



City and County of San Francisco

2014-2015 Consolidated Annual Performance and Evaluation Report (CAPER)

**For Program Year
July 1, 2014 – June 30, 2015**

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TABLE OF CONTENTS

EXECUTIVE SUMMARY	2
I. INTRODUCTION	4
A. Background and Purpose	4
B. HUD Program Descriptions	4
C. San Francisco Neighborhood Definitions	5
D. Citizen Participation	6
E. Resources Available for 2014-2015	6
F. Leveraging Resources	7
II. MANAGING THE PROCESS	13
A. Lead Agency	13
B. Funding Allocation Process	13
C. Monitoring	15
III. SELF EVALUATION	17
A. Five-Year Goals, Objectives and Strategies	17
B. HUD CPD Outcomes and Objectives	25
C. 2010-2014 Five-Year Performance Measures Matrix	27
D. 2014-2015 Annual Performance Measures Matrix	38
E. 2014-2015 ESG Performance Measures Matrix	63
F. Community Development and Economic Development Assessment	63
G. Housing Assessment	96
H. Overall Status of HUD Funds	101
IV. ADDRESSING THE NEEDS OF HOMELESS PERSONS	102
V. OTHER ACTIONS	109
A. Actions to Address Obstacles to Serving Underserved Needs	109
B. Actions to Foster and Maintain Affordable Housing	109
C. Actions to Eliminate Barriers to Affordable Housing	109
D. Actions to Overcome Gaps in Institutional Structure	113
E. Public Housing and Resident Initiatives	114
F. Actions to Reduce Lead-Based Paint Hazards	114
G. Actions to Reduce Number of Families in Poverty	114
VI. APPENDICES	117
Appendix A: 2014-2015 CDBG and ESG Funding Allocations	
Appendix B: HOPWA Information, Data Tables and Certifications	

IDIS Attachment: Separate Document

EXECUTIVE SUMMARY

The Consolidated Annual Performance and Evaluation Report (CAPER) for the 2014-2015 program year represents the annual report of the City and County of San Francisco's implementation of four U.S. Department of Housing and Urban Development (HUD) programs:

- The Community Development Block Grant (CDBG);
- The Emergency Solutions Grant (ESG);
- The HOME Investment Partnership (HOME); and
- The Housing Opportunities for Persons With AIDS (HOPWA) Programs.

The 2014-2015 CAPER serves two purposes: 1) a summary of resources used during the program year July 1, 2012 through June 30, 2013; and 2) a self-evaluation of a) progress and challenges addressing priorities; and b) key accomplishments.

The City and County of San Francisco received the following new entitlement grants from the U.S. Department of Housing and Urban Development (HUD) for program year 2014-2015:

CDBG:	\$16,627,564
ESG:	\$1,393,730
HOME:	\$4,244,293
HOPWA:	\$8,241,019
2014-2015 Total:	\$30,506,606

In San Francisco, the Mayor's Office of Housing and Community Development (MOHCD) is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans and Consolidated Annual Performance Evaluation Reports to HUD. MOHCD administers the CDBG housing, public facility, non-workforce development public service and organizational planning/capacity building activities; and all HOME, HOPWA and ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program.

MOHCD serves as the lead agency for the HOPWA program for the San Francisco EMSA, which consists of San Francisco and San Mateo Counties.

The Citizen's Committee on Community Development (CCCD) is a nine-member advisory body charged with promoting citizen participation for CDBG and ESG programs. Members are appointed by the Mayor and the Board of Supervisors, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, and makes funding recommendations for the CDBG and ESG programs to the Mayor. The CCCD has regular monthly public meetings.

This report describes the goals and objectives that San Francisco's CDBG, ESG, HOME and HOPWA programs are intended to address and then describes the distinct program areas through which these goals are to be achieved. The overarching goals for San Francisco's use of CDBG, ESG, HOME and HOPWA funds, as reflected in its 2010-2014 Consolidated Plan and 2014-2015 Action Plan, were the following:

- Families and individuals are healthy and economically self-sufficient;
- Neighborhoods and communities are strong, vibrant and stable;
- Formerly homeless individuals and families are stable, supported and live in permanent housing;
- Families and individuals have safe, healthy and affordable housing; and
- Public housing developments that were severely distressed are thriving mixed-income communities.

For each goal, there are objectives and for each objective, there are strategies. The City is dedicated to the articulation of specific performance measures for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. We developed a 2014-2015 Performance Measures Matrix to track

all relevant indicators for each objective. Additionally, we designed a Five-year Master Performance Measures Matrix, to assess investment outcomes across the 2010-2014 timeframe of the Consolidated Plan. Performance under each measure will be tracked against a five-year goal and a one-year goal.

Investments were made in the following program areas:

- CDBG Capital Projects;
- CDBG Public Services;
- CDBG Planning and Capacity Building;
- CDBG Economic Development;
- ESG Rapid Re-Housing, Homeless Prevention and Emergency Shelter;
- CDBG and HOME Affordable Housing Development; and
- HOPWA Capital Projects, Rental Assistance Program and Supportive Services and Operating Subsidies.

Over the course of the 2014-2015 program year, CDBG, ESG, HOME and HOPWA funds were strategically executed to renovate and develop community facilities; improve ADA access to community facilities; plant trees; deliver timely, relevant and effective social services; provide low-income residents with employment readiness skills; support the placement of residents in jobs that pay living wages; provide housing-related services including tenant rights counseling, eviction prevention counseling, tenant-based rental assistance and homeownership counseling; deliver services that help to prevent homelessness; provide shelter and essential social services to homeless individuals and families; assist small businesses and micro-enterprises; support affordable housing; support public housing developments; and support housing for people with AIDS. Additionally, CDBG funds were used to support nonprofit organizational capacity building.

Select highlights of the 2014-2015 program year include:

- 16 capital projects were completed;
- 15,033 individuals received CDBG-funded public services;
- 2,662 individuals received ESG-funded homeless, homeless prevention or rapid re-housing services;
- 1,128 small businesses and micro-enterprises received business technical assistance;
- 739 jobs were created or retained;
- 804 households received HOPWA-funded housing assistance, of which 699 were in San Francisco;
- Significant progress towards the five-year goals for the six NRSAs;
- The City's leveraging of significant resources through public, private and not for profit support of programs that strengthen and optimize federal funds;
- Increased coordination of services; and
- Improved monitoring and management of sub-recipients.

In general, housing and community development activities that were implemented during program year 2014-2015 served the identified needs. The five-year program matrix in subsection C and the one-year program matrix in subsection D of the Self Evaluation section show how the City performed against the goals that were set in the five-year strategic plan and the one-year action plan. The comparison of accomplishment data to goals indicate that the Consolidated Plan activities made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.

I. INTRODUCTION

A. Background and Purpose

The Consolidated Annual Performance and Evaluation Report (CAPER) for the 2014-2015 program year represents the annual report of the City and County of San Francisco's implementation of four U.S. Department of Housing and Urban Development (HUD) programs:

- The Community Development Block Grant (CDBG);
- The Emergency Solutions Grant (ESG);
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- The Housing Opportunities for Persons With AIDS (HOPWA) Programs.

The 2014-2015 CAPER serves two purposes: 1) a summary of resources used during the program year July 1, 2012 through June 30, 2013; and 2) a self-evaluation of a) progress and challenges addressing priorities; and b) key accomplishments.

B. HUD Program Descriptions

Community Development Block Grant Program

Title I of the Housing and Community Development Act of 1974 (Public Law 93-383) created the Community Development Block Grant (CDBG) Program. Reauthorized in 1990 as part of the Cranston-Gonzalez National Affordable Housing Act, local communities can use the resources of the CDBG Program to develop flexible, locally designed community development strategies to address the program's primary objective, which is “... *development of viable urban communities, by providing decent housing and suitable living environments and expanding economic development opportunities principally for persons of low and moderate income.*”

The CDBG program is directed toward neighborhood revitalization through the funding of local programs that support the empowerment of low-income households through workforce development initiatives, economic development, housing and the provision of improved community facilities and services. Through the CDBG program, cities are allowed to develop their own programs and funding priorities, but are limited to activities that address one or more of the national objectives of the program. The national objectives include benefiting low- and moderate-income persons, aiding in the prevention or elimination of blight, and addressing other urgent community development needs.

Emergency Solutions Grant Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act), enacted into law on May 20, 2009, revised the Emergency Shelter Grants program and renamed it as the Emergency Solutions Grants (ESG) program. On December 5, 2011, the interim regulation for the Emergency Solutions Grants program was published (Interim Rule), and on January 4, 2012, the revised ESG regulations went into effect. The ESG program is designed to assist individuals and families quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. The program provides essential street outreach and emergency shelter services as well as emphasizes homelessness prevention and rapid re-housing assistance.

HOME Investment Partnership Program

The HOME Investment Partnerships, introduced in the Cranston-Gonzalez National Affordable Housing Act of 1990, provides funding that can be used for rehabilitation, new construction, acquisition of affordable housing, and/or tenant-based rental assistance.

Housing Opportunities for Persons With AIDS Program

The Housing Opportunities for Persons With AIDS program allocates funds to assist all forms of housing designed to prevent homelessness of persons with HIV/AIDS, and to meet the housing needs of persons with HIV/AIDS, including lease/rental assistance, shared housing arrangements, apartments, single room occupancy (SRO) dwellings, and community residences. Supportive services may also be included in the program.

C. San Francisco Neighborhood Definitions

In order to ensure consistency in the geographic definition of San Francisco neighborhoods, MOHCD has described neighborhood boundaries with year 2000 census tracts. Population data has been included to broaden our understanding of density within these neighborhoods.

Neighborhood Boundary Definitions

Neighborhood	Census Tracts	Total Population*
Bayview Hunters Point	230.01, 230.02, 230.03, 231.01, 231.02, 231.03, 232, 233, 234, 606, 609, 610	34,835
Bernal Heights	251, 252, 253, 254.01, 254.02, 254.03	24,952
Chinatown	107, 113, 114, 118	13,601
Diamond Heights/Glen Park	217, 218	8,053
Excelsior	256, 260.01, 260.02, 260.03, 260.04, 263.01, 263.02, 263.03	37,064
Financial District	115, 117	2,506
Fisherman's Wharf/North Waterfront	101,105	5,096
Golden Gate Park	603	137
Haight Ashbury	166, 171	12,308
Hayes Valley	163, 164, 167, 168	19,114
Inner Sunset	301.01, 302.01, 302.02, 303.01, 303.02	22,266
Japan Town	155	3,591
Lakeshore/Stonestown	331, 332.01, 332.02, 604	15,590
Lone Mountain/North of Panhandle	156, 157, 165	14,817
Marina	126, 127, 128, 129, 130	22,457
Mission	177, 201, 202, 207, 208, 209, 210, 228.01, 228.02, 228.03, 229.01, 229.02, 229.03	60,202
Mission Bay	607	676
Nob Hill	110, 111, 112, 119, 120, 121	26,965
Noe Valley	211, 212, 213, 214, 215, 216	21,477
North Beach	104, 106	9,138
Oceanview Merced Ingleside	262, 312, 313, 314	29,792
Outer Mission	255, 261	13,513
Pacific Heights	131, 132, 134, 135, 152, 153	23,205
Portola	257, 258, 259	15,370
Potrero Hill	226, 227.01, 227.02, 227.03	10,542
Presidio	601	2,234
Presidio Heights/Laurel Heights	133, 154	9,907
Richmond	401, 402, 426, 427, 451, 452, 476, 477.01, 477.02, 478, 479.01, 479.02	66,083
Russian Hill	102, 103, 108, 109	18,016
Seacliff/Lake District	428, 602	2,682
South Beach	176.02, 179.01	5,942
South of Market	176.01, 178, 180	13,870
Sunset	326, 327, 328, 329, 330, 351, 352.01, 352.02, 353, 354	70,672
Tenderloin	122, 123, 124, 125	29,155
Treasure Island	179.02	1,453
Twin Peaks	204	6,742
Upper Market/Castro	169, 170, 203, 205, 206	17,302
Van Ness/Civic Center	151, 160, 162	6,948
Visitation Valley	264.01, 264.02, 264.03, 264.04, 605.01, 605.02	18,069
West of Twin Peaks	301.02, 304, 305, 306, 307, 308, 309, 310, 311	44,098
Western Addition	158, 159, 161	16,293
Total Population for City and County of San Francisco		776,733

*Source: U.S. Census 2000, SF 1

D. Citizen Participation

The Draft 2014-2015 CAPER was available to the public for review and comment between September 4, 2015 and September 18, 2015. The City published a notice in the San Francisco Examiner on August 27 and September 11, 2015 informing the public of the availability of the draft document for review and comment. The public had access to a hard copy of the document at the Main Branch of the Public Library and at the Mayor's Office of Housing and Community Development. An electronic copy of the draft document was posted on MOHCD's website.

No comments were received regarding the draft document.

E. Resources Available for 2014-2015

New Entitlement Grants for 2014-2015

The City and County of San Francisco received the following new entitlement grants from the U.S. Department of Housing and Urban Development (HUD) for program year 2014-2015:

CDBG:	\$16,627,564
ESG:	\$1,393,730
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HOPWA:	\$8,241,019
2014-2015 Total:	\$30,506,606

Funds Available and Expenditures for 2014-2015

The table below details the funds available and expenditures during program year 2014-2015 (July 1, 2014 – June 30, 2015). The table first shows funds available at the end of the prior year for each program. To arrive at the funds available to draw as of July 1, 2015, 1) the 2014-2015 entitlement amount and the program income earned in 2014-2015 are added and 2) the expenditures during 2014-2015 are subtracted.

Unexpended Funds + Entitlement + Program Income – Expenditures = Available to Draw

PROGRAM	UNEXPENDED FUNDS AT END OF PRIOR YEAR (JUNE 30, 2014)	2014-2015 ENTITLEMENT	PROGRAM INCOME EARNED IN 2014-2015	EXPENDITURES DURING 2014-2015	AVAILABLE TO DRAW, AS OF JULY 1, 2015*
CDBG	28,387,375	16,627,564	1,587,484	-17,450,018	29,152,405
HOME	15,525,362	4,244,293	203,763	-8,852,290	11,121,128
ESG	100,890	1,393,730	0	-1,450,891	43,729
HOPWA	4,931,033	8,241,019	87,717	-8,315,151	4,938,618

*Available to Draw includes funds that are committed to projects but not yet disbursed.

F. Leveraging Resources

MOHCD and OEWD pursued all resources that were originally indicated in the 2014-2015 Action Plan, and both agencies provided certifications for consistency for other HUD programs. MOHCD and OEWD did not hinder the implementation of the 2010-2014 Consolidated Plan or the 2014-2015 Action Plan by action or willful inaction.

HOPE SF

Founded in 2007, the HOPE SF initiative is San Francisco's solution to addressing the deterioration of public housing with diminishing federal support. Through the use of innovative strategies, the project works to transform four of San Francisco's most distressed public housing sites into vibrant, thriving communities. The largest local commitment to public housing in San Francisco's history, HOPE SF will also increase affordable housing and ownership opportunities, as well as improve the quality of life for existing residents and those in surrounding communities.

Real Estate Development and Infrastructure

Hunters View serves as the pilot site for the program with phase 1 completed – blocks 4, 5 and 6 containing 107 units of which 80 are public housing replacement units. Phase 2a – blocks 7 and 11 are under construction and consist of 107 units of which 80 are public housing replacement units. Phase 2b – block 10 has received 9% tax credits and will start construction in November 2015. Block 10 will also house a childcare facility and will serve as the community hub of the Hunters View development.

Alice Griffith has started construction on Phases 1 and 2. Phase 1 consists of 93 units of which 58 are public housing replacement units and Phase 2 consists of 91 units of which 56 are public housing replacement units. The offsite senior building, the Dr. George M. Davis Senior Housing, located at 5800 Third Street will complete construction in January and has begun the marketing and outreach process. Phase 3 has submitted applications for both 4% and 9% tax credits and tax exempt bonds.

Sunnydale completed its Choice Neighborhood Planning transformation plan called the Vis Vision in October 2014. The EIR/EIS was certified on July 9, 2015 and final NEPA clearance was received in the form of the Authority to Use Grant Funds from HUD on September 1, 2015. The Sunnydale team is negotiating its entitlements through a Development Agreement, finalizing the form of site control through a Master Developer Agreement with the San Francisco Housing Authority, working on schematic designs for the first phase of vertical development, developing the infrastructure plan and procuring a general contractor to begin costing of the work.

Potrero Annex/Terrace also completed its Choice Neighborhood Planning process culminating in their transformation plan called the Paradise Plan in October 2014. Potrero is seeking to certify its EIR/EIS by the end of October 2015 with NEPA to follow. The Potrero team has procured an architect for its first phase, the immediately offsite Parcel X and is also working on the infrastructure plan.

Resident Services and Community Building

At Hunters View, the Bayview YMCA service connection team has assessed nearly every resident household to determine service needs as well as key metrics related to readiness for transition into the new housing, including rent payment and possession of legal identification. Services offered at the site target the preparation of residents for the transition into new housing and include pre-employment training, resume building, and job search and placement support. Programming also supports health promotion and education, particularly around nutrition and chronic disease management. Financial literacy trainings support residents in understanding everything from every day household budgeting to credit reporting and home purchasing. Education and youth programs support improved school attendance and afterschool and summer enrichment opportunities. Additionally, a very successful senior program includes community building and interactions for those residents and connects seniors to nurses for chronic disease management.

At Alice Griffith, the Urban Strategies service connection team continues to link residents with senior programs, family support programming, afterschool and summer youth activities and workforce development opportunities. This year they have also further defined health and education programming, and a pre-employment training in preparation for on-site construction opportunities. Case management staff have concentrated primarily on preparing

residents for the relocation into new housing and successfully reported 110% rent payment for the month of March 2015.

At Potrero Annex/Terrace, Bridge continues to provide community building activities and foster resident participation in planning sessions. In 2014-2015, these activities included leadership development and safety workshops, healthy living activities, gardening/sustainability programs, healthy generations, the walking school bus, and social activities. They have also continued to establish a partnership with Potrero Hill Family Support Center and the Potrero Hill Neighborhood House who has been funded to provide service connection especially related to employment opportunities and TAY populations respectively.

At Sunnydale, Mercy continued its collaboration with TURF, the Boys and Girls Club, the Bayview YMCA, and the new Visitacion Valley Strong Family center. Together they engaged in ongoing community building and assessment activities to support residents' improved family functioning. Specific work aimed at increased employment opportunities, health and wellness, and educational support have also begun to take hold with residents. Examples include a community garden, Zumba class, walking tour, and family game nights. All sites now publish a newsletter and activity calendar. Additionally, Mercy Housing, in collaboration with the Department of Public Health piloted an on-site health and wellness center that has successfully linked residents to nursing and behavioral health services.

Rental Assistance Demonstration (RAD)

MOHCD, San Francisco's affordable housing developers, and the San Francisco Housing Authority (SFHA) have joined forces to preserve public housing through HUD's Rental Assistance Demonstration (RAD) program. Our San Francisco "RAD Portfolio" includes:

- 28 projects in 8 neighborhood clusters
- 3,495 units
- 2 phases

Conversion to nonprofit ownership and operation under RAD means new project ownership and property management, rehabilitation, and onsite service providers. RAD converts existing public housing funding to long term Section 8 operating subsidies, using both RAD and non-RAD subsidies made available through the disposition of eight SFHA buildings. The combination of RAD and Section 18 rental subsidies results in operating income that will leverage over \$720 million in tax credit equity and an additional \$240 million in debt to address rehabilitation needs for 3,500 units of public housing.

The San Francisco Housing Authority's aging building stock has extensive repair needs (over \$270 million in immediate needs across the portfolio and over \$15 million in additional need accrues annually). The HUD capital funding addresses only 3.5% of annual need which means SFHA has less than \$5 million per year to meet these escalating needs. Additionally in December 2012, San Francisco Housing Authority was declared "troubled" by HUD. Shortly thereafter, San Francisco Mayor Edwin Lee called for a "Re-Envisioning" process for Public Housing to protect its current and future residents and maintain long-term affordability in the face of a possible SFHA default or receivership. This Re-Envisioning process highlighted the need for bold steps to address a crisis of deferred maintenance and resident engagement. The process included:

- 4 months of intensive study of SFHA and its operations;
- 72 organizations and over 100 participants:
 - Residents
 - Non-profit service providers
 - Affordable housing developers
 - Local labor unions
 - 20 City departments and representatives from HUD
 - 18 public meetings

The consensus conclusion from the Re-Envisioning process was that doing nothing was not an option and that the consequences of inaction would be:

- Buildings continue to decline

- Buildings fail HUD physical condition requirements
- Units taken out of service
- SFHA loses HUD subsidy
- HUD initiates receivership
- Loss of public housing in San Francisco

In response to the Re-Envisioning process San Francisco's affordable housing developers have come forward to help preserve these vital units by partnering with SFHA and MOHCD to implement RAD. In January 2014, HUD approved San Francisco's portfolio application for RAD conversion of 4,584 SFHA units (largest request nationally) which includes 28 properties as well as HOPE SF and HOPE 6 properties that were previously converted to private nonprofit ownership. In March 2014, SFHA selected 8 developer teams (including nonprofit partners) to lead the recapitalization and substantial rehabilitation of "clusters" of buildings. The overall financing plan ensures permanent affordability through the public land trust model, whereby the SFHA retains ownership of the land and leases it to the developers through a 99 year ground lease. Additional safeguards on long-term affordability include a HUD RAD Use Agreement, regulatory restrictions by the City (55 years of affordability required by MOHCD loan documents), the State Tax Credit Allocation Committee (55 years of affordability required by the TCAC Regulatory Agreement), and a 20 year project-based voucher subsidy contract with mandatory renewal. The immediate result at conversion will be:

- SFHA transfers ownership/operations to limited partnerships including nonprofit partners
- Rehabilitation of more units through combination of RAD and Section 18
- Better building management
- Improved on site services
- Long-term affordability through public land-trust model
- Buildings' useful lives extended beyond 20 years
- Tenant protections defined and preserved

2014 Milestones (Phase I projects)

1. HUD grants Commitment to Enter into a HAP (CHAP) for all 41 portfolio, HOPE VI, and HOPE SF projects in January 2014
2. SFHA released the developer RFQ in January 2014
3. SFHA Commission selected developer teams in March and April 2014
4. Tenant Protections - Developed in collaboration with the Housing Rights Committee, National Housing Law Project and Enterprise Foundation; builds on and extends RAD program protections:
 - No change in rent calculation (30% household income)
 - No re-screening
 - No demolition; rehabilitation only
 - No displacement – any resident temporarily relocated will have a right to return to a unit at the same development once repairs are completed
 - Residents will maintain the same eviction protections
 - Residents will maintain grievance procedure rights
 - Residents will maintain the right to file complaints with SFHA and HUD
 - Residents have the right to form resident associations:
 - New owners must provide \$25 per occupied unit per year for resident education, organizing around tenancy issues and training activities
 - At least \$15 per occupied unit must be provided to a legitimate resident association if one exists
 - Income from laundry and vending machines will provide support for the resident organization operations
5. Resident Engagement Strategy developed in collaboration with the Housing Rights Committee, National Housing Law Project, Enterprise Foundation, Public Housing Tenants Association, and Citywide Council – Senior Disabled
 - Multi-lingual flyers and materials were developed to inform residents about the program, tenant protections, FAQs, events and meetings, and the schedule

- Meetings with residents and developers at the senior and family properties
 - HRC conducting outreach through events, meetings (small and large group) and door-to-door engagement for the senior and family properties
 - Residents met with development teams to provide input on repairs, priorities, and transition concerns
 - RAD working group established to identify best practice for Tenant Engagement
6. RAD working groups established to address policy, procedures and implementation of the following after conversion. Groups are led by MOHCD and SFHA, facilitated by Enterprise and attended by developers, service providers, residents and Tenant Advocates.
- Relocation
 - Recertification
 - Lease and House Rules
 - Services
 - Waiting list and Referrals
 - Housing Retention
 - Tenant Council

2015 Milestones up to 6/30/15 (Phase I projects)

- SFHA Relocation Plan created and approved by SFHA Commission and HUD in February 2015
- Lender solicitation and acceptance in April 2015; Bank of America selected
- Projects applied for non-RAD project based vouchers in April 2015
- Projects applied for Tax Credits in June 2015

HUD Lead-Based Paint Hazard Reduction Demonstration Grant

The San Francisco Mayor's Office of Housing and Community Development is the primary entity responsible for the contract administration and program oversight of the Lead Hazard Reduction Demonstration Grant Program. The grant program is a component of the day-to-day programmatic activities of MOHCD's Lead and Housing Rehabilitation Programs unit, which includes the Lead Hazard Control, Housing Rehabilitation, and Energy Efficiency programs available to low-income homeowners and to property owners with low-income tenants funded by a variety of sources including grants from the Office of Healthy Homes, State and local funds.

Grants made to MOHCD range in size but are generally from \$3 million to \$4 million awards. MOHCD received a 2011 award in the amount of \$2.5 million and a 2013 award in the amount of \$3 million. With these awards, MOHCD addresses lead hazards and other health conditions stemming from poor quality housing and prioritizes lead remediation activities for qualifying properties referred by our public health, legal aid, code enforcement, and housing rights partners.

City and County of San Francisco General Fund

In 2014-2015, the City invested additional General Fund dollars to expand the City's community development portfolio. MOHCD administered approximately \$12 million of grant funding to support a diverse range of programs, including legal services, eviction prevention, service connection, services to transitional age youth, organizational capacity building, and services to residents of HOPE SF public housing sites.

San Francisco Housing Trust Fund

In 2012, the voters of San Francisco approved the creation of the Housing Trust Fund, with funding to begin in 2013. The Housing Trust Fund began with a set aside of \$20 million in general fund revenue and will increase to \$50 million over time. An estimated \$1.1 billion will be invested in affordable housing production over the next 30 years. The fund will:

- Develop more than 9,000 units of permanently affordable housing for residents whose average median income (AMI) is 60 percent or below. Those projects include the HOPE SF rebuild of Sunnysdale and Potrero, and the Hugo Hotel;
- Invest at least \$15 million over the first five years in a down payment assistance program for residents to purchase a home in San Francisco with no-interest loans to first-time homebuyers;

- Create a Homeowner Stabilization Program to help distressed homeowners remain in their homes; and
- Give the City the ability to purchase up to 20% of a development's units to create permanent below market rate units available for moderate income renters and home buyers.

State of California Department of Housing and Community Development

The State of California administers a Housing-Related Parks program, which provides support for parks and recreational facilities located in parks-deprived areas near affordable housing. In 2014-2015, MOHCD successfully applied for and received \$1,491,850 to support capital improvements to nine different community facilities in neighborhoods including Visitacion Valley, Bayview Hunters Point, Chinatown, the Mission, and the Tenderloin.

South of Market Community Stabilization Fund

The Fund was created in 2005 to receive stabilization impact fees of \$10.95 per net additions of gross square feet of residential use in certain residential developments in the Rincon Hill Area Plan to mitigate the impacts of residential development and provide community stabilization benefits in the South of Market (SoMa) neighborhood. Funds will be used to address the impacts of destabilization on residents and businesses in SoMa, including affordable housing and community asset building; small business assistance; and eviction prevention, employment development and capacity building for SoMa residents. The SoMa Community Stabilization Fund Community Advisory Committee was created to advise the San Francisco Board of Supervisors and the Mayor on recommended expenditures of the SoMa Community Stabilization Fund.

MOHCD is responsible for administration of the Fund, which is projected to generate up to \$34 million in new revenue support for the SoMa neighborhood as defined in Ordinance 217-05. Through a strategic planning process, the Committee identified three strategic directions for the Fund: 1) access to permanent affordable housing; 2) access to jobs and income; and 3) community cohesion and neighborhood communication. The Fund utilizes Results-Based Accountability principles to measure performance of its grant making, positioning and promotion of infrastructure coordination among nonprofit leaders in the neighborhood. It has identified the following indicators for tracking progress: 1) SoMa priority stakeholders, vulnerable residents, low-wage workers and small businesses are able to access information to improve their long-term financial condition; 2) organizations that seek community stabilization and economic well-being for community members will have connected, (organization to organization) and developed an infrastructure with the information sharing and residents leadership that is recognized as a driver of positive change by local government and key decision makers; 3) current residents are prepared to take advantage of housing opportunities within the SoMa community; 4) policy impacts of constituents seeking community stabilization and economic well-being consider development policy as well as local family and community policy; and 5) Regional and local funders will support organizations promoting community stabilization.

To date, the Fund has awarded slightly over \$9 million to over 50 projects. Approximately \$3.1 million of the \$6 million went toward affordable housing in the neighborhood, \$400,000 went to acquisition of a community facility, while the remainder went to a variety of services and community stabilization/community building activities.

Programmatic Agreement for Compliance with National Historic Preservation Act

The City and County of San Francisco, acting through the Mayor's Office of Housing, negotiated a Programmatic Agreement (PA) with the California State Historic Preservation Officer (SHPO) and the Advisory Council on Historic Preservation (ACHP) in January 2007. The agreement ensures that the City and County of San Francisco meets its obligations under Section 106 of the National Historic Preservation Act and establishes the standards, stipulations and procedures which govern the Section 106 review of City and County of San Francisco projects subject to 24 CFR Part 58. The agreement allows for the expedited review of construction projects which have the potential to affect cultural resources and which are subject to 24 CFR Part 58. Projects subject to 24 CFR Part 58 include the Community Development Block Grant, Emergency Solutions Grant, HOME Investment Partnership, Housing Opportunities for Persons with AIDS, and other numerous HUD programs.

The review process contemplated by the PA also allows for the exemption of routine capital projects necessary to maintain public facilities in good repair and ensure they comply with existing building codes. Examples of such projects include the replacement of roofing materials, the upgrading of electrical wiring and the repair of fencing. In addition, the PA sets forth methodology for the determination of eligibility of resources for listing on the National Register of Historic Places, consultation with Native Americans, and setting the boundaries of the Area of Potential Effects of different types of projects. The PA does not reduce the level of protection afforded by the National

Historic Preservation Act to cultural resources; the PA expedites and streamlines review under the National Environmental Policy Act. The PA is authorized by 36 CFR §800.14(b).

The PA has been used to successfully conduct Section 106 reviews on projects ranging from routine rehabilitation to the construction of housing developments of over 3,400 units. The programmatic agreement has considerably reduced project implementation time and costs. Every six months, the City files a Programmatic Agreement Compliance Report (PACR) with the California Office of Historic Preservation and the Advisory Council on Historic Preservation. The PACR summarizes Part 58 activities subject to the PA during the previous six months. To date, 15 PACRS have been filed with the SHPO and the ACHP.

II. MANAGING THE PROCESS

A. Lead Agency

In San Francisco, the Mayor's Office of Housing and Community Development (MOHCD) is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans and Consolidated Annual Performance Evaluation Reports to HUD. MOHCD administers the CDBG housing, public facility, non-workforce development public service and organizational planning/capacity building activities; and all HOME, HOPWA and ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program.

MOHCD serves as the lead agency for the HOPWA program for the San Francisco EMSA, which consists of San Francisco and San Mateo Counties.

The Citizen's Committee on Community Development (CCCD) is a nine-member advisory body charged with promoting citizen participation for CDBG and ESG programs. Members are appointed by the Mayor and the Board of Supervisors, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, and makes funding recommendations for the CDBG and ESG programs to the Mayor. The CCCD has regular monthly public meetings.

B. Funding Allocation Process

Community Development

In 2014-2015, MOHCD's Community Development Division and OEWD were responsible for allocating CDBG, ESG and HOPWA funds for community development, economic development and workforce development activities in San Francisco. The process is outlined below:

- In partnership with the Citizen's Committee on Community Development (CCCD), MOHCD and OEWD conducted multiple public hearings to solicit citizen input on community needs;
- MOHCD issued a Requests for Proposals and held a technical assistance workshop to provide information on the application and the review process for programs that were not part of a multi-year funding process;
- MOHCD staff reviewed applications and made recommendations to the CCCD;
- MOHCD and OEWD staff also reviewed the performance of grantees that received multi-year grants and made recommendations to the CCCD;
- CCCD made funding recommendations to the Mayor;
- In partnership with the CCCD, MOHCD and OEWD conducted a public hearing to solicit input on the preliminary recommendations;
- Funding recommendations went through the San Francisco Board of Supervisors review process;
- The Board of Supervisors and the Mayor approved the funding recommendations; and
- MOHCD submitted the 2014-2015 Action Plan for HUD consideration.

The implementation of the 2014-2015 CDBG, ESG and HOPWA community development programs began in the Fall of 2013, when the CCCD, MOHCD and OEWD conducted two public hearings to solicit feedback and ideas from residents and the community at large concerning the 2010-2014 five-year Consolidated Plan.

Following the establishment of priorities and strategies, a Request for Proposals (RFP) was issued in mid-November 2013 and a publicly noticed RFP technical assistance workshop was conducted by MOHCD staff to facilitate the application process. Proposals were due in mid-December 2013. This RFP did not include public service, workforce development and economic development activities that were eligible for multi-year funding.

MOHCD staff reviewed all of the proposals that were received. MOHCD and OEWD staff also reviewed the activities that received multi-year funding and assessed the performance of grantees on these activities. Staff made

recommendations to the CCCD and the Mayor in March of 2014. A public hearing was conducted towards the end of March 2014 to receive comments on the preliminary funding recommendations. The preliminary funding recommendations were included in the Draft 2014-2015 Action Plan, which was made available for public review and comments for 30 days.

Following the public review period for the Draft Action Plan, the proposed funding recommendations for the 2014-2015 CDBG, ESG and HOPWA programs were presented to the San Francisco Board of Supervisors in April 2014 for approval. The Board of Supervisors' process included another opportunity for the public to provide comments on the funding recommendations. After the Board of Supervisors and Mayoral approvals, the funding recommendations were included in the 2014-2015 Action Plan that was submitted for HUD approval in May 2014.

Documents and reports that were available to the general public during the 2014-2015 program year include:

- Consolidated Plan for 2010-2014;
- 2014-2015 Annual Requests for Proposal;
- List of Funding Recommendations for 2014-2015 (funded projects);
- 2014-2015 Annual Action Plan;
- 2013-2014 Annual CAPER;
- All Citizens Committee of Community Development meeting minutes;
- All public notices regarding the CDBG, ESG and HOPWA programs; and
- Summary of all public comments received regarding the CDBG, ESG and HOPWA programs.

The Action Plan includes a summary of citizen comments from the public needs hearings and the public hearing on preliminary funding recommendations. Any citizen comments received on the draft Action Plan is included in the final Action Plan. Any comments received on the draft CAPER are included in the final CAPER.

Housing Development

The Mayor's Office of Housing and Community Development (MOHCD) and the Office of Community Investment and Infrastructure (OCII) as successor to the San Francisco Redevelopment Agency (SFRA) are the principal agencies responsible for allocating housing development funds for privately (for-profit and non-profit) owned affordable housing. After redevelopment agencies across California were dissolved in 2011 by the governor, the OCII is responsible for affordable housing production in the three areas of San Francisco acknowledged by the Department of Finance as "major approved development areas" (MADAs). The MADAs are Hunters Point Shipyard/Candlestick Point, Mission Bay, and Transbay areas. MOHCD and OCII also acquire real estate, and then execute ground leases for the privately owned affordable housing developments upon it. The San Francisco Housing Authority (SFHA) is responsible for allocating funds for the rehabilitation and redevelopment of public housing. This section will describe the process administered jointly by MOHCD and OCII for privately owned housing. The funding priorities for public housing have been described elsewhere, in the Annual Plans prepared by the City in connection with the five-year Consolidated Plan.

MOHCD and OCII allocate housing development funds through a process designed to leverage outside funding for projects to the maximum extent consistent with the intended income targeting of the project, and to maintain financial accountability and efficiency on the part of project sponsors. These goals are accomplished by (1) making early commitments of City funds to sponsors so that they can demonstrate these commitments to other funders to satisfy matching fund requirements; and (2) encumbering and disbursing funds only when other funding sources are known and project costs are firm, in order to require developers to control costs and maximize other resources.

The process is as follows:

Notice of Funding Availability or Requests for Proposals: Initially, MOHCD budget specific portions of their development funds to a number of Funding Programs distinguished by target populations (e.g. family rental housing, housing with supportive services, senior housing). After these allocations are made to programs, generally developers submit proposals for funding specific projects in response to Notices of Funding Availability (NOFAs). MOHCD and OCII also budgets specific portions of their development funds for development on specific affordable

housing sites under the jurisdiction of MOHCD or in the Major Approved Development Areas and will provide those funds after issuing a Request for Proposals (RFPs).

Reservation of Funds for “Pipeline” Projects: After receiving applications, MOHCD and OCII staff works with the applicants to determine project feasibility prior to making recommendations to the Citywide Affordable Housing Loan Committee. During this period (which can sometimes be extended for complex projects), funds from the NOFA or RFP are reserved for projects that appear likely to proceed. These reservations are tentative, as the dollar amounts in particular are often subject to change. Funds are also reserved for projects which have received prior commitment of part of the overall funds needed (such as for site acquisition), but which are not ready to receive final funding commitments.

Commitment of Funds: When a project is deemed feasible by staff, it is presented to the Citywide Affordable Housing Loan Committee (consisting of MOHCD, OCII, Human Services Agency and Department of Public Health) for review and recommendation. At this stage, a specific dollar amount is proposed to be committed to the project sponsor, subject to removal of specified contingencies. The Loan Committee’s recommendation may be forwarded to the OCII Commission, depending on OCII’s budget and the source of funds. These commitments are for firm dollar amounts, but are still subject to change as the contingencies are removed (if, for example, other funding source commitments are higher or lower than expected).

Encumbrance of Funds: Most funds are not encumbered (by execution of a funding agreement binding the City and the sponsor) until all contingencies, such as execution of other funding and construction contracts, are removed – usually close to construction start. By deferring encumbrance to this time, the City can maximize its ability to require developers to pursue other funding sources and to reduce project cost.

Disbursement of Funds: Funds are disbursed only as required by the project, either for acquisition of the site, payment of preconstruction development costs (e.g. architecture, engineering, etc.) or for actual construction draws. MOHCD and OCII staff review and approve all requests for disbursement of funds prior to drawdowns.

C. Monitoring

Monitoring for Community Development Activities

Managing Grants and Loans

In program year 2014-2015, the Community Development Division of MOHCD administered CDBG public facility, non-workforce development public service and organizational planning/capacity building activities; all ESG activities; and HOPWA rental assistance and supportive services programs. MOHCD’s Housing Division administered the housing activities of the CDBG and HOPWA programs; and all HOME activities. The Office of Economic and Workforce Development (OEWD) administered CDBG economic development and workforce development activities.

Activities under the CDBG, ESG and HOPWA community development programs were provided primarily through grant agreements with community-based non-profit organizations which provide a range of services, including legal, job training and placement, case management, information and referral, technical assistance to small businesses and micro-enterprises, homeless, homeless prevention and housing services.

MOHCD and OEWD provided fiscal and programmatic monitoring of each project that received CDBG, ESG and/or HOPWA funds. Monitoring included both internal and on-site reviews. In addition, MOHCD monitored construction projects for labor standards compliance related to the Davis-Bacon regulations. MOHCD also monitored for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act. Fair Housing, EEO and Local Business Enterprise (LBE) contracting is monitored by the City's Contract Monitoring Division.

Since program year 2006-2007, MOHCD has been part of the steering committee for the City's Joint Fiscal and Compliance Monitoring Task Force, which serves to consolidate fiscal and compliance monitoring among various City departments. This consolidation effort increases communication among city departments, reduces multiple fiscal and compliance site visits to a single joint site visit or self-assessment, and decreases the administrative

burden on both non-profit entities and City departments.

For CDBG, ESG and HOPWA Grants

Each agency receiving a CDBG, ESG and/or HOPWA grant entered into a grant agreement which stipulates the conditions upon which the grant was awarded, the performance outputs and program outcomes to be met, and the budget. Regular program performance reports were required of grant recipients, along with financial reports. Program site visits were conducted to determine client eligibility, compliance with Federal and local requirements and program progress. Since most CDBG Public Services grants qualified as limited clientele activities, recipient organizations had to demonstrate that they were verifying income eligibility for their clients to MOHCD and OEWD grant coordinators/community builders at site visits.

For each grant, a MOHCD/OEWD grant coordinator/community builder was responsible for providing technical assistance, reviewing progress reports, conducting on-site visits when appropriate, and evaluating performance outputs and program outcomes. The grant coordinator/community builder was also responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with regulations and accounting policies.

For CDBG-Assisted Business Loans

Each loan recipient was required to enter into an agreement that stipulates the loan conditions and repayment schedule. The borrower was required to comply with a first source hiring agreement covering all jobs to be created as a condition of the loan.

Capacity Building for MOHCD/OEWD Staff and Delegate Agencies

In 2014-2015, MOHCD and OEWD continued to invest in the training of its staff to build internal capacity so that MOHCD and OEWD could better assist its delegate agencies on both organizational and programmatic development. Organizational capacity building needs of delegate agencies include financial management, human resource management, technical assistance with compliance with federal and local regulations, Board of Directors development and program evaluation.

During the program year, MOHCD and OEWD staff worked closely with the Controller's Office and other City departments in assisting grantees to build internal capacity and to ensure compliance with all city, state and federal requirements.

Monitoring for Housing Activities

Single Family (Owner-Occupied) Properties

MOHCD monitored single-family owner-occupied CDBG funded properties to insure ongoing compliance with the program requirements. Monitoring activities were carried out to insure that owners of CDBG-assisted owner occupied properties continue to reside in the property; that they retain title to the property; and that property taxes are current. MOHCD continues to monitor all owner-occupied properties to ensure compliance with regulations and standards of the City's housing programs.

Multifamily Properties

MOHCD monitored the compliance of 286 City-assisted multifamily rental projects, including 121 CDBG- and HOME-funded rental housing projects to assure compliance with program requirements. Monitoring activities included review of: (1) tenant income and rent schedules; (2) management and maintenance reports; and (3) income and expense statements, including financial statements and use of program income. MOHCD continues to work with rental property owners and their property management agents to ensure ongoing compliance with tenant income and rent restrictions as well as HUD housing quality standards and local code.

The multi-family monitoring encompassed a wide range of housing types, including family and senior housing; housing for people with special needs; housing for people with AIDS/HIV; permanent housing for the homeless and those at risk of becoming homeless; and transitional housing for homeless families and individuals.

In 2014-2015, MOHCD did not inspect HOME- funded properties because they were inspected in 2013-2014 and did not require inspection this year under the latest HOME Final Rule.

III.SELF EVALUATION

A. Five-Year Goals, Objectives and Strategies

In general, housing and community development activities that were implemented during program year 2014-2015 served the identified needs. The five-year program matrix in subsection C and the one-year program matrix in subsection D of this Self Evaluation section show how the City performed against the goals that were set in the five-year strategic plan and the one-year action plan. The comparison of accomplishment data to goals indicate that the Consolidated Plan activities made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.

The following information provides a more detailed view of our five-year strategic plan. Below each goal, there are objectives and below each objective, there are strategies. The City is dedicated to the articulation of specific performance measures for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. We developed a 2014-2015 Performance Measures Matrix to track all relevant indicators for each objective. Additionally, we designed a Five-year Master Performance Measures Matrix, to assess investment outcomes across the 2010-2014 timeframe of the Consolidated Plan. Performance under each measure will be tracked against a five-year goal and a one-year goal.

Goal 1: Families and individuals are healthy and economically self-sufficient

Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services

Strategies

1. Stabilize vulnerable populations through data-driven strategies that achieve multiple goals for families and individuals, such as integrated case management that connects individuals and families to interdepartmental safety net services; vocational programs with educational support; and legal services that reduce discriminatory wage practices, maximize access to housing and employment opportunities, and ensure mandated language access to services
2. Provide families and individuals living in areas of highly concentrated poverty with services that address multiple systems involvement, economic opportunities, public safety, and community building linked with neighborhood improvement planning efforts
3. Promote long-term housing stability and economic stability for homeless individuals and families with wraparound support services, employment services, mainstream financial entitlements and education
4. Provide victims, survivors and potential perpetrators of violence and their children with career paths, safe and affordable housing, quality and effective education, successful re-entry for those exiting the criminal and juvenile justice system, strengthened youth development and empowerment opportunities, strengthened family support and senior support, trauma reduction services, and improved social connectedness and resident involvement
5. Provide disconnected transitional age youth with high quality training and paid employment opportunities, expanded housing opportunities, residential treatment for youth with significant mental health issues, expanded safe recreational and social activities, individualized support to prepare them for transition out of or among service systems, and comprehensive neighborhood-based service centers to provide high quality services
6. Provide community-based systems of services to seniors, individuals with severe disabilities and persons living with AIDS that support their independence and quality of life, especially those who are isolated, in need of protective services, and who are living in poverty
7. Stabilize and support individuals and families who are linguistically and culturally isolated through societal integration support and culturally competent services, especially language-appropriate service delivery
8. Support access to services at neighborhood-based multi-service, multi-generational centers that provide families and individuals one-stop access to family support, youth and senior services, leadership opportunities, and access to wellness information and financial literacy

9. Provide support to multi-service centers that provide support citywide to vulnerable communities, e.g. citywide communities related by culture, language, age, ethnicity, disability, sexual orientation
10. Support access to affordable housing information and accessibility, including affordable homeownership opportunities for underserved low- and moderate-income populations

Objective 2: Support the healthy development of families and individuals

Strategies

1. Ensure that children and youth are healthy, ready to learn, succeeding in school, and contribute to the growth, development and vitality of San Francisco
2. Ensure support for children and families that are system involved, under housed, and/or experiencing obstacles or challenges putting them at risk of experiencing negative outcomes
3. Ensure that families have access to resources and opportunities, build their own capacity and improve family functioning
4. Ensure that parents/caregivers have the knowledge, skills, strategies and support to parent effectively, even in times of stress

Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies

1. Integrate peer learning and reduce social isolation to increase efficacy of social and financial programs
2. Support asset-building opportunities, including training to use financial and legal tools to maintain and protect individual and/or family assets
3. Build the capacity of workforce development, micro-enterprise programs, and private, public and non-profit employers to expand uptake of income supports, tax credits, and financial education
4. Support citywide public and non-profit agencies to coordinate family economic support

Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents

Strategies

1. Create Sector Committees that engage multiple employers within an industry, education & training providers, public agencies, labor organizations and social service providers to create responsive solutions, ensuring the workforce system is able to quickly adapt to dynamic changes in the labor market
2. Focus on employer outreach in key industries to gauge their workforce needs and market the services available through the workforce system
3. Produce high quality labor market intelligence that the workforce system and workforce providers can use to design and retool workforce strategies to target key industries
4. Launch Sector Academies that integrate skill development, support services, and job development that prepare and place low-to-high skilled individuals for a range of jobs within a targeted industry
5. Integrate necessary supportive services, barrier removal and other pre-employment services that assist a range of job seekers to complete training and retain employment within targeted sectors

Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment

Strategies

1. Create "on-ramp" and "bridge" programs --programs that assist low skilled youth to meet the skills and education requirements for entry into post-secondary education and/or existing vocational training programs that otherwise would not meet the participation pre-requisites

2. Develop a continuum of services that reengage and assist at-risk youth to achieve an academic credential, attain postsecondary education and credentials if appropriate, complete vocational training and secure an employer recognized credential/competency, and secure living wage employment
3. Build the capacity of One Stop Career Link Centers that appeal to youth ages 16-24, connecting them to age-appropriate workforce services, training and youth-employment opportunities

Objective 6: Increase access to workforce services for populations underserved by the workforce development system

Strategies

1. Expand One Stop Career Link Services geographically to high need neighborhoods by establishing neighborhood-based and Satellite One Stop Service Centers
2. Launch “navigator” initiatives that customize existing workforce services provided through the One-Stop Career Link Centers to be more responsive to the needs of specific underserved populations
3. Fund new services and coordinate with existing programs to focus intensively on targeted hard-to-serve populations
4. Develop “on-ramp” programs that incorporate intensive basic skills training, remedial math and language, life skills training, and intensive “wrap-around” supportive services
5. Integrate intensive comprehensive case management to support workforce clients through job training and employment
6. Customize workforce services to support under-employed workers to participate in skills training while employed

Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers

Strategies

1. Recognize the "dual-customer" nature of the workforce system by promoting the utilization of services that both reduce the personnel-related operating costs of employers and support the professional development and economic conditions of their employees
2. Strengthen the enforcement of local hiring policies, and improve the workforce system's capacity to assist employers in meeting their local hiring requirements by providing qualified candidates
3. Provide a single point of contact for employers' staffing needs, utilizing tools and technologies that provide effective candidate screening, appropriate matching with available employment opportunities, and efficient referral to employer partners
4. Utilize business feedback and standardized marketing efforts to position the San Francisco workforce development system as the "first choice" in local staffing services

Objective 8: Establish, enhance, and retain small businesses and micro-enterprises

Strategies

1. Provide technical assistance and consulting services to small business owners and entrepreneurs
2. Provide businesses with access to capital by identifying sources of capital, completing loan applications, and providing capital through the City’s Revolving Loan Fund and Section 108 loans
3. Support the establishment of incubator spaces with focused services, specific target markets, and effective strategies for business ‘graduation’
4. Provide commercial real estate support such as location identification, contract review, and lease negotiation
5. Ensure broad access to technical assistance and financial resources by providing services that are culturally and linguistically relevant
6. Provide assistance that is customized to meet the specific needs of businesses with fast growth potential in industries with particular promise to create jobs for low-to-moderate income persons and to expand into new markets

7. Build a strong, interconnected network of economic development service providers to improve small businesses' access to relevant information about financial services, incentives, technical assistance, merchants associations, networking opportunities, market opportunities, and other opportunities and resources
8. Leverage the Small Business Assistance Center to ensure that business owners and entrepreneurs are able to navigate the permits and licensing processes, and have access to any relevant city services

Goal 2: Neighborhoods and communities are strong, vibrant and stable

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low- and moderate-income residents

Strategies

1. Rehabilitate and construct neighborhood and constituency-focused multi-service centers
2. Rehabilitate and construct city-designated workforce one-stop centers and other sites that provide key elements of the City's workforce development strategy as designated by Office of Economic and Workforce Development
3. Rehabilitate and construct neighborhood based and population focused family resource centers as designated by City's First Five San Francisco
4. Rehabilitate and construct Aging and Disability Resource Centers and Out Stations as designated by City's Department of Aging and Adult Services
5. Rehabilitate and construct key health and mental health community facilities in consultation with City's Department of Public Health
6. Rehabilitate and construct key youth development facilities in consultation with City's Department of Children, Youth and their Families
7. Rehabilitate and construct community centers located within or near public and affordable housing developments
8. Rehabilitate and construct licensed child care facilities, in consultation with City's Childcare Facilities Interagency Group
9. Improve public spaces and upgrade outdoor-oriented facilities, including school sites, child development centers, and areas with little greenery, especially in areas of high concentration of low- and moderate-income residents, especially through landscaping, tree planting, and installation of play structures
10. Promote green standards and energy efficiency in community facilities, especially those with low energy efficiency

Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities

Strategies

1. Support community building in public housing facilities, especially HOPE SF sites
2. Support leadership development efforts for transitional age youth, especially in areas of high violence
3. Promote resident involvement in community stewardship activities
4. Coordinate and convene community organizations to promote neighborhood community building, maximize sharing of information and resources and promote sustainability
5. Coordinate and leverage city resources to better address the needs of low-income residents citywide

Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families

Strategies

1. Support place-based centers that provide neighborhood support, convening opportunities, and leadership opportunities to neighborhood residents

2. Support neighborhood-based capacity building efforts that bring together community stakeholders to map assets, encourage strategic collaboration, and develop leadership
3. Use resources to create better alignment between the needs of residents in targeted neighborhoods and social services
4. Strengthen community partners by supporting their infrastructure and staff capacity, sharing best practices, providing tools and resources, and supporting them to focus on organizational development, fiscal management and strategic planning
5. Provide a wide range of direct technical assistance to community based organizations, including training, coaching, peer mentoring and other methods of technical assistance
6. Support innovative and effective collaborative planning efforts to address collective needs, leverage capacities to deliver programs, and create pathways to success by avoiding duplication and addressing gaps in services
7. Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools when appropriate
8. Support business technical assistance providers to create a strong, interconnected network

Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents

Strategies

1. Support the attraction, retention, expansion, and relocation of locally owned small businesses by building the capacity of neighborhood business districts to launch, maintain, and grow local-serving retailers and services
2. Provide access to technical assistance including business assessment, referral to other business support organizations, business planning, and access to capital
3. Provide technical assistance to assist businesses and commercial corridors in the development of marketing plans, branding, and engaging in neighborhood and citywide marketing campaigns
4. Engage in beautification activities—such as façade improvement, public art, tenant improvement, and graffiti abatement—that highlight local identity and neighborhood character
5. Enhance public spaces in neighborhoods
6. Maintain and improve the neighborhood quality of life, such as safety and cleanliness, to attract desirable businesses and industries
7. Build partnerships between residents, merchants, property owners, and community groups to sustain these districts over the long-term
8. Enhance and encourage neighborhood corridors to be commercial, cultural, and entertainment centers that attract a diverse and multigenerational population

Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing

Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability

Strategies

1. Support the transition from incarceration, foster care and hospitals into permanent housing
2. Provide legal assistance and counseling services to help avoid eviction
3. Provide short-term rental support, including rental subsidies, move-in costs, first and last month's rent, and wraparound services to address underlying issues threatening housing stability
4. Increase outreach and education about eviction prevention resources and tenant rights laws
5. Prevent foreclosures and assist those impacted by foreclosures

Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing

Strategies

1. Support appropriate outreach through the Homeless Outreach Team
2. Support community partnerships to provide services through Project Homeless Connect
3. Support the general operation of culturally competent emergency shelters that meet the standards for safety, health and hygiene, including shelters that accommodate diverse needs such as the elderly, domestic violence victims, immigrants, teenagers, respite beds, and people in crisis needing an unstructured low-threshold shelter
4. Support services in shelters and transitional housing that lead to accessing and maintaining permanent housing
5. Promote service coordination with other community service providers and between departments

Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education

Strategies

1. Provide case management services within transitional housing programs appropriate to address individualized needs and emphasize economic stability
2. Improve linkages to mainstream benefits
3. Provide a comprehensive range of support services aimed at facilitating acquisition and retention of permanent housing
4. Maintain and expand employment-related services targeted to homeless people to increase job readiness, training, placement and retention

Objective 4: Create and maintain supportive housing

Strategies

1. Provide capital financing to non-profit developers and property owners for the purpose of acquiring and rehabilitating existing housing or constructing new permanently affordable service-enriched housing
2. To the extent possible, underwrite permanently affordable housing for low and very low income persons and families to include supportive housing units for formerly homeless persons in mixed income developments
3. Provide on-going financial support to community-based organizations for the purposes of entering into long-term master-leases with private landlords for service-enriched units in market-rate housing
4. Provide funding for services that support the varying needs of people experiencing homelessness, such as transitional age youth, seniors, immigrants, families, and chronically homeless singles, including wrap-around supportive services, socialization opportunities, and case management
5. Maximize leveraging of state and federal operating and rent subsidies such as MHSA, McKinney Act subsidies or project-based Section 8 subsidies to support long-term operation of permanently supportive housing
6. Provide local operating subsidies when necessary
7. Conduct annual monitoring and site visits to ensure that existing supportive housing is safe, healthy, and affordable to extremely low-income formerly homeless people
8. Provide financing for capital improvements when necessary to maintain the habitability or affordability of supportive housing

Goal 4: Families and individuals have safe, healthy and affordable housing

Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI

Strategies

1. Provide financial assistance to create new safe, healthy, accessible and affordable housing through new construction and acquisition/rehabilitation programs

2. Partner with private non-profit developers, and landlords to preserve existing affordable and low-cost rental housing stock

Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up to 120% of AMI

Strategies

1. Encourage production of ownership housing with inclusionary zoning
2. Facilitate creation and preservation of limited equity cooperative housing. Provide financing for the purchase of at-risk HUD co-ops
3. Offer financial assistance to low- and moderate-income first-time homebuyers through down-payment and mortgage assistance
4. Preserve aging housing stock and retain low-income homeowners
5. Provide grants for counseling and mediation services to prevent foreclosures and assist those impacted by foreclosures

Objective 3: Reduce the barriers to access housing affordable to low- and moderate-income individuals

Strategies

1. Fund counseling for renters seeking housing
2. Build an information network about affordable opportunities through the MOHCD/SFRA websites, the annual report, and the BMR rental list
3. Facilitate the transition of low-income and moderate-income renters into homeownership by funding homebuyer education and financial training programs that assist first time homebuyers to navigate the home purchase and financing opportunities available to them

Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs

Strategies

1. Partner with non-profit developers and service providers to create new permanent supportive housing
2. Provide comprehensive supportive services and operating funding in supportive housing developments to help tenants retain their housing and improve their overall health and stability
3. Provide rental assistance to persons disabled with HIV/AIDS
4. Maintain the Investment in Supportive Housing

Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities

Strategies

1. Provide financial assistance to create new safe, healthy, and accessible affordable housing specifically for seniors and younger adults with disabilities
2. Require inclusion of adaptable/ accessible units in all new construction and moderate rehabilitation of affordable housing in order to further increase the overall supply of accessible/adaptable affordable housing
3. Address the need for accessible affordable housing by enforcing local, state, and federal regulations

Objective 6: Reduce the risk of lead exposure for low-income renters and owners, especially families with children under 6 years old

Strategies

1. Continue formal working relationships with key city agencies that have enforcement authority over lead regulations
2. Develop and manage strategic collaborations with community groups in neighborhoods with high lead poisoning rates in children, high concentrations of children under 6 living in poverty, and high concentrations of seniors
3. Continue formal collaborative relationships with key groups and agencies serving tenants and landlords including community based organizations, the San Francisco Housing Authority, and the San Francisco Rent Stabilization and Arbitration Board

Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock

Strategies

1. Provide technical assistance to assess the home or buildings' energy and water efficiency needs, assemble subsidy sources, monitor performance over time, and train homeowners or property maintenance staff and tenants
2. Leverage a diverse set of resources to finance green retrofits
3. Link to City workforce development activities

Goal 5: Public housing developments that were severely distressed are thriving mixed-income communities

Objective 1: Replace obsolete public housing within mixed-income developments

Strategies

1. Demolish and construct new housing in phases to minimize displacement and disruption during construction
2. Integrate public housing, affordable units, and market rate units
3. Support use of green and healthy building practices to create sustainable and healthy living environments
4. Involve residents in planning

Objective 2: Improve social and economic outcomes for existing public housing residents

Strategies

1. Facilitate access to services that enhance the lives of current public housing families including health and social supports, employment opportunities and education
2. Prepare residents to transition to the redevelopment or the most appropriate housing opportunities

Objective 3: Create neighborhoods desirable to individuals and families of all income levels

Strategies

1. Offer Community Building activities that focus on building and strengthening a lasting sense of community among residents and neighbors by engaging them on issues of importance and shared interest, such as public safety and neighborhood schools
2. Coordinate housing redevelopment with the neighborhood improvement and service efforts of other public agencies and organizations
3. Partner with the San Francisco Unified School District to improve neighborhood schools near HOPE SF developments

B. HUD CPD Outcomes and Objectives

For each of San Francisco's five-year housing and community development objective, a HUD performance measurement objective and outcome have been indicated in the table below. For performance indicators, see the Five-Year Performance Measures Matrix and the Annual Performance Measures Matrix below in the next subsections.

	HUD Objective	HUD Outcome
<u>Homeless Objectives</u>		
G3, O1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability	Decent Housing	Affordability
G3, O2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing	Suitable Living Environment	Availability/Accessibility
G3, O3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education	Suitable Living Environment	Availability/Accessibility
G3, O4: Create and maintain supportive housing	Decent Housing	Availability/Accessibility
<u>Special Needs Objectives</u>		
G4, O4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs	Decent Housing	Availability/Accessibility
G4, O5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities	Decent Housing	Availability/Accessibility
<u>Rental Housing</u>		
G4, O1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G5, O1: Replace obsolete public housing within mixed-income developments	Suitable Living Environment	Sustainability
G5, O3: Create neighborhoods desirable individuals and families of all income levels	Suitable Living Environment	Sustainability
<u>Owner Housing</u>		
G4, O2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G4, O7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock	Decent Housing	Affordability
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of	Suitable Living Environment	Sustainability

	HUD Objective	HUD Outcome
low- and moderate-income residents		
<u>Public Services Objectives</u>		
G1, O1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services	Suitable Living Environment	Availability/Accessibility
G1, O2: Support the healthy development of families and individuals	Suitable Living Environment	Availability/Accessibility
G1, O3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency	Economic Opportunity	Availability/Accessibility
G1, O4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents	Economic Opportunity	Availability/Accessibility
G1, O5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment	Economic Opportunity	Availability/Accessibility
G1, O6: Increase access to workforce services for populations underserved by the workforce development system	Economic Opportunity	Availability/Accessibility
G1, O7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers	Economic Opportunity	Availability/Accessibility
G2, O2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities	Suitable Living Environment	Sustainability
G5, O2: Improve social and economic outcomes for existing public housing residents	Suitable Living Environment	Sustainability
<u>Economic Development Objectives</u>		
G1, O8: Establish, enhance, and retain small businesses and micro-enterprises	Economic Opportunity	Affordability
G2, O4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents	Suitable Living Environment	Sustainability
<u>Other Objectives - Policy/Planning Objectives</u>		
G2, O3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families	Suitable Living Environment	Availability/Accessibility

C. 2010-2014 Five-Year Performance Measures Matrix

The following five-year performance measures matrix tracks annual performance indicators against goals that were provided in the 2010-2014 Consolidated Plan.

GOAL 1: FAMILIES AND INDIVIDUALS ARE HEALTHY AND ECONOMICALLY SELF-SUFFICIENT												
Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving information and referral	5,000	980	988	1,235	1,694	1,943	1,623	1,863	1,478	1,595	1,303	142%
# of people receiving legal counseling and representation	12,500	2,751	3,407	2,901	3,045	2,368	2,797	2,558	2,953	4,286	2,929	121%
# of people receiving educational services, including ESL/VESL, parenting classes, technology training	2,000	668	948	45	55	45	46	45	53	45	49	58%
# of people receiving case management services	3,000	681	821	249	350	241	242	205	199	226	291	63%
Objective 2: Support the healthy development of families and individuals												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
This objective will be achieved with non-Consolidated Plan funding sources												
Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving financial education linked to financial goals, including improved credit, increased assets, opening IDA accounts and becoming banked	2,500	595	545	355	532	515	1,135	925	1,476	925	1,454	206%

Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving case management and supportive services	250	49	53	291	315	189	218	195	316	175	231	453%
# of people receiving industry-specific vocational training	300	106	102	258	247	167	192	176	259	158	199	333%
Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of transitional age youth receiving leadership, life skills, mentoring, case management, GED preparation and educational support	2,500	418	477	455	514	492	655	515	727	535	591	66%
Objective 6: Increase access to workforce services for populations underserved by the workforce development system												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving basic educational services including Adult Basic Education, VESL/ESL	400	573	703	426	426	192	169	0	0	0	0	325%
# of people receiving barrier removal services	500	243	336	673	833	977	1,342	0	0	0	0	502%
# of people receiving case management and supportive services	700	1,230	1,815	733	966	1,032	1,443	750	906	742	846	854%

Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
This objective will be achieved with Workforce Investment Act funding												
Objective 8: Establish, enhance, and retain small businesses and micro-enterprises												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of start-ups assisted	2,000	322	356	305	417	308	521	312	298	299	228	91%
# of existing businesses assisted	750	586	802	466	635	464	630	462	566	489	545	424%
# of loans made to small businesses and micro-enterprises	500	103	83	85	116	103	141	118	153	114	116	122%
# of jobs created and retained	3,500	534	396	595	501	953	595	998	1,377	998	723	103%
GOAL 2: NEIGHBORHOODS AND COMMUNITIES ARE STRONG, VIBRANT AND STABLE												
Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low- and moderate-income residents												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of community facilities constructed or rehabilitated that incorporates green construction principles	50	10	10	17	17	12	11	18	16	14	8	124%
# of sites greened	675	135	135	135	135	135	135	135	135	0	0	80%
# of child development centers, schools, parks and other public spaces enhanced through play structures or landscaping	50	7	7	0	0	0	0	0	0	0	0	14%

Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving training in leadership and civic engagement	2,000	0	0	0	0	0	0	0	0	0	0	0%
Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of community based organizations receiving technical assistance	400	93	99	93	57	68	47	74	48	74	45	74%
# of community based organizations supported in collaboratives that strengthen services and infrastructure	100	27	27	23	22	14	11	14	14	11	9	83%
Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of existing businesses receiving technical assistance	250	130	101	82	101	152	123	112	171	140	137	253%
# of business receiving safety consultation	100	21	5	20	27	0	0	0	0	0	0	32%
# of business attracted, retained, and expanded	100	20	14	13	7	16	17	5	12	2	14	64%
# of façade improvements and beautification	100	33	21	15	47	4	4	0	0	0	0	72%

GOAL 3: FORMERLY HOMELESS INDIVIDUALS AND FAMILIES ARE STABLE, SUPPORTED AND LIVE IN PERMANENT HOUSING												
Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving representation and/or tenants' rights counseling	15,000	3,620	4,208	3,216	3,777	3,326	4,065	2,192	2,737	1,937	2,291	114%
# of people avoiding eviction	5,000	1,663	1,929	1,112	1,847	1,442	1,647	1,213	1,651	1,155	1,483	171%
# of people receiving rental assistance	1,125	326	407	240	395	320	370	480	725	491	583	220%
Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of people receiving shelter, including supportive services	5,000	1,710	1,818	1,413	2,293	1,528	3,082	1,483	2,042	1,479	1,808	221%
# of people transitioning from shelter to more stable housing	500	219	754	288	472	360	493	358	400	360	374	499%
Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
This objective will be achieved with non-CDBG and ESG funding sources												

Objective 4: Create and maintain supportive housing												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of new units created through new construction or acquisition and rehabilitation activities	600	88	58	90	227	391	474	9	9	9	9	130%
GOAL 4: FAMILIES AND INDIVIDUALS HAVE SAFE, HEALTHY AND AFFORDABLE HOUSING												
Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of new affordable rental units completed	1,700	231	341	120	135	206	100	301	361	240	386	78%
# of new affordable rental units completed through acquisition and rehabilitation or conversion of an existing property	300	0	0	0	0	0	0	72	72	25	25	32%
# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	700	212	212	101	1,729	2,863	1,049	105	105	0	0	442%
# of affordable rental units created through the City's Inclusionary Housing Program	50	0	0	0	0	0	0	0	148	90	161	618%
Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of first time homebuyers receiving financial assistance	500	100	46	60	33	100	120	100	128	100	138	93%
# of homeowners receiving post-purchase, default, and foreclosure prevention services	1,500	300	322	500	309	500	249	235	83	115	37	67%
# of homeowners avoiding foreclosure	240	41	49	79	86	85	115	65	27	15	5	118%

# of HUD financed limited equity cooperative housing units at risk of insolvency or conversion to market-rate that were supported	1,545	486	0	151	211	12	0	12	0	12	0	14%
# of new first-time homeowners in below market rate homes (BMR) through the City's Inclusionary Housing Program	300	100	30	35	38	60	48	60	120	150	64	100%
# of homeownership opportunities created through new limited equity cooperative housing	100	23	0	20	0	10	0	10	0	0	0	0%
# of new affordable homes completed	30	0	0	32	32	32	32	0	0	0	0	213%
# of homes rehabilitated or assisted by Housing Rehabilitation Programs	350	70	224	5	4	25	25	30	52	30	3	88%
Objective 3: Reduce the barriers to access housing affordable to low- and moderate-income individuals												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of renters receiving counseling assistance to find and/or maintain housing appropriate for their needs and budget	5,000	293	246	142	276	0	0	1,158	1,272	1,140	1,371	63%
# of potential first-time home-buyers receiving pre-purchase counseling and education services.	4,575	902	661	610	668	813	1,360	923	1,757	1,380	2,363	149%
# of homeowners created	415	90	86	68	69	118	82	97	77	97	58	90%
# of subscribers who will receive regular updates on affordable rental and homeownership opportunities through a centralized online resource	2,500	1,000	40	10,500	10,500	0	0	15,000	17,000	0	24,448	2080%
Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
Acquire, rehabilitate or construct new units in partnership with community-based non-profits	100	88	58	90	227	391	474	9	9	9	9	777%

# of beds in residential care facilities for the chronically ill that will be supported on an annual basis with funding for services and operations	113	113	113	113	113	113	113	113	113	113	113	500%
# of units in supportive housing developments receiving operating and leasing subsidies	1,400	636	691	793	822	1,140	1,162	1,219	79	1,554	1,538	307%
Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
Percent of new City supported affordable rental units that will be accessible/adaptable	75%	231 (100%)	341 (100%)	120 (100%)	135 (100%)	100%	100%	100%	100%	100%	100%	n/a
# of units with improved accessibility features for people with disabilities in private and non-profit owned low-income housing	15	50	0	50	0	105	105	105	105	105	0	1400%
Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of families involved in childcare who become enrolled in lead hazard reduction and remediation	10	2	12	2	4	2	0	2	2	3	2	200%
# of children reached with information about lead poisoning	2,500	500	482	250	327	250	201	250	200	250	300	60%
# of tenants reached with information about lead issues	1,200	200	512	500	350	500	435	500	660	300	200	180%
# of tenants referred for tenant/ landlord issue counseling	150	30	20	10	1	10	8	10	5	10	2	24%
# of lead workers trained on lead post-remediation cleaning practices and insure that they are hired for MOHCD sponsored lead remediation projects	50	10	10	0	2	0	2	50	33	30	5	104%

# of trainings held in collaboration with the Department of Public Health. Each training will utilize the curriculum established by the EPA for lead worker training.	10	2	3	2	2	2	65	2	5	2	2	770%
# of households enrolled in the Section 8 program who will undertake lead hazard control in their properties through the Lead Program.	40	0	0	30	0	30	1	30	0	15	5	15%
# of tenants and/or landlords referred that require education and clarification on participation in the lead program to the Rent Board	50	10	8	30	5	30	25	30	5	15	5	96%
# lead workers trained on lead-based paint work practices	250	30	25	30	25	30	65	30	33	30	15	65%
Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of affordable housing units with improved energy and water efficiency in affordable multifamily developments (2 year goal)	600	300	0	0	0	0	0	0	0	0	0	0%
# of owned homes with improved energy and water efficiency, including installation of solar panels in single family homes (2 year goal)	20	10	0	0	0	0	0	0	0	0	0	0%
Total amount of annual utility expense savings for MOH multifamily affordable housing (2 year goal)	\$84,000	\$42,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%

GOAL 5: PUBLIC HOUSING DEVELOPMENTS THAT WERE SEVERELY DISTRESSED ARE THRIVING MIXED-INCOME COMMUNITIES												
Objective 1: Replace obsolete public housing within mixed-income developments												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
% of residents in good standing who will have the right to revitalized housing onsite after construction is completed	100%	n/a	n/a	n/a	n/a	100%	100%					n/a
# of pre-existing public housing units that will be replaced with new Housing Authority-assisted units	225	0	0	0	0	80	80		80	80	0	71%
# of new affordable rental units developed	125	0	0	0	0	27	27		27	27	0	43%
# of new affordable homeownership units developed	38	0	0	0	0	0	0		0	0	0	0%
# of new market-rate units developed	212	0	0	0	0	0	0		0	0	0	0%
% compliance with Mandatory Green Communities Criteria in each building	100%	n/a	n/a	n/a	n/a	100%	100%		100%			n/a
# of points from Optional Green Communities Criteria earned by each building	35	0	0	0	0	100	100					286%
Objective 2: Improve social and economic outcomes for existing public housing residents												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of public housing residents receiving a referral to one or more needed service	1,000	125	168	248	134	104	135	306	255	313	284	98%
# of public housing residents receiving education about tenancy expectations in the revitalized community	400	0	0	35	38	50	50	0	107	0	0	49%
# of public housing residents involved in planning or community building activities	500	125	144	318	204	225	760	600	844	725	376	466%

Objective 3: Create neighborhoods desirable to both low and middle-income individuals and families												
Performance Measure	5-year Goal	Year 1		Year 2		Year 3		Year 4		Year 5		% of Five-Year Goal
		Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	
# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties.	25	5	3	6	20	4	7	0	24	25		216%
# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance	150	0	0	67	0	40	45	0	189	15		156%
# of adult residents who are referred to the HOPE SF Leadership academy	50	10	12	22	8	10	6	0	0	8		52%
# of youth residents who are referred to the HOPE SF Youth Academy	50	10	21	0	0	0	0	0	0	6		42%

D. 2014-2015 Annual Performance Measures Matrix

The following program matrix tracks year-end performance indicators against goals that were provided in the 2014-2015 Action Plan.

Explanation Codes:						
A=Moved from one strategy to another strategy						
B=Actual funding amount was more than 10% change from budgeted amount						
C=Project was canceled						
D=Project was terminated mid-year						
E=Revised performance measure						
F=Project is still underway						
G=Project was added mid-year						
H=Revised goal						
GOAL 1: FAMILIES AND INDIVIDUALS ARE HEALTHY AND ECONOMICALLY SELF-SUFFICIENT						
Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	AIDS Legal Referral Panel of the SF Bay Area	Legal counseling and representation	308	326	\$82,000	H
2	APA Family Support Services / Samoan Community Development Center	Information and referral	75	80	\$40,000	
3	Arab Cultural and Community Center	Case management and supportive services	160	203	\$50,000	H
4	Asian Americans Advancing Justice-Asian Law Caucus	Legal counseling and representation	140	99	\$52,000	
5	Asian Pacific American Community Center	Information and referral	550	664	\$57,000	
6	Bay Area Legal Aid	Legal counseling and representation	250	301	\$105,000	H
7	Central American Resource Center (CARECEN)	Legal counseling and representation	520	675	\$80,000	
8	Community Youth Center-San Francisco (CYC-SF)	Information and referral	100	131	\$50,000	H
9	Dolores Street Community Services	Legal counseling and representation	45	121	\$44,000	
10	Donaldina Cameron House	Case management and supportive services	66	88	\$50,000	
		Educational services	45	49		

11	Filipino-American Development Foundation: Filipino Community Center	Information and referral	100	90	\$70,000	
12	Hearing and Speech Center of Northern California	Information and referral	650	251	\$38,000	H
13	Instituto Laboral de la Raza	Legal counseling and representation	2,230	649	\$60,000	H
14	La Raza Centro Legal	Legal counseling and representation	165	162	\$50,000	
15	La Raza Community Resource Center	Legal counseling and representation	250	224	\$80,000	
16	Mayor's Office of Housing and Community Development Program Delivery				\$45,000	
17	Nihonmachi Legal Outreach	Legal counseling and representation	278	231	\$75,000	
18	Swords to Plowshares Veterans Rights Organization	Legal counseling and representation	100	141	\$81,000	
19	Vietnamese Community Center of SF	Information and referral	120	87	\$55,000	H
	Subtotals for G1, O1	# of people receiving information and referral	1,595	1,303		
		# of people receiving legal counseling and representation	4,286	2,929		
		# people receiving educational services, including ESL/VESL, parenting classes, technology training	45	49		
		# of people receiving case management services	226	291		
					\$1,164,000	
Objective 2: Support the healthy development of families and individuals						
This objective will be achieved with non-Consolidated Plan funding sources.						
Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Mission Asset Fund	Financial education	90	161	\$65,000	
2	Mission Economic Development Agency	Financial education	370	946	\$35,000	
3	Mission SF Community Financial Center	Financial education	320	179	\$50,000	
4	Northeast Community Federal Credit Union	Financial education	145	168	\$50,000	

	Subtotals for G1, O3	# of people receiving financial education linked to financial goals, including improved credit, increased assets, opening IDA accounts and becoming banked	925	1,454	\$200,000	
Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Community Housing Partnership	Case management and supportive services	40	59	\$75,000	
		Industry-specific vocational training	36	59		
2	Episcopal Community Services of SF	Case management and supportive services	35	56	\$100,000	
		Industry-specific vocational training	32	44		
3	In-Home Supportive Services Consortium of San Francisco, Inc.	Case management and supportive services	40	33	\$75,000	
		Industry-specific vocational training	36	32		
4	Mission Hiring Hall	Case management and supportive services	40	46	\$100,000	H
		Industry-specific vocational training	36	46		H
5	Mission Language and Vocational School, Inc.	Case management and supportive services	20	37	\$100,000	
		Industry-specific vocational training	18	18		
	Subtotals for G1, O4	# of people receiving case management and supportive services	175	231		
		# of people receiving industry-specific vocational training	158	199		
					\$450,000	
Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Bayview Hunter's Point Center for Arts & Technology	Transitional age youth services	20	24	\$75,000	
2	Booker T. Washington Community Service Center	Transitional age youth services	35	31	\$40,000	

3	Central American Resource Center (CARECEN)	Transitional age youth services	20	24	\$40,000	H
4	Collective Impact (dba Mo' Magic)	Transitional age youth services	30	10	\$40,000	
5	Community Youth Center-San Francisco (CYC-SF)	Transitional age youth services	50	63	\$50,000	
6	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	Transitional age youth services	45	31	\$50,000	
7	Lavender Youth Rec. & Info. Ct.(LYRIC)	Transitional age youth services	15	24	\$50,000	
8	Mission Neighborhood Centers	Transitional age youth services	60	75	\$50,000	
9	San Francisco Conservation Corps	Transitional age youth services	30	32	\$50,000	
10	Sunset District Comm. Develop. Corp.	Transitional age youth services	30	20	\$50,000	
12	United Playaz	Transitional age youth services	50	69	\$55,000	
13	Urban Services YMCA	Transitional age youth services	30	36	\$70,000	
14	Vietnamese Youth Development Center	Transitional age youth services	45	48	\$60,000	H
15	YMCA of San Francisco (Bayview)	Transitional age youth services	50	72	\$50,000	
11	YMCA of San Francisco (Bayview) / Together United Recommitted Forever (TURF)	Transitional age youth services	25	32	\$50,000	
	Subtotals for G1, O5	# of transitional age youth receiving leadership, life skills, mentoring, case management, GED preparation and educational support	535	591	\$780,000	
Objective 6: Increase access to workforce services for populations underserved by the workforce development system						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Central City Hospitality House	Case management and supportive services	60	144	\$100,000	
2	Collective Impact (dba Mo' Magic)	Case management and supportive services	90	62	\$70,000	H
3	Compass Family Services	Case management and supportive services	40	39	\$50,000	
4	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Case management and supportive services	115	124	\$125,000	
5	Hearing and Speech Center of Northern California	Case management and supportive services	22	18	\$42,500	H
6	Mission Economic Development Agency	Case management and supportive services	100	132	\$100,000	
8	Office of Economic and Workforce Development	Case management and supportive services			\$90,000	

9	Positive Resource Center	Case management and supportive services	45	43	\$50,000	
10	SF LGBT Community Center	Case management and supportive services	110	119	\$120,000	
11	Toolworks	Case management and supportive services	70	71	\$55,000	
12	Upwardly Global	Case management and supportive services	60	62	\$75,000	
13	Young Community Developers	Case management and supportive services	30	32	\$65,000	
	Subtotals for G1, O6	# of people receiving basic educational services including Adult Basic Education and VESL/ESL	0	0		
		# of people receiving barrier removal services	0	0		
		# of people receiving case management and supportive services	742	846		
					\$942,500	
Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers						
This objective will be achieved with Workforce Investment Act funding.						
Objective 8: Establish, enhance, and retain small businesses and micro-enterprises						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	La Cocina	# of start-ups assisted	5	10	\$50,000	H
		# of existing businesses assisted	30	7		H
		# of existing businesses expansions		17		
		# of jobs created	10			
		# of jobs retained	35			
2	Mission Asset Fund	# of start-ups assisted	10	7	\$50,000	H
		# of existing businesses assisted	10	15		H
		# of existing businesses expansions		8		
		# of loans made	20	35		H
		# of jobs created	7			
		# of jobs retained	15			
3	Mission Economic Development Agency	# of start-ups assisted	50	15	\$125,000	
		# of existing businesses assisted	34	15		
		# of existing businesses expansions	13	4		
		# of loans made	18	12		H
		# of jobs created	40	31		

		# of jobs retained	30	10		
4	Northeast Community Federal Credit Union	# of start-ups assisted		1	\$75,000	
		# of existing businesses assisted	50	33		H
		# of loans made	0			H
5	OEWD Small Business Development Center	# of start-ups assisted	70	26	\$140,000	B
		# of existing businesses assisted	60	64		
		# of existing businesses expansions	40	40		
		# of loans made	0			H
		# of jobs created	43	21		
		# of jobs retained	15	23		
6	Office of Economic and Workforce Development Section 108 Repayment Contingency	NA			\$262,308	
7	Opportunity Fund Northern California	# of existing businesses assisted	15	3	\$50,000	
		# of existing businesses expansions	35	35		
		# of loans made	40	33		H
		# of jobs created	10			
		# of jobs retained	45			
8	Pacific Community Ventures	# of existing businesses assisted	65	50	\$50,000	
		# of existing businesses expansions		8		
		# of jobs created	40	5		
		# of jobs retained	300	156		
9	Renaissance Entrepreneurship Center	# of start-ups assisted	25	20	\$100,000	
		# of existing businesses assisted	30	40		
		# of existing businesses expansions	15	16		
		# of loans made	8	15		
		# of jobs created	12			
		# of jobs retained	12			
10	SF LGBT Community Center	# of start-ups assisted	33	27	\$40,000	H
		# of existing businesses assisted	14	8		H
		# of existing businesses expansions	1	0		H
		# of jobs created	15			
		# of jobs retained	15			
		# of loans made	10	2		
11	SF Made	# of start-ups assisted		4	\$65,000	

		# of existing businesses assisted	80	195		
		# of existing businesses expansions		5		
		# of jobs created	25	157		
		# of jobs retained	225	237		
12	South of Market Foundation	# of start-ups assisted	40	60	\$183,865	
		# of existing businesses assisted	25	31		
		# of existing businesses expansions	5	10		
		# of loans made	5	8		
		# of jobs created	16	19		
		# of jobs retained	16	25		
13	South of Market Foundation	# of start-ups assisted	20	13	\$170,000	G
		# of existing businesses assisted		29		
14	Southeast Asian Community Center	# of start-ups assisted	16	19	\$120,000	
		# of existing businesses assisted	44	31		
		# of existing businesses expansions		2		
		# of loans made	8	11		
		# of jobs created	24	18		
		# of jobs retained	6	21		
15	Women's Initiative for Self Employment	# of start-ups assisted	20			C
		# of existing businesses assisted	10			
		# of existing businesses expansions	6			
		# of loans made	5			
		# of jobs created	20			
		# of jobs retained	10			
16	Wu Yee Children's Services	# of start-ups assisted	10	26	\$45,000	H
		# of existing businesses assisted	22	24		H
		# of existing businesses expansions	2	5		
		# of jobs created	10			
		# of jobs retained	2			
	Subtotals for G1, O8	# of start-ups assisted	299	228		
		# of existing businesses assisted	489	545		
		# of existing businesses expansions	117	150		
		# of loans made to small businesses and micro-enterprises	114	116		

		# of jobs created	272	251		
		# of jobs retained	726	472		
					\$1,526,173	
GOAL 2: NEIGHBORHOODS AND COMMUNITIES ARE STRONG, VIBRANT AND STABLE						
Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Asian Neighborhood Design	# of facilities			\$50,000	F
2	Asian Neighborhood Design	# of facilities			\$30,000	F
3	Bayview Hunters Point Multipurpose Senior Services	# of facilities	1	0		C ²
	Brava For Women in the Arts	# of facilities		1	\$35,275	G
4	Board of Trustees of the Glide Foundation	# of facilities	1	0		C ²
5	Boys & Girls Clubs of San Francisco	# of facilities	1	0		C ²
6	Boys & Girls Clubs of San Francisco	# of facilities	1	0		C ²
7	Community Awareness & Treatment Services	# of facilities	1	1	\$41,680	F
8	Community Design Center	# of facilities			\$40,000	F
9	Donaldina Cameron House	# of facilities	1	0		C ²
10	Mayor's Office of Housing and Community Development	# of facilities			\$300,000	
11	Mission Economic Development Agency	# of facilities	1	0		C ²
12	Mission Neighborhood Centers	# of facilities	1	1	\$100,000	F
13	Nihonmachi Legal Outreach	# of facilities	1	1	\$41,000	
14	Openhouse	# of facilities	1	1	\$250,000	F
15	Pomeroy Recreation and Rehabilitation Center	# of facilities	1	1	\$100,000	
16	San Francisco AIDS Foundation	# of facilities	1	0		C
17	Telegraph Hill Neighborhood Association	# of facilities	1	1	\$85,800	
18	Wu Yee Children's Services	# of facilities	1	1	\$50,000	

	Subtotals for G2, O1	# of facilities constructed or rehabilitated that incorporates green construction principles	14	8		
		# of sites greened	0	0		
					\$1,123,755	
Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities						
No recommended projects primarily meet this objective						
Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Compasspoint Nonprofit Services	# of CBOs receiving technical assistance	40	30	\$60,000	F
2	Earned Assets Resource Network/Office of the Treasurer	# of CBOs receiving technical assistance	8		\$14,000	F
3	HomeownershipSF	# of CBOs supported in collaboratives	4	5	\$30,000	
4	Mayor's Office of Housing and Community Development Consolidated Planning				\$117,000	
6	Mission Asset Fund	# of CBOs supported in collaboratives	4	0		C
7	Northern California Community Loan Fund	# of CBOs receiving technical assistance	12		\$150,000	F
9	Prevent Child Abuse California	# of CBOs receiving technical assistance	14	15	\$20,000	
8	Richmond District Neighborhood Center	# of CBOs supported in collaboratives	3	4	\$30,000	
	Subtotals for G2, O3	# of CBOs receiving technical assistance	74	45		
		# of CBOs supported in collaboratives that strengthen services and infrastructure	11	9		
					\$421,000	
Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Asian Neighborhood Design	# of existing businesses assisted	8		\$12,827	F
2	Bay Area Community Resource/Excelsior Action Group	# of start-ups assisted	5	6	\$70,000	H
		# of existing businesses assisted	40	28		H

		# of businesses attracted, retained and expanded	2	3		H
		# of jobs created	7			
3	Bay Area Community Resource/Portola Neighborhood Association	# of start-ups assisted		2	\$70,000	
		# of existing businesses assisted	25	14		
		# of jobs created	5			
4	Japanese Community Youth Council (JCYC)/Japantown Task Force	# of existing businesses assisted	12	7	\$40,000	
		# of businesses attracted, retained and expanded		2		
		# of jobs created	5	0		
		# of jobs retained	20	16		
5	North of Market Neighborhood Improvement Corp.	# of existing businesses assisted	10	17	\$55,000	B
		# of start-ups assisted	5	10		H
		# of businesses attracted, retained and expanded		1		
6	Ocean Avenue Association	# of existing businesses assisted	15	56	\$30,000	H
		# of businesses attracted, retained and expanded		5		
		# of start-ups assisted		3		
7	Renaissance Entrepreneurship Center	# of existing businesses assisted	30	15	\$100,000	H
		# of businesses attracted, retained and expanded		3		
		# of start-ups assisted		9		
	Subtotals for G2, O4	# of start-ups assisted	10	30		
		# of existing businesses assisted	140	137		
		# of businesses receiving safety consultation	0	0		
		# of businesses attracted, retained and expanded	2	14		
		# of façade improvements and beautification	0	0		
		# of jobs created and retained	37	16		
					\$377,827	

GOAL 3: FORMERLY HOMELESS INDIVIDUALS AND FAMILIES ARE STABLE, SUPPORTED AND LIVE IN PERMANENT HOUSING						
Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	AIDS Housing Alliance (ESG)	Representation and/or tenants' rights counseling	50	41	\$150,000	H
		# of people avoiding eviction	20	30		H
		Rental assistance	11	22		H
2	Bar Association of SF Justice & Diversity Center (ESG)	Representation and/or tenants' rights counseling	175	266	\$90,000	
		# of people avoiding eviction	150	166		
3	Catholic Charities CYO (ESG)	Representation and/or tenants' rights counseling	70		\$180,860	
		# of people avoiding eviction	70	149		
		Rental assistance	70	149		
4	Catholic Charities CYO (HOPWA)	Representation and/or tenants' rights counseling	265	235	\$265,724	
5	Catholic Charities CYO (HOPWA)	Rental assistance	105	124	\$150,000	
6	Causa Justa:: Just Cause	Representation and/or tenants' rights counseling	270	328	\$38,000	
		# of people avoiding eviction	92	313		
7	Chinatown Community Development Center	Representation and/or tenants' rights counseling	75	81	\$50,000	
		# of people avoiding eviction	55	74		
8	Compass Family Services (ESG)	Representation and/or tenants' rights counseling	18		\$40,000	
		# of people avoiding eviction	18	62		
		Rental assistance		15		E
9	Eviction Defense Collaborative, Inc. (ESG)	Representation and/or tenants' rights counseling	500	738	\$60,000	H
		# of people avoiding eviction	475	390		H
10	Hamilton Family Center, Inc. (ESG)	Representation and/or tenants' rights counseling	40	24	\$171,140	H
		# of people avoiding eviction	40	38		H

		Rental assistance	40	38		H
11	Human Services Agency (HOPWA)	Rental assistance	265	235	\$3,139,897	
12	Independent Living Resource Center of SF	Representation and/or tenants' rights counseling	60	91	\$55,000	
		# of people avoiding eviction	35	21		
13	Legal Assistance to the Elderly	Representation and/or tenants' rights counseling	39	54	\$30,000	H
		# of people avoiding eviction	30	36		
14	San Francisco Study Center/Housing Rights Committee of San Francisco	Representation and/or tenants' rights counseling	215	215	\$85,000	
		# of people avoiding eviction	85	104		
15	Self-Help for the Elderly	Representation and/or tenants' rights counseling	20	37	\$50,000	
		# of people avoiding eviction	20	30		
16	Tenderloin Housing Clinic, Inc.	Representation and/or tenants' rights counseling	110	148	\$87,500	
		# of people avoiding eviction	35	37		
17	The Arc Of San Francisco	Representation and/or tenants' rights counseling	30	33	\$50,000	
		# of people avoiding eviction	30	33		H
	Subtotals for G3, O1	# of people receiving representation and/or tenants' rights counseling	1,937	2,291		
		# of people avoiding eviction	1,155	1,483		
		# of people receiving rental assistance	491	583		
					\$4,693,121	
Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Asian Women's Shelter (ESG)	Shelter, including supportive services	46	41	\$102,000	H
		Transitioning from shelter to housing	30	23		H
2	Central City Hospitality House	Shelter, including supportive services	85	274	\$65,000	
		Transitioning from shelter to housing	10	7		

3	Community Awareness & Treatment Services	Shelter, including supportive services	65	35	\$50,000	
		Transitioning from shelter to housing	50	5		H
4	Compass Family Services (ESG)	Shelter, including supportive services	75	208	\$87,000	
		Transitioning from shelter to housing	55	69		
5	Dolores Street Community Services (ESG)	Shelter, including supportive services	35	45	\$35,000	
		Transitioning from shelter to housing	10	20		
5	Episcopal Community Services of SF (ESG)	Shelter, including supportive services	60	70	\$65,000	
		Transitioning from shelter to housing	10	17		
6	Friendship House Association of American Indians (ESG)	Shelter, including supportive services	14	15	\$42,000	
		Transitioning from shelter to housing	14	5		
7	Gum Moon Residence Hall (ESG)	Shelter, including supportive services	15	15	\$55,000	
		Transitioning from shelter to housing	7	2		
8	Hamilton Family Center, Inc. (ESG)	Shelter, including supportive services	115	452	\$50,000	
		Transitioning from shelter to housing	20	52		
9	La Casa de las Madres (ESG)	Shelter, including supportive services	88	86	\$150,000	
		Transitioning from shelter to housing	32	17		
10	Larkin Street Youth Services	Shelter, including supportive services	200	310	\$54,000	
		Transitioning from shelter to housing	72	89		
11	Larkin Street Youth Services	Shelter, including supportive services	120	106	\$58,000	
12	Mission Neighborhood Health Center	Shelter, including supportive services	16	12	\$39,000	
13	Providence Foundation	Shelter, including supportive services	45	50	\$45,000	
		Transitioning from shelter to housing	20	34		
14	YMCA of San Francisco (Bayview) / United Council of Human Services	Shelter, including supportive services	500	89	\$50,000	
		Transitioning from shelter to housing	30	34		
	Subtotals for G3, O2	# of people receiving shelter, including supportive services	1,479	1,808		
		# of people transitioning from shelter to more stable housing	360	374		
					\$947,000	

Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education						
No recommended projects primarily meet this objective.						
GOAL 4: FAMILIES AND INDIVIDUALS HAVE SAFE, HEALTHY AND AFFORDABLE HOUSING						
Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Asian Neighborhood Design	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved			\$53,000	
2	Bernal Heights Neighborhood Center - Market Heights Apartments	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$73,000	
3	Bernal Heights Neighborhood Center - Woolsey Street	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$21,000	
4	Bernal Heights Neighborhood Center - Hazel Betsey House	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$21,000	
5	Chinatown Community Development Center - 227 Bay Street	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$104,096	
6	Chinatown Community Development Center - five buildings	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$57,904	
7	Community Housing Partnership - 666 Ellis Street	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$60,000	
8	Community Housing Partnership - 1750 McAllister	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$49,000	
9	Dolores Street Community Services - Cohen Residence	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$32,470	

10	Mayor's Office of Housing and Community Development Housing Development Pool (CDBG)	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)	0	\$3,002,736	
11	Mayor's Office of Housing and Community Development Housing Development Pool (HOME)	# of new affordable rental units completed through acquisition and rehabilitation or conversion of an existing property	0 (multi-year goal)	8	\$3,849,864	
12	Mayor's Office of Housing and Community Development Housing Program Delivery	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved			\$675,000	
13	Tenderloin Neighborhood Development Corporation - 13 properties	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$123,270	
14	Tenderloin Neighborhood Development Corporation - 4 buildings	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0 (multi-year goal)		\$79,730	
15	Multiple recipients of MOHCD financing from prior years	# of new affordable rental units completed	240	386	³	
16	Multiple recipients of MOHCD financing from prior years	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0		³	
17	Multiple recipients of MOHCD financing from prior years	# of new affordable rental units completed through acquisition and rehabilitation or conversion of an existing property	25	25	³	
18	City's Inclusionary Housing Program	# of affordable rental units created	90	161		
	Subtotals for G4, O1	# of new affordable rental units completed	240	386		
		# of new affordable rental units completed through acquisition and rehabilitation or conversion of an existing property	25	25		
		# of units in existing non-profit owned affordable housing projects that will be maintained and preserved	0	0		
		# of affordable rental units created through the City's Inclusionary Housing Program	90	161		
					\$8,202,070	

Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Asian Inc.	Post-purchase, default and foreclosure prevention counseling	20	1	listed under Goal 4, Objective 3	
		# of homeowners avoiding foreclosure	5	1		
2	San Francisco Housing Development Corporation	Post-purchase, default and foreclosure prevention counseling	40	9	listed under Goal 4, Objective 3	H
		# of homeowners avoiding foreclosure	0	0		H
3	Mission Economic Development Agency	Post-purchase, default and foreclosure prevention counseling	55	27	listed under Goal 4, Objective 3	H
		# of homeowners avoiding foreclosure	10	4		H
4	Rebuilding Together San Francisco	# of homes rehabilitated	25	0	\$30,000	
5	MOHCD financing for acquisition of small properties (for co-op ownership)	# of homeownership opportunities created through new limited equity cooperative housing	0	0		
6	MOHCD financing for preservation of co-operative owned housing	# of HUD financed limited equity cooperative housing units preserved	12	0		
7	MOHCD First Time Homebuyer Downpayment Assistance Programs	# of first time homebuyers receiving financial assistance	100	138	²	
8	City of San Francisco Inclusionary Zoning Program	# of new first-time homeowners in BMR	150	64	²	
9	MOHCD Home Rehabilitation Programs	# of homes rehabilitated	5	3	²	
10	MOHCD financing for development of new homeownership units	# of new affordable homes completed	0		²	
	Subtotals for G4, O2	# of first time homebuyers receiving financial assistance	100	138		
		# of homeowners receiving post-purchase, default, and foreclosure prevention services	115	37		
		# of homeowners avoiding foreclosure	15	5		

		# of HUD financed limited equity cooperative housing units at risk of insolvency or conversion to market-rate that were supported	12	0		
		# of new first-time homeowners in below market rate homes (BMR) through the City's Inclusionary Housing Program	150	64		
		# of homeownership opportunities created through new limited equity cooperative housing	0	0		
		# of new affordable homes completed	0	0		
		# of homes rehabilitated	30	3		
					\$30,000	
Objective 3: Reduce the barriers to access housing affordable to low- and moderate-income individuals						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	AIDS Housing Alliance (ESG)	Rental housing counseling	125	167	listed under Goal 3, Objective 1	H
		# of individuals more stably housed	5	20		H
		# of individuals permanently housed	25	22		H
		# receiving rental assistance	21	37		E
2	Asian, Inc.	Pre-purchase counseling and education	200	460	\$50,000	
		Homeowners created	20	11		
3	Catholic Charities CYO (ESG)	Rental housing counseling	70	11	listed under Goal 3, Objective 1	
		# of individuals more stably housed	70	11		
		# receiving rental assistance	70	11		
4	Chinatown Community Development Center	Rental housing counseling	175	188	listed under Goal 3, Objective 1	
		# of individuals more stably housed	48	55		
5	Compass Family Services (ESG)	Rental housing counseling	30	67	listed under Goal 3,	

					Objective 1	
		# of individuals more stably housed	30	62		
		# receiving rental assistance		80		E
6	Hamilton Family Center, Inc. (ESG)	Rental housing counseling	40	44	listed under Goal 3, Objective 1	H
		# of individuals more stably housed	40	113		H
		# receiving rental assistance	35	113		H
7	Independent Living Resource Center of SF	Rental housing counseling	50	23	listed under Goal 3, Objective 1	
		# of individuals more stably housed	50	23		
8	Mission Economic Development Agency	Pre-purchase counseling and education	650	905	\$155,000	H
		Homeowners created	40	23		
9	San Francisco AIDS Foundation (CDBG and HOPWA)				\$120,000	
10	San Francisco Community Land Trust	Pre-purchase counseling and education	60	191	\$36,000	H
		Homeowners created	10	6		H
11	San Francisco Housing Development Corporation	Pre-purchase counseling and education	360	389	\$60,000	H
		Homeowners created	15	4		H
12	Self-Help for the Elderly	Rental housing counseling	650	871	listed under Goal 3, Objective 1	
		# of individuals more stably housed	15	24		
13	SF LGBT Community Center	Pre-purchase counseling and education	110	418	\$50,000	
		Homeowners created	12	14		
14	MOHCD Housing Opportunity Updates	# of subscribers receiving regular updates on affordable rental and homeownership opportunities through a centralized online resource		24,448	²	
	Subtotals for G4, O3	# of renters receiving counseling assistance to find and/or maintain housing appropriate for their needs and budget	1,140	1,371		
		# of individuals more stably housed	258	308		

		# of individuals permanently housed	25	22		
		# of people receiving rental assistance	126	241		
		# of potential first-time home-buyers receiving pre-purchase counseling and education services	1,380	2,363		
		# of homeowners created	97	58		
		# of subscribers who will receive regular updates on affordable rental and homeownership opportunities through a centralized online resource	0	24,448		
					\$471,000	
Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with special needs						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Multiple recipients of MOHCD financing in prior years	Acquire, rehabilitate or construct new units in partnership with community-based non-profits	9	9	³	
2	Black Coalition on AIDS (HOPWA)	# of units in supportive housing developments receiving operating subsidies	11	11	\$50,000	
3	Black Coalition on AIDS (HOPWA)	Acquire, rehabilitate or construct new units in partnership with community-based non-profits			\$32,900	F
4	Catholic Charities CYO (Peter Claver) (HOPWA)	Acquire, rehabilitate or construct new units in partnership with community-based non-profits			\$433,188	F
5	Catholic Charities CYO (Leland House) (HOPWA)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	45	45	\$1,683,973	
6	Catholic Charities CYO (Peter Claver) (HOPWA)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	32	32	\$758,187	
7	Dolores Street Community Services (HOPWA)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	10	10	\$479,350	

8	Larkin Street Youth Services (HOPWA)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	12	12	\$348,144	
9	Maitri Compassionate Care (HOPWA)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	14	14	\$492,167	
10	Mercy Housing California (HOPWA)	# of units in supportive housing developments receiving operating subsidies	68	68	\$50,000	
11	MOHCD Local Operating Subsidy Program	# of units in supportive housing developments receiving operating and leasing subsidies	1,475	1,459	²	
	Subtotals for G4, O4	Acquire, rehabilitate or construct new units in partnership with community-based non-profits	9	9		
		# of beds in residential care facilities for the chronically ill that will be supported on an annual basis with funding for services and operations	113	113		
		# of units in supportive housing developments receiving operating and leasing subsidies	1,554	1,538		
					\$4,327,909	
Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Multiple recipients of MOHCD & SFRA financing in prior years	Percent of new City supported affordable rental units that will be accessible/adaptable	100%	100%	³	
2	Multiple recipients of MOHCD & SFRA financing in prior years	# of units with improved accessibility features for people with disabilities in private and non-profit owned low-income housing	105	0	³	F

Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	MOHCD Lead Program	# of families involved in childcare who become enrolled in lead hazard reduction and remediation	3	2	\$450,000	
		# of children reached with information about lead poisoning	250	300		
		# of tenants reached with information about lead issues	300	200		
		# of tenants referred for tenant/ landlord issue counseling	10	2		
		# of lead workers trained on lead post-remediation cleaning practices and insure that they are hired for MOHCD sponsored lead remediation projects	30	5		
		# of trainings held in collaboration with the Department of Public Health. Each training will utilize the curriculum established by the EPA for lead worker training	2	2		
		# of households enrolled in the Section 8 program who will undertake lead hazard control in their properties through the Lead Program	15	5		
		# of tenants and/or landlords referred that require education and clarification on participation in the lead program to the Rent Board	15	5		
		# lead workers trained on lead-based paint work practices	30	15		
					\$450,000	
Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation

1	MOHCD Green Rehab Program	# of affordable housing units with improved energy and water efficiency in affordable multifamily developments (2 year goal)	0			
		# of owned homes with improved energy and water efficiency, including installation of solar panels in single family homes (2 year goal)	0			
		Total amount of annual utility expense savings for MOHCD multifamily affordable housing (2 year goal)	0			
GOAL 5: PUBLIC HOUSING DEVELOPMENTS THAT WERE SEVERELY DISTRESSED ARE THRIVING MIXED-INCOME COMMUNITIES						
Objective 1: Replace obsolete public housing within mixed-income developments						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount²	Explanation
1	HOPE SF Developments	% of residents in good standing who will have the right to revitalized housing onsite after construction is completed				
		# of pre-existing public housing units that will be replaced with new Housing Authority-assisted units	80	0		F
		# of new affordable rental units developed	27	0		F
		# of new affordable homeownership units developed	0	0		F
		# of new market-rate units developed	0	0		F
		% compliance with Mandatory Green Communities Criteria in each building				
		# of points from Optional Green Communities Criteria earned by each building				
Objective 2: Improve social and economic outcomes for existing public housing residents						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	APA Family Support Services / YMCA of San Francisco (Bayview) (Sunnydale)	# of public housing residents receiving a referral to one or more needed service	110	60	\$45,000	

		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	100	0		
2	BRIDGE Regional Partners, Inc. (Potrero Hill)	# of public housing residents receiving a referral to one or more needed service	0		\$155,000	
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	125	174		H
3	Mayor's Office of Housing and Community Development HOPE SF Program Delivery				\$75,000	
4	Mercy Housing California (Sunnydale)	# of public housing residents receiving a referral to one or more needed service	0		\$65,000	
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	200	202		H
5	Potrero Hill Neighborhood House (Potrero Hill)	# of public housing residents receiving a referral to one or more needed service	18	7	\$55,136	H
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	0			
6	Urban Services YMCA (Potrero Hill)	# of public housing residents receiving a referral to one or more needed service	40	82	\$82,703	
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	0			

7	YMCA of San Francisco (Bayview) (Hunter's View)	# of public housing residents receiving a referral to one or more needed service	95	87	\$245,000	H
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	100			
6	YMCA of San Francisco (Bayview) / Together United Recommitted Forever (TURF) (Sunnydale)	# of public housing residents receiving a referral to one or more needed service	50	48	\$50,000	
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0			
		# of public housing residents involved in planning or community building activities	200			
	Subtotals for G5, O2	# of public housing residents receiving a referral to one or more needed service	313	284		
		# of public housing residents receiving education about tenancy expectations in the revitalized community	0	0		
		# of public housing residents involved in planning or community building activities	725	376		
					\$772,839	
Objective 3: Create neighborhoods desirable to both low and middle-income individuals and families						
	Organization	Performance measure	Goal	Actual	2014-2015 Funding Amount	Explanation
1	Three HOPE SF organizations listed under Goal 5, Objective 2	# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties	25			

		# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance	15			
2	HOPE SF Leadership Academy	# of adult residents who are referred to the HOPE SF Leadership academy	8			
3	HOPE SF Youth Academy	# of youth residents who are referred to the HOPE SF Youth Academy	6			
	Subtotals for G5, O3	# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties	25			
		# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance	15			
		# of adult residents who are referred to the HOPE SF Leadership academy	8			
		# of youth residents who are referred to the HOPE SF Youth Academy	6			
¹	The goal will be achieved in a subsequent year. The goal will be listed in the Action Plan of the program year that it will be achieved.					
²	Activity is supported by non-Consolidated Plan funding.					
³	Activity was supported with prior year funding (including Consolidated Plan sources and non-Consolidated Plan sources) and goal will be achieved in this program year.					

E. 2014-2015 ESG Performance Measures Matrix

The following program matrix tracks year-end performance indicators against goals that were provided in the 2014-2015 Action Plan specifically for the ESG program.

ESG Program Category/Sub-category	Performance Indicator	2014-2015 Goal in Action Plan	2014-2015 Goal Revised	2014-2015 Actual
Rapid Re-Housing - Rental Assistance	# of homeless persons/households receiving rental assistance and moving into permanent housing	103	126	241
Rapid Re-Housing - Housing Relocation and Stabilization Services	# of homeless persons/households receiving housing placement services	283	265	289
Homeless Prevention - Rental Assistance	# of persons/households avoiding eviction through rental assistance	110	121	224
Homeless Prevention - Housing Relocation and Stabilization Services	# of persons/households receiving eviction prevention services	931	853	1,069
	# of persons/households avoiding eviction through eviction prevention services	841	773	835
Emergency Shelter -Shelter Operations	# of person/households receiving shelter	452	448	932
Emergency Shelter -Essential Services	# of persons/households receiving services in a shelter	452	448	932
	# of person/households transitioning from shelter to more stable housing	181	178	205

F. Community Development and Economic Development Assessment

Community Development

During the fifth year of its 2010-2014 Consolidated Plan, San Francisco successfully utilized its CDBG, ESG and HOPWA funds to promote economic self-sufficiency for its low income residents, strengthened the neighborhood vitality of targeted neighborhoods, and provided necessary social services to serve the most at-risk residents.

A substantial investment of CDBG dollars were primarily used for the provision of social services to low and moderate income residents. Regularly leveraging the strength of over 100 community-based organizations each year, San Francisco's funds were used for public services which became the most visible aspect of its community development program. Service areas included homeless services, legal services, workforce development, tenant counseling and homeownership counseling, case management, immigrant services, domestic violence services, financial literacy programs, and services for transitional age youth.

In the crucial area of workforce development, the most important indicator over the past five years was the number of individuals placed in jobs. Again, San Francisco exceeded its target of job placements by 37%, even though the national economic recession created barriers to job placement opportunities. This challenge, perhaps more difficult than any time since the 1970s, is expected to decrease as the economy rebounds. The City restructured its entire workforce development strategy, reconstituted its Workforce Investment Board, and consolidated city funding from

various departments into one integrated workforce system overseen by the Workforce Division of the Office of Economic and Workforce Development.

Initially, MOUs and plans were not formally tracked to show improved outcomes for employment and training efforts, however the Office of Economic and Workforce Development (OEWD) established programs such as CityBuild and One-Stop Centers (now called Access Points) that served this same purpose. CityBuild is the City's construction academy that effectively links local building and trades unions to City-sponsored construction training ultimately leading to union membership and job placement. One-Stop Centers (Access Points) were created as strategic partnerships located in key neighborhoods in the City that brought together community-based organizations in formal partnerships, allowing a single point of entry into the workforce system. With the release of RFP 113 for program year 2013-2014, OEWD shifted its strategy from One-Stop Centers to Neighborhood Access Points, which serve the same purpose for job seekers in San Francisco. There are currently large Neighborhood Access Points located in the Mission, the Western Addition, the Bayview, Chinatown, and the Civic Center area. In addition to these core Access Points, OEWD funds 10 smaller Neighborhood Access Points throughout the City.

For 2012-2013, workforce development continued to prepare SF jobseekers through the CityBuild program and the One Stop Centers. As noted in our 2011-2012 submission, workforce highlighted Healthcare and Hospitality as sectors with current job opportunities and projected growth. For 2012-2013, workforce increased the investment in Healthcare and Hospitality. Additionally, workforce development implemented a new citywide initiative called TechSF. The goal of this training initiative is to increase employment access in tech for San Francisco job seekers, as the tech industry is booming in San Francisco.

2012-2013 Performance: The One Stop Centers enrolled 368 job seekers into staff assisted services and 305 were placed into employment. For the CityBuild initiative, 668 were placed into employment. For the HealthCare Academy, 261 enrolled and 204 placed into employment. The Hospitality Initiative enrolled 679 job seekers and placed 351. Workforce development also continues to work with private employers to continue with filling hiring needs and identifying strategies to allow our service providers and employers to work closer together.

In 2013-2014, OEWD built upon the sector strategies, with specific concentration on the healthcare, hospitality, construction, and information technology sectors. These four industries continue to grow and thrive in San Francisco, showing demand for trained job seekers. Parallel to the sector-specific strategy, OEWD supports the Neighborhood Access Points to provide a comprehensive approach to career planning and job search services in order to better assist job seekers with finding employment as quickly as possible.

2013-2014 Performance: The Access Points enrolled 1,595 job seekers into programming, and 941 were placed into unsubsidized employment. For CityBuild, 150 job seekers were enrolled into training programs. For the HealthCare Academy, 318 people were enrolled into training programs, and 233 were placed into unsubsidized employment programs. The Hospitality Initiative enrolled 420 job seekers and placed 348 into unsubsidized employment. TechSF enrolled 534 people into training programs and placed 429 into unsubsidized employment.

In 2014-2015 OEWD continued building upon our both our sector strategies (hospitality, healthcare, tech, and construction) and our neighborhood employment centers called Access Points. The 4 sectors mentioned above all have a strong labor market and strong projections for future employment. Many of our Access Point outreach are to targeted populations such as homeless, the LGBT community, those with disabilities, limited English and professional immigrants. OEWD supports an interactive workforce system in which we see multiple providers touching a jobseeker and providing services as needs are identified.

2014-2015 Performance: The Access Points enrolled 1,662 jobseekers into services and placed 988 into unsubsidized employment. For our CityBuild Academy (construction), 143 were enrolled into training and 124 were placed into employment. For our Healthcare initiative, 378 were enrolled into training and 195 were placed into employment. The Hospitality initiative enrolled 640 jobseekers into training and 495 were employed. For our Tech initiative, 859 received training and 484 found employment.

San Francisco increased its commitment to asset building during these past five years as well. Our efforts in this area has resulted in a close partnership with the Financial Education Network, a collaborative spearheaded by the City's Tax Collector's Office, and has resulted in more focused outcomes for our programs and the ability to specifically solicit grant proposals in this area to increase our impact. MOHCD has also been an integral partner in the Family Economic Success Working Group, a public-private partnership with other City departments and community based organizations.

MOHCD has also been an active partner in the City's Our Families, Our Children Council. This body was established by legislative mandate in 2014 and is an interdepartmental body that will establish comprehensive performance and outcome metrics for children and youth throughout the City. MOHCD also continues to participate in TAYSF, a public-private partnership focused on improving access to services to transitional age youth ages 16-24 who exhibit high risk factors such as for homelessness, unemployment, lack of GED or high school diploma.

As CDBG dollars remain often the only governmental funding source to support the often aging infrastructure of community buildings, the need to prioritize this source of funding is high. MOHCD worked closely with OEWD and the San Francisco Community Investment (the City-affiliated entity designated to administer New Market Tax Credits) to further maximize the coordination of capital resources.

Overall the City's ability to provide important capacity building and technical assistance to its grantees was greatly strengthened. By increasing the investment in intermediary organizations that could provide expertise to struggling non-profits, the City saw an increase in performance, greater fiscal management, and a better understanding of meaningful outcomes. MOHCD created a community building focus that expanded the traditional grants monitoring role into a more holistic function of bringing together CDBG, ESG, HOPWA and City General Fund grantees, government partners, funders, and strategic consultants to strengthen neighborhoods, empower individuals, and create more meaningful collaboratives between service providers. In 2014-15, this focus has resulted in a current neighborhood building program that has expanded capacity and coordination between service providers in the Tenderloin that have particular outreach to the Southeast Asian monolingual community; convened providers in the Excelsior and OMI neighborhoods to focus on economic self-sufficiency opportunities for immigrants; and brought together tenant counseling agencies to maximize efficiencies within the eviction prevention network of providers.

Community Development Block Grant Program

Capital Projects

Essential services are provided to low- and moderate-income residents through publicly and privately owned neighborhood facilities. Capital Projects support the physical needs of neighborhood facilities and include 1) rehabilitation of existing facilities and 2) development of new facilities.

Rehabilitation of existing facilities preserves and expands the service capacities of existing centers that provide activities for children, youth, adults and seniors. Many neighborhood facilities need rehabilitation work to meet code requirements necessitated by more intensive use of the facilities and/or to increase the level of services. Some organizations housed in older buildings may require modernization or redesign to meet current use.

As neighborhoods change, the infrastructure often is not in place to provide services that are needed by community members. For example, aging neighborhoods may need senior centers and neighborhoods that are becoming family-oriented may need youth centers. MOHCD responds to these emerging needs by supporting the development of new facilities. Limited funds may be available for new facilities in low-income areas if current needs are not being met by existing centers. The high costs of developing new facilities generally ensure that buildings are multi-purpose and that the CDBG funds are leveraged with other sources of revenue.

- Capital Grants

During the 2014-2015 program year, a total of \$823,755 in capital funding was allocated for eight projects. Of the eight capital projects, three are neighborhood and/or multi-purpose centers; two are children and/or youth centers; one is a homeless centers; one is a senior center; and one is a facility that serves persons with disabilities. This funding allocation reflects the needs identified in the Consolidated Plan. Neighborhood centers, childcare centers, youth centers and senior centers are high priority facility needs for San Francisco. Facilities that serve homeless individuals and facilities that serve persons with disabilities are medium priority needs. Please note that the 2014-2015 Action Plan included an additional six projects for \$567,903 that have been subsequently canceled for CDBG funding. MOHCD received another non-HUD funding source for these projects.

Of the eight projects that received 2014-2015 program year funding, two have been completed and six are underway. A total of 16 projects, including 14 projects funded with prior year capital funds, were completed during program year 2014-2015. Of the 16 completed projects, five are children and/or youth centers, four are neighborhood and/or multi-purpose centers; three are homeless centers; two are facilities that serve persons with disabilities; one is a health/mental health center; and one is a small business assistance center. See Appendix A for a list of 2014-2015 grants for capital projects and a list of projects that were completed during the program year.

- Section 108 Loan Repayments for Capital Projects

In program year 2007-2008, MOHCD applied for and received a Section 108 loan in the amount of \$2,229,000 from HUD to finance the renovation of an existing building to serve as a new youth sports facility in the Hunter's Point neighborhood. The new facility, which was completed and opened in June 2008, consists of 23,000 square feet of interior space, including a large gymnasium, an auditorium/multi-purpose meeting room and a row of office/classrooms. It also includes a courtyard in the center and an adjoining athletic field.

The Boys and Girls Clubs of San Francisco, the nonprofit operator of the facility, provides a full range of programs for local children and youth, including homework assistance, reading and math skills development, fine arts instruction, leadership programs, job training, community service projects, health and prevention programs, and sports, fitness and recreation programs that include Junior Giants Baseball and other leagues.

The total capital project cost was approximately \$5 million. \$1 million was generated by a September 2004 City and County of San Francisco settlement with AIMCO in which the Denver-based real estate investment trust settled litigation involving four federally-subsidized apartment complexes it owns and operates in the Bayview/Hunter's Point neighborhood. Approximately \$1 million was provided through private sources secured by the Boys and Girls Clubs of San Francisco. MOHCD provided nearly \$1 million, through two CDBG grants (\$500,000 in 2005 and \$471,000 in 2007). The remaining costs of nearly \$2 million were provided through the Section 108 financing.

Repayment of this Section 108 loan is made with future San Francisco CDBG entitlements. In 2014-2015, \$253,158 in CDBG funds was used for the repayment of this loan.

Public Services

MOHCD uses CDBG dollars to fund services that are needed to stabilize low-income individuals, families and neighborhoods. In 2014-2015, MOHCD focused its Public Service efforts on programs that provide essential support services to low-income persons and their families. Public services include a multitude of different activities, including job training and placement, eviction prevention counseling, homeownership counseling, case management, legal counseling and representation, services for victims of domestic violence, services for the homeless and other services which contribute to the well-being of members of the community. These programs are designed to serve low- and moderate-income residents as well as particular population groups such as persons with disabilities, homeless, unemployed, children, seniors and battered spouses. The Public Services program focuses on essential human needs, and complements CDBG-funded physical projects such as affordable housing developments, construction of community facilities and public space improvements. This strategy supports a comprehensive approach to sustainable neighborhood revitalization.

During the program year, 81 Public Services grants were provided to service delivery organizations, for a total of \$5,339,952. The table below indicates the number of programs that were funded during the program year by service category. See Appendix A for a list of 2014-2015 Public Service grants by organizations funded. These grants resulted in direct services to 15,033 individuals. Nearly 97% were low- or moderate-income persons.

2014-2015 Public Service Grants by Categories of Services

Service Category	Number of Programs Funded	Number of Persons Served
Community Center	8	1,616
Financial Literacy	4	1,454
Homeless Services	7	884
Homeownership Counseling	5	2,892
HOPE SF	7	923
Legal Services	9	2,628
Tenant Rights/Eviction Prevention Counseling	10	2,783
Transitional Age Youth Services	13	519
Workforce Development	18	1,334
Total	81	15,033

Planning and Capacity Building

Planning and capacity building grants provide support and resources for projects that improve an organization or community's capacity to plan, implement and manage programs and services. Funds under this category are available for organizational capacity building and planning activities that focus on new and emerging community needs, coordination of resources and innovative approaches to the delivery of services. This program area directs limited resources by strengthening non-profit organizations that provide essential services in neighborhoods and encourages new solutions to community development challenges. Planning and capacity building grants correspond to MOHCD's strategy of building and strengthening sustainable neighborhood institutions.

During the 2014-2015 program year, \$304,000 was allocated for six planning and capacity building projects. See Appendix A for a list of grants for planning and capacity building activities. Due to the limited amount of CDBG funds available for planning and capacity building activities, MOHCD restricted these grants to 1) capacity building activities for non-profit organizations provided by technical assistance providers and 2) planning and capacity building activities such as strategic planning and staff/professional development conducted by groups of agencies. Planning/capacity building projects for single agencies were not eligible due to limited resources.

Emergency Solutions Grant (ESG) Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act), enacted into law on May 20, 2009, revised the Emergency Shelter Grants program and renamed it as the Emergency Solutions Grants (ESG) program. On December 5, 2011, the interim regulation for the Emergency Solutions Grants program was published (Interim Rule), and on January 4, 2012, the revised ESG regulations went into effect.

The new ESG program is designed to assist individuals and families quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. The program provides essential street outreach and emergency shelter services as well as emphasizes homelessness prevention and rapid re-housing assistance.

San Francisco used ESG funds for the following eligible activities:

- Rapid Re-Housing – Rental Assistance;
- Rapid Re-Housing – Housing Relocation and Stabilization Services;
- Rapid Re-Housing – Housing Relocation and Stabilization Financial Assistance;
- Homeless Prevention – Rental Assistance;
- Homeless Prevention – Housing Relocation and Stabilization Services;
- Emergency Shelter – Shelter Operations;
- Emergency Shelter – Essential Services;
- HMIS; and,
- Administration.

In 2014-2015, MOHCD provided funding for 14 projects under its Emergency Solutions Grant program, totaling \$1,278,000. These grants provided funding for operating costs of shelters, for essential services to individuals and families living in shelters, for services and rental assistance to prevent homelessness and for services and rental assistance to re-house homeless individuals. As a result of this funding, a total of 2,662 persons were assisted under the ESG program. Of the 2,662 persons, 932 received shelter and/or essential services in a shelter, 1,294 received homeless prevention services and/or rental assistance and 436 received rapid re-housing services and/or rental assistance. See Appendix A for a list of 2014-2015 Emergency Solutions Grants.

San Francisco did not exceed the ESG program caps. For the 2014-2015 ESG funding:

- 42.0% or \$586,000 of the ESG total funds amount of \$1,393,730 was expended for emergency shelter activities; and
- 7.5% or \$104,520 of the ESG total funds amount of \$1,393,730 was expended for administration.

See the table below.

2014-2015 Emergency Solutions Grants Detailed Budget Table		
Eligible Activities	Activity Amount	% of Total Grant
Emergency Shelter	\$586,000	42.0%
<i>Renovation</i>		
<i>Operation</i>	\$289,500	
<i>Essential Service</i>	\$296,500	
<i>URA Assistance</i>		
Street Outreach - Essential Services	\$0	
HMIS	\$11,210	0.8%
Rapid Re-housing	\$198,628	14.3%
<i>Housing Relocation and Stabilization Services</i>	\$84,886	
<i>Housing Relocation and Stabilization Financial Assistance</i>	\$7,786	
<i>Tenant-Based Rental Assistance</i>	\$105,956	
<i>Project-Based Rental Assistance</i>		
Homelessness Prevention	\$493,372	35.4%
<i>Housing Relocation and Stabilization Services</i>	\$235,072	
<i>Tenant-Based Rental Assistance</i>	\$258,300	
<i>Project-Based Rental Assistance</i>		
Administration	\$104,520	7.5%
FY 2013 ESG Total Grant Amount	\$1,393,730	100.0%

The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local and private sources. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. For program year 2014-2015, a total of \$14,724,553 in non-ESG funds was provided by ESG sub-recipient to support the emergency shelter, rapid re-housing and homeless prevention activities that were supported by ESG funding. The ESG-funded agencies provided the following matching amounts:

Agency Name	Matching Dollars
AIDS Housing Alliance	\$283,000
Asian Women's Shelter	\$1,248,262
Bar Association of SF Justice & Diversity Center	\$166,024
Compass Family Services - Shelter	\$629,462
Compass Family Services - Housing Placement and Homeless Prevention	\$1,073,662
Episcopal Community Services of SF	\$2,802,155
Friendship House Association of American Indians	\$230,353
Gum Moon Residence Hall	\$240,709
Hamilton Family Center, Inc. - Rental Assistance	\$4,374,184
Hamilton Family Center, Inc. - Shelter	\$2,220,072
La Casa de las Madres	\$1,456,670
Total ESG Matching Dollars	\$14,724,553

Housing Opportunities for Persons With AIDS (HOPWA)

San Francisco's Mayor's Office of Housing and Community Development (MOHCD) is the lead agency to apply for, accept and expend HOPWA funds on behalf of the San Francisco EMSA, which includes the county of San Mateo.

For both the five-year Consolidated Plan and the 2014-2015 annual performance periods, HOPWA program goals and objectives were substantially met as evidenced by maximum occupancy of capital projects and rental assistance programs, service utilization, and program stability. HOPWA funds were disbursed and utilized in a timely way. No projects were terminated.

While no real barriers impacted overall HOPWA Program delivery or success, the exorbitant cost of living and inflated San Francisco housing market continually provided barriers, such as longer and more competitive housing searches, for HOPWA tenants. On-going State and City cuts to psychosocial and medical services raised expenses for HOPWA tenants, making basic survival for those on fixed incomes increasingly challenging. HOPWA subsidy amounts increased over time due to the fluctuating rental market.

The HOPWA Program is effectively meeting the local needs of the AIDS housing community to the extent that funding has allowed. No major adjustments are expected to be made to the overall program at this time. MOHCD continues to be very involved with HOPWA contractors to get mutual feedback and collaboration regarding any changing needs or program improvements that need to be made.

For fiscal year 2014-2015, MOHCD entered into an inter-governmental fiscal agreement with the San Mateo County AIDS Program which determines priorities for funding, selects project sponsors, administers the HOPWA funds, and ensures that all HOPWA regulations have been satisfied for their jurisdiction.

Funding for 2014-2015 is summarized as follows:

County	Funding Per Action Plan	FY 14-15 Expenditures
San Francisco	\$8,148,530	\$7,573,892
San Mateo	\$741,259	\$741,259
Total – San Francisco EMSA	\$8,889,789	\$8,315,151

The following sections (by county) provide an overview of the grantee and community, annual performance under the Action Plan, and barriers and trends as required under Part 1, Sections 5a through 5c, of the HOPWA CAPER Measuring Performances Outcomes. All required charts and certifications are located at Appendix B.

San Francisco Priorities, Allocations and Accomplishments

Currently, an estimated 15,964 individuals are living with HIV/AIDS in San Francisco per the December 31, 2014 HIV/AIDS Semi-Annual Surveillance Report. While San Francisco currently has 433 capital units and approximately 998 tenant based rental subsidies designated for people living with HIV/AIDS, the supply of affordable housing units in no way matches the need. Affordable housing continues to be a top priority, second only to health care as the highest identified need in San Francisco for those living with AIDS. Setting priorities for HOPWA funding has always been a collaborative process that includes many other city departments, related task forces, consumer surveys and needs assessments, and various other sources.

San Francisco has produced three previous HIV/AIDS Housing Plans: the San Francisco Five-Year HIV/AIDS Housing Plan (Department of Public Health 1994), the San Francisco Five-Year HIV/AIDS Housing Plan Update (San Francisco Redevelopment Agency 1998) and the Comprehensive HIV/AIDS Housing Plan (Department of Public Health, 2007).

In February 2014, MOHCD, the Department of Public Health (DPH), and the Human Services Agency (HSA) launched a strategic planning process to create a revised HIV/AIDS housing plan for the City and County of San Francisco. Together, members of MOHCD, DPH, and HSA along with Learning For Action (LFA) consulting staff formed a Steering Committee to oversee the strategy development process.

Community input was an integral part of the strategic planning. In May 2014, the Steering Committee invited representatives from various city agencies, the HIV Health Services Planning Council, the San Francisco HIV/AIDS Providers Network, community-based organizations serving people living with HIV/AIDS (PLWHA), and members of the Board of Supervisors to participate in a Stakeholder Council as part of the strategic planning process to develop the next iteration of the HIV/AIDS Housing Plan. The Stakeholder Council reflected a range of perspectives on HIV/AIDS housing, including housing providers, developers, and advocates for PLWHA among others. Throughout the Stakeholder Council process, 33 individuals representing 21 total agencies

The Stakeholder Council recognizes that the level of housing need for PLWHA is far greater than the resources available to meet that need. The plan contained in this document includes goals and objectives that the Council crafted in consideration of the resources that will realistically be available during the coming strategy cycle, but the Council emphasizes the need to continuously work to generate new resources and identify more effective and efficient approaches, such that we may be able to more quickly achieve our vision:

We envision a San Francisco where all people living with HIV or AIDS reside in safe, decent, affordable housing and are accessing the services and supports they need.

Several notable trends have important implications for addressing the housing needs of individuals living with HIV and AIDS in San Francisco.

- Housing in San Francisco has become increasingly expensive, exceeding the values established by HUD's Fair Market Rents (FMR) and making it difficult for subsidy programs to be implemented effectively.
- There are significant numbers of individuals who are aging while living with HIV/AIDS. In San Francisco, 55% of men living with HIV/AIDS and 51% of women are over fifty years old, and 69% of HIV positive transgender individuals are more than forty years old.
- Many of those who are newly diagnosed with HIV are homeless. Among those individuals diagnosed with HIV infection from 2006-2012, between 9 and 14% were homeless.
- As was the case when developing the 2007 plan, persons with HIV/AIDS are living longer and have more stable health status due to antiretroviral therapy.

Some key insights emerging from the unmet needs analysis include the following:

- The high number of PLWHA at-risk for being homeless (12,344 or 77.6% of total PLWHA in San Francisco), based on being low income (at or below 50% AMI) and not receiving any housing support, is more than ten times the number of subsidies currently available, 998 (see Exhibits 1 and 2 below). This suggests the need for additional subsidies to support individuals with a high rent burden.
- Among HIV+ homeless individuals, the estimates are highest for subpopulations with co-occurring disorders, disabling HIV/AIDS, and chronic homelessness. Comparing and contrasting these subpopulations reveals that a higher proportion of individuals experience co-occurring disorders than either disabling HIV/AIDS or chronic homelessness. Close to half, 44.2%¹, of all HIV+ homeless individuals also negotiate co-occurring disorders (defined as mental health and/or substance use addiction co-morbidities).
- Among HIV+ individuals at-risk for being homeless, estimates are highest for seniors and those not receiving care. Current and future support services should tailor their efforts to meet the needs of these subpopulations, and expanding the supportive housing services available would be one mean of doing so.

Examining the time trends of financial support available for HIV/AIDS housing services suggests a discouraging outlook. Ryan White CARE and General Fund support have remained approximately the same since 2007. Given inflation, significant increases in housing costs and increasing costs of service delivery over time, plateaus in funding effectively amount to fewer resources available for HIV/AIDS housing. Support from HOPWA has decreased since 2010, HOPWA funding in 2014 mirrors that available in 2007 and 2008.

As a result, the overall number of subsidies available from all funding sources combined (i.e., HOPWA, CARE, General Fund) has declined by approximately 16% from 1190 slots in FY 02-03 to 998 slots in FY 14-15.² Looking forward, a new HOPWA funding formula is on the horizon, although the timing and exact details of this formula has not yet been finalized as it depends upon Congressional action. One proposal for a new formula which has been endorsed by HUD bases the formula on persons living with HIV/AIDS rather than cumulative AIDS cases, and incorporates local housing costs and poverty rates into the formula. The combination of these factors would negatively impact San Francisco's allocation significantly. The projection released by the National AIDS Housing Coalition on December 8, 2014 indicated that this new formula could result in a reduction in HOPWA funding to San Francisco of as much as \$2.7 million. The impact of this formula change in San Francisco has the potential to further reduce the number of HOPWA funded subsidies as well as reductions in capital.

The strategic planning process also focused on system improvements to make the current array of programs and services more responsive to client needs and the current housing market. System change discussions focused on:

- Matching clients with the best housing program to meet their need.
- Developing a more agile system to respond to clients' changing housing and health needs, as well as other changes to their situations (e.g. income changes).

¹ Robertson et al. (2004). "HIV Seroprevalence Among Homeless and Marginally Housed Adults in San Francisco." *American Journal of Public Health*. Vol. 98 No 7.

² FY 02-03 source: Comprehensive HIV/AIDS Housing Plan, May 2007, San Francisco Dept. of Public Health.

- Ensuring that the array of housing programs more proportionally matches the needs of the current HIV+ population.

Since the creation of the initial Five Year Plan, the annual HOPWA budget has been developed in consultation with DPH's HIV Health Services Office and the Planning Council. The FY 2014-2015 annual budget was presented to the public through the MOHCD website, at a public hearing for citizens and consumers, and before San Francisco's Board of Supervisors prior to final approval.

The FY 2014-2015 Action Plan anticipated \$8,148,530 in HOPWA funding from annual formula allocation of \$7,499,760, reprogrammed funds from prior years of \$438,410, and program income of \$210,360.

	Funding Per Action Plan	FY 14-15 Expenditures
Capital Projects	\$466,088	\$95,496
Rental Assistance Program	\$3,555,621	\$3,018,246
Supportive Services (RCF-CI)	\$3,761,821	\$3,902,790
Supportive Services (Other Facilities)	\$100,000	\$100,000
Housing Information/Referral and Planning	\$48,000	\$47,424
Grantee Administrative Expenses	\$217,000	\$409,936
Total	\$8,148,530	\$7,573,892

The priorities and objectives of the HOPWA program as reflected in the 2014-2015 Action Plan included:

1. Rental Assistance Program (370 estimated subsidies).

During 2014-2015, \$3.0 million was spent on rental assistance (40% of total expenditures) and assisted 359 households. The HOPWA "deep rent" program offers monthly rental subsidies and pre- and post-placement housing advocacy services. The program provided monthly subsidies and supportive services to 235 households (consisting of 271 persons) during FY 2014-15. Also, the Second Start Program assisted 124 households with partial rent subsidies (funded primarily thru a HOPWA Competitive Grant) and employment assistance/training. Housing advocacy services and/or comprehensive case management support services were also provided. As a result of these programs, 96% of households assisted were in stable housing in 2014-2015.

The cost per unit for tenant based rental assistance (TBRA) continues to be above the national average for this category. This is mainly due to very high housing costs in San Francisco.

2. Services and operating subsidies for five licensed residential care facilities for people with HIV/AIDS and two other facilities for people with HIV/AIDS (192 beds).

During 2014-2015, \$4.0 million was spent on supportive services and operating subsidies at these 7 facilities (53% of total expenditures) with 255 unduplicated residents assisted. All residents are required to have an income below HUD's very low-income standard—50% of Area Median Income (AMI). During 2014-15, 248 of the 255 assisted (97%) were below HUD's extremely low-income standard—30% of AMI. During the program year, 216 of the residents assisted (85%) remained in stable housing, 17 residents (6%) exited to temporary housing with reduced risk of homelessness, 15 residents (6%) died during the program year and 7 residents (3%) exited to an unstable situation.

Case managers at the programs coordinate care for residents ensuring maximum usage of available resources. HOPWA provides the largest percentage of funding to these projects, covering supportive services (including nursing care) and a portion of operating expenses. Funding for these programs and facilities are supplemented with

federal Ryan White funds, Section 8 Moderate Rehab, project sponsor contributions, and private sector funding including grants and donations.

3. Capital Projects:

During FY 2014-2015, \$95,496 was disbursed towards two capital improvement projects approved in prior years. The two transitional housing projects consisted of 23 beds and served 85 clients during the year. Funding of \$466,088 was committed towards two existing HOPWA-funded facilities for persons with AIDS in which disbursement of funds is anticipated within the next two years.

All HOPWA activities are targeted to very low-income persons living with HIV/AIDS. Every effort is made to ensure that ethnic and gender diversity is achieved during the selection of eligible clients. Each applicant is required to complete a comprehensive eligibility intake to verify medical diagnosis, income level, and place of residency. Project sponsors are required to provide program evaluation reports on an annual basis.

The HIV Housing Referral List (HHRL), a waitlist managed by the SF Department of Public Health, serves persons with HIV/AIDS for programs including HOPWA's Housing Subsidy Assistance Services. HHRL has been closed to new applicants, but in early- to mid-2016, a new Housing Access Placement Program (HAPP) list will be created as part of MOHCD's new affordable housing data portal, Database for Affordable Housing Listings, Information, and Applications (DAHLIA). HAPP will not only allow new applicants, but will also provide program information specific to persons with HIV/AIDS.

Projects selected to receive HOPWA funding are required to provide supportive services and to demonstrate the ability to access community-based HIV services, such as those funded under the Ryan White CARE Act and other public and private sources. Project sponsors are encouraged to apply for other HUD administered programs, such as those available under the Stewart B. McKinney Homeless Assistance Act, for populations with multiple special needs. When appropriate, sponsors are required to seek reimbursement for expenses eligible for payment through MediCal or MediCare. Private fundraising activities are also encouraged.

The following barriers were encountered during the program year:

- | | | | |
|---|--|--|--|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning | <input checked="" type="checkbox"/> Housing Availability | <input checked="" type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility | <input type="checkbox"/> Technical Assistance or Training |
| <input checked="" type="checkbox"/> Supportive Services | <input checked="" type="checkbox"/> Credit History | <input checked="" type="checkbox"/> Rental History | <input checked="" type="checkbox"/> Criminal Justice History |
| <input checked="" type="checkbox"/> Housing Affordability | <input type="checkbox"/> Other, please explain further | | |

HOPWA/HUD Regulations: Since the full housing needs of very low income people living with HIV/AIDS have never been fully met with HOPWA funds, increased HOPWA formula funds would best serve the community. In San Francisco, primarily due to access and adherence to anti-retrovirals, there are more people living with HIV/AIDS every year, meaning that there are more people who need housing assistance provided by HOPWA funds each year. Despite this reality, HOPWA funds to San Francisco have decreased in recent years. San Francisco has one of the nation's densest populations of people living with HIV/AIDS. The formula used to determine HOPWA allocations for areas like San Francisco should ensure that as the number of people living with HIV/AIDS increases, so does HOPWA funding, whenever possible. It is very difficult to sustain our current programs, let alone meet the increasing need within the current and recent HOPWA funding allocations. Additional HOPWA funding is needed for capital improvements, repairs of existing projects, and for rental subsidies that are lost over time to attrition due to rising costs. Due to the recent decline in HOPWA funding, San Francisco's ability to provide support for capital improvements will come at the cost of direct services to individuals, a reduction in rental subsidies, and/or a reduction to operating cost support of residential facilities. The flexibility to use a portion of HOPWA formula funds for shallow rent subsidy programs would allow the HOPWA program in San Francisco to lose fewer rental subsidies to attrition over time.

Supportive Services: Long-term residential programs often struggle with the need to provide ongoing mental health support services to long-time survivors with intensive mental health needs. Because these mental health needs often exceed the capacity of existing supportive services offered in these facilities, providers often struggle to balance the needs of the individual who may be struggling with mental and behavioral issues, and the needs of the other facility residents who may have difficulty dealing with the resident as he or she works through their complicated issues.

Housing Affordability and Availability: One of the biggest barriers facing people living with HIV/AIDS in San Francisco is the highly competitive local housing market. People living with HIV/AIDS with very low-incomes compete with high-income prospective tenants in a private, consumer driven rental market. For this reason, a tenant-based rental subsidy program is one of the largest HOPWA-funded programs in San Francisco. Unfortunately, due to increasing housing costs, and despite extensive cost-containment measures, this program has been able to subsidize fewer people over time. The decrease in HOPWA formula funding has made it impossible to replace these subsidies.

Multiple Diagnoses: The overwhelming majority of HOPWA-served people are multiply diagnosed with substance use and/or mental health issues. For those living in or seeking independent subsidized housing, these issues can be barriers to finding and maintaining appropriate housing. While services are available at all HOPWA-funded housing programs, participants must be able to locate housing to participate. For those living in supportive HOPWA-funded housing, mental health and substance use issues can make living within a community more difficult for those affected by these issues and others living at the sites. HOPWA-funded housing programs do an excellent job in providing services to people who are multiply diagnosed, but these issues can still present barriers to people as they try to live within a supportive community or the greater community.

Long Term Survivor Health Issues: Though retroviral medications continue to sustain and enhance the lives of people living with AIDS, AIDS-related health issues, such as the high prevalence of Hepatitis C and cancers, such as lymphoma, continue to make living with AIDS an unpredictable medical experience. These health issues and the fear and anxiety regarding possible loss of benefits in returning to work continue to be barriers for those already very disabled with AIDS to be able to increase their incomes. Most recently, individuals are beginning to outlive their long-term disability insurance policies, putting their housing status at risk because of the imminent loss of income.

Credit, Rental, and Criminal Justice History: Credit, rental, and criminal justice history can be a barrier for many HOPWA-eligible people, particularly those who are seeking independent housing. As was previously mentioned, San Francisco's rental housing market is extremely competitive, so prospective landlords can be highly selective when choosing tenants. Often HOPWA-eligible people without stellar rental histories have difficulty finding housing even once they have received a rental subsidy.

Fair Market Rents: San Francisco is one of the most expensive and competitive rental housing markets in the country. This further limits the pool of housing available to people who have received HOPWA subsidies. Appropriate increases to FMR's should also be considered when determining the amount of HOPWA funding available to an area.

Program Contact

Mayor's Office of Housing and Community Development – Brian Cheu, Director of Community Development

San Mateo Priorities, Allocations and Accomplishments

San Mateo County's share of HOPWA funding for FY 2014-15 totaled \$741,259 and was fully expended during the fiscal year.

Categories	Funding Per Action Plan	FY 14-15 Expenditures
Rental Assistance Program	\$609,347	\$609,347
Supportive Services	\$131,912	\$131,912
Total	\$741,259	\$741,259

From the total amount of the award, \$609,347 or 82% was utilized to provide housing services including, short-term rent, mortgage, emergency financial assistance, move-in costs, and housing information. \$131,912 or 18% of funding was used to provide case management services.

San Mateo County has seen what some of organizations providing housing services are calling a housing crisis, during this fiscal year. Along with San Francisco and Marin County, San Mateo housing costs are amongst the highest in the country. Clients continue to be affected by the low wages and government entitlement assistance that are too low for the high rental costs of San Mateo. Adding to this issue is the drought, which has affected the jobs available to many of our clients, who with less disposable income are experiencing tremendous difficulties finding and maintain housing. Competition for the few affordable housing units in San Mateo has become even more challenging. Landlords have a wider range of choices and prefer to rent to clients who will pay cash instead of accepting government subsidies, having to comply with numerous regulations, and deal with the problematic our clients will present with their psychosocial and medical problems. Even when San Mateo has plans to build affordable housing in various cities, presently there are very few affordable options for clients. The shelters have long waiting lists and the scarcity of housing for the population at large is decreasing the number of units landlords are willing to rent to section 8 housing users. The provision of Measure A taxes to some departments in San Mateo County has also affected the price of motel and hotel rooms. With more clients/departments vying for the same rooms, hotels/motels have increased the price of the rooms.

A. Rental Assistance Program: (estimated 100 households to be assisted)

105 households (consisting of 218 people) were assisted during this fiscal year of which 88 households received short-term/emergency rental assistance (STRMU) and 17 households also received move-in costs.

94% of clients reported that the assistance received from contractor helped them maintain or improve their quality of life.

98% of all clients who responded to an in-house client satisfaction survey indicated satisfaction with the housing services received from contractor.

The cost per unit for STRMU continues to be above the national average for this category. This is mainly due to very high housing costs in the San Francisco Bay Area. The low rate of STRMU recipients transitioning into stable permanent housing is also due mainly to the lack of availability of permanent housing in the San Francisco Bay Area. Additionally, the overwhelming majority of HOPWA-served people are multiply diagnosed with substance abuse and/or mental health issues. For those seeking stable/permanent housing, these issues can be barriers to finding and maintaining appropriate housing.

B. Supportive Services: (estimated 175 households)

217 households (consisting of 233 individuals) received comprehensive medical case management services. By providing an array of services that include treatment adherence, coordination of medical and support services and referrals to other organizations providing supportive services, the program seeks to optimize clients' access to medical care, improve their opportunities of achieving a more stable living environment, and reduce their risk of becoming homeless.

95% of the clients reported that the support services provided by the benefits counselor and the social workers improved their access to medical care.

Barriers and Trends

The following barriers were encountered during the program year:

- | | | | |
|---|--|--|---|
| <input checked="" type="checkbox"/> HOPWA/HUD Regulations | <input type="checkbox"/> Planning | <input checked="" type="checkbox"/> Housing Availability | <input type="checkbox"/> Rent Determination and Fair Market Rents |
| <input type="checkbox"/> Discrimination/Confidentiality | <input checked="" type="checkbox"/> Multiple Diagnoses | <input type="checkbox"/> Eligibility | <input type="checkbox"/> Technical Assistance or Training |
| <input type="checkbox"/> Supportive Services | <input checked="" type="checkbox"/> Credit History | <input checked="" type="checkbox"/> Rental History | <input checked="" type="checkbox"/> Criminal Justice History |
| <input checked="" type="checkbox"/> Housing Affordability | <input type="checkbox"/> Other, please explain further | | |

HOPWA/HUD Regulations: HOPWA regulations limit service to 21 weeks per year. This isn't always practical as it can take more time than that for clients to make progress toward stability. For example, it regularly takes 6 months to receive a response to a Social Security Disability application and clients rarely have enough income to pay rent while they wait.

Housing Affordability/Availability: Clients continue to be affected by the combination of lower disposable income for housing and the high cost of housing in San Mateo. Affordable housing and even shelter beds are very scarce in San Mateo. In addition, the scarcity of housing in general has increased the number of people who are competing for the few affordable housing units that become available. Housing funding available for clients in other departments has increased the demand for the same hotel/motel rooms and driven the prices up.

Multiple Diagnosis: It continues to be difficult to find housing for some of our multi-diagnosed clients. Some hotels/motels have clearly told us that they do not want to rent to our clients because the behavior they exhibit affects the other tenants and they prefer not to deal with that. This has decreased the availability of short-term housing for our program even more.

Credit, Rental, Criminal Justice History:

Many of our clients have poor rental histories and problematic credit histories, which along with a criminal record also have an effect on their ability to obtain housing. Adding these factors to the other health problems our clients have and to the lack of affordable housing units, makes it extremely difficult for our clients to compete for the few housing units available. Program staff works with clients to encourage them to start to establish a good tenant history.

Program Contacts

San Mateo County STD/HIV Program - Matt Geltmaker, STD/HIV Program Director
Mental Health Association of San Mateo County - Susan Platte, Program Coordinator

HOPWA Performance Charts and Other Required Data

All required charts and data of the HOPWA CAPER Measuring Performance Outcomes, not included in this section, are located at Appendix B.

Economic Development

During the 2014-2015 fiscal year the City of San Francisco's economic development portfolio of Community Development Block Grants, managed by the Office of Economic & Workforce Development (OEWD), made significant achievements towards the City's economic and community development goals as laid out in the 2010-2014 Consolidated Plan. The CDBG economic development grantees continued their efforts to provide technical assistance and support to the City's booming micro-enterprises and small businesses grow and create and retain jobs. The City, leveraging CDBG, invested in additional neighborhood corridors and the neighborhood economic development revitalization program grew into the Invest in Neighborhood initiative to assist commercial corridors citywide.

Program Summary

The CDBG economic development program included 22 grant totaling \$1,681,692 that provided services in three categories: technical assistance for small businesses and microenterprises, access to capital, and commercial corridor revitalization. Each of these service areas are directly related to the goals and objectives defined by the City's Consolidated Plan.

FY 2014-2015 Economic Development Outcomes	Goal	Actual
# of small business and micro-enterprise start-ups assisted	309	258
# of existing businesses assisted	748	870
# of jobs created	304	251
# of jobs retained	731	488
# of public and private loans made to small businesses and micro-enterprises	114	116
# of direct loans made to small businesses and micro-enterprises	18	20
\$\$ in direct loans made from Revolving Loan Fund	\$ 432,000	

The table above tabulates the outcomes achieved by the 2014-2015 economic development programs.

Program Areas

Business Technical Assistance – In FY 2014-2015, CDBG grantee helped individuals start up and expand their businesses, build capacity in order for businesses to stay competitive, and collaborated to provide businesses holistic assistance. CDBG grantees work with businesses on Individual Development Plans, a working document that outlines attainable objectives and specific tasks to address clients' overall business goals, informed by their conversations with service providers' program staff. As clients work towards the objectives in this plan, they will continue to develop their business skills and resiliency.

Our Grantee, SFMade, built capacity in the City's manufacturing sector by assisting businesses to hire local residents. Some businesses SFMade as assisted for job placements include Modify Watches, Biro & Sons, Mafia Bags, and Social Imprints. Mission Asset Fund (MAF) launched Lending Circles for Business program in English and Spanish, which helps businesses build credit while accessing an on-demand loan to build their business. MAF also facilitated referrals by hosting other nonprofit organizations, including the San Francisco LGBT Community Center, and small business resource providers throughout the year. Collaborations between our grantees include workshops, access to capital, and one-on-one consultation on marketing and finances.

The neighborhood revitalization program celebrated the 12th Annual Excelsior Festival, Tasting in the Tenderloin, the first 2nd Sundays event on Ocean Avenue in the Ocean-Merced-Ingleside neighborhood, and Surveying 40 women-owned businesses located in the Mission District.

Access to Capital - OEWD continued to fund micro-lenders Opportunity Fund, Working Solutions and Mission Asset Fund and loan packaging partners Small Business Development Center, LGBT Center, Southeast Community Service Center, Renaissance Entrepreneurship Center, and Mission Economic Development Agency to provide technical assistance and access to capital to over 104 businesses with a little over \$1.3 million in lending capital.

Small Business Revolving Loan Fund (initiated 2009) – OEWD contracts with TMC Working Solutions to administer a revolving loan fund that provides up to \$50,000 to start-up businesses and existing small businesses that are seeking capital to expand operations. In FY 2014-15, Working Solutions funded 20 businesses for \$432,000 creating and retaining 80 jobs. The loans are funded through a combination of Community Development Block Grants, the General Fund, loans, and other federal and private sources.

SF Shines (initiated December 2009) –The SF Shines program provides grant funds to small businesses in commercial corridors to improve commercial façades, business interiors and assist with accessibility upgrades. The goals of the program are to increase economic vitality along the City’s diverse commercial corridors, attract new businesses, and provide support to existing businesses. In 2014-15, the program provided grants to 13 small businesses across eight of the City’s underserved neighborhoods with over \$450,000 in grant funds. Funding for this program included Federal Community Development Block Grant and the City’s General Fund.

One of Mayor Ed Lee’s 17-Points Jobs Plan includes an *Invest in Neighborhoods* Initiative provides focused, customized assistance to 25 neighborhood commercial districts and other Citywide programs. . OEWD has been working with other City agencies to leverage existing resources to respond to the specific needs and opportunities in each commercial district. In this way, OEWD and its partners have been able to address many of the factors affecting the retail environment and contribute to the existence of vacancies, including quality of life issues, physical conditions, and community capacity and engagement. The program is being piloted in 25 neighborhood commercial districts around the City and includes Neighborhood Revitalization Strategy Areas (NRSA) Chinatown, Tenderloin, Central Market, Mission, Bayview and Visitacion Valley.

During FY2014-2015, OEWD and partners deployed and revisited the customized service plans for each neighborhood, that was informed by assessments, community engagement. The programs and services deployed through Invest in Neighborhoods – including public space activation, beautification projects, public safety campaigns, community capacity building, and other types of neighborhood improvement projects – improve the retail environment and thus contribute indirectly to preventing commercial vacancies and filling existing vacancies. In FY 14-15 the program provided over \$2million in neighborhood grants to support neighborhood projects, that help attract foot traffic to the neighborhood and support local businesses.

Jobs Squad (initiated January 2013) – The Jobs Squad program assists small businesses by: (1) providing information to over 5,500 merchants through quarterly door-to-door outreach on existing City resources and programs that directly benefit small businesses; (2) providing technical assistance to help over 600 start-up/existing businesses to navigate the City processes; (3) providing information on baseline services and customized services to small businesses in the 25 Invest in Neighborhoods commercial corridors; (4) providing culturally- and language-appropriate services/seminars to promote Citywide programs; (5) establishing systematic database with over 7,000 entries for 25 IIN and 5 non-IIN commercial corridors for operational and analytical purposes; (6) providing at-need disaster response services to over 100 small businesses after fires, floods, auto and other accidents.

In January of 2014 the Office of Economic and Workforce Development was awarded a grant to host the *San Francisco Small Business Development Center (SFSBDC)*, a program dedicated to helping existing and aspiring business owners start and expand small businesses in San Francisco. San Francisco is the only known city in the United States that is the host of the SBDC program, as most SBDCs are hosted by Universities, Colleges, or non-profits. This host/center relationship has led to various synergistic opportunities; including, aligned mission and vision, easy access to direct services, improved communication, and increased collaboration. Last year, the SFSBDC moved from last place in capital infusion compared to all centers in the Norcal 13-county territory to 1st place and was one our top performing city programs in the area of job creation.

The *San Francisco Business Portal* came about in response to a distinct need from San Francisco citizens, and a commitment from Mayor Ed Lee to make government more responsive and effective. For years, prospective

business owners navigated the complex permitting process by searching through various websites and making in-person visits to multiple City departments, in order to get their business off the ground.

Recognizing the need to remove barriers for small business owners, Mayor Lee wanted the SF Business Portal to take a citizen-centric approach to providing government services. The team conducted extensive UX/UI research, working directly with City staff and local business owners to create simplicity, accessibility, and trust.

With these principles in mind, the Business Portal Team, sponsored by the Department of Technology, Office of Economic and Workforce Development, and Office of Small Business, collaborated with 18 City departments and a local design firm to build a comprehensive website addressing the process of starting, managing, and growing a business in San Francisco. The Portal is available in mobile and tablet format, in addition to the traditional desktop. The Portal is also translatable into nine languages. Mayor Lee launched the Business Portal in November, 2014, to be a new kind of government website, and a sample of future improvements to how San Francisco interacts with its citizens. It is also the first step in creating a comprehensive digital solution.

ADA Small Business Assessment and Outreach (initiated fall 2012) – In the fall of 2012 OEWD initiated a pilot outreach program in Supervisorial Districts 1, 3 and 4 to assist small businesses that may not be compliant with the Americans with Disabilities Act (ADA). Last year, we expanded the program citywide. The goals of the program are to increase ADA compliance and to reduce the risk of small businesses facing costly lawsuits over ADA access issues. The program consists of: (1) multilingual workshops, the first of which was held in the first quarter of 2013; (2) discounted or free ADA assessments; and, (3) grants for ADA-related design and construction costs for select businesses. Over 400 businesses throughout city have been approved and assigned Certified Access Specialist inspectors for surveys. Additionally, four grants ranging in size from \$15,000 to \$20,000 have been provided to small businesses for ADA upgrades.³

Storefront SF (initiated in “beta mode” in April 2013) – Storefront SF is an online database, which aims to connect property owners who have vacant retail space with potential tenants in 31⁴ neighborhoods, in an effort to cover all commercial corridors in the City. This program is unique in that the services are: (1) free to use for the property owners/managers and those searching for a space; (2) easy to access; (3) searchable and sortable by a variety of criteria; (4) could be linked to other incentives and programs; (5) could help OEWD to develop and maintain a dataset, which can be used for other purposes such as guiding policy and program development; and, (6) would enable OEWD to highlight particular commercial districts that are a focus of the Department.

Emerging Business Loan Fund (initiated May 2013) – In May 2013 Mayor Ed Lee announced the launch of the Emerging Business Loan Fund with the aim of providing \$12 million in loans with amounts ranging from \$50,000 to \$1 million. The program was initiated to help address the drop in federal SBA lending in recent years. **To date**, 54 loans have been executed from the fund with a total of \$6.9 million disbursed to date, or an average loan of \$127,777 per business. This program is funded through a variety of sources including Oakland Business Development Corporation’s⁵ banks and foundation partners, the federal Community Development Financial Institution fund administered by the U.S. Department of the Treasury, and the Section 108 loan guarantee program administered by the U.S. Department of Housing and Urban Development. Further, the City pays for the loan administrator’s administrative and operating fees to market, manage and oversee the loan fund, and maintain a loan loss reserve.

³ These grants have been provided to Cassava Bakery and Restaurant in the Richmond, Hamburger Haven in the Richmond, Grant Place in Chinatown, and Rolling Out Bakery in the Sunset.

⁴ The neighborhoods covered by Storefront SF include: Bayview, Bernal Heights/Glen Park, Central Market/Tenderloin, Chinatown, Cole Valley/Twin Peaks, Divisadero, Embarcadero, Fillmore, Fisherman’s Wharf, Haight/Hayes Valley, Japantown, Laurel Heights/Presidio, Mission, Mission Bay/Dogpatch, Nob Hill/Russian Hill, North Beach, Noe Valley, North Beach, Outer Mission/Excelsior, Pacific Heights/Marina, Polk Street, Portola, Potrero Hill, Oceanview/Ingleside, Richmond, SOMA, Sunset/Parkside, Union Square/Financial District, Upper Market/Castro, Visitacion Valley, and West Portal. Storefront SF also has a category for “other” listings that don’t fall into the 31 neighborhoods listed.

⁵ Oakland Business Development Corporation serves as the loan administrator for the Emerging Business Loan Fund.

Summary of Accomplishments

Persons Assisted with CDBG, ESG and HOPWA

Accomplishments this year include renovation and development of community facilities; provision of essential services to individuals and families; job creation and business start-up, retention and expansion through economic development activities; and support for strategic planning and organizational capacity building.

Persons assisted with CDBG, ESG and HOPWA funding received a range of services from community-based organizations. Below is the number of persons by income brackets and by race/ethnicity that received direct services funded by CDBG, ESG and HOPWA dollars during the 2014-2015 program year.

	Extremely Low-Income	Low-Income	Moderate-Income	Above Moderate-Income	Total
Economic Development	617	754	195	78	1,644
Public Services	10,103	2,402	2,040	488	15,033
CDBG Total	10,720	3,156	2,235	566	16,677
ESG Total	2,662				2,662
HOPWA Total	746	49	9		804
Total # of Persons Served	14,128	3,205	2,244	566	20,143

	American Indian or Alaskan Native	American Indian or Alaskan Native - Hispanic	American Indian or Alaskan Native AND Black	American Indian or Alaskan Native AND Black - Hispanic	American Indian or Alaskan Native AND White	American Indian or Alaskan Native AND White - Hispanic	Asian	Asian - Hispanic	Asian AND White	Asian AND White - Hispanic	Black or African American	Black or African American - Hispanic	Black or African American AND White	Black or African American AND White - Hispanic	Native Hawaiian or Pacific Islander	Native Hawaiian or Pacific Islander - Hispanic	Other	Other - Hispanic	White	White - Hispanic	Total
Economic Development	7	15	2	0	2	33	315	1	13	0	97	2	9	1	7	2	120	511	479	28	1,644
Public Services	134	522	58	45	41	68	4,375	27	53	1	2,304	27	44	10	353	24	863	3,736	2,198	150	15,033
CDBG Total	141	537	60	45	43	101	4,690	28	66	1	2,401	29	53	11	360	26	983	4,247	2,677	178	16,677
ESG Total	53	141	6	7	16	49	192	5	7	0	962	34	12	2	72	3	168	180	595	158	2,662
HOPWA Total	16	6	0	0	0	0	36	0	2	0	156	1	1	0	20	1	24	64	381	96	804
Total # of Persons Served	210	684	66	52	59	150	4,918	33	75	1	3,519	64	66	13	452	30	1,175	4,491	3,653	432	20,143

Neighborhood Revitalization Strategy Area (NRSA) Goals, Activities and Accomplishments

Background

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas.

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six neighborhoods are areas of low-income concentration as defined in San Francisco's 2010-2014 Consolidated Plan. Bayview Hunters Point, Chinatown, Mission and Visitacion Valley are also areas of minority concentration as defined by HUD in the Consolidated Plan.

In 1993, San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application were sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. During the development of the 2005 Consolidated Plan and the 2010 Consolidated Plan, the City reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan and then again in the 2010-2014 Consolidated Plan, the City requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The designation of these neighborhoods as NRSAs provides the City with more flexibility in undertaking public service activities with CDBG funds. This flexibility is intended to promote innovative programs and economic development within these neighborhoods. In 2014-2015, the City continued to make progress toward the goals established in each of the six neighborhood plans. Below is a list of goals for each neighborhood. Under each goal is a list of 2014-2015 CDBG- and ESG-funded programs and projects that addresses the goal. Many CDBG- and ESG-funded programs address these goals, but the list under each goal only includes ones where a significant portion (50% or more) of the program addresses the particular goal in the particular neighborhood. For many programs, the majority of the program did not focus on any one NRSA neighborhood, but primarily served the six NRSA neighborhoods. These programs are listed under the NRSA-wide section. For each neighborhood, progress towards the specific outcomes that were defined in the 2010-2014 Consolidated Plan for the next five years are also described.

This year, CDBG and ESG funding focused on those goals where strategic investments could have the most impact relative to other resources available to the City. These activities illustrate the broad strategies focused in these six neighborhoods. Projects and programs include capital projects, improvement of neighborhood public spaces, technical assistance for small businesses and micro-enterprises, operating support for homeless shelters and direct services such as employment training, case management, legal services and transitional age youth services. This range of services reflects the broad interests and scope of the neighborhood plans.

Direct investments toward public safety were made through non-CDBG criminal justice funding sources and the San Francisco Police Department. In all of these neighborhoods, housing acquisition and rehabilitation funds were made available through the housing funds provided under the CDBG and HOME programs. Future plans include continued progress and strategic investments in each of these neighborhoods.

NRSA Goals, Activities and Accomplishments

Bayview Hunters Point Goals, Activities and Accomplishments

1. Improve the overall socio-economic conditions

Type of Program	Name of Organization	2014-2015 Allocation	Description
Economic Development	Renaissance Entrepreneurship Center	\$100,000	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point and Visitacion Valley neighborhoods.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	Young Community Developers	\$65,000	Neighborhood Access Point and Young Adult WorkLink Services.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents See Housing section.

4. Improve public safety

No CDBG/ESG activity primarily served this goal in this neighborhood.

5. Improve the physical environment

No CDBG/ESG activity primarily served this goal in this neighborhood.

6. Provide adequate, efficient and properly located health and human services facilities

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	Community Youth Center-San Francisco (CYC-SF)	\$50,000	Culturally competent and linguistically appropriate services for primarily Asian residents in the Bayview.
Public Services	Mission Neighborhood Centers	\$50,000	Evening program and multi-services for transitional age youth.
Public Services	Providence Foundation	\$45,000	Shelter beds and services for homeless persons.
Public Services	YMCA of San Francisco (Bayview)	\$50,000	Case management for transitional age youth.
Public Services	YMCA of San Francisco (Bayview)	\$245,000	Service connection and community building primarily for Hunters View public housing residents.
Public Services	YMCA of San Francisco (Bayview) United Council of Human Services	\$50,000	Day shelter for homeless individuals.

2010-2014 Five-Year Goals for Bayview Hunters Point:

- Stimulate development for one grocery store to open

In FY 2013-2014, OEWD convened supermarket operators to discuss incentives for them to locate in the Bayview. In 2014, Howard Ngo, owner and operator of Duc Loi Market in the Mission, expressed interest in opening a second location in the City. OEWD met with Duc Loi several times, and helped to facilitate purchase negotiations between

Duc Loi and the property owner of the former Fresh and Easy Space at 5800 Third Street. OEWD has offered \$250,000 in SF Shines grant dollars to assist with the purchase of equipment for the grocery store, and through the SF SBDC, Duc Loi has been receiving business technical assistance in the securing of an SBA 504 Loan. The loan is anticipated to close in mid-September and soon after, official transfer of the property and the beginning of construction on the site. OEWD expects to have the grocery store that will cater to the community's needs, open in early to mid-2016.

- Strengthen service provision capacity – this includes increasing culturally competent programming in a diversifying neighborhood, and supporting the development of fiscally sustainable organizations that provide needed services

MOHCD added a third year of support to a service provider providing focused services to transitional age youth living in the Bayview, and offered a fifth year of support to a grantee focusing specifically on strategically serving the shifting ethnic and racial constituencies living in the neighborhood. MOHCD worked in partnership with the S.F. Controller's Office which oversaw a comprehensive capacity building project focusing on Bayview-based nonprofit service organizations, as well as with private philanthropy and City department on a Southeast Alignment coordination and information-sharing project.

- Encourage development of farmer's market

Several farmers' market companies have been approached to activate Mendell Plaza. Each one has declined to service the Bayview area, citing either over saturation of Farmer's Markets in San Francisco or poor sales potential in the area. The community has started a community market where local food producers (some who have been through CA Homemade Food Act Training) sell goods on a monthly basis.

- Revitalize Southeast One-Stop Career Link Center

As reported in the 2010-2011 CAPER, during the 2010-2011 program year, OEWD had discussions with multiple stakeholders and interested parties as to the revitalization of the Southeast One-Stop Career Link Center. Currently the five-floor facility is under study for how to best utilize the space. The One-Stop Career Link Center computer lab and other equipment (i.e. fax access, phone lines, workshop rooms) are located on the first floor and One-Stop staff are located on the second floor. The remaining three floors are being considered to house additional Bayview community based organizations and/or to be used as a major adult learning center. Final decisions on usage of the building should be made in program year 2012-2013.

For 2012-2013 the revitalization of the Southeast Career Link Center has started. The Southeast Career Link Center has become more vibrant in the first year under this revitalization in terms of usage. The Center consists of a partnership with another City department (Human Services Agency) and three CDBG-funded workforce service providers. Data on enrollment and placement outcomes will be available for next year's CAPER.

For 2013-2014, the Southeast Career Link Center is still in the process of revitalization. The Center has faced numerous delays including the facility oversight committee still approving co-tenants, delays in construction and unforeseen flooding. However, two CDBG-funded workforce providers were able to operate and serve clients through temporary housing located on the facility grounds. OEWD awarded \$300,000 to these two providers and they were able to serve 220 individuals and place into employment 107. An additional 37 individuals were placed into a certificate/degree based training to improve employment skills. As mentioned in the 2012-2013 update, a third provider will be co-locating at the Southeast Career Link Center in October 2014, which will allow more individuals to be served.

For 2014-2015, the Southeast Career Link Center is still in the process of revitalization. The Center continues to face numerous delays including the facility oversight committee still approving co-tenants, delays in construction and unforeseen flooding. Currently, the future of the building is not clear. Tenants have been told the building could be sold to developers, thus relocating the current tenants. OEWD is seeking information on the future plans of the building and will report out in next year's update. However, two CDBG-funded workforce providers were able to operate and serve clients through temporary housing located on the facility grounds. OEWD awarded \$300,000 to

these two providers and they were able to serve 170 individuals and place 86 into employment. An additional 32 individuals were placed into a certificate/degree based training to improve employment skills. As mentioned in the 2013-2014 update, the status of the third provider was to co-locate at the Southeast Career Link Center is currently unclear. As mentioned the future of the building is uncertain.

- Leverage improvements to Bayview Opera House in order to stimulate cultural and economic development programming of underutilized community facilities

MOHCD continues to work with the Arts Commission to leverage MOHCD and General Funds to maximize the improvements to the Opera House.

- Develop new mixed-income housing being developed at Hunters View

Commenced construction on the initial second phase of residential development and continued vertical construction planning for the remainder of the second phase of residential development and sale of market rate parcels in the first phase of residential development.

- Connect public housing residents to family supports and access to social services

Through a grant to a community-based organization, CDBG investments provided on-site community building and service connection activities to support residents through the HOPE SF revitalization process to maximize the economic and social benefit to the current public housing residents, while they remained in their community through reconstruction. The model was intensive, whole family, and integrated to address a range of service needs including children and youth needs, senior needs, workforce, health, education and safety through direct services provision and partnership with a network of community service providers. The scope of work also included community building events and activities. In 2014-2015 MOHCD created unique service plans tailored for the different needs of the various site, and focused on integrating family support services into the service delivery model.

- Support the Renaissance Bayview and Third Street Corridor Program's on-going efforts to provide technical assistance and access to capital

- Small Business Strengthening – BizFitSF Program

- 75 surveys were conducted of businesses along the Third Street and Leland Avenue corridors. Businesses continue to express interest in participating in the City's BizFitSF program. The Biz Fit SF is a small business strengthening program. Under the Biz Fit SF OEWD and partners work with a limited number of businesses in targeted Invest In Neighborhoods (IIN) corridors such as Third Street in the Bayview. The goal of the program is to strengthen commercial corridors by providing concentrated and tailored technical assistance to address individual needs of existing businesses and ensure that they are healthy and can grow in the context of the neighborhood landscape. Businesses that participate in the program may benefit from increased sales, local job creation, improved sustainability of the business and access to grant funding to implement their customized development plan.

Chinatown Goals, Activities and Accomplishments

1. Expand markets for local entrepreneurs and stimulate job development for local residents

No CDBG/ESG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

No CDBG/ESG activity primarily served this goal in this neighborhood.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

See Housing section.

4. Improve public safety

No CDBG/ESG activity primarily served this goal in this neighborhood.

5. Enhance the physical and aesthetic conditions of Chinatown

No CDBG/ESG activity primarily served this goal in this neighborhood.

6. Provide accessible, multi-lingual and affordable human services

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	Chinatown Community Development Center	\$50,000	Tenant counseling for primarily monolingual Chinese households.
Public Services (ESG)	Gum Moon Residence Hall	\$55,000	Transitional housing program for primarily Asian immigrant women who are victims of domestic violence

2010-2014 Five-Year Goals for Chinatown:

- Reduce language barriers to accessing social services and affordable housing

In 2010-2011, OEWD awarded \$300,000 to five grantees to provide ESL/VESL services. Through this investment, 405 individuals received services. Many were able to increase their ESL level by at least 2 steps, with the vast majority reaching ESL level 4, which is considered a level efficient enough for entry-level employment. Feedback from staff of awarded grantees and client interviews indicated many who received ESL/VESL services were in a better position to access other social services.

For 2011-2012, OEWD renewed funding for the five grantees providing ESL/VESL services in the amount of \$325,000. This funding allowed for an additional 323 persons to be served. Out of the 323 enrolled for services, 60% (193) were able to increase their ESL levels by 2 steps. Additionally, 117 people were placed into employment and 59 were placed into educational trainings for skill upgrades.

For 2012-2013, OEWD renewed funding for 3 grantees in the amount of \$225,000. 197 jobseekers were served under this funding with 122 being placed into employment and training. 170 people were able to increase their ESL by 1 level and 89 increased by 2 levels.

In 2013-2014, grantees in Chinatown continued to offer ESL, job training, and placement services to job seekers under the new RFP 113. Three grantees administering five programs brought sector-specific training for healthcare and hospitality as well as job search services in Neighborhood Access Points to the area. Within the HealthCare Academy, 32 people were enrolled, and 27 were placed in unsubsidized employment. Under the Hospitality Initiative, 108 job seekers were enrolled, and 113 were placed in unsubsidized employment. Finally, under the Access Points, 345 people were enrolled, and 228 were placed in unsubsidized employment.

For 2014-2015, grantees in Chinatown continued to offer ESL, job training in healthcare and hospitality, and placement services to job seekers. Three grantees administering five programs brought sector-specific training for healthcare and hospitality as well as job search services in Neighborhood Access Points to the area. Within the HealthCare Academy, 29 people were enrolled, and 21 were placed in unsubsidized employment. Under the Hospitality Initiative, 170 job seekers were enrolled, and 138 were placed in unsubsidized employment. Finally, under the Access Points, 384 people were enrolled, and 213 were placed in unsubsidized employment.

In addition, CDBG funds supported programming to provide tenant counseling, transitional age youth services, eviction prevention services to seniors, domestic violence services, and community center services to limited-English speaking Chinatown residents.

- Support commercially viable commercial corridor with diverse businesses

OEWD is working closely with many community-based organizations (CBOs) in Chinatown that provide economic development services to small businesses located in the commercial corridors. Through the economic development program, a number of technical assistance providers provide assistance to Chinatown businesses. For example, Northeast Community Federal Credit Union is providing businesses ADA compliance and assistance. Chinese Newcomers Service Center has piloted a Stockton Street Sweep campaign to help businesses along corridors under construction keep clean. Chinatown Community Development Center launched a Shop Chinatown campaign to help existing businesses better market themselves.

- Improve and activate Chinatown alleyways, by programming cultural activities and providing microenterprise opportunities

Invest in Neighborhoods continues to work with Chinese Newcomers Service Center and re-launched the Keep Chinatown Clean campaign to clean sidewalks, train and employ local Chinatown residents, and provide resources to Chinatown merchants impacted by the ongoing construction projects in the neighborhood.

OEWD has partnered with the Chinese Culture Foundation to produce Dancing on Waverly two years in a row. It's a 4 hour family dancing event on Waverly. Over 500 people participated in line dancing and other activities. Many merchants have expressed that their revenue grew the day of the event.

- Support on-site business technical assistance services and coordinate efforts with City College to provide programs for business development

Support from the economic development program has enabled the Small Business Development Center to hire and retain a multilingual small business consultant who provides technical assistance to monolingual Cantonese- and Mandarin-speaking small business owners and entrepreneurs. The consultant also has conducted significant outreach with local merchants and community organizations, which has positioned City College to be a high capacity provider of small business services.

Invest in Neighborhoods is also partnering with Northeast Community Federal Credit Union to identify small businesses along Stockton and Powell/Broadway to apply for mini-façade makeovers.

Partnering with Chinatown Community Development Center, Invest in Neighborhoods launched a Shop Chinatown 888 Campaign where local retail merchants received technical assistance to grow their businesses.

1. Americans with Disabilities Act (ADA) Certified Access Specialist (CASP) Survey Program

OEWD launched the ADA Small Business CASp Assessment Program in November 2012, a pilot program aimed at District 1 (Richmond), District 4 (Sunset), Excelsior and Chinatown businesses. The program provides ADA assessments and, on a competitive basis, awards grant funding for remediation. OEWD conducted a 2-hour presentation in Chinatown on ADA compliance where over 60 merchants attended. To date, OEWD approved the assessments for 95 businesses in Chinatown. Community based organization Northeast Community Federal Credit Union (NCFCU) is our partner for the outreach and business technical assistance. Self Help for the Elderly is partnering on the program and has completed four projects in Chinatown helping the small businesses make improvements to remove ADA barriers.

2. Business Technical Assistance/Marketing and Promotions

OEWD is working with CBOs to provide business technical assistance in Chinatown. Services include multi-week seminars and workshops on how to start and manage small businesses, and one-on-one and on-site consultations from ADA compliance and marketing to specialized restaurant consultation and financial assistance. The CBOs that will provide the services are

- Northeast Community Federal Credit Union to provide technical assistance citywide and for ADA program

- Chinatown Community Development Center (CCDC) to provide marketing assistance for Jackson Street businesses impacted by Chinese Hospital reconstruction project and Central Subway; and
- Jobs Squad staffer Francis Chan works with merchants in Chinatown to provide basic ADA education and workshop referrals.

3. Access to Capital

The City's **Emerging Business Loan Fund** program provided small businesses access to capital. The program is targeted at commercial corridor retail stores whose owners do not have the time and/or documentation to apply for a bank loan. The program offers merchants quicker access to capital. Some of the program attributes include a shorter turn-around from application to loan funding, no loan committee presentation, and require documentation of revenue. Loan sizes range from \$50,000 to \$250,000. Three businesses in Chinatown received EBLF loans totaling \$250,000.

4. Storefront SF in Chinatown

OEWD deployed its vacancy initiative, **Storefront SF**, in Chinatown. OEWD staff is working with community partners to ensure that all retail spaces in Chinatown available for occupancy are posted at www.storefrontsf.com, the City's free resource for searching for and advertising retail spaces. The Small Business Assistance Center, commercial real estate brokers, and many of the City's nonprofit partners use Storefront SF to connect entrepreneurs with available spaces and fill vacancies. Currently 14 Chinatown properties are listed.

Mission District Goals, Activities and Accomplishments

1. Improve the overall socio-economic conditions in the Mission
No CDBG/ESG activity primarily served this goal in this neighborhood.
2. Generate employment opportunities and support job development, training and placement for neighborhood residents
No CDBG/ESG activity primarily served this goal in this neighborhood.
3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents
See Housing section.
4. Improve the Mission's overall levels of safety
No CDBG/ESG activity primarily served this goal in this neighborhood.
5. Improve the physical environment
No CDBG/ESG activity primarily served this goal in this neighborhood.
6. Improve the quality and expand existing health and human services to local residents

Type of Program	Name of Organization	2014-2015 Allocation	Description
Capital Project	Brava For Women in the Arts	\$35,275	Tenant improvements to interior programming and office space at a multipurpose facility
Capital Project	Community Awareness & Treatment Services	\$41,680	Construction of an accessibility ramp at a facility serving homeless seniors with mobility impairments.
Capital Project	Mission Neighborhood Centers	\$100,000	Construction of Limited Use Limited Application (LULA) elevator and electrical upgrades to facility serving youth and families.
Public Services (ESG)	Dolores Street Community Services	\$35,000	Shelter beds and case management services primarily for homeless men

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	La Raza Centro Legal	\$50,000	Legal services for immigrants
Public Services	Mission Neighborhood Centers	\$50,000	Evening program and multi-services for transitional age youth.
Public Services	Mission Neighborhood Health Center	\$39,000	Leadership development for homeless individuals at a drop-in day shelter program.

2010-2014 Five-Year Goals for the Mission:

- Support commercial district revitalization

During the 2014-2015 program year, OEWD continued to work with the 24th Street commercial corridor in the Mission District as part of the Invest in Neighborhoods initiative. The program corridor manager provided technical assistance to merchants and enables merchants and residents to work together to undertake neighborhood improvement projects. In early 2014 under the Mayor's Invest in Neighborhoods initiative, the City and the community worked together to establish Lower 24th Street in the Mission as a Latino Cultural District to preserve the culture. Customized interventions within this area have included business strengthening, lease review and negotiation and small business grants to improve their business and to comply with the American's with Disabilities Act (ADA).

- Develop retail incubation program

No new incubation programs were launched in fiscal year 2014-2015.

- Support coordination of services at new community hub

MOHCD provided ongoing program support for the grantee owner of a newly developed multi-services building located in the Mission.

- Coordinate with other city departments that support youth and seniors to address identified needs

MOHCD continues to work with the Department of Children, Youth and Their Families and the Department of Aging and Adult Services to coordinate citywide services in the Mission.

South of Market Goals, Activities and Accomplishments

1. Revitalize the neighborhood's economic activities

No CDBG/ESG activity primarily served this goal in this neighborhood.

2. Generate employment opportunities and support job development, training and placement for neighborhood residents

No CDBG/ESG activity primarily served this goal in this neighborhood.

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents

See Housing section.

4. Improve public safety

No CDBG/ESG activity primarily served this goal in this neighborhood.

5. Improve the physical environment

No CDBG/ESG activity primarily served this goal in this neighborhood.

6. Provide needed health and human services to local residents

Type of Program	Name of Organization	2014-2015 Allocation	Description
Capital Project	Nihonmachi Legal Outreach	\$41,000	Renovate the HVAC system in a facility offering legal services
Public Services	Community Awareness & Treatment Services	\$50,000	Shelter beds and services for homeless women
Public Services (ESG)	Episcopal Community Services of SF	\$65,000	Shelter beds for homeless men and women
Public Services (ESG)	Friendship House Association of American Indians	\$42,000	Life skills and case management primarily for Native American adults
Public Services	The Arc of San Francisco	\$50,000	Eviction prevention and housing counseling services for adults with developmental disabilities

2010-2014 Five-Year Goals for South of Market:

- Increase coordination of services between community based organizations

Through partnership with the South of Market Stabilization Fund, the Fund continued to support a community-based organization to coordinate and focus community benefits offered through the development of new residential units in the South of Market area, focusing on bringing together groups that offer support to residents around workforce, housing and other social supports.

- Support eviction prevention efforts

Through partnership with the South of Market Stabilization Fund, the City funded a community based organization to provide tenant counseling to South of Market residents.

- Support financial education and asset building programs

No CDBG/ESG activity primarily served this goal in this neighborhood.

- Support community-serving businesses by providing incentives to hire residents and improving access to services/affordable business space

Through partnership with the South of Market Stabilization Fund, the City funded a community based organization to create a connection between small businesses and CBOs to place residents into jobs.

- Support Six on Sixth Commercial Revitalization – small business development and facade improvement plan

OEWD continued its support of Urban Solutions, an organization that focuses efforts on revitalizing Sixth Street and the South of Market neighborhood. Urban Solutions, which used to receive significant funding from the San Francisco Redevelopment Agency, provides technical assistance and business attraction services and assists the City with packaging our SF Shines program. In 2015 Urban Solutions facilitated multiple new leases on Sixth Street, including Montesacro Restaurant at Stevenson.

Tenderloin Goals, Activities and Accomplishments

1. Economic revitalization of the neighborhood

Type of Program	Name of Organization	2014-2015 Allocation	Description
Economic Development	North of Market Neighborhood Improvement	\$55,000	Business technical assistance for businesses in the Central Market and the Tenderloin.

	Corp.		
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2. Preserve, expand and improve housing that is affordable to low- and moderate-income residents
See Housing section.

3. Improve public safety
No CDBG/ESG activity primarily served this goal in this neighborhood.

4. Improve the physical environment
No CDBG/ESG activity primarily served this goal in this neighborhood.

5. Provide needed health and human services to local residents

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	Central City Hospitality House	\$65,000	Shelter beds for homeless men
Public Services	Central City Hospitality House	\$100,000	Neighborhood Access Point
Public Services (ESG)	AIDS Housing Alliance	\$150,000	Homeless and eviction prevention services primarily for persons with HIV/AIDS
Public Services (ESG)	Compass Family Services	\$87,000	Shelter beds and services for families
Public Services (ESG)	Friendship House Association of American Indians	\$42,000	Life skills and case management primarily for Native American adults
Public Services (ESG)	Hamilton Family Center, Inc.	\$50,000	Shelter beds and case management services primarily for families

2010-2014 Five-Year Goals for the Tenderloin:

- Support homeless prevention efforts and efforts to move homeless individuals into more stable housing
See Section IV – Addressing the Needs of Homeless Persons.

- Increase coordination of Tenderloin social service organizations
MOHCD worked with a collaborative of Tenderloin service providers targeting the Southeast Asian and Vietnamese-speaking residents, focusing on capacity building efforts and infrastructure building. MOHCD also worked to ensure cross-referrals and collaboration between organizations offering tenant-based rental assistance to Tenderloin residents. MOHCD also funded a grant to bring together service providers serving homeless children living in the Tenderloin.

- Utilization of various resources to stimulate development in Tenderloin and Mid-Market areas
In May we rolled out the Central Market/Tenderloin Strategy, an interagency, public-private effort that builds on the Central Market Economic Strategy launched by Mayor Lee in late 2011. This new document is the result of ongoing community engagement since 2012 and the culmination of a year-long process undertaken by City agencies and private stakeholders to create a roadmap for shared prosperity in the heart of San Francisco. The Strategy has elicited very positive public feedback since the launch. We have a window of opportunity to solidify the internal support needed for the Strategy’s implementation, and we request your assistance in convening a Department Head meeting to this end.

A primary component of the Strategy is the selection of nine “Action Zones” along Central Market, Sixth Street and in the Tenderloin paired with a designation of “game-changers” for each zone aimed at creating visible

improvements in the next 2 years. The Strategy also includes a set of accompanying neighborhood-wide objectives, interventions that are intended to support the “game-changers” and ultimately build a healthy and inclusive neighborhood that supports longtime residents, small business owners, nonprofit and arts organizations as the transformation of Central Market proceeds.

The neighborhood continues to experience gains in the area of new construction, new tech leases, new small businesses, and new arts organization leases. At the same time of this economic growth, there continues to be a substantial percentage of housing in the area that is permanently affordable: 25% as compared to 4% of the housing stock citywide. Additionally, although no-fault evictions have increased more than twofold in the city since 2011, in the Central Market/Tenderloin area they have not increased at all.

- Continue to recruit art and cultural entities as a means to stimulate retail growth and create workforce development in the community

In the past year, we saw the opening of the Strand Theater, the Tenderloin Museum, Women’s Audio Mission, and PianoFight. We are close to seeing the opening of Counterpulse as well as Root Division. In all, we have helped create 15 new arts venues with long-term tenures, 9 of which are organizations that lost space in this neighborhood or elsewhere. We have also provided financial assistance to help 3 existing arts venues in the neighborhood stay and grow.

Visitacion Valley Goals, Activities and Accomplishments

1. Revitalize the business corridor to create an environment that encourages new businesses to locate in Visitacion Valley and provides expanded goods and services for residents

Type of Program	Name of Organization	2014-2015 Allocation	Description
Economic Development	Renaissance Entrepreneurship Center	\$100,000	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point and Visitacion Valley neighborhoods.

2. Improve the delivery of education and training services through a collaboration among public agencies, community based agencies, and families

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	Young Community Developers	\$65,000	Neighborhood Access Point and Young Adult WorkLink Services

3. Preserve, expand and improve housing that is affordable to low- and moderate-income residents
See Housing section.

4. Provide needed health and human services to local residents

Type of Program	Name of Organization	2014-2015 Allocation	Description
Capital Project	Wu Yee Children's Services	\$50,000	Rehabilitation of a HVAC system in a facility that provides child development and family support services
Public Services	APA Family Support Services/Samoan Community Development Center	\$40,000	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector.
Public Services	APA Family Support Services/YMCA of San	\$45,000	Service connection for Sunnysdale public housing residents, including referral, case management and

Type of Program	Name of Organization	2014-2015 Allocation	Description
	Francisco (Bayview)		family advocacy.
Public Services	Asian Pacific American Community Center	\$57,000	Multi-services, including information and referrals, primarily for low-income Asian immigrants in Visitacion Valley and Bayview.
Public Services	Community Youth Center-San Francisco (CYC-SF)	\$50,000	Culturally competent and linguistically appropriate services for primarily Asian residents in the Bayview.
Public Services	Mercy Housing California	\$65,000	Outreach, referrals and wrap-around support primarily for Sunnydale public housing residents.
Public Services	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	\$50,000	Case management and multi-services primarily for transitional age youth living in Sunnydale.
Public Services	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	\$50,000	Community building primarily for Sunnydale public housing residents.

5. Enhance the physical and aesthetic conditions of Visitacion Valley
No CDBG/ESG activity primarily served this goal in this neighborhood.

6. Improve public safety
No CDBG/ESG activity primarily served this goal in this neighborhood.

2010-2014 Five-Year Goals for Visitacion Valley:

- Support retail development along Leland Avenue corridor
Invest in Neighborhoods launched in Visitacion Valley and some of the customized interventions will include the Business Strengthening Program, lease review and negotiation, and business attraction.

- Provide intensive capacity building to community based organizations, including ability to serve increasingly diverse population
MOHCD convened Visitacion Valley-based service providers to share information and coordinate programming to serve Sunnydale residents.

- Develop One-Stop Satellite
The Visitacion Valley One Stop satellite office was opened to the public in October 2009. Strategically located at 73 Leland Avenue, the hours of operations are from 9am to 5pm Monday-Friday. This satellite will allow community residents to access job search assistance via workshops, computer access, internet, fax and copying access, referrals to trainings, case management services and other workforce services, such as employer hiring events and information sessions. The center has a staff of five, with volunteers assisting with reception, and answering phones.

In 2011-2012, the Visitacion Valley One Stop satellite has blossomed. It has become a highly used employment center in Visitacion Valley. The One Stop is negotiating on moving to an even larger space located at 50 Raymond Street in Visitacion Valley. It also negotiating to become a full-fledged One Stop Center, meaning that more individualized case management services is available as well as more funding for jobseekers wanting training. It also will increase staffing at the Center. Updates on these possible moves will be available for next year's CAPER update. For 2011-2012, the Visitacion Valley One Stop placed 156 jobseekers.

For 2012-2013, continues to thrive. OEWD and provider changed plans to move to 50 Raymond as indicated in last year's submission. Current plans have the Vis Valley One Stop to move 1099 Sunnydale in mid-2013. This will put

the Center in more accessible location for the neighborhood. Performance continues to be strong. For 2012-2013, Visitacion Valley placed 123 jobseekers into employment or certificate attainment training.

On the first day of the 2014-2015 program year, the Visitacion Valley Neighborhood Access Point opened its doors at 1099 Sunnydale, bringing the services to a centralized and accessible location within the neighborhood. In 2014-2015, the Access Point enrolled 138 job seekers into programming, and placed 109 people into unsubsidized employment.

For 2014-2015 program year, the Visitacion Valley Neighborhood Access Point continues to thrive. The facility (located at 1099 Sunnydale) is new, appealing and vibrant with activity. The location at 1099 Sunnydale has increased the diversity of jobseekers as the Access Point is seeing more Asian and Pacific Islanders. For program year 2014-15, the Visitacion Valley NAP served 229 jobseekers and placed 159 into employment.

- Develop new mixed-income housing being developed at Sunnydale

Continued land use entitlements and environmental review and completed a HUD Choice Neighborhood Initiative planning grant for the Sunnydale public housing revitalization.

- Connect public housing residents to family supports and access to social services

See below.

- Engage public housing residents in community building processes working towards sustainability and safety

For the three goals listed above, MOHCD has invested in Mercy Housing, TURF, and the Bayview YMCA to develop service connection and community building to the residents of the Sunnydale public housing complex. Expanded outreach and case management are also a priority for these providers. These three organizations are also closely working with the Visitacion Valley Strong Families center to leverage family support services. MOHCD has also ensured that other service partnerships exist with the Samoan Community Development Center, ROCK (Real Options for City Kids), Boys and Girls Club, SECRN (Southeast Crisis Response Network), and the Visitacion Valley One-Stop (FACESSF).

- Improve access to public park at Sunnydale

HOPE SF's site plan for Sunnydale improves access by the creation of a linear park that goes to Hertz Playground, increasing safety and pedestrian access. The linear park, a large orchard/garden/green space and smaller parks throughout the new development will total 6.5 acres of public open space. There will be additional open space included as a connection point. Construction is anticipated to start on the first sub-phase in 2017.

- Develop new community resources—convert the old Schlage Lock office building to a civic use and bring new programming to fit the needs of the local population

The development of the Schlage Lock office building continues to move forward with the private developer working with the City's Planning Department, incorporating input from both the community and the relevant City departments.

NRSA-Wide Activities

Many programs did not focus primarily on any one NRSA neighborhood, but primarily served residents of multiple NRSA neighborhoods. These activities are listed below.

Type of Program	Name of Organization	2014-2015 Allocation	Description
Economic Development	Mission Asset Fund	\$50,000	Access to capital services, primarily targeting low-income micro-entrepreneurs.

Type of Program	Name of Organization	2014-2015 Allocation	Description
Economic Development	South of Market Foundation dba Urban Solutions	\$170,000	Business attraction, retention, expansion and relocation services in the Tenderloin, Central Market neighborhood (area bordered by Geary, Mason, Van Ness and Mission)
Public Services	AIDS Legal Referral Panel of the SF Bay Area	\$82,000	Legal services for low-income residents, primarily those with HIV and/or AIDS.
Public Services	Asian Americans Advancing Justice-Asian Law Caucus	\$52,000	Legal services for low-income residents, primarily recent immigrants.
Public Services	Bay Area Legal Aid	\$105,000	Legal assistance and representation for residents of subsidized housing.
Public Services	Causa Justa:: Just Cause	\$38,000	Eviction prevention and housing counseling services
Public Services	Central American Resource Center (CARECEN)	\$40,000	Media production training
Public Services	Central American Resource Center (CARECEN)	\$80,000	Legal services for immigrants
Public Services	Community Housing Partnership	\$75,000	Vocational skills training in the hospitality sector.
Public Services	Compass Family Services	\$50,000	Neighborhood Access Point.
Public Services	Dolores Street Community Services	\$44,000	Legal services for immigrants
Public Services	Episcopal Community Services of SF	\$100,000	Vocational skills training in the hospitality sector.
Public Services	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	\$50,000	Academic support and college credits in Ethnic Studies for high school students.
Public Services	Goodwill Industries of San Francisco, San Mateo & Marin Counties	\$125,000	Criminal justice and re-entry services in support of the One Stop system.
Public Services	In-Home Supportive Services Consortium of San Francisco, Inc.	\$75,000	Vocational skills training in the health care sector.
Public Services	La Raza Community Resource Center	\$80,000	Legal services for immigrants
Public Services	Mission Economic Development Agency	\$100,000	Neighborhood Access Point
Public Services	Mission Hiring Hall	\$100,000	Vocational skills training in the hospitality sector.
Public Services	Northeast Community Federal Credit Union	\$50,000	Financial services, including credit building and repair counseling, primarily for the un-banked population.
Public Services	San Francisco Community Land Trust	\$36,000	Education and technical assistance for residents and Boards of existing co-ops.
Public Services	San Francisco Conservation Corps	\$50,000	Academic support for transitional age youth.

Type of Program	Name of Organization	2014-2015 Allocation	Description
Public Services	Self-Help for the Elderly	\$50,000	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters.
Public Services	Sunset District Comm. Develop. Corp.	\$50,000	Intensive case management for youth at risk or involved with the juvenile justice system.
Public Services	Swords to Plowshares Veterans Rights Organization	\$81,000	Legal counseling and representation for veterans.
Public Services	Tenderloin Housing Clinic, Inc.	\$87,500	Legal counseling and representation for tenants threatened with eviction.
Public Services	United Playaz	\$55,000	Case management for transitional age youth.
Public Services (ESG)	Bar Association of SF Justice & Diversity Center	\$90,000	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless
Public Services (ESG)	Catholic Charities CYO	\$180,860	Tenant based rental assistance
Public Services (ESG)	Eviction Defense Collaborative, Inc.	\$60,000	Counseling and emergency legal assistance for tenants threatened with eviction

Summary of Persons Assisted and Projects Completed in NRSAs

Another way to analyze services to the NRSAs is to look at the total number of individuals that were served and determine the number that lived in the NRSAs. In program year 2014-2015, a total of 19,339 individuals received direct services through CDBG- and ESG-funded programs. Of this total number, 10,139 were persons living in NRSAs, or 52% of all persons receiving CDBG- and ESG-funded direct services.

Of the eight capital projects funded in 2014-2015, five are located in NRSAs.

	Bayview/Hunter's Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Total: All NRSAs	Total: All Non-NRSA Neighborhoods	TOTAL: ALL NEIGHBORHOODS
<u># of Persons Assisted with Direct Services:</u>									
Economic Development	92	46	276	96	62	75	647	997	1,644
Public Services	1,308	901	1,582	1,076	1,144	1,599	7,610	7,423	15,033
CDBG Total	1,400	947	1,858	1,172	1,206	1,674	8,257	8,420	16,677
ESG Total	179	83	216	276	1,050	78	1,882	780	2,662
Total # of Persons Served	1,579	1,030	2,074	1,448	2,256	1,752	10,139	9,200	19,339
# of Capital Projects Funded:	0	0	3	1	0	1	5	3	8

G. Housing Assessment

Progress Toward Meeting Annual and 5-Year Numeric Goals in the Consolidated Plan

San Francisco has made good progress toward its affordable housing goal of ensuring “San Francisco residents of all income levels have safe, healthy and affordable housing” by supporting the development of affordable rental housing for households earning less than 60% of area median income. Specifically San Francisco funded predevelopment and permanent financing for new construction of housing for low-income families, seniors and transition age youth. San Francisco is also creatively using existing non-residential buildings and adaptively reusing these structures into housing for persons with special needs such as seniors and the homeless. In 2014-2015 San Francisco completed the construction of 386 units of housing for homeless families, seniors and individuals, and rehabilitation of 25 units for extremely low-income households. With the passage of the Housing Trust Fund by San Francisco voters in November 2012, San Francisco will be able to continue its affordable housing efforts for the next 30 years.

In conjunction with developing housing for these special needs populations, San Francisco is implementing its Local Operating Subsidy Program, which provides operating subsidies to projects that serve the homeless using San Francisco’s general funds. This program is considered a model in the State and exemplifies how San Francisco is committed to serving its most needy residents.

San Francisco continued to work on its HOPE SF Initiative securing and completing unprecedented two Choice Neighborhood Initiative (CNI) planning grants from HUD to continue planning and predevelopment work at Potrero Hill and Sunnyside public housing sites. San Francisco also commenced construction on part of the second phase of new housing at Hunters View and started construction of the first two phases of CNI Implementation project, Alice Griffith public housing revitalization. Construction of the initial second phase of Hunters View and first phase of Alice Griffith will continue in 2015-2016 and predevelopment for the remainder of the second phase of Hunters View and second and third phases of Alice Griffith will commence in 2015-2016.

San Francisco has also initiated an ambitious undertaking to rehabilitate and convert 3,561 units of existing public housing to ownership and management by nonprofit or for-profit entities under HUD’s Rental Assistance Demonstration (RAD) program during a 3-year period. In 2014-2015 predevelopment work on 1,495 units in the first phase of the RAD conversion commenced and rehabilitation of those units will begin in 2015-2016. Predevelopment work also commenced for 2,066 units in Phase 2 in anticipation of starting rehabilitation of those units in 2016-2017.

San Francisco also strives to preserve and extend the useful life of its affordable housing stock by funding predevelopment of local non-profit affordable housing developers’ multi-unit rehabilitation projects.

Barriers to Meeting the Goals

The primary barrier San Francisco countered to meeting its housing goals in 2014-2015 was diminishing federal and state housing resources with California still feeling the effects of the California legislature and governor’s actions to eliminate redevelopment agencies across the state. The San Francisco Redevelopment Agency’s successor, the Office of Community Investment and Infrastructure, can only continue the former Redevelopment Agency’s affordable housing activities in limited areas of San Francisco, specifically Hunters Point Shipyard/Candlestick Point, Mission Bay and Transbay. OCII must continue those activities with fewer financial and staff resources.

2014-2015 Funds Available

CDBG FUNDS FOR HOUSING: As in past years, a portion of the City’s overall CDBG grant for 2014-2015 was set aside for housing development.

HOME FUNDS: \$5,378,931 in HOME Program funds was available for housing development in 2014-2015. These funds were used for housing development activities.

Nearly all of San Francisco's affordable housing development efforts in recent years have been carried out in collaboration with local community-based, non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations require that a minimum of 15% of the City's HOME allocation be reserved for housing developed, sponsored or owned by CHDOs. MOH has met the 15% set aside requirement by committing \$70,864,835 of its allocation from 1992 through 2014 for use by CHDOs.

HOME regulations also require that localities provide a 25% match for HOME project expenditures. The City met its HOME Match amount by committing \$2,074,104 in FY2014-2015.

Anticipated vs. Actual CDBG, HOME and HOPWA Funds Made Available for Affordable Housing Development in 2014-2015

Source	Proposed Housing Uses in FY14-15 Action Plan	Housing Expenditures in FY14-15
HOME	\$4,244,293	\$5,378,931
HOME Program Income (includes ADDI)	\$30,000	\$3,473,359
CDBG	\$4,832,206	\$4,553,083
CDBG Program Income	\$2,574,746	\$1,239
HOPWA (Capital)	\$466,088	\$95,496
HOPWA (Services, Operating and Rent Subsidies)	\$8,423,701	\$8,219,655
TOTAL	\$20,571,034	\$21,721,763

Relocation and Replacement Activities in 2014-2015

As part of its ongoing enforcement of program requirements, the Mayor's Office of Housing and Community Development requires the submittal of and adherence to relocation plans by project sponsors carrying out demolition or rehabilitation of occupied buildings. All projects assisted with federal funds are required to comply with the requirements of the Uniform Relocation Act, and all projects must apply with state and local law governing relocation.

The following projects carried out the following activities related to relocation during 2014-2015:

<i>Project</i>	<i>Description of Relocation Activities</i>
None	We did not have any relocation activities in 2014-2015

During the 2014-2015 program year, no one-for-one replacement of housing was required for CDBG or HOME funded projects.

Implementation of Accessibility Guidelines

In addition to increasing the supply of accessible housing, the Mayor's Office of Housing and Community Development works to ensure that property management practices in housing financed by the City fully comply with their obligations under the Fair Housing Amendments Act and other disability rights laws. The specific recommendations include development of written guidelines for ensuring accessibility and reasonable accommodations, establishment of clear and accessible communications with tenants about accessibility and accommodation request procedures, and provision for affirmative marketing of accessible and affordable housing to people with disabilities.

To address accessibility issues, MOHCD does the following:

- Ensure that housing providers receiving City funding provide the accessible feature or policy modification requested by an applicant or tenant that is required to accommodate a disability, unless it would cause a fundamental alteration to the nature or the program or undue financial and administration burden to the housing provider through the MOHCD's annual monitoring process.
- Require housing providers to establish a policy that when an accessible unit becomes vacant to offer that unit first to current occupants of the project requiring an accessible unit and second to a qualified applicant on the waiting list requiring an accessible unit before offering the unit to an individual without a disability.
- Require housing providers to include a lease provision that requires a non-disabled household occupying an accessible unit to move to an available, appropriately sized and non-accessible unit if a disabled household needing that size unit applies for housing or is on the waiting list.
- Ensure that marketing plans for City-funded housing projects include outreach to people with disabilities through disability community organizations and other relevant agencies.

Accessible and Adaptable Units in Projects Completed During 2014-2015

Project Name & Developer	New Construction/ Rehab	Units/ Beds	# of Accessible/ Adaptable Units
1180 4 th Street – Mercy Housing California	New Construction	150	150
Vera Haile Senior Community – Mercy Housing California	New Construction	90	90
Broadway Sansome Apartments – Chinatown Community Development Center	New Construction	75	75
1100 Ocean Apartments – Mercy Housing California and Bernal Heights Neighborhood Center	New Construction	71	71
Edward II – Community Housing Partnership	Rehabilitation	24	6
TOTAL		410	392

HOME Program Components

Status of HOME-assisted projects

Projects Completed

St. Anthony Foundation Senior Housing
121 Golden Gate Avenue
New construction of 90 units of senior housing
HOME Funding: \$4,722,382
Completed construction in November 2014

Broadway-Sansome
New construction of 75 units for very low income and formerly homeless families
HOME Funding: \$5,783,800
Completed construction in March 2015
Developed by CHDO – Chinatown Community Development Center

Projects Underway

Rosa Parks II
New construction of 98 units of senior housing
HOME Funding: \$8,622,123
Commenced construction in May 2014
Developed by CHDO – Tenderloin Neighborhood Development Corporation

1500 Page
Rehabilitation of existing property for 17 units of housing for developmentally disabled
HOME Funding: \$1,828,242
Secured construction financing, preparing to commence rehabilitation

Booker T Washington
New construction of 50 units for very low income households including transition age youth
Anticipated HOME Funding: \$8,134,000
Secured construction financing

Community Housing Development Organizations (CHDOs)

San Francisco had seven certified CHDOs during PY 2014– Chinatown Community Development Center, Community Housing Partnership, Glide Economic Development Corporation, Housing Services Affiliate of the Bernal Heights Neighborhood Center, Mission Housing Development Corporation, San Francisco Housing Development Corporation, and Tenderloin Neighborhood Development Corporation. Please see above for projects either completed or underway by these CHDOs during PY 2014.

HUD-40107, Annual Performance Report/HOME Program is included in the IDIS Attachment.

HUD-40107-A, HOME Match Report is included in the IDIS Attachment.

Private Sector Participation

San Francisco works solely with private sector developers under its HOME Program. Private nonprofit developers and some by private for-profit developers mostly undertake affordable housing development in San Francisco. Private non-profit developers commonly have the provision of affordable housing for low-income households as part of their core missions and therefore structure projects and their operations to maintain long-term affordability required under our HOME Program. Private non-profit developers completed all projects listed in the HOME Completion report.

Tenant Assistance/Relocation

MOHCD did not have any projects carry out relocation activities during 2014-2015. Had there been projects with tenant relocation, all relocation would have been done in conformance with the requirements of the Uniform Relocation Act and applicable state and local laws governing relocation.

<i>Project</i>	<i>Description of Relocation Activities</i>
None	

Program Income

San Francisco received \$203,763 in HOME program income this program year. It was received as a loan principal and interest payments.

Monitoring of Completed HOME Projects

HOME-funded projects inspected by MOHCD, FY2014-2015

MOHCD did not inspect any HOME-funded projects in 2014-2015 because all of its HOME-funded projects were inspected in 2013-2014 and did not require inspection under the latest HOME Final Rule.

MOHCD designates all units as HOME-assisted units in any project that receives HOME funding.

MOHCD requires the owner of each HOME-assisted project to submit a signed certification annually that includes the following statements:

The project has met affordability and other leasing provisions set forth in the funding agreement/s entered into with CCSF during the entire reporting period. As of the end date of the reporting period, _____ units (<i>supply exact number</i>) were occupied or held vacant and available for rental by low-income tenants meeting the income qualifications pursuant to the funding agreement/s entered into with CCSF.
The undersigned has obtained a tenant income certification and/or third party documentation to support that certification from each tenant household occupying a unit restricted to occupancy by income-qualified tenants. All income certifications are maintained onsite with respect to each qualified tenant who resides in a unit or resided therein during the immediately preceding business year.
The total charges for rent and a utility allowance to each income-qualified tenant in a restricted unit do not exceed the maximum rent specified in the funding agreement/s entered into with CCSF as adjusted by the most recent HUD income and rent figures, which have been taken from the figures that are supplied by MOHCD on its website.

H. Overall Status of HUD Funds

Across the CDBG, ESG, HOME, and HOPWA programs, San Francisco's practice is to obligate the entire portion of each year's entitlement prior to award. Each dollar is allocated to a specific activity as soon as funds are available in IDIS. In the housing development and rehabilitation areas, pools are utilized due to the unpredictable nature of housing development. San Francisco has a long development and rehab pipeline due to the complexity of gaining entitlements and funding for projects which often must combine a variety of funding sources. Utilization of the pool approach allows San Francisco to obligate funds to projects immediately upon award, but also maintain the flexibility to fund projects as they are ready to begin construction.

Also across all programs, funds are expended promptly. Due to the nature of housing development and rehabilitation, as well as CDBG capital improvement projects, funds may be obligated but unspent until construction expenditures have actually been incurred. Additionally, certain administrative costs are multi-year commitments, requiring an up-front obligation followed by several years of expenditure. For a summary of funds available for expenditure by grant program, please refer to the table on page 6.

IV. ADDRESSING THE NEEDS OF HOMELESS PERSONS

Prevention and Elimination of Homelessness

The City has created two primary documents to address homelessness among its residents. The first is the "San Francisco Plan to Abolish Chronic Homelessness," developed by the Ten Year Planning Council under the auspices of the Mayor. The Ten-Year Plan, created in 2004, identifies as the primary strategy for ending chronic homelessness the shifting of resources from shelter and transitional housing to the acquisition, production and operation of permanent supportive. The Plan specifically called out the need for the creation of an additional 3,000 supportive housing units or beds for the chronically homeless by the year 2010. In addition, the Plan's other recommendations included: a) supportive housing options be made available to chronically homeless persons with criminal records; b) chronically homeless inmates be identified prior to discharge and given an appropriate exit strategy; c) chronically homeless individuals be assessed at medical and psychiatric discharge instead of simply discharging to the streets; d) interventions be improved when patients are brought to psychiatric emergency services; e) veterans services be expanded so that the Veteran's Administration has more resources to provide for substance abuse and medical health needs for chronically homeless veterans.

In 1994, Mayor Gavin Newsom created the City's Ten Year Council with a mandate to create a ten year plan to target the 3,000 chronically homeless. Because the chronically homeless were considered to be the most in need, that population consumed the lion's share of dedicated resources. If their needs are met, the city will then redirect those savings to the remaining general homeless population. The plan's focus is the 3,000 individuals who are the most visible reminders of our failure to find solutions. This focus does not imply that the needs of the other 12,000 should be neglected, but rather, that the resulting efficiencies of such a targeted effort will result in more assistance for the general homeless population.

Permanent supportive housing has been proven to be the most effective and efficient way to take the chronically homeless off the streets. San Francisco has its own successful versions of permanent supportive housing, one of which, Direct Access to Housing, is regarded as a national "best practice."

Statistics show that the care of one chronically homeless person using Emergency Room services, and/or incarceration, cost San Francisco an average of \$61,000 each year. On the other hand, permanent supportive housing, including treatment and care, would cost \$16,000 a year. The \$16,000 in permanent supportive housing would *house* the person, as opposed to the \$61,000 in care and services that leaves the person living on the streets. Logic and compassion dictate that moving our 3,000 chronically homeless into permanent supportive housing would be cost effective, saving the taxpayers millions of dollars each year. Doing so would also provide the chronically homeless with their best opportunity to break the cycle of homelessness that controls their lives.

Permanent Supportive Housing

The recommended goal of the Ten Year Council is a simple one: create 3,000 units of new permanent supportive housing designed to accommodate the chronically homeless. The "Housing First" model is a radical departure from the Continuum model in use for almost two decades in San Francisco. Under the Continuum model, homeless individuals try to find space in a shelter. The next step is often transitional housing before eventual placement in permanent housing. The goal has been to stabilize the individual with a variety of services *before* permanent housing placement.

The "Housing First" model emphasizes immediate placement of the individual in permanent supportive housing, and then provides the services, on site, necessary to stabilize the individual and keep them housed. This model has been endorsed by the Federal U.S. Interagency Council on Homelessness (USICH), the National Alliance to End Homelessness (NAEH), and by most other cities that have already written their Ten Year Plans.

The 2004 Ten Year Plan to End Chronic Homelessness called for the creation of 3,000 total new units of permanent supportive housing, half to be master leased by the City, and the other half to be owned and operated by non-profit

agencies with long term regulatory agreements, over a ten year period. As described in the City's 10 Year Plan Anniversary Report issued in June, 2014, the City plans to continue the 10 Year Plan's strategies, and will also focus on other areas such as:

- Conservatorship reform;
- Continuing to make access to shelters easier;
- Targeting new housing opportunities for long-term shelter residents;
- Evaluating current supportive housing programs to inform policy and make program changes as needed;
- Continuing efforts to reform the Housing Authority to ensure that it is a viable resource for our homeless residents;
- Maximizing opportunities under current law and advocating for statutory changes where needed to support the fight to end homelessness;
- Expanding the Homeless Outreach Team;
- Implementing a new Nurse Care Management Program;
- Continuing to improve clinic facilities where homeless persons receive health services;
- Providing dental services for homeless persons;
- Co-locating services;
- Implementing recommendations of the CARE Task Force;
- Providing access to a primary care medical home;
- Increasing support for homeless families; and
- Developing a maternal, child and adolescent health Five Year Local Action Plan.

As of July 1, 2015, approximately 2,988 of these 3,000 units have been brought online and are occupied. An additional 425 units will be brought on line by 2020, exceeding the original 3,000 unit goal.

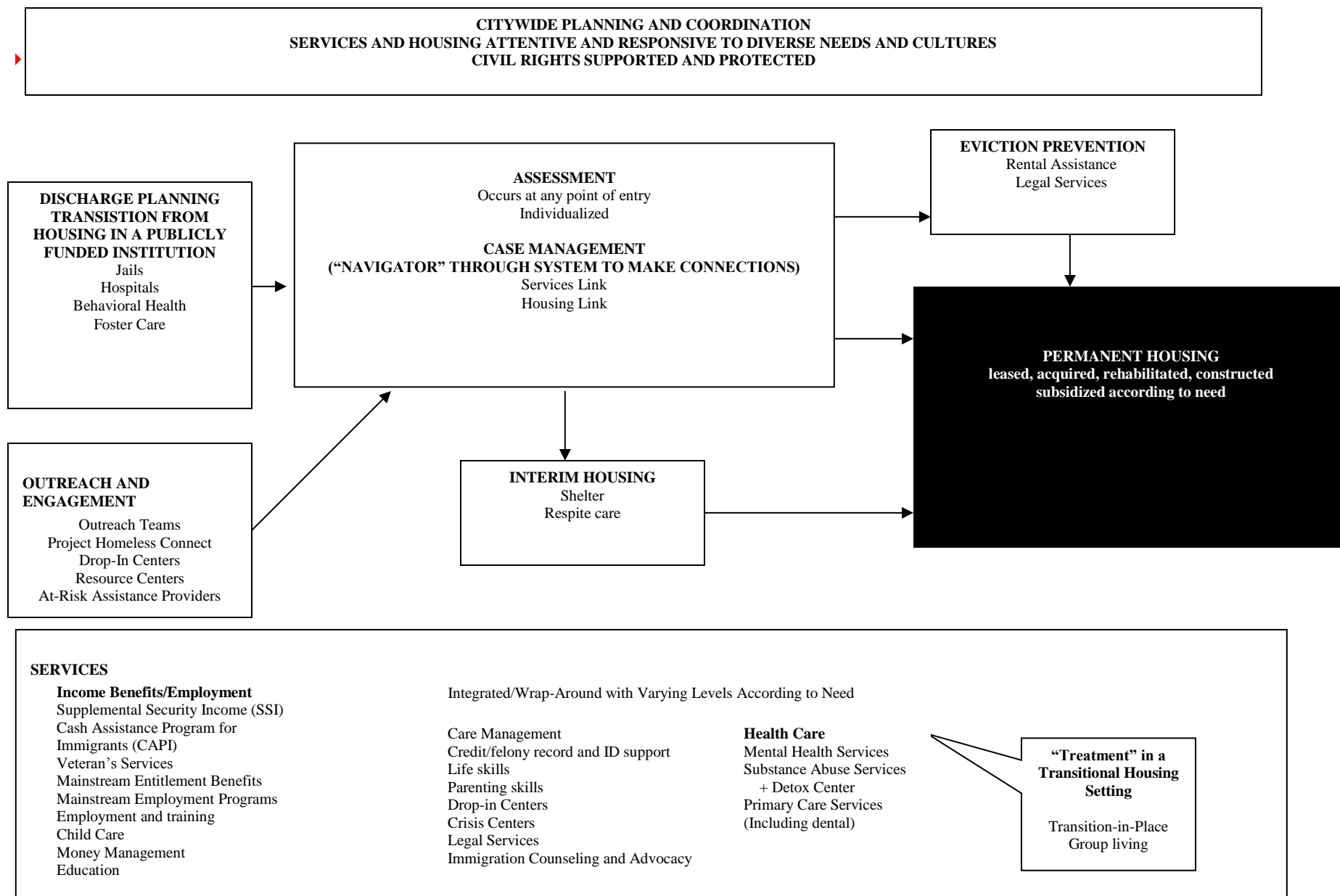
The attached Supportive Housing Pipeline documents progress to date.

- Non-profit owned housing – As of July 1, 2015, 2,031 non-profit owned units have been created (in 42 different sites), and 75 units are under construction. An additional 298 units are in active predevelopment, and 223 units have been identified for future funding. A total of 2,627 non-profit owned units for chronically homeless are projected to be complete by 2020 (in a total of 70 sites).
- Leased housing – Since Fall 2004, 957 leased housing units targeting the chronically homeless have been occupied (at 18 sites).
- Overall, projects have been identified that will create 3,413 units for the chronically homeless through both non-profit owned and leased housing by 2020.

Owned Completed as of 7/1/15:	2,031
Owned Under Construction as of 7/1/15:	75
Owned Active Predevelopment 7/1/15:	298
Owned Future Funding as of 7/1/15:	223
Owned Total:	2,627
Leased Occupied as of 7/1/15	957
TOTAL OWNED & LEASED COMPLETED 7/1/15	2,988
TOTAL HOMELESS UNITS IDENTIFIED	3,413

Local Homeless Coordinating Board Five-Year Strategic Plan

The second primary document is the Five-Year Strategic Plan covering the years 2008-2013 created by the City's Local Homeless Coordinating Board (LHCB). This document provides one unified citywide plan to prevent and eradicate homelessness. The plan is a synthesis of a number of other documents, including the Ten-Year Plan and the 2005-2009 Consolidated Plan. The Five-Year Strategic Plan's priorities, initiatives, actions and outcomes are described below.



In August 2014, the LHCb adopted the framework for the next five-year strategic plan, which covers the 2014-2019 program years. The LHCb 2014-2019 strategic plan is currently being finalized and will serve as the successor plan to both the Ten-Year Plan and the Five-Year Strategic Plan mentioned above. The goals, which align with the federal homeless plan, *Opening Doors: Federal Strategic Plan to Prevent and End Homelessness*, and strategies for the new plan are as follows:

Goal: Increase access to stable and affordable housing

Strategy #1: Increase supply of housing available to homeless households

Strategy #2: Improve access to housing and housing services for homeless households

Strategy #3: Prioritize housing resources

Goal: Increase economic security

Strategy #1: Increase employment opportunities

Strategy #2: Increase employment-readiness in homeless populations

Strategy #3: Expand access to mainstream income benefits

Goal: Improve health and stability

Strategy #1: Fully integrate the Affordable Care Act

Strategy #2: Expand access to care at homeless programs

Strategy #3: Improve access to healthy, nutritious food

Goal: Retool the homeless emergency response system

Strategy #1: Prevent households from experiencing homelessness

Strategy #2: Improve discharge planning processes

Strategy #3: Provide and improve interim housing and shelter

Strategy #4: Expand access and coordination of emergency response system

Goal: Improve leadership, collaboration and civic engagement

Strategy #1: Unify response to homelessness

Strategy #2: Increase collaboration and cooperation with private sector

Strategy #3: Support community planning by improving data collection about homelessness

MOHCD's Homeless, Homeless Prevention and Rapid Re-Housing Services

MOHCD addresses the needs of homeless persons through the provision of grants to community based organizations that offer a variety of services to homeless persons or persons at risk of homelessness. These grants are funded through the Emergency Solutions Grant program and the Community Development Block Grant program.

Emergency Solutions Grant Program

A total of \$692,000 in ESG funds was used for homeless prevention and rapid re-housing activities. A total of 1,730 individuals were served through these six projects.

Agency Name	Project Description	2014-2015 Grant Amount
AIDS Housing Alliance	Homeless and eviction prevention services primarily for persons with HIV/AIDS	\$150,000
Bar Association of SF Justice & Diversity Center	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless	\$90,000
Catholic Charities CYO	Tenant based rental assistance	\$180,860
Compass Family Services	Homeless and eviction prevention services and housing counseling for individuals and families	\$40,000
Eviction Defense Collaborative, Inc.	Counseling and emergency legal assistance for tenants threatened with eviction	\$60,000
Hamilton Family Center, Inc.	Tenant based rental assistance and housing counseling for individuals and families	\$171,140
	Subtotal	\$692,000

A total of \$586,000 in ESG funds was used for homeless services. A total of 932 individuals were served through these eight projects.

Agency Name	Project Description	2014-2015 Grant Amount
Asian Women's Shelter	Intensive case management, counseling, advocacy and emergency shelter services primarily for Asian and Pacific Islander battered women and their children	\$102,000
Compass Family Services	Shelter beds and services for families	\$87,000
Dolores Street Community Services	Shelter beds and case management services primarily for homeless men	\$35,000
Episcopal Community Services of SF	Shelter beds for homeless men and women	\$65,000
Friendship House Association of American Indians	Life skills and case management primarily for Native American adults	\$42,000
Gum Moon Residence Hall	Transitional housing program for primarily Asian immigrant women who are victims of domestic violence	\$55,000
Hamilton Family Center, Inc	Shelter beds and case management services primarily for families	\$50,000
La Casa de las Madres	Shelter beds and case management for survivors of domestic violence	\$150,000
	Subtotal	\$586,000

Community Development Block Grant Program

A total of \$622,500 in CDBG funds was used for homeless prevention and housing placement activities. A total of 2,783 individuals were served through these 10 projects.

Agency Name	Project Description	2014-2015 Grant Amount
Bay Area Legal Aid	Legal assistance and representation for residents of subsidized housing.	\$105,000
Causa Justa:: Just Cause	Eviction prevention and housing counseling services	\$38,000
Chinatown Community Development Center	Tenant counseling for primarily monolingual Chinese households.	\$50,000
Independent Living Resource Center of SF	Housing stabilization and tenant education services.	\$55,000
Legal Assistance to the Elderly	Legal services focused on housing, primarily for low-income seniors and adults with disabilities.	\$30,000
San Francisco AIDS Foundation	Housing information and referral.	\$72,000
San Francisco Study Center - Housing Rights Committee of San Francisco	Tenant counseling and eviction prevention services.	\$85,000
Self-Help for the Elderly	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters.	\$50,000
Tenderloin Housing Clinic, Inc.	Legal counseling and representation for tenants threatened with eviction.	\$87,500

Agency Name	Project Description	2014-2015 Grant Amount
The Arc Of San Francisco	Eviction prevention and housing counseling services for adults with developmental disabilities.	\$50,000
	Subtotal	\$622,500

A total of \$361,000 in CDBG funds was used for homeless services. A total of 884 individuals were served through these seven projects.

Agency Name	Project Description	2014-2015 Grant Amount
Central City Hospitality House	Shelter beds for homeless men	\$65,000
Community Awareness & Treatment Services	Shelter beds and services for homeless women.	\$50,000
Larkin Street Youth Services	Life skills and case management for homeless transitional age youth.	\$58,000
Larkin Street Youth Services	Shelter beds and services to homeless youth.	\$54,000
Mission Neighborhood Health Center	Leadership development for homeless individuals at a drop-in day shelter program.	\$39,000
Providence Foundation	Shelter beds and services for homeless persons.	\$45,000
YMCA of San Francisco (Bayview) United Council of Human Services	Day shelter for homeless individuals.	\$50,000
	Subtotal	\$361,000

V. OTHER ACTIONS

A. Actions to Address Obstacles to Serving Underserved Needs

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the diversity of the population of the City. Major obstacles are limited funds, language barriers and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state and local government levels at the same time as needs are increasing due to the weak economy. To minimize the impact of the City's limited resources, MOHCD and OEWD have increased our strategic coordination with other City departments in an effort to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Another major obstacle is language barriers. San Francisco has historically been a haven for immigrants. Language barriers impact immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult immigrants and refugees are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. Of all San Franciscans over the age of five, 46% speak a language other than English at home, with the largest language groups being Chinese, Spanish, Tagalog and Russian. Fifty percent of the Asian population are of limited English proficiency (LEP), meaning that they speak English less than "very well." Thirty percent of Asian children are identified as LEP. Fourteen percent of San Francisco households are "linguistically isolated" with no one in the household over the age of 14 indicating that they speak English "well" or "very well". Among Asian households, that number increases to 35%. At the individual level, about 25% of all San Franciscans in the 2008 survey indicated that they did not speak English "very well", which is the third highest percentage in the state of California, and the 10th highest percentage of any county in the entire United States.

In response to this particular obstacle, San Francisco uses CDBG resources to provide language-appropriate services to linguistically and culturally isolated individuals and families, including translation services, legal services, vocational ESL instruction, information and referral, and case management. Services are provided through CDBG funding to neighborhood-based multi-service community centers.

Gaps in institutional structure are discussed below.

B. Actions to Foster and Maintain Affordable Housing

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety and ultimately the long-term livability of the properties. San Francisco did not allocate any funding for this purpose in 2014-2015 but anticipates allocating funding in 2015-2016.

C. Actions to Eliminate Barriers to Affordable Housing

San Francisco conducted a new Analysis of Impediments to Fair Housing during 2012-2013 and submitted the report for HUD approval in February 2013. The report was met with praise by both HUD representatives and members of the community. MOHCD is continuing to work on implementing the recommendations in its 2013 Analysis of Impediments to Fair Housing.

The biggest impediment to fair housing in San Francisco is the overall shortage of affordable housing. Despite concerted efforts of the public and private sector to increase housing supply, San Francisco continues to be one of the most expensive places in the country to live.

To address our housing affordability crisis, the residents of San Francisco voted to establish the Housing Trust Fund in November of 2012. This General Fund set-aside creates permanently affordable housing in San Francisco over the next 30 years. The Housing Trust Fund enables the MOHCD and the successor to the San Francisco Redevelopment Agency (the Office of Community Infrastructure and Investment) to better leverage HUD funding. The Housing Trust Fund will enable San Francisco to:

- 1) Support the development of an additional 9,000 units of permanently affordable housing for residents whose average median income (AMI) is 60 percent or below.
- 2) Invest an additional \$15 million over the first five years in a down payment assistance program for residents to purchase a home.
- 3) Supplement eviction prevention programs and resources that keep at-risk renters safely housed.
- 4) Create a new foreclosure prevention partnership between the City and CBOs.

Leveraging both local resources and HUD funding, San Francisco has financed the development and preservation of 1,495 units in the past fiscal year.

MOHCD and partner departments have already made progress on many of the recommendations contained in our new Analysis of Impediments to Fair Housing. The table below describes that progress.

#	IMPEDIMENT	RECOMMENDATION	PARTNERS	STATUS
Impediments to Affordable Housing Development				
1	Infrastructure costs can pose an impediment to affordable housing development.	Collaborate across City Departments to find creative funding solutions for cost-sharing the infrastructure costs associated with large scale affordable housing.	MOHCD, PUC, DPW, SFCTA, SFMTA	Streets bond includes money for HOPESF. Storm sewage improvement project by PUC. Coordinate HOPESF implementation timelines with SSIP investment schedule.
2	Smaller buildings are at risk for deterioration, TIC conversions, and replacement with new market rate condo projects, which threatens to remove these units from the rental stock. Tax credit programs have been traditionally difficult to use for scattered site developments.	Develop and implement a small site acquisition and rehabilitation program that effectively channels future fees paid to the city, leveraged with other public and private resources, to the preservation of small buildings serving low-income tenants.	MOHCD, Affordable Housing Developers	MOHCD in collaboration with community development financial institutions and affordable housing developers launched its Small Site Program in July 2014. MOHCD developed underwriting guidelines and procedures for this small site acquisition and rehabilitation program. The program is oversubscribed given the demand for needing to acquire projects at risk for conversion to TICs or tenants are threatened with Ellis Act evictions.
Impediments to Utilization of Assisted Housing Programs				
3	Affordable housing is	Build affordable housing projects	MOHCD,	And RFP for Market

#	IMPEDIMENT	RECOMMENDATION	PARTNERS	STATUS
	predominately located in low-income neighborhoods.	in middle and upper-income neighborhoods to the maximum degree possible.	Affordable Housing Developers	Octavia was issued to build affordable housing in a high income neighborhood. Small sites program for scattered sites has been launched.
4	A disproportionate number of voucher holders live in low-income neighborhoods like the Bayview, SOMA, and the Western Addition	Implement strategies to increase landlord participation in the program. Strategies may include: <ul style="list-style-type: none"> Proactive enforcement of San Francisco's Source of Income Discrimination law. Strengthening local ordinance to bar discrimination against Section 8 voucher holders. Additional outreach and education to landlords. Streamlining the Section 8 voucher administration so participation is easy for landlords. 	SFHA, MOHCD, Landlord Associations, Landlords, Human Rights Commission, Fair Housing Legal Specialists	City Attorney, HRC, and MOHCD are coordinating education and enforcement of laws. Together the departments have drafted a FAQ letter to landlords and a factsheet brochure. The City Attorney has determined that the City's Source of Income Discrimination law is fine as is. City Attorney, HRC, and Housing Authority have identified improving customer service and outreaching to landlords as priorities.
5	Information about affordable housing is complex and decentralized.	Create a database of all restricted housing units Citywide that could be posted online in several formats to provide user-friendly information about the location and application process for each development.	MOHCD, Affordable Housing Developers, Property Management Companies, Housing Counseling Agencies, Tenant Advocates	MOHCD is collaborating with affordable housing providers, property management companies, housing counseling agencies and tenant advocate organizations to create an online housing application system and searchable online database for affordable housing opportunities.
Impediments Facing Seniors and Adults with Disabilities				
15	5% of older adults and 9% of disabled adults need, but cannot access home repair and modifications programs.	Increase availability of free or low-cost accessibility upgrades in rental apartments and homes	DPH, MOHCD, HSA, Landlords	MOHCD has created a property rehabilitation loan program that will address code deficiency, health and safety issues, and accessibility modifications in tenant occupied buildings.
17	Accessibility issues in affordable housing could often be avoided if parties involved with development and oversight improved communications and	Mayor's Office of Housing will have a consistent seat and staffing to attend the Long Term Care Coordinating Council (LTCCC) when housing issues are on the agenda and explore additional ways to improve	MOHCD, Long Term Care Coordinating Council, Community Based Organizations	MOHCD now has an assigned representative for LTCCC.

#	IMPEDIMENT	RECOMMENDATION	PARTNERS	STATUS
	coordination with representatives from the disability community.	coordination.		
22	Security deposit assistance programs primarily focus on families at risk of homelessness	Expand security deposit assistance, emergency back –rent assistance, and short term rental subsidies available to single adults, including seniors and younger adults with disabilities.	MOHCD, HSA, Community Based Organizations	Prop C Housing Trust Fund sets aside funds for tenant housing stabilization including security deposit assistance, emergency back –rent assistance, and short term rental subsidies for single adults, including seniors and younger adults with disabilities.
Impediments Due to Race/Ethnicity				
24	Low-income families often lack asset building opportunities.	Assess how financial education services could be further expanded, especially in African American and Latino communities.	MOHCD, OEWD, Community Based Organizations	MOHCD provides CDBG grant funding to SFHDC, Mission Asset Funds, MEDA and other agencies for activities. In 2015, MOHCD will reassess priorities for grant funding.
25	A large share of this most recent wave of foreclosures was precipitated by subprime and predatory lending that often targeted racial/ethnic and linguistic minorities.	Increase investment in pre-purchase homeownership counseling for first-time homebuyers.	MOHCD, Community Based Organizations	MOHCD has allocated money from Prop C Housing Trust Fund to increase funding for the first time homebuyer down payment loan assistance program. MOHCD is also providing funding to community based organizations to provide pre-purchasing counseling services, such as applicant income and asset verification.
26	Foreclosure counselors in neighborhoods that are hard hit by foreclosures have difficulty keeping up with the need for their assistance, and can no longer provide intensive one-on-one guidance.	Prioritize additional funds for foreclosure counseling services in the southeastern neighborhoods, so that counselors can be effective in advocating for every client they receive.	MOHCD, Community Based Organizations	With Housing Trust Fund money, MOHCD is providing funding for foreclosure prevention programs, including counseling services in the hardest hit neighborhoods.
27	Office of the Assessor-Recorder has limited capacity to address a full range of policy and legislative issues related to the foreclosure crisis. Little is known about	As the office responsible for Citywide housing policy, it is advised that MOH partner with the Assessor-Recorder to ensure that opportunities for local policy action to prevent and mitigate foreclosures are identified and	MOHCD, City Assessor's Office, Community Based Organizations, Landlords, Loan	MOHCD has established relationship with Assessor-Recorder's Office and is implementing foreclosure intervention programs. Programs will be rapid

#	IMPEDIMENT	RECOMMENDATION	PARTNERS	STATUS
	the prevalence of foreclosures in rental buildings.	implemented.	Servicers.	response outreach to every resident who receives a notice of default and enhance counseling services. MOHCD is also in design phase of local foreclosure intervention program to keep homeowners in place.
28	Certain methods used to check applicant qualifications may result in disproportionate refusal of African American and Latino applicants.	Create more standardized screening policies and procedures for city-sponsored affordable housing.	MOHCD, DPH, HSA, Managers of Affordable Housing	MOHCD created standardized screening procedures and policies for affordable housing that are not LOSP. MOHCD will standardize screening procedures and policies for LOSP units 2015-2016.
Impediments Facing People with a Criminal Record				
33	Barriers to housing and work hinder individuals' ability to establish a healthy productive lifestyle.	Pass legislation to reduce housing discrimination against people with a criminal record.	SF Reentry Council, Board of Supervisors	The Fair Chance Ordinance was passed in 2014, which prohibits the review of criminal history until housing applicants have been screened for all eligibility criteria such as income eligibility.
35	Many landlords are inadequately informed about laws regarding private criminal background checks and violate them unknowingly in an attempt to identify the best possible tenants.	Facilitate trainings for housing providers (both for profit and non-profit) to increase compliance with legal restrictions on use of private background checks.	MOHCD, SF Reentry Council, Human Rights Commission	The Human Rights Commission is providing technical assistance training about implementing the Fair Chance Ordinance.

D. Actions to Overcome Gaps in Institutional Structure

San Francisco's housing and community development service delivery system includes the private sector, the non-profit sector and the public sector. For the City, each of these sectors is an integral part of an effective social service delivery system.

The City and the private sector engage in dialogue to better inform our mutual community investments. The City is working to strengthen its private sector communications to better leverage and coordinate resources.

The non-profit sector is the primary implementation arm of the City in the direct provision of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses. Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our housing and community development activities. These organizations often provide stability in neighborhoods that have few other resources for receiving information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. Lack of organizational capacity of non-profits is another gap in institutional structure. In response, the City is engaged in an ongoing effort to work with non-profits in organizational and programmatic capacity building to improve the effectiveness and efficiency of service delivery.

It is the City's policy to coordinate community development and housing activities among its departments. Because this works involves many City departments, coordination and information sharing across the various departments are challenges. City staff meets on a regular and as-needed basis with colleagues from other City departments to overcome gaps in institutional structure. In addition, staff of the Mayor's Office of Housing and Community Development and the Office of Economic and Workforce Development uses the Consolidated Plan/Action Plan development process as an opportunity to engage other departments in a dialogue about the current developments and priorities. This dialogue aids the City in being more strategic in the investment of Consolidated Plan dollars.

E. Public Housing and Resident Initiatives

The HOPE SF and RAD initiatives are described under the Leveraging Resources section.

F. Actions to Reduce Lead-Based Paint Hazards

The Mayor's Office of Housing and Community Development is currently administering a HUD Lead-Based Paint Hazard Reduction Demonstration Grant program. MOHCD is responsible for implementing and coordinating the key components of lead hazard identification and control activities such as dust testing, enrollment of units, lead paint inspections, risk assessments, work specifications, , interim control and abatement remediation, minor rehabilitation and clearance examinations.

MOHCD's Lead Program provides assistance to property owners in the form of a grant. In the case of those owners who have been issued a notice of violation by the Department of Public Health or the Department of Building Inspections, enrolling in MOHCD's program suspends prosecution. The grant agreement that the owner must sign in order to receive the services and/or the suspension of prosecution obligates the owners to maintain their properties rented and occupied by low income families with children 6 years of age or younger. Should those properties become vacant or are vacant at the time of remediation, priority will be given to low income families with children 6 years of age or younger. The grant agreement also obligates the owner to maintain the property free of lead hazards for a period of five years. The Lead Program averages 10 remediated and cleared units per calendar year.

G. Actions to Reduce Number of Families in Poverty

All San Franciscans deserve to live in safety and prosperity. But today, not all San Franciscans do. In truth, while we are one City, united in name and government, we remain separate communities. In neighborhoods with concentrated poverty, there is a San Francisco that is a community apart, separated by geography, violence, and decades of neglect. According to the U.S. Census Bureau's 2005-2009 American Community Survey Five-Year Estimates, more than 90,000, or 11.5%, of San Francisco's residents live in poverty. Creating opportunity for socially and economically isolated San Franciscans requires a multifaceted and comprehensive approach. Below are highlights of San Francisco's efforts to reduce poverty.

City's Minimum Compensation Ordinance

The Minimum Compensation Ordinance (MCO) generally requires City contractors that provide services and tenants at the San Francisco Airport to provide to their covered employees: (1) no less than the MCO hourly wage in

effect; (2) 12 paid days off per year (or cash equivalent); and (3) 10 days off without pay per year. The current MCO hourly wage for for-profit contractors is \$13.02/hour and for nonprofit contractors is \$12.25/hour.

City's First Source Hiring Program

The intent of the First Source Hiring Program is to connect low-income San Francisco residents with entry-level jobs that are generated by the City's investment in contracts or public works; or by business activity that requires approval by the City's Planning Department or permits by the Department of Building Inspection.

Project Homeless Connect reaches out to homeless individuals every other month and provides a one-stop shop of health and human services for them. For a more detailed description of this project, see page 10 of San Francisco's 2013-2014 CAPER.

Housing First is a successful program that places homeless individuals into permanent supportive housing with wrap around services.

HOPE SF is described under the Public Housing and Resident Initiatives and the Leveraging Resources sections.

The Employment On-Ramp Program takes elements from the City's job readiness program and from work in public housing nationwide and combines it with the removal of barriers to work such as obtaining GEDs, expunging criminal records and securing drivers licenses.

Single Stop/Benefits Screening uses technology and personal assistance to work with residents to ensure they receive all the benefits they are entitled to, including child care and financial supports that are critical to maintaining a job.

Sector Based Approach to Workforce Development

San Francisco has identified a sector, or industry-based approach to organize key aspects of its workforce development activities. Sector-based programs are skill-development that align training to meet the specific demands of growing or high demand industries. They incorporate case management, career counseling, and job search assistance for workers.

The key characteristics of San Francisco's Sector Based Approach include:

- Identified 7 priority industries based upon employment growth, job accessibility to moderately skilled workers, career ladder opportunities, and providing self-sufficiency wages.
- Align skill development and occupational skills training to meet the workforce needs of these priority industries.
- Identify intermediaries who can engage industries serve as a bridge to social service providers that work intensively with disadvantaged participants.
- Integrate intensive case management into skill development and job training programs
- Implement and enforce policies that generate employment opportunities for San Francisco workers.

The Working Families Credit (WFC) program provides a local 10% match to the federal Earned Income Tax Credit (EITC) for low-income San Francisco families.

Bank on San Francisco is an award winning national model program which allows families dependent on high-cost check-cashers to easily open a starter bank account with mainstream financial institutions.

Individual Development Accounts (IDAs) work with residents to develop saving plans and good financial management habits and then match their savings 2:1 for use to buy a home, go to school or start a business

The City's First Time Homebuyers' Program helps low-income residents afford to own in San Francisco.

The City's Family Resource Center Initiative brings national and local best practices in parent education and family support to high need communities. The program has tracks for parents of new babies, preschoolers and young kids. It provides support for all parents so they can help each other in the knowledge that it "takes a village".

Gateway to College is a nationally recognized dropout recovery program that helps young adults get both their GED and Associates Degree in a community college setting.

SF Promise guarantees college financial assistance for SF students who do well in school and graduate high school.

VI. APPENDICES

Appendix A: 2014-2015 CDBG and ESG Funding Allocations

Appendix A is a list of 2014-2015 grants by program areas. For each grant, the table indicates whether the project is completed or still underway, the 2014-2015 funding allocation, a brief description of the funded activity and the geographical service area(s) of the activity. The table shows that significant investments were made in the six Neighborhood Revitalization Strategy Areas (Bayview Hunters Point, Chinatown, Mission, South of Market, Tenderloin and Visitacion Valley), which are also areas of minority concentration and areas of low-income concentration. Other areas include Western Addition, Excelsior and Ocean Merced Ingleside, also areas of minority concentration.

2014-2015 Capital Project Grants										
Status	Agency	2014-2015 Grant Amount	Type of Facility	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
Underway	Asian Neighborhood Design	\$30,000		Cost reasonableness assessment for MOHCD funded capital projects.						
Underway	Asian Neighborhood Design	\$50,000		Architectural/planning services for MOHCD funded capital projects.						
Canceled*	Bayview Hunters Point Multipurpose Senior Services	\$0		Construction of a senior center.						
Canceled*	Board of Trustees of the Glide Foundation	\$0		Replace roof at a multipurpose community facility.						
Canceled*	Boys & Girls Clubs of San Francisco	\$0		Replace heating unit in a community youth center.						
Canceled*	Boys & Girls Clubs of San Francisco	\$0		Rehabilitation of a drain line in a community youth center						
Underway	Brava For Women in the Arts	\$35,275	Neighborhood/Multi-purpose Center	Tenant improvements to interior programming and office space at a multipurpose facility			X			

2014-2015 Capital Project Grants											
Status	Agency	2014-2015 Grant Amount	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Neighborhood
Underway	Community Awareness & Treatment Services	\$41,680	Homeless	Construction of an accessibility ramp at a facility serving homeless seniors with mobility impairments.			X				
Underway	Community Design Center	\$40,000		Owner-Representative services for MOHCD funded capital projects.							
Canceled*	Donaldina Cameron House	\$0		Replace of windows and sashes in a multipurpose facility.							
Canceled*	Mission Economic Development Agency	\$0		Replacement of windows of a facility offering asset development and family support services.							
Underway	Mission Neighborhood Centers	\$100,000	Children and Youth	Construction of Limited Use Limited Application (LULA) elevator and electrical upgrades to facility serving youth and families.			X				
Completed	Nihonmachi Legal Outreach	\$41,000	Neighborhood/Multi-purpose Center	Renovate the HVAC system in a facility offering legal services.				X			
Underway	Openhouse	\$250,000	Senior	Tenant improvements for new program space within an affordable senior housing development.							X
Completed	Pomeroy Recreation and Rehabilitation Center	\$100,000	Disabled	Roof renovation and gutter replacement at a recreation facility serving developmentally and physically challenged persons.							X
Canceled	San Francisco AIDS Foundation	\$0		Replacement of an elevator in a health and wellness center aimed at ending HIV transmission for primarily gay and bisexual men.							

2014-2015 Capital Project Grants											
Status	Agency	2014-2015 Grant Amount	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	Other Neighborhood
Underway	Telegraph Hill Neighborhood Association	\$85,800	Neighborhood/Multi-purpose Center	Replace the boiler, heating and ventilation system, and hot water heater, and upgrades to the mechanical control system in a multipurpose facility.							X
Underway	Wu Yee Children's Services	\$50,000	Children and Youth	Rehabilitation of a HVAC system in a facility that provides child development and family support services						X	
		\$823,755									
* Please note that these projects are being funded by another non-HUD funding source.											

Capital Projects Completed in 2014-2015 (Includes Projects Funded in Prior Years)											
Status	Agency	Grant Amount	Type of Facility	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Neighborhood
Completed	Board of Trustees of the Glide Foundation	\$28,999	Children and Youth	Install new roof at a family, youth and childcare center.					X		
Completed	Board of Trustees of the Glide Foundation	\$65,000	Children and Youth	Add restroom, classroom sink and drinking fountain in a basement where childcare and after-school services are provided.					X		
Completed	Community Youth Center-San Francisco(CYC-SF)	\$90,000	Children and Youth	Renovation of roof and HVAC and installation of a wall divider in a youth training facility.							X
Completed	Dolores Street Community Services	\$30,756	Homeless	Capital improvements to a building at St. Peter's Church that Dolores Street leases through the Archdiocese; Dolores Street has operated shelter program for nearly 30 years			X				
Completed	HAMILTON FAMILY CENTER, INC	\$74,545	Homeless	UPGRADE CHILDREN'S PLAY AREAS TO CORRECT STRUCTURAL PROBLEMSAT A TRANSITIONAL HOUSING PROGRAM.							X
Completed	HealthRight 360	\$78,700	Health/Mental Health	Renovate portions of existing elevator in a behavioral health facility serving youth, adults and families.							X
Completed	Homeless Prenatal Program, Inc.	\$90,000	Homeless	Removal of carpeting and installation of marmoleum at a facility where prenatal education, counseling, financial assistance and job training are provided to homeless and low-income families.			X				

Capital Projects Completed in 2014-2015 (Includes Projects Funded in Prior Years)										
Status	Agency	Grant Amount	Type of Facility	Program/Project Description	Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
Completed	Nihonmachi Legal Outreach	\$20,438	Neighborhood/Multi-purpose Center	HVAC upgrade to a recently acquired permanent facility for the agency in the South of Market.				X		
Completed	Nihonmachi Legal Outreach	\$41,000	Neighborhood/Multi-purpose Center	Renovate the HVAC system in a facility offering legal services.				X		
Completed	Pomeroy Recreation and Rehabilitation Center	\$100,000	Disabled	Roof renovation and gutter replacement at a recreation facility serving developmentally and physically challenged persons.						X
Completed	Renaissance Entrepreneurship Center	\$16,000	Small Business	Install stairwell safety measure and replace building doors in a small business assistance center.				X		
Completed	San Francisco Conservation Corps	\$116,717	Children and Youth	Health, safety and ADA upgrades to an existing program facility located at Fort Mason						X
Completed	San Francisco Conservation Corps	\$100,000	Children and Youth	Installation of stationary high tech recycling equipment to increase efficiency and safety at a recycling facility that trains and employs low income youth.						X
Completed	Telegraph Hill Neighborhood Association	\$60,000	Neighborhood/Multi-purpose Center	Outdoor playground improvements at a multipurpose community center						X
Completed	The Janet Pomeroy Center	\$100,000	Disabled	Roof renovation in a facility providing recreation and vocational opportunities for people with disabilities.						X

Capital Projects Completed in 2014-2015 (Includes Projects Funded in Prior Years)										
					Service Area					
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley
Status	Agency	Grant Amount	Type of Facility	Program/Project Description						
Completed	West Bay Local Development Corporation	\$90,000	Neighborhood/Multi-purpose Center	Upgrade commercial kitchen fixtures in a community facility providing meeting space for community non-profits groups.						X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	AIDS Legal Referral Panel of the SF Bay Area	\$82,000	Legal Services	Legal services for low-income residents, primarily those with HIV and/or AIDS.							X	
Completed	APA Family Support Services/Samoan Community Development Center	\$40,000	Community Center	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector.						X		
Completed	APA Family Support Services/YMCA of San Francisco (Bayview)	\$45,000	HOPE SF	Service connection for Sunnydale public housing residents, including referral, case management and family advocacy.						X		
Completed	Arab Cultural and Community Center	\$50,000	Community Center	Case management in immigration, health referrals, employment readiness services, domestic violence and other services.								X
Completed	Asian Americans Advancing Justice-Asian Law Caucus	\$52,000	Legal Services	Legal services for low-income residents, primarily recent immigrants.							X	
Completed	Asian Pacific American Community Center	\$57,000	Community Center	Multi-services, including information and referrals, primarily for low-income Asian immigrants in Visitacion Valley and Bayview.						X		
Completed	Asian, Inc.	\$50,000	Homeownership Counseling	Pre-and post-purchase homebuyer education and counseling services.								X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Bay Area Legal Aid	\$105,000	Tenant Rights/Eviction Prevention Counseling	Legal assistance and representation for residents of subsidized housing.							X	
Completed	Bayview Hunter's Point Center for Arts & Technology	\$75,000	Workforce Development	Young Adult Bridge services								X
Completed	Booker T. Washington Community Service Center	\$40,000	Transitional Age Youth Services	Academic support, technology training, life skills and coaching for transitional age youth.								X
Completed	BRIDGE Regional Partners, Inc.	\$166,113	HOPE SF	Community building primarily for Potrero Terrace Annex public housing residents.								X
Completed	Causa Justa:: Just Cause	\$38,000	Tenant Rights/Eviction Prevention Counseling	Eviction prevention and housing counseling services							X	
Completed	Central American Resource Center (CARECEN)	\$40,000	Transitional Age Youth Services	Media production training							X	
Completed	Central American Resource Center (CARECEN)	\$80,000	Legal Services	Legal services for immigrants							X	
Completed	Central City Hospitality House	\$65,000	Homeless	Shelter beds for homeless men					X			

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Central City Hospitality House	\$100,000	Workforce Development	Neighborhood Access Point.					X			
Completed	Chinatown Community Development Center	\$50,000	Tenant Rights/Eviction Prevention Counseling	Tenant counseling for primarily monolingual Chinese households.		X						
Completed	Collective Impact (dba Mo' Magic)	\$40,000	Transitional Age Youth Services	Case Management and multi-services for transitional age youth.								X
Completed	Collective Impact (dba Mo' Magic)	\$70,000	Workforce Development	Neighborhood Access Point and Young Adult WorkLink Services.								X
Completed	Community Awareness & Treatment Services	\$50,000	Homeless	Shelter beds and services for homeless women.				X				
Completed	Community Housing Partnership	\$75,000	Workforce Development	Vocational skills training in the hospitality sector.							X	
Completed	Community Youth Center-San Francisco (CYC-SF)	\$50,000	Transitional Age Youth Services	Academic assistance, life skills building and support for at-risk, underserved young adults to enhance their educational/career outlook.								X
Completed	Community Youth Center-San Francisco (CYC-SF)	\$50,000	Community Center	Culturally competent and linguistically appropriate services for primarily Asian residents in the Bayview.							X	
Completed	Compass Family Services	\$50,000	Workforce Development	Neighborhood Access Point.							X	

2014-2015 Public Service Grants											
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Neighborhood(s) or City-Wide
Completed	Dolores Street Community Services	\$44,000	Legal Services	Legal services for immigrants							X
Completed	Donaldina Cameron House	\$50,000	Community Center	ESL conversational classes and individualized support and resources for monolingual and limited English speaking immigrants; and case management services for domestic violence victims.							X
Completed	Episcopal Community Services of SF	\$100,000	Workforce Development	Vocational skills training in the hospitality sector.							X
Completed	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	\$50,000	Transitional Age Youth Services	Academic support and college credits in Ethnic Studies for high school students.							X
Completed	Filipino-American Development Foundation: Filipino Community Center	\$70,000	Community Center	Multi-services primarily for the Filipino community							X
Completed	Goodwill Industries of San Francisco, San Mateo & Marin Counties	\$125,000	Workforce Development	Criminal justice and re-entry services in support of the One Stop system.							X
Completed	Hearing & Speech Center of Northern California	\$42,500	Workforce Development	Neighborhood Access Point and Young Adult WorkLink Services							X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Hearing and Speech Center of Northern California	\$38,000	Community Center	One-on-one or group counseling, psychosocial support for isolation due to hearing loss, family support and advocacy for adults and older adults with hearing loss.								X
Completed	Independent Living Resource Center of SF	\$55,000	Tenant Rights/Eviction Prevention Counseling	Housing stabilization and tenant education services.								X
Completed	In-Home Supportive Services Consortium of San Francisco, Inc.	\$75,000	Workforce Development	Vocational skills training in the health care sector.							X	
Completed	Instituto Laboral de la Raza	\$60,000	Legal Services	Legal services for low-income immigrants workers.								X
Completed	La Raza Centro Legal	\$50,000	Legal Services	Legal services for immigrants			X					
Completed	La Raza Community Resource Center	\$80,000	Legal Services	Legal services for immigrants							X	
Completed	Larkin Street Youth Services	\$58,000	Homeless	Life skills and case management for homeless transitional age youth.								X
Completed	Larkin Street Youth Services	\$54,000	Homeless	Shelter beds and services to homeless youth.								X
Completed	Lavender Youth Rec. & Info. Ct. (LYRIC)	\$50,000	Transitional Age Youth Services	Youth advocacy, case management support services and connection to critical services for LGBTQQ youth.								X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Legal Assistance to the Elderly	\$30,000	Tenant Rights/Eviction Prevention Counseling	Legal services focused on housing, primarily for low-income seniors and adults with disabilities.								X
Completed	Mercy Housing California	\$65,000	HOPE SF	Outreach, referrals and wrap-around support primarily for Sunnysdale public housing residents.						X		
Completed	Mission Asset Fund	\$65,000	Financial Literacy	Financial education, coaching and access to peer lending circles (loans); and technical assistance/support to train three partner agencies to implement the Lending Circles Model.								X
Completed	Mission Economic Development Agency	\$100,000	Workforce Development	Neighborhood Access Point							X	
Completed	Mission Economic Development Agency	\$155,000	Homeownership Counseling	Pre-and post-purchase homebuyer education and counseling services.								X
Completed	Mission Economic Development Agency	\$35,000	Financial Literacy	Financial education, counseling and coaching services to enable clients to reach a broad continuum of financial goals.								X
Completed	Mission Hiring Hall	\$100,000	Workforce Development	Vocational skills training in the hospitality sector.							X	
Completed	Mission Language & Vocational School, Inc.	\$100,000	Workforce Development	Vocational skills training in the health sector.								X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Mission Neighborhood Centers	\$50,000	Transitional Age Youth Services	Evening program and multi-services for transitional age youth.							X	
Completed	Mission Neighborhood Health Center	\$39,000	Homeless	Leadership development for homeless individuals at a drop-in day shelter program.			X					
Completed	Mission SF Community Financial Center	\$50,000	Financial Literacy	Financial services, including credit building loans and repair counseling, to reduce and eliminate barriers to asset-building for extremely low-and low-income asset poor individuals.								X
Completed	Nihonmachi Legal Outreach	\$75,000	Legal Services	Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues.								X
Completed	Northeast Community Federal Credit Union	\$50,000	Financial Literacy	Financial services, including credit building and repair counseling, primarily for the un-banked population.							X	
Completed	Positive Resource Center	\$50,000	Workforce Development	Neighborhood Access Point.								X
Completed	Potrero Hill Neighborhood House	\$55,136	HOPE SF	Service connection for Potrero Annex and Terrace public housing residents.								X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Providence Foundation	\$45,000	Homeless	Shelter beds and services for homeless persons.	X							
Open	San Francisco AIDS Foundation	\$72,000	Tenant Rights/Eviction Prevention Counseling	Housing information and referral.								X
Completed	San Francisco Community Land Trust	\$36,000	Homeownership Counseling	Education and technical assistance for residents and Boards of existing co-ops.							X	
Completed	San Francisco Conservation Corps	\$50,000	Transitional Age Youth Services	Academic support for transitional age youth.							X	
Completed	San Francisco Housing Development Corporation	\$60,000	Homeownership Counseling	Pre-and post-purchase homebuyer education and counseling services, including foreclosure prevention.								X
Completed	San Francisco Study Center - Housing Rights Committee of San Francisco	\$85,000	Tenant Rights/Eviction Prevention Counseling	Tenant counseling and eviction prevention services.								X
Completed	Self-Help for the Elderly	\$50,000	Tenant Rights/Eviction Prevention Counseling	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters.							X	
Completed	SF LGBT Community Center	\$120,000	Workforce Development	Neighborhood Access Point.								X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	SF LGBT Community Center	\$50,000	Homeownership Counseling	Pre-purchase homebuyer education and counseling services.								X
Completed	Sunset District Comm. Develop. Corp.	\$50,000	Transitional Age Youth Services	Intensive case management for youth at risk or involved with the juvenile justice system.							X	
Completed	Swords to Plowshares Veterans Rights Organization	\$81,000	Legal Services	Legal counseling and representation for veterans.							X	
Completed	Tenderloin Housing Clinic, Inc.	\$87,500	Tenant Rights/Eviction Prevention Counseling	Legal counseling and representation for tenants threatened with eviction.							X	
Completed	The Arc Of San Francisco	\$50,000	Tenant Rights/Eviction Prevention Counseling	Eviction prevention and housing counseling services for adults with developmental disabilities.				X				
Completed	Toolworks	\$55,000	Workforce Development	Neighborhood Access Point.								X
Completed	United Playaz	\$55,000	Transitional Age Youth Services	Case management for transitional age youth.							X	
Completed	Upwardly Global	\$75,000	Workforce Development	Neighborhood Access Point.								X

2014-2015 Public Service Grants												
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area							
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide	Other Neighborhood(s) or City-Wide
Completed	Urban Services YMCA	\$82,703	HOPE SF	Service connection and community building primarily for Potrero Annex and Terrace public housing residents.								X
Completed	Urban Services YMCA	\$70,000	Transitional Age Youth Services	Multi-services and case management for transitional age youth.								X
Completed	Vietnamese Community Center of SF	\$55,000	Community Center	Information and referral and ESL instruction primarily for Vietnamese immigrants.								X
Completed	Vietnamese Youth Development Center	\$60,000	Workforce Development	Young Adult Bridge Services								X
Completed	YMCA of San Francisco (Bayview)	\$50,000	Transitional Age Youth Services	Case management for transitional age youth.	X							
Completed	YMCA of San Francisco (Bayview)	\$245,000	HOPE SF	Service connection and community building primarily for Hunters View public housing residents.	X							
Completed	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	\$50,000	Transitional Age Youth Services	Case management and multi-services primarily for transitional age youth living in Sunnydale.						X		
Completed	YMCA of San Francisco (Bayview) United Council of Human Services	\$50,000	Homeless	Day shelter for homeless individuals.	X							

2014-2015 Public Service Grants											
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide
Completed	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	\$50,000	HOPE SF	Community building primarily for Sunnydale public housing residents.						X	
Completed	Young Community Developers	\$65,000	Workforce Development	Neighborhood Access Point and Young Adult WorkLink Services.							X
		\$5,339,952									

2014-2015 Planning and Capacity Building Grants									
Status	Agency	2014-2015 Grant Amount	Program/Project Description	Service Area					
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Other Neighborhood(s) or City-Wide
Open	Compasspoint Nonprofit Services	\$60,000	Technical assistance, consultation and workshop vouchers for CDBG-funded agencies.						X
Open	Earned Assets Resource Network/Office of the Treasurer	\$14,000	Capacity building for financial education practitioners as well as streamline access to financial education for low-income San Franciscans.						X
Completed	HomeownershipSF	\$30,000	Training and capacity building for homebuyer education providers.						X
Canceled	Mission Asset Fund		Training and capacity building for community organizations to use a new online screening and referral tool that connects people to services.						
Open	Northern California Community Loan Fund	\$150,000	Asset management planning for CDBGHOPWA-eligible facilities.						X
Completed	Prevent Child Abuse California	\$20,000	Organizational capacity building for community based organizations through participation in the Family Economic Success Certification Program, which offers training and peer support to nonprofit benefits providers.						X

2014-2015 Planning and Capacity Building Grants										
Status	Agency	2014-2015 Grant Amount	Program/Project Description	Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide Other Neighborhood(s) or City- Wide
Completed	Richmond District Neighborhood Center	\$30,000	Organizational capacity building for CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors.							X
		\$304,000								

2014-2015 Emergency Solutions Grants											
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA -wide Other Neighborhood(s) or City-Wide
Completed	AIDS Housing Alliance	\$150,000	Homeless Prevention and Rapid Re-Housing	Homeless and eviction prevention services primarily for persons with HIV/AIDS					X		
Completed	Asian Women's Shelter	\$102,000	Emergency Shelter	Intensive case management, counseling, advocacy and emergency shelter services primarily for Asian and Pacific Islander battered women and their children							X
Completed	Bar Association of SF Justice & Diversity Center	\$90,000	Homeless Prevention	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless						X	
Completed	Catholic Charities CYO	\$180,860	Homeless Prevention and Rapid Re-Housing	Tenant based rental assistance						X	
Completed	Compass Family Services	\$40,000	Homeless Prevention and Rapid Re-Housing	Homeless and eviction prevention services and housing counseling for individuals and families							X
Completed	Compass Family Services	\$87,000	Emergency Shelter	Shelter beds and services for families					X		
Completed	Dolores Street Community Services	\$35,000	Emergency Shelter	Shelter beds and case management services primarily for homeless			X				

2014-2015 Emergency Solutions Grants											
Status	Agency	2014-2015 Grant Amount	Type of Service	Program/Project Description	Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA -wide Other Neighborhood(s) or City-Wide
				men							
Completed	Episcopal Community Services of SF	\$65,000	Emergency Shelter	Shelter beds for homeless men and women				X			
Completed	Eviction Defense Collaborative, Inc.	\$60,000	Homeless Prevention	Counseling and emergency legal assistance for tenants threatened with eviction							X
Completed	Friendship House Association of American Indians	\$42,000	Emergency Shelter	Life skills and case management primarily for Native American adults							X
Completed	Gum Moon Residence Hall	\$55,000	Emergency Shelter	Transitional housing program for primarily Asian immigrant women who are victims of domestic violence		X					
Completed	Hamilton Family Center, Inc.	\$50,000	Emergency Shelter	Shelter beds and case management services primarily for families					X		
Completed	Hamilton Family Center, Inc.	\$171,140	Homeless Prevention and Rapid Re-Housing	Tenant based rental assistance and housing counseling for individuals and families							X
Completed	La Casa de las Madres	\$150,000	Emergency Shelter	Shelter beds and case management for survivors of domestic violence							X
		\$1,278,000									

2014-2015 Economic Development Grants									
Status	Agency	2014-2015 Grant Amount	Program/Project Description	Service Area					
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
Underway	Asian Neighborhood Design	\$12,827	Architectural services and technical assistance for businesses in low-and moderate-income commercial neighborhood corridors.						
Completed	Bay Area Community Resource/Excelsior Action Group	\$70,000	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Excelsior.						
Completed	Bay Area Community Resource/Portola Neighborhood Association	\$70,000	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Portola.						
Completed	Japanese Community Youth Council (JCYC)/Japantown Task Force	\$40,000	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood businesses primarily targeting microenterprises in the Japantown commercial core area.						
Completed	La Cocina	\$50,000	Commercial kitchen and business incubator that supports the development of micro-enterprises.						
Completed	Mission Asset Fund	\$50,000	Access to capital services, primarily targeting low-income micro-entrepreneurs.						

2014-2015 Economic Development Grants										
Status	Agency	2014-2015 Grant Amount	Program/Project Description	Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Completed	Mission Economic Development Agency	\$125,000	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises.							X
Completed	North of Market Neighborhood Improvement Corp.	\$55,000	Business technical assistance for businesses in the Central Market and the Tenderloin.					X		
Completed	Northeast Community Federal Credit Union	\$75,000	Provide small businesses with technical assistance for American with Disabilities Act.							X
Completed	Ocean Avenue Association	\$30,000	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Ocean Merced Ingleside.							X
	OEWD Small Business Development Center	\$140,000	Entrepreneurial training, consultation and support for businesses citywide with emphasis in the Chinatown and Mission neighborhoods.							X
Completed	Opportunity Fund Northern California	\$50,000	Access to capital services, primarily targeting low-income micro-entrepreneurs.							X
Completed	Pacific Community Ventures	\$50,000	Business technical assistance and access to capital for small businesses.							X

2014-2015 Economic Development Grants									
Status	Agency	2014-2015 Grant Amount	Program/Project Description	Service Area					
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley
Completed	Renaissance Entrepreneurship Center	\$100,000	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point and Visitacion Valley neighborhoods.	X					X
Completed	Renaissance Entrepreneurship Center	\$100,000	Entrepreneurial training, consultation and support for individuals starting micro-enterprises.						
Completed	SF LGBT Community Center	\$40,000	Business technical assistance primarily for new and existing lesbians, gay, bisexual and transgender-owned micro-enterprises.						
Completed	SF Made	\$65,000	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the eastern neighborhoods in the manufacturing sector.						
Completed	South of Market Foundation	\$183,865	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting Sixth Street in the South of Market.						

2014-2015 Economic Development Grants										
Status	Agency	2014-2015 Grant Amount	Program/Project Description	Service Area						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	Other Neighborhood(s) or City-Wide
Completed	South of Market Foundation dba Urban Solutions	\$170,000	Business attraction, retention, expansion and relocation services in the Tenderloin, Central Market neighborhood (area bordered by Geary, Mason, Van Ness and Mission)							X
Completed	Southeast Asian Community Center	\$120,000	Entrepreneurial consultation, and support for primarily Asian and Pacific Islander small business owners.							X
Canceled	Women's Initiative for Self Employment		Business technical assistance primarily for new and existing low-income women-owned micro-enterprises.							
Completed	Wu Yee Children's Services	\$45,000	Business technical assistance primarily for new and existing child care providers.							X
		\$1,641,692								

APPENDIX B: HOPWA Information, Data Tables and Certifications

Per requirements in the HOPWA Consolidated Annual Performance and Evaluation Report (CAPER) Measuring Performance Outcomes with expiration date of 10/31/2017.

Part 1: Grantee Executive Summary

1. Grantee Information

HUD Grant Number CAH14-F003		Operating Year for this report <i>From (mm/dd/yy)</i> 07/01/14 <i>To (mm/dd/yy)</i> 6/30/15		
Grantee Name City and County of San Francisco				
Business Address		1 South Van Ness Avenue, 5 th Floor		
City, County, State, Zip		San Francisco	San Francisco	CA 94103-1267
Employer Identification Number (EIN) or Tax Identification Number (TIN)		94-6000417		
DUN & Bradstreet Number (DUNs):		07-038-4255	Central Contractor Registration (CCR): Is the grantee's CCR status currently active? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, provide CCR Number: See DUNs	
*Congressional District of Grantee's Business Address		8th		
*Congressional District of Primary Service Area(s)		8th 12th		
*City(ies) <u>and</u> County(ies) of Primary Service Area(s)		Cities: San Francisco		Counties: San Francisco
Organization's Website Address http://www.sfgov.org/index.asp		Is there a waiting list(s) for HOPWA Housing Subsidy Assistance Services in the Grantee service Area? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, explain in the narrative section what services maintain a waiting list and how this list is administered.		

* Service delivery area information only needed for program activities being directly carried out by the grantee.

2. Project Sponsor Information

A. San Francisco:

Project Sponsor Agency Name Catholic Charities		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Ellen Hammerle, Division Director			
Email Address	ehammerle@catholiccharitiessf.org			
Business Address	1652 Eddy Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94115-1617
Phone Number (with area code)	(415) 202-0933		Fax Number (with area code) (415) 202-0937	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-1498472			
DUN & Bradstreet Number (DUNs):	07-465-4880			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$3,007,884			
Organization's Website Address www.catholiccharitiessf.org		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Dolores Street Community Services		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Wendy Phillips, Executive Director			
Email Address	wendy@dscs.org			
Business Address	938 Valencia Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94110
Phone Number (with area code)	(415) 282-6209 ext 114		Fax Number (with area code) (415) 282-2826	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2919302			
DUN & Bradstreet Number (DUNs):	61-770-8888			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$479,350			
Organization's Website Address www.dscs.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Larkin Street Youth Services		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Chelsea Ross, Director of Public Funding			
Email Address	cross@larkinstreetyouth.org			
Business Address	134 Golden Gate Avenue			
City, County, State, Zip	San Francisco	San Francisco	CA	94102
Phone Number (with area code)	(415) 673-0911 extension 317		Fax Number (with area code) (415) 749-3838	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2917999			
DUN & Bradstreet Number (DUNs):	14-756-6517			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8 th and 12th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$348,144			
Organization's Website Address www.larkinstreetyouth.org		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Maitri		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Susan Canavan, Program Director			
Email Address	scanavan@maitrisf.org			
Business Address	401 Duboce Avenue			
City, County, State, Zip	San Francisco	San Francisco	CA	94117
Phone Number (with area code)	(415) 558-3000		Fax Number (with area code) (415) 558-3010	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3189198			
DUN & Bradstreet Number (DUNs):	78-685-1444			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$492,167			
Organization's Website Address www.maitrisf.org		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Rafiki Coalition for Health and Wellness		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Monique LeSarre, Director of Programs			
Email Address	mlesarre@rafikicoalition.org			
Business Address	601 Cesar Chavez Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94124
Phone Number (with area code)	(415) 615-9945		Fax Number (with area code) (415) 615-9943	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3098879			
DUN & Bradstreet Number (DUNs):	60-810-0186			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$60,000			
Organization's Website Address www.rafikicoalition.org		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input checked="" type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Mercy Housing California XVII, LP		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Karim Sultan – Asset Manager			
Email Address	ksultan@mercyhousing.org			
Business Address	1360 Mission Street, #300			
City, County, State, Zip	San Francisco	San Francisco	CA	94103
Phone Number (with area code)	(415) 355-7108		Fax Number (with area code) (415) 355-7101	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3400496			
DUN & Bradstreet Number (DUNs):	07-954-2182			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$50,000			
Organization's Website Address www.mercyhousing.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input checked="" type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Community Awareness and Treatment Services, Inc.		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Janet Goy, Executive Director			
Email Address	ed@catsinc.org			
Business Address	1171 Mission Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94103
Phone Number (with area code)	(415) 241-1194		Fax Number (with area code) (415) 241-1176	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2335626			
DUN & Bradstreet Number (DUNs):	36-394-9678			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$63,714			
Organization's Website Address www.catsinc.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Baker Places, Inc.		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Jonathan Vernick, Executive Director			
Email Address	jvernick@bakerplaces.org			
Business Address	1000 Brannan Street, Suite 401			
City, County, State, Zip	San Francisco	San Francisco	CA	94103
Phone Number (with area code)	(415) 864-4655		Fax Number (with area code) (415) 626-2398	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-1694551			
DUN & Bradstreet Number (DUNs):	06-886-1384			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$23,995			
Organization's Website Address www.bakerplaces.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name San Francisco AIDS Foundation		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Richard Hill, Director of Government Contracts			
Email Address	rhill@sfaf.org			
Business Address	1035 Market Street, 4 th Floor			
City, County, State, Zip	San Francisco	San Francisco	CA	94103
Phone Number (with area code)	415-487-8042		Fax Number (with area code) 415-487-3094	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2927405			
DUN & Bradstreet Number (DUNs):	10-928-0990			
Congressional District of Project Sponsor's Business Address	12th			
Congressional District(s) of Primary Service Area(s)	12th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$35,000			
Organization's Website Address www.sfaf.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

Project Sponsor Agency Name Learning For Action		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Simon Morfit, Consultant Matt Esslinger, Director of Finance			
Email Address	Simon.Morfit@learningforaction.com Matt.Esslinger@learningforaction.com			
Business Address	170 Capp Street, Suite C			
City, County, State, Zip	San Francisco	San Francisco	CA	94110
Phone Number (with area code)	415-392-2850		Fax Number (with area code) 415-392-2856	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3412280			
DUN & Bradstreet Number (DUNs):	10-218-5043			
Congressional District of Project Sponsor's Business Address	California 12th			
Congressional District(s) of Primary Service Area(s)	California 12th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: San Francisco		Counties: San Francisco	
Total HOPWA contract amount for this Organization for the operating year	\$ 20,000			
Organization's Website Address www.learningforaction.com		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

B. San Mateo County:

Project Sponsor Agency Name Mental Health Association of San Mateo County		Parent Company Name, if applicable		
Name and Title of Contact at Project Sponsor Agency	Susan Platte, Program Coordinator			
Email Address	SusanP@mhasmc.org			
Business Address	2686 Spring Street			
City, County, State, Zip	Redwood City	San Mateo County	CA	94063
Phone Number (with area code)	(650) 368-9989 x120		Fax Number (with area code) (650) 368-2529	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6034112			
DUN & Bradstreet Number (DUNs):	01-873-5159			
Congressional District of Project Sponsor's Business Address	14th			
Congressional District(s) of Primary Service Area(s)	Parts of 14 th and 18 th Districts			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	Cities: All Cities in San Mateo County		Counties: San Mateo County	
Total HOPWA contract amount for this Organization for the operating year	\$609,347			
Organization's Website Address www.mhasmc.org		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		If yes, explain in the narrative section how this list is administered.		

3. Administrative Subrecipient Information

Subrecipient Name	County of San Mateo		Parent Company Name, if applicable	
Name and Title of Contact at Subrecipient	Matt Geltmaker, STD/HIV Program Director			
Email Address	mgeltmaker@smcgov.org			
Business Address	225 – 37 th Avenue			
City, State, Zip, County	San Mateo	San Mateo	CA	94403
Phone Number (with area code)	(650) 573-2077		Fax Number (with area code) (650) 573-2875	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6000532			
DUN & Bradstreet Number (DUNS):	62-513-9170			
North American Industry Classification System (NAICS) Code	923120			
Congressional District of Subrecipient's Business Address	12th			
Congressional District of Primary Service Area	Parts of 12 th and 14 th districts			
City (ies) <u>and</u> County (ies) of Primary Service Area(s)	Cities: All Cities in San Mateo County		Counties: San Mateo County	
Total HOPWA Subcontract Amount of this Organization for the operating year	\$741,259 (Fiscal Agent Agreement)			

4. Program Subrecipient Information

No Program Subrecipients during 2014-15.

5. Grantee Narrative and Performance Assessment

Grantee and Community Overview, Annual Performance under the Action Plan, and Barriers and Trends Overview (Sections a thru c) are included in the main narrative section of this report.

d. Unmet Housing Needs: An Assessment of Unmet Housing Needs

1. Planning Estimate of Area's Unmet Needs for HOPWA-Eligible Households

1. Total number of households that have unmet housing subsidy assistance need.	= 12,344
2. From the total reported in Row 1, identify the number of households with unmet housing needs by type of housing subsidy assistance:	
a. Tenant-Based Rental Assistance (TBRA)	= *10,580
b. Short-Term Rent, Mortgage and Utility payments (STRMU) – primarily assistance with rental costs	= *10,580
c. Housing Facilities, such as community residences, SRO dwellings, other housing facilities	= 1,764

*These numbers will overlap because people living with HIV/AIDS in San Francisco can benefit from a variety of housing types and assistance.

2. Recommended Data Sources for Assessing Unmet Need (check all sources used)

<input checked="" type="checkbox"/> = Data as reported in the area Consolidated Plan, e.g. Table 1B, CPMP charts, and related narratives
<input checked="" type="checkbox"/> = Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care
<input type="checkbox"/> = Data from client information provided in Homeless Management Information Systems (HMIS)
<input checked="" type="checkbox"/> = Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need including those completed by HOPWA competitive grantees operating in the region.
<input checked="" type="checkbox"/> = Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted
<input checked="" type="checkbox"/> = Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing
<input checked="" type="checkbox"/> = Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

End of PART 1

PART 2: Sources of Leveraging and Program Income
1. Sources of Leveraging
A. Source of Leveraging Chart

[1] Source of Leveraging	[2] Amount of Leveraged Funds	[3] Type of Contribution	[4] Housing Subsidy Assistance or Other Support
Public Funding			
Ryan White-Other (HUD)	\$3,462,861	Case Management and other services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Ryan White-Housing Assistance (HUD)	\$292,991	Facility Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Section 8 Moderate Rehabilitation Program (HUD)	\$1,065,446	Rent Subsidies	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
McKinney-Vento Supportive Housing Program (HUD)	\$104,137	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
McKinney-Vento Supportive Housing Program (HUD)	\$40,619	Facility Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Shelter Plus Care (HUD)	\$13,000	Facility Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
State Office of AIDS - California	\$651,570	Case Management and other services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
General Funds – San Francisco	\$920,174	Case Management and other services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
General Funds – San Francisco	\$34,980	Facility Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
General Funds – San Mateo County	\$285,437	Case Management and other services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Private Funding			
Grants	\$735,779	Various program and administrative	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
In-kind Resources	\$18,219	Video Services and Activities Supplies	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Individual Donations	\$48,000	Various program and administrative	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Funding			
Grantee/Project Sponsor/Subrecipient (Agency) Cash	\$630,274	Various program and administrative	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Grantee/Project Sponsor/Subrecipient (Agency) Cash	\$460,141	Facility Operating	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Resident Rent Payments by Client to Private Landlord	\$910,000		
TOTAL (Sum of all Rows)	\$9,673,628		

2. Program Income and Resident Rent Payments

A. Total Amount Program Income and Resident Rent Payment Collected During the Operating Year

Program Income and Resident Rent Payments Collected		Total Amount of Program Income (for this operating year)
1.	Program income (e.g. repayments)	
2.	Resident Rent Payments made directly to HOPWA Program	\$696,724
3.	Total Program Income and Resident Rent Payments (Sum of Rows 1 and 2)	\$696,724

B. Program Income and Resident Rent Payments Expended To Assist HOPWA Households

Program Income and Resident Rent Payment Expended on HOPWA programs		Total Amount of Program Income Expended (for this operating year)
1.	Program Income and Resident Rent Payment Expended on Housing Subsidy Assistance costs	\$397,050
2.	Program Income and Resident Rent Payment Expended on Supportive Services and other non-direct housing costs	\$299,674
3.	Total Program Income Expended (Sum of Rows 1 and 2)	\$696,724

End of PART 2

PART 3: Accomplishment Data Planned Goal and Actual Outputs
1. HOPWA Performance Planned Goal and Actual Outputs

	HOPWA Performance Planned Goal and Actual	[1] Output: Households				[2] Output: Funding	
		HOPWA Assistance		Leveraged Households		HOPWA Funds	
		a.	b.	c.	d.	e.	f.
		Goal	Actual	Goal	Actual	HOPWA Budget	HOPWA Actual
	HOPWA Housing Subsidy Assistance	[1] Output: Households				[2] Output: Funding	
1.	Tenant-Based Rental Assistance	370	359	370	359	\$3,186,046	\$2,700,640
2a.	Permanent Housing Facilities: Received Operating Subsidies/Leased units (Households Served)	181	233	181	233	\$1,068,303	\$690,294
2b.	Transitional/Short-term Facilities: Received Operating Subsidies/Leased units (Households Served)	11	107	11	107	\$51,255	\$113,851
3a.	Permanent Housing Facilities: Capital Development Projects placed in service during the operating year						
3b.	Transitional/Short-term Facilities: Capital Development Projects placed in service during the operating year						
4.	Short-Term Rent, Mortgage and Utility Assistance	100	105	100	105	\$502,915	\$519,351
5.	Permanent Housing Placement Services	20	17	20	17	\$40,000	\$23,564
6.	Adjustments for duplication (subtract)	(20)	(17)	(20)	(17)		
7.	Total HOPWA Housing Subsidy Assistance (Columns a. – d. equal the sum of Rows 1-5 minus Row 6; Columns e. and f. equal the sum of Rows 1-5)	662	804	662	804	\$4,848,519	\$4,047,700
	Housing Development (Construction and Stewardship of facility based housing)	[1] Output: Housing Units				[2] Output: Funding	
8.	Facility-based units; Capital Development Projects not yet opened (Housing Units)						
9.	Stewardship Units subject to 3 or 10 year use agreements	19	19				
10.	Total Housing Developed (Sum of Rows 8 & 9)	19	19			\$0	\$0
	Supportive Services	[1] Output Households					
11a.	Supportive Services provided by project sponsors/subrecipient that also delivered HOPWA housing subsidy assistance	494	549			\$3,301,315	\$3,330,587
11b.	Supportive Services provided by project sponsors/subrecipient that only provided supportive services.	175	217			\$131,912	\$131,912
12.	Adjustment for duplication (subtract)						
13.	Total Supportive Services (Columns a. – d. equal the sum of Rows 11 a. & b. minus Row 12; Columns e. and f. equal the sum of Rows 11a. & 11b.)	669	766			\$3,433,227	\$3,462,499
	Housing Information Services	[1] Output Households				[2] Output: Funding	
14.	Housing Information Services	15	113			\$74,568	\$55,247
15.	Total Housing Information Services	15	113			\$74,568	\$55,247
	Grant Administration and Other Activities	[1] Output Households				[2] Output: Funding	
16.	Resource Identification to establish, coordinate and develop housing assistance resources					\$0	\$18,745
17.	Technical Assistance						
18.	Grantee Administration (maximum 3% of total HOPWA grant)					\$217,000	\$409,936
19.	Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)					\$316,475	\$321,024
20.	Total Grant Administration and Other Activities (Sum of Rows 17 – 20)					\$533,475	\$749,705
	Total Expended					[2] Outputs: HOPWA Funds Expended	
						Budget	Actual
21.	Total Expenditures for program year (Sum of Rows 7, 10, 13, 15, and 20)					\$8,889,789	\$8,315,151

2. Listing of Supportive Services

Supportive Services		[1] Output: Number of <u>Households</u>	[2] Output: Amount of HOPWA Funds Expended
1.	Adult day care and personal assistance	177	\$1,222,324
2.	Alcohol and drug abuse services	7	\$20,922
3.	Case management	766	\$730,321
4.	Child care and other child services		
5.	Education	9	\$20,922
6.	Employment assistance and training	12	\$41,843
7.	Health/medical/intensive care services, if approved Note: Client records must conform with 24 CFR §574.310	112	\$443,200
8.	Legal services	36	\$7,430
9.	Life skills management (outside of case management)	31	\$68,117
10.	Meals/nutritional services	165	\$820,292
11.	Mental health services	38	\$79,679
12.	Outreach		
13.	Transportation	113	\$7,449
14.	Other Activity (if approved in grant agreement). Specify:		
15.	Sub-Total Households receiving Supportive Services (Sum of Rows 1-14)	1,464	
16.	Adjustment for Duplication (subtract)	(700)	
17.	TOTAL Unduplicated Households receiving Supportive Services (Column [1] equals Row 15 minus Row 16; Column [2] equals sum of Rows 1-14)	766	\$3,462,499

3. Short-Term Rent, Mortgage and Utility Assistance (STRMU) Summary

Housing Subsidy Assistance Categories (STRMU)		[1] Output: Number of <u>Households</u> Served	[2] Output: Total HOPWA Funds Expended on STRMU during Operating Year
a.	Total Short-term mortgage, rent and/or utility (STRMU) assistance	105	\$519,351
b.	<u>Of the total STRMU reported on Row a</u> , total who received assistance with mortgage costs ONLY.	2	\$6,092
c.	<u>Of the total STRMU reported on Row a</u> , total who received assistance with mortgage and utility costs.	1	\$16,805
d.	<u>Of the total STRMU reported on Row a</u> , total who received assistance with rental costs ONLY.	97	\$233,527
e.	<u>Of the total STRMU reported on Row a</u> , total who received assistance with rental and utility costs.	2	\$10,523
f.	<u>Of the total STRMU reported on Row a</u> , total who received assistance with utility costs ONLY.	3	\$731
g.	Direct program delivery costs (e.g., program operations staff time)		\$251,673

End of PART 3

Part 4: Summary of Performance Outcomes

Section 1. Housing Stability: Assessment of Client Outcomes on Maintaining Housing Stability (Permanent Housing and Related Facilities)

A. Permanent Housing Subsidy Assistance

	[1] Output: Total Number of Households Served	[2] Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	[3] Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		[4] HOPWA Client Outcomes
Tenant-Based Rental Assistance	359	310	1 Emergency Shelter/Streets		Unstable Arrangements
			2 Temporary Housing	3	Temporarily Stable, with Reduced Risk of Homelessness
			3 Private Housing	30	Stable/Permanent Housing (PH)
			4 Other HOPWA		
			5 Other Subsidy	3	
			6 Institution		
			7 Jail/Prison		Unstable Arrangements
			8 Disconnected/Unknown	7	
			9 Death	6	Life Event
Permanent Supportive Housing Facilities/ Units	233	180	1 Emergency Shelter/Streets	2	Unstable Arrangements
			2 Temporary Housing	6	Temporarily Stable, with Reduced Risk of Homelessness
			3 Private Housing	11	Stable/Permanent Housing (PH)
			4 Other HOPWA		
			5 Other Subsidy	9	
			6 Institution	5	
			7 Jail/Prison	3	Unstable Arrangements
			8 Disconnected/Unknown	2	
			9 Death	15	Life Event

B. Transitional Housing Assistance

	[1] Output: Total Number of Households Served	[2] Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	[3] Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		[4] HOPWA Client Outcomes
Transitional/ Short-Term Housing Facilities/ Units	107	28	1 Emergency Shelter/Streets	8	Unstable Arrangements
			2 Temporary Housing	24	Temporarily Stable with Reduced Risk of Homelessness
			3 Private Housing	27	Stable/Permanent Housing (PH)
			4 Other HOPWA		
			5 Other Subsidy	17	
			6 Institution	3	

			7 Jail/Prison		<i>Unstable Arrangements</i>
			8 Disconnected/unknown		
			9 Death		<i>Life Event</i>
B1:Total number of households receiving transitional/short-term housing assistance whose tenure exceeded 24 months					

Section 2. Prevention of Homelessness: Assessment of Client Outcomes on Reduced Risks of Homelessness (Short-Term Housing Subsidy Assistance)

Assessment of Households that Received STRMU Assistance

[1] Output: Total number of households	[2] Assessment of Housing Status		[3] HOPWA Client Outcomes
105	Maintain Private Housing <u>without</u> subsidy (e.g. Assistance provided/completed and client is stable, not likely to seek additional support)	23	<i>Stable/Permanent Housing (PH)</i>
	Other Private Housing without subsidy (e.g. client switched housing units and is now stable, not likely to seek additional support)		
	Other HOPWA Housing Subsidy Assistance		
	Other Housing Subsidy (PH)	4	
	Institution (e.g. residential and long-term care)		
	Likely that additional STRMU is needed to maintain current housing arrangements	67	<i>Temporarily Stable, with Reduced Risk of Homelessness</i>
	Transitional Facilities/Short-term (e.g. temporary or transitional arrangement)	3	
	Temporary/Non-Permanent Housing arrangement (e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days)	2	
	Emergency Shelter/street	3	<i>Unstable Arrangements</i>
	Jail/Prison		
	Disconnected	3	
	Death		<i>Life Event</i>
1a. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the prior operating year (e.g. households that received STRMU assistance in two consecutive operating years).			66
1b. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the two prior operating years (e.g. households that received STRMU assistance in three consecutive operating years).			43

Section 3. HOPWA Outcomes on Access to Care and Support

1a. Total Number of Households

Total Number of Households	
1. For Project Sponsors/Subrecipients that provided HOPWA Housing Subsidy Assistance: Identify the total number of households that received the following HOPWA-funded services:	
a. Housing Subsidy Assistance (duplicated)-TBRA, STRMU, PHP, Facility-Based Housing, and Master Leasing	824
b. Case Management	546
c. Adjustment for duplication (subtraction)	(566)
d. Total Households Served by Project Sponsors/Subrecipients with Housing Subsidy Assistance (Sum of Rows a.b. minus Row c.)	804
2. For Project Sponsors/Subrecipients did NOT provide HOPWA Housing Subsidy Assistance: Identify the total number of households that received the following HOPWA-funded service:	
a. HOPWA Case Management	220
b. Total Households Served by Project Sponsors/Subrecipients without Housing Subsidy Assistance	220

1b. Status of Households Accessing Care and Support

Categories of Services Accessed	[1] For project sponsors/subrecipients that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors/subrecipients that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing	776	184	Support for Stable Housing
2. Had contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan (may include leveraged services such as Ryan White Medical Case Management)	791	220	Access to Support
3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan	774	201	Access to Health Care
4. Accessed and maintained medical insurance/assistance	779	192	Access to Health Care
5. Successfully accessed or maintained qualification for sources of income	763	198	Sources of Income

1c. Households that Obtained Employment

Categories of Services Accessed	[1] For project sponsors/subrecipients that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors/subrecipients that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:
Total number of households that obtained an income-producing job	114	

End of PART 4

PART 5: Worksheet - Determining Housing Stability Outcomes

1. This chart is designed to assess program results based on the information reported in Part 4 and to help Grantees determine overall program performance. Completion of this worksheet is optional.

Permanent Housing Subsidy Assistance	Stable Housing (# of households remaining in program plus 3+4+5+6)	Temporary Housing (2)	Unstable Arrangements (1+7+8)	Life Event (9)
Tenant-Based Rental Assistance (TBRA)	343	3	7	6
Permanent Facility-based Housing Assistance/Units	205	6	7	15
Transitional/Short-Term Facility-based Housing Assistance/Units	75	24	8	0
Total Permanent HOPWA Housing Subsidy Assistance	623	33	22	21
Reduced Risk of Homelessness: Short-Term Assistance	Stable/Permanent Housing	Temporarily Stable, with Reduced Risk of Homelessness	Unstable Arrangements	Life Events
Short-Term Rent, Mortgage, and Utility Assistance (STRMU)	27	72	6	0
Total HOPWA Housing Subsidy Assistance	650	105	28	21

End of PART 5

Note: Completed and scanned Part 6 Annual Certification Forms for the HOPWA Facility-Based Stewardship Units are located after Part 7.

Part 7: Summary Overview of Grant Activities**A. Information on Individuals, Beneficiaries, and Households Receiving HOPWA Housing Subsidy Assistance (TBRA, STRMU, Facility-Based Units, Permanent Housing Placement and Master Leased Units ONLY)****Section 1. HOPWA-Eligible Individuals who Received HOPWA Housing Subsidy Assistance****a. Total HOPWA Eligible Individuals Living with HIV/AIDS**

Individuals Served with Housing Subsidy Assistance	Total
Number of individuals with HIV/AIDS who qualified their household to receive HOPWA housing subsidy assistance.	804

b. Prior Living Situation

Category		Total HOPWA Eligible Individuals Receiving Housing Subsidy Assistance
1.	<u>Continuing</u> to receive HOPWA support from the prior operating year	585
New Individuals who received HOPWA Housing Subsidy Assistance support during Operating Year		
2.	Place not meant for human habitation (such as a vehicle, abandoned building, bus/train/subway station/airport, or outside)	10
3.	Emergency shelter (including hotel, motel, or campground paid for with emergency shelter voucher)	8
4.	Transitional housing for homeless persons	4
5.	Total number of new Eligible Individuals who received HOPWA Housing Subsidy Assistance with a Prior Living Situation that meets HUD definition of homelessness (Sum of Rows 2 – 4)	22
6.	Permanent housing for formerly homeless persons (such as Shelter Plus Care, SHP, or SRO Mod Rehab)	6
7.	Psychiatric hospital or other psychiatric facility	7
8.	Substance abuse treatment facility or detox center	23
9.	Hospital (non-psychiatric facility)	15
10.	Foster care home or foster care group home	0
11.	Jail, prison or juvenile detention facility	1
12.	Rented room, apartment, or house	99
13.	House you own	2
14.	Staying or living in someone else's (family and friends) room, apartment, or house	22
15.	Hotel or motel paid for without emergency shelter voucher	4
16.	Other	14
17.	Don't Know or Refused	4
18.	TOTAL Number of HOPWA Eligible Individuals (sum of Rows 1 and 5-17)	804

c. Homeless Individual Summary

In Chart c., indicate the number of eligible individuals reported in Chart b., Row 5 as homeless who also are homeless Veterans and/or meet the definition for Chronically Homeless (See Definition section of CAPER). The totals in Chart c. do not need to equal the total in Chart b., Row 5.

Category	Number of Homeless Veteran(s)	Number of Chronically Homeless
HOPWA eligible individuals served with HOPWA Housing Subsidy Assistance	2	18

Section 2. Beneficiaries

a. Total Number of Beneficiaries Served with HOPWA Housing Subsidy Assistance

Individuals and Families Served with HOPWA Housing Subsidy Assistance	Total Number
1. Number of individuals with HIV/AIDS who qualified the household to receive HOPWA housing subsidy assistance (equals the number of HOPWA Eligible Individuals reported in Part 7A, Section 1, Chart a.)	804
2. Number of ALL other persons diagnosed as HIV positive who reside with the HOPWA eligible individuals identified in Row 1 and who benefitted from the HOPWA housing subsidy assistance	4
3. Number of ALL other persons NOT diagnosed as HIV positive who reside with the HOPWA eligible individual identified in Row 1 and who benefited from the HOPWA housing subsidy	140
4. TOTAL number of ALL <u>beneficiaries</u> served with Housing Subsidy Assistance (Sum of Rows 1,2, & 3)	948

b. Age and Gender

HOPWA Eligible Individuals (Chart a, Row 1)						
		A.	B.	C.	D.	E.
		Male	Female	Transgender M to F	Transgender F to M	TOTAL (Sum of Columns A-D)
1.	Under 18					
2.	18 to 30 years	51	6	4	1	62
3.	31 to 50 years	304	47	23	0	374
4.	51 years and Older	317	42	8	1	368
5.	Subtotal (Sum of Rows 1-4)	672	95	35	2	804
All Other Beneficiaries (Chart a, Rows 2 and 3)						
		A.	B.	C.	D.	E.
		Male	Female	Transgender M to F	Transgender F to M	TOTAL (Sum of Columns A-D)
6.	Under 18	21	25			46
7.	18 to 30 years	12	15			27
8.	31 to 50 years	24	8			32
9.	51 years and Older	19	20			39
10.	Subtotal (Sum of Rows 6-9)	76	68			144
Total Beneficiaries (Chart a, Row 4)						
11.	TOTAL (Sum of Rows 5 & 10)	748	163	35	2	948

c. Race and Ethnicity*

Category		HOPWA Eligible Individuals		All Other Beneficiaries	
		[A] Race [all individuals reported in Section 2, Chart a., Row 1]	[B] Ethnicity [Also identified as Hispanic or Latino]	[C] Race [total of individuals reported in Section 2, Chart a., Rows 2 & 3]	[D] Ethnicity [Also identified as Hispanic or Latino]
1.	American Indian/Alaskan Native	22	6		
2.	Asian	36		8	
3.	Black/African American	157	1	19	2
4.	Native Hawaiian/Other Pacific Islander	21	1	2	
5.	White	477	96	107	79
6.	American Indian/Alaskan Native & White			1	
7.	Asian & White	2			
8.	Black/African American & White	1			
9.	American Indian/Alaskan Native & Black/African American				
10.	Other Multi-Racial	88	64	7	6
11.	Column Totals (Sum of Rows 1-10)	804	168	144	87
Data Check: Sum of Row 11 Column A and Row 11 Column C equals the total number HOPWA Beneficiaries reported in Part 3A, Section 2, Chart a., Row 4.					

*Reference (data requested consistent with Form HUD-27061 Race and Ethnic Data Reporting Form)

Section 3. Households

Household Area Median Income

Percentage of Area Median Income		Households Served with HOPWA Housing Subsidy Assistance
1.	0-30% of area median income (extremely low)	746
2.	31-50% of area median income (very low)	49
3.	51-80% of area median income (low)	9
4.	Total (Sum of Rows 1-3)	804

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Catholic Charities

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Leland House
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$329,734	\$126,049	
a.	Purchase/lease of property:		Date (mm/dd/yy): 03/14/1994
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 2/08/1997 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 2/08/1997 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 45 beds Total Units = 45 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, # of participants on the list at the end of operating year 11
g.	What is the address of the facility (if different from business address)?		141 Leland Avenue, San Francisco, CA 94134
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Catholic Charities

Type of housing facility operated by the project sponsor/subrecipient		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	45					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	45	\$329,734
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	45	\$329,734

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Catholic Charities

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Peter Claver Community
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$33,129	\$246,302	
a.	Purchase/lease of property:		Date (mm/dd/yy): 9/30/1994
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 9/30/94 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 9/30/1994 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 32 beds Total Units = 32 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, # of participants on the list at the end of operating year 5
g.	What is the address of the facility (if different from business address)?		1340 Golden Gate Avenue, San Francisco, CA 94115
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Catholic Charities

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	32					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	36	\$33,129
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	36	\$33,129

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Dolores Street Community Services

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Richard M. Cohen Residence
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$140,786	\$58,881	
a.	Purchase/lease of property:		Date (mm/dd/yy): 3/09/1994
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 12/15/1994 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 12/15/1994 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 10 beds Total Units = 10 beds
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, number of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		220 Dolores Street, San Francisco, CA 94110
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Dolores Street Community Services

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	10					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	10	\$140,786
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	10	\$140,786

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Larkin Street Youth Services

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Assisted Care Facility
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$47,698	\$	
a.	Purchase/lease of property:		Date (mm/dd/yy): 6/7/1996
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 1/15/1998 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 1/15/1998 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 12 beds Total Units = 12 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, # of participants on the list at the end of operating year 0
g.	What is the address of the facility (if different from business address)?		129 Hyde Street, San Francisco, CA 94102
h.	Is the address of the project site confidential?		<input type="checkbox"/> Yes, protect information; do not publish list <input checked="" type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Larkin Street Youth Services

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	12					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	32	\$47,698
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	32	\$47,698

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Maitri

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Maitri
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$88,947	\$	
a.	Purchase/lease of property:		Date (mm/dd/yy): 7/31/1995
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 12/15/1997 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 12/15/1997 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 14 beds Total Units = 15 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year 10</i>
g.	What is the address of the facility (if different from business address)?		401 Duboce Avenue, San Francisco, CA 94117
h.	Is the address of the project site confidential?		<input type="checkbox"/> Yes, protect information; do not publish list <input checked="" type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Maitri

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	14					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	42	\$88,947
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	42	\$88,947

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Mercy Housing California XVII, LP

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Derek Silva Community
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input checked="" type="checkbox"/> Permanent housing <input type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$50,000	\$760,263	
a.	Purchase/lease of property:		Date (mm/dd/yy): 12/15/2001
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 12/1/2004 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 12/1/2004 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 68 Total Units = 68
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		20 Franklin Street, San Francisco, CA 94102
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Maitri

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	68					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	68	\$50,000
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	68	\$50,000

Part 7: Summary Overview of Grant Activities**B. Facility-Based Housing Assistance****1. Project Sponsor/Subrecipient Agency Name (Required)**

Rafiki Coalition for Health and Wellness

2. Capital Development**2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)**

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Brandy Moore House
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input type="checkbox"/> Permanent housing <input checked="" type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$28,356	\$310,842	
a.	Purchase/lease of property:		Date (mm/dd/yy): 5/24/1996
b.	Rehabilitation/Construction Dates:		Date started: 02/01/1997 Date Completed: 05/31/1998 Date started: 02/01/2010 Date Completed: 06/30/2011
c.	Operation dates:		Date residents began to occupy: 7/01/1998 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 7/01/1998 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 11 beds Total Units = 11 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, # of participants on the list at the end of operating year 51
g.	What is the address of the facility (if different from business address)?		1761 Turk Street, San Francisco, CA 94115
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☐ Permanent Supportive Housing Facility/Units
☒ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Rafiki Coalition for Health and Wellness

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	11					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	22	\$28,356
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	22	\$28,356

Part 7: Summary Overview of Grant Activities
B. Facility-Based Housing Assistance

1. Project Sponsor/Subrecipient Agency Name (Required)

Community Awareness & Treatment Services, Inc.

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: A Woman's Place
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input type="checkbox"/> Permanent housing <input checked="" type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$61,500	\$	
a.	Purchase/lease of property:		Date (mm/dd/yy): 7/6/1995
b.	Rehabilitation/Construction Dates:		Date started: Date Completed:
c.	Operation dates:		Date residents began to occupy: 8/1/1995 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 8/1/1995 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 11 beds Total Units = 54 beds
f.	Is a waiting list maintained for the facility?		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, # of participants on the list at the end of operating year</i>
g.	What is the address of the facility (if different from business address)?		1049 Howard Street, San Francisco, CA 94103
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☐ Permanent Supportive Housing Facility/Units
☒ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Community Awareness and Treatment Services, Inc.

Type of housing facility operated by the project sponsor/subrecipient		Total Number of <u>Units</u> in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	11					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	13	\$61,500
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	13	\$61,500

Part 7: Summary Overview of Grant Activities
B. Facility-Based Housing Assistance

1. Project Sponsor/Subrecipient Agency Name (Required)

Baker Places, Inc.

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year (if applicable)	Non-HOPWA funds Expended (if applicable)	Name of Facility: Ferguson Place
<input type="checkbox"/> New construction	\$	\$	Type of Facility [Check <u>only one</u> box.] <input type="checkbox"/> Permanent housing <input checked="" type="checkbox"/> Short-term Shelter or Transitional housing <input type="checkbox"/> Supportive services only facility
<input type="checkbox"/> Rehabilitation	\$	\$	
<input type="checkbox"/> Acquisition	\$	\$	
<input checked="" type="checkbox"/> Operating	\$23,995	\$	
a.	Purchase/lease of property:		Date (mm/dd/yy): 7/01/1994
b.	Rehabilitation/Construction Dates:		Date started: 2/01/2011 Date Completed: 12/01/2011
c.	Operation dates:		Date residents began to occupy: 7/01/1994 <input type="checkbox"/> Not yet occupied
d.	Date supportive services began:		Date started: 7/01/1994 <input type="checkbox"/> Not yet providing services
e.	Number of units in the facility:		HOPWA-funded units = 12 beds Total Units = 12 beds
f.	Is a waiting list maintained for the facility?		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, # of participants on the list at the end of operating year 3
g.	What is the address of the facility (if different from business address)?		1849 Scott Street, San Francisco, CA 94117
h.	Is the address of the project site confidential?		<input checked="" type="checkbox"/> Yes, protect information; do not publish list <input type="checkbox"/> No, can be made available to the public

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor or Subrecipient

3a. Check one only

- ☐ Permanent Supportive Housing Facility/Units
☒ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Baker Places, Inc.

Type of housing facility operated by the project sponsor/subrecipient		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	12					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility <u>Specify:</u>						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor/subrecipient on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient
a.	Leasing Costs		
b.	Operating Costs	72	\$23,995
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) <u>Specify:</u> Rehab		
e.	Adjustment to eliminate duplication (subtract)		
f.	TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)	72	\$23,995

PART 6: Annual Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

The Annual Certification of Usage for HOPWA Facility-Based Stewardship Units is to be used in place of Part 7B of the CAPER if the facility was originally acquired, rehabilitated or constructed/developed in part with HOPWA funds but no HOPWA funds were expended during the operating year. Scattered site units may be grouped together on one page.

Grantees that used HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten (10) years. If non-substantial rehabilitation funds were used they are required to operate for at least three (3) years. Stewardship begins once the facility is put into operation.

Note: See definition of Stewardship Units.

1. General information

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input checked="" type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy) 3/28/06


2. Number of Units and Non-HOPWA Expenditures

Facility Name: Mission Creek Senior Community	Number of Stewardship Units Developed with HOPWA funds	Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year
Total Stewardship Units (subject to 3- or 10- year use periods)	10	\$171,941

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	Mission Creek Senior Community
Site Information: Project Zip Code(s)	94148
Site Information: Congressional District(s)	08
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list <input checked="" type="checkbox"/> Not confidential; information can be made available to the public
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	Mission Creek Senior Community c/o Mercy Housing California 1360 Mission Street, #300 San Francisco, CA 94103 Ph: (415) 355-7100

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.	
Name & Title of Authorized Official of the organization that continues to operate the facility:	Signature & Date (mm/dd/yy)
Melissa Clayton – Vice President	 8/4/2015
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program)	Contact Phone (with area code)
Yelena Zilberfayn – Asset Manager	(415)-355-7100

End of PART 6

PART 6: Annual Certification of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

The Annual Certification of Usage for HOPWA Facility-Based Stewardship Units is to be used in place of Part 7B of the CAPER if the facility was originally acquired, rehabilitated or constructed/developed in part with HOPWA funds but no HOPWA funds were expended during the operating year. Scattered site units may be grouped together on one page.

Grantees that used HOPWA funding for new construction, acquisition, or substantial rehabilitation are required to operate their facilities for HOPWA eligible individuals for at least ten (10) years. If non-substantial rehabilitation funds were used they are required to operate for at least three (3) years. Stewardship begins once the facility is put into operation.

Note: See definition of Stewardship Units.

1. General information

HUD Grant Number(s)	Operating Year for this report From (mm/dd/yy) To (mm/dd/yy) <input type="checkbox"/> Final Yr <input type="checkbox"/> Yr 1; <input checked="" type="checkbox"/> Yr 2; <input type="checkbox"/> Yr 3; <input type="checkbox"/> Yr 4; <input type="checkbox"/> Yr 5; <input type="checkbox"/> Yr 6; <input type="checkbox"/> Yr 7; <input type="checkbox"/> Yr 8; <input type="checkbox"/> Yr 9; <input type="checkbox"/> Yr 10;
Grantee Name	Date Facility Began Operations (mm/dd/yy) 12/01/13

2. Number of Units and Non-HOPWA Expenditures

Facility Name:	Number of Stewardship Units Developed with HOPWA funds	Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year
Total Stewardship Units (subject to 3- or 10- year use periods)	9	\$92,494

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	Rene Cazenave Apartments
Site Information: Project Zip Code(s)	94105
Site Information: Congressional District(s)	6
Is the address of the project site confidential?	<input type="checkbox"/> Yes, protect information; do not list <input checked="" type="checkbox"/> Not confidential; information can be made available to the public
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	Brian Quinn, Senior Asset Manager, 20 Jones St. Suite 200, San Francisco CA, 94102

I certify that the facility that received assistance for acquisition, rehabilitation, or new construction from the Housing Opportunities for Persons with AIDS Program has operated as a facility to assist HOPWA-eligible persons from the date shown above. I also certify that the grant is still serving the planned number of HOPWA-eligible households at this facility through leveraged resources and all other requirements of the grant agreement are being satisfied.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.

Name & Title of Authorized Official of the organization that continues to operate the facility: Brian Quinn Sr. Asset Manager	Signature & Date (mm/dd/yy)  09/22/15
Name & Title of Contact at Grantee Agency (person who can answer questions about the report and program) Brian Quinn Sr. Asset Manager	Contact Phone (with area code) 415 852 5316

End of PART 6



City and County of San Francisco

2014-2015 Consolidated Annual Performance and Evaluation Report (CAPER)

**For Program Year
July 1, 2014 – June 30, 2015**

IDIS Attachment

**Mayor's Office of Housing and Community Development
Office of Economic and Workforce Development**
One South Van Ness Avenue, Fifth Floor
San Francisco, CA 94103
Phone: 415-701-5500
TDD: 415-701-5503

IDIS Reports for San Francisco's 2014-2015 CAPER

ESG Supplement to the CAPER (11 pages)

HOME Program Annual Performance Report (HUD-40107) (2 pages)

HOME Match Report (HUD-40107-A) (4 pages)

PR02 – List of Activities by Program Year and Project (10 pages)

PR09 – Program Income Details by Fiscal Year and Program (4 pages)

PR23 – CDBG Summary of Accomplishments (6 pages)

PR23 – HOME Summary of Accomplishment (2 pages)

PR26 – CDBG Financial Summary Report (38 pages)

PR26 Line 30 Details – 2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSAs (6 pages)

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	SAN FRANCISCO
Organizational DUNS Number	070384255
EIN/TIN Number	946000417
Identify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	San Francisco CoC

ESG Contact Name

Prefix	Mr
First Name	Brian
Middle Name	
Last Name	Cheu
Suffix	
Title	Director of Community Development

ESG Contact Address

Street Address 1	1 South Van Ness, 5th Floor
Street Address 2	
City	San Francisco
State	CA
ZIP Code	94103-
Phone Number	415-701-5584
Extension	
Fax Number	
Email Address	brian.cheu@sfgov.org

ESG Secondary Contact

Prefix	Mr
First Name	Benjamin
Last Name	McCloskey
Suffix	
Title	Deputy Director - Finance and Administration
Phone Number	415-701-5575
Extension	
Email Address	benjamin.mccloskey@sfgove.org

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2014
Program Year End Date 06/30/2015

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: SAN FRANCISCO

City: San Francisco

State: CA

Zip Code: 94102, 4604

DUNS Number: 070384255

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 115730

Subrecipient or Contractor Name: AIDS HOUSING ALLIANCE

City: San Francisco

State: CA

Zip Code: ,

DUNS Number: 167119770

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 150000

Subrecipient or Contractor Name: ASIAN WOMEN'S SHELTER

City: San Francisco

State: CA

Zip Code: 94110, 1600

DUNS Number: 929780690

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 102000

Subrecipient or Contractor Name: BAR ASSOCIATION OF SF VOLUNTEER LEGAL SERVICES

City: San Francisco

State: CA

Zip Code: 94111, 3237

DUNS Number: 136937633

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 90000

Subrecipient or Contractor Name: COMPASS FAMILY SERVICES

City: San Francisco

State: CA

Zip Code: 94102, 2853

DUNS Number: 832017953

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 1270000

Subrecipient or Contractor Name: DOLORES STREET COMMUNITY SERVICES

City: San Francisco

State: CA

Zip Code: 94110, 2321

DUNS Number: 617708888

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 350000

Subrecipient or Contractor Name: EPISCOPAL COMMUNITY SERVICES

City: San Francisco

State: CA

Zip Code: 94103, 2726

DUNS Number: 151172095

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 65000

Subrecipient or Contractor Name: EVICTION DEFENSE COLLABORATIVE

City: San Francisco

State: CA

Zip Code: 94103, 1702

DUNS Number: 004637278

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 60000

Subrecipient or Contractor Name: GUM MOON RESIDENCE HALL

City: San Francisco

State: CA

Zip Code: 94108, 1114

DUNS Number: 196076947

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 55000

Subrecipient or Contractor Name: HAMILTON FAMILY CENTER

City: San Francisco

State: CA

Zip Code: 94117, 1326

DUNS Number: 806779633

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 221140

Subrecipient or Contractor Name: LA CASA DE LAS MADRES

City: San Francisco

State: CA

Zip Code: 94103, 2474

DUNS Number: 036202661

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 150000

Subrecipient or Contractor Name: CATHOLIC CHARITIES CYO

City: San Francisco

State: CA

Zip Code: 94105, 1614

DUNS Number: 074654880

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 180860

Subrecipient or Contractor Name: FRIENDSHIP HOUSE ASSOCIATION OF AMERICAN INDIANS

City: San Francisco

State: CA

Zip Code: 94103, 3507

DUNS Number: 824979645

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 42000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	1,245
Children	49
Don't Know/Refused/Other	0
Missing Information	0
Total	1,294

Table 1 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	289
Children	147
Don't Know/Refused/Other	0
Missing Information	0
Total	436

Table 2 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	560
Children	372
Don't Know/Refused/Other	0
Missing Information	0
Total	932

Table 3 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 4 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	2,094
Children	568
Don't Know/Refused/Other	0
Missing Information	0
Total	2,662

Table 5 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	1,305
Female	1,323
Transgender	24
Don't Know/Refused/Other	0
Missing Information	10
Total	2,662

Table 6 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	569
18-24	134
25 and over	1,959
Don't Know/Refused/Other	0
Missing Information	0
Total	2,662

Table 7 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	112	75	10	27
Victims of Domestic Violence	506	145	106	255
Elderly	144	115	14	15
HIV/AIDS	246	112	124	10
Chronically Homeless	245	0	34	211
Persons with Disabilities:				
Severely Mentally Ill	561	398	14	149
Chronic Substance Abuse	192	101	5	86
Other Disability	265	150	16	99
Total (Unduplicated if possible)	0	0	0	0

Table 8 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	428,510
Total Number of bed-nights provided	393,625
Capacity Utilization	91.86%

Table 9 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance	247,042	196,386	258,300
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	354,167	217,614	235,072
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	601,209	414,000	493,372

Table 10 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance	212,042	196,386	105,956
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	7,786
Expenditures for Housing Relocation & Stabilization Services - Services	118,891	81,614	84,886
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	330,933	278,000	198,628

Table 11 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Essential Services	423,600	218,000	296,500
Operations	635,800	181,000	289,500
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	1,059,400	399,000	586,000

Table 12 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
HMIS	1,198	2,486	11,210
Administration	181,311	88,660	104,520
Street Outreach	0	0	0

Table 13 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2012	2013	2014
4,749,927	2,174,051	1,182,146	1,393,730

Table 14 - Total ESG Funds Expended

11f. Match Source

	2012	2013	2014
Other Non-ESG HUD Funds	406,604	837,063	230,353
Other Federal Funds	1,788,875	960,081	1,257,351
State Government	356,587	391,398	1,395,025
Local Government	16,123,075	7,950,877	9,593,680
Private Funds	1,693,137	1,573,845	2,077,408
Other	359,726	212,913	36,090
Fees	10,908	0	4,486
Program Income	216,280	101,434	130,160
Total Match Amount	20,955,192	12,027,611	14,724,553

Table 15 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2012	2013	2014
52,457,283	23,129,243	13,209,757	16,118,283

Table 16 - Total Amount of Funds Expended on ESG Activities

Annual Performance Report HOME Program

U.S. Department of Housing
and Urban Development
Office of Community Planning
and Development

OMB Approval No. 2506-0171
(exp. 8/31/2009)

Public reporting burden for this collection of information is estimated to average 2.5 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays a valid OMB control number.

The HOME statute imposes a significant number of data collection and reporting requirements. This includes information on assisted properties, on the owners or tenants of the properties, and on other programmatic areas. The information will be used: 1) to assist HOME participants in managing their programs; 2) to track performance of participants in meeting fund commitment and expenditure deadlines; 3) to permit HUD to determine whether each participant meets the HOME statutory income targeting and affordability requirements; and 4) to permit HUD to determine compliance with other statutory and regulatory program requirements. This data collection is authorized under Title II of the Cranston-Gonzalez National Affordable Housing Act or related authorities. Access to Federal grant funds is contingent on the reporting of certain project-specific data elements. Records of information collected will be maintained by the recipients of the assistance. Information on activities and expenditures of grant funds is public information and is generally available for disclosure. Recipients are responsible for ensuring confidentiality when public disclosure is not required.

This form is intended to collect numeric data to be aggregated nationally as a complement to data collected through the Cash and Management Information (C/MI) System. Participants should enter the reporting period in the first block. The reporting period is October 1 to September 30. Instructions are included for each section if further explanation is needed.

Submit this form on or before December 31.	This report is for period (mm/dd/yyyy)		Date Submitted (mm/dd/yyyy)
Send one copy to the appropriate HUD Field Office and one copy to: HOME Program, Rm 7176, 451 7th Street, S.W., Washington D.C. 20410	Starting	Ending	

Part I Participant Identification

1. Participant Number	2. Participant Name		
3. Name of Person completing this report		4. Phone Number (Include Area Code)	
5. Address	6. City	7. State	8. Zip Code

Part II Program Income

Enter the following program income amounts for the reporting period: in block 1, enter the balance on hand at the beginning; in block 2, enter the amount generated; in block 3, enter the amount expended; and in block 4, enter the amount for Tenant-Based rental Assistance.

1. Balance on hand at Beginning of Reporting Period	2. Amount received during Reporting Period	3. Total amount expended during Reporting Period	4. Amount expended for Tenant-Based Rental Assistance	5. Balance on hand at end of Reporting Period (1 + 2 - 3) = 5
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Part III Minority Business Enterprises (MBE) and Women Business Enterprises (WBE)

In the table below, indicate the number and dollar value of contracts for HOME projects completed during the reporting period.

	a. Total	Minority Business Enterprises (MBE)				f. White Non-Hispanic
		b. Alaskan Native or American Indian	c. Asian or Pacific Islander	d. Black Non-Hispanic	e. Hispanic	
A. Contracts						
1. Number						
2. Dollar Amount						
B. Sub-Contracts						
1. Number						
2. Dollar Amount						
	a. Total	b. Women Business Enterprises (WBE)	c. Male			
C. Contracts						
1. Number						
2. Dollar Amount						
D. Sub-Contracts						
1. Number						
2. Dollar Amounts						

Part IV Minority Owners of Rental Property

In the table below, indicate the number of HOME assisted rental property owners and the total dollar amount of HOME funds in these rental properties assisted during the reporting period.

	a. Total	Minority Property Owners				f. White Non-Hispanic
		b. Alaskan Native or American Indian	c. Asian or Pacific Islander	d. Black Non-Hispanic	e. Hispanic	
1. Number						
2. Dollar Amount						

Part V Relocation and Real Property Acquisition

Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition. The data provided should reflect only displacements and acquisitions occurring during the reporting period.

	a. Number	b. Cost				
1. Parcels Acquired						
2. Businesses Displaced						
3. Nonprofit Organizations Displaced						
4. Households Temporarily Relocated, not Displaced						

Households Displaced	a. Total	Minority Business Enterprises (MBE)				f. White Non-Hispanic
		b. Alaskan Native or American Indian	c. Asian or Pacific Islander	d. Black Non-Hispanic	e. Hispanic	
5. Households Displaced - Number						
6. Households Displaced - Cost						

HOME Match Report

U.S. Department of Housing and Urban Development
Office of Community Planning and Development

OMB Approval No. 2506-0171
(exp. 12/31/2012)

Part I Participant Identification

Match Contributions for Federal Fiscal Year (yyyy)	Amount
2000	100
2001	100
2002	100
2003	100
2004	100
2005	100
2006	100
2007	100
2008	100
2009	100
2010	100
2011	100
2012	100
2013	100
2014	100
2015	100
2016	100
2017	100
2018	100
2019	100
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2086	100
2087	100
2088	100
2089	100
2090	100
2091	100
2092	100
2093	100
2094	100
2095	100
2096	100
2097	100
2098	100
2099	100

1. Participant No. (assigned by HUD)	2. Name of the Participating Jurisdiction		3. Name of Contact (person completing this report)
5. Street Address of the Participating Jurisdiction			4. Contact's Phone Number (include area code)
6. City	7. State	8. Zip Code	

Part II Fiscal Year Summary

1. Excess match from prior Federal fiscal year	\$	
2. Match contributed during current Federal fiscal year (see Part III.9.)	\$	
3. Total match available for current Federal fiscal year (line 1 + line 2)		\$
4. Match liability for current Federal fiscal year		\$
5. Excess match carried over to next Federal fiscal year (line 3 minus line 4)		\$

Part III Match Contribution for the Federal Fiscal Year

[illegible]

[illegible]

Public reporting burden for this collection of information is estimated to average 45 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays a valid OMB control number.

The HOME statute imposes a significant number of data collection and reporting requirements. This includes information on assisted properties, on the owners or tenants of the properties, and on other programmatic areas. The information will be used: 1) to assist HOME participants in managing their programs; 2) to track performance of participants in meeting fund commitment and expenditure deadlines; 3) to permit HUD to determine whether each participant meets the HOME statutory income targeting and affordability requirements; and 4) to permit HUD to determine compliance with other statutory and regulatory program requirements. This data collection is authorized under Title II of the Cranston-Gonzalez National Affordable Housing Act or related authorities. Access to Federal grant funds is contingent on the reporting of certain project-specific data elements. Records of information collected will be maintained by the recipients of the assistance. Information on activities and expenditures of grant funds is public information and is generally available for disclosure. Recipients are responsible for ensuring confidentiality when public disclosure is not required.

Instructions for the HOME Match Report

Applicability:

The HOME Match Report is part of the HOME APR and must be filled out by every participating jurisdiction that incurred a match liability. Match liability occurs when FY 1993 funds (or subsequent year funds) are drawn down from the U.S. Treasury for HOME projects. A Participating Jurisdiction (PJ) may start counting match contributions as of the beginning of Federal Fiscal Year 1993 (October 1, 1992). A jurisdiction not required to submit this report, either because it did not incur any match or because it had a full match reduction, may submit a HOME Match Report if it wishes. The match would count as excess match that is carried over to subsequent years. The match reported on this form must have been contributed during the reporting period (between October 1 and September 30).

Timing:

This form is to be submitted as part of the HOME APR on or before December 31. The original is sent to the HUD Field Office. One copy is sent to the

Office of Affordable Housing Programs, CGHF
Room 7176, HUD, 451 7th Street, S.W.
Washington, D.C. 20410.

The participating jurisdiction also keeps a copy.

Instructions for Part II:

1. **Excess match from prior Federal fiscal year:** Excess match carried over from prior Federal fiscal year.
2. **Match contributed during current Federal fiscal year:** The total amount of match contributions for all projects listed under Part III in column 9 for the Federal fiscal year.

3. **Total match available for current Federal fiscal year:** The sum of excess match carried over from the prior Federal fiscal year (Part II, line 1) and the total match contribution for the current Federal fiscal year (Part II, line 2). This sum is the total match available for the Federal fiscal year.

4. **Match liability for current Federal fiscal year:** The amount of match liability is available from HUD and is provided periodically to PJs. The match must be provided in the current year. The amount of match that must be provided is based on the amount of HOME funds drawn from the U.S. Treasury for HOME projects. The amount of match required equals 25% of the amount drawn down for HOME projects during the Federal fiscal year. Excess match may be carried over and used to meet match liability for subsequent years (see Part II line 5). Funds drawn down for administrative costs, CHDO operating expenses, and CHDO capacity building do not have to be matched. Funds drawn down for CHDO seed money and/or technical assistance loans do not have to be matched if the project does not go forward. A jurisdiction is allowed to get a partial reduction (50%) of match if it meets one of two statutory distress criteria, indicating “fiscal distress,” or else a full reduction (100%) of match if it meets both criteria, indicating “severe fiscal distress.” The two criteria are poverty rate (must be equal to or greater than 125% of the average national family poverty rate to qualify for a reduction) and per capita income (must be less than 75% of the national average per capita income to qualify for a reduction). In addition, a jurisdiction can get a full reduction if it is declared a disaster area under the Robert T. Stafford Disaster Relief and Emergency Act.

5. **Excess match carried over to next Federal fiscal year:** The total match available for the current Federal fiscal year (Part II, line 3) minus the match liability for the current Federal fiscal year (Part II, line 4). Excess match may be carried over and applied to future HOME project match liability.

Instructions for Part III:

1. **Project No. or Other ID:** “Project number” is assigned by the C/MI System when the PJ makes a project setup call. These projects involve at least some Treasury funds. If the HOME project does not involve Treasury funds, it must be identified with “other ID” as follows: the fiscal year (last two digits only), followed by a number (starting from “01” for the first non-Treasury-funded project of the fiscal year), and then at least one of the following abbreviations: “SF” for project using shortfall funds, “PI” for projects using program income, and “NON” for non-HOME-assisted affordable housing. Example: 93.01.SF, 93.02.PI, 93.03.NON, etc.

Shortfall funds are non-HOME funds used to make up the difference between the participation threshold and the amount of HOME funds allocated to the PJ; the participation threshold requirement applies only in the PJ’s first year of eligibility. [§92.102]

Program income (also called “repayment income”) is any return on the investment of HOME funds. This income must be deposited in the jurisdiction’s HOME account to be used for HOME projects. [§92.503(b)]

Non-HOME-assisted affordable housing is investment in housing not assisted by HOME funds that would qualify as “affordable housing” under the HOME Program definitions. “NON” funds must be contributed to a specific project; it is not sufficient to make a contribution to an entity engaged in developing affordable housing. [§92.219(b)]

2. **Date of Contribution:** Enter the date of contribution. Multiple entries may be made on a single line as long as the contributions were made during the current fiscal year. In such cases, if the contributions were made at different dates during the year, enter the date of the last contribution.
3. **Cash:** Cash contributions from non-Federal resources. This means the funds are contributed permanently to the HOME Program regardless of the form of investment the jurisdiction provides to a project. Therefore all repayment, interest, or other return on investment of the contribution must be deposited in the PJ’s HOME account to be used for HOME projects. The PJ, non-Federal public entities (State/local governments), private entities, and individuals can make contributions. The grant equivalent of a below-market interest rate loan to the project is eligible when the loan is not repayable to the PJ’s HOME account. [§92.220(a)(1)] In addition, a cash contribution can count as match if it is used for eligible costs defined under §92.206 (except administrative costs and CHDO operating expenses) or under §92.209, or for the following non-eligible costs: the value of non-Federal funds used to remove and relocate ECHO units to accommodate eligible tenants, a project reserve account for replacements, a project reserve account for unanticipated increases in operating costs, operating subsidies, or costs relating to the portion of a mixed-income or mixed-use project not related to the affordable housing units. [§92.219(c)]
4. **Foregone Taxes, Fees, Charges:** Taxes, fees, and charges that are normally and customarily charged but have been waived, foregone, or deferred in a manner that achieves affordability of the HOME-assisted housing. This includes State tax credits for low-income housing development. The amount of real estate taxes may be based on the

post-improvement property value. For those taxes, fees, or charges given for future years, the value is the present discounted cash value. [§92.220(a)(2)]

5. **Appraised Land/Real Property:** The appraised value, before the HOME assistance is provided and minus any debt burden, lien, or other encumbrance, of land or other real property, not acquired with Federal resources. The appraisal must be made by an independent, certified appraiser. [§92.220(a)(3)]
6. **Required Infrastructure:** The cost of investment, not made with Federal resources, in on-site and off-site infrastructure directly required for HOME-assisted affordable housing. The infrastructure must have been completed no earlier than 12 months before HOME funds were committed. [§92.220(a)(4)]
7. **Site preparation, Construction materials, Donated labor:** The reasonable value of any site-preparation and construction materials, not acquired with Federal resources, and any donated or voluntary labor (see §92.354(b)) in connection with the site-preparation for, or construction or rehabilitation of, affordable housing. The value of site-preparation and construction materials is determined in accordance with the PJ’s cost estimate procedures. The value of donated or voluntary labor is determined by a single rate (“labor rate”) to be published annually in the Notice Of Funding Availability (NOFA) for the HOME Program. [§92.220(6)]
8. **Bond Financing:** Multifamily and single-family project bond financing must be validly issued by a State or local government (or an agency, instrumentality, or political subdivision thereof). 50% of a loan from bond proceeds made to a multifamily affordable housing project owner can count as match. 25% of a loan from bond proceeds made to a single-family affordable housing project owner can count as match. Loans from all bond proceeds, including excess bond match from prior years, may not exceed 25% of a PJ’s total annual match contribution. [§92.220(a)(5)] The amount in excess of the 25% cap for bonds may carry over, and the excess will count as part of the statutory limit of up to 25% per year. Requirements regarding

bond financing as an eligible source of match will be available upon publication of the implementing regulation early in FY 1994.

9. **Total Match:** Total of items 3 through 8. This is the total match contribution for each project identified in item 1.

Ineligible forms of match include:

1. Contributions made with or derived from Federal resources e.g. CDBG funds [§92.220(b)(1)]
2. Interest rate subsidy attributable to the Federal tax-exemption on financing or the value attributable to Federal tax credits [§92.220(b)(2)]
3. Contributions from builders, contractors or investors, including owner equity, involved with HOME-assisted projects. [§92.220(b)(3)]
4. Sweat equity [§92.220(b)(4)]
5. Contributions from applicants/recipients of HOME assistance [§92.220(b)(5)]
6. Fees/charges that are associated with the HOME Program only, rather than normally and customarily charged on all transactions or projects [§92.220(a)(2)]
7. Administrative costs

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 1

REPORT FOR CPD PROGRAM CDBG, HOPWA-C, HESG, HOME
PGM YR 2014

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	1	APA Family Support Services/Samoan Community Development Center	7750	APA Family Support Services/Samoan Community Development Center	Canceled	CDBG	\$0.00	\$0.00	\$0.00
			7751	APA Family Support Services/Samoan Community Development Center	Completed	CDBG	\$40,000.00	\$40,000.00	\$0.00
		Project Total					\$40,000.00	\$40,000.00	\$0.00
	2	APA Family Support Services/YMCA of San Francisco (Bayview)	7752	APA Family Support Services/YMCA of San Francisco (Bayview)	Completed	CDBG	\$41,203.85	\$41,203.85	\$0.00
							\$41,203.85	\$41,203.85	\$0.00
	3	Arab Cultural And Community Center	7753	Arab Cultural and Community Center	Completed	CDBG	\$49,999.92	\$49,999.92	\$0.00
							\$49,999.92	\$49,999.92	\$0.00
	4	Asian Pacific American Community Center	7755	Asian Pacific American Community Center	Completed	CDBG	\$57,000.00	\$57,000.00	\$0.00
							\$57,000.00	\$57,000.00	\$0.00
	5	Asian, Inc.	7756	Asian, Inc.	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
							\$50,000.00	\$50,000.00	\$0.00
	6	Booker T. Washington Community Service Center	7757	Booker T. Washington Community Service Center	Completed	CDBG	\$39,718.89	\$39,718.89	\$0.00
							\$39,718.89	\$39,718.89	\$0.00
	7	BRIDGE Regional Partners, Inc.	7758	BRIDGE Regional Partners, Inc.	Completed	CDBG	\$166,112.85	\$166,112.85	\$0.00
							\$166,112.85	\$166,112.85	\$0.00
	8	Central American Resource Center (CARECEN)	7759	Central American Resource Center (CARECEN)	Completed	CDBG	\$40,000.00	\$40,000.00	\$0.00
							\$40,000.00	\$40,000.00	\$0.00
	9	Central City Hospitality House	7760	Central City Hospitality House	Completed	CDBG	\$65,000.00	\$65,000.00	\$0.00
							\$65,000.00	\$65,000.00	\$0.00
	10	Collective Impact (dba Mo' Magic)	7761	Collective Impact (dba Mo' Magic)	Completed	CDBG	\$39,999.90	\$39,999.90	\$0.00
							\$39,999.90	\$39,999.90	\$0.00
	11	Community Awareness & Treatment Services	7762	Community Awareness & Treatment Services	Completed	CDBG	\$49,993.28	\$49,993.28	\$0.00
			7765	Donaldina Cameron House	Completed	CDBG	\$49,999.95	\$49,999.95	\$0.00
		Project Total					\$99,993.23	\$99,993.23	\$0.00
	12	Community Youth Center-San Francisco (CYC-SF)	7763	Community Youth Center-San Francisco (CYC-SF)	Completed	CDBG	\$49,934.88	\$49,934.88	\$0.00
							\$49,934.88	\$49,934.88	\$0.00
	13	Community Youth Center-San Francisco(CYC-SF)	7764	Community Youth Center-San Francisco (CYC-SF)	Completed	CDBG	\$44,162.77	\$44,162.77	\$0.00
							\$44,162.77	\$44,162.77	\$0.00
	15	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	7766	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	Completed	CDBG	\$49,999.96	\$49,999.96	\$0.00
							\$49,999.96	\$49,999.96	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 2

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	16	Filipino-American Development Foundation: Filipino Community Center	7768	Filipino-American Development Foundation: Filipino Community Center	Completed	CDBG	\$70,000.00	\$70,000.00	\$0.00
		Project Total					\$70,000.00	\$70,000.00	\$0.00
	17	Larkin Street Youth Services	7769	Larkin Street Youth Services	Completed	CDBG	\$54,000.00	\$54,000.00	\$0.00
		Project Total					\$54,000.00	\$54,000.00	\$0.00
	18	Larkin Street Youth Services	7770	Larkin Street Youth Services	Completed	CDBG	\$58,000.00	\$58,000.00	\$0.00
		Project Total					\$58,000.00	\$58,000.00	\$0.00
	19	Lavender Youth Rec. & Info. Ct. (LYRIC)	7771	Lavender Youth Rec. & Info. Ct. (LYRIC)	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	20	MOHCD - PS IT Program Delivery	7772	MOHCD - PS IT Program Delivery	Completed	CDBG	\$45,000.00	\$45,000.00	\$0.00
		Project Total					\$45,000.00	\$45,000.00	\$0.00
	21	MOHCD - HOPE SF Program Delivery	7773	MOHCD-HOPE SF Program Delivery	Open	CDBG	\$75,000.00	\$0.00	\$75,000.00
		Project Total					\$75,000.00	\$0.00	\$75,000.00
	22	Mercy Housing Caliofornia	7774	Mercy Housing California	Completed	CDBG	\$65,000.00	\$65,000.00	\$0.00
		Project Total					\$65,000.00	\$65,000.00	\$0.00
	23	Mission Asset Fund	7775	Mission Asset Fund	Completed	CDBG	\$64,999.80	\$64,999.80	\$0.00
		Project Total					\$64,999.80	\$64,999.80	\$0.00
	24	Mission Economic Development Agency	7776	Mission Economic Development Agency	Completed	CDBG	\$34,959.04	\$34,959.04	\$0.00
		Project Total					\$34,959.04	\$34,959.04	\$0.00
	25	Mission Economic Development Agency	7777	Mission Economic Development Agency	Completed	CDBG	\$154,880.03	\$154,880.03	\$0.00
		Project Total					\$154,880.03	\$154,880.03	\$0.00
	26	Mission Neighborhood Centers	7778	Mission Neighborhood Centers	Completed	CDBG	\$46,618.29	\$46,618.29	\$0.00
		Project Total					\$46,618.29	\$46,618.29	\$0.00
	27	Mission Neighborhood Health Center	7779	Mission Neighborhood Health Center	Completed	CDBG	\$38,449.34	\$38,449.34	\$0.00
		Project Total					\$38,449.34	\$38,449.34	\$0.00
	28	Mission SF Community Financial Center	7780	Mission SF Community Financial Center	Completed	CDBG	\$49,994.93	\$49,994.93	\$0.00
		Project Total					\$49,994.93	\$49,994.93	\$0.00
	29	Northeast Community Federal Credit Union	7782	Northeast Community Federal Credit Union	Completed	CDBG	\$49,999.90	\$49,999.90	\$0.00
		Project Total					\$49,999.90	\$49,999.90	\$0.00
	30	Potrero Hill Neighborhood House	7783	Potrero Hill Neighborhood House	Completed	CDBG	\$37,029.33	\$37,029.33	\$0.00
		Project Total					\$37,029.33	\$37,029.33	\$0.00
	31	Providence Foundation	7784	Providence Foundation	Completed	CDBG	\$44,990.78	\$44,990.78	\$0.00
		Project Total					\$44,990.78	\$44,990.78	\$0.00
	32	San Francisco AIDS Foundation	7785	San Francisco AIDS Foundation	Open	CDBG	\$72,000.00	\$36,490.22	\$35,509.78
		Project Total					\$72,000.00	\$36,490.22	\$35,509.78
	33	San Francisco Community Land Trust	7786	San Francisco Community Land Trust	Completed	CDBG	\$36,000.00	\$36,000.00	\$0.00
		Project Total					\$36,000.00	\$36,000.00	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 3

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	34	San Francisco Conservation Corps	7787	San Francisco Conservation Corps	Completed	CDBG	\$49,971.46	\$49,971.46	\$0.00
		Project Total					\$49,971.46	\$49,971.46	\$0.00
	35	San Francisco Housing Development Corporation	7788	San Francisco Housing Development Corporation	Completed	CDBG	\$60,000.00	\$60,000.00	\$0.00
		Project Total					\$60,000.00	\$60,000.00	\$0.00
	47	SF LGBT Community Center	7789	SF LGBT Community Center	Completed	CDBG	\$49,599.07	\$49,599.07	\$0.00
		Project Total					\$49,599.07	\$49,599.07	\$0.00
	48	Sunset District Comm. Develop. Corp.	7791	Sunset District Comm. Develop. Corp.	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	49	United Playaz	7793	United Playaz	Completed	CDBG	\$54,999.40	\$54,999.40	\$0.00
		Project Total					\$54,999.40	\$54,999.40	\$0.00
	50	Urban Services YMCA	7796	Urban Services YMCA	Completed	CDBG	\$69,946.62	\$69,946.62	\$0.00
		Project Total					\$69,946.62	\$69,946.62	\$0.00
	51	Urban Services YMCA	7798	Urban Services YMCA	Completed	CDBG	\$82,328.73	\$82,328.73	\$0.00
		Project Total					\$82,328.73	\$82,328.73	\$0.00
	52	Vietnamese Community Center of SF	7799	Vietnamese Community Center of SF	Completed	CDBG	\$53,363.86	\$53,363.86	\$0.00
		Project Total					\$53,363.86	\$53,363.86	\$0.00
	53	YMCA of San Francisco (Bayview)	7800	YMCA of San Francisco (Bayview)	Completed	CDBG	\$48,707.78	\$48,707.78	\$0.00
		Project Total					\$48,707.78	\$48,707.78	\$0.00
	54	YMCA of San Francisco (Bayview)	7801	YMCA of San Francisco (Bayview)	Completed	CDBG	\$244,999.89	\$244,999.89	\$0.00
		Project Total					\$244,999.89	\$244,999.89	\$0.00
	55	YMCA of San Francisco (Bayview) United Council of Human Services	7803	YMCA of San Francisco (Bayview) United Council of Human Services	Completed	CDBG	\$49,999.92	\$49,999.92	\$0.00
			7807	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	Completed	CDBG	\$49,618.66	\$49,618.66	\$0.00
		Project Total					\$99,618.58	\$99,618.58	\$0.00
	56	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	7805	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	Completed	CDBG	\$49,493.78	\$49,493.78	\$0.00
		Project Total					\$49,493.78	\$49,493.78	\$0.00
	58	Hearing and Speech Center of Northern California	7809	Hearing and Speech Center of Northern California	Completed	CDBG	\$37,999.99	\$37,999.99	\$0.00
		Project Total					\$37,999.99	\$37,999.99	\$0.00
	59	AIDS Legal Referral Panel of the SF Bay Area	7810	AIDS Legal Referral Panel of the SF Bay Area	Completed	CDBG	\$81,999.97	\$81,999.97	\$0.00
		Project Total					\$81,999.97	\$81,999.97	\$0.00
	60	Asian Americans Advancing Justice-Asian Law Caucus	7811	Asian Americans Advancing Justice-Asian Law Caucus	Completed	CDBG	\$51,999.91	\$51,999.91	\$0.00
		Project Total					\$51,999.91	\$51,999.91	\$0.00
	61	Bay Area Legal Aid	7812	Bay Area Legal Aid	Open	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$0.00	\$0.00	\$0.00
	62	Bay Area Legal Aid	7813	Bay Area Legal Aid	Completed	CDBG	\$105,000.00	\$105,000.00	\$0.00
		Project Total					\$105,000.00	\$105,000.00	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 4

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	63	Central American Resource Center (CARECEN)	7814	Central American Resource Center (CARECEN)	Completed	CDBG	\$80,000.00	\$80,000.00	\$0.00
		Project Total					\$80,000.00	\$80,000.00	\$0.00
	64	Dolores Street Community Services	7815	Dolores Street Community Services	Completed	CDBG	\$43,950.69	\$43,950.69	\$0.00
		Project Total					\$43,950.69	\$43,950.69	\$0.00
	65	Instituto Laboral de la Raza	7816	Instituto Laboral de la Raza	Completed	CDBG	\$60,000.00	\$60,000.00	\$0.00
		Project Total					\$60,000.00	\$60,000.00	\$0.00
	66	La Raza Centro Legal	7817	La Raza Centro Legal	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	67	La Raza Community Resource Center	7818	La Raza Community Resource Center	Completed	CDBG	\$79,999.99	\$79,999.99	\$0.00
		Project Total					\$79,999.99	\$79,999.99	\$0.00
	68	Nihonmachi Legal Outreach	7819	Nihonmachi Legal Outreach	Completed	CDBG	\$75,000.00	\$75,000.00	\$0.00
		Project Total					\$75,000.00	\$75,000.00	\$0.00
	69	Swords to Plowshares Veterans Rights Organization	7820	Swords to Plowshares Veterans Rights Organization	Completed	CDBG	\$80,999.99	\$80,999.99	\$0.00
		Project Total					\$80,999.99	\$80,999.99	\$0.00
	70	Causa Justa:: Just Cause	7821	Causa Justa:: Just Cause	Completed	CDBG	\$37,999.69	\$37,999.69	\$0.00
		Project Total					\$37,999.69	\$37,999.69	\$0.00
	71	Chinatown Community Development Center	7822	Chinatown Community Development Center	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	72	Independent Living Resource Center of SF	7823	Independent Living Resource Center of SF	Completed	CDBG	\$48,893.39	\$48,893.39	\$0.00
		Project Total					\$48,893.39	\$48,893.39	\$0.00
	73	Legal Assistance to the Elderly	7824	Legal Assistance to the Elderly	Completed	CDBG	\$30,000.00	\$30,000.00	\$0.00
		Project Total					\$30,000.00	\$30,000.00	\$0.00
	74	San Francisco Study Center - Housing Rights Committee of San Francisco	7825	San Francisco Study Center - Housing Rights Committee of San Francisco	Completed	CDBG	\$85,000.00	\$85,000.00	\$0.00
		Project Total					\$85,000.00	\$85,000.00	\$0.00
	75	Self-Help for the Elderly	7826	Self-Help for the Elderly	Completed	CDBG	\$45,853.42	\$45,853.42	\$0.00
		Project Total					\$45,853.42	\$45,853.42	\$0.00
	76	Tenderloin Housing Clinic, Inc.	7827	Tenderloin Housing Clinic, Inc.	Completed	CDBG	\$87,112.50	\$87,112.50	\$0.00
		Project Total					\$87,112.50	\$87,112.50	\$0.00
	77	The Arc of San Francisco	7828	The Arc Of San Francisco	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	78	Bayview Hunter's Point Center for Arts & Technology	7829	Bayview Hunter's Point Center for Arts & Technology	Completed	CDBG	\$75,000.00	\$75,000.00	\$0.00
		Project Total					\$75,000.00	\$75,000.00	\$0.00
	79	Central City Hospitality House	7861	Central City Hospitality House	Completed	CDBG	\$100,000.00	\$100,000.00	\$0.00
		Project Total					\$100,000.00	\$100,000.00	\$0.00
	80	Collective Impact (dba Mo' Magic)	7862	Collective Impact (dba Mo' Magic)	Completed	CDBG	\$57,064.03	\$57,064.03	\$0.00
		Project Total					\$57,064.03	\$57,064.03	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 5

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	81	Community Housing Partnership	7863	Community Housing Partnership	Completed	CDBG	\$75,000.00	\$75,000.00	\$0.00
		Project Total					\$75,000.00	\$75,000.00	\$0.00
	82	Compass Family Services	7864	Compass Family Services	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	83	Episcopal Community Service of SF	7865	Episcopal Community Services of SF	Completed	CDBG	\$100,000.00	\$100,000.00	\$0.00
		Project Total					\$100,000.00	\$100,000.00	\$0.00
	84	Goodwill Industries of San Francisco, San Mateo & Marin Counties	7866	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Completed	CDBG	\$100,890.74	\$100,890.74	\$0.00
		Project Total					\$100,890.74	\$100,890.74	\$0.00
	85	Hearing & Speech Center of Northern California	7867	Hearing & Speech Center of Northern California	Completed	CDBG	\$40,939.06	\$40,939.06	\$0.00
		Project Total					\$40,939.06	\$40,939.06	\$0.00
	86	In-Home Supportive Services Consortium of San Francisco, Inc.	7868	In-Home Supportive Services Consortium of San Francisco, Inc.	Completed	CDBG	\$73,068.03	\$73,068.03	\$0.00
		Project Total					\$73,068.03	\$73,068.03	\$0.00
	87	Mission Economic Development Agency	7869	Mission Economic Development Agency	Completed	CDBG	\$98,882.12	\$98,882.12	\$0.00
		Project Total					\$98,882.12	\$98,882.12	\$0.00
	88	Mission Hiring Hall	7870	Mission Hiring Hall	Completed	CDBG	\$100,000.00	\$100,000.00	\$0.00
		Project Total					\$100,000.00	\$100,000.00	\$0.00
	89	Mission language & Vocational School, Inc.	7871	Mission Language & Vocational School, Inc.	Completed	CDBG	\$99,999.66	\$99,999.66	\$0.00
		Project Total					\$99,999.66	\$99,999.66	\$0.00
	90	OEWD - Workforce Development Services	7872	OEWD - Workforce Development Services	Canceled	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$0.00	\$0.00	\$0.00
	91	Positive Resource Center	7873	Positive Resource Center	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	92	SF LGBT Community Center	7874	SF LGBT Community Center	Completed	CDBG	\$120,000.00	\$120,000.00	\$0.00
		Project Total					\$120,000.00	\$120,000.00	\$0.00
	93	Toolworks	7875	Toolworks	Completed	CDBG	\$55,000.00	\$55,000.00	\$0.00
		Project Total					\$55,000.00	\$55,000.00	\$0.00
	94	Upwardly Global	7876	Upwardly Global	Completed	CDBG	\$75,000.00	\$75,000.00	\$0.00
		Project Total					\$75,000.00	\$75,000.00	\$0.00
	95	Vietnamese Youth Development Center	7877	Vietnamese Youth Development Center	Completed	CDBG	\$58,274.04	\$58,274.04	\$0.00
		Project Total					\$58,274.04	\$58,274.04	\$0.00
	96	Young Community Developers	7878	Young Community Developers	Completed	CDBG	\$65,000.00	\$65,000.00	\$0.00
		Project Total					\$65,000.00	\$65,000.00	\$0.00
	97	MOHCD - General CDBG Administration	7879	MOHCD - General CDBG Administration	Open	CDBG	\$2,887,650.00	\$2,497,514.37	\$390,135.63
		Project Total					\$2,887,650.00	\$2,497,514.37	\$390,135.63
	98	OEWD - General CDBG Administration	7880	OEWD - General CDBG Administration	Completed	CDBG	\$320,850.00	\$320,850.00	\$0.00
		Project Total					\$320,850.00	\$320,850.00	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 6

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	99	ESG14 San Francisco	7949	ESG14 Homelessness Prevention	Open	HESG	\$692,000.00	\$648,638.14	\$43,361.86
			7950	ESG14 Shelter	Open	HESG	\$586,000.00	\$585,633.18	\$366.82
			7951	ESG14 Administration	Open	HESG	\$104,520.00	\$104,520.00	\$0.00
			7952	ESG14 HMIS	Open	HESG	\$11,210.00	\$11,210.00	\$0.00
		Project Total					\$1,393,730.00	\$1,350,001.32	\$43,728.68
	100	Asian Neighborhood Design	7881	Asian Neighborhood Design	Open	CDBG	\$30,000.00	\$294.90	\$29,705.10
							\$30,000.00	\$294.90	\$29,705.10
	101	Asian Neighborhood Design	7882	Asian Neighborhood Design	Open	CDBG	\$50,000.00	\$36,630.75	\$13,369.25
							\$50,000.00	\$36,630.75	\$13,369.25
	102	Community Design Center	7883	Community Design Center	Open	CDBG	\$40,000.00	\$0.00	\$40,000.00
							\$40,000.00	\$0.00	\$40,000.00
	103	MOHCD - CP & PSI Program Delivery	7884	MOHCD - CP & PSI Program Delivery	Open	CDBG	\$300,000.00	\$257,064.46	\$42,935.54
							\$300,000.00	\$257,064.46	\$42,935.54
	104	Bayview Hunters Point Multipurpose Senior Services	7885	Bayview Hunters Point Multipurpose Senior Services	Canceled	CDBG	\$0.00	\$0.00	\$0.00
							\$0.00	\$0.00	\$0.00
	105	Openhouse	7886	Openhouse	Open	CDBG	\$250,000.00	\$0.00	\$250,000.00
							\$250,000.00	\$0.00	\$250,000.00
	106	Pomeroy Recreation and Rehabilitation Center	7887	Pomeroy Recreation and Rehabilitation Center	Completed	CDBG	\$100,000.00	\$100,000.00	\$0.00
							\$100,000.00	\$100,000.00	\$0.00
	107	Community Awareness & Treatment Services	7888	Community Awareness & Treatment Services	Open	CDBG	\$41,680.00	\$0.00	\$41,680.00
							\$41,680.00	\$0.00	\$41,680.00
	108	Boys & Girls Clubs of San Francisco	7891	Boys & Girls Clubs of San Francisco	Canceled	CDBG	\$0.00	\$0.00	\$0.00
							\$0.00	\$0.00	\$0.00
	109	Boys & Girls Clubs of San Francisco	7892	Bayos & Girls Clubs of San Francisco	Canceled	CDBG	\$0.00	\$0.00	\$0.00
							\$0.00	\$0.00	\$0.00
	110	Mission Neighborhood Centers	7893	Mission Neighborhood Centers	Open	CDBG	\$100,000.00	\$0.00	\$100,000.00
							\$100,000.00	\$0.00	\$100,000.00
	111	Board of Trustees of the Glide Foundation	7894	Board of Trustees of the Glide Foundation	Canceled	CDBG	\$0.00	\$0.00	\$0.00
							\$0.00	\$0.00	\$0.00
	112	Donaldina Cameron House	7895	Donaldina Cameron House	Canceled	CDBG	\$0.00	\$0.00	\$0.00
							\$0.00	\$0.00	\$0.00
	113	Mission Economic Development Agency	7896	Mission Economic Development Agency	Canceled	CDBG	\$0.00	\$0.00	\$0.00
							\$0.00	\$0.00	\$0.00
	114	Nihonmachi Legal Outreach	7897	Nihonmachi Legal Outreach	Completed	CDBG	\$41,000.00	\$41,000.00	\$0.00
							\$41,000.00	\$41,000.00	\$0.00
	115	Telegraph Hill Neighborhood Association	7898	Telegraph Hill Neighborhood Association	Open	CDBG	\$85,800.00	\$0.00	\$85,800.00
							\$85,800.00	\$0.00	\$85,800.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 7

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	116	Wu Yee Children's Services	7899	Wu Yee Children's Services	Open	CDBG	\$50,000.00	\$5,000.00	\$45,000.00
		Project Total					\$50,000.00	\$5,000.00	\$45,000.00
	117	San Francisco AIDS Foundation	7900	San Francisco AIDS Foundation	Canceled	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$0.00	\$0.00	\$0.00
	118	Asian Neighborhood Design	7901	Asian Neighborhood Design	Open	CDBG	\$12,827.00	\$5,084.49	\$7,742.51
		Project Total					\$12,827.00	\$5,084.49	\$7,742.51
	119	Bay Area Community Resource/Excelsior Action Group	7902	Bay Area Community Resource/Excelsior Action Group	Completed	CDBG	\$59,695.09	\$59,695.09	\$0.00
		Project Total					\$59,695.09	\$59,695.09	\$0.00
	120	Bay Area Community Resource/Portola Neighborhood Association	7903	Bay Area Community Resouce/Portola Neighborhood Association	Completed	CDBG	\$57,261.32	\$57,261.32	\$0.00
		Project Total					\$57,261.32	\$57,261.32	\$0.00
	121	Japanese Community Youth Council (JCYC) Japantown Task Force	7904	Japanese Community Youth Council (JCYC)/Japantown Task Force	Completed	CDBG	\$40,000.00	\$40,000.00	\$0.00
		Project Total					\$40,000.00	\$40,000.00	\$0.00
	122	North of Market Neighborhood Improvement Corp.	7905	North of Market Neighborhood Improvement Corp.	Completed	CDBG	\$54,999.94	\$54,999.94	\$0.00
		Project Total					\$54,999.94	\$54,999.94	\$0.00
	123	Northeast Community Federal Credit Union	7906	Northeast Community Federal Credit Union	Completed	CDBG	\$74,999.84	\$74,999.84	\$0.00
		Project Total					\$74,999.84	\$74,999.84	\$0.00
	124	Ocean Avenue Association	7907	Ocean Avenue Association	Completed	CDBG	\$29,990.14	\$29,990.14	\$0.00
		Project Total					\$29,990.14	\$29,990.14	\$0.00
	125	OEWD Small Business Development Center	7908	OEWD Small Business Development Center	Completed	CDBG	\$70,979.25	\$70,979.25	\$0.00
		Project Total					\$70,979.25	\$70,979.25	\$0.00
	126	Pacific Community Ventures	7909	Pacific Community Ventures	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	127	Renaissance Entrepreneurship Center	7910	Renaissance Entrepreneurship Center	Completed	CDBG	\$100,000.00	\$100,000.00	\$0.00
		Project Total					\$100,000.00	\$100,000.00	\$0.00
	128	SF Made	7911	SF Made	Completed	CDBG	\$65,000.00	\$65,000.00	\$0.00
		Project Total					\$65,000.00	\$65,000.00	\$0.00
	129	South of Market Foundation	7912	South of Market Foundation	Completed	CDBG	\$183,865.00	\$183,865.00	\$0.00
		Project Total					\$183,865.00	\$183,865.00	\$0.00
	130	Southeast Asian Community Center	7913	Southeast Asian Community Center	Completed	CDBG	\$120,000.00	\$120,000.00	\$0.00
		Project Total					\$120,000.00	\$120,000.00	\$0.00
	131	La Cocina	7914	La Cocina	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	132	Mission Asset Fund	7915	Mission Asset Fund	Completed	CDBG	\$49,999.56	\$49,999.56	\$0.00
			7916	Mission Asset Fund	Canceled	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$49,999.56	\$49,999.56	\$0.00
	133	Mission Economic Development Agency	7917	Mission Economic Development Agency	Completed	CDBG	\$124,937.92	\$124,937.92	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 8

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	133	Project Total					\$124,937.92	\$124,937.92	\$0.00
	134	Opportunity Fund Northern California	7918	Opportunity Fund Northern California	Completed	CDBG	\$50,000.00	\$50,000.00	\$0.00
		Project Total					\$50,000.00	\$50,000.00	\$0.00
	135	Renaissance Entrepreneurship Center	7919	Renaissance Entrepreneurship Center	Completed	CDBG	\$99,999.90	\$99,999.90	\$0.00
		Project Total					\$99,999.90	\$99,999.90	\$0.00
	136	SF LGBT Community Center	7920	SF LGBT Community Center	Completed	CDBG	\$40,000.00	\$40,000.00	\$0.00
		Project Total					\$40,000.00	\$40,000.00	\$0.00
	137	Women's Initiative for Self Employment	7921	Women's Initiative for Self Employment	Canceled	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$0.00	\$0.00	\$0.00
	138	Wu Yee Children's Services	7922	Wu Yee Children's Services	Completed	CDBG	\$44,999.67	\$44,999.67	\$0.00
		Project Total					\$44,999.67	\$44,999.67	\$0.00
	139	OEWD - Section 108 Repayment Contingency	7923	OEWD - Section 108 Repayment Contingency	Open	CDBG	\$262,308.00	\$0.00	\$262,308.00
		Project Total					\$262,308.00	\$0.00	\$262,308.00
	140	MOHCD - Housing Program Delivery	7924	MOHCD - Housing Program Delivery	Open	CDBG	\$741,333.00	\$656,442.92	\$84,890.08
		Project Total					\$741,333.00	\$656,442.92	\$84,890.08
	141	MOHCD - Housing Development Pool	7925	MOHCD - Housing Development Pool	Open	CDBG	\$3,186,704.70	\$0.00	\$3,186,704.70
			7970	FY14-15 Program Delivery Costs 14MTX	Completed	CDBG	\$33,667.00	\$33,667.00	\$0.00
			8033	705 NATOMA CANON KIP CMMTY HSE	Open	CDBG	\$250,000.00	\$0.00	\$250,000.00
			8036	Midtown Emergency Repairs	Open	CDBG	\$666,514.77	\$0.00	\$666,514.77
		Project Total					\$4,136,886.47	\$33,667.00	\$4,103,219.47
	142	Asian Neighborhood Design	7926	Asian Neighborhood Design	Open	CDBG	\$53,000.00	\$11,789.59	\$41,210.41
		Project Total					\$53,000.00	\$11,789.59	\$41,210.41
	143	Bernal Heights Neighborhood Center	7927	Bernal Heights Neighborhood Center	Completed	CDBG	\$14,796.42	\$14,796.42	\$0.00
		Project Total					\$14,796.42	\$14,796.42	\$0.00
	144	Bernal Heights Neighborhood Center	7928	Bernal Heights Neighborhood Center	Completed	CDBG	\$14,796.42	\$14,796.42	\$0.00
		Project Total					\$14,796.42	\$14,796.42	\$0.00
	145	Bernal Heights Neighborhood Center	7929	Bernal Heights Neighborhood Center	Canceled	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$0.00	\$0.00	\$0.00
	146	Chinatown Community Development Center	7930	Chinatown Community Development Center	Open	CDBG	\$57,904.00	\$5,257.01	\$52,646.99
		Project Total					\$57,904.00	\$5,257.01	\$52,646.99
	147	Chinatown Community Development Center	7931	Chinatown Community Development Center	Open	CDBG	\$104,096.00	\$33,895.72	\$70,200.28
		Project Total					\$104,096.00	\$33,895.72	\$70,200.28
	148	Community Housing Partnership	7932	Community Housing Partnership	Open	CDBG	\$48,999.99	\$48,999.99	\$0.00
		Project Total					\$48,999.99	\$48,999.99	\$0.00
	149	Community Housing Partnership	7933	Community Housing Partnership	Open	CDBG	\$60,000.00	\$60,000.00	\$0.00
		Project Total					\$60,000.00	\$60,000.00	\$0.00
	150	Dolores Street Community Services	7934	Dolores Street Community Services	Open	CDBG	\$17,066.71	\$17,066.71	\$0.00

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

DATE: 09-25-15
TIME: 12:01
PAGE: 9

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	150	Project Total					\$17,066.71	\$17,066.71	\$0.00
	151	Rebuild Together San Francisco	7935	Rebuilding Together San Francisco	Completed	CDBG	\$29,869.98	\$29,869.98	\$0.00
		Project Total					\$29,869.98	\$29,869.98	\$0.00
	152	Tenderloin Neighborhood Development Corporation	7936	Tenderloin Neighborhood Development Corporation	Completed	CDBG	\$79,714.93	\$79,714.93	\$0.00
		Project Total					\$79,714.93	\$79,714.93	\$0.00
	153	Tenderloin Neighborhood Development Corporation	7937	Tenderloin Neighborhood Development Corporation	Completed	CDBG	\$115,922.42	\$115,922.42	\$0.00
		Project Total					\$115,922.42	\$115,922.42	\$0.00
	154	MOHCD - LEAD match	7938	MOHCD - LEAD Match	Open	CDBG	\$1,502,497.84	\$208,970.00	\$1,293,527.84
		Project Total					\$1,502,497.84	\$208,970.00	\$1,293,527.84
	155	MOHCD - Planning Program Delivery	7939	MOHCD - Planning Program Delivery	Completed	CDBG	\$117,000.00	\$117,000.00	\$0.00
		Project Total					\$117,000.00	\$117,000.00	\$0.00
	156	Compasspoint Nonprofit Services	7940	Compasspoint Nonprofit Services	Open	CDBG	\$60,000.00	\$45,613.25	\$14,386.75
		Project Total					\$60,000.00	\$45,613.25	\$14,386.75
	157	Earned Assets Resource Network/Office of the Treasurer	7941	Earned Assets Resource Network/Office of the Treasurer	Open	CDBG	\$14,000.00	\$0.00	\$14,000.00
		Project Total					\$14,000.00	\$0.00	\$14,000.00
	158	HomeownershipSF	7942	HomeownershipSF	Completed	CDBG	\$29,999.87	\$29,999.87	\$0.00
		Project Total					\$29,999.87	\$29,999.87	\$0.00
	159	Mission Asset Fund	7943	Mission Asset Fund	Canceled	CDBG	\$0.00	\$0.00	\$0.00
		Project Total					\$0.00	\$0.00	\$0.00
	160	Northern California Community Loan Fund	7944	Northern California Community Loan Fund	Open	CDBG	\$150,000.00	\$91,037.00	\$58,963.00
		Project Total					\$150,000.00	\$91,037.00	\$58,963.00
	161	Prevent Child Abuse California	7945	Prevent Child Abuse California	Completed	CDBG	\$19,999.98	\$19,999.98	\$0.00
		Project Total					\$19,999.98	\$19,999.98	\$0.00
	162	Richmond District Neighborhood Center	7946	Richmond District Neighborhood Center	Completed	CDBG	\$30,000.00	\$30,000.00	\$0.00
		Project Total					\$30,000.00	\$30,000.00	\$0.00
	168	FY14-15 HOME ADMIN	7965	FY14-15 HOME ADMIN	Open	HOME	\$424,429.00	\$401,287.67	\$23,141.33
		Project Total					\$424,429.00	\$401,287.67	\$23,141.33
	169	FY14-15 HOME CONSTRUCTION	7966	FY14-15 HOME CONSTRUCTION POOL	Open	HOME	\$0.00	\$0.00	\$0.00
			7971	FY14-15 Project Delivery Costs 12 MTX	Completed	HOME	\$55,206.21	\$55,206.21	\$0.00
			7981	95 LAGUNA	Open	HOME	\$2,558,536.00	\$2,558,536.00	\$0.00
			8031	800 PRESIDIO	Open	HOME	\$8,134,000.00	\$4,998,109.55	\$3,135,890.45
		Project Total					\$10,747,742.21	\$7,611,851.76	\$3,135,890.45
	170	South of Market Foundation dba Urban Solutions	7967	South of Market Foundation dba Urban Solutions	Completed	CDBG	\$170,000.00	\$170,000.00	\$0.00
		Project Total					\$170,000.00	\$170,000.00	\$0.00
	171	Economic Development Reprogramming Pool	7968	Economic Development Reprogramming Pool	Open	CDBG	\$164,030.27	\$0.00	\$164,030.27
		Project Total					\$164,030.27	\$0.00	\$164,030.27
	172	S108 Boys & Girls Club Repayment	7973	S108 Boys & Girls Club Repayment	Open	CDBG	\$235,000.00	\$54,676.89	\$180,323.11

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
List of Activities By Program Year And Project
SAN FRANCISCO,CA

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2014	172	Project Total					\$235,000.00	\$54,676.89	\$180,323.11
	173	Brava for Women in the Arts	7982	Brava For Women in the Arts	Open	CDBG	\$35,275.00	\$0.00	\$35,275.00
		Project Total					\$35,275.00	\$0.00	\$35,275.00
	174	MOHCD Capital & PSI Contingency Pool	7984	MOHCD Capital & PSI Contingency Pool	Open	CDBG	\$685,871.26	\$0.00	\$685,871.26
		Project Total					\$685,871.26	\$0.00	\$685,871.26
	175	PS Reprogramming Pool	7985	PS Reprogramming Pool	Open	CDBG	\$190,956.50	\$0.00	\$190,956.50
		Project Total					\$190,956.50	\$0.00	\$190,956.50
	176	Capital Reprogramming Pool	7986	Capital Reprogramming Pool	Open	CDBG	\$1,708,381.79	\$0.00	\$1,708,381.79
		Project Total					\$1,708,381.79	\$0.00	\$1,708,381.79
	179	WF Reprogramming Pool	8032	WF Reprogramming Pool	Open	CDBG	\$360,160.10	\$0.00	\$360,160.10
		Project Total					\$360,160.10	\$0.00	\$360,160.10
						CDBG	\$22,255,405.66	\$11,778,177.00	\$10,477,228.66
		Program Total				HESG	\$1,393,730.00	\$1,350,001.32	\$43,728.68
						HOME	\$11,172,171.21	\$8,013,139.43	\$3,159,031.78
		2014 Total					\$34,821,306.87	\$21,141,317.75	\$13,679,989.12
Program Grand Total						CDBG	\$22,255,405.66	\$11,778,177.00	\$10,477,228.66
						HESG	\$1,393,730.00	\$1,350,001.32	\$43,728.68
						HOME	\$11,172,171.21	\$8,013,139.43	\$3,159,031.78
Grand Total							\$34,821,306.87	\$21,141,317.75	\$13,679,989.12

IDIS - PR09

U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
Program Income Details by Fiscal Year and Program
SAN FRANCISCO,CA

Date: 09-22-15
Time: 19:04
Page: 1

Report for Program:CDBG, HOPWA, HOME

*Data Only Provided for Time Period Queried:07-01-2014 to 06-30-2015

Program Year	Program	Associated Grant Number	Fund Type	Estimated Income for Year	Transaction	Voucher #	Voucher Created	Voucher Type	IDIS Proj. ID	IDIS Actv. ID	Matrix Code	Receipted/Drawn Amount
2007	CDBG	B07MC060016	RL	0.00	DRAWS							
						5792083-001	03-20-15	PY	272	6909	14A	310,828.95
						5820535-008	06-18-15	PY	183	7748	05A	60,135.50
											RL Receipts	
											RL Draws	370,964.45
											RL Balance	(370,964.45)
2007	CDBG										Total CDBG Receipts*:	
											Total CDBG Draws against Receipts*:	370,964.45
											Total CDBG Receipt Fund Balance*:	(370,964.45)
2012	HOME	M12MC060213	PI PI	113,211.18	DRAWS							
						5716913-002	08-05-14	PY	158	7482		112,208.21
						5716913-006	10-09-14	PY	172	7728		11,626.33
						5716913-007	10-09-14	PY	172	7947		1,278.00
											Receipts	
											PI Draws	125,112.54
											PA Draws	0.00
											Balance	(125,112.54)

Program Year	Program	Associated Grant Number	Fund Type	Estimated Income for Year	Transaction	Voucher #	Voucher Created	Voucher Type	IDIS Proj. ID	IDIS Actv. ID	Matrix Code	Receipted/Drawn Amount
2012	HOME	M12MC060213										
Total Local Account Receipts												
Total Local Account Draws												125,112.54
Total Local Account Balance												(125,112.54)
2013	CDBG	B13MC060016	RL	2,369,472.71								
RECEIPTS												
						5159627-001	03-20-15		183	7748	05A	135,500.00
						5159714-001	03-20-15		181	7736	14B	359,793.33
						5159715-001	03-20-15		183	7738	18A	330,209.87
						5159838-001	03-23-15		179	7734	18A	96,141.86
						5159839-001	03-23-15		186	7975	14A	408,822.63
						5159840-001	03-23-15		190	7979	02	257,016.32
RL Receipts												1,587,484.01
RL Draws												
RL Balance												1,587,484.01
2013	CDBG											
Total CDBG Receipts*:												1,587,484.01
Total CDBG Draws against Receipts*:												
Total CDBG Receipt Fund Balance*:												1,587,484.01
2013	HOME	M13MC060213	PI	4,749,934.66								
			PI									
DRAWS												
						5716913-003	08-05-14	PY	158	7482		9,968.57
						5716913-004	08-05-14	PY	158	7749		856,196.73
						5716913-005	08-05-14	PY	200	7186		614,173.11
						5740507-001	10-10-14	PY	172	7947		257,815.44
						5740510-001	10-10-14	PY	200	7186		137,847.21
						5771530-001	01-16-15	PY	172	7947		171,431.21
						5771547-001	01-16-15	PY	200	7186		999,599.52
						5798773-001	04-10-15	PY	169	7971		4,464.50

Program Year	Program	Associated Grant Number	Fund Type	Estimated Income for Year	Transaction	Voucher #	Voucher Created	Voucher Type	IDIS Proj. ID	IDIS Actv. ID	Matrix Code	Receipted/Drawn Amount
						5798773-002	04-10-15	PY	172	7947		169,806.21
						5798773-003	04-10-15	PY	172	7948		76,050.86
						5798776-001	04-10-15	PY	200	7186		1,452,581.30
											Receipts	
											PI Draws	4,749,934.66
											PA Draws	0.00
											Balance	(4,749,934.66)
2013	HOME	M13MC060213									Total Local Account Receipts	
											Total Local Account Draws	4,749,934.66
											Total Local Account Balance	(4,749,934.66)
2014	HOPWA	CAH14F003	PI	40,000.00								
					RECEIPTS							
						5141823-001	08-15-14					16,209.12
						5147278-001	10-16-14					30,006.55
						5154884-001	01-13-15					3,106.00
						5157375-001	02-18-15					24,045.00
						5157376-001	02-18-15					8,350.00
					DRAWS							
						5720459-001	08-15-14	PY	7	7552		16,209.12
						5742281-001	10-16-14	PY	36	7794		30,006.55
						5769977-001	01-13-15	PY	39	7830		3,106.00
						5781769-001	02-18-15	PY	39	7830		32,395.00
											PI Receipts	81,716.67
											PI Draws	81,716.67
											PI Balance	0.00
2014	HOME	M14MC060213	PI	122,439.86								
					RECEIPTS							
						5161404-001	04-10-15					122,439.86

Program	Associated	Fund	Estimated		Voucher	Voucher	IDIS	IDIS	Matrix	Receipted/Drawn		
Year	Program	Grant Number	Type	Income for Year	Transaction	Voucher #	Created	Type	Proj. ID	Actv. ID	Code	Amount
			PI		DRAWS	5166843001	06-12-15		258	6914		80,045.38
						5798776002	04-10-15	PY	200	7186		122,439.86
						5822722001	06-24-15	PY	172	7948		80,045.38
											Receipts	202,485.24
											PI Draws	202,485.24
											PA Draws	0.00
											Balance	0.00
2014	HOME	M14MC060213									Total Local Account Receipts	202,485.24
											Total Local Account Draws	202,485.24
											Total Local Account Balance	0.00



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Summary of Accomplishments
Program Year: 2014

DATE: 09-22-15
TIME: 19:07
PAGE: 1

SAN FRANCISCO

Count of CDBG Activities with Disbursements by Activity Group & Matrix Code

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Acquisition	Acquisition of Real Property (01)	3	\$2,686,060.50	0	\$0.00	3	\$2,686,060.50
	Disposition (02)	1	\$0.00	0	\$0.00	1	\$0.00
	Total Acquisition	4	\$2,686,060.50	0	\$0.00	4	\$2,686,060.50
Economic Development	Rehab; Publicly or Privately-Owned Commercial/Industrial (14E)	3	\$10,957.67	0	\$0.00	3	\$10,957.67
	ED Direct Financial Assistance to For-Profits (18A)	3	\$0.00	0	\$0.00	3	\$0.00
	ED Technical Assistance (18B)	1	\$0.00	13	\$921,401.85	14	\$921,401.85
	Micro-Enterprise Assistance (18C)	0	\$0.00	9	\$629,937.05	9	\$629,937.05
	Total Economic Development	7	\$10,957.67	22	\$1,551,338.90	29	\$1,562,296.57
Housing	Rehab; Single-Unit Residential (14A)	1	\$0.00	1	\$310,828.95	2	\$310,828.95
	Rehab; Multi-Unit Residential (14B)	3	\$0.00	5	\$57,816.92	8	\$57,816.92
	Acquisition for Rehabilitation (14G)	4	\$755,476.92	6	\$114,269.22	10	\$869,746.14
	Rehabilitation Administration (14H)	7	\$190,544.69	18	\$310,491.30	25	\$501,035.99
	Lead-Based/Lead Hazard Test/Abate (14I)	1	\$208,970.00	2	\$148,495.02	3	\$357,465.02
	Total Housing	16	\$1,154,991.61	32	\$941,901.41	48	\$2,096,893.02
Public Facilities and Improvements	Public Facilities and Improvement (General) (03)	8	\$320,180.37	4	\$181,376.95	12	\$501,557.32
	Senior Centers (03A)	1	\$0.00	0	\$0.00	1	\$0.00
	Handicapped Centers (03B)	1	\$0.00	2	\$200,000.00	3	\$200,000.00
	Homeless Facilities (not operating costs) (03C)	4	\$130,373.18	3	\$127,935.78	7	\$258,308.96
	Youth Centers (03D)	3	\$0.00	1	\$86,000.00	4	\$86,000.00
	Neighborhood Facilities (03E)	10	\$48,095.00	7	\$264,245.95	17	\$312,340.95
	Child Care Centers (03M)	3	\$96,184.00	2	\$104,416.50	5	\$200,600.50
	Tree Planting (03N)	0	\$0.00	1	\$0.00	1	\$0.00
	Health Facilities (03P)	0	\$0.00	1	\$78,700.00	1	\$78,700.00
	Total Public Facilities and Improvements	30	\$594,832.55	21	\$1,042,675.18	51	\$1,637,507.73
Public Services	Public Services (General) (05)	3	\$36,490.22	47	\$2,739,359.56	50	\$2,775,849.78
	Senior Services (05A)	1	\$225,313.00	0	\$0.00	1	\$225,313.00
	Handicapped Services (05B)	0	\$0.00	1	\$37,999.99	1	\$37,999.99



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Summary of Accomplishments
Program Year: 2014

DATE: 09-22-15
TIME: 19:07
PAGE: 2

SAN FRANCISCO

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Public Services	Legal Services (05C)	0	\$0.00	10	\$708,950.55	10	\$708,950.55
	Employment Training (05H)	0	\$0.00	19	\$1,488,110.40	19	\$1,488,110.40
	Tenant/Landlord Counseling (05K)	0	\$0.00	8	\$434,859.00	8	\$434,859.00
	Total Public Services	4	\$261,803.22	85	\$5,409,279.50	89	\$5,671,082.72
General Administration and Planning	Planning (20)	0	\$0.00	2	\$119,533.79	2	\$119,533.79
	General Program Administration (21A)	3	\$2,791,767.75	2	\$523,195.97	5	\$3,314,963.72
	Total General Administration and Planning	3	\$2,791,767.75	4	\$642,729.76	7	\$3,434,497.51
Other	CDBG Non-profit Organization Capacity Building (19C)	3	\$136,650.25	7	\$212,516.31	10	\$349,166.56
	Total Other	3	\$136,650.25	7	\$212,516.31	10	\$349,166.56
Repayment of Section 108 Loans	Planned Repayment of Section 108 Loan Principal (19F)	3	\$136,759.94	1	\$116,398.01	4	\$253,157.95
	Total Repayment of Section 108 Loans	3	\$136,759.94	1	\$116,398.01	4	\$253,157.95
Grand Total		70	\$7,773,823.49	172	\$9,916,839.07	242	\$17,690,662.56



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Summary of Accomplishments
Program Year: 2014

DATE: 09-22-15
TIME: 19:07
PAGE: 3

SAN FRANCISCO

CDBG Sum of Actual Accomplishments by Activity Group and Accomplishment Type

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Acquisition	Acquisition of Real Property (01)	Housing Units	0	0	0
	Disposition (02)	Housing Units	0	0	0
	Total Acquisition		0	0	0
Economic Development	Rehab; Publicly or Privately-Owned Commercial/Industrial (14E)	Business	706,136	0	706,136
	ED Direct Financial Assistance to For-Profits (18A)	Business	113,886	0	113,886
		Jobs	0	0	0
	ED Technical Assistance (18B)	Business	0	281,310	281,310
		Jobs	0	808	808
	Micro-Enterprise Assistance (18C)	Persons	0	1,119	1,119
	Total Economic Development		820,022	283,237	1,103,259
Housing	Rehab; Single-Unit Residential (14A)	Housing Units	0	13	13
	Rehab; Multi-Unit Residential (14B)	Housing Units	0	549	549
	Acquisition for Rehabilitation (14G)	Housing Units	0	0	0
		Business	0	0	0
	Rehabilitation Administration (14H)	Housing Units	0	109	109
	Lead-Based/Lead Hazard Test/Abate (14I)	Housing Units	0	118	118
	Total Housing		0	789	789
Public Facilities and Improvements	Public Facilities and Improvement (General) (03)	Public Facilities	0	0	0
	Senior Centers (03A)	Public Facilities	0	0	0
	Handicapped Centers (03B)	Public Facilities	0	420	420
	Homeless Facilities (not operating costs) (03C)	Public Facilities	0	4,492	4,492
	Youth Centers (03D)	Public Facilities	0	10,000	10,000
	Neighborhood Facilities (03E)	Public Facilities	35,469	3,450	38,919
	Child Care Centers (03M)	Public Facilities	0	1,120	1,120
	Tree Planting (03N)	Public Facilities	0	207,940	207,940
	Health Facilities (03P)	Public Facilities	0	1,457	1,457
	Total Public Facilities and Improvements		35,469	228,879	264,348
Public Services	Public Services (General) (05)	Persons	0	10,183	10,183
	Senior Services (05A)	Persons	738	0	738
	Handicapped Services (05B)	Persons	0	251	251
	Legal Services (05C)	Persons	0	2,929	2,929
	Employment Training (05H)	Persons	0	1,334	1,334



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Summary of Accomplishments
Program Year: 2014

DATE: 09-22-15
TIME: 19:07
PAGE: 4

SAN FRANCISCO

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Public Services	Tenant/Landlord Counseling (05K)	Persons	0	2,482	2,482
	Total Public Services		738	17,179	17,917
Other	CDBG Non-profit Organization Capacity Building (19C)	Organizations	0	0	0
	Total Other		0	0	0
Grand Total			856,229	530,084	1,386,313



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Summary of Accomplishments
Program Year: 2014

DATE: 09-22-15
TIME: 19:07
PAGE: 5

SAN FRANCISCO

CDBG Beneficiaries by Racial / Ethnic Category

Housing-Non Housing	Race	Total Persons		Total Hispanic Persons Total Households		Total Hispanic Households
Housing	White	0	0	204		103
	Black/African American	0	0	107		0
	Asian	0	0	280		0
	American Indian/Alaskan Native	0	0	8		0
	Native Hawaiian/Other Pacific Islander	0	0	9		0
	Other multi-racial	0	0	181		42
	Total Housing	0	0	789		145
Non Housing	White	5,299	327	0		0
	Black/African American	6,142	327	0		0
	Asian	16,656	65	0		0
	American Indian/Alaskan Native	820	546	0		0
	Native Hawaiian/Other Pacific Islander	963	37	0		0
	American Indian/Alaskan Native & White	192	146	0		0
	Asian & White	790	646	0		0
	Black/African American & White	129	11	0		0
	Amer. Indian/Alaskan Native & Black/African Amer.	128	46	0		0
	Other multi-racial	9,664	6,908	0		0
	Total Non Housing	40,783	9,059	0		0
Grand Total	White	5,299	327	204		103
	Black/African American	6,142	327	107		0
	Asian	16,656	65	280		0
	American Indian/Alaskan Native	820	546	8		0
	Native Hawaiian/Other Pacific Islander	963	37	9		0
	American Indian/Alaskan Native & White	192	146	0		0
	Asian & White	790	646	0		0
	Black/African American & White	129	11	0		0
	Amer. Indian/Alaskan Native & Black/African Amer.	128	46	0		0
	Other multi-racial	9,664	6,908	181		42
	Total Grand Total	40,783	9,059	789		145



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
CDBG Summary of Accomplishments
Program Year: 2014

DATE: 09-22-15
TIME: 19:07
PAGE: 6

SAN FRANCISCO

CDBG Beneficiaries by Income Category

	Income Levels	Owner Occupied	Renter Occupied	Persons
Housing	Extremely Low ($\leq 30\%$)	2	56	0
	Low ($>30\%$ and $\leq 50\%$)	5	30	0
	Mod ($>50\%$ and $\leq 80\%$)	1	24	0
	Total Low-Mod	8	110	0
	Non Low-Mod ($>80\%$)	0	8	0
	Total Beneficiaries	8	118	0
Non Housing	Extremely Low ($\leq 30\%$)	0	0	18,427
	Low ($>30\%$ and $\leq 50\%$)	0	0	5,189
	Mod ($>50\%$ and $\leq 80\%$)	0	0	3,029
	Total Low-Mod	0	0	26,645
	Non Low-Mod ($>80\%$)	0	0	1,069
	Total Beneficiaries	0	0	27,714



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
HOME Summary of Accomplishments
Program Year: 2014

DATE: 09-23-15
TIME: 14:23
PAGE: 1

SAN FRANCISCO
Home Disbursements and Unit Completions

Activity Type	Disbursed Amount	Units Completed	Units Occupied
Rentals	\$4,486,536.24	108	93
Total, Rentals and TBRA	\$4,486,536.24	108	93
Grand Total	\$4,486,536.24	108	93

Home Unit Completions by Percent of Area Median Income

Activity Type	Units Completed			
	0% - 30%	31% - 50%	Total 0% - 60%	Total 0% - 80%
Rentals	4	89	93	93
Total, Rentals and TBRA	4	89	93	93
Grand Total	4	89	93	93

Home Unit Reported As Vacant

Activity Type	Reported as Vacant
Rentals	15
Total, Rentals and TBRA	15
Grand Total	15



U.S. Department of Housing and Urban Development
Office of Community Planning and Development
Integrated Disbursement and Information System
HOME Summary of Accomplishments
Program Year: 2014

DATE: 09-23-15
TIME: 14:23
PAGE: 2

SAN FRANCISCO

Home Unit Completions by Racial / Ethnic Category

	Rentals	
	Units Completed	Units Completed - Hispanics
White	10	0
Asian	67	0
Black/African American & White	13	0
Other multi-racial	3	0
Total	93	0

	Total, Rentals and TBRA		Grand Total	
	Units Completed	Units Completed - Hispanics	Units Completed	Units Completed - Hispanics
White	10	0	10	0
Asian	67	0	67	0
Black/African American & White	13	0	13	0
Other multi-racial	3	0	3	0
Total	93	0	93	0



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 1

PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	28,387,375.00
02 ENTITLEMENT GRANT	16,627,564.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	0.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	1,587,484.01
08 TOTAL AVAILABLE (SUM, LINES 01-07)	46,602,423.01

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	14,003,007.10
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	14,003,007.10
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	3,434,497.51
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	253,157.95
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	17,690,662.56
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	28,911,760.45

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	3,027,046.42
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	10,975,960.68
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	14,003,007.10
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	5,671,082.72
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	146,585.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	(2,921,500.00)
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	2,602,997.72
32 ENTITLEMENT GRANT	16,627,564.00
33 PRIOR YEAR PROGRAM INCOME	1,587,484.01
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	(726,205.24)
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	17,488,842.77
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	14.88%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	3,434,497.51
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	1,360,000.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	1,360,000.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 + LINE 40)	3,434,497.51
42 ENTITLEMENT GRANT	16,627,564.00
43 CURRENT YEAR PROGRAM INCOME	0.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	1,587,484.01
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	18,215,048.01
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	18.86%



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 2

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2013	170	7716	SFUSD - 1950 Mission	01	LMH	\$2,686,060.50
				01	Matrix Code	\$2,686,060.50
2012	161	7480	SFHA - 711 PACIFIC AVENUE	14B	LMH	\$13,201.60
2013	142	7739	MIDTOWN APTS EMERGENCY REPAIR	14B	LMH	\$44,615.32
				14B	Matrix Code	\$57,816.92
2013	142	7741	CA Housing Partnership grant - feasibility study	14G	LMH	\$99,034.00
				14G	Matrix Code	\$99,034.00
2012	161	7481	CA HSG PARTNERSHIP - FEASIBILITY STUDY GRANT	14H	LMH	\$5,770.00
2014	151	7935	Rebuilding Together San Francisco	14H	LMH	\$29,869.98
				14H	Matrix Code	\$35,639.98
2013	179	7743	2011 MOH Lead Program Delivery	14I	LMH	\$148,495.02
				14I	Matrix Code	\$148,495.02
Total						\$3,027,046.42

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2008	3	5995	5752751	ASIAN NEIGHBORHOOD DESIGN	03	LMC	\$1,474.50
2008	3	5995	5764042	ASIAN NEIGHBORHOOD DESIGN	03	LMC	\$8,312.30
2008	3	5995	5771001	ASIAN NEIGHBORHOOD DESIGN	03	LMC	\$5,382.72
2008	3	5995	5782338	ASIAN NEIGHBORHOOD DESIGN	03	LMC	\$3,134.90
2012	4	7210	5752751	Community Design Center	03	LMC	\$15,150.00
2012	4	7210	5782338	Community Design Center	03	LMC	\$7,401.24
2012	4	7210	5790389	Community Design Center	03	LMC	\$4,885.74
2013	18	7600	5752751	Asian Neighborhood Design	03	LMC	\$2,671.53
2013	18	7600	5764042	Asian Neighborhood Design	03	LMC	\$8,373.04
2013	18	7600	5771001	Asian Neighborhood Design	03	LMC	\$3,086.25
2013	18	7600	5782338	Asian Neighborhood Design	03	LMC	\$7,173.77
2013	18	7600	5808948	Asian Neighborhood Design	03	LMC	\$3,215.76
2013	18	7600	5820535	Asian Neighborhood Design	03	LMC	\$2,831.28
2013	18	7600	5828525	Asian Neighborhood Design	03	LMC	\$319.11
2013	63	7605	5790389	Community Design Center	03	LMC	\$1,218.58
2013	63	7605	5800787	Community Design Center	03	LMC	\$5,774.24
2013	63	7605	5808948	Community Design Center	03	LMC	\$4,489.12
2013	63	7605	5828525	Community Design Center	03	LMC	\$4,479.20
2013	63	7605	5837997	Community Design Center	03	LMC	\$10,229.12
2013	71	7613	5746338	Mayor's Office of Housing and Community Development	03	LMC	\$42,935.54
2013	71	7613	5820535	Mayor's Office of Housing and Community Development	03	LMC	\$25,759.09
2013	71	7613	5828525	Mayor's Office of Housing and Community Development	03	LMC	\$39,270.18
2014	100	7881	5801069	Asian Neighborhood Design	03	LMC	\$294.90
2014	101	7882	5790550	Asian Neighborhood Design	03	LMC	\$3,079.95
2014	101	7882	5801069	Asian Neighborhood Design	03	LMC	\$1,511.76
2014	101	7882	5809080	Asian Neighborhood Design	03	LMC	\$3,216.25
2014	101	7882	5828542	Asian Neighborhood Design	03	LMC	\$18,639.95
2014	101	7882	5838450	Asian Neighborhood Design	03	LMC	\$10,182.84
2014	103	7884	5746338	MOHCD - CP & PSI Program Delivery	03	LMC	\$1,450.99
2014	103	7884	5752767	MOHCD - CP & PSI Program Delivery	03	LMC	\$28,809.10
2014	103	7884	5764109	MOHCD - CP & PSI Program Delivery	03	LMC	\$41,563.05
2014	103	7884	5771021	MOHCD - CP & PSI Program Delivery	03	LMC	\$27,549.17



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 3

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	103	7884	5782476	MOHCD - CP & PSI Program Delivery	03	LMC	\$27,713.12
2014	103	7884	5790550	MOHCD - CP & PSI Program Delivery	03	LMC	\$54,019.40
2014	103	7884	5801069	MOHCD - CP & PSI Program Delivery	03	LMC	\$29,771.61
2014	103	7884	5809080	MOHCD - CP & PSI Program Delivery	03	LMC	\$41,664.28
2014	103	7884	5820651	MOHCD - CP & PSI Program Delivery	03	LMC	\$4,523.74
					03	Matrix Code	\$501,557.32
2013	76	7618	5742295	The Janet Pomeroy Center	03B	LMC	\$52,614.31
2013	76	7618	5746254	The Janet Pomeroy Center	03B	LMC	\$46,516.68
2013	76	7618	5752751	The Janet Pomeroy Center	03B	LMC	\$869.01
2014	106	7887	5764109	Pomeroy Recreation and Rehabilitation Center	03B	LMC	\$67,201.99
2014	106	7887	5771021	Pomeroy Recreation and Rehabilitation Center	03B	LMC	\$9,829.01
2014	106	7887	5782476	Pomeroy Recreation and Rehabilitation Center	03B	LMC	\$22,969.00
					03B	Matrix Code	\$200,000.00
2009	71	6379	5771001	HAMILTON FAMILY CENTER, INC	03C	LMC	\$61,567.70
2009	71	6379	5782338	HAMILTON FAMILY CENTER, INC	03C	LMC	\$7,454.50
2009	236	6564	5800787	Dolores Street Community Services	03C	LMC	\$47,616.47
2009	236	6564	5820535	Dolores Street Community Services	03C	LMC	\$33,878.00
2009	236	6564	5828525	Dolores Street Community Services	03C	LMC	\$48,878.71
2011	57	7019	5800787	Dolores Street Community Services	03C	LMC	\$25,195.27
2013	68	7610	5731936	Homeless Prenatal Program, Inc.	03C	LMC	\$17,412.11
2013	68	7610	5742295	Homeless Prenatal Program, Inc.	03C	LMC	\$16,306.20
					03C	Matrix Code	\$258,308.96
2013	64	7606	5828525	Community Youth Center-San Francisco(CYC-SF)	03D	LMC	\$86,000.00
					03D	Matrix Code	\$86,000.00
2010	12	6668	5837997	Richmond District Neighborhood Center	03E	LMC	\$47,295.00
2011	86	7085	5746254	Instituto Familiar de la Raza	03E	LMC	\$800.00
2011	138	7137	5742295	San Francisco Conservation Corps	03E	LMC	\$13,471.71
2012	7	7213	5800787	Nihonmachi Legal Outreach	03E	LMC	\$20,438.00
2012	11	7217	5752751	Renaissance Entrepreneurship Center	03E	LMC	\$16,000.00
2012	13	7219	5790389	West Bay Local Development Corporation	03E	LMC	\$11,344.50
2012	13	7219	5800787	West Bay Local Development Corporation	03E	LMC	\$13,865.50
2012	13	7219	5828525	West Bay Local Development Corporation	03E	LMC	\$39,600.00
2012	13	7219	5837997	West Bay Local Development Corporation	03E	LMC	\$25,190.00
2013	60	7602	5752751	Board of Trustees of the Glide Foundation	03E	LMC	\$28,999.00
2013	73	7617	5764042	San Francisco Conservation Corps	03E	LMC	\$44,337.24
2013	73	7617	5837997	San Francisco Conservation Corps	03E	LMC	\$10,000.00
2014	114	7897	5771021	Nihonmachi Legal Outreach	03E	LMC	\$27,000.00
2014	114	7897	5801069	Nihonmachi Legal Outreach	03E	LMC	\$14,000.00
					03E	Matrix Code	\$312,340.95
2011	56	7018	5837997	Cross Cultural Family Center	03M	LMC	\$91,184.00
2011	150	7149	5742295	Telegraph Hill Neighborhood Association	03M	LMC	\$29,823.36
2011	150	7149	5752751	Telegraph Hill Neighborhood Association	03M	LMC	\$4,779.00
2011	150	7149	5771001	Telegraph Hill Neighborhood Association	03M	LMC	\$5,981.14
2012	1	7207	5808948	Board of Trustees of the Glide Foundation	03M	LMC	\$50,081.88
2012	1	7207	5820535	Board of Trustees of the Glide Foundation	03M	LMC	\$13,751.12
2014	116	7899	5820651	Wu Yee Children's Services	03M	LMC	\$3,833.33
2014	116	7899	5828542	Wu Yee Children's Services	03M	LMC	\$1,166.67
					03M	Matrix Code	\$200,600.50
2013	67	7609	5790389	HealthRight 360	03P	LMC	\$78,700.00
					03P	Matrix Code	\$78,700.00
2013	28	7512	5746254	Bridge Housing Corporation	05	LMC	\$33,282.70
2013	88	7620	5782338	San Francisco Housing Development Corporation	05	LMC	\$32,919.80
2013	88	7620	5828525	San Francisco Housing Development Corporation	05	LMC	\$22,380.29
2013	88	7620	5837997	San Francisco Housing Development Corporation	05	LMC	\$4,699.91
2014	1	7751	5746269	APA Family Support Services/Samoan Community Development Center	05	LMC	\$3,291.77



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 4

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	1	7751	5752757	APA Family Support Services/Samoan Community Development Center	05	LMC	\$5,683.35
2014	1	7751	5771008	APA Family Support Services/Samoan Community Development Center	05	LMC	\$3,042.31
2014	1	7751	5790427	APA Family Support Services/Samoan Community Development Center	05	LMC	\$8,689.76
2014	1	7751	5800793	APA Family Support Services/Samoan Community Development Center	05	LMC	\$2,218.76
2014	1	7751	5828534	APA Family Support Services/Samoan Community Development Center	05	LMC	\$2,548.80
2014	1	7751	5838019	APA Family Support Services/Samoan Community Development Center	05	LMC	\$14,525.25
2014	2	7752	5771008	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$1,812.80
2014	2	7752	5782439	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$15,367.60
2014	2	7752	5790427	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$3,790.40
2014	2	7752	5800793	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$3,460.80
2014	2	7752	5838019	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$16,772.25
2014	3	7753	5742325	Arab Cultural and Community Center	05	LMC	\$5,418.24
2014	3	7753	5746269	Arab Cultural and Community Center	05	LMC	\$4,908.61
2014	3	7753	5752757	Arab Cultural and Community Center	05	LMC	\$3,639.41
2014	3	7753	5764063	Arab Cultural and Community Center	05	LMC	\$2,469.74
2014	3	7753	5771008	Arab Cultural and Community Center	05	LMC	\$2,742.38
2014	3	7753	5790427	Arab Cultural and Community Center	05	LMC	\$7,016.13
2014	3	7753	5800793	Arab Cultural and Community Center	05	LMC	\$4,821.44
2014	3	7753	5809043	Arab Cultural and Community Center	05	LMC	\$3,022.20
2014	3	7753	5828534	Arab Cultural and Community Center	05	LMC	\$9,418.82
2014	3	7753	5838019	Arab Cultural and Community Center	05	LMC	\$6,542.95
2014	4	7755	5742325	Asian Pacific American Community Center	05	LMC	\$4,787.56
2014	4	7755	5746269	Asian Pacific American Community Center	05	LMC	\$4,823.80
2014	4	7755	5752757	Asian Pacific American Community Center	05	LMC	\$6,108.45
2014	4	7755	5764063	Asian Pacific American Community Center	05	LMC	\$5,322.00
2014	4	7755	5771008	Asian Pacific American Community Center	05	LMC	\$4,555.37
2014	4	7755	5790427	Asian Pacific American Community Center	05	LMC	\$9,556.29
2014	4	7755	5800793	Asian Pacific American Community Center	05	LMC	\$5,621.67
2014	4	7755	5809043	Asian Pacific American Community Center	05	LMC	\$5,625.56
2014	4	7755	5828534	Asian Pacific American Community Center	05	LMC	\$10,201.71
2014	4	7755	5838019	Asian Pacific American Community Center	05	LMC	\$397.59
2014	5	7756	5782439	Asian, Inc.	05	LMC	\$7,231.11
2014	5	7756	5790427	Asian, Inc.	05	LMC	\$5,578.38
2014	5	7756	5800793	Asian, Inc.	05	LMC	\$5,853.00
2014	5	7756	5809043	Asian, Inc.	05	LMC	\$7,672.30
2014	5	7756	5820569	Asian, Inc.	05	LMC	\$8,210.87
2014	5	7756	5828534	Asian, Inc.	05	LMC	\$9,848.87
2014	5	7756	5838019	Asian, Inc.	05	LMC	\$5,605.47
2014	6	7757	5752757	Booker T. Washington Community Service Center	05	LMC	\$4,738.07
2014	6	7757	5764063	Booker T. Washington Community Service Center	05	LMC	\$2,954.96
2014	6	7757	5771008	Booker T. Washington Community Service Center	05	LMC	\$6,690.86
2014	6	7757	5790427	Booker T. Washington Community Service Center	05	LMC	\$6,855.65
2014	6	7757	5809043	Booker T. Washington Community Service Center	05	LMC	\$7,032.89
2014	6	7757	5838019	Booker T. Washington Community Service Center	05	LMC	\$11,446.46
2014	7	7758	5771008	BRIDGE Regional Partners, Inc.	05	LMC	\$30,603.39
2014	7	7758	5782439	BRIDGE Regional Partners, Inc.	05	LMC	\$59,522.24
2014	7	7758	5838019	BRIDGE Regional Partners, Inc.	05	LMC	\$75,987.22



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 5

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	8	7759	5746269	Central American Resource Center (CARECEN)	05	LMC	\$3,084.62
2014	8	7759	5752757	Central American Resource Center (CARECEN)	05	LMC	\$4,167.14
2014	8	7759	5771008	Central American Resource Center (CARECEN)	05	LMC	\$3,780.25
2014	8	7759	5790427	Central American Resource Center (CARECEN)	05	LMC	\$8,518.42
2014	8	7759	5800793	Central American Resource Center (CARECEN)	05	LMC	\$4,712.81
2014	8	7759	5809043	Central American Resource Center (CARECEN)	05	LMC	\$5,655.81
2014	8	7759	5828534	Central American Resource Center (CARECEN)	05	LMC	\$7,212.85
2014	8	7759	5838019	Central American Resource Center (CARECEN)	05	LMC	\$2,868.10
2014	9	7760	5742325	Central City Hospitality House	05	LMC	\$8,148.96
2014	9	7760	5746269	Central City Hospitality House	05	LMC	\$6,102.65
2014	9	7760	5752757	Central City Hospitality House	05	LMC	\$5,184.19
2014	9	7760	5764063	Central City Hospitality House	05	LMC	\$5,172.28
2014	9	7760	5771008	Central City Hospitality House	05	LMC	\$5,808.26
2014	9	7760	5782439	Central City Hospitality House	05	LMC	\$6,890.03
2014	9	7760	5790427	Central City Hospitality House	05	LMC	\$5,839.09
2014	9	7760	5800793	Central City Hospitality House	05	LMC	\$5,641.49
2014	9	7760	5809043	Central City Hospitality House	05	LMC	\$4,805.01
2014	9	7760	5820569	Central City Hospitality House	05	LMC	\$4,849.06
2014	9	7760	5828534	Central City Hospitality House	05	LMC	\$3,680.74
2014	9	7760	5838019	Central City Hospitality House	05	LMC	\$2,878.24
2014	10	7761	5746269	Collective Impact (dba Mo' Magic)	05	LMC	\$3,210.55
2014	10	7761	5752757	Collective Impact (dba Mo' Magic)	05	LMC	\$1,856.50
2014	10	7761	5764063	Collective Impact (dba Mo' Magic)	05	LMC	\$1,856.50
2014	10	7761	5771008	Collective Impact (dba Mo' Magic)	05	LMC	\$1,856.50
2014	10	7761	5790427	Collective Impact (dba Mo' Magic)	05	LMC	\$3,713.00
2014	10	7761	5800793	Collective Impact (dba Mo' Magic)	05	LMC	\$3,713.00
2014	10	7761	5809043	Collective Impact (dba Mo' Magic)	05	LMC	\$3,829.51
2014	10	7761	5828534	Collective Impact (dba Mo' Magic)	05	LMC	\$4,572.75
2014	10	7761	5838019	Collective Impact (dba Mo' Magic)	05	LMC	\$15,391.59
2014	11	7762	5746269	Community Awareness & Treatment Services	05	LMC	\$4,187.33
2014	11	7762	5752757	Community Awareness & Treatment Services	05	LMC	\$4,542.33
2014	11	7762	5764063	Community Awareness & Treatment Services	05	LMC	\$4,217.33
2014	11	7762	5782439	Community Awareness & Treatment Services	05	LMC	\$8,560.66
2014	11	7762	5800793	Community Awareness & Treatment Services	05	LMC	\$8,194.66
2014	11	7762	5820569	Community Awareness & Treatment Services	05	LMC	\$8,136.66
2014	11	7762	5828534	Community Awareness & Treatment Services	05	LMC	\$4,142.33
2014	11	7762	5838019	Community Awareness & Treatment Services	05	LMC	\$8,011.98
2014	11	7765	5746269	Donaldina Cameron House	05	LMC	\$8,316.94
2014	11	7765	5752757	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5764063	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5771008	Donaldina Cameron House	05	LMC	\$4,158.55
2014	11	7765	5782439	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5790427	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5800793	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5809043	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5820569	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5828534	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5838019	Donaldina Cameron House	05	LMC	\$4,256.70
2014	12	7763	5746269	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$6,799.89
2014	12	7763	5752757	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$2,547.43
2014	12	7763	5764063	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$2,339.41
2014	12	7763	5771008	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$2,254.24
2014	12	7763	5790427	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,609.85
2014	12	7763	5800793	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$9,827.82
2014	12	7763	5809043	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,938.28
2014	12	7763	5828534	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$5,462.35
2014	12	7763	5838019	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$11,155.61



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 6

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	13	7764	5752757	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$12,885.99
2014	13	7764	5782439	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$11,881.67
2014	13	7764	5790427	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,341.59
2014	13	7764	5800793	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,827.01
2014	13	7764	5820569	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,293.72
2014	13	7764	5838019	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$5,932.79
2014	15	7766	5746269	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$8,213.46
2014	15	7766	5764063	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$4,106.73
2014	15	7766	5782439	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$12,320.19
2014	15	7766	5800793	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$8,213.46
2014	15	7766	5820569	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$4,106.73
2014	15	7766	5838019	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$13,039.39
2014	16	7768	5764063	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$17,259.59
2014	16	7768	5782439	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$11,672.63
2014	16	7768	5820569	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$17,632.05
2014	16	7768	5838019	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$23,435.73
2014	17	7769	5746269	Larkin Street Youth Services	05	LMC	\$3,857.18
2014	17	7769	5752757	Larkin Street Youth Services	05	LMC	\$15,425.74
2014	17	7769	5771008	Larkin Street Youth Services	05	LMC	\$2,690.48
2014	17	7769	5782439	Larkin Street Youth Services	05	LMC	\$4,653.21
2014	17	7769	5800793	Larkin Street Youth Services	05	LMC	\$12,312.28
2014	17	7769	5820569	Larkin Street Youth Services	05	LMC	\$3,757.95
2014	17	7769	5838019	Larkin Street Youth Services	05	LMC	\$11,303.16
2014	18	7770	5746269	Larkin Street Youth Services	05	LMC	\$4,830.97
2014	18	7770	5752757	Larkin Street Youth Services	05	LMC	\$9,360.33
2014	18	7770	5771008	Larkin Street Youth Services	05	LMC	\$4,501.04
2014	18	7770	5782439	Larkin Street Youth Services	05	LMC	\$4,550.62
2014	18	7770	5800793	Larkin Street Youth Services	05	LMC	\$14,120.02
2014	18	7770	5820569	Larkin Street Youth Services	05	LMC	\$4,720.13
2014	18	7770	5838020	Larkin Street Youth Services	05	LMC	\$15,916.89
2014	19	7771	5746269	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,277.55
2014	19	7771	5752757	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,160.03
2014	19	7771	5764063	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,040.51
2014	19	7771	5771008	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,871.17
2014	19	7771	5782439	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,832.11
2014	19	7771	5790427	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$4,630.12
2014	19	7771	5800793	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$4,109.10
2014	19	7771	5838020	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$24,079.41
2014	20	7772	5742325	MOHCD - PS IT Program Delivery	05	LMC	\$38,840.00
2014	20	7772	5746278	MOHCD - PS IT Program Delivery	05	LMC	\$6,160.00
2014	22	7774	5782439	Mercy Housing California	05	LMC	\$26,093.20
2014	22	7774	5820569	Mercy Housing California	05	LMC	\$25,475.77
2014	22	7774	5838020	Mercy Housing California	05	LMC	\$13,431.03
2014	23	7775	5742325	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5752757	Mission Asset Fund	05	LMC	\$11,253.12
2014	23	7775	5764063	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5771008	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5782439	Mission Asset Fund	05	LMC	\$5,626.56



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 7

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	23	7775	5790427	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5800793	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5809043	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5820569	Mission Asset Fund	05	LMC	\$5,626.44
2014	23	7775	5828534	Mission Asset Fund	05	LMC	\$4,427.24
2014	23	7775	5838020	Mission Asset Fund	05	LMC	\$4,307.08
2014	24	7776	5742325	Mission Economic Development Agency	05	LMC	\$2,914.67
2014	24	7776	5746269	Mission Economic Development Agency	05	LMC	\$2,914.66
2014	24	7776	5752757	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5764063	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5771008	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5782439	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5790427	Mission Economic Development Agency	05	LMC	\$2,914.47
2014	24	7776	5800798	Mission Economic Development Agency	05	LMC	\$2,915.15
2014	24	7776	5809043	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5820569	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5828534	Mission Economic Development Agency	05	LMC	\$2,915.08
2014	24	7776	5838020	Mission Economic Development Agency	05	LMC	\$2,898.01
2014	25	7777	5742325	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5746269	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5752757	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5764063	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5771008	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5782439	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5790427	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5800798	Mission Economic Development Agency	05	LMC	\$12,860.59
2014	25	7777	5809043	Mission Economic Development Agency	05	LMC	\$12,906.54
2014	25	7777	5820569	Mission Economic Development Agency	05	LMC	\$10,881.55
2014	25	7777	5828534	Mission Economic Development Agency	05	LMC	\$13,776.14
2014	25	7777	5838020	Mission Economic Development Agency	05	LMC	\$14,108.87
2014	26	7778	5742325	Mission Neighborhood Centers	05	LMC	\$3,261.21
2014	26	7778	5746269	Mission Neighborhood Centers	05	LMC	\$3,529.01
2014	26	7778	5752760	Mission Neighborhood Centers	05	LMC	\$5,136.87
2014	26	7778	5764063	Mission Neighborhood Centers	05	LMC	\$2,499.58
2014	26	7778	5771011	Mission Neighborhood Centers	05	LMC	\$1,666.59
2014	26	7778	5782439	Mission Neighborhood Centers	05	LMC	\$1,821.66
2014	26	7778	5790427	Mission Neighborhood Centers	05	LMC	\$3,030.89
2014	26	7778	5800798	Mission Neighborhood Centers	05	LMC	\$4,591.41
2014	26	7778	5809043	Mission Neighborhood Centers	05	LMC	\$4,954.32
2014	26	7778	5820569	Mission Neighborhood Centers	05	LMC	\$6,480.66
2014	26	7778	5828534	Mission Neighborhood Centers	05	LMC	\$3,891.49
2014	26	7778	5838020	Mission Neighborhood Centers	05	LMC	\$5,754.60
2014	27	7779	5746269	Mission Neighborhood Health Center	05	LMC	\$6,311.12
2014	27	7779	5752760	Mission Neighborhood Health Center	05	LMC	\$3,179.54
2014	27	7779	5764063	Mission Neighborhood Health Center	05	LMC	\$3,256.22
2014	27	7779	5771011	Mission Neighborhood Health Center	05	LMC	\$2,959.87
2014	27	7779	5782445	Mission Neighborhood Health Center	05	LMC	\$3,256.22
2014	27	7779	5800798	Mission Neighborhood Health Center	05	LMC	\$6,712.50
2014	27	7779	5809043	Mission Neighborhood Health Center	05	LMC	\$3,446.30
2014	27	7779	5828534	Mission Neighborhood Health Center	05	LMC	\$5,124.02
2014	27	7779	5838020	Mission Neighborhood Health Center	05	LMC	\$4,203.55
2014	28	7780	5746278	Mission SF Community Financial Center	05	LMC	\$2,501.35
2014	28	7780	5752760	Mission SF Community Financial Center	05	LMC	\$10,981.55
2014	28	7780	5771011	Mission SF Community Financial Center	05	LMC	\$4,058.89
2014	28	7780	5782445	Mission SF Community Financial Center	05	LMC	\$3,873.04
2014	28	7780	5790440	Mission SF Community Financial Center	05	LMC	\$3,240.69
2014	28	7780	5800798	Mission SF Community Financial Center	05	LMC	\$8,209.81



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 8

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	28	7780	5809043	Mission SF Community Financial Center	05	LMC	\$4,725.09
2014	28	7780	5828534	Mission SF Community Financial Center	05	LMC	\$6,741.35
2014	28	7780	5838020	Mission SF Community Financial Center	05	LMC	\$5,663.16
2014	29	7782	5742325	Northeast Community Federal Credit Union	05	LMC	\$4,200.00
2014	29	7782	5752760	Northeast Community Federal Credit Union	05	LMC	\$6,270.00
2014	29	7782	5764063	Northeast Community Federal Credit Union	05	LMC	\$5,250.00
2014	29	7782	5771011	Northeast Community Federal Credit Union	05	LMC	\$4,840.00
2014	29	7782	5782445	Northeast Community Federal Credit Union	05	LMC	\$4,560.00
2014	29	7782	5800798	Northeast Community Federal Credit Union	05	LMC	\$9,600.00
2014	29	7782	5820569	Northeast Community Federal Credit Union	05	LMC	\$9,250.00
2014	29	7782	5828534	Northeast Community Federal Credit Union	05	LMC	\$3,175.00
2014	29	7782	5838020	Northeast Community Federal Credit Union	05	LMC	\$2,854.90
2014	30	7783	5771011	Potrero Hill Neighborhood House	05	LMC	\$1,841.82
2014	30	7783	5782445	Potrero Hill Neighborhood House	05	LMC	\$613.94
2014	30	7783	5790440	Potrero Hill Neighborhood House	05	LMC	\$11,208.64
2014	30	7783	5800798	Potrero Hill Neighborhood House	05	LMC	\$4,466.27
2014	30	7783	5820569	Potrero Hill Neighborhood House	05	LMC	\$9,449.20
2014	30	7783	5828535	Potrero Hill Neighborhood House	05	LMC	\$4,724.60
2014	30	7783	5838020	Potrero Hill Neighborhood House	05	LMC	\$4,724.86
2014	31	7784	5752760	Providence Foundation	05	LMC	\$6,761.29
2014	31	7784	5764071	Providence Foundation	05	LMC	\$3,892.26
2014	31	7784	5771011	Providence Foundation	05	LMC	\$3,925.30
2014	31	7784	5782445	Providence Foundation	05	LMC	\$4,000.92
2014	31	7784	5790440	Providence Foundation	05	LMC	\$4,487.83
2014	31	7784	5800798	Providence Foundation	05	LMC	\$7,703.21
2014	31	7784	5820569	Providence Foundation	05	LMC	\$6,550.62
2014	31	7784	5838020	Providence Foundation	05	LMC	\$7,669.35
2014	32	7785	5771011	San Francisco AIDS Foundation	05	LMC	\$1,096.81
2014	32	7785	5782445	San Francisco AIDS Foundation	05	LMC	\$7,280.54
2014	32	7785	5800798	San Francisco AIDS Foundation	05	LMC	\$9,886.25
2014	32	7785	5809043	San Francisco AIDS Foundation	05	LMC	\$5,463.92
2014	32	7785	5820645	San Francisco AIDS Foundation	05	LMC	\$4,586.61
2014	32	7785	5828535	San Francisco AIDS Foundation	05	LMC	\$3,883.40
2014	32	7785	5838020	San Francisco AIDS Foundation	05	LMC	\$4,292.69
2014	33	7786	5742325	San Francisco Community Land Trust	05	LMC	\$2,769.95
2014	33	7786	5746278	San Francisco Community Land Trust	05	LMC	\$2,699.93
2014	33	7786	5752760	San Francisco Community Land Trust	05	LMC	\$2,831.05
2014	33	7786	5764071	San Francisco Community Land Trust	05	LMC	\$3,940.86
2014	33	7786	5771011	San Francisco Community Land Trust	05	LMC	\$3,875.64
2014	33	7786	5782445	San Francisco Community Land Trust	05	LMC	\$3,744.44
2014	33	7786	5790440	San Francisco Community Land Trust	05	LMC	\$884.00
2014	33	7786	5800798	San Francisco Community Land Trust	05	LMC	\$346.83
2014	33	7786	5809043	San Francisco Community Land Trust	05	LMC	\$231.07
2014	33	7786	5828535	San Francisco Community Land Trust	05	LMC	\$8,586.87
2014	33	7786	5838020	San Francisco Community Land Trust	05	LMC	\$6,089.36
2014	34	7787	5742325	San Francisco Conservation Corps	05	LMC	\$4,242.86
2014	34	7787	5752760	San Francisco Conservation Corps	05	LMC	\$9,385.72
2014	34	7787	5771011	San Francisco Conservation Corps	05	LMC	\$9,085.72
2014	34	7787	5790440	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	34	7787	5800798	San Francisco Conservation Corps	05	LMC	\$9,085.72
2014	34	7787	5809055	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	34	7787	5828535	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	34	7787	5838020	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	35	7788	5838020	San Francisco Housing Development Corporation	05	LMC	\$60,000.00
2014	47	7789	5742325	SF LGBT Community Center	05	LMC	\$2,697.67
2014	47	7789	5746278	SF LGBT Community Center	05	LMC	\$4,187.33
2014	47	7789	5764071	SF LGBT Community Center	05	LMC	\$8,563.25



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 9

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	47	7789	5771011	SF LGBT Community Center	05	LMC	\$4,316.74
2014	47	7789	5782445	SF LGBT Community Center	05	LMC	\$4,449.26
2014	47	7789	5800798	SF LGBT Community Center	05	LMC	\$9,298.27
2014	47	7789	5809055	SF LGBT Community Center	05	LMC	\$4,441.47
2014	47	7789	5820645	SF LGBT Community Center	05	LMC	\$4,488.08
2014	47	7789	5828535	SF LGBT Community Center	05	LMC	\$4,445.36
2014	47	7789	5838020	SF LGBT Community Center	05	LMC	\$2,711.64
2014	48	7791	5746278	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.49
2014	48	7791	5752760	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.48
2014	48	7791	5764071	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.48
2014	48	7791	5771011	Sunset District Comm. Develop. Corp.	05	LMC	\$8,276.96
2014	48	7791	5782445	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.48
2014	48	7791	5790440	Sunset District Comm. Develop. Corp.	05	LMC	\$4,326.44
2014	48	7791	5800798	Sunset District Comm. Develop. Corp.	05	LMC	\$4,326.44
2014	48	7791	5820645	Sunset District Comm. Develop. Corp.	05	LMC	\$8,325.51
2014	48	7791	5828535	Sunset District Comm. Develop. Corp.	05	LMC	\$4,095.47
2014	48	7791	5838021	Sunset District Comm. Develop. Corp.	05	LMC	\$4,095.25
2014	49	7793	5746278	United Playaz	05	LMC	\$10,908.41
2014	49	7793	5764071	United Playaz	05	LMC	\$7,471.20
2014	49	7793	5782445	United Playaz	05	LMC	\$5,069.80
2014	49	7793	5800798	United Playaz	05	LMC	\$15,609.12
2014	49	7793	5820645	United Playaz	05	LMC	\$6,223.90
2014	49	7793	5838021	United Playaz	05	LMC	\$9,716.97
2014	50	7796	5746278	Urban Services YMCA	05	LMC	\$7,499.01
2014	50	7796	5752760	Urban Services YMCA	05	LMC	\$5,401.98
2014	50	7796	5764071	Urban Services YMCA	05	LMC	\$5,401.43
2014	50	7796	5782445	Urban Services YMCA	05	LMC	\$11,165.40
2014	50	7796	5790440	Urban Services YMCA	05	LMC	\$6,417.09
2014	50	7796	5800798	Urban Services YMCA	05	LMC	\$5,398.77
2014	50	7796	5809055	Urban Services YMCA	05	LMC	\$5,756.74
2014	50	7796	5828535	Urban Services YMCA	05	LMC	\$6,720.56
2014	50	7796	5838021	Urban Services YMCA	05	LMC	\$16,185.64
2014	51	7798	5746278	Urban Services YMCA	05	LMC	\$3,314.74
2014	51	7798	5771011	Urban Services YMCA	05	LMC	\$6,850.98
2014	51	7798	5782445	Urban Services YMCA	05	LMC	\$12,108.60
2014	51	7798	5820645	Urban Services YMCA	05	LMC	\$30,147.00
2014	51	7798	5828535	Urban Services YMCA	05	LMC	\$16,343.64
2014	51	7798	5838021	Urban Services YMCA	05	LMC	\$13,563.77
2014	52	7799	5742325	Vietnamese Community Center of SF	05	LMC	\$4,145.29
2014	52	7799	5746278	Vietnamese Community Center of SF	05	LMC	\$4,145.29
2014	52	7799	5752760	Vietnamese Community Center of SF	05	LMC	\$4,549.75
2014	52	7799	5764071	Vietnamese Community Center of SF	05	LMC	\$4,397.06
2014	52	7799	5771011	Vietnamese Community Center of SF	05	LMC	\$3,352.00
2014	52	7799	5782445	Vietnamese Community Center of SF	05	LMC	\$3,615.13
2014	52	7799	5790440	Vietnamese Community Center of SF	05	LMC	\$3,344.62
2014	52	7799	5800798	Vietnamese Community Center of SF	05	LMC	\$3,070.48
2014	52	7799	5809055	Vietnamese Community Center of SF	05	LMC	\$6,099.41
2014	52	7799	5820645	Vietnamese Community Center of SF	05	LMC	\$6,372.90
2014	52	7799	5828535	Vietnamese Community Center of SF	05	LMC	\$6,118.72
2014	52	7799	5838021	Vietnamese Community Center of SF	05	LMC	\$4,153.21
2014	53	7800	5746278	YMCA of San Francisco (Bayview)	05	LMC	\$6,344.50
2014	53	7800	5764071	YMCA of San Francisco (Bayview)	05	LMC	\$3,639.12
2014	53	7800	5771011	YMCA of San Francisco (Bayview)	05	LMC	\$7,361.75
2014	53	7800	5782445	YMCA of San Francisco (Bayview)	05	LMC	\$3,495.45
2014	53	7800	5790440	YMCA of San Francisco (Bayview)	05	LMC	\$3,847.43
2014	53	7800	5828535	YMCA of San Francisco (Bayview)	05	LMC	\$10,879.18
2014	53	7800	5838021	YMCA of San Francisco (Bayview)	05	LMC	\$13,140.35



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 10

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	54	7801	5771011	YMCA of San Francisco (Bayview)	05	LMC	\$34,226.45
2014	54	7801	5782445	YMCA of San Francisco (Bayview)	05	LMC	\$61,622.87
2014	54	7801	5790440	YMCA of San Francisco (Bayview)	05	LMC	\$41,094.42
2014	54	7801	5800798	YMCA of San Francisco (Bayview)	05	LMC	\$20,214.54
2014	54	7801	5838021	YMCA of San Francisco (Bayview)	05	LMC	\$87,841.61
2014	55	7803	5746278	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$7,376.96
2014	55	7803	5771011	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$6,960.89
2014	55	7803	5782445	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$3,256.00
2014	55	7803	5790440	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$6,886.72
2014	55	7803	5809055	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$2,570.60
2014	55	7803	5828535	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$5,480.75
2014	55	7803	5838021	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$17,468.00
2014	55	7807	5746278	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$2,728.91
2014	55	7807	5764071	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$9,409.72
2014	55	7807	5782448	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$4,399.80
2014	55	7807	5790440	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$6,802.87
2014	55	7807	5809055	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$4,278.16
2014	55	7807	5820645	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$3,828.29
2014	55	7807	5838021	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$18,170.91
2014	56	7805	5746278	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$3,385.30
2014	56	7805	5771011	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$6,194.54
2014	56	7805	5782445	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$12,030.68
2014	56	7805	5790440	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$4,054.18
2014	56	7805	5820645	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$8,208.33
2014	56	7805	5838021	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$15,620.75
					05	Matrix Code	\$2,775,849.78
2013	183	7748	5771001	Department of Aging and Adult Services	05A	LMC	\$60,135.50
2013	183	7748	5790389	Department of Aging and Adult Services	05A	LMC	\$44,906.50
2013	183	7748	5820535	Department of Aging and Adult Services	05A	LMC	\$60,135.50
2013	183	7748	5828525	Department of Aging and Adult Services	05A	LMC	\$60,135.50
					05A	Matrix Code	\$225,313.00
2014	58	7809	5742325	Hearing and Speech Center of Northern California	05B	LMC	\$3,055.27
2014	58	7809	5746278	Hearing and Speech Center of Northern California	05B	LMC	\$3,055.07
2014	58	7809	5752760	Hearing and Speech Center of Northern California	05B	LMC	\$3,055.07
2014	58	7809	5771014	Hearing and Speech Center of Northern California	05B	LMC	\$6,680.27
2014	58	7809	5782448	Hearing and Speech Center of Northern California	05B	LMC	\$2,767.27
2014	58	7809	5790440	Hearing and Speech Center of Northern California	05B	LMC	\$4,042.82
2014	58	7809	5801028	Hearing and Speech Center of Northern California	05B	LMC	\$3,052.27
2014	58	7809	5809055	Hearing and Speech Center of Northern California	05B	LMC	\$2,749.76
2014	58	7809	5828535	Hearing and Speech Center of Northern California	05B	LMC	\$6,526.97



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 11

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	58	7809	5838021	Hearing and Speech Center of Northern California	05B	LMC	\$3,015.22
					05B	Matrix Code	\$37,999.99
2014	59	7810	5752760	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$16,246.97
2014	59	7810	5764071	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,991.39
2014	59	7810	5771014	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,832.65
2014	59	7810	5782448	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,881.38
2014	59	7810	5790440	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,896.84
2014	59	7810	5801028	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$10,317.47
2014	59	7810	5809055	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$15,055.12
2014	59	7810	5828535	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$6,827.51
2014	59	7810	5838021	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$1,950.64
2014	60	7811	5752760	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$7,457.93
2014	60	7811	5764071	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$4,153.73
2014	60	7811	5771014	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$5,742.32
2014	60	7811	5790440	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$3,331.53
2014	60	7811	5801028	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$9,781.47
2014	60	7811	5809055	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$3,835.05
2014	60	7811	5838021	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$17,697.88
2014	62	7813	5752760	Bay Area Legal Aid	05C	LMC	\$25,287.56
2014	62	7813	5764071	Bay Area Legal Aid	05C	LMC	\$9,550.00
2014	62	7813	5771014	Bay Area Legal Aid	05C	LMC	\$17,687.14
2014	62	7813	5782448	Bay Area Legal Aid	05C	LMC	\$9,531.25
2014	62	7813	5790440	Bay Area Legal Aid	05C	LMC	\$7,870.65
2014	62	7813	5801028	Bay Area Legal Aid	05C	LMC	\$7,092.92
2014	62	7813	5809055	Bay Area Legal Aid	05C	LMC	\$7,271.98
2014	62	7813	5820645	Bay Area Legal Aid	05C	LMC	\$8,472.66
2014	62	7813	5828535	Bay Area Legal Aid	05C	LMC	\$6,718.56
2014	62	7813	5838021	Bay Area Legal Aid	05C	LMC	\$5,517.28
2014	63	7814	5742325	Central American Resource Center (CARECEN)	05C	LMC	\$8,816.09
2014	63	7814	5746278	Central American Resource Center (CARECEN)	05C	LMC	\$6,106.59
2014	63	7814	5752760	Central American Resource Center (CARECEN)	05C	LMC	\$6,109.40
2014	63	7814	5764071	Central American Resource Center (CARECEN)	05C	LMC	\$6,820.19
2014	63	7814	5771014	Central American Resource Center (CARECEN)	05C	LMC	\$6,722.46
2014	63	7814	5782448	Central American Resource Center (CARECEN)	05C	LMC	\$6,109.84
2014	63	7814	5801028	Central American Resource Center (CARECEN)	05C	LMC	\$13,611.28
2014	63	7814	5809055	Central American Resource Center (CARECEN)	05C	LMC	\$6,642.40
2014	63	7814	5820645	Central American Resource Center (CARECEN)	05C	LMC	\$6,216.75
2014	63	7814	5828535	Central American Resource Center (CARECEN)	05C	LMC	\$6,109.84
2014	63	7814	5838021	Central American Resource Center (CARECEN)	05C	LMC	\$6,735.16
2014	64	7815	5742325	Dolores Street Community Services	05C	LMC	\$4,697.21
2014	64	7815	5746278	Dolores Street Community Services	05C	LMC	\$4,055.23
2014	64	7815	5752760	Dolores Street Community Services	05C	LMC	\$5,006.95
2014	64	7815	5764071	Dolores Street Community Services	05C	LMC	\$4,189.48
2014	64	7815	5771014	Dolores Street Community Services	05C	LMC	\$4,128.23
2014	64	7815	5782448	Dolores Street Community Services	05C	LMC	\$4,474.97
2014	64	7815	5790543	Dolores Street Community Services	05C	LMC	\$4,575.29
2014	64	7815	5801028	Dolores Street Community Services	05C	LMC	\$3,767.12
2014	64	7815	5809055	Dolores Street Community Services	05C	LMC	\$3,463.77
2014	64	7815	5820645	Dolores Street Community Services	05C	LMC	\$1,522.68
2014	64	7815	5828535	Dolores Street Community Services	05C	LMC	\$1,483.31
2014	64	7815	5838021	Dolores Street Community Services	05C	LMC	\$2,586.45
2014	65	7816	5742325	Instituto Laboral de la Raza	05C	LMC	\$5,296.05
2014	65	7816	5746278	Instituto Laboral de la Raza	05C	LMC	\$5,881.79
2014	65	7816	5752760	Instituto Laboral de la Raza	05C	LMC	\$5,696.30
2014	65	7816	5764071	Instituto Laboral de la Raza	05C	LMC	\$5,125.21
2014	65	7816	5771014	Instituto Laboral de la Raza	05C	LMC	\$4,832.34
2014	65	7816	5782448	Instituto Laboral de la Raza	05C	LMC	\$2,302.28



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 12

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	65	7816	5790543	Instituto Laboral de la Raza	05C	LMC	\$10,165.05
2014	65	7816	5801028	Instituto Laboral de la Raza	05C	LMC	\$5,277.48
2014	65	7816	5809055	Instituto Laboral de la Raza	05C	LMC	\$5,112.11
2014	65	7816	5820645	Instituto Laboral de la Raza	05C	LMC	\$5,118.26
2014	65	7816	5828535	Instituto Laboral de la Raza	05C	LMC	\$4,501.91
2014	65	7816	5838021	Instituto Laboral de la Raza	05C	LMC	\$691.22
2014	66	7817	5752762	La Raza Centro Legal	05C	LMC	\$11,833.84
2014	66	7817	5771014	La Raza Centro Legal	05C	LMC	\$7,598.70
2014	66	7817	5801028	La Raza Centro Legal	05C	LMC	\$13,070.68
2014	66	7817	5809055	La Raza Centro Legal	05C	LMC	\$3,771.31
2014	66	7817	5820645	La Raza Centro Legal	05C	LMC	\$4,585.96
2014	66	7817	5828539	La Raza Centro Legal	05C	LMC	\$4,804.93
2014	66	7817	5838022	La Raza Centro Legal	05C	LMC	\$4,334.58
2014	67	7818	5742328	La Raza Community Resource Center	05C	LMC	\$5,106.25
2014	67	7818	5746335	La Raza Community Resource Center	05C	LMC	\$6,857.86
2014	67	7818	5752762	La Raza Community Resource Center	05C	LMC	\$6,996.75
2014	67	7818	5764071	La Raza Community Resource Center	05C	LMC	\$7,083.24
2014	67	7818	5771014	La Raza Community Resource Center	05C	LMC	\$6,831.85
2014	67	7818	5782448	La Raza Community Resource Center	05C	LMC	\$6,811.88
2014	67	7818	5790543	La Raza Community Resource Center	05C	LMC	\$7,211.88
2014	67	7818	5801028	La Raza Community Resource Center	05C	LMC	\$6,842.38
2014	67	7818	5809055	La Raza Community Resource Center	05C	LMC	\$6,857.00
2014	67	7818	5820645	La Raza Community Resource Center	05C	LMC	\$6,548.40
2014	67	7818	5828539	La Raza Community Resource Center	05C	LMC	\$6,609.67
2014	67	7818	5838022	La Raza Community Resource Center	05C	LMC	\$6,242.83
2014	68	7819	5764071	Nihonmachi Legal Outreach	05C	LMC	\$12,500.00
2014	68	7819	5771014	Nihonmachi Legal Outreach	05C	LMC	\$11,837.34
2014	68	7819	5790543	Nihonmachi Legal Outreach	05C	LMC	\$11,980.56
2014	68	7819	5801028	Nihonmachi Legal Outreach	05C	LMC	\$5,469.41
2014	68	7819	5828539	Nihonmachi Legal Outreach	05C	LMC	\$12,704.89
2014	68	7819	5838022	Nihonmachi Legal Outreach	05C	LMC	\$20,507.80
2014	69	7820	5746335	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$17,031.76
2014	69	7820	5764078	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$8,474.20
2014	69	7820	5782448	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$30,645.97
2014	69	7820	5801028	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$20,415.96
2014	69	7820	5820645	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$4,040.92
2014	69	7820	5838022	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$391.18
					05C	Matrix Code	\$708,950.55
2013	117	7653	5764042	Office of Economic and Workforce Development	05H	LMC	\$24,240.36
2013	117	7653	5771001	Office of Economic and Workforce Development	05H	LMC	\$27,797.63
2013	117	7653	5808948	Office of Economic and Workforce Development	05H	LMC	\$41,954.73
2014	78	7829	5742328	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,249.86
2014	78	7829	5746335	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,249.86
2014	78	7829	5752762	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,249.86
2014	78	7829	5764078	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$5,702.74
2014	78	7829	5771014	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,387.63
2014	78	7829	5782448	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$7,418.20
2014	78	7829	5790543	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,859.63
2014	78	7829	5801028	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,016.33
2014	78	7829	5809055	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,016.34
2014	78	7829	5820645	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,016.34
2014	78	7829	5828539	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$5,989.09
2014	78	7829	5838022	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$5,844.12
2014	79	7861	5742328	Central City Hospitality House	05H	LMC	\$8,578.51
2014	79	7861	5746335	Central City Hospitality House	05H	LMC	\$7,420.74
2014	79	7861	5752762	Central City Hospitality House	05H	LMC	\$6,904.25
2014	79	7861	5764078	Central City Hospitality House	05H	LMC	\$6,911.33



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 13

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	79	7861	5771014	Central City Hospitality House	05H	LMC	\$6,857.88
2014	79	7861	5782448	Central City Hospitality House	05H	LMC	\$6,562.69
2014	79	7861	5790543	Central City Hospitality House	05H	LMC	\$6,680.30
2014	79	7861	5801028	Central City Hospitality House	05H	LMC	\$9,305.47
2014	79	7861	5809055	Central City Hospitality House	05H	LMC	\$8,995.86
2014	79	7861	5820645	Central City Hospitality House	05H	LMC	\$10,410.36
2014	79	7861	5828539	Central City Hospitality House	05H	LMC	\$10,744.72
2014	79	7861	5838022	Central City Hospitality House	05H	LMC	\$10,627.89
2014	80	7862	5742328	Collective Impact (dba Mo' Magic)	05H	LMC	\$4,210.30
2014	80	7862	5746335	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,773.24
2014	80	7862	5752762	Collective Impact (dba Mo' Magic)	05H	LMC	\$3,114.91
2014	80	7862	5764078	Collective Impact (dba Mo' Magic)	05H	LMC	\$3,144.86
2014	80	7862	5771014	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,873.18
2014	80	7862	5782448	Collective Impact (dba Mo' Magic)	05H	LMC	\$3,612.09
2014	80	7862	5790543	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,553.90
2014	80	7862	5801028	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,520.15
2014	80	7862	5809062	Collective Impact (dba Mo' Magic)	05H	LMC	\$5,757.62
2014	80	7862	5820647	Collective Impact (dba Mo' Magic)	05H	LMC	\$4,361.49
2014	80	7862	5828539	Collective Impact (dba Mo' Magic)	05H	LMC	\$5,456.51
2014	80	7862	5838022	Collective Impact (dba Mo' Magic)	05H	LMC	\$16,685.78
2014	81	7863	5742328	Community Housing Partnership	05H	LMC	\$2,596.34
2014	81	7863	5752762	Community Housing Partnership	05H	LMC	\$9,627.63
2014	81	7863	5764078	Community Housing Partnership	05H	LMC	\$8,886.31
2014	81	7863	5782448	Community Housing Partnership	05H	LMC	\$12,695.56
2014	81	7863	5790543	Community Housing Partnership	05H	LMC	\$7,005.22
2014	81	7863	5809062	Community Housing Partnership	05H	LMC	\$15,922.84
2014	81	7863	5820647	Community Housing Partnership	05H	LMC	\$5,888.88
2014	81	7863	5828539	Community Housing Partnership	05H	LMC	\$4,069.74
2014	81	7863	5838022	Community Housing Partnership	05H	LMC	\$8,307.48
2014	82	7864	5742328	Compass Family Services	05H	LMC	\$4,459.36
2014	82	7864	5746335	Compass Family Services	05H	LMC	\$3,247.34
2014	82	7864	5752762	Compass Family Services	05H	LMC	\$4,035.86
2014	82	7864	5764078	Compass Family Services	05H	LMC	\$4,782.29
2014	82	7864	5771014	Compass Family Services	05H	LMC	\$3,616.89
2014	82	7864	5782448	Compass Family Services	05H	LMC	\$4,565.81
2014	82	7864	5790543	Compass Family Services	05H	LMC	\$4,541.44
2014	82	7864	5801028	Compass Family Services	05H	LMC	\$4,548.68
2014	82	7864	5809062	Compass Family Services	05H	LMC	\$4,379.94
2014	82	7864	5820647	Compass Family Services	05H	LMC	\$4,379.93
2014	82	7864	5828539	Compass Family Services	05H	LMC	\$3,524.85
2014	82	7864	5838022	Compass Family Services	05H	LMC	\$3,917.61
2014	83	7865	5742328	Episcopal Community Services of SF	05H	LMC	\$5,460.89
2014	83	7865	5746335	Episcopal Community Services of SF	05H	LMC	\$12,382.36
2014	83	7865	5752762	Episcopal Community Services of SF	05H	LMC	\$9,818.74
2014	83	7865	5764078	Episcopal Community Services of SF	05H	LMC	\$10,215.69
2014	83	7865	5771014	Episcopal Community Services of SF	05H	LMC	\$11,655.03
2014	83	7865	5782448	Episcopal Community Services of SF	05H	LMC	\$12,342.53
2014	83	7865	5790543	Episcopal Community Services of SF	05H	LMC	\$5,055.79
2014	83	7865	5801028	Episcopal Community Services of SF	05H	LMC	\$6,788.92
2014	83	7865	5809062	Episcopal Community Services of SF	05H	LMC	\$9,286.80
2014	83	7865	5820647	Episcopal Community Services of SF	05H	LMC	\$6,125.55
2014	83	7865	5828539	Episcopal Community Services of SF	05H	LMC	\$7,034.67
2014	83	7865	5838022	Episcopal Community Services of SF	05H	LMC	\$3,833.03
2014	84	7866	5742328	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,695.58
2014	84	7866	5746335	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,184.97



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 14

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	84	7866	5752762	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,455.12
2014	84	7866	5764078	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,404.38
2014	84	7866	5771014	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$6,105.10
2014	84	7866	5782448	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$14,054.11
2014	84	7866	5790543	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$9,506.32
2014	84	7866	5801028	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$9,628.53
2014	84	7866	5809062	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$9,778.18
2014	84	7866	5820647	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$8,831.85
2014	84	7866	5828539	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$8,506.57
2014	84	7866	5838022	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$12,740.03
2014	85	7867	5746335	Hearing & Speech Center of Northern California	05H	LMC	\$6,689.76
2014	85	7867	5752762	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.13
2014	85	7867	5764078	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.13
2014	85	7867	5771014	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.12
2014	85	7867	5782448	Hearing & Speech Center of Northern California	05H	LMC	\$3,535.13
2014	85	7867	5790543	Hearing & Speech Center of Northern California	05H	LMC	\$3,720.09
2014	85	7867	5801053	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.13
2014	85	7867	5809062	Hearing & Speech Center of Northern California	05H	LMC	\$3,290.04
2014	85	7867	5820647	Hearing & Speech Center of Northern California	05H	LMC	\$2,911.83
2014	85	7867	5828539	Hearing & Speech Center of Northern California	05H	LMC	\$3,970.77
2014	85	7867	5838022	Hearing & Speech Center of Northern California	05H	LMC	\$3,440.93
2014	86	7868	5742328	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$5,981.72
2014	86	7868	5752762	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$11,385.49
2014	86	7868	5764078	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$4,919.42
2014	86	7868	5771019	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$2,813.05
2014	86	7868	5782450	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$4,315.57
2014	86	7868	5790543	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$6,536.60
2014	86	7868	5801053	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$6,228.06
2014	86	7868	5809062	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$6,557.38
2014	86	7868	5820647	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$7,698.57
2014	86	7868	5828539	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$7,309.22
2014	86	7868	5838022	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$9,322.95
2014	87	7869	5742328	Mission Economic Development Agency	05H	LMC	\$8,445.79
2014	87	7869	5746335	Mission Economic Development Agency	05H	LMC	\$8,280.47
2014	87	7869	5752762	Mission Economic Development Agency	05H	LMC	\$8,363.14
2014	87	7869	5764078	Mission Economic Development Agency	05H	LMC	\$8,363.14
2014	87	7869	5771019	Mission Economic Development Agency	05H	LMC	\$8,280.47
2014	87	7869	5782450	Mission Economic Development Agency	05H	LMC	\$8,628.50
2014	87	7869	5790543	Mission Economic Development Agency	05H	LMC	\$8,358.72



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 15

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	87	7869	5801053	Mission Economic Development Agency	05H	LMC	\$8,228.94
2014	87	7869	5809062	Mission Economic Development Agency	05H	LMC	\$8,709.96
2014	87	7869	5820647	Mission Economic Development Agency	05H	LMC	\$8,837.85
2014	87	7869	5828539	Mission Economic Development Agency	05H	LMC	\$7,460.31
2014	87	7869	5838022	Mission Economic Development Agency	05H	LMC	\$6,924.83
2014	88	7870	5742328	Mission Hiring Hall	05H	LMC	\$7,889.03
2014	88	7870	5746335	Mission Hiring Hall	05H	LMC	\$8,141.86
2014	88	7870	5752762	Mission Hiring Hall	05H	LMC	\$8,762.20
2014	88	7870	5764078	Mission Hiring Hall	05H	LMC	\$11,453.12
2014	88	7870	5771019	Mission Hiring Hall	05H	LMC	\$8,072.38
2014	88	7870	5782450	Mission Hiring Hall	05H	LMC	\$8,939.11
2014	88	7870	5790543	Mission Hiring Hall	05H	LMC	\$8,825.35
2014	88	7870	5801053	Mission Hiring Hall	05H	LMC	\$7,802.36
2014	88	7870	5809062	Mission Hiring Hall	05H	LMC	\$9,293.36
2014	88	7870	5820647	Mission Hiring Hall	05H	LMC	\$8,725.70
2014	88	7870	5828539	Mission Hiring Hall	05H	LMC	\$7,486.20
2014	88	7870	5838022	Mission Hiring Hall	05H	LMC	\$4,609.33
2014	89	7871	5742328	Mission Language & Vocational School, Inc.	05H	LMC	\$8,160.46
2014	89	7871	5746335	Mission Language & Vocational School, Inc.	05H	LMC	\$8,030.47
2014	89	7871	5752762	Mission Language & Vocational School, Inc.	05H	LMC	\$7,602.20
2014	89	7871	5764078	Mission Language & Vocational School, Inc.	05H	LMC	\$9,109.17
2014	89	7871	5771019	Mission Language & Vocational School, Inc.	05H	LMC	\$8,163.08
2014	89	7871	5782450	Mission Language & Vocational School, Inc.	05H	LMC	\$7,524.03
2014	89	7871	5790543	Mission Language & Vocational School, Inc.	05H	LMC	\$9,027.17
2014	89	7871	5801053	Mission Language & Vocational School, Inc.	05H	LMC	\$10,192.77
2014	89	7871	5809062	Mission Language & Vocational School, Inc.	05H	LMC	\$10,218.42
2014	89	7871	5820647	Mission Language & Vocational School, Inc.	05H	LMC	\$8,563.57
2014	89	7871	5828539	Mission Language & Vocational School, Inc.	05H	LMC	\$8,599.63
2014	89	7871	5838022	Mission Language & Vocational School, Inc.	05H	LMC	\$4,808.69
2014	91	7873	5742328	Positive Resource Center	05H	LMC	\$4,060.60
2014	91	7873	5746335	Positive Resource Center	05H	LMC	\$4,038.56
2014	91	7873	5752762	Positive Resource Center	05H	LMC	\$5,663.15
2014	91	7873	5764078	Positive Resource Center	05H	LMC	\$4,068.81
2014	91	7873	5771019	Positive Resource Center	05H	LMC	\$4,054.04
2014	91	7873	5782450	Positive Resource Center	05H	LMC	\$4,002.53
2014	91	7873	5790543	Positive Resource Center	05H	LMC	\$3,973.80
2014	91	7873	5801053	Positive Resource Center	05H	LMC	\$3,907.83
2014	91	7873	5809062	Positive Resource Center	05H	LMC	\$4,099.03
2014	91	7873	5820647	Positive Resource Center	05H	LMC	\$4,064.08
2014	91	7873	5828539	Positive Resource Center	05H	LMC	\$4,201.76
2014	91	7873	5838022	Positive Resource Center	05H	LMC	\$3,865.81
2014	92	7874	5742328	SF LGBT Community Center	05H	LMC	\$8,927.62
2014	92	7874	5746335	SF LGBT Community Center	05H	LMC	\$9,846.23
2014	92	7874	5752762	SF LGBT Community Center	05H	LMC	\$10,107.23
2014	92	7874	5764078	SF LGBT Community Center	05H	LMC	\$10,105.77
2014	92	7874	5771019	SF LGBT Community Center	05H	LMC	\$10,211.19
2014	92	7874	5782450	SF LGBT Community Center	05H	LMC	\$10,096.00
2014	92	7874	5790547	SF LGBT Community Center	05H	LMC	\$10,550.86
2014	92	7874	5801053	SF LGBT Community Center	05H	LMC	\$10,262.47
2014	92	7874	5809062	SF LGBT Community Center	05H	LMC	\$9,615.26
2014	92	7874	5820647	SF LGBT Community Center	05H	LMC	\$9,662.15
2014	92	7874	5828539	SF LGBT Community Center	05H	LMC	\$10,833.78
2014	92	7874	5838024	SF LGBT Community Center	05H	LMC	\$9,781.44
2014	93	7875	5742328	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5746335	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5752762	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5764078	Toolworks	05H	LMC	\$4,583.26



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 16

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	93	7875	5771019	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5782450	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5790547	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5801053	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5809062	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5820647	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5828540	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5838024	Toolworks	05H	LMC	\$4,582.86
2014	94	7876	5742328	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5752763	Upwardly Global	05H	LMC	\$12,500.00
2014	94	7876	5764078	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5771019	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5782450	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5790547	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5801053	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5809062	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5820647	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5828540	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5838024	Upwardly Global	05H	LMC	\$6,250.00
2014	95	7877	5746335	Vietnamese Youth Development Center	05H	LMC	\$10,975.95
2014	95	7877	5752763	Vietnamese Youth Development Center	05H	LMC	\$5,527.45
2014	95	7877	5764093	Vietnamese Youth Development Center	05H	LMC	\$5,932.79
2014	95	7877	5771019	Vietnamese Youth Development Center	05H	LMC	\$5,757.80
2014	95	7877	5782450	Vietnamese Youth Development Center	05H	LMC	\$5,820.24
2014	95	7877	5801053	Vietnamese Youth Development Center	05H	LMC	\$4,973.58
2014	95	7877	5809062	Vietnamese Youth Development Center	05H	LMC	\$9,260.13
2014	95	7877	5828540	Vietnamese Youth Development Center	05H	LMC	\$6,904.62
2014	95	7877	5838024	Vietnamese Youth Development Center	05H	LMC	\$3,121.48
2014	96	7878	5742328	Young Community Developers	05H	LMC	\$4,785.94
2014	96	7878	5746335	Young Community Developers	05H	LMC	\$4,994.29
2014	96	7878	5752763	Young Community Developers	05H	LMC	\$4,994.26
2014	96	7878	5764093	Young Community Developers	05H	LMC	\$4,998.56
2014	96	7878	5771019	Young Community Developers	05H	LMC	\$5,389.16
2014	96	7878	5782450	Young Community Developers	05H	LMC	\$12,586.38
2014	96	7878	5790547	Young Community Developers	05H	LMC	\$1,817.96
2014	96	7878	5801053	Young Community Developers	05H	LMC	\$3,405.16
2014	96	7878	5809062	Young Community Developers	05H	LMC	\$5,785.96
2014	96	7878	5820647	Young Community Developers	05H	LMC	\$5,339.56
2014	96	7878	5828540	Young Community Developers	05H	LMC	\$5,849.39
2014	96	7878	5838024	Young Community Developers	05H	LMC	\$5,053.38
					05H	Matrix Code	\$1,488,110.40
2014	70	7821	5746336	Causa Justa:: Just Cause	05K	LMC	\$6,585.94
2014	70	7821	5752763	Causa Justa:: Just Cause	05K	LMC	\$3,292.87
2014	70	7821	5764093	Causa Justa:: Just Cause	05K	LMC	\$3,292.87
2014	70	7821	5801053	Causa Justa:: Just Cause	05K	LMC	\$3,292.88
2014	70	7821	5809062	Causa Justa:: Just Cause	05K	LMC	\$9,984.50
2014	70	7821	5820647	Causa Justa:: Just Cause	05K	LMC	\$6,004.90
2014	70	7821	5838024	Causa Justa:: Just Cause	05K	LMC	\$5,545.73
2014	71	7822	5746336	Chinatown Community Development Center	05K	LMC	\$4,779.01
2014	71	7822	5752763	Chinatown Community Development Center	05K	LMC	\$4,054.78
2014	71	7822	5771019	Chinatown Community Development Center	05K	LMC	\$8,281.14
2014	71	7822	5790547	Chinatown Community Development Center	05K	LMC	\$7,969.53
2014	71	7822	5801053	Chinatown Community Development Center	05K	LMC	\$8,721.26
2014	71	7822	5809070	Chinatown Community Development Center	05K	LMC	\$4,352.75
2014	71	7822	5820647	Chinatown Community Development Center	05K	LMC	\$3,237.52
2014	71	7822	5838024	Chinatown Community Development Center	05K	LMC	\$8,604.01
2014	72	7823	5742533	Independent Living Resource Center of SF	05K	LMC	\$4,742.15



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 17

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	72	7823	5746336	Independent Living Resource Center of SF	05K	LMC	\$4,700.01
2014	72	7823	5752763	Independent Living Resource Center of SF	05K	LMC	\$4,401.75
2014	72	7823	5764093	Independent Living Resource Center of SF	05K	LMC	\$3,902.88
2014	72	7823	5771019	Independent Living Resource Center of SF	05K	LMC	\$4,268.35
2014	72	7823	5782450	Independent Living Resource Center of SF	05K	LMC	\$4,283.11
2014	72	7823	5801053	Independent Living Resource Center of SF	05K	LMC	\$8,750.53
2014	72	7823	5828540	Independent Living Resource Center of SF	05K	LMC	\$9,405.01
2014	72	7823	5838024	Independent Living Resource Center of SF	05K	LMC	\$4,439.60
2014	73	7824	5752763	Legal Assistance to the Elderly	05K	LMC	\$5,631.47
2014	73	7824	5764093	Legal Assistance to the Elderly	05K	LMC	\$2,815.70
2014	73	7824	5771019	Legal Assistance to the Elderly	05K	LMC	\$2,850.79
2014	73	7824	5790547	Legal Assistance to the Elderly	05K	LMC	\$5,353.03
2014	73	7824	5801053	Legal Assistance to the Elderly	05K	LMC	\$2,775.49
2014	73	7824	5838024	Legal Assistance to the Elderly	05K	LMC	\$10,573.52
2014	74	7825	5746336	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,162.45
2014	74	7825	5752763	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$6,356.83
2014	74	7825	5764093	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,152.28
2014	74	7825	5771019	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,606.19
2014	74	7825	5782450	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$6,870.93
2014	74	7825	5790547	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,237.92
2014	74	7825	5801053	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$6,764.66
2014	74	7825	5809070	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$15,969.80
2014	74	7825	5838024	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$19,878.94
2014	75	7826	5742533	Self-Help for the Elderly	05K	LMC	\$6,014.07
2014	75	7826	5752763	Self-Help for the Elderly	05K	LMC	\$4,186.11
2014	75	7826	5764093	Self-Help for the Elderly	05K	LMC	\$3,771.63
2014	75	7826	5771019	Self-Help for the Elderly	05K	LMC	\$4,872.45
2014	75	7826	5782450	Self-Help for the Elderly	05K	LMC	\$4,046.04
2014	75	7826	5790547	Self-Help for the Elderly	05K	LMC	\$5,743.26
2014	75	7826	5801053	Self-Help for the Elderly	05K	LMC	\$3,231.90
2014	75	7826	5809070	Self-Help for the Elderly	05K	LMC	\$5,325.40
2014	75	7826	5820649	Self-Help for the Elderly	05K	LMC	\$3,680.73
2014	75	7826	5828540	Self-Help for the Elderly	05K	LMC	\$795.33
2014	75	7826	5838024	Self-Help for the Elderly	05K	LMC	\$4,186.50
2014	76	7827	5742533	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,780.34
2014	76	7827	5752763	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,781.53
2014	76	7827	5764093	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,781.53
2014	76	7827	5771019	Tenderloin Housing Clinic, Inc.	05K	LMC	\$16,703.83
2014	76	7827	5790547	Tenderloin Housing Clinic, Inc.	05K	LMC	\$13,669.73
2014	76	7827	5801053	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,907.56
2014	76	7827	5809070	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,773.29
2014	76	7827	5820649	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,772.04
2014	76	7827	5838024	Tenderloin Housing Clinic, Inc.	05K	LMC	\$15,942.65
2014	77	7828	5746336	The Arc Of San Francisco	05K	LMC	\$10,921.07
2014	77	7828	5764093	The Arc Of San Francisco	05K	LMC	\$9,301.68
2014	77	7828	5809070	The Arc Of San Francisco	05K	LMC	\$20,628.26
2014	77	7828	5838024	The Arc Of San Francisco	05K	LMC	\$9,148.99
					05K	Matrix Code	\$434,859.00
2009	272	6909	5792083	2010-11 Single-Family Revolving Loan Pool (CHRP)	14A	LMH	\$310,828.95



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 18

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
					14A	Matrix Code	\$310,828.95
2012	15	7221	5746254	Asian Neighborhood Design	14E	LMA	\$98.30
2012	15	7221	5752751	Asian Neighborhood Design	14E	LMA	\$656.24
2012	15	7221	5764042	Asian Neighborhood Design	14E	LMA	\$384.48
2012	15	7221	5782338	Asian Neighborhood Design	14E	LMA	\$98.30
2012	15	7221	5790389	Asian Neighborhood Design	14E	LMA	\$755.88
2012	15	7221	5800787	Asian Neighborhood Design	14E	LMA	\$1,082.80
2012	15	7221	5820535	Asian Neighborhood Design	14E	LMA	\$1,468.94
2012	15	7221	5837997	Asian Neighborhood Design	14E	LMA	\$375.76
2013	147	7691	5828525	Asian Neighborhood Design	14E	LMA	\$755.88
2013	147	7691	5837997	Asian Neighborhood Design	14E	LMA	\$196.60
2014	118	7901	5820655	Asian Neighborhood Design	14E	LMA	\$4,003.19
2014	118	7901	5828543	Asian Neighborhood Design	14E	LMA	\$393.20
2014	118	7901	5838458	Asian Neighborhood Design	14E	LMA	\$688.10
					14E	Matrix Code	\$10,957.67
2013	123	7660	5820655	MOHCD Housing Program Delivery	14G	LMH	\$2,808.46
2013	123	7660	5828525	MOHCD Housing Program Delivery	14G	LMH	\$76,634.51
2013	142	7889	5742295	PROJECT DELIVERY COSTS - ENVIRONMENTAL ASSESSMENTS	14G	LMH	\$1,159.25
2014	140	7924	5746339	MOHCD - Housing Program Delivery	14G	LMH	\$95,864.33
2014	140	7924	5752769	MOHCD - Housing Program Delivery	14G	LMH	\$50,406.01
2014	140	7924	5764115	MOHCD - Housing Program Delivery	14G	LMH	\$84,156.85
2014	140	7924	5771022	MOHCD - Housing Program Delivery	14G	LMH	\$55,388.95
2014	140	7924	5782480	MOHCD - Housing Program Delivery	14G	LMH	\$58,623.57
2014	140	7924	5790553	MOHCD - Housing Program Delivery	14G	LMH	\$112,318.81
2014	140	7924	5801074	MOHCD - Housing Program Delivery	14G	LMH	\$57,622.08
2014	140	7924	5809083	MOHCD - Housing Program Delivery	14G	LMH	\$86,057.72
2014	140	7924	5820655	MOHCD - Housing Program Delivery	14G	LMH	\$56,004.60
2014	141	7970	5790553	FY14-15 Program Delivery Costs 14MTX	14G	LMH	\$9,245.00
2014	141	7970	5820655	FY14-15 Program Delivery Costs 14MTX	14G	LMH	\$8,847.00
2014	141	7970	5838458	FY14-15 Program Delivery Costs 14MTX	14G	LMH	\$15,575.00
					14G	Matrix Code	\$770,712.14
2013	137	7674	5742295	Asian Neighborhood Design	14H	LMH	\$5,092.18
2013	137	7674	5752751	Asian Neighborhood Design	14H	LMH	\$98.30
2013	137	7674	5764042	Asian Neighborhood Design	14H	LMH	\$4,187.44
2013	137	7674	5808948	Asian Neighborhood Design	14H	LMH	\$4,157.75
2013	140	7677	5731936	Community Housing Partnership	14H	LMH	\$38,977.91
2013	140	7677	5742295	Community Housing Partnership	14H	LMH	\$6,398.60
2013	142	7754	5742295	MIDTOWN PROJECT MGMT AMEND	14H	LMH	\$4,244.62
2014	142	7926	5746339	Asian Neighborhood Design	14H	LMH	\$2,858.65
2014	142	7926	5764115	Asian Neighborhood Design	14H	LMH	\$5,257.68
2014	142	7926	5771022	Asian Neighborhood Design	14H	LMH	\$82.89
2014	142	7926	5820655	Asian Neighborhood Design	14H	LMH	\$909.62
2014	142	7926	5828543	Asian Neighborhood Design	14H	LMH	\$983.00
2014	142	7926	5838458	Asian Neighborhood Design	14H	LMH	\$1,697.75
2014	143	7927	5746339	Bernal Heights Neighborhood Center	14H	LMH	\$582.40
2014	143	7927	5764115	Bernal Heights Neighborhood Center	14H	LMH	\$1,886.41
2014	143	7927	5771022	Bernal Heights Neighborhood Center	14H	LMH	\$1,552.27
2014	143	7927	5838458	Bernal Heights Neighborhood Center	14H	LMH	\$10,775.34
2014	144	7928	5746339	Bernal Heights Neighborhood Center	14H	LMH	\$582.40
2014	144	7928	5764115	Bernal Heights Neighborhood Center	14H	LMH	\$1,886.41
2014	144	7928	5771022	Bernal Heights Neighborhood Center	14H	LMH	\$1,552.27
2014	144	7928	5838458	Bernal Heights Neighborhood Center	14H	LMH	\$10,775.34
2014	146	7930	5838458	Chinatown Community Development Center	14H	LMH	\$5,257.01
2014	147	7931	5838458	Chinatown Community Development Center	14H	LMH	\$33,895.72
2014	148	7932	5801074	Community Housing Partnership	14H	LMH	\$14,360.17
2014	148	7932	5809083	Community Housing Partnership	14H	LMH	\$6,996.38



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	148	7932	5820655	Community Housing Partnership	14H	LMH	\$6,954.08
2014	148	7932	5828543	Community Housing Partnership	14H	LMH	\$7,154.65
2014	148	7932	5838458	Community Housing Partnership	14H	LMH	\$13,534.71
2014	149	7933	5801074	Community Housing Partnership	14H	LMH	\$17,748.25
2014	149	7933	5809083	Community Housing Partnership	14H	LMH	\$8,651.25
2014	149	7933	5820655	Community Housing Partnership	14H	LMH	\$8,387.50
2014	149	7933	5828543	Community Housing Partnership	14H	LMH	\$12,073.53
2014	149	7933	5838458	Community Housing Partnership	14H	LMH	\$13,139.47
2014	150	7934	5801074	Dolores Street Community Services	14H	LMH	\$2,752.07
2014	150	7934	5809083	Dolores Street Community Services	14H	LMH	\$3,659.07
2014	150	7934	5820655	Dolores Street Community Services	14H	LMH	\$2,020.97
2014	150	7934	5838458	Dolores Street Community Services	14H	LMH	\$8,634.60
2014	152	7936	5746339	Tenderloin Neighborhood Development Corporation	14H	LMH	\$1,377.87
2014	152	7936	5764115	Tenderloin Neighborhood Development Corporation	14H	LMH	\$5,725.75
2014	152	7936	5790553	Tenderloin Neighborhood Development Corporation	14H	LMH	\$10,402.32
2014	152	7936	5801074	Tenderloin Neighborhood Development Corporation	14H	LMH	\$6,311.04
2014	152	7936	5820655	Tenderloin Neighborhood Development Corporation	14H	LMH	\$5,476.41
2014	152	7936	5828543	Tenderloin Neighborhood Development Corporation	14H	LMH	\$5,476.41
2014	152	7936	5838458	Tenderloin Neighborhood Development Corporation	14H	LMH	\$44,945.13
2014	153	7937	5746339	Tenderloin Neighborhood Development Corporation	14H	LMH	\$7,978.32
2014	153	7937	5764115	Tenderloin Neighborhood Development Corporation	14H	LMH	\$32,950.38
2014	153	7937	5790553	Tenderloin Neighborhood Development Corporation	14H	LMH	\$19,313.41
2014	153	7937	5801074	Tenderloin Neighborhood Development Corporation	14H	LMH	\$15,452.94
2014	153	7937	5820655	Tenderloin Neighborhood Development Corporation	14H	LMH	\$12,396.16
2014	153	7937	5828543	Tenderloin Neighborhood Development Corporation	14H	LMH	\$12,396.16
2014	153	7937	5838458	Tenderloin Neighborhood Development Corporation	14H	LMH	\$15,435.05
					14H	Matrix Code	\$465,396.01
2014	154	7938	5771022	MOHCD - LEAD Match	14I	LMH	\$27,180.29
2014	154	7938	5782480	MOHCD - LEAD Match	14I	LMH	\$26,555.13
2014	154	7938	5790553	MOHCD - LEAD Match	14I	LMH	\$46,914.33
2014	154	7938	5801074	MOHCD - LEAD Match	14I	LMH	\$9,748.62
2014	154	7938	5809083	MOHCD - LEAD Match	14I	LMH	\$9,227.29
2014	154	7938	5820655	MOHCD - LEAD Match	14I	LMH	\$17,955.62
2014	154	7938	5828543	MOHCD - LEAD Match	14I	LMH	\$21,995.74
2014	154	7938	5838458	MOHCD - LEAD Match	14I	LMH	\$49,392.98
					14I	Matrix Code	\$208,970.00
2013	150	7694	5764042	Humboldt State/Small Business Development Center	18B	LMJ	\$6,847.50
2013	150	7694	5771001	Humboldt State/Small Business Development Center	18B	LMJ	\$7,763.77
2014	119	7902	5746341	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$3,956.22
2014	119	7902	5752771	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$4,054.09
2014	119	7902	5771024	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$10,267.84
2014	119	7902	5782487	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$8,116.46
2014	119	7902	5790560	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$3,559.37
2014	119	7902	5809089	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$4,106.95
2014	119	7902	5820659	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$4,168.04
2014	119	7902	5828545	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$5,350.78
2014	119	7902	5838467	Bay Area Community Resource/Excelsior Action Group	18B	LMA	\$16,115.34
2014	120	7903	5746341	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$2,274.81
2014	120	7903	5752771	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$1,583.62
2014	120	7903	5764137	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$4,660.01
2014	120	7903	5782487	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$13,450.15
2014	120	7903	5790560	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$4,774.64



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 20

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	120	7903	5801081	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$7,402.17
2014	120	7903	5820659	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$8,095.49
2014	120	7903	5828545	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$7,351.93
2014	120	7903	5838467	Bay Area Community Resouce/Portola Neighborhood Association	18B	LMA	\$7,668.50
2014	121	7904	5752771	Japanese Community Youth Council (JCYC)/Japantown Task Force	18B	LMJ	\$11,841.81
2014	121	7904	5782487	Japanese Community Youth Council (JCYC)/Japantown Task Force	18B	LMJ	\$10,653.51
2014	121	7904	5809089	Japanese Community Youth Council (JCYC)/Japantown Task Force	18B	LMJ	\$7,992.54
2014	121	7904	5838467	Japanese Community Youth Council (JCYC)/Japantown Task Force	18B	LMJ	\$9,512.14
2014	122	7905	5746341	North of Market Neighborhood Improvement Corp.	18B	LMA	\$9,667.83
2014	122	7905	5752771	North of Market Neighborhood Improvement Corp.	18B	LMA	\$9,067.08
2014	122	7905	5764137	North of Market Neighborhood Improvement Corp.	18B	LMA	\$9,067.08
2014	122	7905	5801081	North of Market Neighborhood Improvement Corp.	18B	LMA	\$15,108.95
2014	122	7905	5809089	North of Market Neighborhood Improvement Corp.	18B	LMA	\$3,054.43
2014	122	7905	5828545	North of Market Neighborhood Improvement Corp.	18B	LMA	\$6,293.57
2014	122	7905	5838467	North of Market Neighborhood Improvement Corp.	18B	LMA	\$2,741.00
2014	123	7906	5746341	Northeast Community Federal Credit Union	18B	LMA	\$5,100.00
2014	123	7906	5752771	Northeast Community Federal Credit Union	18B	LMA	\$1,250.00
2014	123	7906	5764137	Northeast Community Federal Credit Union	18B	LMA	\$9,175.00
2014	123	7906	5782487	Northeast Community Federal Credit Union	18B	LMA	\$15,000.00
2014	123	7906	5801081	Northeast Community Federal Credit Union	18B	LMA	\$12,100.00
2014	123	7906	5820659	Northeast Community Federal Credit Union	18B	LMA	\$7,925.00
2014	123	7906	5828545	Northeast Community Federal Credit Union	18B	LMA	\$6,550.00
2014	123	7906	5838467	Northeast Community Federal Credit Union	18B	LMA	\$17,899.84
2014	124	7907	5746341	Ocean Avenue Association	18B	LMA	\$1,350.04
2014	124	7907	5752771	Ocean Avenue Association	18B	LMA	\$4,556.66
2014	124	7907	5771024	Ocean Avenue Association	18B	LMA	\$1,631.54
2014	124	7907	5782487	Ocean Avenue Association	18B	LMA	\$2,250.40
2014	124	7907	5790560	Ocean Avenue Association	18B	LMA	\$2,250.40
2014	124	7907	5809089	Ocean Avenue Association	18B	LMA	\$2,250.40
2014	124	7907	5820659	Ocean Avenue Association	18B	LMA	\$4,500.80
2014	124	7907	5828545	Ocean Avenue Association	18B	LMA	\$5,250.40
2014	124	7907	5838467	Ocean Avenue Association	18B	LMA	\$5,949.50
2014	125	7908	5782487	OEWD Small Business Development Center	18B	LMJ	\$1,810.61
2014	125	7908	5838467	OEWD Small Business Development Center	18B	LMJ	\$69,168.64
2014	126	7909	5746341	Pacific Community Ventures	18B	LMJ	\$8,333.40
2014	126	7909	5771024	Pacific Community Ventures	18B	LMJ	\$8,333.40
2014	126	7909	5782487	Pacific Community Ventures	18B	LMJ	\$4,166.70
2014	126	7909	5790560	Pacific Community Ventures	18B	LMJ	\$4,166.70
2014	126	7909	5809089	Pacific Community Ventures	18B	LMJ	\$12,498.00
2014	126	7909	5828545	Pacific Community Ventures	18B	LMJ	\$4,166.00
2014	126	7909	5838467	Pacific Community Ventures	18B	LMJ	\$8,335.80
2014	127	7910	5746341	Renaissance Entrepreneurship Center	18B	LMA	\$18,696.92
2014	127	7910	5752771	Renaissance Entrepreneurship Center	18B	LMA	\$6,354.20
2014	127	7910	5764137	Renaissance Entrepreneurship Center	18B	LMA	\$8,836.12
2014	127	7910	5782487	Renaissance Entrepreneurship Center	18B	LMA	\$11,291.11
2014	127	7910	5801081	Renaissance Entrepreneurship Center	18B	LMA	\$12,233.01
2014	127	7910	5820659	Renaissance Entrepreneurship Center	18B	LMA	\$8,999.41
2014	127	7910	5828545	Renaissance Entrepreneurship Center	18B	LMA	\$12,003.60
2014	127	7910	5838467	Renaissance Entrepreneurship Center	18B	LMA	\$21,585.63
2014	128	7911	5746341	SF Made	18B	LMJ	\$10,833.34



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 21

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	128	7911	5752771	SF Made	18B	LMJ	\$5,416.67
2014	128	7911	5764137	SF Made	18B	LMJ	\$5,416.67
2014	128	7911	5771024	SF Made	18B	LMJ	\$5,416.67
2014	128	7911	5782487	SF Made	18B	LMJ	\$5,416.67
2014	128	7911	5790560	SF Made	18B	LMJ	\$5,416.67
2014	128	7911	5809089	SF Made	18B	LMJ	\$10,833.34
2014	128	7911	5828545	SF Made	18B	LMJ	\$10,833.34
2014	128	7911	5838467	SF Made	18B	LMJ	\$5,416.63
2014	129	7912	5764137	South of Market Foundation	18B	LMJ	\$26,590.42
2014	129	7912	5782487	South of Market Foundation	18B	LMJ	\$70,535.56
2014	129	7912	5801081	South of Market Foundation	18B	LMJ	\$14,247.78
2014	129	7912	5809089	South of Market Foundation	18B	LMJ	\$15,047.64
2014	129	7912	5820659	South of Market Foundation	18B	LMJ	\$39,038.30
2014	129	7912	5828545	South of Market Foundation	18B	LMJ	\$8,629.87
2014	129	7912	5838467	South of Market Foundation	18B	LMJ	\$9,775.43
2014	130	7913	5746341	Southeast Asian Community Center	18B	LMJ	\$19,877.97
2014	130	7913	5752771	Southeast Asian Community Center	18B	LMJ	\$10,027.63
2014	130	7913	5764137	Southeast Asian Community Center	18B	LMJ	\$10,506.55
2014	130	7913	5782487	Southeast Asian Community Center	18B	LMJ	\$20,903.76
2014	130	7913	5790560	Southeast Asian Community Center	18B	LMJ	\$10,974.00
2014	130	7913	5801081	Southeast Asian Community Center	18B	LMJ	\$11,041.62
2014	130	7913	5820659	Southeast Asian Community Center	18B	LMJ	\$10,612.92
2014	130	7913	5828545	Southeast Asian Community Center	18B	LMJ	\$20,486.41
2014	130	7913	5838467	Southeast Asian Community Center	18B	LMJ	\$5,569.14
					18B	Matrix Code	\$921,401.85
2014	131	7914	5746341	La Cocina	18C	LMCMC	\$8,352.00
2014	131	7914	5752771	La Cocina	18C	LMCMC	\$4,176.00
2014	131	7914	5764137	La Cocina	18C	LMCMC	\$4,165.00
2014	131	7914	5771024	La Cocina	18C	LMCMC	\$4,176.00
2014	131	7914	5790560	La Cocina	18C	LMCMC	\$8,341.00
2014	131	7914	5801081	La Cocina	18C	LMCMC	\$4,176.00
2014	131	7914	5820659	La Cocina	18C	LMCMC	\$4,176.00
2014	131	7914	5828545	La Cocina	18C	LMCMC	\$6,354.00
2014	131	7914	5838467	La Cocina	18C	LMCMC	\$6,084.00
2014	132	7915	5746341	Mission Asset Fund	18C	LMCMC	\$4,000.84
2014	132	7915	5752771	Mission Asset Fund	18C	LMCMC	\$8,001.68
2014	132	7915	5764137	Mission Asset Fund	18C	LMCMC	\$4,000.84
2014	132	7915	5782487	Mission Asset Fund	18C	LMCMC	\$8,001.68
2014	132	7915	5801081	Mission Asset Fund	18C	LMCMC	\$8,001.68
2014	132	7915	5820659	Mission Asset Fund	18C	LMCMC	\$4,000.84
2014	132	7915	5828545	Mission Asset Fund	18C	LMCMC	\$4,188.01
2014	132	7915	5838467	Mission Asset Fund	18C	LMCMC	\$9,803.99
2014	133	7917	5746341	Mission Economic Development Agency	18C	LMCMC	\$19,312.70
2014	133	7917	5752771	Mission Economic Development Agency	18C	LMCMC	\$9,873.66
2014	133	7917	5764137	Mission Economic Development Agency	18C	LMCMC	\$10,498.59
2014	133	7917	5782487	Mission Economic Development Agency	18C	LMCMC	\$20,266.14
2014	133	7917	5790560	Mission Economic Development Agency	18C	LMCMC	\$12,012.69
2014	133	7917	5801081	Mission Economic Development Agency	18C	LMCMC	\$12,307.11
2014	133	7917	5820659	Mission Economic Development Agency	18C	LMCMC	\$13,138.82
2014	133	7917	5828545	Mission Economic Development Agency	18C	LMCMC	\$9,811.54
2014	133	7917	5838467	Mission Economic Development Agency	18C	LMCMC	\$17,716.67
2014	134	7918	5742539	Opportunity Fund Northern California	18C	LMCMC	\$2,082.08
2014	134	7918	5746341	Opportunity Fund Northern California	18C	LMCMC	\$2,694.38
2014	134	7918	5752771	Opportunity Fund Northern California	18C	LMCMC	\$3,877.75
2014	134	7918	5764137	Opportunity Fund Northern California	18C	LMCMC	\$3,482.88
2014	134	7918	5782487	Opportunity Fund Northern California	18C	LMCMC	\$9,944.98
2014	134	7918	5790560	Opportunity Fund Northern California	18C	LMCMC	\$6,294.26



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 22

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	134	7918	5801081	Opportunity Fund Northern California	18C	LMCMC	\$5,819.86
2014	134	7918	5809089	Opportunity Fund Northern California	18C	LMCMC	\$6,887.18
2014	134	7918	5828545	Opportunity Fund Northern California	18C	LMCMC	\$6,216.48
2014	134	7918	5838467	Opportunity Fund Northern California	18C	LMCMC	\$2,700.15
2014	135	7919	5746341	Renaissance Entrepreneurship Center	18C	LMCMC	\$30,946.02
2014	135	7919	5752771	Renaissance Entrepreneurship Center	18C	LMCMC	\$11,502.45
2014	135	7919	5771024	Renaissance Entrepreneurship Center	18C	LMCMC	\$11,429.91
2014	135	7919	5782487	Renaissance Entrepreneurship Center	18C	LMCMC	\$23,955.94
2014	135	7919	5801081	Renaissance Entrepreneurship Center	18C	LMCMC	\$12,516.53
2014	135	7919	5820659	Renaissance Entrepreneurship Center	18C	LMCMC	\$6,630.31
2014	135	7919	5828545	Renaissance Entrepreneurship Center	18C	LMCMC	\$2,299.83
2014	135	7919	5838467	Renaissance Entrepreneurship Center	18C	LMCMC	\$718.91
2014	136	7920	5746341	SF LGBT Community Center	18C	LMCMC	\$6,164.56
2014	136	7920	5752771	SF LGBT Community Center	18C	LMCMC	\$3,310.33
2014	136	7920	5764137	SF LGBT Community Center	18C	LMCMC	\$3,310.33
2014	136	7920	5782487	SF LGBT Community Center	18C	LMCMC	\$6,649.75
2014	136	7920	5801081	SF LGBT Community Center	18C	LMCMC	\$6,979.10
2014	136	7920	5809089	SF LGBT Community Center	18C	LMCMC	\$3,325.39
2014	136	7920	5828545	SF LGBT Community Center	18C	LMCMC	\$3,325.39
2014	136	7920	5838468	SF LGBT Community Center	18C	LMCMC	\$6,935.15
2014	138	7922	5746341	Wu Yee Children's Services	18C	LMCMC	\$2,901.65
2014	138	7922	5752771	Wu Yee Children's Services	18C	LMCMC	\$2,817.12
2014	138	7922	5764137	Wu Yee Children's Services	18C	LMCMC	\$3,080.56
2014	138	7922	5771024	Wu Yee Children's Services	18C	LMCMC	\$3,610.01
2014	138	7922	5782487	Wu Yee Children's Services	18C	LMCMC	\$7,218.28
2014	138	7922	5801081	Wu Yee Children's Services	18C	LMCMC	\$7,087.13
2014	138	7922	5820659	Wu Yee Children's Services	18C	LMCMC	\$3,210.81
2014	138	7922	5828545	Wu Yee Children's Services	18C	LMCMC	\$11,259.04
2014	138	7922	5838468	Wu Yee Children's Services	18C	LMCMC	\$3,815.07
2014	170	7967	5809089	South of Market Foundation dba Urban Solutions	18C	LMCMC	\$77,929.09
2014	170	7967	5820659	South of Market Foundation dba Urban Solutions	18C	LMCMC	\$27,747.12
2014	170	7967	5828545	South of Market Foundation dba Urban Solutions	18C	LMCMC	\$22,273.62
2014	170	7967	5838468	South of Market Foundation dba Urban Solutions	18C	LMCMC	\$42,050.17
					18C	Matrix Code	\$629,937.05
2012	8	7214	5771001	Northern California Community Loan Fund	19C	LMC	\$6,002.82
2012	8	7214	5782338	Northern California Community Loan Fund	19C	LMC	\$2,921.52
2013	56	7546	5746254	San Francisco Aids Foundation	19C	LMC	\$12,086.48
2013	56	7546	5752751	San Francisco Aids Foundation	19C	LMC	\$4,144.44
2013	56	7546	5764042	San Francisco Aids Foundation	19C	LMC	\$6,275.20
2013	125	7662	5746254	Earned Assets Resource Network/Office of the Treasurer	19C	LMC	\$14,000.00
2013	129	7666	5746254	Northern California Community Loan Fund	19C	LMC	\$16,652.00
2013	129	7666	5764042	Northern California Community Loan Fund	19C	LMC	\$14,976.00
2013	129	7666	5771001	Northern California Community Loan Fund	19C	LMC	\$11,076.00
2013	129	7666	5782338	Northern California Community Loan Fund	19C	LMC	\$3,432.00
2013	129	7666	5800787	Northern California Community Loan Fund	19C	LMC	\$13,911.00
2013	129	7666	5808948	Northern California Community Loan Fund	19C	LMC	\$6,085.00
2013	129	7666	5820535	Northern California Community Loan Fund	19C	LMC	\$11,289.00
2013	129	7666	5837997	Northern California Community Loan Fund	19C	LMC	\$9,665.00
2014	156	7940	5742546	Compasspoint Nonprofit Services	19C	LMC	\$410.00
2014	156	7940	5746340	Compasspoint Nonprofit Services	19C	LMC	\$450.00
2014	156	7940	5752770	Compasspoint Nonprofit Services	19C	LMC	\$5,355.00
2014	156	7940	5771023	Compasspoint Nonprofit Services	19C	LMC	\$3,237.00
2014	156	7940	5782482	Compasspoint Nonprofit Services	19C	LMC	\$8,585.00
2014	156	7940	5790559	Compasspoint Nonprofit Services	19C	LMC	\$4,050.00
2014	156	7940	5801077	Compasspoint Nonprofit Services	19C	LMC	\$2,137.50
2014	156	7940	5809086	Compasspoint Nonprofit Services	19C	LMC	\$3,500.50
2014	156	7940	5828544	Compasspoint Nonprofit Services	19C	LMC	\$12,847.75



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 23

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	156	7940	5838461	Compasspoint Nonprofit Services	19C	LMC	\$5,040.50
2014	158	7942	5742546	HomeownershipSF	19C	LMC	\$2,487.00
2014	158	7942	5746340	HomeownershipSF	19C	LMC	\$2,503.50
2014	158	7942	5752770	HomeownershipSF	19C	LMC	\$2,488.00
2014	158	7942	5764122	HomeownershipSF	19C	LMC	\$2,499.00
2014	158	7942	5771023	HomeownershipSF	19C	LMC	\$2,480.00
2014	158	7942	5782482	HomeownershipSF	19C	LMC	\$2,496.00
2014	158	7942	5790559	HomeownershipSF	19C	LMC	\$2,508.30
2014	158	7942	5801077	HomeownershipSF	19C	LMC	\$2,449.00
2014	158	7942	5820656	HomeownershipSF	19C	LMC	\$4,777.05
2014	158	7942	5828544	HomeownershipSF	19C	LMC	\$2,657.98
2014	158	7942	5838461	HomeownershipSF	19C	LMC	\$2,654.04
2014	160	7944	5771023	Northern California Community Loan Fund	19C	LMC	\$19,462.82
2014	160	7944	5782482	Northern California Community Loan Fund	19C	LMC	\$6,845.12
2014	160	7944	5790559	Northern California Community Loan Fund	19C	LMC	\$11,178.59
2014	160	7944	5801077	Northern California Community Loan Fund	19C	LMC	\$20,408.83
2014	160	7944	5828544	Northern California Community Loan Fund	19C	LMC	\$25,866.14
2014	160	7944	5838461	Northern California Community Loan Fund	19C	LMC	\$7,275.50
2014	161	7945	5742546	Prevent Child Abuse California	19C	LMC	\$2,342.55
2014	161	7945	5746340	Prevent Child Abuse California	19C	LMC	\$1,835.77
2014	161	7945	5752770	Prevent Child Abuse California	19C	LMC	\$1,835.10
2014	161	7945	5790559	Prevent Child Abuse California	19C	LMC	\$5,403.79
2014	161	7945	5801077	Prevent Child Abuse California	19C	LMC	\$2,909.11
2014	161	7945	5820656	Prevent Child Abuse California	19C	LMC	\$3,390.29
2014	161	7945	5838461	Prevent Child Abuse California	19C	LMC	\$2,283.37
2014	162	7946	5742546	Richmond District Neighborhood Center	19C	LMC	\$4,494.52
2014	162	7946	5746340	Richmond District Neighborhood Center	19C	LMC	\$5,759.15
2014	162	7946	5752770	Richmond District Neighborhood Center	19C	LMC	\$6,867.87
2014	162	7946	5771023	Richmond District Neighborhood Center	19C	LMC	\$9,848.96
2014	162	7946	5790559	Richmond District Neighborhood Center	19C	LMC	\$1,661.19
2014	162	7946	5801077	Richmond District Neighborhood Center	19C	LMC	\$1,368.31
					19C	Matrix Code	\$349,166.56
Total							\$10,975,960.68

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2013	28	7512	5746254	Bridge Housing Corporation	05	LMC	\$33,282.70
2013	88	7620	5782338	San Francisco Housing Development Corporation	05	LMC	\$32,919.80
2013	88	7620	5828525	San Francisco Housing Development Corporation	05	LMC	\$22,380.29
2013	88	7620	5837997	San Francisco Housing Development Corporation	05	LMC	\$4,699.91
2014	1	7751	5746269	APA Family Support Services/Samoan Community Development Center	05	LMC	\$3,291.77
2014	1	7751	5752757	APA Family Support Services/Samoan Community Development Center	05	LMC	\$5,683.35
2014	1	7751	5771008	APA Family Support Services/Samoan Community Development Center	05	LMC	\$3,042.31
2014	1	7751	5790427	APA Family Support Services/Samoan Community Development Center	05	LMC	\$8,689.76
2014	1	7751	5800793	APA Family Support Services/Samoan Community Development Center	05	LMC	\$2,218.76
2014	1	7751	5828534	APA Family Support Services/Samoan Community Development Center	05	LMC	\$2,548.80
2014	1	7751	5838019	APA Family Support Services/Samoan Community Development Center	05	LMC	\$14,525.25



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 24

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	2	7752	5771008	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$1,812.80
2014	2	7752	5782439	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$15,367.60
2014	2	7752	5790427	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$3,790.40
2014	2	7752	5800793	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$3,460.80
2014	2	7752	5838019	APA Family Support Services/YMCA of San Francisco (Bayview)	05	LMC	\$16,772.25
2014	3	7753	5742325	Arab Cultural and Community Center	05	LMC	\$5,418.24
2014	3	7753	5746269	Arab Cultural and Community Center	05	LMC	\$4,908.61
2014	3	7753	5752757	Arab Cultural and Community Center	05	LMC	\$3,639.41
2014	3	7753	5764063	Arab Cultural and Community Center	05	LMC	\$2,469.74
2014	3	7753	5771008	Arab Cultural and Community Center	05	LMC	\$2,742.38
2014	3	7753	5790427	Arab Cultural and Community Center	05	LMC	\$7,016.13
2014	3	7753	5800793	Arab Cultural and Community Center	05	LMC	\$4,821.44
2014	3	7753	5809043	Arab Cultural and Community Center	05	LMC	\$3,022.20
2014	3	7753	5828534	Arab Cultural and Community Center	05	LMC	\$9,418.82
2014	3	7753	5838019	Arab Cultural and Community Center	05	LMC	\$6,542.95
2014	4	7755	5742325	Asian Pacific American Community Center	05	LMC	\$4,787.56
2014	4	7755	5746269	Asian Pacific American Community Center	05	LMC	\$4,823.80
2014	4	7755	5752757	Asian Pacific American Community Center	05	LMC	\$6,108.45
2014	4	7755	5764063	Asian Pacific American Community Center	05	LMC	\$5,322.00
2014	4	7755	5771008	Asian Pacific American Community Center	05	LMC	\$4,555.37
2014	4	7755	5790427	Asian Pacific American Community Center	05	LMC	\$9,556.29
2014	4	7755	5800793	Asian Pacific American Community Center	05	LMC	\$5,621.67
2014	4	7755	5809043	Asian Pacific American Community Center	05	LMC	\$5,625.56
2014	4	7755	5828534	Asian Pacific American Community Center	05	LMC	\$10,201.71
2014	4	7755	5838019	Asian Pacific American Community Center	05	LMC	\$397.59
2014	5	7756	5782439	Asian, Inc.	05	LMC	\$7,231.11
2014	5	7756	5790427	Asian, Inc.	05	LMC	\$5,578.38
2014	5	7756	5800793	Asian, Inc.	05	LMC	\$5,853.00
2014	5	7756	5809043	Asian, Inc.	05	LMC	\$7,672.30
2014	5	7756	5820569	Asian, Inc.	05	LMC	\$8,210.87
2014	5	7756	5828534	Asian, Inc.	05	LMC	\$9,848.87
2014	5	7756	5838019	Asian, Inc.	05	LMC	\$5,605.47
2014	6	7757	5752757	Booker T. Washington Community Service Center	05	LMC	\$4,738.07
2014	6	7757	5764063	Booker T. Washington Community Service Center	05	LMC	\$2,954.96
2014	6	7757	5771008	Booker T. Washington Community Service Center	05	LMC	\$6,690.86
2014	6	7757	5790427	Booker T. Washington Community Service Center	05	LMC	\$6,855.65
2014	6	7757	5809043	Booker T. Washington Community Service Center	05	LMC	\$7,032.89
2014	6	7757	5838019	Booker T. Washington Community Service Center	05	LMC	\$11,446.46
2014	7	7758	5771008	BRIDGE Regional Partners, Inc.	05	LMC	\$30,603.39
2014	7	7758	5782439	BRIDGE Regional Partners, Inc.	05	LMC	\$59,522.24
2014	7	7758	5838019	BRIDGE Regional Partners, Inc.	05	LMC	\$75,987.22
2014	8	7759	5746269	Central American Resource Center (CARECEN)	05	LMC	\$3,084.62
2014	8	7759	5752757	Central American Resource Center (CARECEN)	05	LMC	\$4,167.14
2014	8	7759	5771008	Central American Resource Center (CARECEN)	05	LMC	\$3,780.25
2014	8	7759	5790427	Central American Resource Center (CARECEN)	05	LMC	\$8,518.42
2014	8	7759	5800793	Central American Resource Center (CARECEN)	05	LMC	\$4,712.81
2014	8	7759	5809043	Central American Resource Center (CARECEN)	05	LMC	\$5,655.81
2014	8	7759	5828534	Central American Resource Center (CARECEN)	05	LMC	\$7,212.85
2014	8	7759	5838019	Central American Resource Center (CARECEN)	05	LMC	\$2,868.10
2014	9	7760	5742325	Central City Hospitality House	05	LMC	\$8,148.96
2014	9	7760	5746269	Central City Hospitality House	05	LMC	\$6,102.65
2014	9	7760	5752757	Central City Hospitality House	05	LMC	\$5,184.19



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 25

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	9	7760	5764063	Central City Hospitality House	05	LMC	\$5,172.28
2014	9	7760	5771008	Central City Hospitality House	05	LMC	\$5,808.26
2014	9	7760	5782439	Central City Hospitality House	05	LMC	\$6,890.03
2014	9	7760	5790427	Central City Hospitality House	05	LMC	\$5,839.09
2014	9	7760	5800793	Central City Hospitality House	05	LMC	\$5,641.49
2014	9	7760	5809043	Central City Hospitality House	05	LMC	\$4,805.01
2014	9	7760	5820569	Central City Hospitality House	05	LMC	\$4,849.06
2014	9	7760	5828534	Central City Hospitality House	05	LMC	\$3,680.74
2014	9	7760	5838019	Central City Hospitality House	05	LMC	\$2,878.24
2014	10	7761	5746269	Collective Impact (dba Mo' Magic)	05	LMC	\$3,210.55
2014	10	7761	5752757	Collective Impact (dba Mo' Magic)	05	LMC	\$1,856.50
2014	10	7761	5764063	Collective Impact (dba Mo' Magic)	05	LMC	\$1,856.50
2014	10	7761	5771008	Collective Impact (dba Mo' Magic)	05	LMC	\$1,856.50
2014	10	7761	5790427	Collective Impact (dba Mo' Magic)	05	LMC	\$3,713.00
2014	10	7761	5800793	Collective Impact (dba Mo' Magic)	05	LMC	\$3,713.00
2014	10	7761	5809043	Collective Impact (dba Mo' Magic)	05	LMC	\$3,829.51
2014	10	7761	5828534	Collective Impact (dba Mo' Magic)	05	LMC	\$4,572.75
2014	10	7761	5838019	Collective Impact (dba Mo' Magic)	05	LMC	\$15,391.59
2014	11	7762	5746269	Community Awareness & Treatment Services	05	LMC	\$4,187.33
2014	11	7762	5752757	Community Awareness & Treatment Services	05	LMC	\$4,542.33
2014	11	7762	5764063	Community Awareness & Treatment Services	05	LMC	\$4,217.33
2014	11	7762	5782439	Community Awareness & Treatment Services	05	LMC	\$8,560.66
2014	11	7762	5800793	Community Awareness & Treatment Services	05	LMC	\$8,194.66
2014	11	7762	5820569	Community Awareness & Treatment Services	05	LMC	\$8,136.66
2014	11	7762	5828534	Community Awareness & Treatment Services	05	LMC	\$4,142.33
2014	11	7762	5838019	Community Awareness & Treatment Services	05	LMC	\$8,011.98
2014	11	7765	5746269	Donaldina Cameron House	05	LMC	\$8,316.94
2014	11	7765	5752757	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5764063	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5771008	Donaldina Cameron House	05	LMC	\$4,158.55
2014	11	7765	5782439	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5790427	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5800793	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5809043	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5820569	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5828534	Donaldina Cameron House	05	LMC	\$4,158.47
2014	11	7765	5838019	Donaldina Cameron House	05	LMC	\$4,256.70
2014	12	7763	5746269	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$6,799.89
2014	12	7763	5752757	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$2,547.43
2014	12	7763	5764063	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$2,339.41
2014	12	7763	5771008	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$2,254.24
2014	12	7763	5790427	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,609.85
2014	12	7763	5800793	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$9,827.82
2014	12	7763	5809043	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,938.28
2014	12	7763	5828534	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$5,462.35
2014	12	7763	5838019	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$11,155.61
2014	13	7764	5752757	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$12,885.99
2014	13	7764	5782439	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$11,881.67
2014	13	7764	5790427	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,341.59
2014	13	7764	5800793	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,827.01
2014	13	7764	5820569	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$4,293.72
2014	13	7764	5838019	Community Youth Center-San Francisco (CYC-SF)	05	LMC	\$5,932.79
2014	15	7766	5746269	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$8,213.46
2014	15	7766	5764063	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$4,106.73



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 26

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	15	7766	5782439	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$12,320.19
2014	15	7766	5800793	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$8,213.46
2014	15	7766	5820569	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$4,106.73
2014	15	7766	5838019	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05	LMC	\$13,039.39
2014	16	7768	5764063	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$17,259.59
2014	16	7768	5782439	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$11,672.63
2014	16	7768	5820569	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$17,632.05
2014	16	7768	5838019	Filipino-American Development Foundation: Filipino Community Center	05	LMC	\$23,435.73
2014	17	7769	5746269	Larkin Street Youth Services	05	LMC	\$3,857.18
2014	17	7769	5752757	Larkin Street Youth Services	05	LMC	\$15,425.74
2014	17	7769	5771008	Larkin Street Youth Services	05	LMC	\$2,690.48
2014	17	7769	5782439	Larkin Street Youth Services	05	LMC	\$4,653.21
2014	17	7769	5800793	Larkin Street Youth Services	05	LMC	\$12,312.28
2014	17	7769	5820569	Larkin Street Youth Services	05	LMC	\$3,757.95
2014	17	7769	5838019	Larkin Street Youth Services	05	LMC	\$11,303.16
2014	18	7770	5746269	Larkin Street Youth Services	05	LMC	\$4,830.97
2014	18	7770	5752757	Larkin Street Youth Services	05	LMC	\$9,360.33
2014	18	7770	5771008	Larkin Street Youth Services	05	LMC	\$4,501.04
2014	18	7770	5782439	Larkin Street Youth Services	05	LMC	\$4,550.62
2014	18	7770	5800793	Larkin Street Youth Services	05	LMC	\$14,120.02
2014	18	7770	5820569	Larkin Street Youth Services	05	LMC	\$4,720.13
2014	18	7770	5838020	Larkin Street Youth Services	05	LMC	\$15,916.89
2014	19	7771	5746269	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,277.55
2014	19	7771	5752757	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,160.03
2014	19	7771	5764063	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,040.51
2014	19	7771	5771008	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,871.17
2014	19	7771	5782439	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$3,832.11
2014	19	7771	5790427	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$4,630.12
2014	19	7771	5800793	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$4,109.10
2014	19	7771	5838020	Lavender Youth Rec. & Info. Ct. (LYRIC)	05	LMC	\$24,079.41
2014	20	7772	5742325	MOHCD - PS IT Program Delivery	05	LMC	\$38,840.00
2014	20	7772	5746278	MOHCD - PS IT Program Delivery	05	LMC	\$6,160.00
2014	22	7774	5782439	Mercy Housing California	05	LMC	\$26,093.20
2014	22	7774	5820569	Mercy Housing California	05	LMC	\$25,475.77
2014	22	7774	5838020	Mercy Housing California	05	LMC	\$13,431.03
2014	23	7775	5742325	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5752757	Mission Asset Fund	05	LMC	\$11,253.12
2014	23	7775	5764063	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5771008	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5782439	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5790427	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5800793	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5809043	Mission Asset Fund	05	LMC	\$5,626.56
2014	23	7775	5820569	Mission Asset Fund	05	LMC	\$5,626.44
2014	23	7775	5828534	Mission Asset Fund	05	LMC	\$4,427.24
2014	23	7775	5838020	Mission Asset Fund	05	LMC	\$4,307.08
2014	24	7776	5742325	Mission Economic Development Agency	05	LMC	\$2,914.67
2014	24	7776	5746269	Mission Economic Development Agency	05	LMC	\$2,914.66
2014	24	7776	5752757	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5764063	Mission Economic Development Agency	05	LMC	\$2,914.50



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	24	7776	5771008	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5782439	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5790427	Mission Economic Development Agency	05	LMC	\$2,914.47
2014	24	7776	5800798	Mission Economic Development Agency	05	LMC	\$2,915.15
2014	24	7776	5809043	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5820569	Mission Economic Development Agency	05	LMC	\$2,914.50
2014	24	7776	5828534	Mission Economic Development Agency	05	LMC	\$2,915.08
2014	24	7776	5838020	Mission Economic Development Agency	05	LMC	\$2,898.01
2014	25	7777	5742325	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5746269	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5752757	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5764063	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5771008	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5782439	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5790427	Mission Economic Development Agency	05	LMC	\$12,906.62
2014	25	7777	5800798	Mission Economic Development Agency	05	LMC	\$12,860.59
2014	25	7777	5809043	Mission Economic Development Agency	05	LMC	\$12,906.54
2014	25	7777	5820569	Mission Economic Development Agency	05	LMC	\$10,881.55
2014	25	7777	5828534	Mission Economic Development Agency	05	LMC	\$13,776.14
2014	25	7777	5838020	Mission Economic Development Agency	05	LMC	\$14,108.87
2014	26	7778	5742325	Mission Neighborhood Centers	05	LMC	\$3,261.21
2014	26	7778	5746269	Mission Neighborhood Centers	05	LMC	\$3,529.01
2014	26	7778	5752760	Mission Neighborhood Centers	05	LMC	\$5,136.87
2014	26	7778	5764063	Mission Neighborhood Centers	05	LMC	\$2,499.58
2014	26	7778	5771011	Mission Neighborhood Centers	05	LMC	\$1,666.59
2014	26	7778	5782439	Mission Neighborhood Centers	05	LMC	\$1,821.66
2014	26	7778	5790427	Mission Neighborhood Centers	05	LMC	\$3,030.89
2014	26	7778	5800798	Mission Neighborhood Centers	05	LMC	\$4,591.41
2014	26	7778	5809043	Mission Neighborhood Centers	05	LMC	\$4,954.32
2014	26	7778	5820569	Mission Neighborhood Centers	05	LMC	\$6,480.66
2014	26	7778	5828534	Mission Neighborhood Centers	05	LMC	\$3,891.49
2014	26	7778	5838020	Mission Neighborhood Centers	05	LMC	\$5,754.60
2014	27	7779	5746269	Mission Neighborhood Health Center	05	LMC	\$6,311.12
2014	27	7779	5752760	Mission Neighborhood Health Center	05	LMC	\$3,179.54
2014	27	7779	5764063	Mission Neighborhood Health Center	05	LMC	\$3,256.22
2014	27	7779	5771011	Mission Neighborhood Health Center	05	LMC	\$2,959.87
2014	27	7779	5782445	Mission Neighborhood Health Center	05	LMC	\$3,256.22
2014	27	7779	5800798	Mission Neighborhood Health Center	05	LMC	\$6,712.50
2014	27	7779	5809043	Mission Neighborhood Health Center	05	LMC	\$3,446.30
2014	27	7779	5828534	Mission Neighborhood Health Center	05	LMC	\$5,124.02
2014	27	7779	5838020	Mission Neighborhood Health Center	05	LMC	\$4,203.55
2014	28	7780	5746278	Mission SF Community Financial Center	05	LMC	\$2,501.35
2014	28	7780	5752760	Mission SF Community Financial Center	05	LMC	\$10,981.55
2014	28	7780	5771011	Mission SF Community Financial Center	05	LMC	\$4,058.89
2014	28	7780	5782445	Mission SF Community Financial Center	05	LMC	\$3,873.04
2014	28	7780	5790440	Mission SF Community Financial Center	05	LMC	\$3,240.69
2014	28	7780	5800798	Mission SF Community Financial Center	05	LMC	\$8,209.81
2014	28	7780	5809043	Mission SF Community Financial Center	05	LMC	\$4,725.09
2014	28	7780	5828534	Mission SF Community Financial Center	05	LMC	\$6,741.35
2014	28	7780	5838020	Mission SF Community Financial Center	05	LMC	\$5,663.16
2014	29	7782	5742325	Northeast Community Federal Credit Union	05	LMC	\$4,200.00
2014	29	7782	5752760	Northeast Community Federal Credit Union	05	LMC	\$6,270.00
2014	29	7782	5764063	Northeast Community Federal Credit Union	05	LMC	\$5,250.00
2014	29	7782	5771011	Northeast Community Federal Credit Union	05	LMC	\$4,840.00
2014	29	7782	5782445	Northeast Community Federal Credit Union	05	LMC	\$4,560.00
2014	29	7782	5800798	Northeast Community Federal Credit Union	05	LMC	\$9,600.00
2014	29	7782	5820569	Northeast Community Federal Credit Union	05	LMC	\$9,250.00



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 28

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	29	7782	5828534	Northeast Community Federal Credit Union	05	LMC	\$3,175.00
2014	29	7782	5838020	Northeast Community Federal Credit Union	05	LMC	\$2,854.90
2014	30	7783	5771011	Potrero Hill Neighborhood House	05	LMC	\$1,841.82
2014	30	7783	5782445	Potrero Hill Neighborhood House	05	LMC	\$613.94
2014	30	7783	5790440	Potrero Hill Neighborhood House	05	LMC	\$11,208.64
2014	30	7783	5800798	Potrero Hill Neighborhood House	05	LMC	\$4,466.27
2014	30	7783	5820569	Potrero Hill Neighborhood House	05	LMC	\$9,449.20
2014	30	7783	5828535	Potrero Hill Neighborhood House	05	LMC	\$4,724.60
2014	30	7783	5838020	Potrero Hill Neighborhood House	05	LMC	\$4,724.86
2014	31	7784	5752760	Providence Foundation	05	LMC	\$6,761.29
2014	31	7784	5764071	Providence Foundation	05	LMC	\$3,892.26
2014	31	7784	5771011	Providence Foundation	05	LMC	\$3,925.30
2014	31	7784	5782445	Providence Foundation	05	LMC	\$4,000.92
2014	31	7784	5790440	Providence Foundation	05	LMC	\$4,487.83
2014	31	7784	5800798	Providence Foundation	05	LMC	\$7,703.21
2014	31	7784	5820569	Providence Foundation	05	LMC	\$6,550.62
2014	31	7784	5838020	Providence Foundation	05	LMC	\$7,669.35
2014	32	7785	5771011	San Francisco AIDS Foundation	05	LMC	\$1,096.81
2014	32	7785	5782445	San Francisco AIDS Foundation	05	LMC	\$7,280.54
2014	32	7785	5800798	San Francisco AIDS Foundation	05	LMC	\$9,886.25
2014	32	7785	5809043	San Francisco AIDS Foundation	05	LMC	\$5,463.92
2014	32	7785	5820645	San Francisco AIDS Foundation	05	LMC	\$4,586.61
2014	32	7785	5828535	San Francisco AIDS Foundation	05	LMC	\$3,883.40
2014	32	7785	5838020	San Francisco AIDS Foundation	05	LMC	\$4,292.69
2014	33	7786	5742325	San Francisco Community Land Trust	05	LMC	\$2,769.95
2014	33	7786	5746278	San Francisco Community Land Trust	05	LMC	\$2,699.93
2014	33	7786	5752760	San Francisco Community Land Trust	05	LMC	\$2,831.05
2014	33	7786	5764071	San Francisco Community Land Trust	05	LMC	\$3,940.86
2014	33	7786	5771011	San Francisco Community Land Trust	05	LMC	\$3,875.64
2014	33	7786	5782445	San Francisco Community Land Trust	05	LMC	\$3,744.44
2014	33	7786	5790440	San Francisco Community Land Trust	05	LMC	\$884.00
2014	33	7786	5800798	San Francisco Community Land Trust	05	LMC	\$346.83
2014	33	7786	5809043	San Francisco Community Land Trust	05	LMC	\$231.07
2014	33	7786	5828535	San Francisco Community Land Trust	05	LMC	\$8,586.87
2014	33	7786	5838020	San Francisco Community Land Trust	05	LMC	\$6,089.36
2014	34	7787	5742325	San Francisco Conservation Corps	05	LMC	\$4,242.86
2014	34	7787	5752760	San Francisco Conservation Corps	05	LMC	\$9,385.72
2014	34	7787	5771011	San Francisco Conservation Corps	05	LMC	\$9,085.72
2014	34	7787	5790440	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	34	7787	5800798	San Francisco Conservation Corps	05	LMC	\$9,085.72
2014	34	7787	5809055	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	34	7787	5828535	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	34	7787	5838020	San Francisco Conservation Corps	05	LMC	\$4,542.86
2014	35	7788	5838020	San Francisco Housing Development Corporation	05	LMC	\$60,000.00
2014	47	7789	5742325	SF LGBT Community Center	05	LMC	\$2,697.67
2014	47	7789	5746278	SF LGBT Community Center	05	LMC	\$4,187.33
2014	47	7789	5764071	SF LGBT Community Center	05	LMC	\$8,563.25
2014	47	7789	5771011	SF LGBT Community Center	05	LMC	\$4,316.74
2014	47	7789	5782445	SF LGBT Community Center	05	LMC	\$4,449.26
2014	47	7789	5800798	SF LGBT Community Center	05	LMC	\$9,298.27
2014	47	7789	5809055	SF LGBT Community Center	05	LMC	\$4,441.47
2014	47	7789	5820645	SF LGBT Community Center	05	LMC	\$4,488.08
2014	47	7789	5828535	SF LGBT Community Center	05	LMC	\$4,445.36
2014	47	7789	5838020	SF LGBT Community Center	05	LMC	\$2,711.64
2014	48	7791	5746278	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.49
2014	48	7791	5752760	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.48
2014	48	7791	5764071	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.48



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 29

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	48	7791	5771011	Sunset District Comm. Develop. Corp.	05	LMC	\$8,276.96
2014	48	7791	5782445	Sunset District Comm. Develop. Corp.	05	LMC	\$4,138.48
2014	48	7791	5790440	Sunset District Comm. Develop. Corp.	05	LMC	\$4,326.44
2014	48	7791	5800798	Sunset District Comm. Develop. Corp.	05	LMC	\$4,326.44
2014	48	7791	5820645	Sunset District Comm. Develop. Corp.	05	LMC	\$8,325.51
2014	48	7791	5828535	Sunset District Comm. Develop. Corp.	05	LMC	\$4,095.47
2014	48	7791	5838021	Sunset District Comm. Develop. Corp.	05	LMC	\$4,095.25
2014	49	7793	5746278	United Playaz	05	LMC	\$10,908.41
2014	49	7793	5764071	United Playaz	05	LMC	\$7,471.20
2014	49	7793	5782445	United Playaz	05	LMC	\$5,069.80
2014	49	7793	5800798	United Playaz	05	LMC	\$15,609.12
2014	49	7793	5820645	United Playaz	05	LMC	\$6,223.90
2014	49	7793	5838021	United Playaz	05	LMC	\$9,716.97
2014	50	7796	5746278	Urban Services YMCA	05	LMC	\$7,499.01
2014	50	7796	5752760	Urban Services YMCA	05	LMC	\$5,401.98
2014	50	7796	5764071	Urban Services YMCA	05	LMC	\$5,401.43
2014	50	7796	5782445	Urban Services YMCA	05	LMC	\$11,165.40
2014	50	7796	5790440	Urban Services YMCA	05	LMC	\$6,417.09
2014	50	7796	5800798	Urban Services YMCA	05	LMC	\$5,398.77
2014	50	7796	5809055	Urban Services YMCA	05	LMC	\$5,756.74
2014	50	7796	5828535	Urban Services YMCA	05	LMC	\$6,720.56
2014	50	7796	5838021	Urban Services YMCA	05	LMC	\$16,185.64
2014	51	7798	5746278	Urban Services YMCA	05	LMC	\$3,314.74
2014	51	7798	5771011	Urban Services YMCA	05	LMC	\$6,850.98
2014	51	7798	5782445	Urban Services YMCA	05	LMC	\$12,108.60
2014	51	7798	5820645	Urban Services YMCA	05	LMC	\$30,147.00
2014	51	7798	5828535	Urban Services YMCA	05	LMC	\$16,343.64
2014	51	7798	5838021	Urban Services YMCA	05	LMC	\$13,563.77
2014	52	7799	5742325	Vietnamese Community Center of SF	05	LMC	\$4,145.29
2014	52	7799	5746278	Vietnamese Community Center of SF	05	LMC	\$4,145.29
2014	52	7799	5752760	Vietnamese Community Center of SF	05	LMC	\$4,549.75
2014	52	7799	5764071	Vietnamese Community Center of SF	05	LMC	\$4,397.06
2014	52	7799	5771011	Vietnamese Community Center of SF	05	LMC	\$3,352.00
2014	52	7799	5782445	Vietnamese Community Center of SF	05	LMC	\$3,615.13
2014	52	7799	5790440	Vietnamese Community Center of SF	05	LMC	\$3,344.62
2014	52	7799	5800798	Vietnamese Community Center of SF	05	LMC	\$3,070.48
2014	52	7799	5809055	Vietnamese Community Center of SF	05	LMC	\$6,099.41
2014	52	7799	5820645	Vietnamese Community Center of SF	05	LMC	\$6,372.90
2014	52	7799	5828535	Vietnamese Community Center of SF	05	LMC	\$6,118.72
2014	52	7799	5838021	Vietnamese Community Center of SF	05	LMC	\$4,153.21
2014	53	7800	5746278	YMCA of San Francisco (Bayview)	05	LMC	\$6,344.50
2014	53	7800	5764071	YMCA of San Francisco (Bayview)	05	LMC	\$3,639.12
2014	53	7800	5771011	YMCA of San Francisco (Bayview)	05	LMC	\$7,361.75
2014	53	7800	5782445	YMCA of San Francisco (Bayview)	05	LMC	\$3,495.45
2014	53	7800	5790440	YMCA of San Francisco (Bayview)	05	LMC	\$3,847.43
2014	53	7800	5828535	YMCA of San Francisco (Bayview)	05	LMC	\$10,879.18
2014	53	7800	5838021	YMCA of San Francisco (Bayview)	05	LMC	\$13,140.35
2014	54	7801	5771011	YMCA of San Francisco (Bayview)	05	LMC	\$34,226.45
2014	54	7801	5782445	YMCA of San Francisco (Bayview)	05	LMC	\$61,622.87
2014	54	7801	5790440	YMCA of San Francisco (Bayview)	05	LMC	\$41,094.42
2014	54	7801	5800798	YMCA of San Francisco (Bayview)	05	LMC	\$20,214.54
2014	54	7801	5838021	YMCA of San Francisco (Bayview)	05	LMC	\$87,841.61
2014	55	7803	5746278	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$7,376.96
2014	55	7803	5771011	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$6,960.89



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 30

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	55	7803	5782445	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$3,256.00
2014	55	7803	5790440	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$6,886.72
2014	55	7803	5809055	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$2,570.60
2014	55	7803	5828535	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$5,480.75
2014	55	7803	5838021	YMCA of San Francisco (Bayview) United Council of Human Services	05	LMC	\$17,468.00
2014	55	7807	5746278	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$2,728.91
2014	55	7807	5764071	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$9,409.72
2014	55	7807	5782448	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$4,399.80
2014	55	7807	5790440	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$6,802.87
2014	55	7807	5809055	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$4,278.16
2014	55	7807	5820645	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$3,828.29
2014	55	7807	5838021	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	05	LMC	\$18,170.91
2014	56	7805	5746278	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	05	LMC	\$3,385.30
2014	56	7805	5771011	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	05	LMC	\$6,194.54
2014	56	7805	5782445	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	05	LMC	\$12,030.68
2014	56	7805	5790440	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	05	LMC	\$4,054.18
2014	56	7805	5820645	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	05	LMC	\$8,208.33
2014	56	7805	5838021	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	05	LMC	\$15,620.75
					05	Matrix Code	\$2,775,849.78
2013	183	7748	5771001	Department of Aging and Adult Services	05A	LMC	\$60,135.50
2013	183	7748	5790389	Department of Aging and Adult Services	05A	LMC	\$44,906.50
2013	183	7748	5820535	Department of Aging and Adult Services	05A	LMC	\$60,135.50
2013	183	7748	5828525	Department of Aging and Adult Services	05A	LMC	\$60,135.50
					05A	Matrix Code	\$225,313.00
2014	58	7809	5742325	Hearing and Speech Center of Northern California	05B	LMC	\$3,055.27
2014	58	7809	5746278	Hearing and Speech Center of Northern California	05B	LMC	\$3,055.07
2014	58	7809	5752760	Hearing and Speech Center of Northern California	05B	LMC	\$3,055.07
2014	58	7809	5771014	Hearing and Speech Center of Northern California	05B	LMC	\$6,680.27
2014	58	7809	5782448	Hearing and Speech Center of Northern California	05B	LMC	\$2,767.27
2014	58	7809	5790440	Hearing and Speech Center of Northern California	05B	LMC	\$4,042.82
2014	58	7809	5801028	Hearing and Speech Center of Northern California	05B	LMC	\$3,052.27
2014	58	7809	5809055	Hearing and Speech Center of Northern California	05B	LMC	\$2,749.76
2014	58	7809	5828535	Hearing and Speech Center of Northern California	05B	LMC	\$6,526.97
2014	58	7809	5838021	Hearing and Speech Center of Northern California	05B	LMC	\$3,015.22
					05B	Matrix Code	\$37,999.99
2014	59	7810	5752760	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$16,246.97
2014	59	7810	5764071	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,991.39
2014	59	7810	5771014	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,832.65
2014	59	7810	5782448	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,881.38
2014	59	7810	5790440	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$7,896.84
2014	59	7810	5801028	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$10,317.47



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 31

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	59	7810	5809055	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$15,055.12
2014	59	7810	5828535	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$6,827.51
2014	59	7810	5838021	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	\$1,950.64
2014	60	7811	5752760	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$7,457.93
2014	60	7811	5764071	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$4,153.73
2014	60	7811	5771014	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$5,742.32
2014	60	7811	5790440	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$3,331.53
2014	60	7811	5801028	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$9,781.47
2014	60	7811	5809055	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$3,835.05
2014	60	7811	5838021	Asian Americans Advancing Justice-Asian Law Caucus	05C	LMC	\$17,697.88
2014	62	7813	5752760	Bay Area Legal Aid	05C	LMC	\$25,287.56
2014	62	7813	5764071	Bay Area Legal Aid	05C	LMC	\$9,550.00
2014	62	7813	5771014	Bay Area Legal Aid	05C	LMC	\$17,687.14
2014	62	7813	5782448	Bay Area Legal Aid	05C	LMC	\$9,531.25
2014	62	7813	5790440	Bay Area Legal Aid	05C	LMC	\$7,870.65
2014	62	7813	5801028	Bay Area Legal Aid	05C	LMC	\$7,092.92
2014	62	7813	5809055	Bay Area Legal Aid	05C	LMC	\$7,271.98
2014	62	7813	5820645	Bay Area Legal Aid	05C	LMC	\$8,472.66
2014	62	7813	5828535	Bay Area Legal Aid	05C	LMC	\$6,718.56
2014	62	7813	5838021	Bay Area Legal Aid	05C	LMC	\$5,517.28
2014	63	7814	5742325	Central American Resource Center (CARECEN)	05C	LMC	\$8,816.09
2014	63	7814	5746278	Central American Resource Center (CARECEN)	05C	LMC	\$6,106.59
2014	63	7814	5752760	Central American Resource Center (CARECEN)	05C	LMC	\$6,109.40
2014	63	7814	5764071	Central American Resource Center (CARECEN)	05C	LMC	\$6,820.19
2014	63	7814	5771014	Central American Resource Center (CARECEN)	05C	LMC	\$6,722.46
2014	63	7814	5782448	Central American Resource Center (CARECEN)	05C	LMC	\$6,109.84
2014	63	7814	5801028	Central American Resource Center (CARECEN)	05C	LMC	\$13,611.28
2014	63	7814	5809055	Central American Resource Center (CARECEN)	05C	LMC	\$6,642.40
2014	63	7814	5820645	Central American Resource Center (CARECEN)	05C	LMC	\$6,216.75
2014	63	7814	5828535	Central American Resource Center (CARECEN)	05C	LMC	\$6,109.84
2014	63	7814	5838021	Central American Resource Center (CARECEN)	05C	LMC	\$6,735.16
2014	64	7815	5742325	Dolores Street Community Services	05C	LMC	\$4,697.21
2014	64	7815	5746278	Dolores Street Community Services	05C	LMC	\$4,055.23
2014	64	7815	5752760	Dolores Street Community Services	05C	LMC	\$5,006.95
2014	64	7815	5764071	Dolores Street Community Services	05C	LMC	\$4,189.48
2014	64	7815	5771014	Dolores Street Community Services	05C	LMC	\$4,128.23
2014	64	7815	5782448	Dolores Street Community Services	05C	LMC	\$4,474.97
2014	64	7815	5790543	Dolores Street Community Services	05C	LMC	\$4,575.29
2014	64	7815	5801028	Dolores Street Community Services	05C	LMC	\$3,767.12
2014	64	7815	5809055	Dolores Street Community Services	05C	LMC	\$3,463.77
2014	64	7815	5820645	Dolores Street Community Services	05C	LMC	\$1,522.68
2014	64	7815	5828535	Dolores Street Community Services	05C	LMC	\$1,483.31
2014	64	7815	5838021	Dolores Street Community Services	05C	LMC	\$2,586.45
2014	65	7816	5742325	Instituto Laboral de la Raza	05C	LMC	\$5,296.05
2014	65	7816	5746278	Instituto Laboral de la Raza	05C	LMC	\$5,881.79
2014	65	7816	5752760	Instituto Laboral de la Raza	05C	LMC	\$5,696.30
2014	65	7816	5764071	Instituto Laboral de la Raza	05C	LMC	\$5,125.21
2014	65	7816	5771014	Instituto Laboral de la Raza	05C	LMC	\$4,832.34
2014	65	7816	5782448	Instituto Laboral de la Raza	05C	LMC	\$2,302.28
2014	65	7816	5790543	Instituto Laboral de la Raza	05C	LMC	\$10,165.05
2014	65	7816	5801028	Instituto Laboral de la Raza	05C	LMC	\$5,277.48
2014	65	7816	5809055	Instituto Laboral de la Raza	05C	LMC	\$5,112.11
2014	65	7816	5820645	Instituto Laboral de la Raza	05C	LMC	\$5,118.26
2014	65	7816	5828535	Instituto Laboral de la Raza	05C	LMC	\$4,501.91
2014	65	7816	5838021	Instituto Laboral de la Raza	05C	LMC	\$691.22
2014	66	7817	5752762	La Raza Centro Legal	05C	LMC	\$11,833.84
2014	66	7817	5771014	La Raza Centro Legal	05C	LMC	\$7,598.70



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 32

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	66	7817	5801028	La Raza Centro Legal	05C	LMC	\$13,070.68
2014	66	7817	5809055	La Raza Centro Legal	05C	LMC	\$3,771.31
2014	66	7817	5820645	La Raza Centro Legal	05C	LMC	\$4,585.96
2014	66	7817	5828539	La Raza Centro Legal	05C	LMC	\$4,804.93
2014	66	7817	5838022	La Raza Centro Legal	05C	LMC	\$4,334.58
2014	67	7818	5742328	La Raza Community Resource Center	05C	LMC	\$5,106.25
2014	67	7818	5746335	La Raza Community Resource Center	05C	LMC	\$6,857.86
2014	67	7818	5752762	La Raza Community Resource Center	05C	LMC	\$6,996.75
2014	67	7818	5764071	La Raza Community Resource Center	05C	LMC	\$7,083.24
2014	67	7818	5771014	La Raza Community Resource Center	05C	LMC	\$6,831.85
2014	67	7818	5782448	La Raza Community Resource Center	05C	LMC	\$6,811.88
2014	67	7818	5790543	La Raza Community Resource Center	05C	LMC	\$7,211.88
2014	67	7818	5801028	La Raza Community Resource Center	05C	LMC	\$6,842.38
2014	67	7818	5809055	La Raza Community Resource Center	05C	LMC	\$6,857.00
2014	67	7818	5820645	La Raza Community Resource Center	05C	LMC	\$6,548.40
2014	67	7818	5828539	La Raza Community Resource Center	05C	LMC	\$6,609.67
2014	67	7818	5838022	La Raza Community Resource Center	05C	LMC	\$6,242.83
2014	68	7819	5764071	Nihonmachi Legal Outreach	05C	LMC	\$12,500.00
2014	68	7819	5771014	Nihonmachi Legal Outreach	05C	LMC	\$11,837.34
2014	68	7819	5790543	Nihonmachi Legal Outreach	05C	LMC	\$11,980.56
2014	68	7819	5801028	Nihonmachi Legal Outreach	05C	LMC	\$5,469.41
2014	68	7819	5828539	Nihonmachi Legal Outreach	05C	LMC	\$12,704.89
2014	68	7819	5838022	Nihonmachi Legal Outreach	05C	LMC	\$20,507.80
2014	69	7820	5746335	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$17,031.76
2014	69	7820	5764078	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$8,474.20
2014	69	7820	5782448	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$30,645.97
2014	69	7820	5801028	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$20,415.96
2014	69	7820	5820645	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$4,040.92
2014	69	7820	5838022	Swords to Plowshares Veterans Rights Organization	05C	LMC	\$391.18
					05C	Matrix Code	\$708,950.55
2013	117	7653	5764042	Office of Economic and Workforce Development	05H	LMC	\$24,240.36
2013	117	7653	5771001	Office of Economic and Workforce Development	05H	LMC	\$27,797.63
2013	117	7653	5808948	Office of Economic and Workforce Development	05H	LMC	\$41,954.73
2014	78	7829	5742328	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,249.86
2014	78	7829	5746335	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,249.86
2014	78	7829	5752762	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,249.86
2014	78	7829	5764078	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$5,702.74
2014	78	7829	5771014	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,387.63
2014	78	7829	5782448	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$7,418.20
2014	78	7829	5790543	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,859.63
2014	78	7829	5801028	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,016.33
2014	78	7829	5809055	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,016.34
2014	78	7829	5820645	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$6,016.34
2014	78	7829	5828539	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$5,989.09
2014	78	7829	5838022	Bayview Hunter's Point Center for Arts & Technology	05H	LMC	\$5,844.12
2014	79	7861	5742328	Central City Hospitality House	05H	LMC	\$8,578.51
2014	79	7861	5746335	Central City Hospitality House	05H	LMC	\$7,420.74
2014	79	7861	5752762	Central City Hospitality House	05H	LMC	\$6,904.25
2014	79	7861	5764078	Central City Hospitality House	05H	LMC	\$6,911.33
2014	79	7861	5771014	Central City Hospitality House	05H	LMC	\$6,857.88
2014	79	7861	5782448	Central City Hospitality House	05H	LMC	\$6,562.69
2014	79	7861	5790543	Central City Hospitality House	05H	LMC	\$6,680.30
2014	79	7861	5801028	Central City Hospitality House	05H	LMC	\$9,305.47
2014	79	7861	5809055	Central City Hospitality House	05H	LMC	\$8,995.86
2014	79	7861	5820645	Central City Hospitality House	05H	LMC	\$10,410.36
2014	79	7861	5828539	Central City Hospitality House	05H	LMC	\$10,744.72
2014	79	7861	5838022	Central City Hospitality House	05H	LMC	\$10,627.89



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 33

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	80	7862	5742328	Collective Impact (dba Mo' Magic)	05H	LMC	\$4,210.30
2014	80	7862	5746335	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,773.24
2014	80	7862	5752762	Collective Impact (dba Mo' Magic)	05H	LMC	\$3,114.91
2014	80	7862	5764078	Collective Impact (dba Mo' Magic)	05H	LMC	\$3,144.86
2014	80	7862	5771014	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,873.18
2014	80	7862	5782448	Collective Impact (dba Mo' Magic)	05H	LMC	\$3,612.09
2014	80	7862	5790543	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,553.90
2014	80	7862	5801028	Collective Impact (dba Mo' Magic)	05H	LMC	\$2,520.15
2014	80	7862	5809062	Collective Impact (dba Mo' Magic)	05H	LMC	\$5,757.62
2014	80	7862	5820647	Collective Impact (dba Mo' Magic)	05H	LMC	\$4,361.49
2014	80	7862	5828539	Collective Impact (dba Mo' Magic)	05H	LMC	\$5,456.51
2014	80	7862	5838022	Collective Impact (dba Mo' Magic)	05H	LMC	\$16,685.78
2014	81	7863	5742328	Community Housing Partnership	05H	LMC	\$2,596.34
2014	81	7863	5752762	Community Housing Partnership	05H	LMC	\$9,627.63
2014	81	7863	5764078	Community Housing Partnership	05H	LMC	\$8,886.31
2014	81	7863	5782448	Community Housing Partnership	05H	LMC	\$12,695.56
2014	81	7863	5790543	Community Housing Partnership	05H	LMC	\$7,005.22
2014	81	7863	5809062	Community Housing Partnership	05H	LMC	\$15,922.84
2014	81	7863	5820647	Community Housing Partnership	05H	LMC	\$5,888.88
2014	81	7863	5828539	Community Housing Partnership	05H	LMC	\$4,069.74
2014	81	7863	5838022	Community Housing Partnership	05H	LMC	\$8,307.48
2014	82	7864	5742328	Compass Family Services	05H	LMC	\$4,459.36
2014	82	7864	5746335	Compass Family Services	05H	LMC	\$3,247.34
2014	82	7864	5752762	Compass Family Services	05H	LMC	\$4,035.86
2014	82	7864	5764078	Compass Family Services	05H	LMC	\$4,782.29
2014	82	7864	5771014	Compass Family Services	05H	LMC	\$3,616.89
2014	82	7864	5782448	Compass Family Services	05H	LMC	\$4,565.81
2014	82	7864	5790543	Compass Family Services	05H	LMC	\$4,541.44
2014	82	7864	5801028	Compass Family Services	05H	LMC	\$4,548.68
2014	82	7864	5809062	Compass Family Services	05H	LMC	\$4,379.94
2014	82	7864	5820647	Compass Family Services	05H	LMC	\$4,379.93
2014	82	7864	5828539	Compass Family Services	05H	LMC	\$3,524.85
2014	82	7864	5838022	Compass Family Services	05H	LMC	\$3,917.61
2014	83	7865	5742328	Episcopal Community Services of SF	05H	LMC	\$5,460.89
2014	83	7865	5746335	Episcopal Community Services of SF	05H	LMC	\$12,382.36
2014	83	7865	5752762	Episcopal Community Services of SF	05H	LMC	\$9,818.74
2014	83	7865	5764078	Episcopal Community Services of SF	05H	LMC	\$10,215.69
2014	83	7865	5771014	Episcopal Community Services of SF	05H	LMC	\$11,655.03
2014	83	7865	5782448	Episcopal Community Services of SF	05H	LMC	\$12,342.53
2014	83	7865	5790543	Episcopal Community Services of SF	05H	LMC	\$5,055.79
2014	83	7865	5801028	Episcopal Community Services of SF	05H	LMC	\$6,788.92
2014	83	7865	5809062	Episcopal Community Services of SF	05H	LMC	\$9,286.80
2014	83	7865	5820647	Episcopal Community Services of SF	05H	LMC	\$6,125.55
2014	83	7865	5828539	Episcopal Community Services of SF	05H	LMC	\$7,034.67
2014	83	7865	5838022	Episcopal Community Services of SF	05H	LMC	\$3,833.03
2014	84	7866	5742328	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,695.58
2014	84	7866	5746335	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,184.97
2014	84	7866	5752762	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,455.12
2014	84	7866	5764078	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$5,404.38
2014	84	7866	5771014	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$6,105.10
2014	84	7866	5782448	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$14,054.11



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 34

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	84	7866	5790543	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$9,506.32
2014	84	7866	5801028	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$9,628.53
2014	84	7866	5809062	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$9,778.18
2014	84	7866	5820647	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$8,831.85
2014	84	7866	5828539	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$8,506.57
2014	84	7866	5838022	Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H	LMC	\$12,740.03
2014	85	7867	5746335	Hearing & Speech Center of Northern California	05H	LMC	\$6,689.76
2014	85	7867	5752762	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.13
2014	85	7867	5764078	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.13
2014	85	7867	5771014	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.12
2014	85	7867	5782448	Hearing & Speech Center of Northern California	05H	LMC	\$3,535.13
2014	85	7867	5790543	Hearing & Speech Center of Northern California	05H	LMC	\$3,720.09
2014	85	7867	5801053	Hearing & Speech Center of Northern California	05H	LMC	\$3,345.13
2014	85	7867	5809062	Hearing & Speech Center of Northern California	05H	LMC	\$3,290.04
2014	85	7867	5820647	Hearing & Speech Center of Northern California	05H	LMC	\$2,911.83
2014	85	7867	5828539	Hearing & Speech Center of Northern California	05H	LMC	\$3,970.77
2014	85	7867	5838022	Hearing & Speech Center of Northern California	05H	LMC	\$3,440.93
2014	86	7868	5742328	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$5,981.72
2014	86	7868	5752762	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$11,385.49
2014	86	7868	5764078	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$4,919.42
2014	86	7868	5771019	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$2,813.05
2014	86	7868	5782450	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$4,315.57
2014	86	7868	5790543	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$6,536.60
2014	86	7868	5801053	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$6,228.06
2014	86	7868	5809062	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$6,557.38
2014	86	7868	5820647	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$7,698.57
2014	86	7868	5828539	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$7,309.22
2014	86	7868	5838022	In-Home Supportive Services Consortium of San Francisco, Inc.	05H	LMC	\$9,322.95
2014	87	7869	5742328	Mission Economic Development Agency	05H	LMC	\$8,445.79
2014	87	7869	5746335	Mission Economic Development Agency	05H	LMC	\$8,280.47
2014	87	7869	5752762	Mission Economic Development Agency	05H	LMC	\$8,363.14
2014	87	7869	5764078	Mission Economic Development Agency	05H	LMC	\$8,363.14
2014	87	7869	5771019	Mission Economic Development Agency	05H	LMC	\$8,280.47
2014	87	7869	5782450	Mission Economic Development Agency	05H	LMC	\$8,628.50
2014	87	7869	5790543	Mission Economic Development Agency	05H	LMC	\$8,358.72
2014	87	7869	5801053	Mission Economic Development Agency	05H	LMC	\$8,228.94
2014	87	7869	5809062	Mission Economic Development Agency	05H	LMC	\$8,709.96
2014	87	7869	5820647	Mission Economic Development Agency	05H	LMC	\$8,837.85
2014	87	7869	5828539	Mission Economic Development Agency	05H	LMC	\$7,460.31
2014	87	7869	5838022	Mission Economic Development Agency	05H	LMC	\$6,924.83
2014	88	7870	5742328	Mission Hiring Hall	05H	LMC	\$7,889.03
2014	88	7870	5746335	Mission Hiring Hall	05H	LMC	\$8,141.86
2014	88	7870	5752762	Mission Hiring Hall	05H	LMC	\$8,762.20



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 35

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	88	7870	5764078	Mission Hiring Hall	05H	LMC	\$11,453.12
2014	88	7870	5771019	Mission Hiring Hall	05H	LMC	\$8,072.38
2014	88	7870	5782450	Mission Hiring Hall	05H	LMC	\$8,939.11
2014	88	7870	5790543	Mission Hiring Hall	05H	LMC	\$8,825.35
2014	88	7870	5801053	Mission Hiring Hall	05H	LMC	\$7,802.36
2014	88	7870	5809062	Mission Hiring Hall	05H	LMC	\$9,293.36
2014	88	7870	5820647	Mission Hiring Hall	05H	LMC	\$8,725.70
2014	88	7870	5828539	Mission Hiring Hall	05H	LMC	\$7,486.20
2014	88	7870	5838022	Mission Hiring Hall	05H	LMC	\$4,609.33
2014	89	7871	5742328	Mission Language & Vocational School, Inc.	05H	LMC	\$8,160.46
2014	89	7871	5746335	Mission Language & Vocational School, Inc.	05H	LMC	\$8,030.47
2014	89	7871	5752762	Mission Language & Vocational School, Inc.	05H	LMC	\$7,602.20
2014	89	7871	5764078	Mission Language & Vocational School, Inc.	05H	LMC	\$9,109.17
2014	89	7871	5771019	Mission Language & Vocational School, Inc.	05H	LMC	\$8,163.08
2014	89	7871	5782450	Mission Language & Vocational School, Inc.	05H	LMC	\$7,524.03
2014	89	7871	5790543	Mission Language & Vocational School, Inc.	05H	LMC	\$9,027.17
2014	89	7871	5801053	Mission Language & Vocational School, Inc.	05H	LMC	\$10,192.77
2014	89	7871	5809062	Mission Language & Vocational School, Inc.	05H	LMC	\$10,218.42
2014	89	7871	5820647	Mission Language & Vocational School, Inc.	05H	LMC	\$8,563.57
2014	89	7871	5828539	Mission Language & Vocational School, Inc.	05H	LMC	\$8,599.63
2014	89	7871	5838022	Mission Language & Vocational School, Inc.	05H	LMC	\$4,808.69
2014	91	7873	5742328	Positive Resource Center	05H	LMC	\$4,060.60
2014	91	7873	5746335	Positive Resource Center	05H	LMC	\$4,038.56
2014	91	7873	5752762	Positive Resource Center	05H	LMC	\$5,663.15
2014	91	7873	5764078	Positive Resource Center	05H	LMC	\$4,068.81
2014	91	7873	5771019	Positive Resource Center	05H	LMC	\$4,054.04
2014	91	7873	5782450	Positive Resource Center	05H	LMC	\$4,002.53
2014	91	7873	5790543	Positive Resource Center	05H	LMC	\$3,973.80
2014	91	7873	5801053	Positive Resource Center	05H	LMC	\$3,907.83
2014	91	7873	5809062	Positive Resource Center	05H	LMC	\$4,099.03
2014	91	7873	5820647	Positive Resource Center	05H	LMC	\$4,064.08
2014	91	7873	5828539	Positive Resource Center	05H	LMC	\$4,201.76
2014	91	7873	5838022	Positive Resource Center	05H	LMC	\$3,865.81
2014	92	7874	5742328	SF LGBT Community Center	05H	LMC	\$8,927.62
2014	92	7874	5746335	SF LGBT Community Center	05H	LMC	\$9,846.23
2014	92	7874	5752762	SF LGBT Community Center	05H	LMC	\$10,107.23
2014	92	7874	5764078	SF LGBT Community Center	05H	LMC	\$10,105.77
2014	92	7874	5771019	SF LGBT Community Center	05H	LMC	\$10,211.19
2014	92	7874	5782450	SF LGBT Community Center	05H	LMC	\$10,096.00
2014	92	7874	5790547	SF LGBT Community Center	05H	LMC	\$10,550.86
2014	92	7874	5801053	SF LGBT Community Center	05H	LMC	\$10,262.47
2014	92	7874	5809062	SF LGBT Community Center	05H	LMC	\$9,615.26
2014	92	7874	5820647	SF LGBT Community Center	05H	LMC	\$9,662.15
2014	92	7874	5828539	SF LGBT Community Center	05H	LMC	\$10,833.78
2014	92	7874	5838024	SF LGBT Community Center	05H	LMC	\$9,781.44
2014	93	7875	5742328	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5746335	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5752762	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5764078	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5771019	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5782450	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5790547	Toolworks	05H	LMC	\$4,583.26
2014	93	7875	5801053	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5809062	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5820647	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5828540	Toolworks	05H	LMC	\$4,583.58
2014	93	7875	5838024	Toolworks	05H	LMC	\$4,582.86



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 36

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	94	7876	5742328	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5752763	Upwardly Global	05H	LMC	\$12,500.00
2014	94	7876	5764078	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5771019	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5782450	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5790547	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5801053	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5809062	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5820647	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5828540	Upwardly Global	05H	LMC	\$6,250.00
2014	94	7876	5838024	Upwardly Global	05H	LMC	\$6,250.00
2014	95	7877	5746335	Vietnamese Youth Development Center	05H	LMC	\$10,975.95
2014	95	7877	5752763	Vietnamese Youth Development Center	05H	LMC	\$5,527.45
2014	95	7877	5764093	Vietnamese Youth Development Center	05H	LMC	\$5,932.79
2014	95	7877	5771019	Vietnamese Youth Development Center	05H	LMC	\$5,757.80
2014	95	7877	5782450	Vietnamese Youth Development Center	05H	LMC	\$5,820.24
2014	95	7877	5801053	Vietnamese Youth Development Center	05H	LMC	\$4,973.58
2014	95	7877	5809062	Vietnamese Youth Development Center	05H	LMC	\$9,260.13
2014	95	7877	5828540	Vietnamese Youth Development Center	05H	LMC	\$6,904.62
2014	95	7877	5838024	Vietnamese Youth Development Center	05H	LMC	\$3,121.48
2014	96	7878	5742328	Young Community Developers	05H	LMC	\$4,785.94
2014	96	7878	5746335	Young Community Developers	05H	LMC	\$4,994.29
2014	96	7878	5752763	Young Community Developers	05H	LMC	\$4,994.26
2014	96	7878	5764093	Young Community Developers	05H	LMC	\$4,998.56
2014	96	7878	5771019	Young Community Developers	05H	LMC	\$5,389.16
2014	96	7878	5782450	Young Community Developers	05H	LMC	\$12,586.38
2014	96	7878	5790547	Young Community Developers	05H	LMC	\$1,817.96
2014	96	7878	5801053	Young Community Developers	05H	LMC	\$3,405.16
2014	96	7878	5809062	Young Community Developers	05H	LMC	\$5,785.96
2014	96	7878	5820647	Young Community Developers	05H	LMC	\$5,339.56
2014	96	7878	5828540	Young Community Developers	05H	LMC	\$5,849.39
2014	96	7878	5838024	Young Community Developers	05H	LMC	\$5,053.38
					05H	Matrix Code	\$1,488,110.40
2014	70	7821	5746336	Causa Justa:: Just Cause	05K	LMC	\$6,585.94
2014	70	7821	5752763	Causa Justa:: Just Cause	05K	LMC	\$3,292.87
2014	70	7821	5764093	Causa Justa:: Just Cause	05K	LMC	\$3,292.87
2014	70	7821	5801053	Causa Justa:: Just Cause	05K	LMC	\$3,292.88
2014	70	7821	5809062	Causa Justa:: Just Cause	05K	LMC	\$9,984.50
2014	70	7821	5820647	Causa Justa:: Just Cause	05K	LMC	\$6,004.90
2014	70	7821	5838024	Causa Justa:: Just Cause	05K	LMC	\$5,545.73
2014	71	7822	5746336	Chinatown Community Development Center	05K	LMC	\$4,779.01
2014	71	7822	5752763	Chinatown Community Development Center	05K	LMC	\$4,054.78
2014	71	7822	5771019	Chinatown Community Development Center	05K	LMC	\$8,281.14
2014	71	7822	5790547	Chinatown Community Development Center	05K	LMC	\$7,969.53
2014	71	7822	5801053	Chinatown Community Development Center	05K	LMC	\$8,721.26
2014	71	7822	5809070	Chinatown Community Development Center	05K	LMC	\$4,352.75
2014	71	7822	5820647	Chinatown Community Development Center	05K	LMC	\$3,237.52
2014	71	7822	5838024	Chinatown Community Development Center	05K	LMC	\$8,604.01
2014	72	7823	5742533	Independent Living Resource Center of SF	05K	LMC	\$4,742.15
2014	72	7823	5746336	Independent Living Resource Center of SF	05K	LMC	\$4,700.01
2014	72	7823	5752763	Independent Living Resource Center of SF	05K	LMC	\$4,401.75
2014	72	7823	5764093	Independent Living Resource Center of SF	05K	LMC	\$3,902.88
2014	72	7823	5771019	Independent Living Resource Center of SF	05K	LMC	\$4,268.35
2014	72	7823	5782450	Independent Living Resource Center of SF	05K	LMC	\$4,283.11
2014	72	7823	5801053	Independent Living Resource Center of SF	05K	LMC	\$8,750.53
2014	72	7823	5828540	Independent Living Resource Center of SF	05K	LMC	\$9,405.01
2014	72	7823	5838024	Independent Living Resource Center of SF	05K	LMC	\$4,439.60



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	73	7824	5752763	Legal Assistance to the Elderly	05K	LMC	\$5,631.47
2014	73	7824	5764093	Legal Assistance to the Elderly	05K	LMC	\$2,815.70
2014	73	7824	5771019	Legal Assistance to the Elderly	05K	LMC	\$2,850.79
2014	73	7824	5790547	Legal Assistance to the Elderly	05K	LMC	\$5,353.03
2014	73	7824	5801053	Legal Assistance to the Elderly	05K	LMC	\$2,775.49
2014	73	7824	5838024	Legal Assistance to the Elderly	05K	LMC	\$10,573.52
2014	74	7825	5746336	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,162.45
2014	74	7825	5752763	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$6,356.83
2014	74	7825	5764093	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,152.28
2014	74	7825	5771019	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,606.19
2014	74	7825	5782450	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$6,870.93
2014	74	7825	5790547	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$7,237.92
2014	74	7825	5801053	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$6,764.66
2014	74	7825	5809070	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$15,969.80
2014	74	7825	5838024	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	\$19,878.94
2014	75	7826	5742533	Self-Help for the Elderly	05K	LMC	\$6,014.07
2014	75	7826	5752763	Self-Help for the Elderly	05K	LMC	\$4,186.11
2014	75	7826	5764093	Self-Help for the Elderly	05K	LMC	\$3,771.63
2014	75	7826	5771019	Self-Help for the Elderly	05K	LMC	\$4,872.45
2014	75	7826	5782450	Self-Help for the Elderly	05K	LMC	\$4,046.04
2014	75	7826	5790547	Self-Help for the Elderly	05K	LMC	\$5,743.26
2014	75	7826	5801053	Self-Help for the Elderly	05K	LMC	\$3,231.90
2014	75	7826	5809070	Self-Help for the Elderly	05K	LMC	\$5,325.40
2014	75	7826	5820649	Self-Help for the Elderly	05K	LMC	\$3,680.73
2014	75	7826	5828540	Self-Help for the Elderly	05K	LMC	\$795.33
2014	75	7826	5838024	Self-Help for the Elderly	05K	LMC	\$4,186.50
2014	76	7827	5742533	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,780.34
2014	76	7827	5752763	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,781.53
2014	76	7827	5764093	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,781.53
2014	76	7827	5771019	Tenderloin Housing Clinic, Inc.	05K	LMC	\$16,703.83
2014	76	7827	5790547	Tenderloin Housing Clinic, Inc.	05K	LMC	\$13,669.73
2014	76	7827	5801053	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,907.56
2014	76	7827	5809070	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,773.29
2014	76	7827	5820649	Tenderloin Housing Clinic, Inc.	05K	LMC	\$6,772.04
2014	76	7827	5838024	Tenderloin Housing Clinic, Inc.	05K	LMC	\$15,942.65
2014	77	7828	5746336	The Arc Of San Francisco	05K	LMC	\$10,921.07
2014	77	7828	5764093	The Arc Of San Francisco	05K	LMC	\$9,301.68
2014	77	7828	5809070	The Arc Of San Francisco	05K	LMC	\$20,628.26
2014	77	7828	5838024	The Arc Of San Francisco	05K	LMC	\$9,148.99
					05K	Matrix Code	\$434,859.00
Total							\$5,671,082.72

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2013	127	7664	5828525	Mayor's Office of Housing and Community Development	20		\$2,533.79
2014	155	7939	5746337	MOHCD - Planning Program Delivery	20		\$15,120.01
2014	155	7939	5752766	MOHCD - Planning Program Delivery	20		\$9,003.20



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2014
SAN FRANCISCO , CA

DATE: 09-24-15
TIME: 8:51
PAGE: 38

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	155	7939	5764105	MOHCD - Planning Program Delivery	20		\$13,625.94
2014	155	7939	5771020	MOHCD - Planning Program Delivery	20		\$9,245.44
2014	155	7939	5782474	MOHCD - Planning Program Delivery	20		\$9,247.66
2014	155	7939	5790549	MOHCD - Planning Program Delivery	20		\$18,253.77
2014	155	7939	5801063	MOHCD - Planning Program Delivery	20		\$9,397.38
2014	155	7939	5809075	MOHCD - Planning Program Delivery	20		\$14,108.21
2014	155	7939	5820650	MOHCD - Planning Program Delivery	20		\$9,397.33
2014	155	7939	5828541	MOHCD - Planning Program Delivery	20		\$9,601.06
					20	Matrix Code	\$119,533.79
2012	131	7341	5764042	MOH - CDBG Admin	21A		\$36,334.03
2012	131	7341	5790389	MOH - CDBG Admin	21A		\$166,011.94
2013	1	7496	5731936	MOHCD Admin	21A		\$996.00
2013	1	7496	5742295	MOHCD Admin	21A		\$2,877.44
2013	1	7496	5746254	MOHCD Admin	21A		\$148.11
2013	1	7496	5752751	MOHCD Admin	21A		\$12,039.74
2013	1	7496	5764042	MOHCD Admin	21A		\$59.70
2013	1	7496	5771001	MOHCD Admin	21A		\$1,721.55
2013	1	7496	5782338	MOHCD Admin	21A		\$42,644.62
2013	1	7496	5790389	MOHCD Admin	21A		\$12,018.22
2013	1	7496	5808948	MOHCD Admin	21A		\$11,885.69
2013	1	7496	5828525	MOHCD Admin	21A		\$1,200.00
2013	1	7496	5837997	MOHCD Admin	21A		\$3,375.00
2013	178	7742	5746254	MOHCD Admin Reprogramming	21A		\$3,436.48
2013	178	7742	5820535	MOHCD Admin Reprogramming	21A		\$12,302.85
2013	178	7742	5828525	MOHCD Admin Reprogramming	21A		\$128,272.26
2013	178	7742	5837997	MOHCD Admin Reprogramming	21A		\$61,275.72
2014	98	7880	5764105	OEWD - General CDBG Administration	21A		\$107,925.66
2014	98	7880	5771020	OEWD - General CDBG Administration	21A		\$96,116.01
2014	98	7880	5809075	OEWD - General CDBG Administration	21A		\$109,564.33
2014	98	7880	5838025	OEWD - General CDBG Administration	21A		\$7,244.00
2014	99	7879	5742535	MOHCD - General CDBG Administration	21A		\$7,289.22
2014	99	7879	5746337	MOHCD - General CDBG Administration	21A		\$224,913.71
2014	99	7879	5752766	MOHCD - General CDBG Administration	21A		\$165,365.11
2014	99	7879	5764105	MOHCD - General CDBG Administration	21A		\$250,511.08
2014	99	7879	5771020	MOHCD - General CDBG Administration	21A		\$164,846.63
2014	99	7879	5782474	MOHCD - General CDBG Administration	21A		\$195,588.46
2014	99	7879	5790549	MOHCD - General CDBG Administration	21A		\$328,583.73
2014	99	7879	5801063	MOHCD - General CDBG Administration	21A		\$195,085.52
2014	99	7879	5809075	MOHCD - General CDBG Administration	21A		\$296,300.54
2014	99	7879	5820650	MOHCD - General CDBG Administration	21A		\$223,214.25
2014	99	7879	5828541	MOHCD - General CDBG Administration	21A		\$282,885.99
2014	99	7879	5838025	MOHCD - General CDBG Administration	21A		\$162,930.13
					21A	Matrix Code	\$3,314,963.72
Total							\$3,434,497.51

2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSAs											
					Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Status	Agency	2014-2015 Grant Amount	Service Category	Program/Project Description							
Completed	AIDS Legal Referral Panel of the SF Bay Area	\$82,000	Legal Services	Legal services for low-income residents, primarily those with HIV and/or AIDS.							X
Completed	APA Family Support Services/Samoan Community Development Center	\$40,000	Community Center	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector.						X	
Completed	APA Family Support Services/YMCA of San Francisco (Bayview)	\$45,000	HOPE SF	Service connection for Sunnysdale public housing residents, including referral, case management and family advocacy.						X	
Completed	Asian Americans Advancing Justice-Asian Law Caucus	\$52,000	Legal Services	Legal services for low-income residents, primarily recent immigrants.							X
Completed	Asian Pacific American Community Center	\$57,000	Community Center	Multi-services, including information and referrals, primarily for low-income Asian immigrants in Visitacion Valley and Bayview.						X	
Completed	Bay Area Legal Aid	\$105,000	Tenant Rights/Eviction Prevention Counseling	Legal assistance and representation for residents of subsidized housing.							X
Completed	Causa Justa:: Just Cause	\$38,000	Tenant Rights/Eviction Prevention Counseling	Eviction prevention and housing counseling services							X

2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSAs											
					Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Status	Agency	2014-2015 Grant Amount	Service Category	Program/Project Description							
Completed	Central American Resource Center (CARECEN)	\$40,000	Transitional Age Youth Services	Media production training							X
Completed	Central American Resource Center (CARECEN)	\$80,000	Legal Services	Legal services for immigrants							X
Completed	Central City Hospitality House	\$65,000	Homeless	Shelter beds for homeless men					X		
Completed	Central City Hospitality House	\$100,000	Workforce Development	Neighborhood Access Point.					X		
Completed	Chinatown Community Development Center	\$50,000	Tenant Rights/Eviction Prevention Counseling	Tenant counseling for primarily monolingual Chinese households.		X					
Completed	Community Awareness & Treatment Services	\$50,000	Homeless	Shelter beds and services for homeless women.				X			
Completed	Community Housing Partnership	\$75,000	Workforce Development	Vocational skills training in the hospitality sector.							X
Completed	Community Youth Center-San Francisco (CYC-SF)	\$50,000	Community Center	Culturally competent and linguistically appropriate services for primarily Asian residents in the Bayview.	X					X	
Completed	Compass Family Services	\$50,000	Workforce Development	Neighborhood Access Point.							X
Completed	Dolores Street Community Services	\$44,000	Legal Services	Legal services for immigrants							X

2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSAs											
					Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-wide
Status	Agency	2014-2015 Grant Amount	Service Category	Program/Project Description							
Completed	Episcopal Community Services of SF	\$100,000	Workforce Development	Vocational skills training in the hospitality sector.							X
Completed	Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	\$50,000	Transitional Age Youth Services	Academic support and college credits in Ethnic Studies for high school students.							X
Completed	Goodwill Industries of San Francisco, San Mateo & Marin Counties	\$125,000	Workforce Development	Criminal justice and re-entry services in support of the One Stop system.							X
Completed	In-Home Supportive Services Consortium of San Francisco, Inc.	\$75,000	Workforce Development	Vocational skills training in the health care sector.							X
Completed	La Raza Centro Legal	\$50,000	Legal Services	Legal services for immigrants			X				
Completed	La Raza Community Resource Center	\$80,000	Legal Services	Legal services for immigrants							X
Completed	Mercy Housing California	\$65,000	HOPE SF	Outreach, referrals and wrap-around support primarily for Sunnydale public housing residents.						X	
Completed	Mission Economic Development Agency	\$100,000	Workforce Development	Neighborhood Access Point							X
Completed	Mission Hiring Hall	\$100,000	Workforce Development	Vocational skills training in the hospitality sector.							X
Completed	Mission Neighborhood Centers	\$50,000	Transitional Age Youth Services	Evening program and multi-services for transitional age youth.	X		X				

2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSAs											
					Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Status	Agency	2014-2015 Grant Amount	Service Category	Program/Project Description							
Completed	Mission Neighborhood Health Center	\$39,000	Homeless	Leadership development for homeless individuals at a drop-in day shelter program.			X				
Completed	Northeast Community Federal Credit Union	\$50,000	Financial Literacy	Financial services, including credit building and repair counseling, primarily for the un-banked population.							X
Completed	Providence Foundation	\$45,000	Homeless	Shelter beds and services for homeless persons.	X						
Completed	San Francisco Community Land Trust	\$36,000	Homeownership Counseling	Education and technical assistance for residents and Boards of existing co-ops.							X
Completed	San Francisco Conservation Corps	\$50,000	Transitional Age Youth Services	Academic support for transitional age youth.							X
Completed	Self-Help for the Elderly	\$50,000	Tenant Rights/Eviction Prevention Counseling	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters.							X
Completed	Sunset District Comm. Develop. Corp.	\$50,000	Transitional Age Youth Services	Intensive case management for youth at risk or involved with the juvenile justice system.							X
Completed	Swords to Plowshares Veterans Rights Organization	\$81,000	Legal Services	Legal counseling and representation for veterans.							X

2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSAs											
					Service Area						
					Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-wide
Status	Agency	2014-2015 Grant Amount	Service Category	Program/Project Description							
Completed	Tenderloin Housing Clinic, Inc.	\$87,500	Tenant Rights/Eviction Prevention Counseling	Legal counseling and representation for tenants threatened with eviction.							X
Completed	The Arc Of San Francisco	\$50,000	Tenant Rights/Eviction Prevention Counseling	Eviction prevention and housing counseling services for adults with developmental disabilities.				X			
Completed	United Playaz	\$55,000	Transitional Age Youth Services	Case management for transitional age youth.							X
Completed	YMCA of San Francisco (Bayview)	\$50,000	Transitional Age Youth Services	Case management for transitional age youth.	X						
Completed	YMCA of San Francisco (Bayview)	\$245,000	HOPE SF	Service connection and community building primarily for Hunters View public housing residents.	X						
Completed	YMCA of San Francisco (Bayview) Together United Recommitted Forever (TURF)	\$50,000	Transitional Age Youth Services	Case management and multi-services primarily for transitional age youth living in Sunnydale.						X	
Completed	YMCA of San Francisco (Bayview) United Council of Human Services	\$50,000	Homeless	Day shelter for homeless individuals.	X						

2014-2015 Public Service Grants (Matrix Code 05 Series) that Primarily Served NRSA's										
					Service Area					
Status	Agency	2014-2015 Grant Amount	Service Category	Program/Project Description	Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley
Completed	YMCA of San Francisco (Bayview)Together United Recommitted Forever(TURF)	\$50,000	HOPE SF	Community building primarily for Sunnydale public housing residents.						X
Completed	Young Community Developers	\$65,000	Workforce Development	Neighborhood Access Point and Young Adult WorkLink Services.	X					X
	PR 26 Line 30:	\$2,921,500								