/19/2017      | 10/19/2019           |
| 2016        | E16MC060016  | \$1,484,425.00            | \$1,484,425.00 | \$0          | 8/22/2016       | 8/22/2018            |
| 2015        | E15MC060016  | \$1,482,125.00            | \$1,482,125.00 | \$0          | 7/23/2015       | 7/23/2017            |
| 2014        | E14MC060016  | \$1,393,730.00            | \$1,393,730.00 | \$0          | 7/28/2014       | 7/28/2016            |
| 2013        | E13MC060016  | \$1,182,146.00            | \$1,182,146.00 | \$0          | 9/12/2013       | 9/12/2015            |
| 2012        | E12MC060016  | \$1,609,318.00            | \$1,609,318.00 | \$0          | 8/6/2012        | 8/6/2014             |
| 2011        |              |                           |                |              |                 |                      |
| Total       |              | \$10,115,100.00           | \$9,924,545.17 | \$190,554.83 |                 |                      |

**CAPER reporting includes funds used from fiscal year:****Project types carried out during the program year:**

Enter the number of each type of projects funded through ESG during this program year.

|   |    |
|---|----|
| Street Outreach                               | 0  |
| Emergency Shelter                             | 11 |
| Transitional Housing (grandfathered under ES) | 0  |
| Day Shelter (funded under ES)                 | 1  |
| Rapid Re-Housing                              | 4  |
| Homelessness Prevention                       | 4  |

**Q01c. Additional Information****HMIS****Comparable Database**

|  |     |
|--|-----|
| Are 100% of the project(s) funded through ESG, which are allowed to use HMIS, entering data into HMIS?                                     | Yes |
| Have all of the projects entered data into Sage via a CSV - CAPER Report upload?   | Yes |
| Are 100% of the project(s) funded through ESG, which are allowed to use a comparable database, entering data into the comparable database? | Yes |
| Have all of the projects entered data into Sage via a CSV - CAPER Report upload?   | No  |
| → If no, how many projects were provided with a one-time exception template to complete?   | 0   |
| → If no, how many projects have submitted their plan for meeting the CSV-CAPER report generation requirement for the next reporting year?  | 0   |

**Q04a: Project Identifiers in HMIS**

|   |   |
|---|---|
| Organization Name   | AIDS Housing Alliance                                 |
| Organization ID   | 3   |
| Project Name  | ESG-AIDS Housing Alliance Rapid Rehousing Program     |
| Project ID  | 57  |
| HMIS Project Type   | 13  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | vBgFDPwoNb  |
| Project name (user-specified)   | ESG Rapid Re-Housing & Prevention                     |
| Project type (user-specified)   | PH - Rapid Re-Housing                                 |
| Organization Name   | Catholic Charities CYO                                |
| Organization ID   | 6   |
| Project Name  | ESG-CCCYO Homeless Prevention Program                 |
| Project ID  | 58  |
| HMIS Project Type   | 12  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | yRnUgzdjkA  |
| Project name (user-specified)   | Emergency Rental Assistance and Homelessness Services |
| Project type (user-specified)   | Homelessness Prevention                               |
| Organization Name   | Hospitality House                                     |
| Organization ID   | 48  |
| Project Name  | ESG-Hospitality House Emergency Shelter Program       |
| Project ID  | 195   |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | nhmMyAka4x  |
| Project name (user-specified)   | Hospitality House                                     |
| Project type (user-specified)   | Emergency Shelter                                     |
| Organization Name   | Catholic Charities CYO                                |
| Organization ID   | 6   |
| Project Name  | ESG-CCCYO Rapid Rehousing Program                     |
| Project ID  | 59  |
| HMIS Project Type   | 13  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | Zk5ByojvBb  |
| Project name (user-specified)   | Emergency Rental Assistance and Homelessness Services |

|   |   |
|---|---|
| Project type (user-specified)   | PH - Rapid Re-Housing                           |
| Organization Name   | Community Awareness & Treatment Services (CATS) |
| Organization ID   | 10  |
| Project Name  | ESG-CATS Shelter Program                        |
| Project ID  | 68  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | oRmZMU3kws                                      |
| Project name (user-specified)   | A Woman's Place                                 |
| Project type (user-specified)   | Emergency Shelter                               |
| Organization Name   | Compass Family Services                         |
| Organization ID   | 12  |
| Project Name  | Compass Family Shelter                          |
| Project ID  | 43  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | j4KCasuB8V                                      |
| Project name (user-specified)   | Compass Family Shelter                          |
| Project type (user-specified)   | Emergency Shelter                               |
| Organization Name   | Compass Family Services                         |
| Organization ID   | 12  |
| Project Name  | ESG-Compass Rapid Rehousing Program             |
| Project ID  | 62  |
| HMIS Project Type   | 13  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | ylhjmbzcSM                                      |
| Project name (user-specified)   | Compass SF HOME (RAP)                           |
| Project type (user-specified)   | PH - Rapid Re-Housing                           |
| Organization Name   | Compass Family Services                         |
| Organization ID   | 12  |
| Project Name  | ESG-Compass Homeless Prevention Program         |
| Project ID  | 61  |
| HMIS Project Type   | 12  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | AYfq0tkp1K                                      |
| Project name (user-specified)   | Compass SF HOME (RAP)                           |

|   |   |
|---|---|
| Project type (user-specified)   | Homelessness Prevention                         |
| Organization Name   | Dolores Street Community Services               |
| Organization ID   | 15  |
| Project Name  | ESG-Dolores Shelter Program                     |
| Project ID  | 63  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | HNfzw5J1B3                                      |
| Project name (user-specified)   | Dolores Shelter Program                         |
| Project type (user-specified)   | Emergency Shelter                               |
| Organization Name   | Episcopal Community Services (ECS)              |
| Organization ID   | 16  |
| Project Name  | ESG-ECS Shelter Program                         |
| Project ID  | 66  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | onLNLOoGmH                                      |
| Project name (user-specified)   | Episcopal Community Services of SF              |
| Project type (user-specified)   | Emergency Shelter                               |
| Organization Name   | Hamilton Families                               |
| Organization ID   | 19  |
| Project Name  | ESG-HFREC                                       |
| Project ID  | 65  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | vigrbth962                                      |
| Project name (user-specified)   | Hamilton Family Residences and Emergency Center |
| Project type (user-specified)   | Emergency Shelter                               |
| Organization Name   | Hamilton Families                               |
| Organization ID   | 19  |
| Project Name  | ESG-Hamilton Rapid Rehousing Program            |
| Project ID  | 71  |
| HMIS Project Type   | 13  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | R6iCn7PobM                                      |
| Project name (user-specified)   | First Avenues                                   |

|   |   |
|---|---|
| Project type (user-specified)   | PH - Rapid Re-Housing   |
| Organization Name   | Homeless Children's Network   |
| Organization ID   | 47  |
| Project Name  | ESG-HCN CM Services   |
| Project ID  | 69  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | JHISLNWSQX  |
| Project name (user-specified)   | Case Management for Homeless Families and Individuals                   |
| Project type (user-specified)   | Emergency Shelter   |
| Organization Name   | Larkin Street Youth Services  |
| Organization ID   | 21  |
| Project Name  | ESG-LSYS Youth Shelter Program  |
| Project ID  | 67  |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | 2bcJjkqEQh  |
| Project name (user-specified)   | Lark-Inn for Youth  |
| Project type (user-specified)   | Emergency Shelter   |
| Organization Name   | Mission Neighborhood Health Center                                      |
| Organization ID   | 70  |
| Project Name  | ESG Mission Neighborhood Resource Center                                |
| Project ID  | 296   |
| HMIS Project Type   | 11  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | lbwyZOkCJx  |
| Project name (user-specified)   | Mission Neighborhood Health Center/Mission Neighborhood Resource Center |
| Project type (user-specified)   | Day Shelter   |
| Organization Name   | Providence Foundation   |
| Organization ID   | 49  |
| Project Name  | ESG-Providence Foundation Shelter Program                               |
| Project ID  | 181   |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | 1MiS2XCGWL  |
| Project name (user-specified)   | Homeless Services   |

|   |   |
|---|---|
| Project type (user-specified)   | Emergency Shelter                                     |
| Organization Name   | Heluna Health   |
| Organization ID   | 69  |
| Project Name  | ESG Respite Services                                  |
| Project ID  | 295   |
| HMIS Project Type   | 1   |
| Method of Tracking ES   | 0   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | AVLvLvBI3I  |
| Project name (user-specified)   | United Council of Human Services                      |
| Project type (user-specified)   | Emergency Shelter                                     |
| Organization Name   | AIDS Housing Alliance                                 |
| Organization ID   | 3   |
| Project Name  | ESG-AIDS Housing Alliance Homeless Prevention Program |
| Project ID  | 56  |
| HMIS Project Type   | 12  |
| Method of Tracking ES   |   |
| Is the Services Only (HMIS Project Type 6) affiliated with a residential project? |   |
| Identify the Project ID's of the Housing Projects this Project is Affiliated with |   |
| CSV Exception?  | No  |
| Uploaded via emailed hyperlink?   | Yes   |
| Email unique ID record link   | k9My2I3Qjq  |
| Project name (user-specified)   | ESG Rapid Re-Housing & Prevention                     |
| Project type (user-specified)   | Homelessness Prevention                               |

**Q05a: Report Validations Table**

|   |      |
|---|------|
| Total Number of Persons Served  | 1435 |
| Number of Adults (Age 18 or Over)                                     | 1102 |
| Number of Children (Under Age 18)                                     | 259  |
| Number of Persons with Unknown Age                                    | 74   |
| Number of Leavers   | 728  |
| Number of Adult Leavers   | 628  |
| Number of Adult and Head of Household Leavers                         | 673  |
| Number of Stayers   | 707  |
| Number of Adult Stayers   | 474  |
| Number of Veterans  | 24   |
| Number of Chronically Homeless Persons                                | 188  |
| Number of Youth Under Age 25  | 302  |
| Number of Parenting Youth Under Age 25 with Children                  | 8    |
| Number of Adult Heads of Household                                    | 1046 |
| Number of Child and Unknown-Age Heads of Household                    | 105  |
| Heads of Households and Adult Stayers in the Project 365 Days or More | 281  |



**Q06a: Data Quality: Personally Identifying Information (PII)**

| Data Element           | Client Doesn't Know/Refused | Information Missing | Data Issues | % of Error Rate |
|------------------------|-----------------------------|---------------------|-------------|-----------------|
| Name                   | 0                           | 55                  | 15          | 4.88 %          |
| Social Security Number | 126                         | 80                  | 149         | 24.74 %         |
| Date of Birth          | 2                           | 70                  | 10          | 5.71 %          |
| Race                   | 128                         | 179                 | 0           | 21.39 %         |
| Ethnicity              | 25                          | 128                 | 0           | 10.66 %         |
| Gender                 | 1                           | 95                  | 0           | 6.69 %          |
| Overall Score          |                             |                     |             |                 |

**Q06b: Data Quality: Universal Data Elements**

|                                   | Error Count | % of Error Rate |
|-----------------------------------|-------------|-----------------|
| Veteran Status                    | 144         | 13.07 %         |
| Project Start Date                | 25          | 1.74 %          |
| Relationship to Head of Household | 47          | 3.28 %          |
| Client Location                   | 0           | 0.00 %          |
| Disabling Condition               | 701         | 48.85 %         |

**Q06c: Data Quality: Income and Housing Data Quality**

|   | Error Count | % of Error Rate |
|---|-------------|-----------------|
| Destination                             | 212         | 29.12 %         |
| Income and Sources at Start             | 135         | 11.73 %         |
| Income and Sources at Annual Assessment | 281         | 100.00 %        |
| Income and Sources at Exit              | 111         | 16.49 %         |

**Q06d: Data Quality: Chronic Homelessness**

|                         | Count of Total Records | Missing Time in Institution | Missing Time in Housing | Approximate Date Started DK/R/missing | Number of Times DK/R/missing | Number of Months DK/R/missing | % of Records Unable to Calculate |
|-------------------------|------------------------|-----------------------------|-------------------------|---------------------------------------|------------------------------|-------------------------------|----------------------------------|
| ES, SH, Street Outreach | 708                    | 0                           | 0                       | 10                                    | 167                          | 169                           | 26.13 %                          |
| TH                      | 0                      | 0                           | 0                       | 0                                     | 0                            | 0                             | --                               |
| PH (All)                | 78                     | 0                           | 7                       | 0                                     | 6                            | 7                             | 17.95 %                          |
| Total                   | 786                    | 0                           | 0                       | 0                                     | 0                            | 0                             | 25.32 %                          |

**Q06e: Data Quality: Timeliness**

|           | Number of Project Start Records | Number of Project Exit Records |
|-----------|---------------------------------|--------------------------------|
| 0 days    | 99                              | 56                             |
| 1-3 Days  | 42                              | 58                             |
| 4-6 Days  | 40                              | 36                             |
| 7-10 Days | 52                              | 36                             |
| 11+ Days  | 665                             | 542                            |

**Q06f: Data Quality: Inactive Records: Street Outreach & Emergency Shelter**

|  | # of Records | # of Inactive Records | % of Inactive Records |
|--|--------------|-----------------------|-----------------------|
| Contact (Adults and Heads of Household in Street Outreach or ES - NBN) | 0            | 0                     | --                    |
| Bed Night (All Clients in ES - NBN)                                    | 0            | 0                     | --                    |

**Q07a: Number of Persons Served**

|                                     | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|-------------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Adults                              | 1102  | 940              | 162                      | 0                  | 0                      |
| Children                            | 259   | 0                | 214                      | 38                 | 7                      |
| Client Doesn't Know/ Client Refused | 0     | 0                | 0                        | 0                  | 0                      |
| Data Not Collected                  | 74    | 0                | 0                        | 0                  | 74                     |
| Total                               | 1435  | 940              | 376                      | 38                 | 81                     |

**Q08a: Households Served**

|                  | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Total Households | 1151  | 930              | 116                      | 31                 | 74                     |

**Q08b: Point-in-Time Count of Households on the Last Wednesday**

|         | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---------|-------|------------------|--------------------------|--------------------|------------------------|
| January | 496   | 371              | 65                       | 32                 | 28                     |
| April   | 514   | 376              | 75                       | 32                 | 31                     |
| July    | 425   | 294              | 74                       | 30                 | 27                     |
| October | 459   | 329              | 74                       | 31                 | 25                     |

**Q09a: Number of Persons Contacted**

|                         | All Persons Contacted | First contact – NOT staying on the Streets, ES, or SH | First contact – WAS staying on Streets, ES, or SH | First contact – Worker unable to determine |
|-------------------------|-----------------------|---|---|--|
| Once                    | 0                     | 0   | 0   | 0  |
| 2-5 Times               | 0                     | 0   | 0   | 0  |
| 6-9 Times               | 0                     | 0   | 0   | 0  |
| 10+ Times               | 0                     | 0   | 0   | 0  |
| Total Persons Contacted | 0                     | 0   | 0   | 0  |

**Q09b: Number of Persons Engaged**

|                       | All Persons Contacted | First contact – NOT staying on the Streets, ES, or SH | First contact – WAS staying on Streets, ES, or SH | First contact – Worker unable to determine |
|-----------------------|-----------------------|---|---|--|
| Once                  | 0                     | 0   | 0   | 0  |
| 2-5 Contacts          | 0                     | 0   | 0   | 0  |
| 6-9 Contacts          | 0                     | 0   | 0   | 0  |
| 10+ Contacts          | 0                     | 0   | 0   | 0  |
| Total Persons Engaged | 0                     | 0   | 0   | 0  |
| Rate of Engagement    | 0.00                  | 0.00  | 0.00  | 0.00                                       |

**Q10a: Gender of Adults**

|   | Total | Without Children | With Children and Adults | Unknown Household Type |
|---|-------|------------------|--------------------------|------------------------|
| Male  | 542   | 494              | 48                       | 0                      |
| Female  | 459   | 346              | 113                      | 0                      |
| Trans Female (MTF or Male to Female)                        | 17    | 17               | 0                        | 0                      |
| Trans Male (FTM or Female to Male)                          | 2     | 2                | 0                        | 0                      |
| Gender Non-Conforming (i.e. not exclusively male or female) | 4     | 4                | 0                        | 0                      |
| Client Doesn't Know/Client Refused                          | 1     | 1                | 0                        | 0                      |
| Data Not Collected  | 77    | 76               | 1                        | 0                      |
| Subtotal  | 1102  | 940              | 162                      | 0                      |

**Q10b: Gender of Children**

|   | Total | With Children and Adults | With Only Children | Unknown Household Type |
|---|-------|--------------------------|--------------------|------------------------|
| Male  | 119   | 101                      | 18                 | 0                      |
| Female  | 131   | 111                      | 19                 | 1                      |
| Trans Female (MTF or Male to Female)                        | 0     | 0                        | 0                  | 0                      |
| Trans Male (FTM or Female to Male)                          | 0     | 0                        | 0                  | 0                      |
| Gender Non-Conforming (i.e. not exclusively male or female) | 0     | 0                        | 0                  | 0                      |
| Client Doesn't Know/Client Refused                          | 0     | 0                        | 0                  | 0                      |
| Data Not Collected  | 9     | 2                        | 1                  | 6                      |
| Subtotal  | 259   | 214                      | 38                 | 7                      |

**Q10c: Gender of Persons Missing Age Information**

|   | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|-------|------------------|--------------------------|--------------------|------------------------|
| Male  | 8     | 0                | 0                        | 0                  | 8                      |
| Female  | 57    | 0                | 0                        | 0                  | 57                     |
| Trans Female (MTF or Male to Female)                        | 0     | 0                | 0                        | 0                  | 0                      |
| Trans Male (FTM or Female to Male)                          | 0     | 0                | 0                        | 0                  | 0                      |
| Gender Non-Conforming (i.e. not exclusively male or female) | 0     | 0                | 0                        | 0                  | 0                      |
| Client Doesn't Know/Client Refused                          | 0     | 0                | 0                        | 0                  | 0                      |
| Data Not Collected  | 9     | 0                | 0                        | 0                  | 9                      |
| Subtotal  | 74    | 0                | 0                        | 0                  | 74                     |

**Q10d: Gender by Age Ranges**

|   | Total | Under Age 18 | Age 18-24 | Age 25-61 | Age 62 and over | Client Doesn't Know/ Client Refused | Data Not Collected |
|---|-------|--------------|-----------|-----------|-----------------|-------------------------------------|--------------------|
| Male  | 669   | 119          | 179       | 293       | 70              | 0                                   | 8                  |
| Female  | 647   | 131          | 104       | 316       | 39              | 0                                   | 57                 |
| Trans Female (MTF or Male to Female)                        | 17    | 0            | 10        | 7         | 0               | 0                                   | 0                  |
| Trans Male (FTM or Female to Male)                          | 2     | 0            | 0         | 2         | 0               | 0                                   | 0                  |
| Gender Non-Conforming (i.e. not exclusively male or female) | 4     | 0            | 3         | 1         | 0               | 0                                   | 0                  |
| Client Doesn't Know/Client Refused                          | 1     | 0            | 0         | 1         | 0               | 0                                   | 0                  |
| Data Not Collected  | 95    | 9            | 2         | 63        | 12              | 0                                   | 9                  |
| Subtotal  | 1435  | 259          | 298       | 683       | 121             | 0                                   | 74                 |

**Q11: Age**

|                                    | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|------------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Under 5                            | 79    | 0                | 72                       | 7                  | 0                      |
| 5 - 12                             | 126   | 0                | 105                      | 15                 | 6                      |
| 13 - 17                            | 54    | 0                | 37                       | 16                 | 1                      |
| 18 - 24                            | 298   | 273              | 25                       | 0                  | 0                      |
| 25 - 34                            | 180   | 109              | 71                       | 0                  | 0                      |
| 35 - 44                            | 184   | 142              | 42                       | 0                  | 0                      |
| 45 - 54                            | 181   | 165              | 16                       | 0                  | 0                      |
| 55 - 61                            | 138   | 136              | 2                        | 0                  | 0                      |
| 62+                                | 121   | 115              | 6                        | 0                  | 0                      |
| Client Doesn't Know/Client Refused | 0     | 0                | 0                        | 0                  | 0                      |
| Data Not Collected                 | 74    | 0                | 0                        | 0                  | 74                     |
| Total                              | 1435  | 940              | 376                      | 38                 | 81                     |

**Q12a: Race**

|   | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|-------|------------------|--------------------------|--------------------|------------------------|
| White                                     | 309   | 215              | 69                       | 9                  | 16                     |
| Black or African American                 | 623   | 379              | 199                      | 15                 | 30                     |
| Asian                                     | 32    | 31               | 1                        | 0                  | 0                      |
| American Indian or Alaska Native          | 64    | 34               | 20                       | 6                  | 4                      |
| Native Hawaiian or Other Pacific Islander | 35    | 21               | 12                       | 2                  | 0                      |
| Multiple Races                            | 65    | 38               | 25                       | 2                  | 0                      |
| Client Doesn't Know/Client Refused        | 128   | 86               | 37                       | 3                  | 2                      |
| Data Not Collected                        | 179   | 136              | 13                       | 1                  | 29                     |
| Total                                     | 1435  | 940              | 376                      | 38                 | 81                     |

**Q12b: Ethnicity**

|                                    | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|------------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Non-Hispanic/Non-Latino            | 924   | 623              | 230                      | 22                 | 49                     |
| Hispanic/Latino                    | 358   | 200              | 134                      | 12                 | 12                     |
| Client Doesn't Know/Client Refused | 25    | 18               | 4                        | 3                  | 0                      |
| Data Not Collected                 | 128   | 99               | 8                        | 1                  | 20                     |
| Total                              | 1435  | 940              | 376                      | 38                 | 81                     |

**Q13a1: Physical and Mental Health Conditions at Start**

|                             | Total Persons | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|-----------------------------|---------------|------------------|--------------------------|--------------------|------------------------|
| Mental Health Problem       | 258           | 217              | 33                       | 5                  | 3                      |
| Alcohol Abuse               | 39            | 37               | 2                        | 0                  | 0                      |
| Drug Abuse                  | 51            | 47               | 4                        | 0                  | 0                      |
| Both Alcohol and Drug Abuse | 39            | 35               | 1                        | 0                  | 3                      |
| Chronic Health Condition    | 203           | 162              | 33                       | 3                  | 5                      |
| HIV/AIDS                    | 26            | 25               | 0                        | 0                  | 1                      |
| Developmental Disability    | 66            | 49               | 15                       | 1                  | 1                      |
| Physical Disability         | 154           | 129              | 22                       | 0                  | 3                      |

**Q13b1: Physical and Mental Health Conditions at Exit**

|                             | Total Persons | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|-----------------------------|---------------|------------------|--------------------------|--------------------|------------------------|
| Mental Health Problem       | 149           | 135              | 14                       | 0                  | 0                      |
| Alcohol Abuse               | 22            | 22               | 0                        | 0                  | 0                      |
| Drug Abuse                  | 29            | 28               | 1                        | 0                  | 0                      |
| Both Alcohol and Drug Abuse | 25            | 24               | 1                        | 0                  | 0                      |
| Chronic Health Condition    | 108           | 94               | 11                       | 0                  | 3                      |
| HIV/AIDS                    | 17            | 17               | 0                        | 0                  | 0                      |
| Developmental Disability    | 34            | 30               | 4                        | 0                  | 0                      |
| Physical Disability         | 75            | 69               | 4                        | 0                  | 2                      |

**Q13c1: Physical and Mental Health Conditions for Stayers**

|                             | Total Persons | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|-----------------------------|---------------|------------------|--------------------------|--------------------|------------------------|
| Mental Health Problem       | 111           | 84               | 20                       | 5                  | 2                      |
| Alcohol Abuse               | 16            | 14               | 2                        | 0                  | 0                      |
| Drug Abuse                  | 21            | 18               | 3                        | 0                  | 0                      |
| Both Alcohol and Drug Abuse | 13            | 12               | 0                        | 0                  | 1                      |
| Chronic Health Condition    | 94            | 67               | 22                       | 3                  | 2                      |
| HIV/AIDS                    | 11            | 10               | 0                        | 0                  | 1                      |
| Developmental Disability    | 33            | 20               | 11                       | 1                  | 1                      |
| Physical Disability         | 75            | 57               | 17                       | 0                  | 1                      |

**Q14a: Domestic Violence History**

|                                    | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|------------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Yes                                | 121   | 87               | 26                       | 4                  | 4                      |
| No                                 | 712   | 580              | 89                       | 17                 | 26                     |
| Client Doesn't Know/Client Refused | 17    | 13               | 2                        | 0                  | 2                      |
| Data Not Collected                 | 357   | 260              | 45                       | 10                 | 42                     |
| Total                              | 1207  | 940              | 162                      | 31                 | 74                     |

**Q14b: Persons Fleeing Domestic Violence**

|                                    | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|------------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Yes                                | 32    | 26               | 5                        | 0                  | 1                      |
| No                                 | 70    | 48               | 19                       | 0                  | 3                      |
| Client Doesn't Know/Client Refused | 2     | 2                | 0                        | 0                  | 0                      |
| Data Not Collected                 | 17    | 11               | 2                        | 4                  | 0                      |
| Total                              | 121   | 87               | 26                       | 4                  | 4                      |

**Q15: Living Situation**

|   | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|-------|------------------|--------------------------|--------------------|------------------------|
| <b>Homeless Situations</b>  | 0     | 0                | 0                        | 0                  | 0                      |
| Emergency shelter, including hotel or motel paid for with emergency shelter voucher | 555   | 439              | 74                       | 1                  | 41                     |
| Transitional housing for homeless persons (including homeless youth)                | 23    | 23               | 0                        | 0                  | 0                      |
| Place not meant for habitation  | 42    | 35               | 7                        | 0                  | 0                      |
| Safe Haven  | 2     | 1                | 0                        | 0                  | 1                      |
| Interim Housing   | 11    | 11               | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 633   | 509              | 81                       | 1                  | 42                     |
| <b>Institutional Settings</b>   | 0     | 0                | 0                        | 0                  | 0                      |
| Psychiatric hospital or other psychiatric facility                                  | 2     | 2                | 0                        | 0                  | 0                      |
| Substance abuse treatment facility or detox center                                  | 3     | 3                | 0                        | 0                  | 0                      |
| Hospital or other residential non-psychiatric medical facility                      | 1     | 1                | 0                        | 0                  | 0                      |
| Jail, prison or juvenile detention facility   | 3     | 3                | 0                        | 0                  | 0                      |
| Foster care home or foster care group home  | 0     | 0                | 0                        | 0                  | 0                      |
| Long-term care facility or nursing home   | 0     | 0                | 0                        | 0                  | 0                      |
| Residential project or halfway house with no homeless criteria                      | 20    | 18               | 0                        | 0                  | 2                      |
| <b>Subtotal</b>   | 29    | 27               | 0                        | 0                  | 2                      |
| <b>Other Locations</b>  | 0     | 0                | 0                        | 0                  | 0                      |
| Permanent housing (other than RRH) for formerly homeless persons                    | 2     | 2                | 0                        | 0                  | 0                      |
| Owned by client, no ongoing housing subsidy   | 1     | 1                | 0                        | 0                  | 0                      |
| Owned by client, with ongoing housing subsidy                                       | 5     | 5                | 0                        | 0                  | 0                      |
| Rental by client, no ongoing housing subsidy  | 25    | 23               | 1                        | 1                  | 0                      |
| Rental by client, with VASH subsidy   | 0     | 0                | 0                        | 0                  | 0                      |
| Rental by client with GPD TIP subsidy   | 0     | 0                | 0                        | 0                  | 0                      |
| Rental by client, with other housing subsidy (including RRH)                        | 107   | 98               | 3                        | 1                  | 5                      |
| Hotel or motel paid for without emergency shelter voucher                           | 9     | 8                | 1                        | 0                  | 0                      |
| Staying or living in a friend's room, apartment or house                            | 21    | 17               | 3                        | 0                  | 1                      |
| Staying or living in a family member's room, apartment or house                     | 37    | 28               | 4                        | 1                  | 4                      |
| Client Doesn't Know/Client Refused  | 4     | 4                | 0                        | 0                  | 0                      |
| Data Not Collected  | 334   | 218              | 69                       | 27                 | 20                     |
| <b>Subtotal</b>   | 545   | 404              | 81                       | 30                 | 30                     |
| <b>Total</b>  | 1207  | 940              | 162                      | 31                 | 74                     |

**Q20a: Type of Non-Cash Benefit Sources**

|   | Benefit at Start | Benefit at Latest Annual Assessment for Stayers | Benefit at Exit for Leavers |
|---|------------------|---|-----------------------------|
| Supplemental Nutritional Assistance Program | 261              | 0   | 125                         |
| WIC   | 30               | 0   | 3                           |
| TANF Child Care Services                    | 4                | 0   | 0                           |
| TANF Transportation Services                | 2                | 0   | 1                           |
| Other TANF-Funded Services                  | 2                | 0   | 0                           |
| Other Source                                | 12               | 0   | 19                          |

**Q21: Health Insurance**

|   | At Start | At Annual Assessment<br>for Stayers | At Exit for Leavers |
|---|----------|-------------------------------------|---------------------|
| Medicaid  | 456      | 0                                   | 279                 |
| Medicare  | 86       | 0                                   | 60                  |
| State Children's Health Insurance Program                       | 3        | 0                                   | 0                   |
| VA Medical Services   | 2        | 0                                   | 0                   |
| Employer Provided Health Insurance                              | 12       | 0                                   | 8                   |
| Health Insurance Through COBRA                                  | 1        | 0                                   | 0                   |
| Private Pay Health Insurance                                    | 14       | 0                                   | 7                   |
| State Health Insurance for Adults                               | 18       | 0                                   | 10                  |
| Indian Health Services Program                                  | 0        | 0                                   | 0                   |
| Other   | 41       | 0                                   | 35                  |
| No Health Insurance   | 456      | 0                                   | 117                 |
| Client Doesn't Know/Client Refused                              | 79       | 0                                   | 41                  |
| Data Not Collected  | 302      | 386                                 | 190                 |
| Number of Stayers Not Yet Required to Have an Annual Assessment | 0        | 306                                 | 0                   |
| 1 Source of Health Insurance                                    | 563      | 0                                   | 361                 |
| More than 1 Source of Health Insurance                          | 35       | 0                                   | 19                  |

**Q22a2: Length of Participation – ESG Projects**

|                                | Total | Leavers | Stayers |
|--------------------------------|-------|---------|---------|
| 0 to 7 days                    | 148   | 128     | 20      |
| 8 to 14 days                   | 106   | 94      | 12      |
| 15 to 21 days                  | 69    | 46      | 23      |
| 22 to 30 days                  | 51    | 40      | 11      |
| 31 to 60 days                  | 145   | 100     | 45      |
| 61 to 90 days                  | 124   | 84      | 40      |
| 91 to 180 days                 | 205   | 140     | 65      |
| 181 to 365 days                | 150   | 52      | 98      |
| 366 to 730 days (1-2 Yrs)      | 86    | 22      | 64      |
| 731 to 1,095 days (2-3 Yrs)    | 54    | 19      | 35      |
| 1,096 to 1,460 days (3-4 Yrs)  | 253   | 1       | 252     |
| 1,461 to 1,825 days (4-5 Yrs)  | 28    | 1       | 27      |
| More than 1,825 days (> 5 Yrs) | 16    | 1       | 15      |
| Data Not Collected             | 0     | 0       | 0       |
| Total                          | 1435  | 728     | 707     |

**Q22c: Length of Time between Project Start Date and Housing Move-in Date (post 10/1/2018)**

|   | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|-------|------------------|--------------------------|--------------------|------------------------|
| 7 days or less                          | 34    | 25               | 8                        | 0                  | 1                      |
| 8 to 14 days                            | 14    | 6                | 8                        | 0                  | 0                      |
| 15 to 21 days                           | 2     | 2                | 0                        | 0                  | 0                      |
| 22 to 30 days                           | 3     | 0                | 3                        | 0                  | 0                      |
| 31 to 60 days                           | 1     | 1                | 0                        | 0                  | 0                      |
| 61 to 180 days                          | 0     | 0                | 0                        | 0                  | 0                      |
| 181 to 365 days                         | 1     | 1                | 0                        | 0                  | 0                      |
| 366 to 730 days (1-2 Yrs)               | 0     | 0                | 0                        | 0                  | 0                      |
| Total (persons moved into housing)      | 55    | 35               | 19                       | 0                  | 1                      |
| Average length of time to housing       | 12.95 | 14.74            | 10.00                    | --                 | 4.00                   |
| Persons who were exited without move-in | 0     | 0                | 0                        | 0                  | 0                      |
| Total persons                           | 55    | 35               | 19                       | 0                  | 1                      |

**Q22c: RRH Length of Time between Project Start Date and Housing Move-in Date (pre 10/1/2018)**

| Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|-------|------------------|--------------------------|--------------------|------------------------|
|-------|------------------|--------------------------|--------------------|------------------------|

- no data -

**Q22d: Length of Participation by Household Type**

|                                | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|--------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| 7 days or less                 | 148   | 122              | 11                       | 0                  | 15                     |
| 8 to 14 days                   | 106   | 91               | 0                        | 1                  | 14                     |
| 15 to 21 days                  | 69    | 56               | 7                        | 0                  | 6                      |
| 22 to 30 days                  | 51    | 45               | 3                        | 0                  | 3                      |
| 31 to 60 days                  | 145   | 95               | 46                       | 0                  | 4                      |
| 61 to 90 days                  | 124   | 87               | 32                       | 0                  | 5                      |
| 91 to 180 days                 | 205   | 156              | 46                       | 0                  | 3                      |
| 181 to 365 days                | 150   | 94               | 46                       | 2                  | 8                      |
| 366 to 730 days (1-2 Yrs)      | 86    | 69               | 15                       | 2                  | 0                      |
| 731 to 1,095 days (2-3 Yrs)    | 54    | 31               | 9                        | 1                  | 13                     |
| 1,096 to 1,460 days (3-4 Yrs)  | 253   | 62               | 159                      | 30                 | 2                      |
| 1,461 to 1,825 days (4-5 Yrs)  | 28    | 21               | 0                        | 1                  | 6                      |
| More than 1,825 days (> 5 Yrs) | 16    | 11               | 2                        | 1                  | 2                      |
| Data Not Collected             | 0     | 0                | 0                        | 0                  | 0                      |
| Total                          | 1435  | 940              | 376                      | 38                 | 81                     |



**Q23a: Exit Destination – More Than 90 Days**

|   | Total    | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|----------|------------------|--------------------------|--------------------|------------------------|
| <b>Permanent Destinations</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Moved from one HOPWA funded project to HOPWA PH   | 0        | 0                | 0                        | 0                  | 0                      |
| Owned by client, no ongoing housing subsidy   | 0        | 0                | 0                        | 0                  | 0                      |
| Owned by client, with ongoing housing subsidy   | 1        | 1                | 0                        | 0                  | 0                      |
| Rental by client, no ongoing housing subsidy  | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with VASH housing subsidy   | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with GPD TIP housing subsidy  | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with other ongoing housing subsidy  | 0        | 0                | 0                        | 0                  | 0                      |
| Permanent housing (other than RRH) for formerly homeless persons  | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with family, permanent tenure   | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with friends, permanent tenure  | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with RRH or equivalent subsidy  | 1        | 1                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 2        | 2                | 0                        | 0                  | 0                      |
| <b>Temporary Destinations</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Emergency shelter, including hotel or motel paid for with emergency shelter voucher   | 0        | 0                | 0                        | 0                  | 0                      |
| Moved from one HOPWA funded project to HOPWA TH   | 0        | 0                | 0                        | 0                  | 0                      |
| Transitional housing for homeless persons (including homeless youth)  | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with family, temporary tenure (e.g. room, apartment or house)   | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with friends, temporary tenure (e.g. room, apartment or house)  | 0        | 0                | 0                        | 0                  | 0                      |
| Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside) | 0        | 0                | 0                        | 0                  | 0                      |
| Safe Haven  | 0        | 0                | 0                        | 0                  | 0                      |
| Hotel or motel paid for without emergency shelter voucher   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Institutional Settings</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Foster care home or group foster care home  | 0        | 0                | 0                        | 0                  | 0                      |
| Psychiatric hospital or other psychiatric facility  | 0        | 0                | 0                        | 0                  | 0                      |
| Substance abuse treatment facility or detox center  | 0        | 0                | 0                        | 0                  | 0                      |
| Hospital or other residential non-psychiatric medical facility  | 0        | 0                | 0                        | 0                  | 0                      |
| Jail, prison, or juvenile detention facility  | 0        | 0                | 0                        | 0                  | 0                      |
| Long-term care facility or nursing home   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Other Destinations</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Residential project or halfway house with no homeless criteria  | 0        | 0                | 0                        | 0                  | 0                      |
| Deceased  | 0        | 0                | 0                        | 0                  | 0                      |
| Other   | 0        | 0                | 0                        | 0                  | 0                      |
| Client Doesn't Know/Client Refused  | 0        | 0                | 0                        | 0                  | 0                      |
| Data Not Collected (no exit interview completed)  | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Total</b>  | 2        | 2                | 0                        | 0                  | 0                      |
| Total persons exiting to positive housing destinations  | 2        | 2                | 0                        | 0                  | 0                      |
| Total persons whose destinations excluded them from the calculation   | 0        | 0                | 0                        | 0                  | 0                      |
| Percentage  | 100.00 % | 100.00 %         | --                       | --                 | --                     |

**Q23b: Exit Destination – 90 Days or Less**

|   | Total    | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|----------|------------------|--------------------------|--------------------|------------------------|
| <b>Permanent Destinations</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Moved from one HOPWA funded project to HOPWA PH   | 0        | 0                | 0                        | 0                  | 0                      |
| Owned by client, no ongoing housing subsidy   | 0        | 0                | 0                        | 0                  | 0                      |
| Owned by client, with ongoing housing subsidy   | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, no ongoing housing subsidy  | 2        | 2                | 0                        | 0                  | 0                      |
| Rental by client, with VASH housing subsidy   | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with GPD TIP housing subsidy  | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with other ongoing housing subsidy  | 36       | 35               | 0                        | 0                  | 1                      |
| Permanent housing (other than RRH) for formerly homeless persons  | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with family, permanent tenure   | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with friends, permanent tenure  | 0        | 0                | 0                        | 0                  | 0                      |
| Rental by client, with RRH or equivalent subsidy  | 5        | 5                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 43       | 42               | 0                        | 0                  | 1                      |
| <b>Temporary Destinations</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Emergency shelter, including hotel or motel paid for with emergency shelter voucher   | 0        | 0                | 0                        | 0                  | 0                      |
| Moved from one HOPWA funded project to HOPWA TH   | 0        | 0                | 0                        | 0                  | 0                      |
| Transitional housing for homeless persons (including homeless youth)  | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with family, temporary tenure (e.g. room, apartment or house)   | 0        | 0                | 0                        | 0                  | 0                      |
| Staying or living with friends, temporary tenure (e.g. room, apartment or house)  | 0        | 0                | 0                        | 0                  | 0                      |
| Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside) | 0        | 0                | 0                        | 0                  | 0                      |
| Safe Haven  | 0        | 0                | 0                        | 0                  | 0                      |
| Hotel or motel paid for without emergency shelter voucher   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Institutional Settings</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Foster care home or group foster care home  | 0        | 0                | 0                        | 0                  | 0                      |
| Psychiatric hospital or other psychiatric facility  | 0        | 0                | 0                        | 0                  | 0                      |
| Substance abuse treatment facility or detox center  | 0        | 0                | 0                        | 0                  | 0                      |
| Hospital or other residential non-psychiatric medical facility  | 0        | 0                | 0                        | 0                  | 0                      |
| Jail, prison, or juvenile detention facility  | 0        | 0                | 0                        | 0                  | 0                      |
| Long-term care facility or nursing home   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Other Destinations</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| Residential project or halfway house with no homeless criteria  | 0        | 0                | 0                        | 0                  | 0                      |
| Deceased  | 0        | 0                | 0                        | 0                  | 0                      |
| Other   | 0        | 0                | 0                        | 0                  | 0                      |
| Client Doesn't Know/Client Refused  | 0        | 0                | 0                        | 0                  | 0                      |
| Data Not Collected (no exit interview completed)  | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 0        | 0                | 0                        | 0                  | 0                      |
| <b>Total</b>  | 43       | 42               | 0                        | 0                  | 1                      |
| Total persons exiting to positive housing destinations  | 43       | 42               | 0                        | 0                  | 1                      |
| Total persons whose destinations excluded them from the calculation   | 0        | 0                | 0                        | 0                  | 0                      |
| Percentage  | 100.00 % | 100.00 %         | --                       | --                 | 100.00 %               |

**Q23c: Exit Destination – All persons**

|   | Total   | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|---------|------------------|--------------------------|--------------------|------------------------|
| <b>Permanent Destinations</b>   | 0       | 0                | 0                        | 0                  | 0                      |
| Moved from one HOPWA funded project to HOPWA PH   | 0       | 0                | 0                        | 0                  | 0                      |
| Owned by client, no ongoing housing subsidy   | 2       | 2                | 0                        | 0                  | 0                      |
| Owned by client, with ongoing housing subsidy   | 1       | 1                | 0                        | 0                  | 0                      |
| Rental by client, no ongoing housing subsidy  | 20      | 15               | 4                        | 0                  | 1                      |
| Rental by client, with VASH housing subsidy   | 0       | 0                | 0                        | 0                  | 0                      |
| Rental by client, with GPD TIP housing subsidy  | 0       | 0                | 0                        | 0                  | 0                      |
| Rental by client, with other ongoing housing subsidy  | 127     | 108              | 15                       | 0                  | 4                      |
| Permanent housing (other than RRH) for formerly homeless persons  | 19      | 16               | 3                        | 0                  | 0                      |
| Staying or living with family, permanent tenure   | 26      | 26               | 0                        | 0                  | 0                      |
| Staying or living with friends, permanent tenure  | 2       | 2                | 0                        | 0                  | 0                      |
| Rental by client, with RRH or equivalent subsidy  | 3       | 3                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 200     | 173              | 22                       | 0                  | 5                      |
| <b>Temporary Destinations</b>   | 0       | 0                | 0                        | 0                  | 0                      |
| Emergency shelter, including hotel or motel paid for with emergency shelter voucher   | 102     | 64               | 35                       | 0                  | 3                      |
| Moved from one HOPWA funded project to HOPWA TH   | 0       | 0                | 0                        | 0                  | 0                      |
| Transitional housing for homeless persons (including homeless youth)  | 76      | 53               | 23                       | 0                  | 0                      |
| Staying or living with family, temporary tenure (e.g. room, apartment or house)   | 7       | 4                | 3                        | 0                  | 0                      |
| Staying or living with friends, temporary tenure (e.g. room, apartment or house)  | 11      | 11               | 0                        | 0                  | 0                      |
| Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside) | 4       | 4                | 0                        | 0                  | 0                      |
| Safe Haven  | 1       | 1                | 0                        | 0                  | 0                      |
| Hotel or motel paid for without emergency shelter voucher   | 16      | 15               | 1                        | 0                  | 0                      |
| <b>Subtotal</b>   | 217     | 152              | 62                       | 0                  | 3                      |
| <b>Institutional Settings</b>   | 0       | 0                | 0                        | 0                  | 0                      |
| Foster care home or group foster care home  | 0       | 0                | 0                        | 0                  | 0                      |
| Psychiatric hospital or other psychiatric facility  | 2       | 2                | 0                        | 0                  | 0                      |
| Substance abuse treatment facility or detox center  | 6       | 6                | 0                        | 0                  | 0                      |
| Hospital or other residential non-psychiatric medical facility  | 5       | 5                | 0                        | 0                  | 0                      |
| Jail, prison, or juvenile detention facility  | 5       | 5                | 0                        | 0                  | 0                      |
| Long-term care facility or nursing home   | 0       | 0                | 0                        | 0                  | 0                      |
| <b>Subtotal</b>   | 18      | 18               | 0                        | 0                  | 0                      |
| <b>Other Destinations</b>   | 0       | 0                | 0                        | 0                  | 0                      |
| Residential project or halfway house with no homeless criteria  | 5       | 4                | 1                        | 0                  | 0                      |
| Deceased  | 1       | 1                | 0                        | 0                  | 0                      |
| Other   | 30      | 20               | 10                       | 0                  | 0                      |
| Client Doesn't Know/Client Refused  | 26      | 26               | 0                        | 0                  | 0                      |
| Data Not Collected (no exit interview completed)  | 186     | 143              | 7                        | 0                  | 36                     |
| <b>Subtotal</b>   | 248     | 194              | 18                       | 0                  | 36                     |
| <b>Total</b>  | 683     | 537              | 102                      | 0                  | 44                     |
| Total persons exiting to positive housing destinations  | 80      | 57               | 22                       | 0                  | 1                      |
| Total persons whose destinations excluded them from the calculation   | 6       | 6                | 0                        | 0                  | 0                      |
| Percentage  | 11.82 % | 10.73 %          | 21.57 %                  | --                 | 2.27 %                 |

**Q24: Homelessness Prevention Housing Assessment at Exit**

|   | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|---|-------|------------------|--------------------------|--------------------|------------------------|
| Able to maintain the housing they had at project start--Without a subsidy                                     | 8     | 8                | 0                        | 0                  | 0                      |
| Able to maintain the housing they had at project start--With the subsidy they had at project start            | 107   | 105              | 0                        | 0                  | 2                      |
| Able to maintain the housing they had at project start--With an on-going subsidy acquired since project start | 9     | 9                | 0                        | 0                  | 0                      |
| Able to maintain the housing they had at project start--Only with financial assistance other than a subsidy   | 3     | 2                | 0                        | 0                  | 1                      |
| Moved to new housing unit--With on-going subsidy  | 0     | 0                | 0                        | 0                  | 0                      |
| Moved to new housing unit--Without an on-going subsidy  | 0     | 0                | 0                        | 0                  | 0                      |
| Moved in with family/friends on a temporary basis   | 0     | 0                | 0                        | 0                  | 0                      |
| Moved in with family/friends on a permanent basis   | 0     | 0                | 0                        | 0                  | 0                      |
| Moved to a transitional or temporary housing facility or program  | 0     | 0                | 0                        | 0                  | 0                      |
| Client became homeless – moving to a shelter or other place unfit for human habitation                        | 0     | 0                | 0                        | 0                  | 0                      |
| Client went to jail/prison  | 0     | 0                | 0                        | 0                  | 0                      |
| Client died   | 0     | 0                | 0                        | 0                  | 0                      |
| Client doesn't know/Client refused  | 0     | 0                | 0                        | 0                  | 0                      |
| Data not collected (no exit interview completed)  | 2     | 2                | 0                        | 0                  | 0                      |
| Total   | 131   | 127              | 0                        | 0                  | 4                      |

**Q25a: Number of Veterans**

|                                    | Total | Without Children | With Children and Adults | Unknown Household Type |
|------------------------------------|-------|------------------|--------------------------|------------------------|
| Chronically Homeless Veteran       | 2     | 2                | 0                        | 0                      |
| Non-Chronically Homeless Veteran   | 22    | 21               | 1                        | 0                      |
| Not a Veteran                      | 935   | 786              | 149                      | 0                      |
| Client Doesn't Know/Client Refused | 5     | 4                | 1                        | 0                      |
| Data Not Collected                 | 138   | 127              | 11                       | 0                      |
| Total                              | 1102  | 940              | 162                      | 0                      |

**Q26b: Number of Chronically Homeless Persons by Household**

|                                    | Total | Without Children | With Children and Adults | With Only Children | Unknown Household Type |
|------------------------------------|-------|------------------|--------------------------|--------------------|------------------------|
| Chronically Homeless               | 188   | 145              | 41                       | 0                  | 2                      |
| Not Chronically Homeless           | 642   | 458              | 139                      | 6                  | 39                     |
| Client Doesn't Know/Client Refused | 17    | 16               | 0                        | 0                  | 1                      |
| Data Not Collected                 | 588   | 321              | 196                      | 32                 | 39                     |
| Total                              | 1435  | 940              | 376                      | 38                 | 81                     |

