

2008 – 2009 ACTION PLAN City and County of San Francisco

Program Year: 7/01/2008 – 6/30/2009

Mayor's Office of Community Investment
Mayor's Office of Housing
San Francisco Redevelopment Agency
1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
Phone: 415-701-5500

EXECUTIVE SUMMARY

The 2008-2009 Action Plan presents the City and County of San Francisco's strategies and priorities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan also identifies specific activities that have been recommended for funding for the 2008-2009 program year with four federal funding sources. The Action Plan is submitted to the United States Department of Housing and Urban Development (HUD) annually and constitutes an application for funds under the four federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

San Francisco expects to have a total of \$39,895,764 in CDBG, ESG, HOME and HOPWA funds available for program year 2008-2009. The amount includes the City's application for \$37,965,764 under the four federal entitlement grant programs, reprogrammed funds from prior years and anticipated program income in 2008-2009.

Summary of Federal Program Applications for 2008-2009				
	<i>2008-2009 Entitlement</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Anticipated Program Income</i>	<i>Total Funds</i>
Community Development Block Grant (CDBG) Program	\$21,087,052	\$50,000	\$1,480,000	\$22,617,052
Emergency Shelter Grant (ESG) Program	\$944,908	\$0	\$0	\$944,908
HOME Investment Partnership (HOME) Program	\$7,740,804	\$0	\$0	\$7,740,804
Housing Opportunities for Persons with AIDS (HOPWA) Program -- For San Francisco, San Mateo and Marin Counties	\$8,193,000	\$350,000	\$50,000	\$8,593,000
Total CDBG, ESG, HOME & HOPWA	\$37,965,764	\$400,000	\$1,530,000	\$39,895,764

In San Francisco, the Mayor's Office of Community Investment (MOCI) is the lead agency responsible for submitting the Action Plan to HUD. MOCI administers non-housing aspects of the CDBG Program and the ESG Program. The Mayor's Office of Housing (MOH) is responsible for the housing activities of the CDBG Program and the HOME Program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

As described in the 2005-2009 Consolidated Plan, MOCI and MOH have seven overarching goals for program year 2008-2009.

MOCI Goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies

MOH Goals:

- End widespread chronic homelessness in San Francisco
- Create affordable rental housing opportunities for individuals and families between 0-60% AMI (Area Median Income)
- Create homeownership opportunities for individuals and families between 60-120% AMI

An evaluation of San Francisco’s performance under the four federal programs for program year 2007-2008 will be submitted to HUD on or before September 30, 2008 as part of the Consolidated Annual Performance Evaluation Report (CAPER).

MOCI, MOH and SFRA have incorporated HUD’s new performance measurement objectives and outcomes. For each MOCI strategy, a HUD performance measurement objective and outcome have been indicated. MOCI has 32 strategies under its four primary goals. Of MOCI’s 32 strategies, 14 address HUD’s Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the MOCI strategies that address economic opportunity, seven fit under HUD’s Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of MOCI strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

All of MOH’s proposed activities will meet HUD’s "Providing Decent Affordable Housing" objective. Depending on the activity, the outcome could be to either provide for availability/accessibility, affordability or the sustainability of this housing or housing opportunities.

SFRA’s activities address either Affordability for the purpose of providing Decent Housing or Availability/Accessibility for the purpose of creating Suitable Living Environments.

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I. INTRODUCTION TO THE 2008-2009 ACTION PLAN

A. General Background

The 2008-2009 Action Plan presents the City and County of San Francisco's strategies and priorities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan also identifies specific activities that have been recommended for funding for the 2008-2009 program year with four federal funding sources. The Action Plan is submitted to the United States Department of Housing and Urban Development (HUD) annually and constitutes an application for funds under the four federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

Both public and non-profit agencies dedicated to serving San Francisco's low- and moderate-income residents are challenged to 1) meet persistent community needs; and 2) enhance management and program accountability. The City is dedicated to using its resources to strengthen the coordination of our community investments. San Francisco expects to have a total of \$39,895,764 in CDBG, ESG, HOME and HOPWA funds available for program year 2008-2009. The amount includes the City's application for \$37,965,764 under the four federal entitlement grant programs, reprogrammed funds from prior years and anticipated program income in 2008-2009.

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Total CDBG, ESG, HOME & HOPWA	\$37,965,764	\$400,000	\$1,530,000	\$39,895,764

B. Lead Agency

In San Francisco, the Mayor's Office of Community Investment (MOCI) is the lead agency responsible for submitting the Action Plan to HUD. MOCI administers non-housing aspects of the CDBG Program and the ESG Program. The Mayor's Office of Housing (MOH) is responsible for the housing activities of the CDBG Program and the HOME Program. The San Francisco Redevelopment Agency (SFRA) is the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

C. Citizen Participation and Public Input

The Citizens' Committee on Community Development (CCCD) is a 16-member advisory body charged with public oversight of MOCI and MOH. Members are appointed by the Mayor, and represent a broad cross-section of communities served by MOCI and MOH. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, reviews proposals, makes funding recommendations for the CDBG and ESG programs to the Mayor, and oversees MOCI and MOH activities throughout the year. The CCCD has regular monthly public meetings.

To encourage public input and ensure that the Action Plan reflects the goals of the entire housing and community development community, we pursued two primary objectives in the Action Plan development process: 1) promote citizen participation in the development of the local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. In addition to convening forums to receive public comment on housing and community needs, MOCI, MOH and SFRA staff also reviewed relevant policy papers/best practices and consulted directly with representatives from other City departments, agencies and commissions.

Consultative Process

MOCI and MOH consulted with other city agencies individually and through various inter-departmental groups. MOCI/MOH staff consulted directly with representatives from City departments including Department of Human Services, Department of Children, Youth and Their Families, Department of Aging and Adult Services, Department on the Status of Women, Mayor's Office of Economic and Workforce Development, Mayor's Office of Criminal Justice, Department of Public Health, Planning Department, San Francisco Housing Authority and San Francisco Redevelopment Agency. MOCI and MOH staff also meet with representatives from these same departments in groups for the purpose of coordinating the work of different departments in meeting citywide priorities.

Citizen Participation

Public Input on Needs

In October 2007, the Citizens' Committee on Community Development (CCCD), MOCI, MOH and SFRA conducted two public hearings to collect input on community development and neighborhood housing needs. The public meetings were accessible to persons with disabilities

and translation services were made available to the public. Appendix A summarizes the comments received during the public needs hearings.

On February 29, 2008, a list of preliminary funding recommendations for the 2008-2009 CDBG, ESG and HOPWA programs was made available to the public. The CCCD held a public hearing in City Hall on March 11, 2008 to receive public input on the preliminary recommendations. The public was also invited to provide comments on the preliminary recommendations on March 17, 2008 at the regular monthly meeting of the CCCD. Appendix B is a summary of the comments received during the March 11th public hearing and the March 17th regular meeting of the CCCD.

Notice of the October 2007 needs hearings and the March 11, 2008 hearing on the preliminary recommendations was published in the San Francisco Examiner, in neighborhood newspapers, and on the websites of MOCI, MOH and SFRA. MOCI also sent out a mass mailing of the public notices. The mailing list consisted of non-profit organizations, neighborhood-based groups and public agencies, including the San Francisco Housing Authority. Members of the public who did not want to speak at a public hearing or who wanted to document their feedback were encouraged to provide written comments to MOCI, MOH and SFRA.

The 2008-2009 budget and preliminary recommendations were considered in the Budget and Finance Committee of the San Francisco Board of Supervisors on April 16, 2008. The supporting resolutions were approved by the full Board of Supervisors on April 22, 2008. These meetings included another opportunity for public comment.

Public Input on the Draft 2008-2009 Action Plan

The Draft 2008-2009 Action Plan was available for public review and comment between March 10, 2008 and April 8, 2008. The City published a notice in the San Francisco Examiner on March 1, March 12, March 22 and April 2, 2008 informing the public of the availability of the document for review and comment. Notices were also published in several neighborhood newspapers regarding the availability of the Draft 2008-2009 Action Plan for review. The public had access to review the draft document at the Main Branch of the Public Library and at the offices of MOCI, MOH and SFRA. The draft document was also posted on the MOCI, MOH and SFRA websites. No written comments were received.

The public was invited to provide comments on the Draft Action Plan on March 17, 2008 at the regular monthly meeting of the Citizens Committee on Community Development (CCCD). No comments were received during the meeting on the draft document.

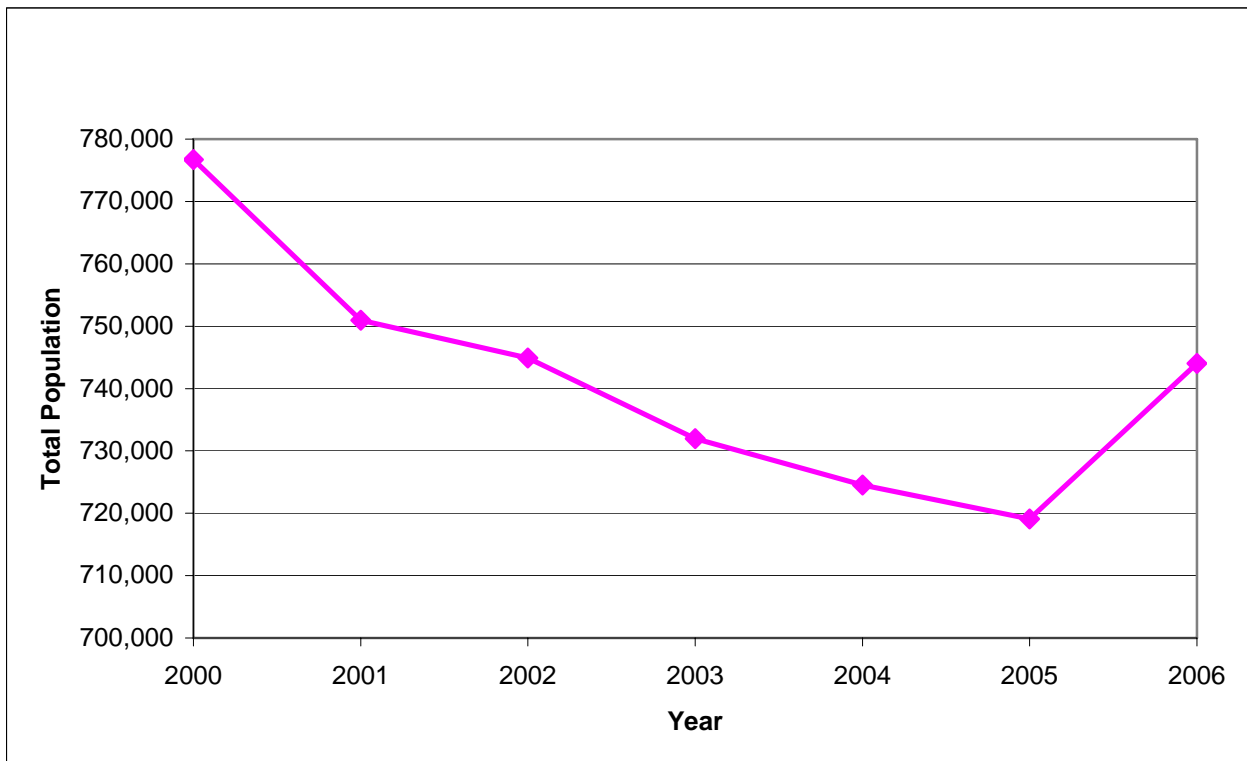
II. SAN FRANCISCO DEMOGRAPHIC PROFILE

A. Population Trends

Total Population

According to the U.S. Census Bureau, between 2000 and 2005, San Francisco experienced a decline in population each year, losing almost 60,000 people over the five years. Between 2005 and 2006, however, the City had a growth of nearly 25,000 people in just one year. It is believed that San Francisco's population also experienced a growth between 2006 and 2007.

Total Population of San Francisco from 2000-2006



Source: U.S. Census Bureau, Census 2000 SF 1 and 2001-2006 ACS

Age

Between 2000 and 2006, San Francisco's population decreased by approximately 4%. The age groups that experienced disproportionate declines were children and young adults between the ages of 5 and 34 years. There was a 27% decrease in the population of 20-34-year-olds and a 14% decrease in the 5-19 population. Even though the overall San Francisco population decreased between 2000 and 2006, the populations of children under 5 years, adults and older adults experienced increases of 29%, 11% and 4% respectively.

Total Population of San Francisco by Age Group in 2000 and 2006

	2000	2006	2000-2006 % Change
Under 5 years	31,633	40,872	29.2%
5 to 14 years	62,377	53,647	-14.0%
15 to 19 years	33,334	28,672	-14.0%
20 to 24 years	56,054	42,350	-24.4%
25 to 34 years	180,418	129,430	-28.3%
35 to 64 years	306,806	339,183	10.6%
65 years and over	106,111	109,887	3.6%
Total Population	776,733	744,041	-4.2%
Median age (years)	36.5	39.4	

Source: U.S. Census Bureau, Census 2000 SF 1 and 2006 ACS

Race/Ethnicity

San Francisco's White population is the only racial group that had an increase between 2000 and 2006. The Asian population experienced a slight decline of approximately 1%, which was lower than the citywide decline of 4%.

Total Population of San Francisco by Race/Ethnicity in 2000 and 2006

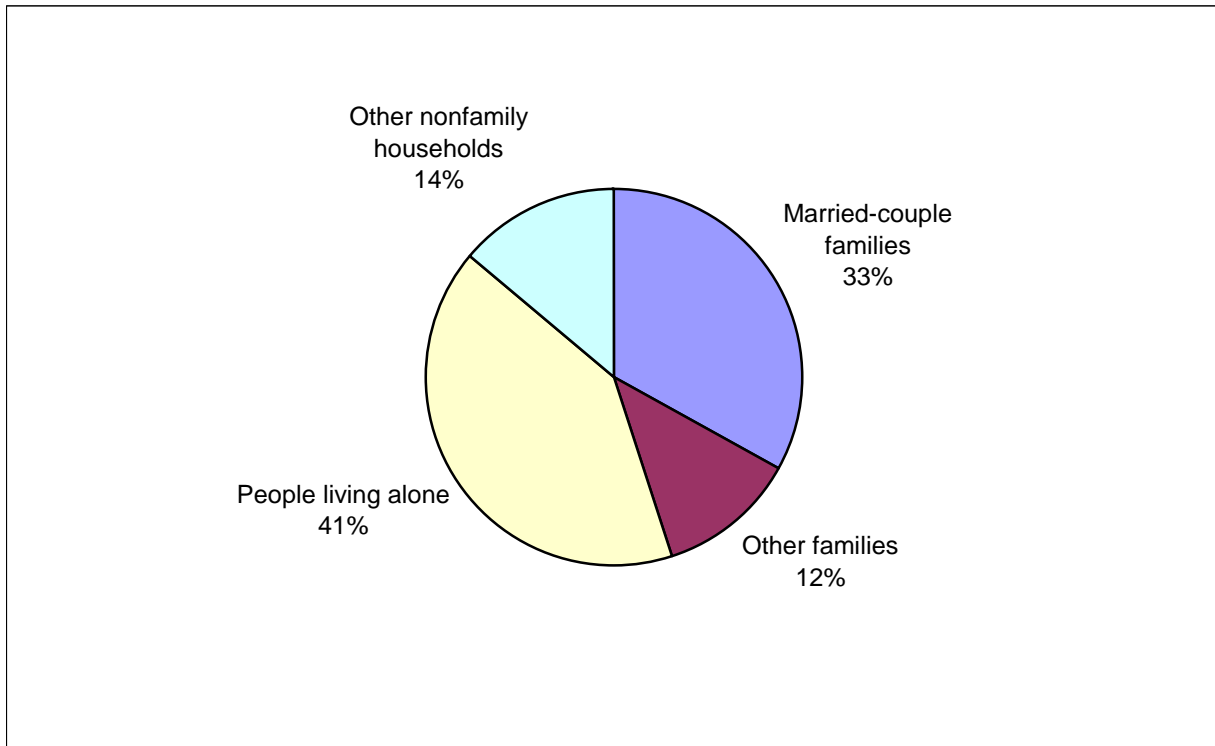
	2000	2006	2000-2006 % Change
White	385,728	394,265	2.2%
Black or African American	60,515	50,012	-17.4%
American Indian and Alaska Native	3,458	3,067	-11.3%
Asian	239,565	236,497	-1.3%
Native Hawaiian and Other Pacific Islander	3,844	3,407	-11.4%
Some other race	50,368	35,151	-30.2%
Two or more races	33,255	21,642	-34.9%
Total Population	776,733	744,041	-4.2%
Hispanic or Latino (of any race)	109,504	104,575	-4.5%

Source: U.S. Census Bureau, Census 2000 SF 1 and 2006 ACS

Households by Type

In 2006, there were 322,547 households in San Francisco. The average household size was 2.24 people. Families made up 45% of the households in San Francisco. This figure includes both married-couple families (33%) and other families (12%). Nonfamily households made up 55% of all households. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.

Households in San Francisco by Type in 2006



Source: U.S. Census Bureau, 2006 ACS

Place of Birth

As in 2000, one out of every three San Francisco residents was foreign born in 2006. This figure is nearly three times the U.S. ratio of foreign born residents to the entire population and 10 percentage points higher than the California ratio.

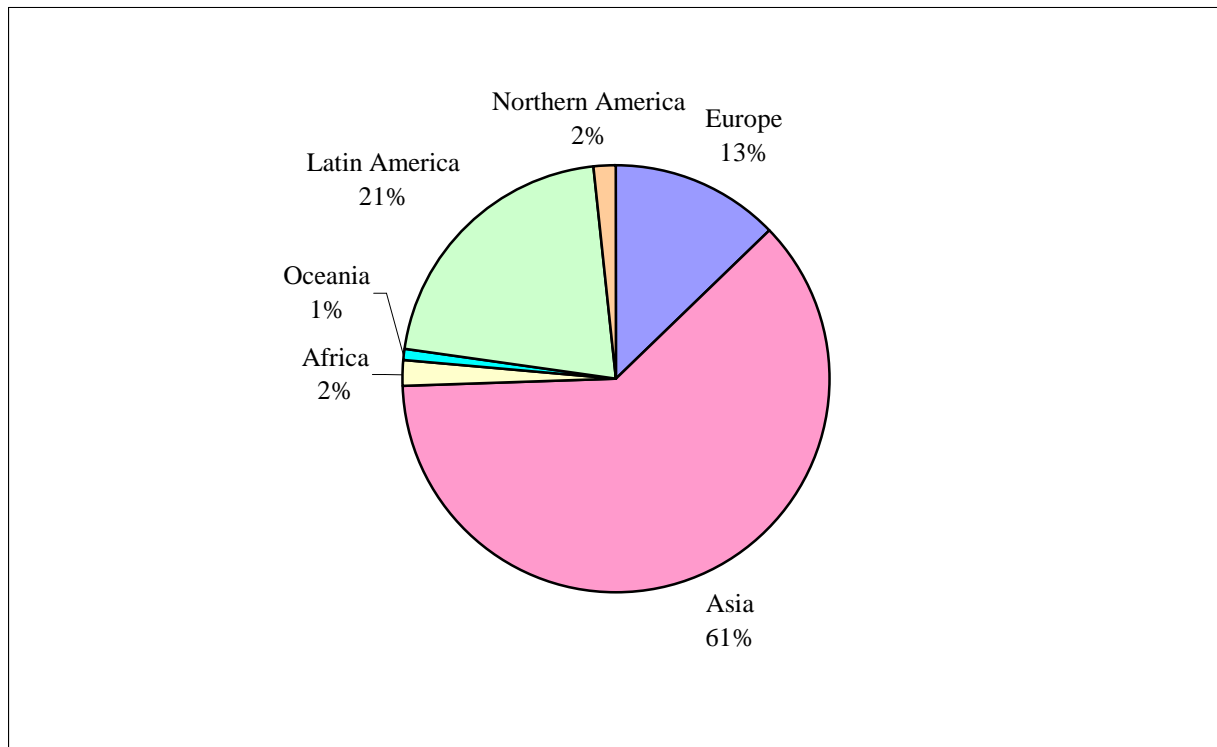
Place of Birth of Residents of San Francisco, California and United States in 2006

	San Francisco		California		United States	
	#	%	#	%	#	%
Native	473,684	64%	26,555,482	73%	261,850,696	87%
Foreign born	270,357	36%	9,902,067	27%	37,547,789	13%
	744,041	100%	36,457,549	100%	299,398,485	100%

Source: U.S. Census Bureau, 2006 ACS

Of San Francisco’s foreign born population in 2006, the majority (61%) were born in Asia. Another 21% were persons born in Latin America and 13% were born in Europe.

World Region of Birth of Foreign Born Population in San Francisco in 2006



Source: U.S. Census Bureau, 2006 ACS

Language

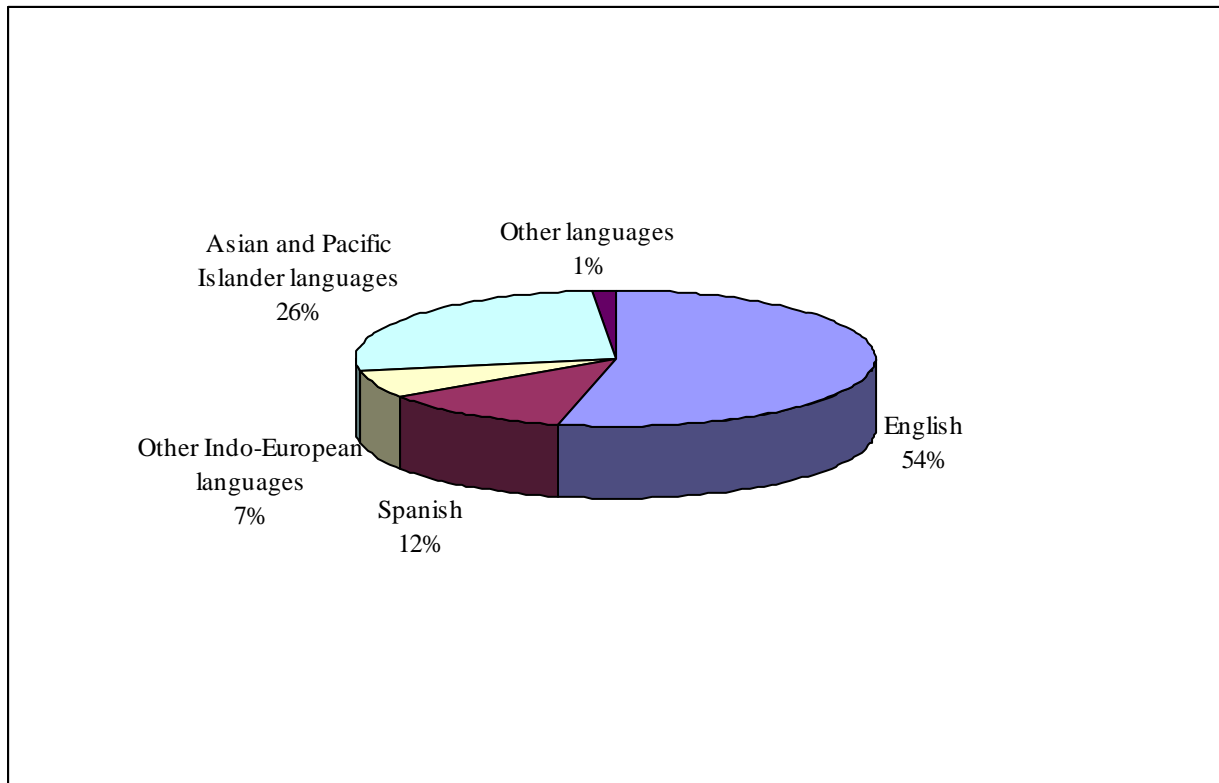
Among people at least five years old living in San Francisco in 2006, 46% spoke a language other than English at home. This proportion is slightly higher than the California proportion and more than double the U.S. proportion. Of those speaking a language other than English at home, in San Francisco, Asian and Pacific Islander languages and Spanish are the most commonly spoken languages.

Language Spoken at Home by Population Five Years and Over in San Francisco, California and United States in 2006

	San Francisco		California		United States	
	#	%	#	%	#	%
English only	376,801	54%	19,414,977	57%	224,154,288	80%
Language other than English	326,368	46%	14,369,906	43%	54,858,424	20%
	703,169	100%	33,784,883	100%	279,012,712	100%

Source: U.S. Census Bureau, 2006 ACS

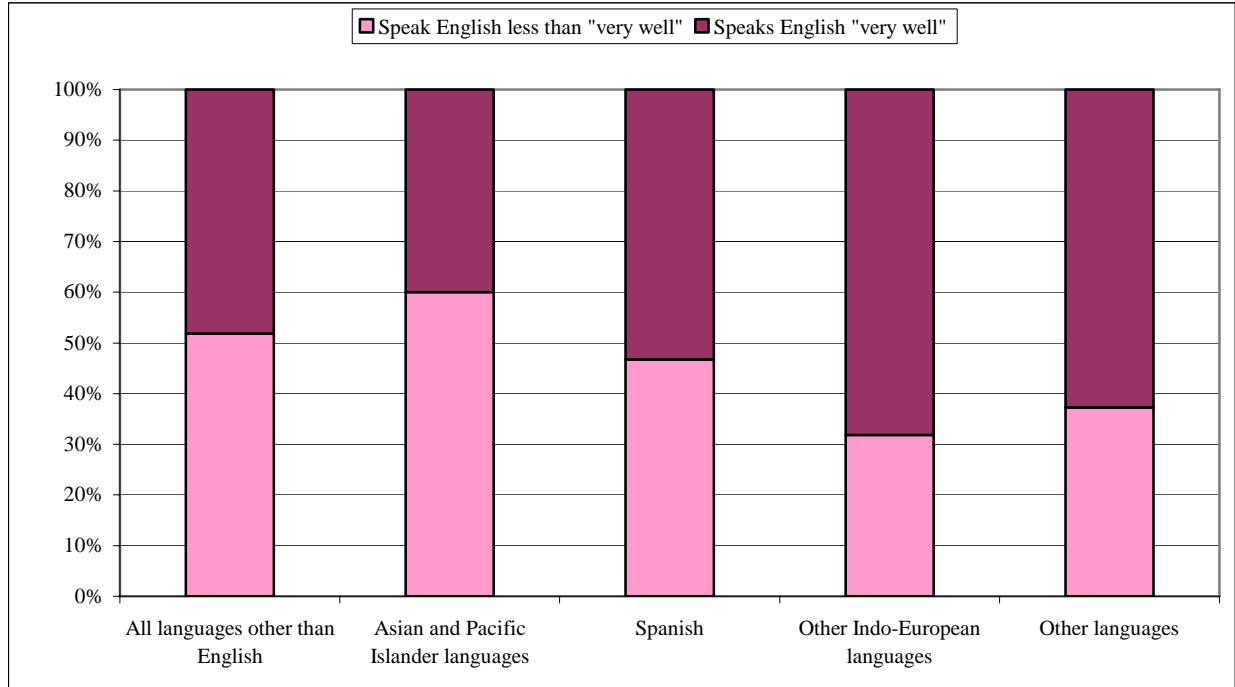
Language Spoken at Home by Population Five Years and Over in San Francisco in 2006



Source: U.S. Census Bureau, 2006 ACS

Of people five years and over who spoke a language other than English at home, more than half reported that they speak English less than "very well". For individuals who speak an Asian Pacific Islander language at home, this percentage is higher, at 60%, and those who speak Spanish at home, the percentage is slightly lower.

English Proficiency of Population 5 Years and Over Who Speak a Language Other Than English At Home in San Francisco in 2006



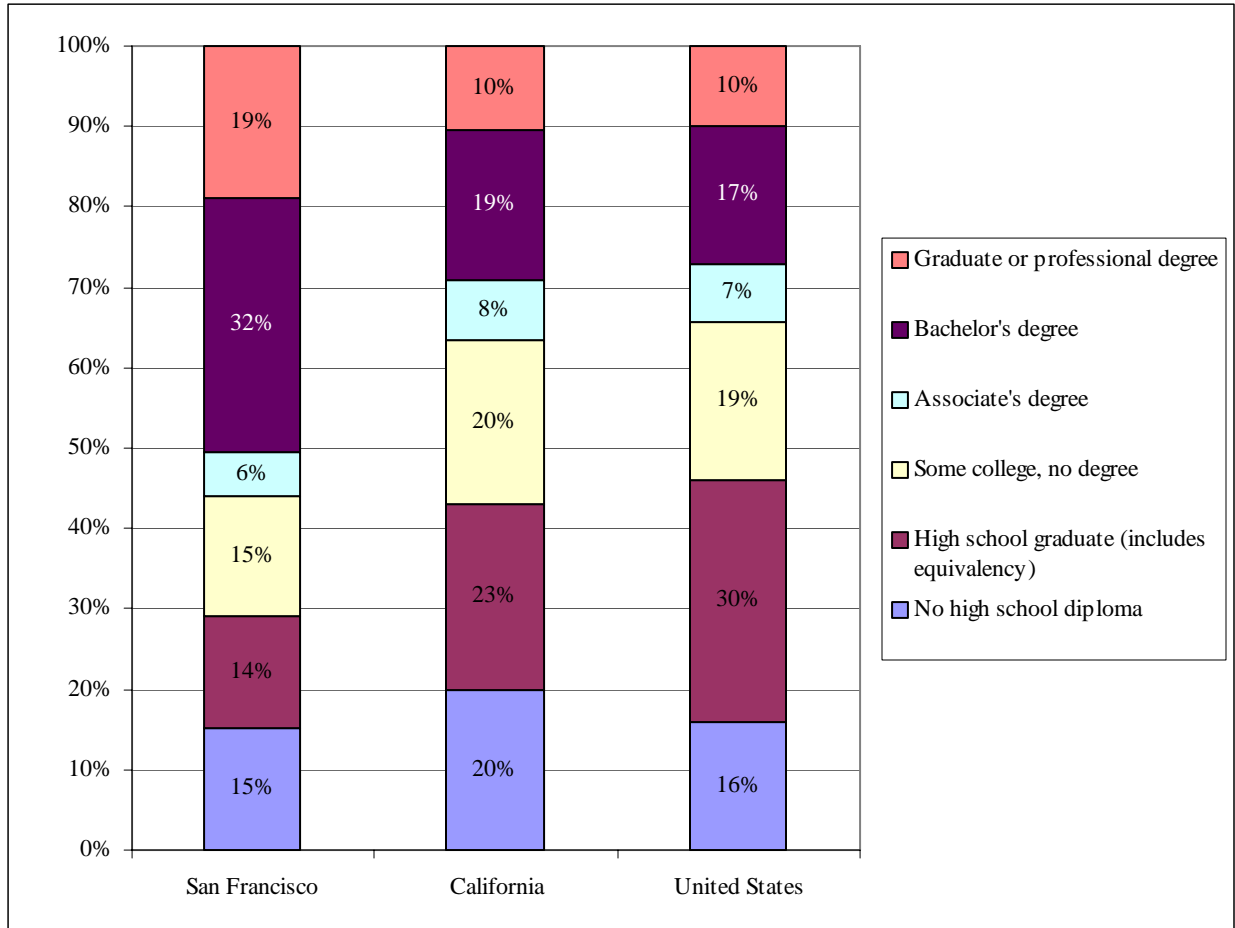
Source: U.S. Census Bureau, 2006 ACS

B. Educational Profile

Educational Attainment

In 2006, 51% of San Francisco residents had a bachelor's degree or higher, nearly twice the rate of U.S. residents with the same level of education.

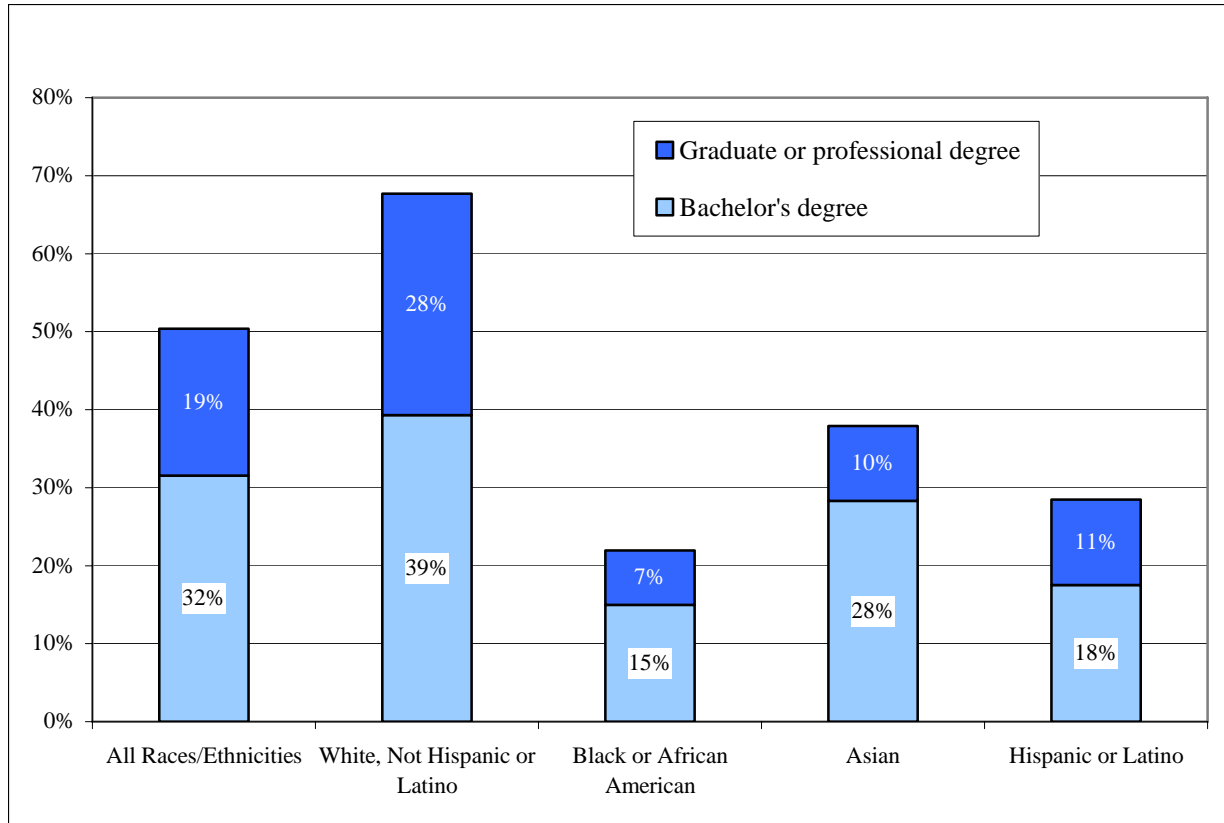
Educational Attainment by Population 25 Years and Over in San Francisco, California and United States in 2006



Source: U.S. Census Bureau, 2006 ACS

Although San Francisco has a higher rate of individuals with higher levels of education, there are significant differences in educational achievements by race, which have a direct correlation to racial disparities in income and employment. In 2006, the rates of the City's African American, Asian and Hispanic/Latino populations with bachelor's degrees or higher were far below the citywide rate of 51%.

Percent of Population 25 Years and Over With a Bachelor's Degree or Higher in San Francisco by Race/Ethnicity in 2006

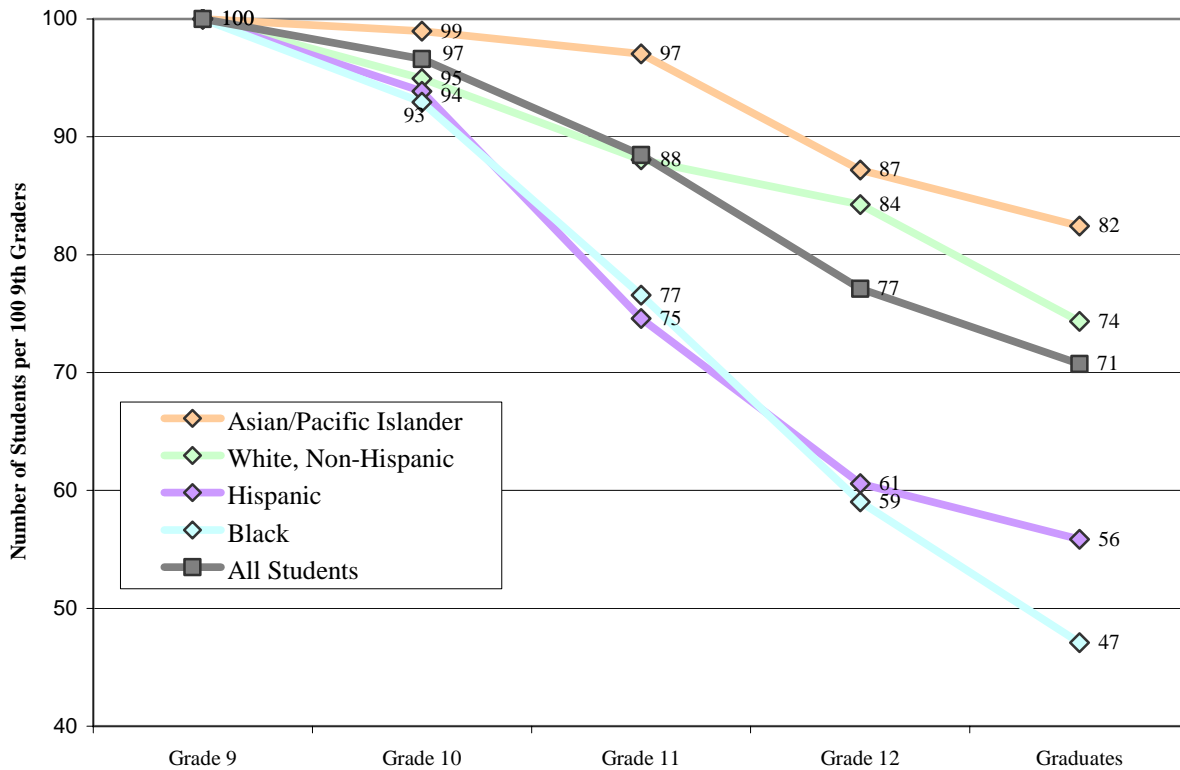


Source: U.S. Census Bureau, 2006 ACS

High School Graduation

The previous data sets provide an educational profile of all San Francisco residents ages 25 years and over, including people who move to the City after high school. According to the most recent report broken down by race and ethnicity by the National Center for Education Statistics, the San Francisco Unified School District's (SFUSD) high school graduation rate is 71%. Similar to educational attainment, the high school graduation rates for the City's African American and Hispanic populations were far below the citywide rate. The SFUSD graduation rate for the Asian and Pacific Islander population, however, was significantly higher than the citywide rate and the White, Not-Hispanic population's rate.

Number of Students per 100 9th Graders That Make It To Later Grades and Earn a High School Diploma in the San Francisco Unified School District by Race/Ethnicity



Source: National Center for Education Statistics Common Core of Data (CCD), "Public Elementary/Secondary School Universe Survey", 2001-02 v.1a, 2002-03 v.1a Common Core of Data (CCD), "Local Education Agency Universe Survey", 2001-02 v.1a. Attrition and graduation rates calculated with the Swanson's Cumulative Promotion Index methodology using 2001-2002 data.

C. Economic Indicators

Employment

The unemployment rate in San Francisco was lower than the statewide and nationwide unemployment rates in both 2000 and 2006.

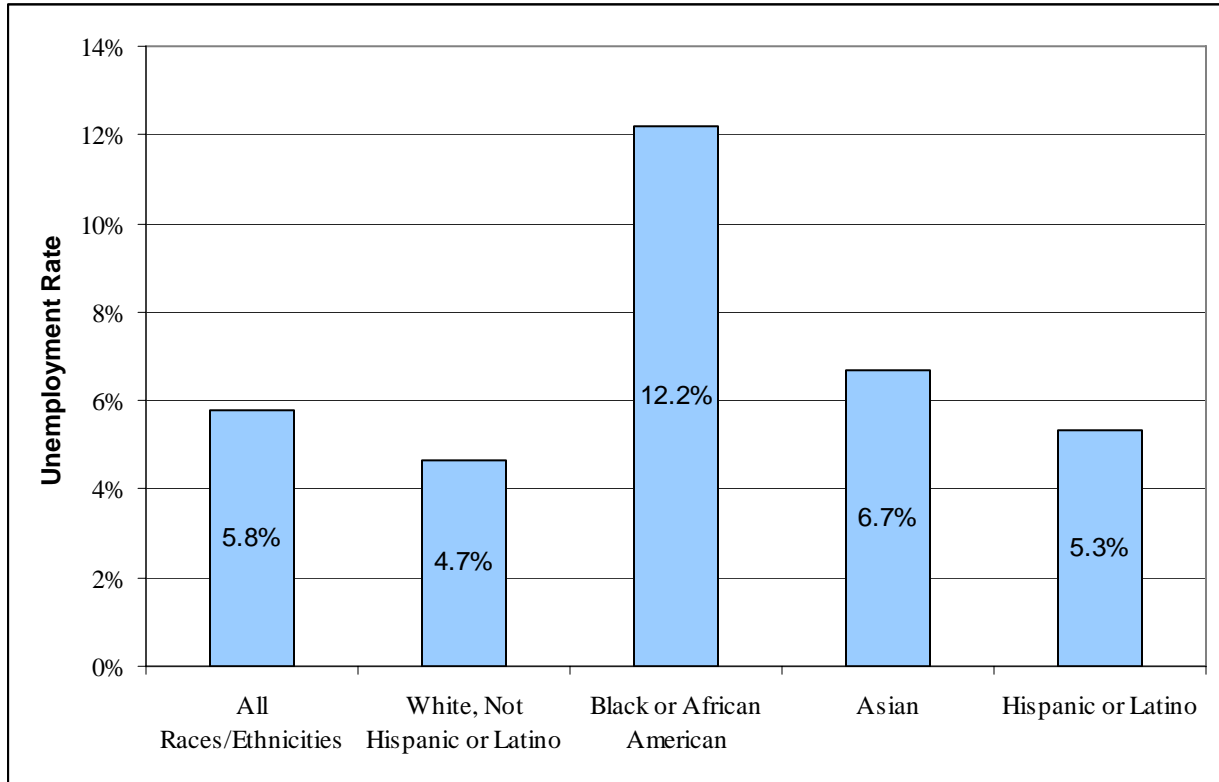
Unemployment Rates of Population 16 Years and Over in the Civilian Labor Force in San Francisco, California and United States in 2000 and 2006



Source: U.S. Census Bureau, Census 2000 and 2006 ACS

Although the unemployment rate for San Francisco is relatively low compared to the state and the nation, the unemployment rates for African Americans and Asians in San Francisco in 2006 were both higher than the overall state and national averages. In 2006, the rate of unemployment for the African American population was more than double the citywide rate.

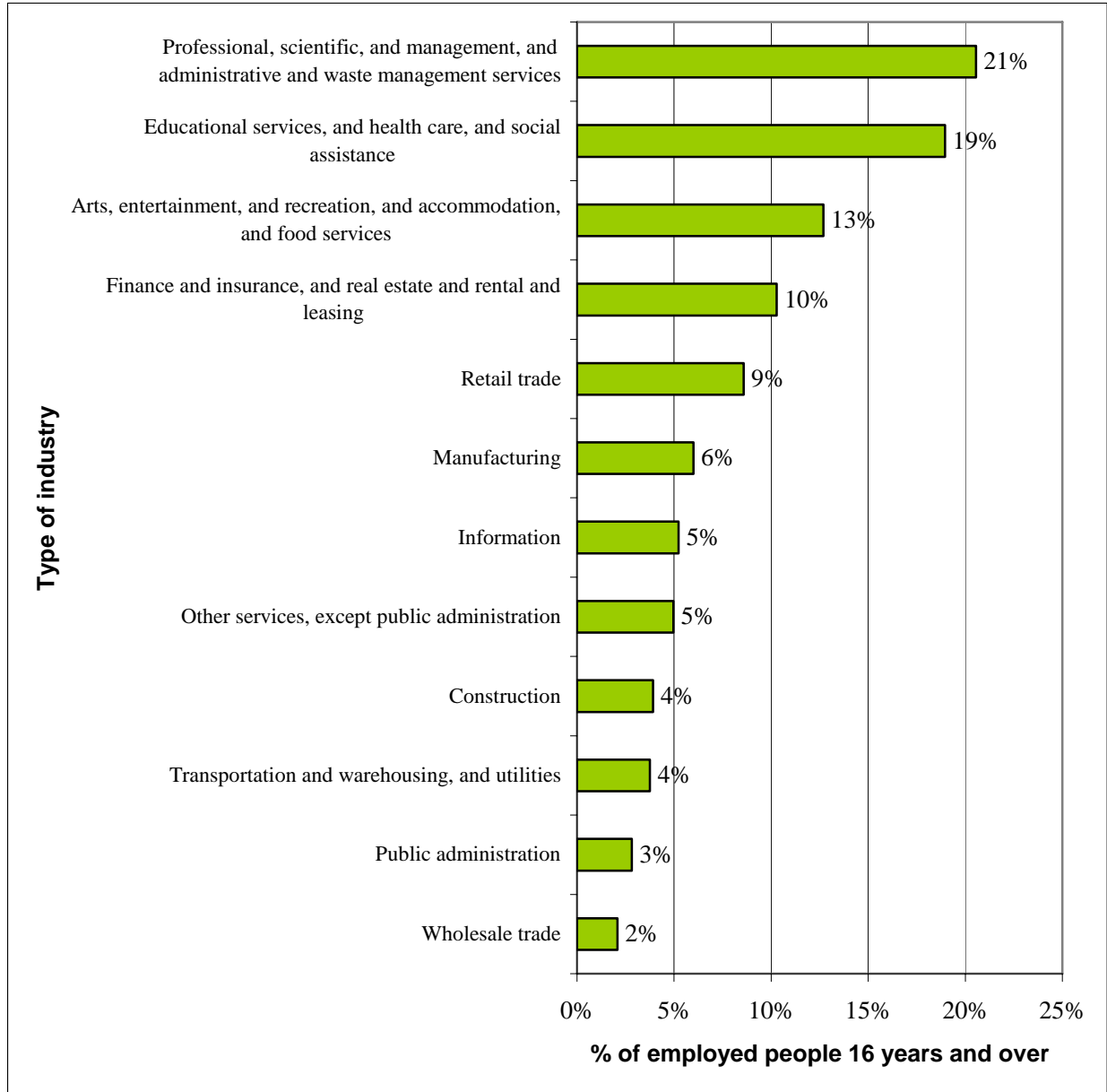
Unemployment Rates of Population 16 Years and Over in the Civilian Labor Force in San Francisco by Race/Ethnicity in 2006



Source: U.S. Census Bureau, 2006 ACS

In 2006, for the employed population 16 years and older in San Francisco, the leading industries were Professional, scientific, and management, and administrative and waste management services (21%) and Educational services, and health care, and social assistance (19%).

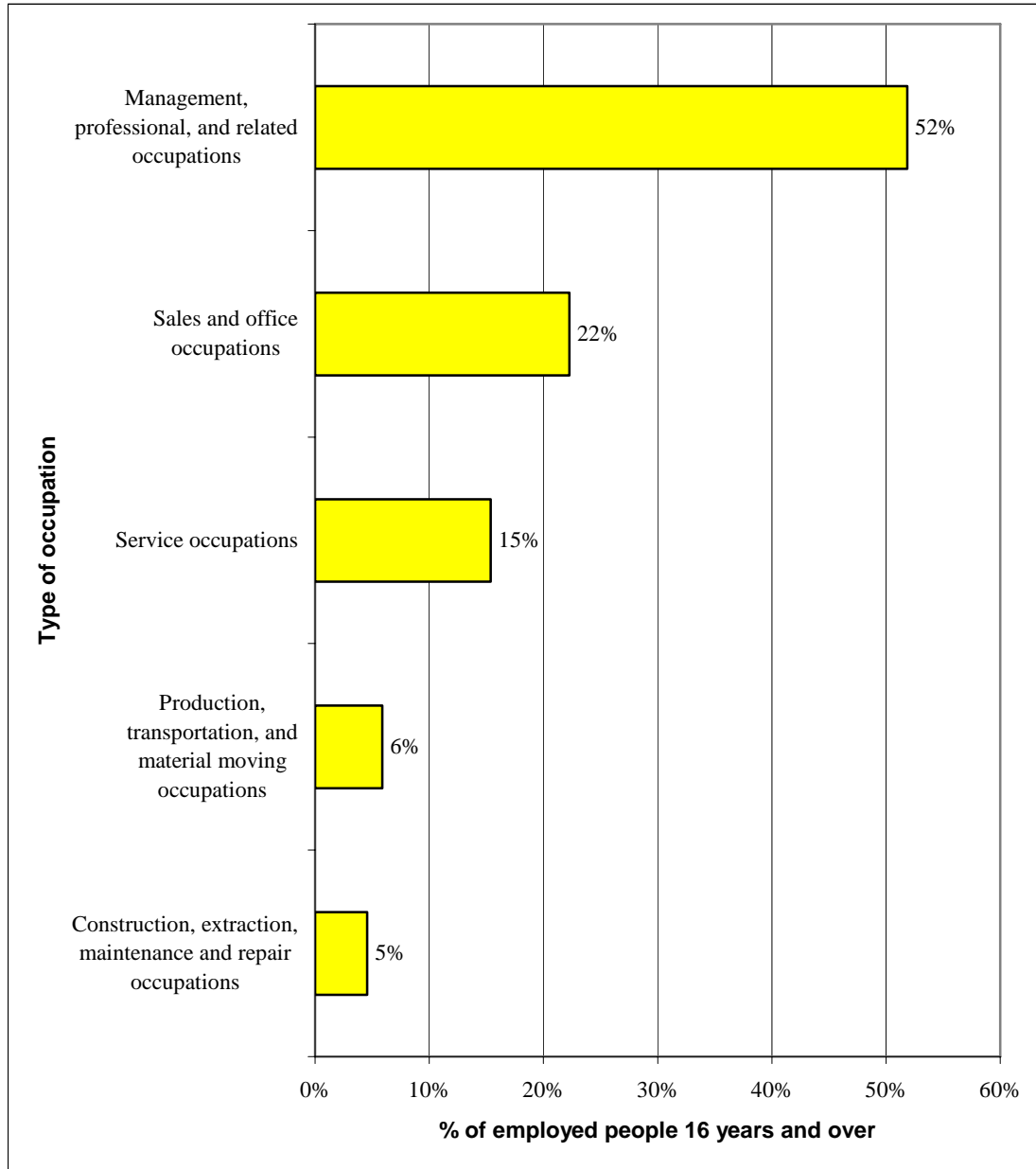
Employment by Industry of Employed Population 16 Years and Over in San Francisco in 2006



Source: U.S. Census Bureau, 2006 ACS

Among the most common occupations for the employed population 16 years and older in San Francisco were: Management, professional, and related occupations (52%); Sales and office occupations (22%); Service occupations (15%); Production, transportation, and material moving occupations (6%); and Construction, extraction, maintenance and repair occupations (5%).

Employment by Occupation of Employed Population 16 Years and Over in San Francisco in 2006

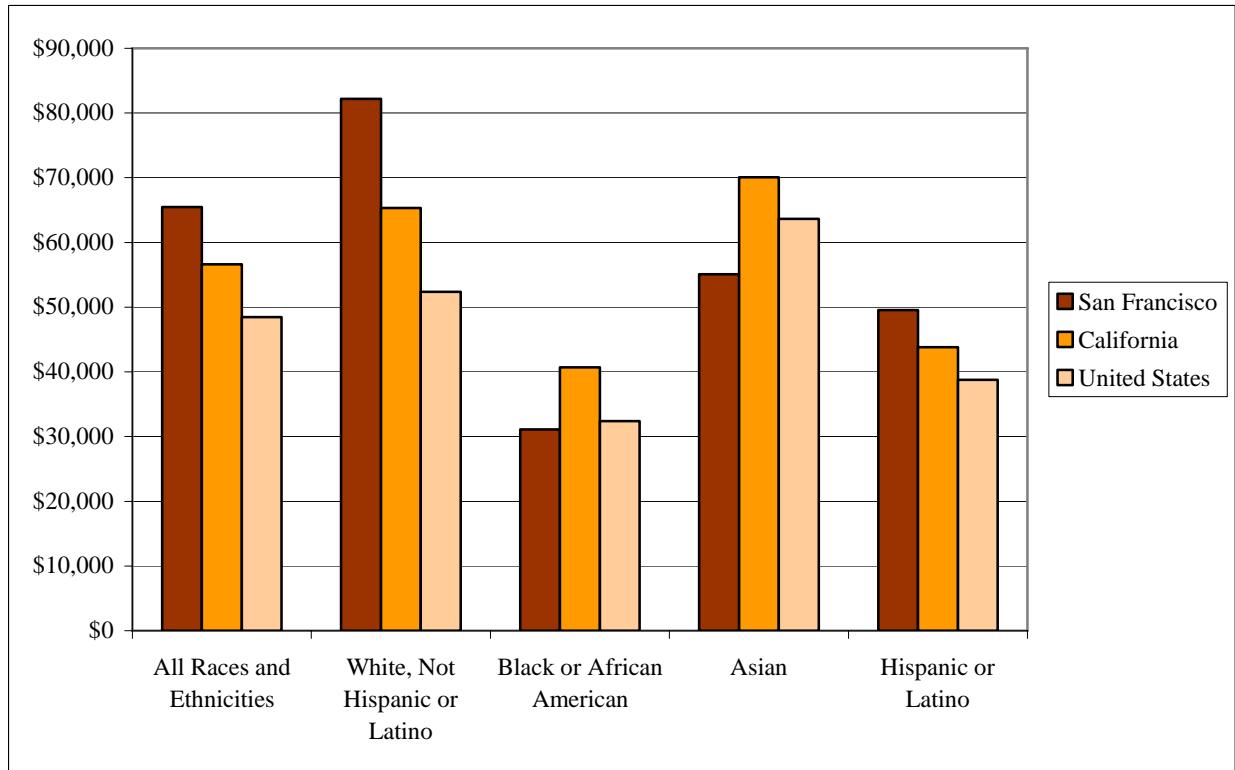


Source: U.S. Census Bureau, 2006 ACS

Income

San Francisco’s median household income in 2006 was \$65,497, higher than both the median household incomes of California and the United States. Though San Francisco’s overall median income is relatively high compared to the state and the nation, the median household incomes for African Americans and Asians in the City were lower than the statewide and nationwide figures for the same population.

Median Household Income in San Francisco, California and United States by Race/Ethnicity of Householder in 2006

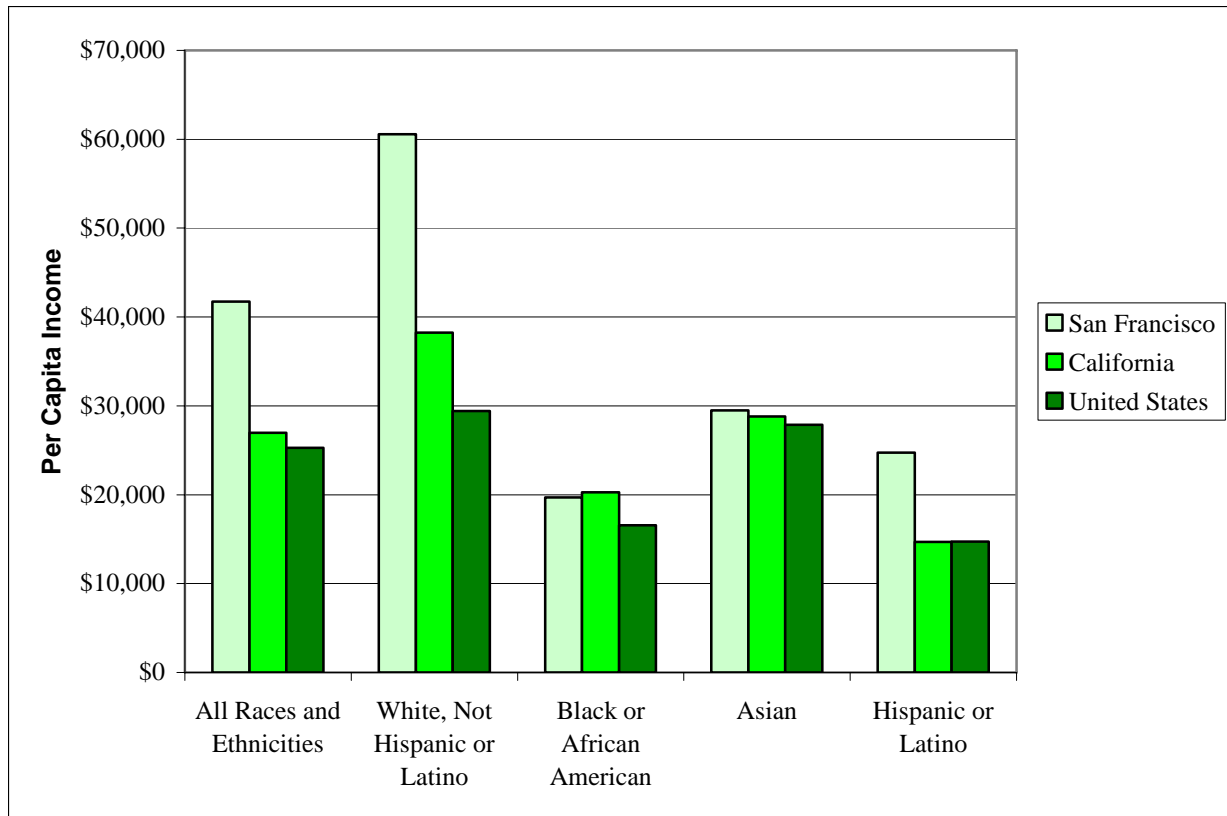


Source: U.S. Census Bureau, 2006 ACS

Per capita income is another indicator of income. As with median household income, San Francisco’s overall per capita income is higher than that of California and the United States. Unlike median household income for the Asian population in San Francisco, the per capita income for Asians in the City was slightly higher than the per capita income for Asians in the state and the nation. The per capita income for African Americans in San Francisco was slightly lower than the number for African Americans in California, but higher than the number for this population in the United States.

In San Francisco, the per capita income of the White population is more than three times the per capita income of the African American population, and more than twice as high as that of the Asian and Hispanic/Latino populations.

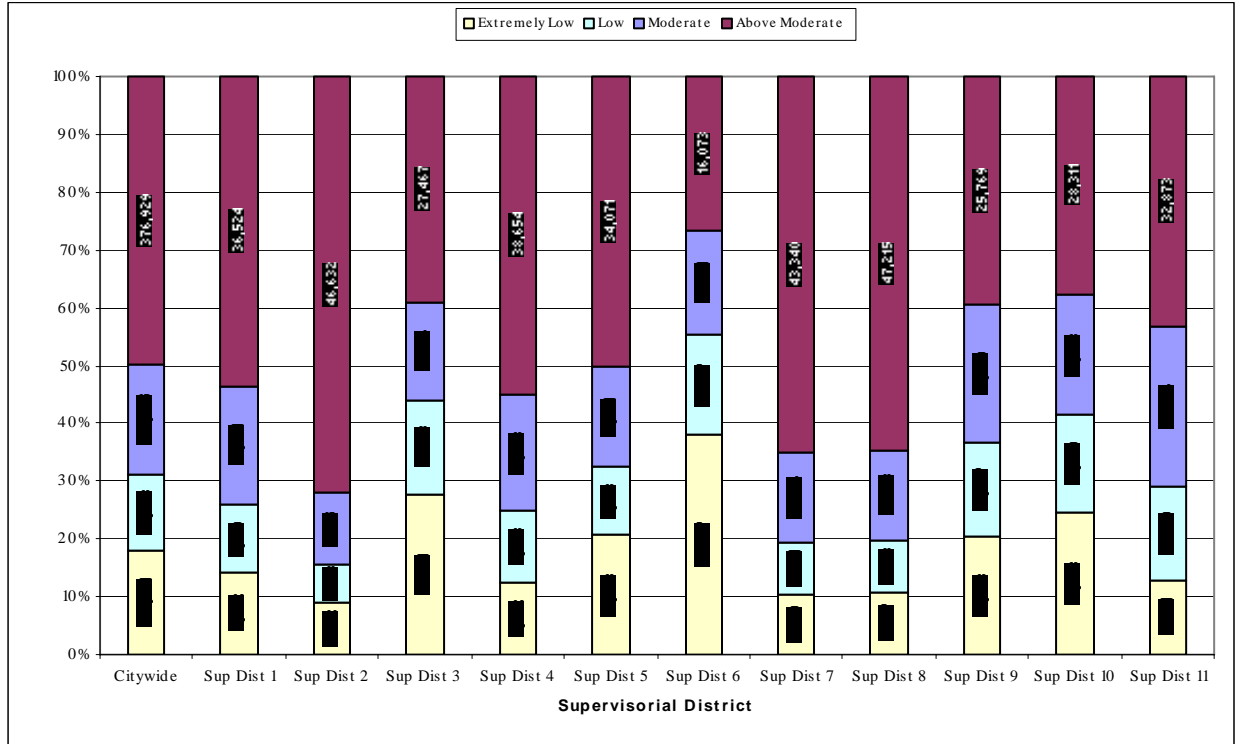
Per Capita Income in San Francisco, California and United States by Race/Ethnicity in 2006



Source: U.S. Census Bureau, 2006 ACS

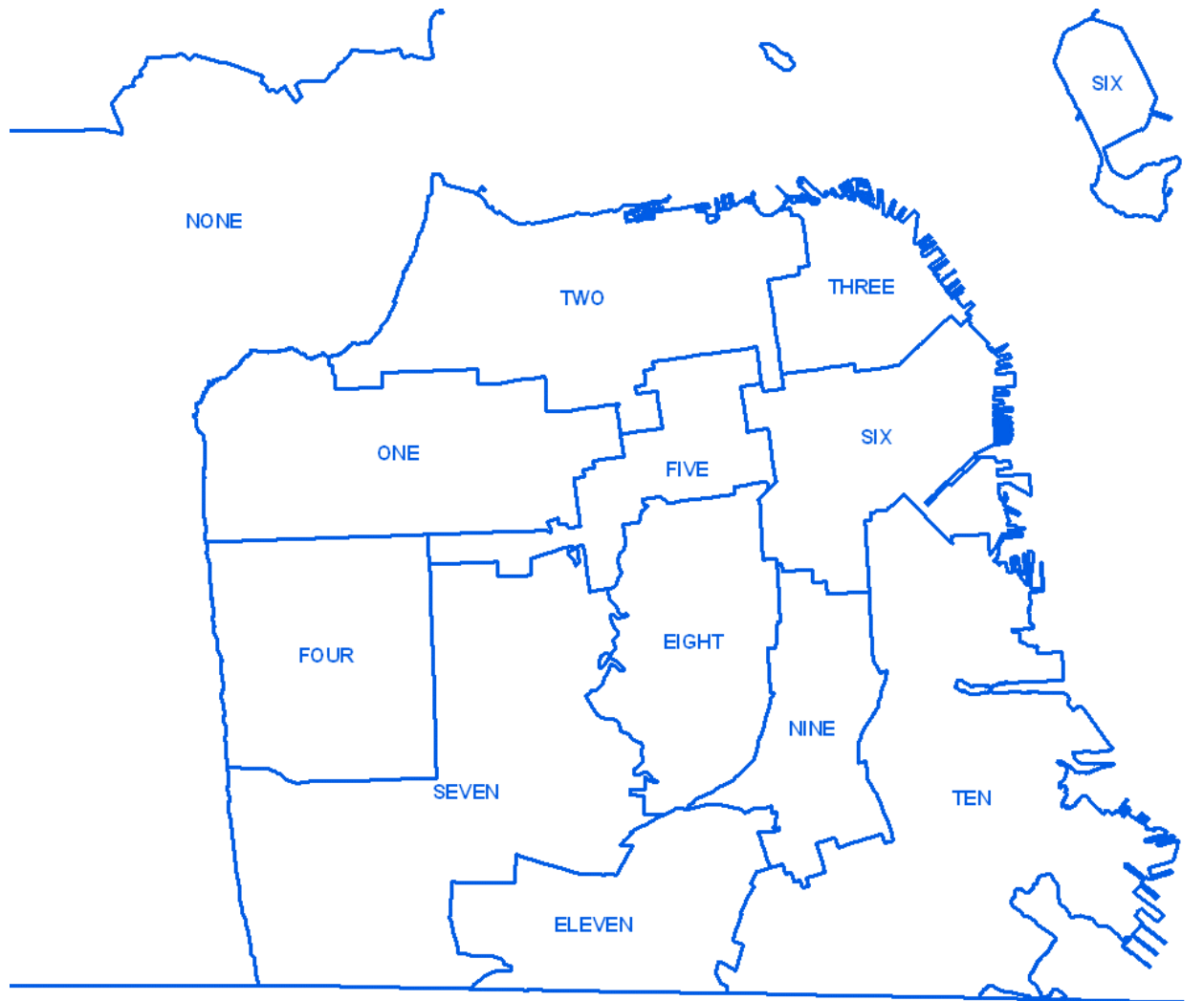
According to HUD's 2000 income data, approximately half of San Francisco's population was considered to be low- and moderate-income by HUD definitions. Supervisorial Districts 3, 6, 9, 10 and 11 had rates of more than 50% low- and moderate-income. Four of these five districts had a low- and moderate-income population of more than 60% of the district. These four districts make up the entire eastern part of the City. See map on next page.

Income Breakdown of San Francisco Population by Supervisorial District in 2000



Source: HUD 2000 Income Data

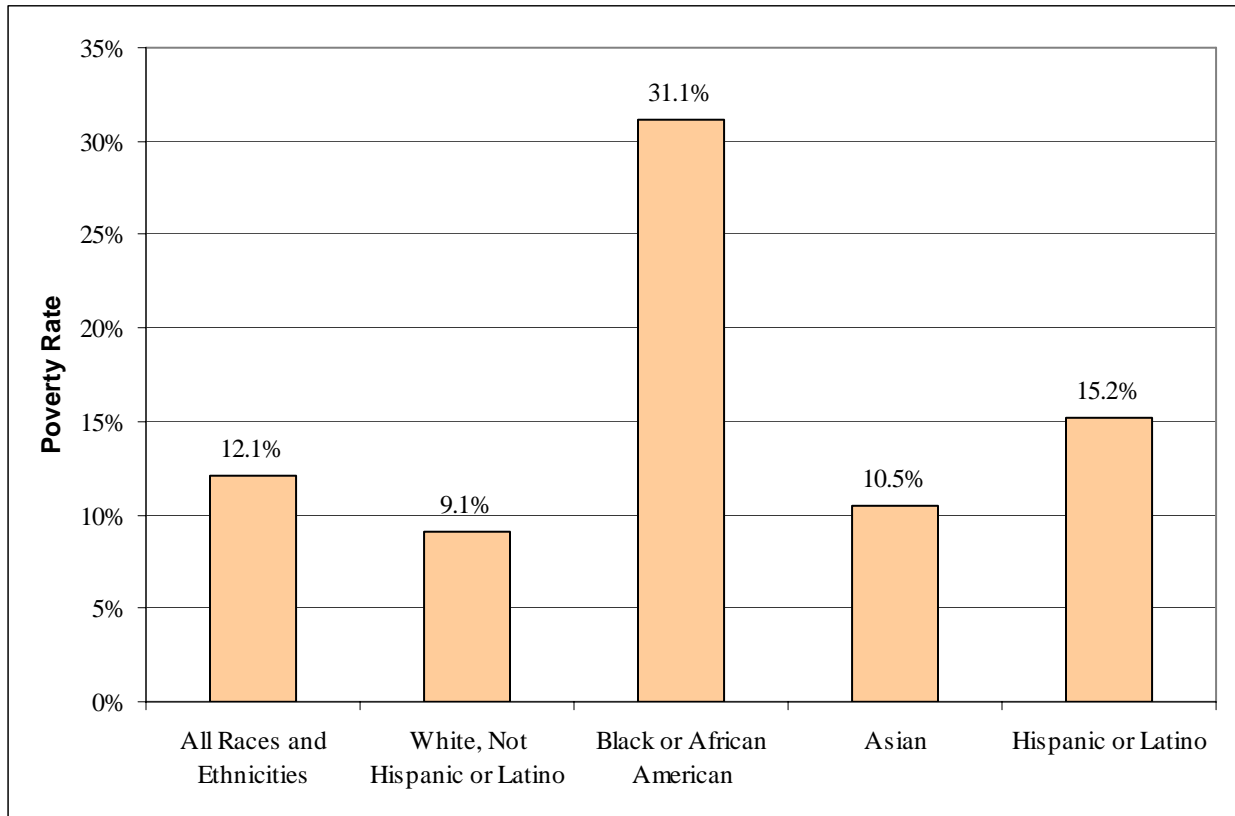
Map of San Francisco With Supervisorial District Boundaries



Poverty

An analysis of poverty by race and ethnicity reveals similar disparities. 31% of the City’s African American population was living below the poverty rate in 2006 compared to 9% of Whites and 12% of the citywide population.

Poverty Rate of San Francisco Population by Race/Ethnicity, 2006



Source: U.S. Census Bureau, 2006 ACS

III. RESOURCES AVAILABLE AND PROPOSED USES IN 2008-2009

A. Community Development Block Grant (CDBG) Funds

Summary of CDBG Funds Expected to be Available in 2008-2009	
New 2008-2009 Funds:	\$21,087,052
Reprogrammed Funds from Prior Years:	\$50,000
Expected Program Income:	\$1,480,000
CDBG Total:	\$22,617,052

Program income is expected to be earned from repayments to loan programs, from land sales and rent collected as a result of urban renewal.

CDBG funds will continue to be used for public facilities, public space improvements, economic development activities, planning and organizational capacity building activities, public services and administration. San Francisco will also use CDBG funds to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities and for capital projects.

Summary of Proposed Uses of CDBG Funds for 2008-2009	
Non-Housing Activities:	
Public Space Improvements	\$1,058,631 Physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City
Capital Projects	\$2,279,779 Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to low-income children and youth, seniors and adults
Public Services	\$4,485,500 Services for low-income persons, including workforce development, legal services, mental health services, academic support, case management and senior support services
Economic Development and Micro-Enterprise	\$2,237,047 Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development
Planning and Capacity Building (Matrix Code 19C)	\$58,000 Strategic planning and organizational capacity building activities
Planning and Capacity Building (Matrix Code 20)	\$177,000 Strategic planning and organizational capacity building activities
(Non-Housing) Administration	\$3,144,679 Costs related to administration of the CDBG program
SFRA Capital Project	\$180,000
Subtotal Non-Housing Activities:	\$13,620,636
Housing Activities:	\$8,996,416 (see detailed description below.)
	\$22,617,052

CDBG Funds for Housing Related Activities in 2008-2009

Funds Expected to be Available:	
2008-2009 CDBG Entitlement	\$7,896,416
CDBG Program Income	\$1,100,000
Reprogrammed funds from prior years	\$0
TOTAL CDBG:	\$8,996,416

Uses of Funds:	
CHRP Revolving Loan Program	\$1,100,000 Senior and low income single family homeowner rehabilitation projects
Housing Development Pool	\$3,206,910 Predevelopment and Construction financing for pipeline developments
Lead Hazard Reduction Program Matching funds	\$450,000
Subtotal for Housing Development:	\$4,756,910
Housing Program Grants	\$1,095,000 Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing.
Housing Counseling Grants	\$987,400 Grants to non-profit organizations to fund tenant and housing counseling services including eviction prevention and first time homebuyer assistance.
Project Delivery (housing related)	\$868,238
MOH Administration	\$1,288,868
TOTAL:	\$8,996,416

B. Emergency Shelter Grant (ESG) Funds

Summary of ESG Funds Expected to be Available in 2008-2009	
New 2008-2009 Funds:	\$944,908
Reprogrammed Funds from Prior Years:	\$0
Expected Program Income:	\$0
ESG Total:	\$944,908
ESG Matching Funds:	\$14,286,397

San Francisco will continue to use ESG funds for (1) operating expenses for shelters, (2) essential social services for homeless individuals, (3) homeless prevention activities that help reduce the number of people who become homeless and (4) administration.

ESG funds will be provided to 18 nonprofit organizations that are primarily community-based and have experience serving the homeless population. These 18 grants will be administered by the Mayor’s Office of Community Investment and will be used to complement other homeless services funded by CDBG, McKinney, and local funds as part of the larger San Francisco Continuum of Care strategy.

San Francisco will not exceed the ESG program caps. Of the 2008-2009 entitlement amount of \$944,908:

- 27.8% or \$262,263 is allocated for Essential Services;
- 14.8% or \$140,000 is allocated for Homeless Prevention;
- 5.0% or \$47,245 is allocated for Administration; and
- 52.4% or \$495,400 is allocated for Shelter Operating Expenses.

For each of the Shelter Operating grants, not more than 10% of the grant will be spent on administrative expenses. See table on the following page.

Organization Name	2008-2009 Proposed ESG Grant Amount	2008-2009 Proposed Grant Amount by ESG Category					Shelter Operating Expenses - Admin Staff \$	Shelter Operating Expenses - Admin Staff %
		Essential Services (Matrix Code 05)	Homeless Prevention (Matrix Code 05Q)	Admin	Shelter Operating Expenses			
AIDS Housing Alliance	\$50,000		\$50,000					
Asian Women's Shelter	\$52,000				\$52,000	\$0	0.0%	
Bar Assoc. of SF Volunteer Legal Services	\$90,000		\$90,000					
Central City Hospitality House	\$32,500				\$32,500	\$0	0.0%	
Community Awareness & Treatment Services	\$40,000	\$17,600			\$22,400	\$0	0.0%	
Compass Community Services	\$50,000				\$50,000	\$0	0.0%	
Dolores Street Community Services	\$33,000				\$33,000	\$0	0.0%	
Episcopal Community Services of SF	\$40,000				\$40,000	\$0	0.0%	
Friendship House Association of American Indians	\$36,900	\$36,900						
Gum Moon Residence Hall	\$53,000				\$53,000	\$1,185	2.2%	
Haight Ashbury Food Program	\$25,763	\$25,763						
Hamilton Family Center	\$50,000				\$50,000	\$5,000	10.0%	
La Casa de Las Madres	\$78,000				\$78,000	\$0	0.0%	
Larkin Street Youth Services	\$54,000				\$54,000	\$0	0.0%	
Providence Foundation	\$45,000	\$45,000						
St. Vincent de Paul Society of San Francisco	\$30,500				\$30,500	\$500	1.6%	
Swords to Plowshares Veterans Rights Organization	\$41,000	\$41,000						
United Council of Human Services	\$96,000	\$96,000						
MOCI ESG Administration	\$47,245			\$47,245				
2008-09 Proposed Amounts	\$944,908	\$262,263	\$140,000	\$47,245	\$495,400			
2008-09 Entitlement Amount	\$944,908							
% of Entitlement Amount		27.8%	14.8%	5.0%	52.4%			

The ESG program requires a match of an equal amount of funds from sources other than ESG. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any nonprofit recipient. San Francisco will use local General Fund for the match. For 2008-2009, a total of \$14,286,397 of the City's General Fund will be used to support shelter operating expenses, essential services and/or homeless prevention activities of the same program that ESG funding is supporting. These ESG-funded programs receive General Fund in the following amounts.

Agency	Local Matching Dollars
AIDS Housing Alliance	\$47,575
Asian Women's Shelter	\$135,504
Central City Hospitality House	\$590,798
Community Awareness & Treatment Services	\$697,000
Compass Community Services	\$2,361,758
Dolores Street Community Services	\$712,350
Episcopal Community Services of SF	\$4,214,550
Friendship House Association of American Indians	\$416,000
Gum Moon Residence Hall	\$122,328
Hamilton Family Center	\$1,702,759
La Casa de Las Madres	\$856,410
Larkin Street Youth Services	\$545,165
St. Vincent de Paul Society of San Francisco	\$134,834
United Council of Human Services	\$1,749,366
Total ESG Match	\$14,286,397

C. HOME Investment Partnership (HOME) Funds

HOME Funds for 2008-2009		
Funds Expected to be Available:		
2008-09 HOME Entitlement	\$7,687,394	CHDO set aside:
2008-09 Homeownership/ADDI Entitlement:	\$53,410	\$1,045,757
Subtotal New Funds:	\$7,740,804	
Expected HOME Program Income:	\$0	
TOTAL HOME Sources	\$7,740,804	
Uses of Funds:		
Senior Housing	\$4,696,158	Construction "gap" financing and predevelopment funding for supportive housing pipeline projects.
Housing for the Disabled	\$1,300,000	Additional predevelopment funds for family rental housing pipeline projects.
Housing Opportunities	\$572,497	Additional predevelopment funds for senior rental housing pipeline project.
Homeownership/ADDI	\$53,410	First Time Homebuyer Assistance
Tenant -Based Rental Assistance (TBRA)	\$350,000	\$350,000 in eviction prevention funding for low-income renters
General MOH Administrative Expenses	\$768,739	
TOTAL HOME Uses:	\$7,740,804	

CHDO Set Aside: Nearly all of San Francisco’s affordable housing development efforts in recent years have been carried out in collaboration with local community-based non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations require that a minimum of 15% of the City’s 2008-2009 HOME allocation, or **\$1,045,757** must be reserved for housing developed, sponsored or owned by CHDOs. The City plans to satisfy this requirement by committing more than this amount to assist in the CHDO-sponsored development of supportive housing for chronically homeless persons.

Matching Funds: HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

HOME Program Match Requirement 2008-2009	Allocation	Required Match
Housing Development	\$6,918,655	\$1,729,664
American Dream Down Payment Initiative	\$53,410	\$13,353
City Administrative Expenses	\$768,739	\$0
	\$7,740,804	\$1,743,017

Affirmative Marketing of HOME assisted Units: In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco’s commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units created or rehabilitated with the HOME Program funds. A description of these procedures is attached to the Action Plan for 1997, and remains in effect.

D. Housing Opportunities for Persons With AIDS (HOPWA) Funds

Summary of HOPWA Funds Expected to be Available in 2008-2009	
New 2008-2009 Funds:	\$8,193,000
Reprogrammed Funds from Prior Years:	\$350,000
Anticipated Program Income:	\$50,000
	\$8,593,000

The San Francisco Redevelopment Agency (SFRA) continues to serve as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. SFRA will enter into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

HOPWA Funds for Housing Related Activities in 2008-2009

Funds expected to be Available:	
New 2008-2009 Funds:	\$8,193,000
Reprogrammed Funds from Prior Years:	\$350,000
Anticipated Program Income:	\$50,000
Total	\$8,593,000

**Estimated
Units or
Persons to be
Assisted**

Summary of Programs to be Funded

Activities

San Francisco			
Capital Projects	\$399,887	Capital improvements beyond the scope of existing reserves in existing projects	14 beds
Rental Assistance Program	\$3,283,000	Rental subsidies and housing advocacy services	280 subsidies
Supportive Services and Operating Subsidies	\$3,252,283	Services funding and operating subsidies for 5 existing licensed residential care facilities for people with HIV/AIDS	113 beds
Project Sponsor administrative expenses	\$454,650		
Grantee administrative expenses	\$216,180		
Subtotal San Francisco:	\$7,606,000		
San Mateo County			
Rental Assistance Program	\$455,832	Short term/emergency rental assistance and housing advocacy services	150 subsidies
Supportive Services	\$173,308	Benefits counseling (225 persons) and attendant care services (20 persons)	245 persons
Project Sponsor administrative expenses	\$44,040		
Grantee administrative expenses	\$20,820		
Subtotal San Mateo County:	\$694,000		
Marin County			
Rental Assistance Program	\$264,316	Tenant-based rental assistance	26 subsidies
Project Sponsor administrative expenses	\$19,894		
Grantee administrative expenses	\$8,790		
Subtotal Marin County:	\$293,000		
Grand Total:	\$8,593,000		

E. Capital Funds for Housing Development Activities in 2008-2009

In addition to the CDBG, HOME and HOPWA funds, there are a variety of other capital resources that the Mayor's Office of Housing and the Redevelopment Agency draw upon to address the City's affordable housing needs. These additional locally administered resources are summarized below.

<i>Expected Sources</i>	<i>New Funds for Carryover Funds</i>		<i>Total Funds for</i>
	<i>2008-2009 from Prior years</i>		<i>2008-2009</i>
Mayor's Office of Housing (MOH)			
<i>Federal Sources</i>			
HOME (capital uses only)	\$6,568,305	\$1,008,793	\$7,577,098
CDBG (capital uses only)	\$3,206,910	\$1,100,000	\$4,306,910
Lead Hazard Control	\$1,600,000		\$1,600,000
<i>Local Sources</i>			
General Fund		\$835,000	\$835,000
ROOTS		\$250,000	\$250,000
HOPE SF	\$5,000,000		\$5,000,000
Affordable Housing Fund "(AHF")		\$18,314,020	\$18,314,020
Hotel Tax	\$4,550,000	\$1,446,620	\$5,996,620
Prop A (repayments)	\$200,000	\$2,774,068	\$2,974,068
Teacher Next Door Program		\$900,000	\$900,000
DALP/Homeownership Assistance Loan Fund	\$800,000	\$4,200,000	\$5,000,000
Code Enforcement Rehab Fund ("CERF")	\$400,000		\$400,000
CalHOME	\$750,000	\$1,182,000	\$1,932,000
Total MOH:	\$23,075,215	\$32,010,501	\$55,085,716
San Francisco Redevelopment Agency (SFRA)			
<i>Federal Sources</i>			
HOPWA	\$8,593,000		\$8,593,000
<i>Local Sources</i>			
Other Revenues	\$12,700,000		\$12,700,000
Land Sales	\$4,000,000		\$4,000,000
Housing Exaction Payments	\$4,472,712		\$4,472,712
Citywide Tax Increment	\$34,680,000		\$34,680,000
SB 2113 Tax Increment	\$30,000,000		\$30,000,000
Total SFRA:	\$94,445,712		\$94,445,712
Total Combined MOH/SFRA:	\$117,520,927	\$32,010,501	\$149,531,428

<i>Proposed Uses</i>	<i>Set-Aside for Pipeline Projects</i>	<i>Available for New Projects</i>	<i>Total Allocation</i>
(MOH)			
Supportive Housing for Chronically Homeless	\$11,735,000	\$5,100,000	\$16,835,000
Family Rental Housing	3,900,000		\$3,900,000
Senior Rental Housing	10,860,866		\$10,860,866
Supportive Housing for Other Special Needs	\$1,300,000		\$1,300,000
Homeownership Programs		\$7,150,000	\$7,150,000
Community Land Trust Acquisition		\$250,000	\$250,000
Single Family Homeowner Rehabilitation		\$2,182,000	\$2,182,000
Lead Hazard Control		\$1,600,000	\$1,600,000
Existing Non-Profit Preservation	4,106,293		\$4,106,293
Public Housing		5,250,000	\$5,250,000
Housing Opportunities		\$1,651,557	\$1,651,557
Total MOH:	\$31,902,159	\$23,183,557	\$55,085,716
(SFRA)			
SF HOPWA (Capital, Rental Assistance, Services and Op Subsidies)	\$7,606,000		\$7,606,000
San Mateo HOPWA (Capital, Rental Assistance, Services and Op Subsidies)	\$694,000		\$694,000
Marin HOPWA (Capital, Rental Assistance, Services and Op Subsidies)	\$293,000		\$293,000
Supportive Housing for Chronically Homeless	\$9,941,336		\$9,941,336
Family Rental Housing	\$24,752,027		\$24,752,027
Senior Rental Housing	\$20,015,951		\$20,015,951
Homeownership	\$21,465,335		\$21,465,335
Existing Affordable Preservation	\$9,678,063		\$9,678,063
Total SFRA:	\$94,445,712		\$94,445,712
(Combined MOH/SFRA)			
SF HOPWA (Capital, Rental Assistance, Services and Op Subsidies)	\$7,606,000		\$7,606,000
San Mateo HOPWA (Capital, Rental Assistance, Services and Op Subsidies)	\$694,000		\$694,000
Marin HOPWA (Capital, Rental Assistance, Services and Op Subsidies)	\$293,000		\$293,000
Supportive Housing for Chronically Homeless	\$21,676,336	\$5,100,000	\$26,776,336
Family Rental Housing	\$28,652,027		\$28,652,027
Senior Rental Housing	\$30,876,817		\$30,876,817
Supportive Housing for Other Special Needs	\$1,300,000		\$1,300,000
Homeownership Programs	\$21,465,335	\$7,150,000	\$28,615,335
Community Land Trust Acquisition		\$250,000	\$250,000
Single Family Homeowner Rehabilitation		\$2,182,000	\$2,182,000
Lead Hazard Control		\$1,600,000	\$1,600,000
Existing Affordable Preservation	\$13,784,356		\$13,784,356
Public Housing	\$5,250,000		\$5,250,000
Housing Opportunities		\$1,651,557	\$1,651,557
	\$131,597,871	\$17,933,557	\$149,531,428

IV. MOCI 2008-2009 ACTION PLAN

The following information provides a more detailed view of our full strategic plan. Below each goal is an objective, strategy and sample activities. MOCI is dedicated to the articulation of specific indicators for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. MOCI has developed a 2008-2009 Program Matrix, which is located in Appendix C, to track all relevant indicators for each strategy. Additionally, we have designed a Five-year Master Program Matrix, to assess investment outcomes across the 2005-2009 timeframe of the Consolidated Plan. Since we are tracking multiple indicators *within* the same strategy on an annual basis, MOCI has selected *one* indicator for each strategy that will serve as a proxy measure to assess impact over the five-year period. Performance of this measure will be tracked against a five-year goal. MOCI will use the Consolidated Annual Performance and Evaluation Report (CAPER) as the tool to update progress on the Program Matrix and to 1) supplement the proxy measure results with rich program detail from the multiple indicators tracked on an annual basis; 2) reflect on the direction and impact of the work; and 3) consider the strengths and obstacles that impact our goal achievement.

A. Community Development Priorities for Investment

Goal 1: Promote economic self-sufficiency for low- and moderate-income families

Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

Strategies/Activities

1. Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilizing additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations
 - ✓ *Increase neighborhood workforce development*
 - ✓ *Increase access to high quality ESL and vocational ESL for residents with limited English proficiency*
 - ✓ *Increase outreach to and inclusion of disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations*
 - ✓ *Increase linkage to small business strategies*
2. Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires
3. Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts
4. Leverage in partnership with HUD's Section 3 hiring requirements

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies/Activities

1. Develop social and financial programs to strengthen peer learning and reduce social isolation
 - ✓ *Create mentoring programs*
 - ✓ *Connect neighborhood associations to financial knowledge*
2. Provide financial education and other asset building opportunities
 - ✓ *Promote Local Earned Income Tax Credit*
 - ✓ *Create Individual Development Accounts (IDAs)*
 - ✓ *Develop credit repair/debt reduction programs*
 - ✓ *Encourage the development of policies and programs that allow individuals to maximize their earnings*
 - ✓ *Encourage IDAs for youth*
3. Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development
 - ✓ *Seek micro-lending programs*
 - ✓ *Continue to leverage the MOCI Loan Program with other bank loan programs*
4. Provide training to use financial and legal tools to maintain and protect individual and/or family assets
 - ✓ *Increase outreach to disabled adults to ensure that they are capturing all available financial benefits and protecting available assets*
5. Encourage financial literacy programs for youth in 2nd-12th grade

Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategies/Activities

1. Provide grants and low interest loans to stimulate commercial and business revitalization
2. Establish and expand small businesses and micro-enterprises
 - ✓ *Provide training, technical assistance and financial assistance services*
 - ✓ *Promote micro-enterprises in industries of high demand such as childcare and industries that employ hard-to-serve populations*
 - ✓ *Create a Resident Entrepreneurship Advancement Program (REAP) that assists Housing Authority and other low-income residents in setting up micro-enterprises*
 - ✓ *Develop and manage a Business Legacy Program that allows current owners to mentor other individuals who will eventually buy the business*
 - ✓ *Develop cluster business development*
3. Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas
 - ✓ *Connect with local and national equity and loan funds to increase resources for commercial development projects*
 - ✓ *Facilitate networking opportunities that will lead to increased resources for small business*

4. Capture data, identify priority areas and publish neighborhood economic development plans
5. Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods
6. Use Section 108 loan financing for tenant improvements
7. Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations

Goal 2: Strengthen neighborhood vitality

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods

Strategies/Activities

1. Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)
2. Use Section 108 loan financing for community centers
3. Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas
4. Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods
5. Plant trees, especially in Communities of Opportunity neighborhoods

Objective 2: Preserve and promote the character and assets of our neighborhoods

Strategies/Activities

1. Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements
 - ✓ *Promote and expand SF Shines, MOCI's façade improvement program*
 - ✓ *Find more bank partners and other investors to expand SF Shines*
 - ✓ *Develop a pool of funds for tenant improvement loans*
2. Support neighborhood venues and organizations that host cultural events and community meetings

Goal 3: Increase the provision of timely, relevant and effective social services

Objective 1: Ensure enhanced access, safety and utilization of social services by residents

Strategies/Activities

1. Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services
2. Increase the capacity of community based organizations to deliver timely, relevant and effective services
 - ✓ *Support the efforts of MOCI-funded providers to focus on organizational development and strategic planning*

- ✓ *Develop reliable processes and standards for evaluation regarding job training and placement services*
- 3. Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)
- 4. Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services
 - ✓ *Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools*
 - ✓ *Strengthen existing services, consolidate duplicative efforts, and fill gaps*
- 5. Promote services in neighborhoods that provide access through community hubs
 - ✓ *Develop facilities where services and supports will be co-located and coordinated*
- 6. Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies
- 7. Increase vocational ESL programs and reduce language barriers to accessing social services

Goal 4: Promote equity-based public policy strategies

Objective 1: Leverage and coordinate targeted public, private and not for profit investments

Strategies/Activities

1. Assist in the development of social capital
 - ✓ *Provide incentives for the establishment of parent associations and other resident organizations*
 - ✓ *Infuse existing informal networks that are utilized by families with the resources and connections to self-sufficiency*
 - ✓ *Work with community coordinators to facilitate “Living Room Meetings”*
 - ✓ *Support local partners to develop and sustain creative and informative community messages around social capital opportunities*
2. Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services

For each MOCI strategy, a HUD performance measurement objective and outcome have been indicated in the table below. MOCI has 32 strategies under its four primary goals. Of MOCI's 32 strategies, 14 address HUD's Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the MOCI strategies that address economic opportunity, seven fit under HUD's Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of MOCI strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

Community Development Objectives

MOCI Strategy	HUD Objective	HUD Outcome
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1, S1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)	Suitable Living Environment	Availability / Accessibility
G2, O1, S2: Use Section 108 loan financing for community centers	Suitable Living Environment	Availability / Accessibility
G2, O1, S3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas	Suitable Living Environment	Sustainability
G2, O1, S5: Plant trees, especially in Communities of Opportunity neighborhoods	Suitable Living Environment	Sustainability
<u>Public Services Objectives</u>		
G1, O1, S1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations	Economic Opportunity	Availability / Accessibility
G1, O2, S1: Develop social and financial programs to strengthen peer learning and reduce social isolation	Suitable Living Environment	Availability / Accessibility
G1, O2, S2: Provide financial education and other asset building opportunities	Suitable Living Environment	Availability / Accessibility
G1, O2, S4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets	Suitable Living Environment	Availability / Accessibility
G1, O2, S5: Encourage financial literacy programs for youth in 2nd-12th grade	Suitable Living Environment	Availability / Accessibility
G3, O1, S3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)	Suitable Living Environment	Availability / Accessibility
G3, O1, S7: Increase vocational ESL programs and reduce language barriers to accessing social services	Suitable Living Environment	Availability / Accessibility
<u>Economic Development Objectives</u>		
G1, O1, S2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires	Economic Opportunity	Availability / Accessibility

MOCI Strategy	HUD Objective	HUD Outcome
G1, O2, S3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development	Economic Opportunity	Affordability
G1, O3, S1: Provide grants and low interest loans to stimulate commercial and business revitalization	Economic Opportunity	Affordability
G1, O3, S2: Establish and expand small businesses and micro-enterprises	Economic Opportunity	Availability / Accessibility
G1, O3, S3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas	Economic Opportunity	Sustainability
G1, O3, S5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods	Economic Opportunity	Affordability
G1, O3, S6: Use Section 108 loan financing for tenant improvements	Economic Opportunity	Affordability
G1, O3, S7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations	Economic Opportunity	Availability / Accessibility
G2, O2, S1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements	Economic Opportunity	Sustainability
Other Objectives - Policy/Planning Objectives		
G1, O1, S3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts	Economic Opportunity	Availability / Accessibility
G1, O1, S4: Leverage in partnership with HUD's Section 3 hiring requirements	Economic Opportunity	Availability / Accessibility
G1, O3, S4: Capture data, identify priority areas and publish neighborhood economic development plans	Economic Opportunity	Sustainability
G2, O1, S4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods	Economic Opportunity	Availability / Accessibility
G2, O2, S2: Support neighborhood venues and organizations that host cultural events and community meetings	Suitable Living Environment	Availability / Accessibility
G3, O1, S1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services	Suitable Living Environment	Availability / Accessibility
G3, O1, S2: Increase the capacity of community based organizations to deliver timely, relevant and effective services	Suitable Living Environment	Availability / Accessibility
G3, O1, S4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services	Suitable Living Environment	Availability / Accessibility
G3, O1, S5: Promote services in neighborhoods that provide access through community hubs	Suitable Living Environment	Availability / Accessibility
G3, O1, S6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies	Suitable Living Environment	Sustainability
G4, O1, S1: Assist in the development of social capital	Suitable Living Environment	Sustainability
G4, O1, S2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services	Suitable Living Environment	Availability / Accessibility

B. Neighborhood Revitalization Strategy Areas

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas (NRSA).

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six NRSA neighborhoods are areas of low-income concentration as defined in San Francisco's 2005-2009 Consolidated Plan. Four of the NRSA neighborhoods, Bayview Hunters Point, Chinatown, Mission and Visitacion Valley, are also areas of minority concentration as defined in the Consolidated Plan. Two of the NRSA neighborhoods, Bayview Hunters Point and Visitacion Valley, are San Francisco Communities of Opportunity (COO) neighborhoods.

	NRSA neighborhoods	Areas of Low-Income Concentration	Areas of Minority Concentration	COO neighborhoods
Bayview Hunters Point	x	x	x	x
Bernal Heights			x	
Chinatown	x	x	x	
Excelsior			x	
Mission	x	x	x	
Oceanview Merced Ingleside (OMI)			x	
Portola			x	
South of Market	x	x		
Tenderloin	x	x		
Visitacion Valley	x	x	x	x

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. The NRSA designation allows for certain types of economic incentives including tax credits for businesses located in NRSA areas.

In 2005, MOCI reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan, MOCI requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

1) Bayview Hunter's Point

Persistent Needs:

- Develop the retail corridor
- Provide adult education, parent enhancement, financial literacy
- Improve quality of child-care facilities
- Create a non-profit center
- Increase mental health services
- Encourage more public entertainment, i.e., movie theater
- Improve senior services and senior transportation
- Increase public art
- Support a recreational facility i.e., boys and girls club
- Support development of youth enterprise retail space on 3rd Street
- Encourage development of a youth focused health center
- Stimulate development of Opportunity Centers in public housing locations
- Encourage development of Town Center Opportunity site

Five-Year Goals:

- Stimulate development for one large food chain to open
- Encourage development of a sports facility, i.e., gym
- Development of one cultural venue

2) Chinatown

Persistent Needs:

- Reduce food insecurity, especially for seniors
- Strengthen senior services, especially for disabled adults
- Strengthen immigration counseling
- Improve health and safety of public spaces

Five-Year Goal:

- Increase vocational ESL programs and reduce language barriers to accessing social services

3) Mission

Persistent Needs:

- Strengthen adult education, especially ESL courses
- Encourage immigration rights support
- Support youth career development

- Strengthen support for seniors to access health services

Five-Year Goal:

- Develop a community center-non-profit hub

4) South of Market

Persistent Needs:

- Encourage employment development initiatives
- Support youth career development
- Strengthen support for domestic violence prevention
- Encourage substance abuse prevention services

Five-Year Goals:

- Invest in public art and community greening
- Encourage development of a cultural performance space

5) Tenderloin

Persistent Needs:

- Improve access to quality substance abuse and mental health services
- Encourage family support services and parenting skills
- Encourage resident empowerment through the reduction of alcohol licenses
- Improve availability of English as a Second Language courses
- Improve compliance with ADA codes in public places

Five-Year Goal:

- Support Mid-Market commercial revitalization efforts

6) Visitacion Valley

Persistent Needs:

- Increase affordable housing opportunities
- Enhance violence prevention activities
- Improve adult education and strengthen access to ESL courses
- Develop a sports field or gym
- Stimulate development of Opportunity Centers in public housing locations
- Improve relationship with the SFUSD
- Strengthen transportation for seniors

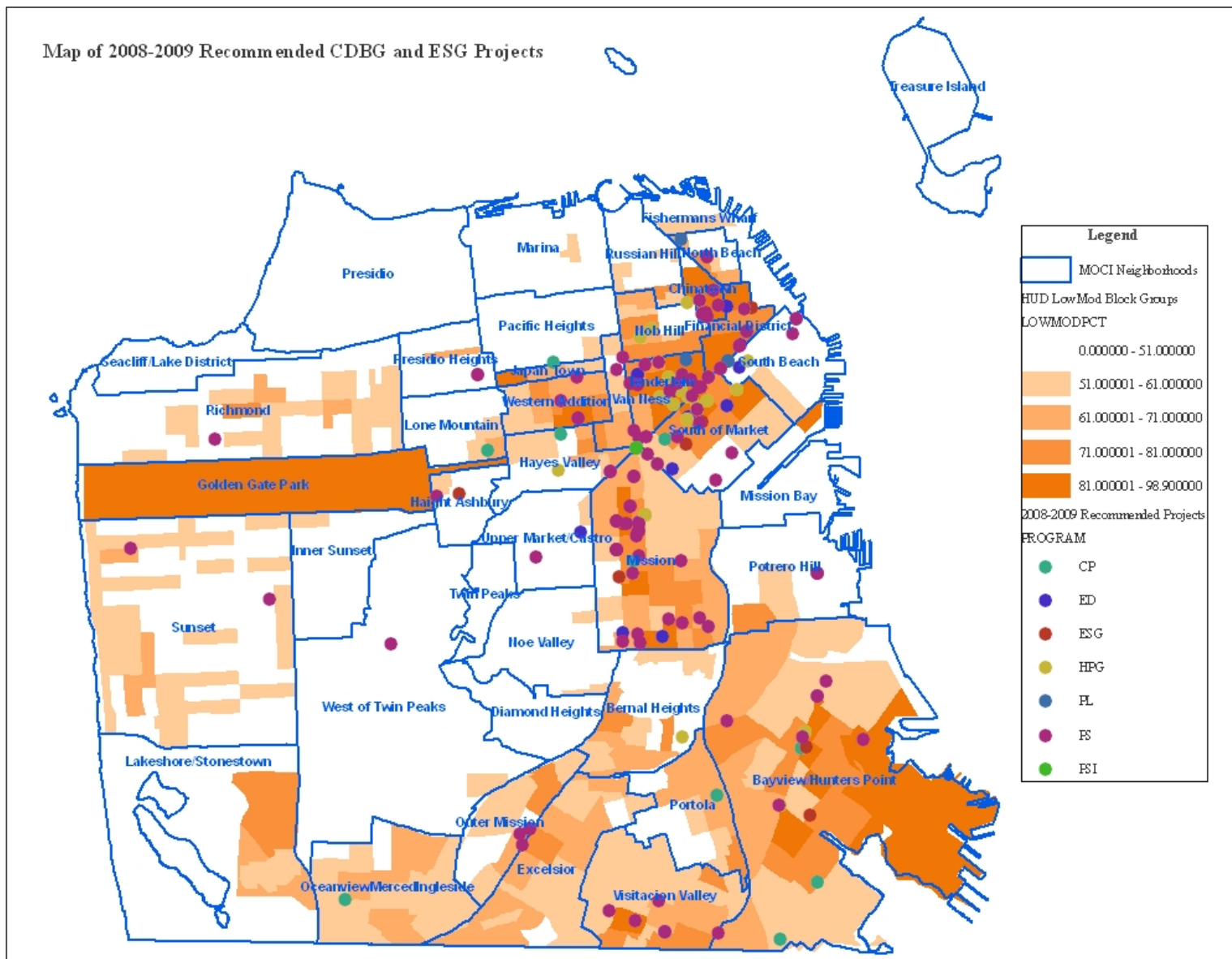
Five-Year Goals:

- Encourage medium-sized grocery store to locate in the area
- Support retail development along Leland Avenue corridor
- Encourage development of the Schlage Lock Opportunity site

The Map of 2008-2009 Recommended CDBG and ESG Projects on the following page shows that the majority of the projects are located in San Francisco's six HUD-designated NRSA neighborhoods.

The map also shows that almost all of the recommended projects are located in low- and moderate-income areas, as defined by HUD. The few projects that are located in areas that are not defined as low- and moderate-income areas target and primarily serve low- and moderate-income individuals and families. Most of San Francisco's recommended projects will serve 100% low- and moderate-income persons, and nearly all activities will target and serve individuals and families that are most in need. For example, as reported in San Francisco's 2007-2008 CAPER, of the 19,014 individuals that received CDBG- and ESG-funded direct services, 12,439 or 65% were extremely low income, and another 4,531 or 24% were low income. Only 210 persons served or 1% were above moderate income.

HUD allows greater flexibility in the use of CDBG funds in the NRSAs. One benefit is that public service activities that primarily serve NRSAs are exempt from the 15% public service cap, pursuant to 24 CFR 570.204(b)(2)(ii). After this exemption, San Francisco is proposing to spend 14.8% of its 2008-2009 CDBG allocation on public services. See Appendix D for a list of public service projects, including ones that primarily serve the NRSAs.



V. MOH 2008-2009 ACTION PLAN

A. Housing Priorities

Priority #1: **Create Housing Opportunities for the Homeless**

Priority #2: **Create Affordable Rental Housing Opportunities for Individuals and Families with incomes up to 60% of Area Median Income**

Priority #3: **Create Homeownership Opportunities for Individuals/Families up to 120% of Area Median Income**

ALLOCATION OF HOUSING FUNDS TO ADDRESS THE CITY’S HOUSING PRIORITIES

The City will undertake the following activities for 2008-2009 to address the strategies identified in the three Priorities described in the Consolidated Plan for San Francisco.

PRIORITY 1: CREATE HOUSING OPPORTUNITIES FOR THE HOMELESS

Activities Planned for 2008-2009:

Provide Financing for the Development of New Permanent Supportive Housing for Chronically Homeless Persons (*Performance Measure)					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Non-Profit Owned *DH-1	\$26,776,336	One-time capital Development costs	Affordable Housing Fund, CDBG, HOME, Hotel Tax, Tax Increment, SPG, CFG	414	Tenderloin, SOMA, Octavia Blvd, other sites

Providing Comprehensive Supportive Services in New and Existing Permanent Supportive Housing for Chronically Homeless Persons

<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Existing *DH-3	\$1,437,155	Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households	Federal HOPWA	65 households

Providing Tenant-Based Assistance to Prevent Homelessness

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Grants for tenant-based assistance to prevent evictions and homelessness *DH-3	\$1,350,000	HOME, GF	225
Providing Tenant Eviction Prevention and Counseling *DH-3	\$950,00	CDBG, HOME	4,000
Rent Subsidies and Housing Services– HOPWA rental assistance program	\$3,283,000	Federal HOPWA	280

Maintain the City’s Investment in Existing Permanent Supportive Housing for Chronically Homeless Persons

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in existing Supportive Housing to maintain habitability and affordability *DH-1	\$399,887	HOPWA	14 beds	Outer Mission

PRIORITY 2: CREATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES WITH INCOMES UP TO 60% OF AREA MEDIAN INCOME

Activities Planned for 2008-2009:

Provide Financing for the Development of New Affordable Rental Housing					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Family Rental Housing *DH-1	\$28,652,027	One-time capital development costs	CTI, GF, HOME, SB 2113	198	SOMA, sites to be determined
Senior Rental Housing *DH-1	\$30,876,817	One-time capital development costs	AHF, CTI, GF, HOME, SB 2113	440	Bayview HP, Octavia Blvd, SOMA, Tenderloin, Sites to be determined

Maintain the City's Investment in Existing Affordable Rental Housing				
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Capital Investments in City-financed existing affordable rental housing *DH-1	\$13,784,356	CDBG, HOME, SB 2113	455	
Reducing Lead Hazards in existing City-financed affordable housing *DH-3	\$1,600,000	HUD Grant	138	

Providing Housing Counseling to Prevent or Address Evictions			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Providing Tenant Eviction and Prevention Counseling *DH-3	\$647,000	CDBG	4,000

Providing Comprehensive Supportive Services in New and Existing Affordable Housing			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Contracts for providing comprehensive supportive services in existing affordable housing serving HIV/AIDS households *DH-3	\$1,815,128	Federal HOPWA	95

PRIORITY 3: CREATE HOMEOWNERSHIP OPPORTUNITIES FOR INDIVIDUALS/FAMILIES UP TO 120% OF AREA MEDIAN INCOME

Activities Planned for 2008-2009:

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Assist First-Time Homebuyers to Become Homeowners			
<u>Homeownership Counseling</u> : Nonprofit organizations will provide homeownership counseling to first-time and low and moderate-income homebuyers.	\$340,000	CDBG	900
*DH-#3			
<u>Downpayment Assistance Loan Program (DALP)</u> : the Mayor’s Office of Housing, in conjunction with participating lenders, will provide down payment loans to purchase of their first home.	\$800,00	Prop A Repayments	30 to 40
*DH-2			
<u>City Second Loan Program</u> : Second mortgage loans for first-time homebuyers purchasing resale units in City-sponsored developments. NOTE: The source of funds for new loans will be repayment of loans on the units being sold. Consequently the availability of both resident units and funds for new loans will depend on the volume of sales	\$500,000	Repayments of prior loans	50
*DH-2			
<u>Mortgage Credit Certificate Program (MCC)</u> : The MCC Program provides assistance to first-time homebuyers for the purchase of owner-occupied single family homes, town homes, and condominiums by reducing their federal income tax liability by an amount equal to 15% of the mortgage interest paid annually on a dollar for dollar basis.	\$9,000,000	Tax Credits	Included in other Program Estimates
*DH-2			
<u>American Dream Downpayment Initiative (ADDI) Program</u> : The ADDI Program provides downpayment and closing costs assistance to low-income, first-time homebuyers enhance assistance under other City programs such as DALP.	\$168,345	HOME	included in other Program estimates
*DH-2			

<p><u>Condominium Conversion Program:</u> Applications for purchase of existing condominium units restricted to occupancy by low or moderate income first time home buyers will be approved on a first-come, first-served basis for qualifying purchasers. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant. Buyers meeting the qualifications of the DALP, MCC or ADDI programs may qualify for assistance offered by these programs to purchase an eligible condominium.</p>		10-15
*DH-2		
<p><u>Inclusionary Program:</u> Pursuant to Planning Commission policy for projects permitted prior to April, 2002 and to the City's the Inclusionary Housing Ordinance since that date, developers of market rate housing must include below market rate (BMR) units in their developments. MOH will monitor sales and rentals to verify the eligibility of buyers and confirm compliance with price restrictions. No financial assistance is provided to these purchasers, but the sales price is restricted by covenant.</p>		170
*DH-2		
<p><u>Homeownership Development:</u> Creating homeownership units for low and moderate-income families</p>	\$21,465,335 Tax Increment	81
*DH-2		

<p>Retain and Preserve Existing Homeownership</p> <p><i>Activity</i></p>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
	<p><u>The Community Housing Rehabilitation Program (CHRP):</u> The City will provide low-income residents and seniors with low-interest loans to rehabilitate their owner-occupied residences.</p>	\$2,182,00	CDBG
*DH-3			
<p><u>The Code Enforcement Rehabilitation Fund Program (CERF)/UUP:</u> The City will provide funds to low-income residents and seniors to address cited code violations or make emergency repairs of a major system, such as repair or replacement of a leaky roof, broken hot water heater, or a heating system.</p>	\$400,000	Code Violation Fees/Underground Utility Program	125
*DH-3			
<p><u>Lead Hazard Control Program:</u> This program will be used to address lead-hazards in privately owned housing occupied by low-income families with children. .</p>	\$1,600,000	HUD Grant	138
*DH-3			

VI. COORDINATION AND INSTITUTIONAL PARTNERS

Problems cannot be solved at the same level of awareness that created them.

Albert Einstein

A. Community Development Service Delivery System

This section describes the institutional structure through which MOCI implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of MOCI's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

a. Private Sector

MOCI works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organization submits a proposal to a local business for funding, and the business consults with MOCI regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit makes an inquiry to MOCI and we engage the private sector in a discussion regarding the proposal.

MOCI and the private sector engage in dialogue to better inform our mutual community investments. MOCI is working to strengthen our private sector communications to better leverage and coordinate resources. This is especially critical for the success of the Communities of Opportunity Initiative.

b. Non-profit Organizations

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of MOCI in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for accessible information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. MOCI has already begun an initiative to engage non-profits in organizational and programmatic capacity building to strengthen the effective and efficient delivery of services.

c. Public Institutions

It is MOCI's policy to coordinate community development activities with other City agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. MOCI confers regularly with the San Francisco Redevelopment Agency, Mayor's Office of Housing, Mayor's Office of Economic and Workforce Development, Department of Children, Youth and their Families, Department of Human Services, Department on the Status of Women, and the Department of Aging and Adult Services on subjects such as applicant capacity and community needs.

MOCI uses review opportunities to engage other departments in a dialogue to become more attuned to the current developments and priorities in other City departments. This dialogue aids MOCI in being more strategic in the investment of CDBG dollars.

d. Organizational Relationship Between the City and the Public Housing Authority

The nature of MOCI's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. MOCI works with the SFHA to identify needs of housing authority residents and has provided funding for capital needs on housing authority sites.

e. Summary of Strengths and Weaknesses

Overall, MOCI has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

B. Housing Development Delivery System

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

a. General Structure of the Housing Development System

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in the decision-making at the project level on the affordable housing developments in the City. Coordination also exists at the level of individual project funding decisions. The Mayor's Office of Housing and SFRA comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor and the Redevelopment Commission for affordable housing development throughout the City. MOH staff works closely with SFRA staff in issuing requests for proposals on a regular basis to seek applications for particular types of developments. RFPs are generally issued for projects to serve specific populations (family renters, single persons,

seniors, people requiring supportive services, etc.). Staff jointly develop funding and general policy recommendations to the Loan Committee.

b. The Roles of Local Government Entities in Affordable Housing Production
Mayor's Office of Housing (MOH). The Mayor's Office of Housing is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOH include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOH administer the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and technical assistance subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investments Partnership Program.
- Administration of HUD special and competitive grants for housing, when received by the City, including Lead-Based Paint Hazard Reduction Grants.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program, Hotel Tax Fund, the Jobs-Housing Linkage Program, and (jointly with the San Francisco Redevelopment Agency) the City-wide Affordable Housing Program funded by tax increment funds. In certain cases, where the fund is under the administration of another City department, MOH makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects, and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, Section 202, Section 312, and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.
- In cooperation with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.

- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

San Francisco Redevelopment Agency. The Redevelopment Agency has redevelopment plans in 11 project areas and three survey areas. The more recent project areas adopted by the Agency, such as Mission Bay, Transbay, Bayview Hunters Point, and Hunters Point Shipyard, include significant housing opportunities. The SFRA is accountable to its own Commission which establishes policy for development and provides financing for affordable housing developments. The Agency enters into development agreements with developers, establishes its own land use controls and conducts its own project approvals, some of which include affordable housing. Currently, it has its own technical staff to assist in all its activities, including affordable housing monitoring). SFRA also administers the Housing Opportunities for People with Aids (HOPWA) program for the City. The Redevelopment Commission also acts as the Housing Committee for the Affordable Housing and Homeownership Bond Program, advising the Mayor on program policies and recommending rental projects for funding.

San Francisco Housing Authority. The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30 percent of their income for rent), but its budget and its activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the city's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

Over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, Moderate Rehabilitation and McKinney Program rent subsidies are administered by the Housing Authority. The Authority also manages over \$9 million in annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated units.

Mayor's Office of Community Investment. Staff of MOCI carry out fiscal and administrative responsibilities for the CDBG and ESG programs as a whole, and also of MOH's non-CDBG funding sources (including HOME and non-federal funds). They are also responsible for contract administration and monitoring of the CDBG-funded housing counseling subgrantees.

Mayor's Office of Economic Development. The Mayor's Office of Economic Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. MOED promotes international commercial opportunities, hiring and employment needs, and provides information on access to capital and other incentives.

Planning Commission and Planning Department. The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970's, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements, inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

Department of Human Services. The Department of Human Services administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City Departments. DHS administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. DHS also administers the McKinney Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

Department of Public Health. The DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five District Health Centers, and mental health centers throughout the city. Community Mental Health Services (CMHS), a Division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. The Lead Hazard reduction staff works closely with DPH.

Human Rights Commission. The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The HRC protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and does advocacy work for disenfranchised groups. The HRC monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

Rent Stabilization Board. The Rent Stabilization Board administers the city's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members: two landlords, two tenants and one person who is neither, all members are appointed by the Mayor. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

Mayor's Office on Disability. The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of

Housing to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

Commission on the Aging. The Commission on the Aging (COA) is the City's agency which coordinates programs addressing the needs of seniors. The COA has established a network of Senior Centrals throughout the City, which have as a principal function the dissemination of information about programs and services for seniors. The COA has assisted the Mayor's Office of Housing in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and how to apply.

Department of Children, Youth and their Families. The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing.

Department of Building Inspection (DBI). The Department of Building Inspection is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections. The Lead Hazard Reduction staff also works very closely with DBI.

c. The Roles of Non-Profit Entities in Affordable Housing Production

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

Affordable Housing Production. The City's Community Development Block Grant program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations (such as BRIDGE and Mercy Charities) have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.

Administration of Rehabilitation Loan Programs for Privately Owned Properties. The subgrantee nonprofits are also provided administrative funds to operate the City's single family rehabilitation loan programs in various neighborhoods.

Housing Counseling and Technical Services. Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These housing counseling agencies also provide homeownership counseling to potential low- and moderate-income homebuyers.

Housing Services Providers. The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as Walden House, Conard House and Progress Foundation have become essential partners in the development of affordable housing.

Community Lending. Two nonprofit lenders based in San Francisco, the Low Income Housing Fund and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

d. The Roles of Private Sector Entities in Affordable Housing Production

Lenders. Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

Legal Services. A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

Developers. The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

Rental Property Owners. Most owners of residential rental properties have little interest in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

Tax Credit Investors. As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources equity for affordable housing. Continuation of the tax credit program at the federal and state levels provides and incentive for their participation.

Architects, Engineers and Construction Contractors. The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.

C. Housing Opportunities for Persons With AIDS (HOPWA) Delivery System

This section describes the institutional structure through which SFRA administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors which help to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

a. Private Sector

Because federal regulations mandate that tenants in HOPWA assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the public sector occurs through its site tenant-based rental assistance programs. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. An example of these efforts is fostering good landlord-tenant relationships through the provision of supportive services and intervention.

b. Non-profit Organizations

Once the HOPWA Loan Committee and the Redevelopment Agency Commission approves funding requests, SFRA enters into legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds. SFRA has contracted with over a dozen housing developers to create capital projects through new construction, acquisition, rehabilitation, and leasing. New HOPWA projects are either solicited or unsolicited and proposed by non-profit housing developers or other community organizations. Typically, when HOPWA funds are available for new projects, the Redevelopment Agency issues a Request for Proposals ("RFP"), which is widely advertised to local community organizations, including grassroots and faith-based organizations. Additionally, existing HOPWA projects, which are not otherwise restricted by financing or other circumstances, are put out to bid every three years via a RFP or Request for Qualifications ("RFQ") which are widely advertised to the community. Currently, the San Francisco Housing

Authority and Catholic Charities of the Archdiocese of San Francisco, provide rental assistance through a “deep rent” program serving 280 households and a “partial rent” program serving 115 households. SFRA contracts with four agencies to operate five 24 hour licensed care facilities and provide intensive, on-site supportive services to 113 tenants.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. SFRA provided effective technical assistance to help establish successful partnerships to create and operate AIDS’ housing programs. Although many of these partnerships are now well established, the Agency’s shift in the mid ‘90’s to fund “mixed use” projects (not exclusively serving people with HIV/AIDS) has resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges include: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

c. Public Institutions

SFRA participates in a monthly “Pipeline” meeting with other City staff who are collaboratively involved to address funding needs of all new and existing affordable housing projects, including those funded by SFRA/HOPWA. Although SFRA has contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program are the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Human Services’ Agency (HSA), which administers the McKinney funds.

In the beginning of the HOPWA program (1995), SFRA and DPH’s HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The plan was updated in 1998 and outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs. In 2006, the San Francisco Board of Supervisors established the HIV/AIDS Housing Work Group (with 24 members from various City agencies, SFRA, and community stakeholders) mandating that the group develop a Comprehensive HIV/AIDS Housing Plan for the City. This plan was published in May 2007 and identifies deficiencies in the current system and addresses them by developing specific, concrete goals and recommendations to address unmet housing needs among persons living with HIV/AIDS (including those at risk of homelessness).

SFRA and DPH take additional housing advisory direction from the HIV Health Services' Planning Council (the "Planning Council"), and specifically from the Planning Council's Housing Subcommittee. Many funding decisions that result from the Planning Council's recommendations are handled between SFRA and DPH; these include: SFRA predominately funding the creation and maintenance of five licensed Residential Care Facilities; co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels. Beginning in 1998, DPH created a separate Housing Division called Direct Access to Housing-Housing and Urban Health (DAH-HUH) to handle all DPH housing funding. The creation of DAH-HUH resulted in most of SFRA's HOPWA implementation being managed collaboratively with staff from this division. A representative from DAH-HUH and two representatives from the Planning Council also sit on the HOPWA Loan Committee, which reviews all HOPWA funding requests and makes recommendations to the Redevelopment Agency Commission for final approval.

HOPWA staff and DPH's DAH-HUH staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings include the San Francisco Housing Advisory Forum, an Advisory Board that oversees and monitors the HIV Housing Wait List and the HOPWA "deep rent" program.

Over the years as HOPWA funding has decreased, SFRA has committed HOPWA funds to designate units in numerous capital projects in process and collaborated with HSA to provide Supportive Housing or General Funds for special needs services. SFRA has also been a participant for several years in HSA's McKinney application process through participation on the Priority Panel for funding recommendations, and strategizing options for renewal projects.

D. Institutional Partners

In addition to the partners listed above, other key partners collaborate to achieve the City's housing and community development goals.

Mayor. The Mayor is the elected chief executive officer of the City. The Mayor, through his Office of Community Investment and Office of Housing, carries out delivery of services and coordinates the activities of other City departments. The Mayor's Office prepares the City's annual draft budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Redevelopment Commission, the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.

Board of Supervisors. The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San

Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by vote of eight supervisors.

VII. MONITORING STANDARDS AND PROCEDURES

A. Managing CDBG and ESG Grants

The Mayor's Office of Community Investment (MOCI) is the lead agency for administering the CDBG and ESG programs. MOCI manages the majority of CDBG grants and all ESG grants to sub-recipients. The Mayor's Office of Housing (MOH) manages housing-related CDBG grants. Services under the CDBG and ESG programs are provided through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, housing counseling, employment training, legal service, recreation, tutoring, and other human services.

MOCI and MOH provide on-going fiscal and programmatic monitoring of each project that receives CDBG or ESG funds. This monitoring includes both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act is included. In addition, MOCI and MOH monitor construction projects for labor standards compliance related to Davis-Bacon regulations. The City's Human Rights Commission monitors compliance with fair housing, non-discrimination in employment, and MBE/WBE/LBE requirements.

a. For CDBG/ESG Grants

Each agency receiving a CDBG and/or ESG grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to review client eligibility records, financial data, compliance with Federal and local requirements and program progress.

A grants coordinator from MOCI or MOH is assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits and evaluating performance. The coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

b. For CDBG-Assisted Business Loans

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. MOCI staff monitors programmatic aspects of each loan. A third-party loan-servicing agency provides fiscal monitoring.

B. Managing HOPWA Grants

SFRA administers the HOPWA Program and provides on-going fiscal and programmatic monitoring of each project that receives HOPWA funds. This monitoring involves both HOPWA and Asset Management staff doing internal and on-site reviews.

Each agency receiving a HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the performance outputs and program outcomes to be met, and the budget. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress to date.

SFRA's housing staff is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, collecting and reviewing progress reports, conducting on-site monitoring visits, and evaluating performance outputs and program outcomes of each project. In addition, an accountant is responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies. The accountant also makes on-site visits of projects to inspect financial records and evaluate record-keeping standards. In the event there are future RFP application processes, all program evaluations will be taken into consideration during the review process.

C. Tracking Progress Toward the Consolidated Plan's Five-Year Performance Goals

MOCI and MOH consider monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that both agencies and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2005-2009 strategic goals and outcomes, MOCI and MOH ensured that the plan adhered to the following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years; 2) the strategic plan is properly aligned with the mission of both agencies and our partners; 3) the plan prioritizes goals and establishes clear timelines; and, 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, both agencies have designed a simplified monitoring process to ensure that activities of both organizations align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, MOCI and MOH will consistently measure performance towards program outcomes and provide ongoing feedback, adjustments, or sanction protocol as needed.

VIII. APPENDICES

Appendix A. Public Comments from the October 2007 Community Needs Hearings

Citizens’ Committee on Community Development (CCCD)

Public Needs Hearing for the 2008-2009 CDBG, ESG, HOME and HOPWA Programs

Wednesday, October 17, 2007

City Hall, San Francisco

Public Attendance: Approximately 15 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: Members of the public were invited to inform the CCCD, MOCD and MOH of the needs within their neighborhoods or communities, especially as related to the following MOCD and MOH goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families

Speakers were asked to focus their comments on the MOCD and MOH goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCD/MOH leverage to improve access to and efficiency of community-based organizations in your neighborhood?

Public Comments: A total of nine comments were received at the hearing. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Dr. Norma Tecson and senior clients – Development Center for children, Youth and Their Families	We were funded by MOCD for 17 years, but funds were cut the last 2.5 years. We are still providing services and using my own funds and savings to sustain the center. We need employment training and housing for our clients. We are the first Filipino agency to create/offer a one-stop shop to the community. We are asking for your help to fund us and help in all these areas.
Beckie Masaki and Erica Tom – Asian Women’s Shelter	Thank MOCD/MOH for your previous funding and support. Pressing needs: domestic violence remains a major issue in SF, a Safety and Accountability Audit was conducted on our criminal legal system last year and one of the top priority gap was found for limited English speakers and that’s a big need. Housing remains a huge need, and in our program over 80% of our residents are able to establish permanent/transitional housing beyond our emergency program without violence, and that’s incredible, but they have to stay longer because there is not enough transitional/permanent housing out there. Please help to broker and foster housing development in both private and public sector.

Name/Organizational Affiliation	Summary of Testimony
Bill Hirsh – Aids Legal Referral Panel	We provide legal services to people living with HIV/AIDS. We receive MOCD and MOH funding and appreciate everything you do. Housing is the biggest issue for people living with HIV/AIDS and only when they can manage this horrible disease is only when they have stabled affordable housing. Housing is now a 1/3 of our caseload and our attorneys everyday are saving people's housing. Please increase our funding for eviction prevention strategies, so we can easily engage the services of another staff attorney to do more for our clients. Thank you for your support.
Brian Basinger – AIDS Housing Alliance of SF/ Harvey Milk Club	Some of the pressing issues in SF and interesting strategies is to explore the nexus between housing and supportive employment for people with HIV/AIDS. We are the City's first and only support of employment program for people with HIV/AIDS. We are opening a café with UC Hastings that will employment, 18 months of transitional housing, and financial literacy program. Supv. Bevan Dufty said that he would ask MOH to do a feasibility study for us in turning Castro parking lots into housing sites. I strongly encourage you to do that.
Susan Wong – Asian Pacific American Community Center	We are located in Visitacion Valley, a low-income area and most residents are seniors and new immigrants. We provide bilingual services and information referral. Most of our funding is from MOCD, thank you for your support. Every year our funding gets cut, and we would like to expand our services to our clients. Last year we provided services to 500 clients in our area. We try our best to provide youth services, Chinese classes, math tutoring, and affordable housing information. Thank you for your funding and would like to have your support.
Nick Pagoulatos – Dolores Street Community Services	We've been involved in the Mission District and throughout the eastern neighborhoods in a re-zoning and community planning process for the last 5 years. Through this process there has been an identification of community needs such as affordable rental housing in the Mission District. The Planning Dept and MOH have been working diligently to create plans to develop affordable housing, mainly ownership housing. I ask of this committee that you consider aiding the Mission District in supplementing its developing capacity by acquiring land for affordable rental housing for both new construction as well as acquisition and rehab.
Barbara Ayche – Northern California Service League	MOCD has been an asset to NCSL. NCSL works with the population of people that most would not give a second chance to, and would closed their doors to them. Our fiscal numbers have shown over a number of years that these people come to us to our life skill workshops, and they are now managers, supervisors and are running places that never thought they had a chance to. We want to thank MOCD for your support.
Shirley and Mario Campos – Development Center for Children, Youth and Their Families	Dr. Norma Tecson interpreted for Shirley and Mario Campos: Shirley has a permanent disability, and has experienced sleepless nights during her eviction process and harassment from the landlord. Agency is helping her with her case. Mario has received immigration services. Please provide funding for the Filipino community and to Dev. Ctr. for Children Youth and their Families. This is the only agency providing these services to the community. We need your help to provide employment and training, counseling, mentorship.
Larry Edmond – Tenderloin Neighborhood Development Corporation	Tenant advocate for people on SRO in SF including Chinatown, SOMA, and Tenderloin where we have many thousand SRO tenants. Los Angeles spends a lot more dollars on mental health services than SF. There is not enough mental health services in SF, tenants turn aggressive on each other. SROs are not secure and are like being homeless indoors. HOPWA people want better-built SROs.

Citizens' Committee on Community Development (CCCD)

Public Needs Hearing for the 2008-2009 CDBG, ESG, HOME and HOPWA Programs

Wednesday, October 24, 2007

City Hall, San Francisco

Public Attendance: Approximately 50 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: Members of the public were invited to inform the CCCD, MOCD and MOH of the needs within their neighborhoods or communities, especially as related to the following MOCD and MOH goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families

Speakers were asked to focus their comments on the MOCD and MOH goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCD/MOH leverage to improve access to and efficiency of community-based organizations in your neighborhood?

Public Comments: A total of 25 comments were received at the hearing. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Joseph Smooke and Kevin Kitchingham – Bernal Heights Neighborhood Center	Talked about the critical needs of preserving affordable housing, loss of rent controlled housing and change in commercial corridors. The need for non-profits to have stable space, need more ability for networking and space security.
Tim Dunn – GP TODCO	Thankful for MOCD support. Affordable housing, Sr. housing SRO's is a big need in SOMA. Housing stock is getting older and the units require upkeep, please continue the initial investment.
Reuben Hechanova and Cheryl Canevari – Mission Housing Development Corporation	Talked about the creation of 1,300 units of affordable sustainable housing in the Mission including Valencia Gardens. Their goals are to provide economic self sufficiency and home ownership opportunities. Rental to home ownership potential for those with higher incomes. Leverage partnerships to make older buildings better, retain more families who are being displaced. Thankful for funding partnering agencies.
Ricardo Alva – Mission Language and Vocational School	MLVS provides workforce development and vocational skills mainly to latinos and other immigrants. Problems in the neighborhood are a high rate of unemployment, dropouts, displacement, and gang activity. Encourages MOCD to continue funding activities that help build the skills of people.

Name/Organizational Affiliation	Summary of Testimony
Ken Theisen – Bay Area Legal Aid	BALA has provided legal services to low-income individuals since 1966. They use CDBG funds to help women of domestic violence homes by going to court and assisting in supporting family with appropriate procedures. The police receives between 8,000 to 9,000 domestic violence calls each year, but only 10% report. Please continue to fund the program.
Desiree Sideroff – Bay Area LISC	We are a national intermediary to support community development efforts throughout the country. We have a commercial corridor program in partnership with SF and also the Neighborhood Market Place Initiative to bring the goods and services to underserved neighborhoods such as expanding and stabilizing small businesses, improving safety and cleanliness on these corridors, job development, filling vacancies on the ground floor, etc. We work with 8 corridors in SF to bring merchants and residents together to develop action plan, staff person then implements coordination of efforts and what residents and merchant want/need.
Amy Cohen and Holly Lung – Mayor’s Office of Economic and Workforce Development	<p>Amy: With LISC and MOCD we work together with the Neighborhood Market Place Initiative, we have a corridor manager that works for a CBO and we coordinate among different city agencies in order to make sure that all the resources that are available to small businesses and to business districts as a hole are targeted toward the neighborhoods that need the services the most. Other resources that they would like to have are façade improvement, funded through MOCD; tenant improvement; business attraction; public space improvement; neighborhood based job development; and staff to coordinate these efforts. We would like to work with MOCD to beef up some of these different economic development tools.</p> <p>Holly: There is no CDBG funding for Polk St., merchants are struggling, Façade improvement money could help to attract more clients. Residents don’t have playgrounds or common space for children.</p>
Antoinette Mobley – Bayview/Third Street Corridor	We have been working with the business owners and residents for a few months and it’s really hard to be a small business owner on Third St. because a lot of vacancies attract negative activity because there is no one there watching or doing business. Residents want to buy in their neighborhoods and don’t have the means to go across town to shop. Property owners are not negligent in terms of keeping their property vacant for a reason, they need assistance and these funds can really help to liven up the corridor. I encourage you to help the corridor and fund the façade improvement program.
Jenny Wiley – Central City Hospitality House	Thanks to your funding we support employment and shelter services for people who are homeless. Our waiting list is a lot larger from a year ago, we are at full capacity and we work really close with the shelter monitoring committee to make sure all shelter providers are doing the best job we can. We can’t afford to eliminate shelters until we have enough affordable housing opportunities for people. We need more employment services. MOCD should continue to be a vocal advocate on the issue of homelessness.
Montira Warran – Gum Moon Residence	We provide safe and affordable transitional housing for 30 women survivors of domestic violence and human trafficking. We need more transitional housing because we have to turn away a lot of people.
Pat Kaussen, Jennifer Chau and Quantrice Williams – Richmond District Neighborhood Center	A priority for our community is affordable housing, activities and jobs for youth. We have recently won the grant to be the convener for the Richmond District, Pacific Heights and Presidio and through this initiative, we will try very hard to coordinate all the services and CBOs to better serve the community. Our food program started a few months ago but we have hit the limit and are turning people away in the Richmond District. We need more places for immigrant seniors to come and receive that much needed food. Thank you for your continued support and helping us achieve the goal of offering space and support for emancipated youth and seniors.

Name/Organizational Affiliation	Summary of Testimony
Sharon Miller, Yvonne Hines, Lola Whittle– Renaissance Entrepreneurship Center/BBRC	<p>We are grateful for the wonderful support from MOCD. Our graduates are generating \$25million in revenue from their businesses; these are the low-moderate income SF residents that MOCD has supported over the years. Lola Whittle is the first African American who received a loan from the City to start a business in SF and it was organizations like Renaissance and BBRC that assisted me in getting through the process. I believe we bring value by being a resident and having passion for the community. We help business owners to negotiate commercial leases so they can stay in the Bayview.</p> <p>Yvonne Hines is the owner of Pralines by Yvonne located on 3rd St., just wanted to thank MOCD for providing funding to help grow my business and to Renaissance and BBRC. Please continue providing funding to CBOs that help businesses such as mine.</p>
Ken Stram and Jennie Lake – LGBT Community Center	<p>Thanks to MOCD for your support. Our Business Development Program provides comprehensive services to help LGBT people overcome discrimination in employment, housing and financial wealth accumulation and starting small businesses. We are the only LGBT community in the world providing these services; your investment in our program has a nationwide ripple effect. We don't replicate programs that work else where, we make referrals.</p> <p>Jennie Lake used to own several business but file for bankruptcy due to a hate crime. It took me quite a while to finally come out of this and only because of the services provided by the LGBT Center, I am now an employer and owner of the LGBT Family Services providing self esteem classes and work with the domestic violence services within LGBT Center.</p>
Joe Ramirez Forcier – Positive Resource Center	<p>We provide HIV employment services and receive MOCD funding for public service and microenterprise. We work with about a thousand individuals each year looking for employment. The greatest need is housing, unfortunately that's the biggest barrier to employment to the people we serve. We need more housing support.</p>
David Schnur – Community Housing Partnership	<p>Dedicated to providing permanent, supportive housing to people who are previously homeless. The most recent homeless count had more than 6,000, slightly up from last count. People living in SROs and others are paying more than half of their income in rent. Permanent supportive housing provides basis for the City's goals. HUD has cracked down on how they are allowing SF to use the money, restricting to using in rehab rather than construction. We need you to advocate with HUD to expanding the uses of the money.</p>
Jeff Schindler, Gabriel Rendon – LGBT Community Center	<p>Thank you for your support for our Workforce Development Program and hands on guidance. Despite the perception of gay affluence, the community is very diverse socio-economically. The program has a job fair that meets quarterly, we provide one on one counseling, internet job search group that meets weekly, workshops, resource materials, and a binder that has 40 new positions for people to look through. We provided over 897 job seekers with assistance in '06'07, we placed 22 individuals, and had 13 job fairs since 2003. Gabriel Rendon enrolled in the program and since then, LGBT Center has provided me with invaluable support and guidance during my search. They assisted me in successfully securing a job offer for employment. They are a tremendous resource for local residents that want to establish/regain economic self-sufficiency.</p>
Michael Scribner – Haight Ashbury Food Program	<p>MOCD has been a longtime supporter. Our food program is the only open food program in that neighborhood. We serve 300-400 lunches four days per week. We serve over 65,000 meals per year. We provide job training and have graduated almost 200 low-income people into working into the culinary. We offer housing and alcohol referrals. Because of the cuts to our program, we have to drastically decrease our services this year in order to stay open to the end of the fiscal year. We want to be able to stay open to continue providing these services.</p>

Name/Organizational Affiliation	Summary of Testimony
Jodi Schwartz – LYRIC	MOCD has been a long-standing support of LYRIC. We work predominantly with low-and-moderate income youth up to the age of 24. We focus on LGBT youth to meet their needs in workforce development on a one on one basis. MOCD funds our Queer Youth Action Program that allows people to come together and work on projects and make changes in the community and in the system that creates barriers for them. This program has energized young people and has helped them focus and get energized about making the changes they need in their lives.
Richard Fuentes, Teresa Garcia – Mission Economic Development Agency	For over 34 years MEDA has worked to improve economic and social conditions in the neighborhood and stimulating investment in housing, the business environment and creating jobs for area residents. Also provides business development assistance to business owners and first time homeownership counseling in English and Spanish. Our business consulting program serves immigrants in the Mission district and the Excelsior, our Spanish services have increased, broader range of services developed to meet the needs. Over 60% of our clients are seeking to start a business.
Tech Tran – Vietnamese Youth Development Center	We consider our pressing needs in the Tenderloin and SOMA is the promotion of workforce development, education and training. We've served the southeast Asian youth for 30 years in the Tenderloin area, they are low income and unmotivated or transitioning immigrant youth from southeast Asia and they turn to using or selling drugs; we do a lot of outreach in the community to place them in a job readiness/placement program. Please consider job readiness and placement to this neighborhood, as it's a need in our community.
Tamika Bennett – Juma Ventures	Thank you to all for the support and the opportunity that you give us to serve our community. JUMA is a social enterprise, our two focuses are youth employment and development and IDA's. We have an Educational program, Individual Development Management Program and a Transition and Careers Program. The three pressing needs of our youth are academic support, individual development, and transportation.
Terrie Valen and Remi Bautista – Filipino Community Center	Thank you for all your support for the Filipino Community Center. I was wrongfully evicted and received referrals to the Asian Law Caucus, Human Rights Commission, and the Rent Board. I'm so thankful to the Filipino community Center for their help, I'm now a volunteer. The Center has been around for three years, we wanted to be a place for the Filipino community to go for housing questions, case management, youth programs, employment support services, academic support.
Chris Durazo – South of Market Community Action Network	We are at 6 th and Mission and one of the poorest communities. School campuses have closed down and we have increased our enrollment in Bessie Carl Michael and as a result there is a need of after school programs. There is a lot of pressure for SRO to remain in the community but can't find housing. There are vacancies but rents are astronomical. We need to look into tenant improvement model and start looking into how we can turn them into asset building.
Grant Din – Asian Neighborhood Design	We provide architectural design for façade, affordable housing, etc. The pressing needs that we see are affordable housing, unemployment and lack of life skills. People get better jobs when they go through training like ours' their self esteem, housing and personal relationships improve after. MOCD/MOH and SFRA can step up efforts to ensure that there are working opportunities for people who live in the projects, to get construction skills and ideally get a job in the same site.
Peggy Kwok – Community Youth Center	We provide comprehensive youth development through education, employment training, advocacy and other services. We reach around 200 youth each year from low-income families who are 18-25. Thanks to MOCD for your support.

Written Comments: A total of six written comments were received. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Sharen Hewitt – The CLAER Project	We are located in Visitacion Valley and are a sponsored agency of the Tides Center. We are asking for increased geographically based strategies focusing on the most at-risk populations in SF, specifically the dramatically reducing African American population. We encourage MOCD look at the actual cost of working with entire families with multiple barriers to economic self-sufficiency and stable housing. CLEAR has worked tirelessly for nearly five years to bring continuity to equity-based public policy strategies that are geographically focused, and tied to both our local budget and state and federal initiatives. Please look at your funding criteria and programmatic activities that will lend to stabilizing and increasing the African American presence in the City.
API Legal Outreach -	We have identified ongoing pressing needs in our neighborhood: Immigration- Advocating for immigrants in the post-911 era; Domestic Violence- A commitment to Culturally Competent, Holistic Services; Elder Abuse- Fostering independence and dignity. API Legal Outreach has dedicated itself to providing immigration help to domestic violence survivors, has sought to address the complex interplay between domestic violence and immigration by representing clients with relief under federal laws that protect immigrant victims of crime. Recognizing that expanding legal resources is absolutely critical to being able to assist immigrants with those urgent needs. We have launched a new training campaign aimed at training attorneys and non-attorneys to represent immigrants who qualify for immigration relief under the Violence against Women Act and the Victims of Trafficking and Violence Protection Act. MOCD can leverage partnerships or opportunities to improve access to and efficiency of community-based organizations in the neighborhoods by having a one-stop client needs assessment that can identify the various CBOs that can help clients navigate through the system, and obtain holistic services may go a long way to reducing waste of time and encourage clients to be empowered.
ILRCSF (Independent Living Resource Center of SF)	The disability community needs up-to-date and accurate info about the affordable housing opportunities that already exist. While MOH has a housing database, its info does not include at any given time, which housing properties are actually accepting applications (for their waiting lists). There is nothing more frustrating for a person with limited income than to call a property and find that the property’s waiting list closed a short time previously, especially because the list may not reopen for years. Having a good source of accurate info would help persons with disabilities and save social service workers dozens of hours per month. The disability community needs as much housing as possible to be made adaptable. Funds need to be dedicated to this endeavor. Due to a shortage of Federal funds for the deepest rent subsidy, there needs to be some form of shallow rent subsidy available to all persons with disabilities of extremely low-income.
Salvador Duran – Mission Area Federal Credit Union	We are a community development credit union serving the Mission District. We have been providing Mission residents with affordable financial services since 1971. Our members establish credit, repair credit, learn to save, build assets, and borrow responsibly. Our youth program encourages children and youth to start saving and learn how to manage their money. Our newest program is an alternative payday loan program called LifeSaver/Salva Vida. The idea is to help people get out of payday debt and help them avoid it in the first place. The average annual income of a Mission resident is \$44,512, below the City’s average. For our members it’s \$36,858.75 and they are working hard to support their families. We protect their hard earned money and help them

Name/Organizational Affiliation	Summary of Testimony
	<p>plan and save for their future. Residents say they bank with us because they can cash their checks with no fees and can take out small loans when they need to at low cost. Many other Mission residents lose money everyday by using check cashers and payday lenders to cash checks, wire money and to borrow money. These places drain money out of our communities. We estimate that they take \$1.9 million a year away from our residents and community. Our community cannot afford this, so we need to increase access to quality and affordable financial services, not high cost services that are often predatory. We have the ability to serve people of modest means and serve them with respect.</p>
<p>Julian Davis -Tenderloin Economic Development Project</p>	<p>TEDP is working to enhance economic and employment opportunities in the Tenderloin by attracting neighborhood-serving businesses and improving job training and placement opportunities for TL residents. Filling vacant retail spaces is paramount to this effort and is sorely needed if the Tenderloin is to become a viable community. The Tenderloin needs help attracting a grocery store and other neighborhood serving businesses like ethnic restaurants and arts and entertainment venues. By providing small business support services to new and existing businesses we can enhance the economic sustainability and viability of the streetscape. One area we have identified, as a crucial enhancement to job training and placement programs in the Tenderloin is the need for expanded job retention services. Additional case management staff will allow job training agencies to stay connected with their clientele and provide the support that we know leads to successful job retention for individuals tested by the trials of the workplace and coping with the challenges of life. We are working to achieve all these goals. We are currently funded by MOEWD. MOCD funding for tenant and façade improvements and employment development, among other things, would be an appropriate and much needed compliment to the funding MOEWD has provided for commercial corridor revitalization.</p>
<p>Youth Credit Union Program (YCUP)</p>	<p>We are youth from Mission Community Financial Assistance (MCFA), the non-profit partner of Mission Area Federal Credit Union. We are youth that live in the Mission and work at MCFA. MCFA has three programs to give youth jobs and leadership experience while helping out the community. The Youth Credit Union Program is a youth-run savings program with five youth tellers and one youth manager, 500 members, and assets of \$65,000. Youth Trainers for Economic Power is a program that teaches youth how to be trainers and then they train other youth about financial matters, basically how to manage their money. The Action Research Committee (funded by DCYF) is doing a research about what youth and parents need for financial services and education so that the YCUP can create a new business plan. Based on the research we have done, the work we do, and what we know as youth growing up in this community, this is what we think is needed: provide resources to give youth the opportunity to understand how money functions, such as Financial Literacy Programs, and access to Financial Institutions and Financial Services.</p>

Appendix B. Public Comments from the March 11, 2008 Public Hearing

Citizens' Committee on Community Development (CCCD)

Public Hearing on Preliminary Recommendations for the 2008-2009 CDBG, ESG and HOPWA Programs

Thursday, March 11, 2007, 6:00 PM

City Hall, San Francisco

Public Attendance: More than 100 members of the public attended the hearing. Members of the public included representatives of community-based organizations and residents.

Purpose of the Hearing: The purpose of the hearing is for the CCCD, Mayor's Office of Community Development, Mayor's Office of Housing and San Francisco Redevelopment Agency to receive comments on the preliminary recommendations for the 2008-2009 CDBG, ESG and HOPWA Programs.

Public Comments: A total of 53 comments were provided through individual and group testimony. Below is a summary of the comments received during the hearing.

* Thanked CCCD/MOCD/MOH for funding recommendation

** Urged CCCD/MOCD/MOH to reconsider funding recommendation

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Gloria Tan – Gum Moon	X		Thanked CCCD for its recommendation. Spoke about their long history of serving the community. They provided 2,500 bed nights to women with current year funding. Supportive of 2-year ESG pilot.
Clare Watsky – Sherman Elementary School		X	Our school is 40% English language learners. The Learning Garden Project needs benches, worktables, and other structures. Sweat equity has been provided, but due to budget cuts to schools, project has not been completed.
Lori Linker – Tenderloin Neighborhood Development Corporation (TNDC)	X		Thanked CCCD for their support. TNDC is a community-based development corporation that provides safe and affordable housing. With funding, they would rehab four buildings and provide housing to 250 low-income residents.
Christopher Chow – Northeast Federal Credit Union (NEFCU)		X	We are astounded by preliminary recommendations in Economic Development. Northeast got a 41% reduction, \$40K for APiBis and \$70K for Tenderloin/SOMA. With services cut by half, we are unable to open a branch at 6 th and Howard Streets. The combination of cuts for Northeast, SEACC and WU Yee (Asian organizations) is more than ¾ of the cuts. If all Economic Development agencies received cuts, it would be okay. We question the integrity of process. Urged committee to restore funding in full.
Philip Nguyen – Southeast Asian Community Center		X	Over the last 10 years, I always have said thank you. Today, I've very concerned and confused

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			because I do not see support for Asian economic development programs. We see three Asian agencies and 11 non-Asian agencies under Economic Development. 82% of cuts are born by Asian organizations. Performance is not the reason; the proposal is not the reason for cuts. Please restore funding.
Nicole Aguirre – Northeast Federal Credit Union (NEFCU)		X	I'm a NEFCU employee in Visitacion Valley and Tenderloin branches. Please do not cut funding to these branches.
Cheryl Canevan, Olga Sadkova – Mission Housing Development Corporation	X		Thanked CCCD for funding of two new life safety systems in buildings that house 88 SRO tenants. Also thanked CCCD for funding of ADA ramp at Good Samaritan.
Reginald Forrest – Ella Hill Hutch Community Center	X		Thanked CCCD for recommendation of \$50K for its youth center, which prepares youth for 21 st century with academic tutoring and other services.
Philip DuBose – Northeast Federal Credit Union (NEFCU)		X	I'm a member of NEFCU. I wasn't able to open an account with larger banks because I made bad choices in the past. NEFCU provides a valuable service to low-income and disabled people. Please reconsider funding cuts to NEFCU.
James Tracy – SF Community Land Trust	X		Thanked CCCD for their recommendation
Ben Fujioka – Asian Law Caucus	X	X	Thanked CCCD for their support. Sought funding from MOH for its first affordable housing activity. This would be a model and preserve existing affordable housing for current tenants. Since this is a first of its kind, everything needs to be created from scratch – agreements, legal documents, etc. Just broke ground on building. Need full support.
Rod Libbey – Walden House		X	Its older building project is not recommended for funding. This is a critical project for their building. Understands that there are seven outstanding projects that had not been completed (potential reason why they didn't receive recommendation this year). If they can be reconsidered for a lesser amount, it would help them.
Roxana Damas, Carmen Lopez, Lorenza Ramirez – Mujeres Unidas y Activas – Caring Hands	X		Thanked CCCD for funding. We have graduated 22 members this year and have placed 100+ in living wage jobs. Childcare and other services helped my family. Childcare, elder care, and housekeeping training are very valuable.
Cristy Johnston, Ling Liang – SF Foundation/EAG/OARC/ONSC	X		Thanked CCCD for recommending funding. They continue to work with local boards and provide services for local merchants and businesses, helping to prevent displacement. They have been able to leverage 440K in additional funding (private). The Board of Portola Steering Committee thanks you for providing assistance. They have been working for years to beautify the San Bruno business corridor.
Ann Cochrane, Don Sanders, Christian Lee – SF Conservation	X		Thanked CCCD for support of community improvements and job training and services for

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Corps			corps members. Support of facility improvements at its Fort Mason building is also appreciated. In collaboration with SFUSD, corps members will be able to improve child care facilities, while corps members acquire valuable job skills.
Mary Derus – SFUSD – ER Taylor Elementary School	X		Thank you for your support. We will be able to remove a dilapidated play structure at ER Taylor Elementary School. We will be able to replace it with a safe structure that children deserve.
Aura Aparicio, Matilde Tellez, Siomara Garcia, Celeste Reyna – Good Samaritan Family Resource Center	X		Thank you for recommendation for funding. We have been serving immigrant families for 114 years. We offer education, including ESL classes. Mothers with children are welcome and childcare is provided. Not only do mothers benefit, but the daycare also serves as a stepping-stone for the children to elementary school.
Johnicon George – Creating a Loving Family Foundation	X		Thank you for recommending funding. I had been incarcerated. Previously, there were no programs for young fathers in his position. The Hunter’s View program provides more opportunity for young fathers on the hill.
Lola Whittle, Ms. McGregor, Jessica Keet – Bayview Business Resource Center (BBRC)	X		Thanked CCCD for recommendation for funding. Clients testified that BBRC has helped them in many ways, including bridge loans, lease negotiatio, and business classes to open their businesses.
Sharon Miller – Renaissance Entrepreneurship Center	X	X	Thanked CCCD for their support. We had requested elevator modernization support, but the estimate was low by \$125K or more. We need to replace a 44 year old controller. Urged CCCD to reconsider support for the elevator. Front door access for disabled clients is compromised by loss of front elevator. Stressed need for accessibility.
Debbie Mendel, Emylene Aspilla – Jewish Vocational Services	X		Thank you for your support of our two programs.
Tim Dunn – TODCO	X		Thanked MOCD and MOH for their support.
Jaclyn Pinero – Bay Area Legal Aid	X		We are the largest provider of free legal services. We assist low-income individuals in obtaining legal counsel. Thank you for your continued support of our domestic violence project. We assisted over 200 domestic violence victims in 2006. Services are targeted to individuals that are at risk of losing housing. We provide legal assistance to assure individuals keep subsidized housing.
Mc Cancas – Filipino American Development Foundation	X		Thank you for your support. Small businesses are experiencing pressures to move because of high rents.
Martha Calderon – Mission Neighborhood Centers – Excelsior Senior Center	X		Thank you for recommending our program for funding. We have experienced an increase in service usage by large numbers. Please provide additional funding if available during the year.
Sam Ruiz – Mission Neighborhood Centers		X	Please reconsider decision not to fund one of our facilities – 362 Capp Street. Our request to

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			improve facility was denied. This may be attributed to a lack of movement on our past two grants. This happened because we didn't have a facilities manager. We now have one who has accomplished a lot. If you can't fund us in full, please fund us in part.
Peggy Kwok – Community Youth Center (CYC)	X		Thank you for your recommendation for funding. CYC has the language capacity to provide services to the Asian community, such as youth employment training and job placement. Youth learn how to write resumes and prepare for interviews. We provide assistance in job search and meaningful programming.
David Schnur – Community Housing Partnership	X		Thank you for your recommendation for funding. Nearly 99% of tenants who are all formerly homeless retain housing. Essex opened a few weeks ago after a long process. CDBG is the seed money, which helps projects like this get off the ground. Funding in 2008-2009 will help fund rehab of 275 units.
Vanessa Flores – Asian Women's Shelter	X		Expressed gratitude for ESG and CDBG funding for safe and confidential housing for domestic violence victims.
Kevin Kitchingham – Bernal Heights Neighborhood Center	X		Thank you for last year's funding. This year's funding is half of what we received last year. It will still allow us to develop affordable housing. We will be trying to supplement it through MOH funding. We are looking forward to next year's Alemany Gardens Project and CDBG support.
Robert Fowler – Northeast Federal Credit Union (NEFCU)		X	The Northeast Federal Credit Union is the sole financial institution in the Tenderloin. They are the only institution that allows folks to open accounts. Do not cut their funding; these services are needed.
Michael Chan – Asian, Inc.		X	We would like to have recommendation restored for our homeownership counseling program. Our credible, responsible and effective counseling program helps with homebuyer education and mortgage foreclosure assistance. Please restore \$35K.
Patrick Sayres – the Janet Pomeroy Center	X		The center has provided services to the developmental disabled children, adults and seniors since 1952. Thank you for renovation project funding. The playground serves 135. We will work with SF Conservation Corps. Invited CCCD members to visit the project.
Jane Dung – Mission Economic Development Agency (MEDA)	X		Thank you for recommendation and continued support of the homeownership program. Clients are low-income; many speak Spanish only and are elderly victims of bad financial practices. We educate many clients regarding credit and financial decisions. We have educated hundreds of clients and helped many buy homes using safe borrowing practices.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Andrew Murphy, Richard Fuentes – Mission Economic Development Agency (MEDA)	X		Thanked CCCD for Economic Development and Capital assistance. MEDA is the only agency that provides assistance in Spanish. Over the last 10 years, they have served more than 1,600 businesses. Thanked CCCD for support of the new center that will house 9-10 non-profit agencies. This will be a one-stop shop for immigrant families, and a rent-to-own opportunity for non-profits (asset development). Doctors/dental offices will be included in the center as well.
Antonio Morgan, Kendra Fuller, Henry Belton, Jackkee Bryson – Mental Health Association of SF	X		Thank you for your support of tenant leadership training for people who live in SROs. Please do not cut funding.
Aram Hauslaib, Kerri Thompson – Compass Community Services	X		Thank you for your continued support. We help homeless families achieve self-sufficiency. The ESG grant provides shelter to families who are homeless; about 90-100 families are on the waiting list. We also provide intensive case management with a housing first focus.
Michelle Cusano, Simon Habtu, Jennifer Chau – Richmond District Neighborhood Center	X		Thank you for supporting our services. Participants are learning life skills.
Rena Vilt – John Muir Elementary School	X		Thank you on behalf of the entire community and the kids. We want to improve the yard and play structure. Promises have been made for schoolyard improvement, but we haven't received it yet. We received a grant through Conservation Corps for the play yard.
Floyd Trammell – West Bay Conference Center	X	X	Thank you for your support in 2007. This will help us complete roof repairs. The building houses nonprofits such as Urban Solutions and African Wellness Center. We need to replace the HVAC system. Please reconsider funding this to support these nonprofits and the community as a whole.
Ressie Walker, Dan Arcos – Renaissance Entrepreneurship Center		X	We are graduates of Renaissance; we took business planning classes and are currently in the business incubation program. We opened businesses after graduating and have exceeded goals in the first quarter by 20%. Businesses are important to SF and without the Renaissance Center, lots of businesses would not get off the ground. Because of Renaissance Center, our businesses have succeeded. Please restore cuts to the training program.
Jenny Wiley – Central City Hospitality House			We will experience a budget cut of 15% next year. PS funding will provide employment support. The ESG-funded program will lose Buster's Place. 60 people are on waiting list for Central City.
Gese Siaki Shannon – Hunters Point Community Youth Park	X		Thanked CCCD for continued support. They are a nonprofit that leases property from SFUSD. They are struggling with the need to raise funds and work with Conservation Corps to improve property.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Anthony Ng – Chinese Newcomers Service Center	X		Thanked CCCD for support of its workforce development and job placement program. MOCD's support will help us continue to leverage other resources and to provide valuable services. We help our clients become contributing citizens.
Ellouise Patton – Young Community Developers	X	X	Thank you for your support. We need capital funding for a leaking roof.
Whitney Jones – Chinatown Community Development Center	X		Thank you for your continued support. Although we received a significant cut, your funding will allow us to rehabilitate 266 units, provide counseling to 250 monolingual Chinese residents, and work on public housing units.
Jim Warshell – John Muir School PTSA/Hayes Valley Neigh. Assn.	X		Thank you for your support. This school has been overlooked in the past, but is currently going through changes. The community is getting together to provide assistance/support to school.
Linda Asato, Daniel Fleishman – Wu Yee Children's Services		X	We support microenterprise childcare startups, especially to monolingual Chinese speakers. We assisted 131 individuals. The other agency doing this work got a 10% cut, but we got a 25% cut. Please fully fund us or reduce our cut.
Norma Tecson - Development Center for Children, Youth and their Families		X	This is the third year that I do not get a salary for my work. This is my 19 th year serving the community, not just the Filipino community. We are the only Filipino-American center in SF. We need your help.
Nyree Monroe, Kiara Cranshaw, Level O'Cain, et.al – Southwest Community Corporation (SCC)		X	We are not recommended for funding. We work with youth and seniors in District 11, especially the OMI. SCC is a resource for the community and an employer. The community will be affected if the center is not there. We are disappointed that organizations in the 94112 zip code are not funded. The district is being ignored. Please reconsider the preliminary recommendations.
Monique Martin, Lillian Hamilton – Ingleside Community Center		X	Thank you for your work, but why is the OMI ignored? We provide a food pantry for seniors, after school enrichment for children, a senior computer literacy program and a reverse mortgage program for seniors. Please reconsider a grant award of \$50K so we can keep our doors open. If you are not going to fund equitably, don't fund at all. Please give us the same chance as others.
Vernon Grigg, III, Ova Thompson – Bayview Opera House	X		Thank you for the money allocated to the Arts Commission. The Opera House is a center of excitement on 3 rd St. 1,800 kids were served around Christmas. Massive renovations and façade improvements have been completed. A garden and an outdoor stage are being planned for the future.
Mildred Hale – John Muir Elementary School – PTA	X		Thank you for your support of a playground for the school in the Western Addition.

* Thanked CCCD/MOCD/MOH for funding recommendation

** Urged CCCD/MOCD/MOH to reconsider funding recommendation

Written Comments: Two written comment were received. Below is a summary of the comments.

Name/Organizational Affiliation	*Thanked	**Urged	Summary of Comment
Pamela Tate-Roger – Lutheran Church of Our Savior	X		Thank you for recommending Lutheran Church of Our Savior Pre-School, Inc. Our school has been in desperate need of removing our old play structure and adding a new one. Your recommendation will allow the SF Conservation Corp to install a new play structure. We are so appreciative for your consideration to a worthy cause.
Susan Plate – Mental Health Association Of San Mateo County	X		Thank you for your HOPWA funding recommendation. With these funds, we will prevent homelessness by providing permanent housing and will help pay delinquent rent in times of financial stress.

* Thanked CCCD/MOCD/MOH for funding recommendation

** Urged CCCD/MOCD/MOH to reconsider funding recommendation

Citizens' Committee on Community Development (CCCD)

Full Committee Monthly Meeting

Monday, March 17, 2008

1 South Van Ness Avenue, 5th Floor

Purpose of the Meeting: This was a regular monthly meeting of the CCCD. The meeting agenda included an opportunity for public comment on the preliminary recommendations for the 2008-2009 CDBG, ESG and HOPWA Programs.

Public Comments: One public testimony was provided at the meeting on the preliminary recommendations. Below is a summary of the comment received.

Name/Organizational Affiliation	Summary of Testimony
Terri McGinnis, Deputy Executive Director – Lyon Martin Health Services	They have received funds from MOCD for the past 26 years, but missed the opportunity this round due to a lack of communication. Emails went to staff that are no longer with the organization. She thanked MOCD for past funding and looks forward to next year.

Appendix C. MOCI 2008-2009 Program Matrix

GOAL 1: PROMOTE ECONOMIC SELF-SUFFICIENCY FOR LOW- AND MODERATE-INCOME FAMILIES				
<i>Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment</i>				
Strategy 1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	African Immigrant and Refugee Resource Center	Job placement	12	\$25,000
2	* Arriba Juntos	Job placement	20	\$58,000
3	Asian & Pacific Islander Wellness Center	Job readiness training	40	\$43,000
4	Asian Neighborhood Design	Job placement	19	\$30,000
5	Bayview Hunter's Point Center for Arts & Technology	Job training and placement in internships	18	\$58,000
6	Board of Trustees of the Glide Foundation	Job placement	12	\$48,000
7	Booker T. Washington Community Service Center	Job placement	5	\$40,000
8	Brava! for Women in the Arts	Job training and placement in internships	30	\$45,000
9	Brothers Against Guns	Job placement	10	\$40,000
10	CAMINOS/Pathways Learning Center	Job training	200	\$30,000
11	Central City Hospitality House	Job placement	12	\$32,000
12	* Charity Cultural Services Center	Job placement	32	\$80,000
13	Chinese for Affirmative Action	Job placement	30	\$90,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

14	*	Chinese Newcomers Service Center	Job placement	33	\$90,000
15	*	Chinese Progressive Association	Job placement	10	\$40,000
16		Community Center Pjt of S.F	Job placement	13	\$25,000
17	*	Community Youth Center-San Francisco (CYC-SF)	Job placement	25	\$67,000
18		Donaldina Cameron House	Job placement	17	\$35,000
19	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement	12	\$70,000
20	*	Jewish Vocational and Career Counseling Service	Job placement	14	\$55,000
21		Lavender Youth Rec. & Info. Ct.(LYRIC)	Job preparation	30	\$65,000
22		Lighthouse for the Blind and Visually Impaired	Job training	4	\$30,000
23		Mission Hiring Hall, Inc.	Job placement	52	\$100,000
24	*	Mission Language and Vocational School, Inc.	Job placement	21	\$100,000
25	*	Mujeres Unidas y Activas	Job placement	18	\$50,000
26		Northern California Service League	Job placement	14	\$60,000
27		Positive Resource Center	Job placement	60	\$40,000
28	*	San Francisco Conservation Corps	On-the-job training	50	\$0
29	*	Self-Help for the Elderly	Job placement	16	\$30,000
30		Toolworks	Job placement	8	\$55,000
31		Vietnamese Community Center of SF	Job placement	6	\$35,000
32		Vietnamese Youth Development Center	Job placement	5	\$40,000
33		Young Community Developers	Job placement	10	\$30,000
			Total Job placements**	486	\$1,365,000
				Subtotal for G1, O1, S1	\$1,636,000

**Goal reflects the number of placements in jobs that pay living wages, as defined by the San Francisco Minimum Compensation Ordinance.

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			<i>Total # of businesses that achieve six-month retention rates of 50%</i>	<i>0</i>	<i>\$0</i>
Strategy 3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			<i>Total # of MOUs and plans established</i>	<i>0</i>	<i>\$0</i>
Strategy 4: Leverage in partnership with HUD's Section 3 hiring requirements					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			<i>Total # of partnership agreements developed with the Housing Authority</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency					
Strategy 1: Develop social and financial programs to strengthen peer learning and reduce social isolation					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			<i>Total # of families engaged in Funding Families Initiative</i>	<i>0</i>	<i>\$0</i>
Strategy 2: Provide financial education and other asset building opportunities					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1		Earned Asset Resource Network (EARN)	# of new IDAs	25	\$50,000
2		Mission Economic Development Agency (Public Services)	Financial literacy training	30	\$20,000
3		Northeast Community Federal Credit Union	Financial services	140	\$30,000
			<i>Total # of Earned Income Tax Credit filings</i>	<i>0</i>	<i>\$0</i>
			<i>Subtotal for G1, O2, S2</i>		<i>\$100,000</i>
Strategy 3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1	*	CCSF Small Business Development Center	Loans approved beyond CDBG	10	\$34,000
2	*	Community Center Pjt of S.F	Loans approved beyond CDBG	6	\$25,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

3	*	Mission Economic Development Agency	Loans approved beyond CDBG	9	\$66,667
4	*	Mission SF Federal Credit Union	Loans approved beyond CDBG	14	\$15,000
5	*	Northeast Community Federal Credit Union	Loans approved beyond CDBG	3	\$16,667
6	*	Northeast Community Federal Credit Union (apiBIS)	Loans approved beyond CDBG	7	\$35,000
7	*	Renaissance Entrepreneurship Center (5th Street)	Loans approved beyond CDBG	12	\$58,334
8	*	Renaissance Entrepreneurship Center (BBRC)	Loans approved beyond CDBG	11	\$50,000
9	*	South of Market Foundation	Loans approved beyond CDBG	14	\$34,000
10	*	Southeast Asian Community Center	Loans approved beyond CDBG	4	\$33,334
11	*	Southeast Asian Community Center (apiBIS)	Loans approved beyond CDBG	4	\$31,667
12	*	Women's Initiative for Self Employment	Loans approved beyond CDBG	11	\$31,000
			Total # of leveraged loans beyond CDBG	105	\$430,669

Strategy 4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets

	Organization	Performance measure	Goal	2008-2009 Recommendation
		<i>Total # of families assisted</i>	<i>0</i>	<i>\$0</i>

Strategy 5: Encourage financial literacy programs for youth in 2nd-12th grade

	Organization	Performance measure	Goal	2008-2009 Recommendation
		<i>Total # of youth exposed to financial literacy</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategy 1: Provide grants and low interest loans to stimulate commercial and business revitalization

	Organization	Performance measure	Goal	2008-2009 Recommendation
1	MOCI Small Business Loan Program	# of small business loans	0	\$200,000
		<i>Total # of micro-enterprise loans</i>	<i>0</i>	<i>\$0</i>
			<i>Subtotal for G1, O3, S1</i>	<i>\$200,000</i>

Strategy 2: Establish and expand small businesses and micro-enterprises

	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Bayview Hunter's Point Center for Arts & Technology	# of businesses assisted	3	\$30,000
2	* CCSF Small Business Development Center	# of business startups assisted	10	\$68,000
		# of business expansions assisted	30	
		# of jobs created	80	
		# of jobs retained	20	
3	Children's Council of SF	# of business startups assisted	20	\$54,000
		# of business expansions assisted	2	
		# of jobs created	20	
		# of jobs retained	2	
4	CIF of The San Francisco Foundation/EAG	# of business startups assisted	15	\$60,000
		# of jobs created	25	

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs retained	10	
5	*	Community Center Pjt of S.F	# of business startups assisted	20	\$50,000
			# of business expansions assisted	10	
			# of jobs created	15	
			# of jobs retained	5	
6		La Cocina	# of business startups assisted	11	\$55,000
			# of jobs created	8	
			# of jobs retained	48	
7	*	Mission Economic Development Agency	# of business startups assisted	23	\$133,333
			# of business expansions assisted	12	
			# of jobs created	36	
			# of jobs retained	20	
8	*	Mission SF Federal Credit Union	# of business startups assisted	8	\$30,000
			# of business expansions assisted	8	
			# of jobs created	14	
			# of jobs retained	14	
9	*	Northeast Community Federal Credit Union	# of business startups assisted	3	\$33,333
			# of business expansions assisted	2	
			# of jobs created	2	
10	*	Northeast Community Federal Credit Union (apiBIS)	# of business startups assisted	10	\$70,000
			# of business expansions assisted	5	
			# of jobs created	20	
			# of jobs retained	8	
11		Positive Resource Center	# of business startups assisted	10	\$60,000
			# of jobs created	2	
12	*	Renaissance Entrepreneurship Center (5th Street)	# of business startups assisted	44	\$116,666

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of business expansions assisted	23	
			# of jobs created	18	
			# of jobs retained	26	
13	*	Renaissance Entrepreneurship Center (BBRC)	# of business startups assisted	35	\$100,000
			# of business expansions assisted	10	
			# of jobs created	40	
			# of jobs retained	20	
14	*	South of Market Foundation	# of business startups assisted	36	\$34,000
			# of business expansions assisted	2	
			# of jobs created	18	
			# of jobs retained	2	
15	*	Southeast Asian Community Center	# of business startups assisted	3	\$66,666
			# of business expansions assisted	2	
			# of jobs created	14	
			# of jobs retained	2	
16	*	Southeast Asian Community Center (apiBIS)	# of business startups assisted	4	\$63,333
			# of business expansions assisted	3	
			# of jobs created	14	
			# of jobs retained	2	
17		Visitacion Valley Community Development Corporation	# of business startups assisted	4	\$30,000
			# of business expansions assisted	2	
			# of jobs created	8	
18	*	Women's Initiative for Self Employment	# of business startups assisted	8	\$62,000
			# of business expansions assisted	8	
			# of jobs created	56	
19		Wu Yee Children's Services	# of business startups assisted	28	\$30,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of business expansions assisted	4	
			# of jobs created	4	
			# of jobs retained	5	
			Total # of business startups assisted	292	\$1,146,331
Strategy 3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1	*	South of Market Foundation	# of anchor businesses recruited	1	\$34,000
			Total # of anchor businesses recruited	1	\$34,000
Strategy 4: Capture data, identify priority areas and publish neighborhood economic development plans					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			Total # of economic development plans published	0	\$0
Strategy 5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			Total # of developments assisted	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 6: Use Section 108 loan financing for tenant improvements				
	Organization	Performance measure	Goal	2008-2009 Recommendation
		<i>Total # of businesses assisted with Section 108 financing</i>	<i>0</i>	<i>\$0</i>
Strategy 7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Community Vocational Enterprises	# of business enterprises assisted	1	\$50,000
		# of jobs created	8	
		# of jobs retained	59	
2	Juma Ventures	# of business enterprises assisted	1	\$90,610
		# of jobs created	6	
		# of jobs retained	80	
		<i>Total # of business enterprises assisted</i>	<i>2</i>	<i>\$140,610</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

GOAL 2: STRENGTHEN NEIGHBORHOOD VITALITY				
<i>Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods</i>				
Strategy 1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Board of Trustees of the Glide Foundation	Facility	1	\$148,861
2	Burt Center Inc	Facility	1	\$200,000
3	Donaldina Cameron House	Facility	1	\$20,000
4	Frandelja Enrichment Center	Facility	1	\$37,000
5	Larkin Street Youth Services	Facility	1	\$125,000
6	Mission Economic Development Agency	Facility	1	\$190,000
7	Mission Housing Development Corporation	Facility	1	\$60,500
8	Portola Family Connections	Facility	1	\$165,000
9	Sage Project	Facility	1	\$20,640
10	San Francisco Arts Commission	Facility	1	\$100,000
11	San Francisco Conservation Corps	Facility	1	\$200,000
12	Southwest Community Corporation	Facility	1	\$55,000
13	The Arc Of San Francisco	Facility	1	\$55,340
14	Visitacion Valley Community Development Corporation	Facility	1	\$98,000
15	Women's Community Clinic	Facility	1	\$63,375
16	Capital Projects Pool (for existing projects)	Facility	0	\$246,063
		Total # of facilities	15	\$1,784,779

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 2: Use Section 108 loan financing for community centers					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1		Boys & Girls Clubs of San Francisco (Repayment of Section 108 Loan)	# of community centers supported	1	\$210,000
			<i>Total # of community centers supported with Section 108 financing</i>	<i>1</i>	<i>\$210,000</i>
Strategy 3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1	*	SFCC/EOC/Busy Bee Childcare	# of public space improvement project	1	\$20,000
2	*	SFCC/Frandelja Childcare	# of public space improvement project	1	\$86,207
3	*	SFCC/Good Samaritan CDC	# of public space improvement project	1	\$75,000
4	*	SFCC/Hunters Point Community Youth Park	# of public space improvement project	1	\$50,000
5	*	SFCC/Janet Pomeroy Center	# of public space improvement project	1	\$50,000
6	*	SFCC/Little Children's Developmental Center	# of public space improvement project	1	\$10,000
7	*	SFCC/Lutheran Church of Our Savior Pre-School	# of public space improvement project	1	\$60,000
8	*	SFCC/Presidio Knolls School	# of public space improvement project	1	\$40,000
9	*	SFCC/SF Dept. of Human Services	# of public space improvement project	1	\$70,000
10	*	SFCC/SF State University - Sunnydale Head Start	# of public space improvement project	1	\$50,000
11	*	SFCC/SFUSD - Chinese Education Center ES	# of public space improvement project	1	\$40,000
12	*	SFCC/SFUSD - E.R. Taylor ES	# of public space improvement project	1	\$55,000
13	*	SFCC/SFUSD - Glen Park ES	# of public space improvement project	1	\$60,000
14	*	SFCC/SFUSD - John Muir ES	# of public space improvement project	1	\$50,000
15	*	SFCC/SFUSD - Mission CDC	# of public space improvement project	1	\$80,000

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16	Public Space Improvement Pool (for existing projects)	# of public space improvement project	0	\$102,140
		Total # of public space improvement projects	15	\$898,347
Strategy 4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Communities of Opportunity Initiatives	# of individuals hired	40	\$0
		Total # of individuals hired	40	\$0
Strategy 5: Plant trees, especially in Communities of Opportunity neighborhoods				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Friends of the Urban Forest	# of trees planted	100	\$48,000
		Total # of trees planted	100	\$48,000
Objective 2: Preserve and promote the character and assets of our neighborhoods				
Strategy 1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Asian Neighborhood Design	# of project designs completed	19	\$60,000
2	MOCI Façade Improvement Program	# of facades completed	5	\$0

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			<i>Total # of facades completed</i>	5	\$0
			<i>Subtotal for G2, O2, S1</i>		\$60,000
Strategy 2: Support neighborhood venues and organizations that host cultural events and community meetings					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			<i>Total # of organizations</i>	0	\$0
GOAL 3: INCREASE THE PROVISION OF TIMELY, RELEVANT AND EFFECTIVE SOCIAL SERVICES					
<i>Objective 1: Ensure enhanced access, safety and utilization of social services by residents</i>					
Strategy 1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1		Chinatown Community Development Center	# of strategic plans completed	1	\$15,000
2		Chinese Newcomers Service Center	# of strategic plans completed	1	\$15,000
			<i>Total # of strategic plans completed</i>	2	\$30,000
Strategy 2: Increase the capacity of community based organizations to deliver timely, relevant and effective services					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1		Bernal Heights Neighborhood Center	# of CBOs attending forums	4	\$25,000
2		Compasspoint Nonprofit Services	Training vouchers	65	\$35,000
			# of CBOs attending forums	20	
			# of CBOs receiving consulting services	3	

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

3	Jewish Vocational and Career Counseling Service	# of CBOs attending forums	35	\$25,000
4	Taproot Foundation	# of CBOs receiving consulting services	2	\$10,000
		Total # of CBOs that attend professional development forums	59	\$95,000

Strategy 3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)

	Organization	Performance measure (# of people)	Goal	2008-2009 Recommendation
1	A Home Away from Homelessness	Academic support	10	\$35,000
2	AIDS Housing Alliance (ESG)	Homeless prevention	50	\$50,000
3	AIDS Legal Referral Panel of the SF Bay Area	Legal services	195	\$37,000
4	Arab Cultural and Community Center	Case management	60	\$38,000
5	Asian Law Caucus	Legal services	180	\$52,000
6	* Asian Pacific American Community Center	Information and referral	550	\$57,000
7	Asian Women's Shelter	Case management	75	\$35,500
8	Asian Women's Shelter (ESG)	Shelter	50	\$52,000
9	Bar Assoc. of SF Volunteer Legal Services (ESG)	Legal services	350	\$90,000
10	Bay Area Legal Aid	Legal services	40	\$40,000
11	Bayview Hunter's Point Center for Arts & Technology	Academic support	40	\$45,000
12	Booker T. Washington Community Service Center	Academic support	35	\$45,000
13	Calvary Hill Community Church	Transportation	85	\$50,000
14	Catholic Charities CYO	Academic support	40	\$45,000
15	Central American Resource Center (CARECEN)	Legal services	650	\$30,000
16	Central City Hospitality House (ESG)	Shelter	85	\$32,500
17	Chinatown Community Development Center	Academic support	30	\$40,000

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18	Community Alliance for Special Education	Academic support	39	\$25,000
19	Community Awareness & Treatment Services (ESG)	Shelter	46	\$22,400
20	Community Awareness & Treatment Services (ESG)	Case management	46	\$17,600
21	Community United Against Violence	Case management	35	\$28,000
22	Compass Community Services	Case management	75	\$37,000
23	Compass Community Services (ESG)	Shelter	75	\$50,000
24	Creating A Loving Family Foundation	Life skills	20	\$35,000
25	DCYF - Renaissance Parents of Success	Case management	40	\$50,000
26	Dolores Street Community Services (ESG)	Case management	40	\$33,000
27	Ella Hill Hutch Community Center	Academic support	50	\$42,290
28	Ella Hill Hutch Community Center	Academic support	30	\$50,000
29	Episcopal Community Services of SF	Adult education	50	\$30,000
30	Episcopal Community Services of SF (ESG)	Shelter	35	\$40,000
31	Filipino-American Development Foundation/Filipino Community Center	Academic support	35	\$30,000
32	Filipino-American Development Foundation/Filipino Community Center	Case management	95	\$75,000
33	Filipino-American Development Foundation/United Playaz	Violence prevention	150	\$55,000
34	Friendship House Association of American Indians (ESG)	Case management	10	\$36,900
35	Girls After School Academy	Academic support	50	\$45,000
36	Good Samaritan Family Resource Center	Multi-services	30	\$35,000
37	Growth and Learning Opportunities	Academic support	100	\$27,600
38	Gum Moon Residence Hall	Family support	48	\$30,000
39	Gum Moon Residence Hall (ESG)	Shelter	15	\$53,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

40	Haight Ashbury Food Program (ESG)	Meals and referrals	400	\$25,763
41	Hamilton Family Center, Inc (ESG)	Shelter	56	\$50,000
42	Homeless Children's Network	Mental health services	50	\$40,000
43	Instituto Familiar de la Raza	Case management	10	\$45,000
44	Instituto Laboral de la Raza	Legal services	720	\$65,000
45	Jamestown Community Center	Academic support	60	\$60,000
46	John W. King Senior Center	Transportation	250	\$90,000
47	La Casa de las Madres	Case management	12	\$25,000
48	La Casa de las Madres	Case management	70	\$50,000
49	La Casa de las Madres (ESG)	Shelter	29	\$78,000
50 *	La Raza Centro Legal	Legal services	400	\$90,000
51 *	La Raza Community Resource Center	Legal services	200	\$50,000
52	Larkin Street Youth Services	Case management	100	\$60,000
53	Larkin Street Youth Services (ESG)	Shelter	325	\$54,000
54	Mission Education Projects, Inc.	Academic support	30	\$37,500
55	Mission Learning Center	Academic support	35	\$75,000
56	Mission Neighborhood Centers	Academic support	20	\$42,000
57	Mission Neighborhood Centers	Senior support services	300	\$50,000
58	Mission Neighborhood Health Center	Case management	16	\$30,000
59	Network For Elders	Senior support services	70	\$45,000
60	New Leaf Services for our Community	Mental health services	60	\$45,000
61	Nihonmachi Legal Outreach	Legal services	465	\$90,000
62	Portola Family Connections	Case management	175	\$55,000
63	Providence Foundation (ESG)	Case management	50	\$45,000
64 *	Refugee Transitions	Multi-services	50	\$35,000
65	Richmond District Neighborhood Center	Life skills	110	\$30,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

66	Samoan Community Development Center	Case management	135	\$60,000
67	San Francisco Child Abuse Prevention Center	Case management	50	\$30,000
68	Shanti Project	Case management	60	\$25,000
69	Somarts Cultural Center/Straight Forward Club	Violence prevention	30	\$40,000
70	St. Vincent de Paul Society of San Francisco (ESG)	Shelter	130	\$30,500
71	Sunset Youth Services	Case management	50	\$50,000
72	Swords to Plowshares Veterans Rights Organization	Legal services	50	\$40,000
73	Swords to Plowshares Veterans Rights Organization (ESG)	Case management	86	\$41,000
74	TURF	Academic support	75	\$50,000
75	United Council of Human Services (ESG)	Case management	600	\$96,000
76	Urban Services YMCA	Academic support and job preparation	25	\$50,000
77	Urban University	Case management	40	\$40,000
78	Vietnamese Elderly Mutual Assistance Association	Senior support services	100	\$35,000
79 *	Visitacion Valley Community Center/C.L.A.E.R. Project	Case management	25	\$50,000
		<i>Total # of individuals provided with legal services</i>	<i>3,250</i>	<i>\$584,000</i>
			<i>Subtotal for G3, O1, S3</i>	<i>\$3,621,553</i>
Strategy 4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services				
	Organization	Performance measure	Goal	2008-2009 Recommendation
		<i>Total # of funder collaboratives established</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 5: Promote services in neighborhoods that provide access through community hubs					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1	*	Asian Pacific American Community Center	Access point	1	\$0
2	*	Boys & Girls Clubs of San Francisco	Access point	1	\$0
3	*	Chinese Newcomers Service Center	Access point	1	\$0
4	*	Community Center Pjt of S.F.	Access point	1	\$0
5	*	La Raza Centro Legal	Access point	1	\$0
6	*	La Raza Community Resource Center	Access point	1	\$0
8	*	Visitacion Valley Community Center/C.L.A.E.R. Project	Access point	1	\$0
			<i>Total # of access points created/supported</i>	7	\$0
Strategy 6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1		Communities of Opportunity Resident Involvement Activities	# of residents engaged	500	\$0
			<i>Total # of residents engaged</i>	500	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 7: Increase vocational ESL programs and reduce language barriers to accessing social services					
		Organization	Performance measure	Goal	2008-2009 Recommendation
1	*	Arriba Juntos	VESL program	1	\$0
2	*	Charity Cultural Services Center	VESL program	1	\$0
3	*	Chinese Newcomers Service Center	VESL program	1	\$0
4	*	Chinese Progressive Association	VESL program	1	\$0
5	*	Community Youth Center-San Francisco (CYC-SF)	VESL program	1	\$0
6	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	VESL program	1	\$0
	*	Jewish Vocational and Career Counseling Service	VESL program	1	\$0
7	*	Mission Language and Vocational School, Inc.	VESL program	1	\$0
8	*	Mujeres Unidas y Activas	VESL program	1	\$0
	*	Refugee Transitions	VESL program	1	\$0
9	*	Self-Help for the Elderly	VESL program	1	\$0
			<i>Total # of vocational ESL programs supported</i>	11	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

GOAL 4: PROMOTE EQUITY-BASED PUBLIC POLICY STRATEGIES				
<i>Objective 1: Leverage and coordinate targeted public, private and not for profit investments</i>				
Strategy 1: Assist in the development of social capital				
	Organization	Performance measure	Goal	2008-2009 Recommendation
1	Communities of Opportunity Time Banking Initiative	# of volunteer hours logged	0	\$0
		<i>Total # of volunteer hours logged</i>	<i>0</i>	<i>\$0</i>
Strategy 2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services				
	Organization	Performance measure	Goal	2008-2009 Recommendation
		<i>Total # of surveys conducted and reports published</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Appendix D: 2008-2009 CDBG Public Service Projects

Project/Agency	Program Area	2008-2009 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
AIDS Housing Alliance	HPG	\$25,000								
AIDS Legal Referral Panel of the SF Bay Area	HPG	\$45,000								
Bay Area Legal Aid	HPG	\$30,000								
Bayview Hunters Point Multipurpose Senior Services	HPG	\$20,000	\$20,000	X						
Chinatown Community Development Center	HPG	\$50,000	\$50,000		X			X	X	
Compass Community Services	HPG	\$10,000	\$10,000							X
Eviction Defense Collaborative, Inc.	HPG	\$30,000	\$30,000					X		
Filipino-American Development Foundation	HPG	\$15,000	\$15,000				X			
Independent Living Resource Center of SF	HPG	\$55,000								
Legal Assistance to the Elderly	HPG	\$30,000								
Manilatown Heritage Foundation	HPG	\$20,000	\$20,000				X			
Mental Health Association of San Francisco	HPG	\$25,000	\$25,000					X		
Mission Economic Development Agency	HPG	\$170,000								
San Francisco Housing Development Corporation	HPG	\$70,000								
San Francisco Housing Development Corporation	HPG	\$15,000	\$15,000	X					X	
Self-Help for the Elderly	HPG	\$47,000	\$47,000		X			X	X	
SF Community Land Trust	HPG	\$34,900	\$34,900		X					
Tenderloin Housing Clinic, Inc.	HPG	\$87,500	\$87,500							X
The Arc Of San Francisco	HPG	\$25,000								
Tides Center/Housing Rights Committee of San Francisco	HPG	\$80,000								
Tides Center/St. Peter's	HPG	\$38,000	\$38,000			X				

* Projects that primarily serve NRSA's

Project/Agency	Program Area	2008-2009 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Urban Housing and Development Corporation	HPG	\$40,000								
Vietnamese Community Center of SF	HPG	\$10,000								
Vietnamese Community Center of SF	HPG	\$15,000	\$15,000							X
A Home Away from Homelessness	PS	\$35,000								
African Immigrant and Refugee Resource Center	PS	\$25,000								
AIDS Legal Referral Panel of the SF Bay Area	PS	\$37,000								
Arab Cultural and Community Center	PS	\$38,000	\$38,000					X		
Arriba Juntos	PS	\$58,000	\$58,000							X
Asian & Pacific Islander Wellness Center	PS	\$43,000	\$43,000					X		
Asian Law Caucus	PS	\$52,000								
Asian Neighborhood Design	PS	\$30,000	\$30,000							X
Asian Pacific American Community Center	PS	\$57,000	\$57,000						X	
Asian Women's Shelter	PS	\$35,500								
Bay Area Legal Aid	PS	\$40,000	\$40,000							X
Bayview Hunter's Point Center for Arts & Technology	PS	\$58,000								
Bayview Hunter's Point Center for Arts & Technology	PS	\$45,000								
Board of Trustees of the Glide Foundation	PS	\$48,000	\$48,000	X		X		X		
Booker T. Washington Community Service Center	PS	\$40,000								
Booker T. Washington Community Service Center	PS	\$45,000								
Brava! for Women in the Arts	PS	\$45,000	\$45,000							X
Brothers Against Guns	PS	\$40,000								
Calvary Hill Community Church	PS	\$50,000	\$50,000	X						
CAMINOS/Pathways Learning Center	PS	\$30,000	\$30,000			X				

* Projects that primarily serve NRSA's

Project/Agency	Program Area	2008-2009 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Catholic Charities CYO	PS	\$45,000	\$45,000			X				
Central American Resource Center (CARECEN)	PS	\$30,000	\$30,000			X				
Central City Hospitality House	PS	\$32,000	\$32,000					X		
Charity Cultural Services Center	PS	\$80,000								
Chinatown Community Development Center	PS	\$40,000								
Chinese for Affirmative Action	PS	\$90,000	\$90,000							X
Chinese Newcomers Service Center	PS	\$90,000	\$90,000		X					
Chinese Progressive Association	PS	\$40,000	\$40,000		X					
Community Alliance for Special Education	PS	\$25,000								
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	PS	\$25,000								
Community United Against Violence	PS	\$28,000	\$28,000			X	X	X		
Community Youth Center-San Francisco (CYC-SF)	PS	\$67,000	\$67,000							X
Compass Community Services	PS	\$37,000	\$37,000	X		X		X		
Creating A Loving Family Foundation	PS	\$35,000	\$35,000	X						
DCYF - Renaissance Parents of Success - Bayview/Hunters Point Community Response Network	PS	\$50,000	\$50,000	X						
Donaldina Cameron House	PS	\$35,000	\$35,000							X
Earned Asset Resource Network (EARN)	PS	\$50,000	\$50,000	X		X			X	
Ella Hill Hutch Community Center	PS	\$42,290								
Ella Hill Hutch Community Center	PS	\$50,000								
Episcopal Community Services of SF	PS	\$30,000	\$30,000							X
Filipino American Development Foundation/Filipino Community Center	PS	\$30,000								
Filipino-American Development Foundation/United Playaz	PS	\$55,000	\$55,000				X			

* Projects that primarily serve NRSA's

Project/Agency	Program Area	2008-2009 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Filipino-American Development Foundation: Filipino Community Center	PS	\$75,000								
Girls Afterschool Academy	PS	\$45,000	\$45,000						X	
Good Samaritan Family Resource Center	PS	\$35,000	\$35,000			X				
Goodwill Industries of San Francisco, San Mateo & Marin Counties	PS	\$70,000	\$70,000		X				X	
Growth and Learning Opportunities Inc.	PS	\$27,600	\$27,600			X				
Gum Moon Residence Hall	PS	\$30,000	\$30,000		X	X				
Homeless Children's Network	PS	\$40,000	\$40,000							X
Instituto Familiar de la Raza	PS	\$45,000	\$45,000			X				
Instituto Laboral de la Raza	PS	\$65,000	\$65,000	X		X				
Jamestown Community Center	PS	\$60,000	\$60,000			X				
Jewish Vocational and Career Counseling Service	PS	\$55,000								
John W. King Senior Center	PS	\$90,000	\$90,000	X		X			X	
La Casa de las Madres	PS	\$25,000								
La Casa de las Madres	PS	\$50,000								
La Raza Centro Legal	PS	\$90,000	\$90,000							X
La Raza Community Resource Center	PS	\$50,000								
Larkin Street Youth Services	PS	\$60,000								
Lavender Youth Rec. & Info. Ct.(LYRIC)	PS	\$65,000								
Lighthouse for the Blind and Visually Impaired	PS	\$30,000								
Mission Economic Development Agency	PS	\$20,000	\$20,000			X				
Mission Education Projects, Inc.	PS	\$37,500	\$37,500			X				
Mission Hiring Hall, Inc.	PS	\$100,000	\$100,000							X
Mission Language and Vocational School, Inc.	PS	\$100,000	\$100,000							X

* Projects that primarily serve NRSA's

Project/Agency	Program Area	2008-2009 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Mission Learning Center	PS	\$75,000	\$75,000			X				
Mission Neighborhood Centers	PS	\$42,000	\$42,000			X				
Mission Neighborhood Centers	PS	\$50,000								
Mission Neighborhood Health Center	PS	\$30,000	\$30,000			X				
Mujeres Unidas y Activas	PS	\$50,000	\$50,000							X
Network For Elders	PS	\$45,000	\$45,000	X						
New Leaf Services for our Community	PS	\$45,000	\$45,000			X	X	X		
Nihonmachi Legal Outreach	PS	\$90,000	\$90,000							X
Northeast Community Federal Credit Union	PS	\$30,000	\$30,000				X	X		
Northern California Service League	PS	\$60,000	\$60,000							X
Portola Family Connections	PS	\$55,000								
Positive Resource Center	PS	\$40,000								
Refugee Transitions	PS	\$35,000								
Richmond District Neighborhood Center	PS	\$30,000								
Samoan Community Development Center	PS	\$60,000	\$60,000	X					X	
San Francisco Child Abuse Prevention Center	PS	\$30,000								
San Francisco Conservation Corps	PS	\$796,207								
Self-Help for the Elderly	PS	\$30,000								
Shanti Project	PS	\$25,000								
Somarts Cultural Center/Straight Forward Club	PS	\$40,000								
Sunset Youth Services	PS	\$50,000								
Swords to Plowshares Veterans Rights Organization	PS	\$40,000	\$40,000			X	X	X		
Toolworks	PS	\$55,000								

* Projects that primarily serve NRSA's

Project/Agency	Program Area	2008-2009 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
TURF	PS	\$50,000	\$50,000	X					X	
Urban Services YMCA	PS	\$50,000								
Urban University	PS	\$40,000								
Vietnamese Community Center of SF	PS	\$35,000								
Vietnamese Elderly Mutual Assistance Association	PS	\$35,000								
Vietnamese Youth Development Center	PS	\$40,000								
Visitacion Valley Community Center/C.L.A.E.R. Project	PS	\$50,000	\$50,000	X					X	
Young Community Developers	PS	\$30,000	\$30,000	X					X	
		\$6,243,497	\$3,112,500							
		\$ amount allocated for PS after NRSA exemptions	\$3,130,997							
		% of \$21,087,052 CDBG Entitlement for 2008-2009	14.8%							

* Projects that primarily serve NRSA's

Appendix E. List of Proposed 2008-2009 CDBG Projects

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
Capital Projects		
1 . Asian Neighborhood Design 1021 Mission St 94103	Technical assistance for non-profit organizations on assessing the feasibility of capital projects	\$25,000
2 . Board of Trustees of the Glide Foundation 330 Ellis St 94102	Rebuild entrance gate and build ADA ramp for a facility providing services primarily for homeless and very low-income persons	\$148,861
3 . Burt Center Inc 940 Grove St 94117	Renovate bathrooms, hallway, HVAC system and electrical system in a residential treatment facility for children with disabilities	\$200,000
4 . Community Design Center 5 Thomas Mellon Cr 94134	Technical assistance for MOCI-funded agencies in implementing capital projects	\$25,000
5 . Donaldina Cameron House 920 Sacramento St 94108	Replace concrete in rear yard and stairs in a multi-purpose neighborhood facility	\$20,000
6 . Frandelja Enrichment Center 950 Gilman Av 94124	ADA path of travel improvements to a new childcare center	\$37,000
7 . Larkin Street Youth Services 536 Central Av 94117	Architectural and engineering work for the demolition and rebuilding of a 14-bed emergency shelter for homeless and runaway youth	\$125,000
8 . Mayor's Office of Community Investment/Capital Projects 1 South Van Ness Ave 94103	Section 108 loan repayment for capital	\$210,000
9 . Mayor's Office of Community Investment/Capital Projects 1 South Van Ness Ave 94103	Capital program delivery costs	\$235,000
10 . Mayor's Office of Community Investment/Capital Projects Contingency 1 South Van Ness Ave 94103	Funds for unforeseen expenses for existing capital projects	\$246,063
11 . Mission Economic Development Agency 3505 20th St 94110	ADA accessibility and life safety improvements to a new multi-service center serving primarily immigrants	\$190,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
12 . Mission Housing Development Corporation 1290 Potrero Av 94110	Rebuild accessible ramp and construct new gate to meet ADA standards at a family resource center	\$60,500
13 . Portola Family Connections 2565 San Bruno Av 94134	Renovate garage to increase program space for literacy services, community education and community events	\$165,000
14 . Sage Project 1275 Mission St 94103	Renovate 12 windows in a substance abuse and mental health facility serving primarily girls, women and men in the criminal justice	\$20,640
15 . San Francisco Arts Commission 4705 Third St 94124	Renovate a multi-purpose arts and cultural facility	\$100,000
16 . San Francisco Conservation Corps 102 Fort Mason 94123	ADA upgrades to a youth employment training facility through demolition and reconstruction of a modular building	\$200,000
17 . Southwest Community Corporation 446 Randolph St 94132	Replace windows in a multi-purpose neighborhood facility	\$55,000
18 . The Arc Of San Francisco 1500 Howard St 94103	Seismic upgrades to a facility serving adults with developmental disabilities	\$55,340
19 . Visitacion Valley Community Development Corporation 1099 Sunnysdale Av 94134	Convert indoor parking area to program space for job training and other youth services	\$98,000
20 . Women's Community Clinic 1833 Fillmore St 94115	Replace HVAC units on the rooftop of a women's clinic	\$63,375
	Subtotal of Capital Projects:	\$2,279,779

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
Public Space Improvement		
1 . Friends of the Urban Forest 1007 Gen. Kennedy Dr 94129	Plant trees in Bayview Hunter's Point and Visitacion Valley	\$48,000
2 . Mayor's Office of Community Investment/PSI Contingency 1 South Van Ness Ave 94103	Funds for unforeseen expenses for existing Public Space Improvement projects	\$102,140
3 . Mayor's Office of Community Investment/Public Space Improvement 1 South Van Ness Ave 94103	Public Space Improvement program delivery costs	\$112,284
4 . San Francisco Conservation Corps 102 Fort Mason 94123	Partner with non-profit and city agencies on public space improvements, including playground renovations and landscaping	\$796,207
	Subtotal of Public Space Improvement:	\$1,058,631

Activity Name and Location

Program Description

2008 Rec.

Economic Development and Microenterprise Assistance

1 . Asian Neighborhood Design 1021 Mission St 94103	Architectural design services for facade improvement projects for businesses	\$60,000
2 . Bayview Hunter's Point Center for Arts & 2415 Third St 94107	Professional marketing, branding and visual merchandising for local small businesses	\$30,000
3 . CCSF Small Business Development Center 300 Montgomery St 94104	Business technical assistance for entrepreneurs and support for expanded efforts in targeting new and existing	\$102,000
4 . Children's Council of SF 445 Church St 94114	Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	\$54,000
5 . Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market St 94102	Technical assistance primarily for new and existing lesbian, gay, bisexual and transgender-owned businesses	\$75,000
6 . Community Vocational Enterprises 1425 Folsom St 94103	Business development services, including sales, for a janitorial business	\$50,000
7 . Juma Ventures 131 Steuart St 94105	Business technical support for nonprofit social purpose enterprises, including job training and employment for youth	\$65,000
8 . La Cocina 2948 Folsom St 94110	A commercial kitchen and business incubator that supports the development of microenterprises	\$55,000
9 . Mayor's Office of Community Investment/ Economic Development 1 South Van Ness Ave 94103	Section 108 loan repayment contingency for economic development activities	\$251,047
10 . Mission Area Federal Credit Union 2940 16th St 94103	Business assistance and micro-lending services for small business owners	\$45,000
11 . Mission Economic Development Agency 3505 20th St 94110	Bilingual business technical assistance program to support the growth and success of microenterprises primarily in the Mission District	\$200,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
12 . Northeast Community Federal Credit Union 288 Jones St 94102	Business technical assistance primarily for Asian and Pacific Islander microenterprises and small businesses	\$50,000
13 . Northeast Community Federal Credit Union 683 Clay St 94111	Business technical assistance primarily for Asian and Pacific Islander microenterprises and small businesses through apiBIS	\$105,000
14 . Positive Resource Center 785 Market St 94103	Training and technical assistance primarily for individuals with HIV/AIDS to develop microenterprises	\$60,000
15 . Renaissance Entrepreneurship Center 275 Fifth St 94103	Business development training and support to small businesses and new entrepreneurs	\$175,000
16 . Renaissance Entrepreneurship Center 275 Fifth St 94103	Entrepreneurial training and support for individuals starting microenterprises	\$150,000
17 . San Francisco Foundation Community Initiative Funds/SFFSN 225 Bush St 94104	Business corridor development, including business attraction, business assistance, blight removal and filling of vacant properties	\$60,000
18 . South of Market Foundation 1083 Mission St 94103	Business technical assistance for owners and entrepreneurs	\$102,000
19 . Southeast Asian Community Center 875 O'Farrell St 94109	Microenterprise technical assistance and loan packaging services primarily for the Southeast Asian community	\$100,000
20 . Southeast Asian Community Center 875 O'Farrell St 94109	Business technical assistance primarily for Asian and Pacific Islander small business owners and entrepreneurs through apiBIS	\$95,000
21 . Visitacion Valley Community Development Corporation 1099 Sunnydale Av 94134	Business corridor development in Visitacion Valley, including business attraction, local business assistance, blight removal and filling of vacant properties	\$30,000
22 . Women's Initiative for Self Employment 1398 Valencia St 94110	Microenterprise business training primarily for low-income women	\$93,000
23 . Wu Yee Children's Services 706 Mission St 94103	Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	\$30,000
Subtotal of Economic Development and Microenterprise Assistance:		\$2,037,047

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
Housing Program Grants		
1 . AIDS Housing Alliance 427 South Van Ness Av 94103	Housing counseling and housing placement services primarily for persons with HIV/AIDS	\$25,000
2 . AIDS Legal Referral Panel of the SF Bay Area 1663 Mission St 94103	Legal counseling, legal representation, education services and advocacy on housing issues primarily for people with HIV/AIDS	\$45,000
3 . Asian Neighborhood Design 1021 Mission St 94103	Technical assistance and architectural services to a variety of affordable housing developers and housing advocacy groups	\$219,000
4 . Bay Area Legal Aid 50 Fell St 94102	Legal assistance and representation primarily for subsidized housing tenants	\$30,000
5 . Bayview Hunters Point Multipurpose Senior 1706 Yosemite St 94124	Housing counseling and placement services primarily for seniors	\$20,000
6 . Bernal Heights Neighborhood Center 1000 Tompkins St 94110	Replacement of siding and repairs for the Market Heights development	\$55,900
7 . Bernal Heights Neighborhood Center 311 Holly Court 94110	Rehabilitation of two existing buildings, Woolsey Street and Stinson House	\$35,100
8 . Chinatown Community Development Center 1525 Grant Av 94133	Housing counseling and tenant rights education primarily for monolingual Chinese	\$50,000
9 . Chinatown Community Development Center 1525 Grant Av 94133	Rehabilitation activities for 1204 Mason	\$50,000
10 . Chinatown Community Development Center 1525 Grant Av 94133	Rehabilitation activities for 940 Washington	\$50,000
11 . Chinatown Community Development Center 1525 Grant Av 94133	Rehabilitation activities for 1303 Larkin	\$50,000
12 . Chinatown Community Development Center 1525 Grant Av 94133	Rehabilitation activities for 1370 California	\$75,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
13 . Community Housing Partnership 280 Turk St 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for the Cambridge	\$48,334
14 . Community Housing Partnership 280 Turk St 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for the San Cristina	\$48,333
15 . Community Housing Partnership 280 Turk St 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for the Hamlin/William Penn	\$48,333
16 . Compass Community Services 995 Market St 94103	Housing counseling, referral, eviction prevention, case management and rental assistance primarily for homeless or formerly homeless individuals and families	\$10,000
17 . Eviction Defense Collaborative, Inc. 995 Market St 94103	Counseling and referral services for tenants facing loss of housing and homelessness due to eviction	\$30,000
18 . Filipino-American Development Foundation 1010 Mission St 94103	Homeownership counseling primarily for Filipino-American families	\$15,000
19 . GP/TODCO, Inc. 1095 Mission St 94103	Continuation of rehabilitation process including securing additional rehabilitation funds, pulling permit and starting	\$47,000
20 . GP/TODCO, Inc. 801 Howard St 94103	Continuation of rehabilitation process including completing architectural plans and closing all financing for the Woolf House	\$47,000
21 . Independent Living Resource Center of SF 649 Mission St 94105	Housing counseling, advocacy and education to meet the needs of people living with	\$55,000
22 . Legal Assistance to the Elderly 995 Market St 94103	Legal services to prevent eviction, including referral, advice, self-help strategies and representation	\$30,000
23 . Manilatown Heritage Foundation 953 Mission St 94103	Housing counseling and placement services primarily for the Filipino community	\$20,000
24 . Mayor's Office of Housing/Housing Development Program 1 South Van Ness Ave 94103	Funds for housing development and program delivery costs	\$4,525,148

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
25 . Mental Health Association of San Francisco 870 Market St 94102	Housing retention, tenant rights advocacy and leadership training primarily for formerly homeless individuals	\$25,000
26 . Mission Economic Development Agency 3505 20th St 94110	Homeownership counseling and education to prospective homebuyers, primarily targeting the Latino community	\$170,000
27 . Mission Housing Development Corporation 102 South Park St 94107	Oversight and management of rehabilitation work for Parkview Hotel	\$25,000
28 . Mission Housing Development Corporation 22 South Park St 94107	Management of life/safety rehabilitation work for Madrid Hotel	\$25,000
29 . San Francisco Housing Development Corporation 4439 Third St 94124	Housing counseling and placement services primarily for the African American community	\$15,000
30 . San Francisco Housing Development Corporation 4439 Third St 94124	Homeownership pre-purchase services and post-purchase/foreclosure prevention services primarily for the African American	\$70,000
31 . Self-Help for the Elderly 407 Sansome St 94111	Housing counseling, placement and tenant-landlord mediation services primarily for monolingual Chinese seniors	\$47,000
32 . SF Community Land Trust P.O. Box 420982 94142	Homebuyer education on the land trust model, including financial education, co-op management and post-purchase assistance	\$34,900
33 . Tenderloin Housing Clinic, Inc. 126 Hyde St 94102	Counseling and legal services to prevent tenant displacement and eviction primarily for Spanish-speaking SRO renters	\$87,500
34 . Tenderloin Neighborhood Development Corporation 165 Turk St 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 165 Turk	\$39,211
35 . Tenderloin Neighborhood Development Corporation 220 Golden Gate Av 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 220 Golden Gate	\$56,415
36 . Tenderloin Neighborhood Development Corporation 44 McAllister St 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 44 McAllister	\$136,164

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
37 . Tenderloin Neighborhood Development Corporation 249 Eddy St 94102	Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 249 Eddy	\$39,210
38 . The Arc Of San Francisco 1500 Howard St 94103	Housing counseling, placement and referral services primarily for individuals with developmental disabilities	\$25,000
39 . Tides Center/Housing Rights Committee of San Francisco 427 South Van Ness Av 94103	Tenant rights counseling and referrals for tenants facing displacement	\$80,000
40 . Tides Center/St. Peter's 474 Valencia St 94103	Tenant rights workshops and housing counseling for tenants with illegal rent increases and other issues	\$38,000
41 . Urban Housing and Development Corporation 600 Haight St 94117	Homebuyer counseling and workshops on financial literacy for prospective homebuyers	\$40,000
42 . Vietnamese Community Center of SF 766 Geary St 94109	Housing counseling and placement services primarily for the Vietnamese community	\$15,000
43 . Vietnamese Community Center of SF 766 Geary Bl 94109	Homebuyer counseling primarily for the Vietnamese community, including financial planning, assistance to find and apply for BMR units and translation	\$10,000
Subtotal of Housing Program Grants:		\$6,607,548

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
Planning and Capacity Building		
1 . Chinatown Community Development Center 1525 Grant Av 94133	Comprehensive and participatory study of strategies to address safety, maintenance and other concerns at the Ping Yuen public housing buildings	\$15,000
2 . Chinese Newcomers Service Center 777 Stockton St 94108	Planning support for the Chinatown Families Economic Self-Sufficiency Coalition to implement a comprehensive community-wide ESL instructional and support plan	\$15,000
3 . Compasspoint Nonprofit Services 731 Market St 94103	Technical assistance, consultation and workshop vouchers for MOCI-funded agencies and MOCI staff on non-profit management-related topics	\$35,000
4 . Jewish Vocational and Career Counseling Service 225 Bush St 94104	Professional training through workshops on best practices for employment specialists	\$25,000
5 . Mayor's Office of Community Investment 1 South Van Ness Ave 94103	Consolidated Planning	\$110,000
6 . Taproot Foundation 466 Geary St 94102	Organizational capacity building for non-profit organizations in the areas of marketing, information technology and human resources	\$10,000
7 . Telegraph Hill Neighborhood Association 660 Lombard St 94133	Organizational capacity building for nine neighborhood centers through training and peer support of Executive Directors	\$25,000
	Subtotal of Planning and Capacity Building:	\$235,000

Activity Name and Location

Program Description

2008 Rec.

Public Services

1 . African Immigrant and Refugee Resource Center 1290 Fillmore St 94115	Employment training, counseling and placement primarily for African immigrants	\$25,000
2 . AIDS Legal Referral Panel of the SF Bay Area 1663 Mission St 94103	Legal services primarily for individuals with HIV/AIDS who are entering or re-entering the workforce	\$37,000
3 . Arab Cultural and Community Center 2 Plaza St 94116	Case management in immigration, health referrals, employment services and other services	\$38,000
4 . Arriba Juntos 1850 Mission St 94103	Employment hard and soft skills training, counseling, supportive services, placement and retention for the home health care field	\$58,000
5 . Asian & Pacific Islander Wellness Center 730 Polk St 94109	Job readiness and counseling services primarily for Asian and Pacific Islander transgender residents	\$43,000
6 . Asian Law Caucus 939 Market St 94103	Legal services primarily for Asian immigrants	\$52,000
7 . Asian Neighborhood Design 1021 Mission St 94103	Employment training, counseling, placement and retention for construction jobs	\$30,000
8 . Asian Pacific American Community Center 2442 Bayshore Bl 94134	Information and referral, employment, translation, public safety and other services primarily for Asian immigrants	\$57,000
9 . Asian Women's Shelter 3543 18th St 94110	Intensive case management, counseling and advocacy services primarily for Asian and Pacific Islander battered women and their children	\$35,500
10 . Bay Area Legal Aid 50 Fell St 94102	Legal assistance and education primarily for victims of domestic violence	\$40,000
11 . Bayview Hunter's Point Center for Arts & 2415 Third St 94107	Employment training, counseling, support and paid internships in the field of graphic arts for young adults	\$58,000
12 . Board of Trustees of the Glide Foundation 330 Ellis St 94102	Counseling, hard and soft skills training, placement and retention services for construction industry jobs for young adults ages 17-24	\$48,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
13 . Booker T. Washington Community Service Center 800 Presidio Av 94115	Job training, placement and retention services	\$40,000
14 . Brava! for Women in the Arts 2781 24th St 94110	Technical training in theater production and placement in internships at professional theaters for young adults ages 18-25	\$45,000
15 . Brothers Against Guns 8 West Point Rd 94124	Case management and support services for at-risk youth	\$40,000
16 . Calvary Hill Community Church 141 Industrial St 94124	Transportation services for children to after-school activities	\$50,000
17 . CAMINOS/Pathways Learning Center 1470 Valencia St 94110	Employment development and hard-skills training in computer technology primarily for monolingual Spanish-speaking immigrant women	\$30,000
18 . Central American Resource Center (CARECEN) 1245 Alabama St 94110	Legal services primarily for immigrants and refugees	\$30,000
19 . Central City Hospitality House 288 Turk St 94102	Employment and vocational training primarily for homeless and very low-income adults	\$32,000
20 . Charity Cultural Services Center 827 Stockton St 94108	Job readiness, vocational ESL, training and placement services in the culinary industry primarily for immigrants	\$80,000
21 . Chinese for Affirmative Action 17 Walter U. Lum Pl 94108	Employment services primarily for limited-English speaking immigrants	\$90,000
22 . Chinese Newcomers Service Center 777 Stockton St 94108	Employment readiness, training and placement services primarily for recent immigrants	\$90,000
23 . Chinese Progressive Association 1042 Grant Av 94133	Job readiness, training, vocational ESL and placement services primarily for restaurant workers	\$40,000
24 . Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market St 94102	Job readiness, soft skills training and placement services primarily for lesbian, gay, bisexual and transgender individuals	\$25,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
25 . Community United Against Violence 170 A Capp St 94110	Case management and support services primarily for LGBTQ (lesbian, gay, bisexual, transgender, queer and questioning) domestic violence victims	\$28,000
26 . Community Youth Center-San Francisco (CYC-SF) 1237 Van Ness Av 94109	Job preparation, vocational ESL, job placement and support services primarily for Asian immigrant young adults ages 18-25 with limited English proficiency	\$67,000
27 . Compass Community Services 995 Market St 94103	Intensive case management, supportive services, housing placement assistance and employment readiness for homeless families	\$37,000
28 . Creating A Loving Family Foundation 3801 Third St 94124	Training on fatherhood and life skills primarily for young men	\$35,000
29 . Department of Children, Youth & Their Families 1390 Market St 94102	Transfer of \$900,000 to DCYF to fund services for children, youth and families	\$900,000
30 . Donaldina Cameron House 920 Sacramento St 94108	Multi-lingual employment readiness training and placement services primarily for monolingual Asian immigrants	\$35,000
31 . Earned Asset Resource Network (EARN) 235 Montgomery St 94104	Financial literacy training and matched savings program	\$50,000
32 . Ella Hill Hutch Community Center 1050 McAllister St 94115	Academic, tutoring and life skills classes for youth ages 18-25	\$50,000
33 . Episcopal Community Services of SF 165 8th St 94103	Adult education focused on job skills and basic education primarily for homeless individuals and supportive housing residents	\$30,000
34 . Filipino-American Development Foundation: Filipino Community Center 35 San Juan Av 94112	Bilingual information and referral and case management services primarily for the Filipino community	\$75,000
35 . Good Samaritan Family Resource Center 1294 Potrero Av 94110	ESL training, parent literacy, financial literacy and computer literacy primarily for immigrants	\$35,000
36 . Goodwill Industries of San Francisco, San Mateo & Marin Counties 1500 Mission St 94103	Job readiness, vocational ESL, training and placement services in the retail/service industry primarily for immigrants	\$70,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
37 . Homeless Children's Network 3265 17th St 94110	Comprehensive mental health services primarily for youth ages 18-24 living in permanent supportive or public housing	\$40,000
38 . Instituto Laboral de la Raza 2947 16th St 94103	Legal representation, referrals and processing primarily for workers who have experienced unfair labor practices	\$65,000
39 . Jewish Vocational and Career Counseling Service 225 Bush St 94104	Job readiness, vocational ESL, training and placement services for the non-profit sector	\$55,000
40 . John W. King Senior Center 500 Raymond Av 94134	Transportation services for the frail elderly and physically challenged populations	\$90,000
41 . La Casa de las Madres 1663 Mission St 94103	Community-based intervention and support services for battered women and their children	\$50,000
42 . La Raza Centro Legal 474 Valencia St 94103	Legal services in the area of immigration	\$90,000
43 . La Raza Community Resource Center 474 Valencia St 94103	Legal services primarily for Latino immigrants, including information and referrals, processing and education	\$50,000
44 . Larkin Street Youth Services 869 Ellis St 94109	Case management and housing placement for homeless young adults in a shelter program	\$60,000
45 . Lavender Youth Rec. & Info. Ct.(LYRIC) 127 Collingwood St 94114	Academic support, job preparation and employment services primarily for LGBTQ youth	\$65,000
46 . Lighthouse for the Blind and Visually Impaired 214 Van Ness Av 94102	Vocational training and job placement primarily for low-income visually impaired persons	\$30,000
47 . Mission Economic Development Agency 3505 20th St 94110	Financial coaching services	\$20,000
48 . Mission Hiring Hall, Inc. 3042 16th St 94103	Employment training, job readiness, placement and retention services	\$100,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
49 . Mission Language and Vocational School, Inc. 2929 19th St 94110	Vocational ESL, employment readiness, training, placement and retention services in the fields of medical assistance, construction, hospitality/culinary arts, retail and information technology	\$100,000
50 . Mission Neighborhood Centers 4752 Mission St 94112	Case management, meals and recreational activities for seniors	\$50,000
51 . Mission Neighborhood Health Center 165 Capp St 94110	Internship program focused on leadership and empowerment for homeless individuals	\$30,000
52 . Mujeres Unidas y Activas 3543 18th St 94110	Job readiness training, home care and childcare hard skills training, job referral, placement and retention services primarily for monolingual Spanish-speaking immigrant	\$50,000
53 . Network For Elders 1555 Burke Av 94124	Case management and in-home care for frail seniors	\$45,000
54 . New Leaf Services for our Community 1390 Market St 94102	Mental health case management and therapy primarily for LGBT individuals, couples and families	\$45,000
55 . Nihonmachi Legal Outreach 1188 Franklin St 94109	Legal services primarily for the Asian and Pacific Islander community, including representation, counseling and referrals	\$90,000
56 . Northeast Community Federal Credit Union 288 Jones St 94102	Financial services primarily for the un-banked population	\$30,000
57 . Northern California Service League 40 Boardman Pl 94103	Job readiness, soft and hard skills training, placement and retention services primarily for homeless individuals and ex-offenders	\$60,000
58 . Portola Family Connections 49 Ocean Av 94112	Case management, counseling, information and referral, translation services, job readiness training and educational workshops primarily for immigrant families	\$55,000
59 . Positive Resource Center 785 Market St 94103	Employment readiness, placement and retention services primarily for persons living with HIV/AIDS	\$40,000
60 . Refugee Transitions 870 Market St 94102	Individualized home-based and small group ESL/VESL, case management, civics education and computer literacy instruction primarily for Asian refugees and immigrants	\$35,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
61 . Richmond District Neighborhood Center 741 30th Av 94121	Life skills, job readiness, ESL and other educational services	\$30,000
62 . Samoan Community Development Center 2055 Sunnydale Av 94134	Case management, information and referral and translation services primarily for Samoan families	\$60,000
63 . Self-Help for the Elderly 407 Sansome St 94111	Home health aide training primarily for limited English-speaking adults for certification and job placement	\$30,000
64 . Shanti Project 730 Polk St 94109	Supportive services including case management and care navigation primarily for low-income women diagnosed with breast	\$25,000
65 . Somarts Cultural Center/Straight Forward Club 52 Mason St 94103	Violence and substance abuse prevention and case management services primarily for young adults ages 18-25 who reside in public and low-income housing	\$40,000
66 . Somarts Cultural Center/United Playaz 934 Brannan St 94103	Violence prevention and leadership development services for youth and young adults	\$55,000
67 . Swords to Plowshares Veterans Rights Organization 1060 Howard St 94103	Legal representation and counseling for individuals seeking veterans' benefits	\$40,000
68 . Tides Center/C.L.A.E.R. Project 1099 Sunnydale Av 94134	Housing case management for families impacted by violence	\$50,000
69 . Toolworks 410 Avenue of the Palms Av Bldg 1 94130	Employment training and placement services for persons with disabilities	\$55,000
70 . Urban Services YMCA 1530 Buchanan St 94115	Educational and employment support primarily for young adults in the OMI	\$50,000
71 . Urban University 870 Market St 94102	Case management services primarily for single working mothers	\$40,000
72 . Vietnamese Community Center of SF 766 Geary Bl 94109	Employment training and placement services primarily for Vietnamese immigrants	\$35,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
73 . Vietnamese Elderly Mutual Assistance Association 910 Larkin St 94109	Supportive services primarily for Vietnamese seniors	\$35,000
74 . Vietnamese Youth Development Center 150 Eddy St 94102	Employment readiness training and placement primarily for young adults ages 18-24	\$40,000
75 . Young Community Developers 1715 Yosemite Av 94124	Job development, preparation, referral, training and placement services	\$30,000
	Subtotal of Public Services:	\$4,485,500

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
Administration		
1 . Mayor's Office of Community Investment 1 South Van Ness Ave 94103	Administration	\$3,144,679
2 . Mayor's Office of Housing 1 South Van Ness Ave 94103	Administration	\$1,288,868
	Subtotal of Administration:	\$4,433,547
Program Income Funded Activities		
1 . Mayor's Office of Community Investment 1 South Van Ness Ave 94103	Small Business Loan Program	\$200,000
2 . Mayor's Office of Housing 1 South Van Ness Ave 94103	Community Housing Rehabilitation Loan Program	\$1,100,000
3 . San Francisco Redevelopment Agency 1 South Van Ness Ave 94103	Economic development programs	\$180,000
	Subtotal of Program Income Funded Activities:	\$1,480,000
	TOTAL CDBG :	\$22,617,052

Appendix F. List of Proposed 2008-2009 ESG Projects

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
Emergency Shelter Grants		
<i>This program funds projects and services for homeless individual and families.</i>		
1 . AIDS Housing Alliance 427 South Van Ness Av 94103	Hotel vouchers and supportive services primarily for homeless persons with HIV/AIDS	\$50,000
2 . Asian Women's Shelter 3543 18th St 94110	Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children	\$52,000
3 . Bar Assoc. of SF Volunteer Legal Services 301 Battery St 94111	Legal representation and advocacy for homeless residents	\$90,000
4 . Central City Hospitality House 146 Leavenworth St 94102	Shelter beds for homeless adult men	\$32,500
5 . Community Awareness & Treatment Services. 1049 Howard St 94103	Shelter beds for homeless women	\$40,000
6 . Compass Community Services 995 Market St 94103	Shelter beds for homeless families	\$50,000
7 . Dolores Street Community Services 938 Valencia St 94110	Supportive services for homeless men	\$33,000
8 . Episcopal Community Services of SF 201 Eighth St 94103	Shelter beds primarily for chronically homeless adults	\$40,000
9 . Friendship House Association of American Indians 56 Julian Av 94103	Shelter and essential services primarily for homeless Native Americans with substance abuse issues	\$36,900
10 . Gum Moon Residence Hall 940 Washington St 94108	Transitional housing and support services primarily for Asian immigrant women who are survivors of domestic violence and sexual assault	\$53,000

<u>Activity Name and Location</u>	<u>Program Description</u>	<u>2008 Rec.</u>
11 . Haight Ashbury Food Program 1525 Waller St 94117	Nutritious meals and service referrals for low-income and homeless individuals	\$25,763
12 . Hamilton Family Center, Inc 260 Golden Gate Av 94102	Shelter beds for homeless families	\$50,000
13 . La Casa de las Madres 1663 Mission St 94103	Shelter beds in a comprehensive support program for battered women and their children	\$78,000
14 . Larkin Street Youth Services 869 Ellis St 94109	Shelter beds for homeless young adults	\$54,000
15 . Mayor's Office of Community Investment 1 South Van Ness Ave 94103	Administration	\$47,245
16 . Providence Foundation 1218 Mendell St 94124	Case management, counseling, housing placement and referrals for homeless	\$45,000
17 . St. Vincent de Paul Society of San Francisco 3543 18th St 94110	Shelter beds for battered women and their children	\$30,500
18 . Swords to Plowshares Veterans Rights Organization 1060 Howard St 94103	Benefits claims assistance and case management for chronically homeless	\$41,000
19 . United Council of Human Services 2111 Jennings St 94124	Case management, showers, meals and other drop-in services primarily for homeless and low-income individuals	\$96,000
TOTAL ESG:		\$944,908

Appendix G. List of Proposed 2008-2009 HOPWA Projects

Activity Name and Location	Program Description	2008/09 Budget
I. SAN FRANCISCO		
A. Capital Projects		
Capital improvements at existing projects – various sites in San Francisco based on monitoring	An estimated 14 beds will be improved with capital funding for the purpose of providing decent affordable housing. Capital needs of existing projects—which are beyond the scope covered by project reserves—will be assessed during monitoring visits.	\$399,887
Subtotal		\$399,887
B. Rental Assistance Program		
1. Tenant-Based Rental Assistance – Scattered sites in San Francisco	280 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$3,040,000
2. Housing Advocacy Program	280 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$243,000
Subtotal		\$3,283,000
C. Supportive Services and Operating Costs		
1. Leland House 141 Leland Avenue	45 very low-income residents living with HIV/AIDS at this Residential Care Facility for the Chronically Ill (RCF-CI) will continue to live in decent affordable supportive services enriched housing.	\$1,355,159
2. Peter Claver Community 1340 Golden Gate Avenue	32 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$663,787
3. Maitri 401 Duboce Street	14 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$459,969

4.	Richard Cohen Residence 220 Dolores Street	10 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$448,000
5.	Larkin Street – Assisted Care 129 Hyde Street	12 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$325,368
			Subtotal
			\$3,252,283

D. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

1.	Sponsor to be selected through RFQ process.	Sponsor of Tenant-Based Rental Assistance Program.	\$210,000
2.	Catholic Charities of the Archdiocese of San Francisco 180 Howard Street, Suite 100	Sponsor of Leland House and Peter Claver Community.	\$141,326
3.	Maitri 401 Duboce Street	Sponsor of Maitri.	\$32,198
4.	Dolores Street Community Services 938 Valencia Street	Sponsor of Richard Cohen Residence.	\$31,350
5.	Larkin Street Youth Center 1044 Larkin Street	Sponsor of Larkin Street—Assisted Care.	\$22,776
6.	Sponsor to be selected through RFQ process.	Sponsor of Housing Advocacy Program.	\$17,000
			Subtotal
			\$454,650

E. Grantee Administrative Expenses

San Francisco Redevelopment Agency, 1 South Van Ness Avenue	Grantees are limited to 3% of awarded funds for administration costs.	\$216,180
		Subtotal
		\$216,180
Total – San Francisco		\$7,606,000

II. SAN MATEO COUNTY

A. Rental Assistance Program

1.	Housing Assistance Program Scattered Sites in San Mateo	150 very low-income persons living with HIV/AIDS will be assisted with short-term housing subsidies for the purpose of providing decent affordable housing.	\$224,071
2.	Housing Assistance Services 2686 Spring Street, Redwood City	150 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$231,761
Subtotal			\$455,832

B. Supportive Services

1.	Aging & Adult Services 225 37 th Avenue, San Mateo	20 very low-income persons living with HIV/AIDS will have access to comprehensive home and community based services (including attendant care) for the purpose of creating suitable living environments and avoiding placement in a nursing facility or hospital.	\$93,458
2.	Benefits Counseling, San Mateo Co. AIDS Program 225 37 th Avenue, San Mateo	225 very low-income persons living with HIV/AIDS will have access to benefits counseling services for the purpose of creating suitable living environments.	\$79,850
Subtotal			\$173,308

C. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

1.	Mental Health Association of San Mateo 2686 Spring Street, Redwood City	Sponsor of Housing Assistance Program and related Supportive Services.	\$31,908
2.	Aging & Adult Services 225 37 th Avenue, San Mateo	Sponsor of case management and attendant care programs.	\$6,542
3.	San Mateo County AIDS Program 225 37 th Avenue, San Mateo	Sponsor of benefits counseling program.	\$5,590
Subtotal			\$44,040

D. Grantee Administrative Expenses

San Mateo County AIDS Program 225 37 th Avenue, San Mateo	Grantees are limited to 3% of awarded funds for administration costs.	\$20,820
	Subtotal	\$20,820
	Total – San Mateo County	\$694,000

III. MARIN COUNTY

A. Rental Assistance Program

Long-term Rental Assistance Scattered Sites in Marin County	26 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$264,316
	Subtotal	\$264,316

B. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

Marin Housing Authority 4020 Civic Center Drive, San Rafael	Sponsor of Long-term Rental Assistance Program.	\$19,894
	Subtotal	\$19,894

C. Grantee Administrative Expenses

County of Marin 3501 Civic Center Drive, San Rafael	Grantees are limited to 3% of awarded funds for administration costs.	\$8,790
	Subtotal	\$8,790
	Total – Marin County	\$293,000
	Grand Total – San Francisco EMSA	\$8,593,000

**Appendix H. U.S. Department of Housing and Urban Development
CPD Consolidated Plan Listing of Proposed Projects**

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
A Home Away from Homelessness	05L Child Care Services	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school case management, tutoring and other programming for children	10 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	Fort Mason, Building 9 , San Francisco, CA 94123		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
African Immigrant and Refugee Resource Center	05H Employment Training	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training, counseling and placement primarily for African immigrants	25 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1290 Fillmore Street, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05Q Subsistence Payments	CDBG	\$50,000
Homeless/HIV/AIDS	570.204	ESG	
Hotel vouchers and supportive services primarily for homeless persons with HIV/AIDS	50 People	HOME HOPWA	
		TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05K Tenant/Landlord Counseling	CDBG	\$25,000
Housing	570.201(e)	ESG	
Housing counseling and housing placement services primarily for persons with HIV/AIDS	550 People	HOME HOPWA	
		TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	CDBG	\$45,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal counseling, legal representation, education services and advocacy on housing issues primarily for people with HIV/AIDS	130 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	CDBG	\$37,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services primarily for individuals with HIV/AIDS who are entering or re-entering the workforce	195 People	TOTAL	\$37,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1663 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arab Cultural and Community Center	05 Public Services (General)	CDBG	\$38,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management in immigration, health referrals, employment services and other services	60 People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2 Plaza Street, San Francisco, CA 94116		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos	05H Employment Training	CDBG	\$58,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment hard and soft skills training, counseling, supportive services, placement and retention for the home health care field	60 People	TOTAL	\$58,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian & Pacific Islander Wellness Center	05H Employment Training	CDBG	\$43,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness and counseling services primarily for Asian and Pacific Islander transgender residents	40 People	TOTAL	\$43,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	730 Polk Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus	05C Legal Services	CDBG	\$52,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services primarily for Asian immigrants	180 People	TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	939 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design	03 Public Facilities and Improvements (General)	CDBG	\$25,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Technical assistance for non-profit organizations on assessing the feasibility of capital projects	10 Public Facilities	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design	14E Rehabilitation: Publicly or Privately Owned Commercial/Industrial	CDBG	\$60,000
Economic Development	570.202	ESG	
		HOME	
		HOPWA	
Architectural design services for facade improvement projects for businesses	19 Businesses	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design	14H Rehabilitation Administration	CDBG	\$219,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Technical assistance and architectural services to a variety of affordable housing developers and housing advocacy groups	Housing Units	TOTAL	\$219,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training, counseling, placement and retention for construction jobs	60 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Pacific American Community Center	05 Public Services (General)	CDBG	\$57,000
Public Services	570.201(e)	ESG	
Information and referral, employment, translation, public safety and other services primarily for Asian immigrants	550 People	HOME	
		HOPWA	
		TOTAL	\$57,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2442 Bayshore Boulevard, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$52,000
Homeless/HIV/AIDS	570.201(e)	ESG	
Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children	50 People	HOME	
		HOPWA	
		TOTAL	\$52,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter	05G Battered and Abused Spouses	CDBG	\$35,500
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive case management, counseling and advocacy services primarily for Asian and Pacific Islander battered women and their children	75 People	TOTAL	\$35,500
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bar Assoc. of SF Volunteer Legal Services	05Q Subsistence Payments	CDBG	\$90,000
Homeless/HIV/AIDS	570.204	ESG	
		HOME	
		HOPWA	
Legal representation and advocacy for homeless residents	350 People	TOTAL	\$90,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	301 Battery Street, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid	05C Legal Services	CDBG	\$30,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal assistance and representation primarily for subsidized housing tenants	117 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	50 Fell Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid	05C Legal Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal assistance and education primarily for victims of domestic violence	40 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	50 Fell Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology	18B ED Technical Assistance	CDBG	\$30,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Professional marketing, branding and visual merchandising for local small businesses	3 Businesses	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Street, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology	05H Employment Training	CDBG	\$58,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training, counseling, support and paid internships in the field of graphic arts for young adults	18 People	TOTAL	\$58,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Street, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology	05D Youth Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
Digital media arts targeting primarily youth residing in Alice Griffith and surrounding community	40 People	HOME	
		HOPWA	
		TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Street, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunters Point Multipurpose Senior Services	05K Tenant/Landlord Counseling	CDBG	\$20,000
Housing	570.201(e)	ESG	
Housing counseling and placement services primarily for seniors	People	HOME	
		HOPWA	
		TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1706 Yosemite Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	14H Rehabilitation Administration	CDBG	\$35,100
Housing	570.202	ESG	
		HOME	
		HOPWA	
Rehabilitation of two existing buildings, Woolsey Street and Stinson House	Housing Units	TOTAL	\$35,100
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	311 Holly Court Circle, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	14H Rehabilitation Administration	CDBG	\$55,900
Housing	570.202	ESG	
		HOME	
		HOPWA	
Replacement of siding and repairs for the Market Heights development	Housing Units	TOTAL	\$55,900
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1000 Tompkins Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$25,000
Planning/Administration	570.201(p)	HOME HOPWA	
Organizational capacity building for four MOCI-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors	4 Organizations	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	660 Lombard Street, San Francisco, CA 94133		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation	03E Neighborhood Facilities	CDBG ESG HOME HOPWA	\$148,861
Public Facilities	570.201(c)		
Rebuild entrance gate and build ADA ramp for a facility providing services primarily for homeless and very low-income persons	1 Public Facilities	TOTAL	\$148,861
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	330 Ellis Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation	05H Employment Training	CDBG	\$48,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Counseling, hard and soft skills training, placement and retention services for construction industry jobs for young adults ages 17-24	30 People	TOTAL	\$48,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	330 Ellis Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job training, placement and retention services	25 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	800 Presidio Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center	05D Youth Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Computer training and financial literacy classes for primarily youth residing in Westside Court housing	35 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	800 Presidio Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Brava! for Women in the Arts	05H Employment Training	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Technical training in theater production and placement in internships at professional theaters for young adults ages 18-25	30 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2781 24th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Brothers Against Guns	05H Employment Training	CDBG \$40,000 ESG HOME HOPWA
Public Services	570.201(e)	
Employment training and placement program for at-risk young adults, ages 18-25, including life skills training, soft skills training, on-the-job training, job placement and retention services	20 People	TOTAL \$40,000
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Economic Opportunity	
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility	
Location(s): 8 West Point Road, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Burt Center Inc	03B Centers for the Disabled/Handicapped	CDBG \$200,000 ESG HOME HOPWA
Public Facilities	570.201(c)	
Renovate bathrooms, hallway, HVAC system and electrical system in a residential treatment facility for children with disabilities	1 Public Facilities	TOTAL \$200,000
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility	
Location(s): 940 Grove Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Calvary Hill Community Church	05E Transportation Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Transportation services for children to after-school activities	85 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	141 Industrial Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CAMINOS/Pathways Learning Center	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment development and hard-skills training in computer technology primarily for monolingual Spanish-speaking immigrant women	200 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1470 Valencia Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Catholic Charities CYO	05L Child Care Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Before and after-school academic enrichment activities for elementary school-aged children	40 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	180 Howard Street, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center	18B ED Technical Assistance	CDBG	\$102,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance for entrepreneurs and support for expanded efforts in targeting new and existing restaurants	100 Jobs	TOTAL	\$102,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	300 Montgomery Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central American Resource Center (CARECEN)	05C Legal Services	CDBG	\$30,000
Public Services	570.201(e)	ESG	
Legal services primarily for immigrants and refugees	650 People	HOME	
		HOPWA	
		TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1245 Alabama Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$32,500
Homeless/HIV/AIDS	570.201(e)	ESG	
Shelter beds for homeless adult men	85 People	HOME	
		HOPWA	
		TOTAL	\$32,500
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	146 Leavenworth Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	05H Employment Training	CDBG	\$32,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment and vocational training primarily for homeless and very low-income adults	200 People	TOTAL	\$32,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	288 Turk Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Charity Cultural Services Center	05H Employment Training	CDBG	\$80,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, vocational ESL, training and placement services in the culinary industry primarily for immigrants	70 People	TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	827 Stockton Street, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Children's Council of SF	18C Micro-Enterprise Assistance	CDBG	\$54,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	52 People	TOTAL	\$54,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	445 Church Street, San Francisco, CA 94114		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	14B Rehab; Multi-Unit Residential	CDBG	\$50,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Rehabilitation activities for 940 Washington	Housing Units	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	940 Washington Street, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	14B Rehab; Multi-Unit Residential	CDBG	\$50,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Rehabilitation activities for 1303 Larkin	Housing Units	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1303 Larkin Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	14B Rehab; Multi-Unit Residential	CDBG	\$75,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Rehabilitation activities for 1370 California	Housing Units	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1370 California Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	14B Rehab; Multi-Unit Residential	CDBG	\$50,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Rehabilitation activities for 1204 Mason	Housing Units	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1204 Mason Street, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	05K Tenant/Landlord Counseling	CDBG	\$50,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling and tenant rights education primarily for monolingual Chinese immigrants	250 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1525 Grant Avenue, San Francisco, CA 94133		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	20 Planning	CDBG	\$15,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Comprehensive and participatory study of strategies to address safety, maintenance and other concerns at the Ping Yuen public housing buildings	NA	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Private 570.500(c)	HUD Outcome:	NA
Location(s):	1525 Grant Avenue, San Francisco, CA 94133		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	05L Child Care Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Year-round youth programming, parent workshops and whole family activities	30 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1525 Grant Avenue, San Francisco, CA 94133		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Chinese for Affirmative Action	05H Employment Training	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment services primarily for limited-English speaking immigrants	270 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	17 Walter U. Lum Place, San Francisco, CA 94108		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Chinese Newcomers Service Center	20 Planning	CDBG	\$15,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Planning support for the Chinatown Families Economic Self-Sufficiency Coalition to implement a comprehensive community-wide ESL instructional and support plan	NA	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Private 570.500(c)	HUD Outcome:	NA
Location(s):	777 Stockton Street, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center	05H Employment Training	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, training and placement services primarily for recent immigrants	700 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	777 Stockton Street, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Progressive Association	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, training, vocational ESL and placement services primarily for restaurant workers	20 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1042 Grant Avenue, San Francisco, CA 94133		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CIF of The San Francisco Foundation/EAG	18B ED Technical Assistance	CDBG	\$60,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business corridor development, including business attraction, business assistance, blight removal and filling of vacant properties	35 Jobs	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	225 Bush Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Alliance for Special Education	05L Child Care Services	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Training and support to help children with disabilities receive appropriate education services	39 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Howard Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Awareness & Treatment Services.	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$22,400
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless women	46 People	TOTAL	\$22,400
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1049 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Awareness & Treatment Services.	05 Public Services (General)	CDBG ESG	\$17,600
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Case management for women in shelter	46 People	TOTAL	\$17,600
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1049 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	18B ED Technical Assistance	CDBG ESG	\$75,000
Economic Development	570.203(b)	HOME HOPWA	
Technical assistance primarily for new and existing lesbian, gay, bisexual and transgender-owned businesses	20 Jobs	TOTAL	\$75,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective: Economic Opportunity	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	05H Employment Training	CDBG ESG	\$25,000
Public Services	570.201(e)	HOME HOPWA	
Job readiness, soft skills training and placement services primarily for lesbian, gay, bisexual and transgender individuals	229 People	TOTAL	\$25,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Economic Opportunity	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Community Design Center	03 Public Facilities and Improvements (General)	CDBG	\$25,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Technical assistance for MOCI-funded agencies in implementing capital projects	5 Public Facilities	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	5 Thomas Mellon Circle, San Francisco, CA 94134		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Community Housing Partnership	14B Rehab; Multi-Unit Residential	CDBG	\$48,333
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for the San Cristina	Housing Units	TOTAL	\$48,333
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1000 Market Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership	14B Rehab; Multi-Unit Residential	CDBG	\$48,333
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for the Hamlin/William Penn	Housing Units	TOTAL	\$48,333
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 1000 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership	14B Rehab; Multi-Unit Residential	CDBG	\$48,334
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for the Cambridge	Housing Units	TOTAL	\$48,334
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 473 Ellis Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community United Against Violence	05G Battered and Abused Spouses	CDBG	\$28,000
Public Services	570.201(e)	ESG	
Case management and support services primarily for LGBTQQ (lesbian, gay, bisexual, transgender, queer and questioning) domestic violence victims	35 People	HOME	
		HOPWA	
		TOTAL	\$28,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	170 A Capp Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Vocational Enterprises	18A ED Direct Financial Assistance to For-Profits	CDBG	\$50,000
Economic Development	570.203(b)	ESG	
Business development services, including sales, for a janitorial business	67 Jobs	HOME	
		HOPWA	
		TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1425 Folsom Street, San Francisco, CA 94103		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)	05H Employment Training	CDBG	\$67,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job preparation, vocational ESL, job placement and support services primarily for Asian immigrant young adults ages 18-25 with limited English proficiency	200 People	TOTAL	\$67,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1237 Van Ness Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Compass Community Services	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$50,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Shelter beds for homeless families	75 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services	05K Tenant/Landlord Counseling	CDBG	\$10,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling, referral, eviction prevention, case management and rental assistance primarily for homeless or formerly homeless individuals and families	25 People	TOTAL	\$10,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services	05 Public Services (General)	CDBG	\$37,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive case management, supportive services, housing placement assistance and employment readiness for homeless families	75 People	TOTAL	\$37,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$20,000
Planning/Administration	570.201(p)	HOME HOPWA	
Capacity building for MOCI-funded agencies on non-profit management-related topics through one-on-one consultation, forums and workshop vouchers	40 Organizations	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	731 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$3,000
Planning/Administration	570.201(p)	HOME HOPWA	
Capacity building for MOCI-funded agencies on non-profit management-related topics through one-on-one consultation, forums and workshop vouchers	3 Organizations	TOTAL	\$3,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	731 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services	20 Planning	CDBG	\$12,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Capacity building for MOCI staff through consultation and group trainings on non-profit management-related topics	NA	TOTAL	\$12,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Private 570.500(c)	HUD Outcome:	NA
Location(s):	731 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Creating A Loving Family Foundation	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Training on fatherhood and life skills primarily for young men	20 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3801 Third Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
DCYF - Renaissance Parents of Success - Bayview/Hunters Point Community Response Network	05D Youth Services	CDBG \$50,000 ESG
Public Services	570.201(e)	HOME HOPWA
Crisis response, care management and street level outreach services for at-risk youth	40 People	TOTAL \$50,000
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility	
Location(s): 4512 3rd Street , San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Department of Public Works	03K Street Improvements	CDBG \$180,000 ESG
Public Facilities	570.201(c)	HOME HOPWA
Improvements to streetscape include: improve drainage, modification of existing planter, provision of metal guardrail/handrail at top of planter, provision of new concrete steps/handrails	1 Public Facilities	TOTAL \$180,000
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: 570.208(a)(1) - Low/Mod Area Benefit	HUD Objective: Suitable Living Environment	
Sub-recipient: Local Government	HUD Outcome: Availability/Accessibility	
Location(s): 1121 Oakdale Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$33,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless men	40 People	TOTAL	\$33,000
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 938 Valencia Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House	03E Neighborhood Facilities	CDBG ESG	\$20,000
Public Facilities	570.201(c)	HOME HOPWA	
Replace concrete in rear yard and stairs in a multi-purpose neighborhood facility	1 Public Facilities	TOTAL	\$20,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 920 Sacramento Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House	05H Employment Training	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Multi-lingual employment readiness training and placement services primarily for monolingual Asian immigrants	65 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	920 Sacramento Street, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Earned Asset Resource Network (EARN)	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Financial literacy training and matched savings program	105 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	235 Montgomery Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Ella Hill Hutch Community Center	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
Academic, tutoring and life skills classes for youth ages 18-25	30 People	HOME	
		HOPWA	
		TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1050 McAllister Street, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Ella Hill Hutch Community Center	05D Youth Services	CDBG	\$42,290
Public Services	570.201(e)	ESG	
Academic tutoring, mentoring, college readiness, and cultural events for teenagers	50 People	HOME	
		HOPWA	
		TOTAL	\$42,290
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1050 McAllister Street, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$40,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds primarily for chronically homeless adults	35 People	TOTAL	\$40,000
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 201 Eighth Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF	05 Public Services (General)	CDBG ESG	\$30,000
Public Services	570.201(e)	HOME HOPWA	
Adult education focused on job skills and basic education primarily for homeless individuals and supportive housing residents	50 People	TOTAL	\$30,000
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 165 8th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Eviction Defense Collaborative, Inc.	05K Tenant/Landlord Counseling	CDBG	\$30,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Counseling and referral services for tenants facing loss of housing and homelessness due to eviction	450 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino American Development Foundation/Filipino Community Center	05D Youth Services	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Service learning, ethnic studies and mentorship projects for high school students	35 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	35 San Juan Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation		05 Public Services (General)	CDBG	\$15,000
Housing		570.201(e)	ESG	
			HOME	
			HOPWA	
Homeownership counseling primarily for Filipino-American families		20 People	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/2008	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1010 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation/United Playaz		05 Public Services (General)	CDBG	\$55,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Violence prevention and leadership development services for youth and young adults		150 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2008	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	934 Brannan Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation: Filipino Community Center	05 Public Services (General)	CDBG ESG	\$75,000
Public Services	570.201(e)	HOME HOPWA	
Bilingual information and referral and case management services primarily for the Filipino community	95 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	35 San Juan Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Frandelja Enrichment Center	03M Child Care Centers	CDBG ESG HOME HOPWA	\$37,000
Public Facilities	570.201(c)		
ADA path of travel improvements to a new childcare center	1 Public Facilities	TOTAL	\$37,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	950A Gilman Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friends of the Urban Forest	03N Tree Planting	CDBG	\$48,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Plant trees in Bayview Hunter's Point and Visitacion Valley	1 Public Facilities	TOTAL	\$48,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Sustainability
Location(s):	1007 Gen. Kennedy Drive, San Francisco, CA 94129		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friendship House Association of American Indians	05 Public Services (General)	CDBG	\$36,900
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Supportive services in a shelter program primarily for homeless Native Americans with substance abuse issues	10 People	TOTAL	\$36,900
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	56 Julian Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Girls Afterschool Academy	05D Youth Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic support, leadership development and community service projects for high school students	50 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Good Samaritan Family Resource Center	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
ESL training, parent literacy, financial literacy and computer literacy primarily for immigrants	30 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1294 Potrero Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H Employment Training	CDBG	\$70,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, vocational ESL, training and placement services in the retail/service industry primarily for immigrants	30 People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc.	14B Rehab; Multi-Unit Residential	CDBG	\$47,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Continuation of rehabilitation process including securing additional rehabilitation funds, pulling permit and starting construction for Hotel Isabel	Housing Units	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1095 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc. Housing	14B Rehab; Multi-Unit Residential 570.202	CDBG ESG HOME HOPWA	\$47,000
Continuation of rehabilitation process including completing architectural plans and closing all financing for the Woolf House	Housing Units	TOTAL	\$47,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 801 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Growth and Learning Opportunities Inc. Public Services	05L Child Care Services 570.201(e)	CDBG ESG HOME HOPWA	\$27,600
After-school academic support and recreational programming for elementary school aged students	100 People	TOTAL	\$27,600
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1560 Noriega Street, San Francisco, CA 94122			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Gum Moon Residence Hall	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$53,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault	15 People	TOTAL	\$53,000
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Gum Moon Residence Hall	05 Public Services (General)	CDBG ESG	\$30,000
Public Services	570.201(e)	HOME HOPWA	
Comprehensive bilingual family support for primarily Asian immigrant families	48 People	TOTAL	\$30,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Haight Ashbury Food Program	05 Public Services (General)	CDBG	
Homeless/HIV/AIDS	570.201(e)	ESG	\$25,763
		HOME	
		HOPWA	
Nutritious meals and service referrals for low-income and homeless individuals	400 People	TOTAL	\$25,763
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1525 Waller Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	
Homeless/HIV/AIDS	570.201(e)	ESG	\$50,000
		HOME	
		HOPWA	
Shelter beds for homeless families	56 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	260 Golden Gate Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Homeless Children's Network	05O Mental Health Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Comprehensive mental health services primarily for youth ages 18-24 living in permanent supportive or public housing	50 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	3265 17th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Capital Projects	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$399,887
Funding of capital needs of existing projects—beyond scope covered by project reserves.	14 Housing Units	TOTAL	\$399,887
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Catholic Charities CYO	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$2,160,272
Supportive services, facility operating costs and project sponsor administration at two RCF-Cis.	77 Housing Units	TOTAL	\$2,160,272
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	180 Howard Street, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Dolores Street Community Services	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$479,350
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	10 Housing Units	TOTAL	\$479,350
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	220 Dolores Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Larkin Street Youth Services	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$348,144
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	12 Housing Units	TOTAL	\$348,144
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	129 Hyde Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Maitri	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$492,167
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	14 Housing Units	TOTAL	\$492,167
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	401 Duboce Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - San Francisco Redevelopment Agency Planning/Administration	31B HOPWA Grantee Administration 574	CDBG ESG HOME HOPWA	\$216,180
San Francisco administration of HOPWA Program	NA	TOTAL	\$216,180
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: NA	
Sub-recipient: Local Government		HUD Outcome: NA	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Sponsor to be selected through RFQ process. Homeless/HIV/AIDS	31 HOPWA 574	CDBG ESG HOME HOPWA	\$3,250,000
Rental assistance program for very low-income persons with HIV/AIDS (includes project sponsor administration).	280 Housing Units	TOTAL	\$3,250,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing	
Sub-recipient: Public 570.500(c)		HUD Outcome: Affordability	
Location(s): , San Francisco, CA			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Sponsor to be selected through RFQ process.	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$260,000
Housing advocacy services to people who are eligible for and/or receiving HOPWA deep rental subsidies.	280 People	TOTAL	\$260,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing	
Sub-recipient: Public 570.500(c)		HUD Outcome: Affordability	
Location(s): , San Francisco, CA			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - County of Marin	31B HOPWA Grantee Administration	CDBG	
Planning/Administration	574	ESG	
		HOME	
		HOPWA	\$8,790
Marin County administration of HOPWA Program	NA	TOTAL	\$8,790
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: NA	
Sub-recipient: Local Government		HUD Outcome: NA	
Location(s): 3501 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - Marin Housing Authority	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$284,210
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration).	26 Housing Units	TOTAL	\$284,210
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing	
Sub-recipient: Public 570.500(c)		HUD Outcome: Affordability	
Location(s): 4020 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - Aging & Adult Services	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$100,000
Comprehensive home and community based services (including attendant care) to persons with HIV/AIDS to avoid placement in a nursing facility or hospital (includes project sponsor administration).	20 People	TOTAL	\$100,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Local Government		HUD Outcome: Availability/Accessibility	
Location(s): 225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA (San Mateo) - Mental Health Association of San Mateo	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$487,740
Short-term rental and mortgage payment assistance, related supportive services and project sponsor administration for persons with HIV/AIDS.	150 Housing Units	TOTAL \$487,740
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability
Location(s): 2686 Spring Street, Redwood City, CA 94063		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA (San Mateo) - San Mateo County AIDS Program	31B HOPWA Grantee Administration	CDBG
Planning/Administration	574	ESG
		HOME
		HOPWA \$20,820
San Mateo County administration of HOPWA Program.	NA	TOTAL \$20,820
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009	
Eligibility: NA - HOPWA Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 225 37th Avenue, San Mateo, CA 94403		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program--Benefits Counseling	31 HOPWA	CDBG ESG	
Homeless/HIV/AIDS	574	HOME HOPWA	\$85,440
Benefits counseling services for very low-income persons with HIV/AIDS (includes project sponsor administration).	225 People	TOTAL	\$85,440
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2009		
Eligibility: NA - HOPWA Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Local Government		HUD Outcome: Availability/Accessibility	
Location(s): 225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Independent Living Resource Center of SF	05K Tenant/Landlord Counseling	CDBG ESG	\$55,000
Housing	570.201(e)	HOME HOPWA	
Housing counseling, advocacy and education to meet the needs of people living with disabilities	129 People	TOTAL	\$55,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 649 Mission Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Familiar de la Raza	05D Youth Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
One-to-one and group mentoring for teenage youth	10 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2919 Mission Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Laboral de la Raza	05C Legal Services	CDBG	\$65,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal representation, referrals and processing primarily for workers who have experienced unfair labor practices	720 People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	2947 16th Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jamestown Community Center	05L Child Care Services	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school programs at three public schools	60 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3382 26th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service	20 Planning	CDBG	\$25,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Capacity building for workforce development organizations through professional training on best practices for employment specialists	NA	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Private 570.500(c)	HUD Outcome:	NA
Location(s):	225 Bush Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service	05H Employment Training	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, vocational ESL, training and placement services for the non-profit sector	37 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	225 Bush Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
John W. King Senior Center	05E Transportation Services	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Transportation services for the frail elderly and physically challenged populations	250 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	500 Raymond Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Juma Ventures	18A ED Direct Financial Assistance to For-Profits	CDBG ESG HOME HOPWA	\$90,610
Economic Development	570.203(b)		
Business technical support for nonprofit social purpose enterprises, including job training and employment for youth	86 Jobs	TOTAL	\$90,610
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	131 Steuart Street, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG HOME HOPWA	\$78,000
Homeless/HIV/AIDS	570.201(e)		
Shelter beds in a comprehensive support program for battered women and their children	29 People	TOTAL	\$78,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres	05G Battered and Abused Spouses	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Community-based intervention and support services for battered women and their children	70 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres	05L Child Care Services	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Therapeutic support services, counseling, workshops, and recreational programming for children and their parents in a family shelter	12 People	TOTAL	\$25,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Cocina	18C Micro-Enterprise Assistance	CDBG	\$55,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
A commercial kitchen and business incubator that supports the development of microenterprises	52 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2948 Folsom Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Centro Legal	05C Legal Services	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services in the area of immigration	400 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	474 Valencia Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Community Resource Center	05C Legal Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services primarily for Latino immigrants, including information and referrals, processing and education	200 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	474 Valencia Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services	03C Homeless Facilities (not operating costs)	CDBG	\$125,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Architectural and engineering work for the demolition and rebuilding of a 14-bed emergency shelter for homeless and runaway youth	1 Public Facilities	TOTAL	\$125,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	536 Central Avenue, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$54,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless young adults	325 People	TOTAL	\$54,000
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services	05 Public Services (General)	CDBG ESG HOME HOPWA	\$60,000
Public Services	570.201(e)		
Case management and housing placement for homeless young adults in a shelter program	100 People	TOTAL	\$60,000
Help the Homeless? Yes	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)	05H Employment Training	CDBG	\$65,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness training, placement in service learning projects or internships and case management/job retention support for LGBTQ youth ages 14-24	30 People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	127 Collingwood Street, San Francisco, CA 94114		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Legal Assistance to the Elderly	05C Legal Services	CDBG	\$30,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services to prevent eviction, including referral, advice, self-help strategies and representation	216 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lighthouse for the Blind and Visually Impaired	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Vocational training and job placement primarily for low-income visually impaired persons	4 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	214 Van Ness Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Manilatown Heritage Foundation	05K Tenant/Landlord Counseling	CDBG	\$20,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling and placement services primarily for the Filipino community	100 People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	953 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Community Investment - Administration of CDBG Program	21A General Program Administration	CDBG \$3,144,679 ESG
Planning/Administration	570.206	HOME HOPWA
General administrative expenses for CDBG program	NA	TOTAL \$3,144,679
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: NA - Administrative or Planning Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Community Investment - Administration of ESG Program	21A General Program Administration	CDBG \$47,245 ESG
Planning/Administration	570.206	HOME HOPWA
General administrative expenses for ESG program	NA	TOTAL \$47,245
Help the Homeless? Yes	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: NA - Administrative or Planning Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Capital Program Delivery Costs	03 Public Facilities and Improvements (General)	CDBG ESG	\$235,000
Public Facilities	570.201(c)	HOME HOPWA	
Program delivery costs for Capital Projects	Public Facilities	TOTAL	\$235,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Local Government		HUD Outcome: Availability/Accessibility	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Capital Projects Contingency	03 Public Facilities and Improvements (General)	CDBG ESG	\$246,063
Public Facilities	570.201(c)	HOME HOPWA	
Funds for unforeseen expenses for existing capital projects	Public Facilities	TOTAL	\$246,063
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
		CDBG	\$210,000

Mayor's Office of Community Investment - Capital Projects Loan Repayment	19F Planned Repayment of Section 108 Loans	ESG	
Public Facilities		HOME	
		HOPWA	
Section 108 loan repayment for capital costs	NA	TOTAL	\$210,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Section 108 Loan Repayment	HUD Objective:	NA
Sub-recipient:	Local Government	HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Consolidated Planning	20 Planning	CDBG	\$110,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Consolidated planning	NA	TOTAL	\$110,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Local Government	HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Economic Development Loan Repayment Contingency	19F Planned Repayment of Section 108 Loans	CDBG ESG	\$251,047
Economic Development		HOME HOPWA	
Section 108 loan repayment contingency for economic development activities	NA	TOTAL	\$251,047
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - Section 108 Loan Repayment	HUD Objective:	Economic Opportunity
Sub-recipient:	Local Government	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Public Space Improvement Contingency	03 Public Facilities and Improvements (General)	CDBG ESG	\$102,140
Public Facilities	570.201(c)	HOME HOPWA	
Funds for unforeseen expenses for existing public space improvement projects	Public Facilities	TOTAL	\$102,140
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Public Space Improvement Program Delivery Costs	03 Public Facilities and Improvements (General)	CDBG ESG	\$112,284
Public Facilities	570.201(c)	HOME HOPWA	
Program delivery costs for Public Space Improvement projects	Public Facilities	TOTAL	\$112,284
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government	HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Community Investment - Small Business Loan Program	18A ED Direct Financial Assistance to For-Profits	CDBG ESG	\$200,000
Economic Development	570.203(b)	HOME HOPWA	
Small Business Loan Program	6 Jobs	TOTAL	\$200,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Administration of CDBG Program Planning/Administration	21A General Program Administration 570.206	CDBG \$1,288,868 ESG HOME HOPWA
General administrative expenses for CDBG program	NA	TOTAL \$1,288,868
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: NA - Administrative or Planning Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Administration of HOME Program Housing	21H HOME Admin/Planning Costs of PJ (subject to 10% cap)	CDBG ESG HOME \$768,739 HOPWA
General administrative expenses for HOME program	NA	TOTAL \$768,739
Help the Homeless? No	Start Date: 07/01/2008	
Help those with HIV or AIDS? No	Completion Date: 06/30/2009	
Eligibility: NA - HOME Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Affordable Housing Development		14G Acquisition For Rehabilitation	CDBG	\$4,525,148
Housing		570.202	ESG	
			HOME	
			HOPWA	
Funds for housing development and program delivery costs		Housing Units	TOTAL	\$4,525,148
Help the Homeless?	No	Start Date:	07/01/2008	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Affordable Housing Development		12 Construction of Housing	CDBG	
Housing		570.201(m)	ESG	\$6,568,655
			HOME	
			HOPWA	
Acquisition of sites for new family housing		Housing Units	TOTAL	\$6,568,655
Help the Homeless?	No	Start Date:	07/01/2008	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009	
Eligibility:	NA - HOME Activity		HUD Objective:	NA
Sub-recipient:	Private 570.500(c)		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program	14A Rehab; Single-Unit Residential	CDBG ESG	\$1,100,000
Housing	570.202	HOME HOPWA	
Community Housing Rehabilitation Loan Program	Housing Units	TOTAL	\$1,100,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - HOME American Dream Downpayment Initiative	13 Direct Homeownership Assistance	CDBG ESG	
Housing	570.201(n)	HOME HOPWA	\$53,410
Down payment and closing costs assistance for first-time homebuyers	Households	TOTAL	\$53,410
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - HOME Activity	HUD Objective:	NA
Sub-recipient:		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Tenant-Based Rental Assistance	05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	CDBG ESG	
Housing	570.204	HOME HOPWA	\$350,000
Rental assistance to prevent evictions	Households	TOTAL	\$350,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: NA - HOME Activity		HUD Objective: NA	
Sub-recipient: Private 570.500(c)		HUD Outcome: NA	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mental Health Association of San Francisco	05K Tenant/Landlord Counseling	CDBG ESG HOME HOPWA	\$25,000
Housing	570.201(e)		
Housing retention, tenant rights advocacy and leadership training primarily for formerly homeless individuals	50 People	TOTAL	\$25,000
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 870 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency	01 Acquisition of Real Property	CDBG	\$190,000
Public Facilities	570.201(a)	ESG	
		HOME	
		HOPWA	
Acquisition of a building to serve as a new multi-service center serving primarily immigrants	1 Public Facilities	TOTAL	\$190,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency	18C Micro-Enterprise Assistance	CDBG	\$200,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Bilingual business technical assistance program to support the growth and success of microenterprises primarily in the Mission District	130 People	TOTAL	\$200,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency	05 Public Services (General)	CDBG	\$170,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Homeownership counseling and education to prospective homebuyers, primarily targeting the Latino community	450 People	TOTAL	\$170,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency	05 Public Services (General)	CDBG	\$20,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Financial coaching services	30 People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Education Projects, Inc.		05L Child Care Services	CDBG	\$37,500
Public Services		570.201(e)	ESG	
After-school tutoring and homework assistance for children		30 People	HOME	
			HOPWA	
			TOTAL	\$37,500
Help the Homeless?	No	Start Date:	07/01/2008	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3049 24th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Hiring Hall, Inc.		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
Employment training, job readiness, placement and retention services		420 People	HOME	
			HOPWA	
			TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2008	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3042 16th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Housing Development Corporation	03E Neighborhood Facilities	CDBG	\$60,500
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Rebuild accessible ramp and construct new gate to meet ADA standards at a family resource center	1 Public Facilities	TOTAL	\$60,500
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1290 Potrero Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Housing Development Corporation	14B Rehab; Multi-Unit Residential	CDBG	\$25,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Management of life/safety rehabilitation work for Madrid Hotel	Housing Units	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	22 South Park Street, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Housing Development Corporation	14B Rehab; Multi-Unit Residential	CDBG	\$25,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Oversight and management of rehabilitation work for Parkview Hotel	Housing Units	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	102 South Park Street, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.	05H Employment Training	CDBG	\$100,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Vocational ESL, employment readiness, training, placement and retention services in the fields of medical assistance, construction, hospitality/culinary arts, retail and information technology	70 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2929 19th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Learning Center	05L Child Care Services	CDBG	\$75,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school literacy and academic development for children	35 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers	05A Senior Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, meals and recreational activities for seniors	300 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	4752 Mission Street, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers	05L Child Care Services	CDBG	\$42,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school and summer program with academic support, health and fitness, recreational programming, and cultural enrichment for children ages 5-14	20 People	TOTAL	\$42,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	362 Capp Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Internship program focused on leadership and empowerment for homeless individuals	16 People	TOTAL	\$30,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	165 Capp Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission SF Federal Credit Union	18C Micro-Enterprise Assistance	CDBG	\$45,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Business assistance and micro-lending services for small business owners	35 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2940 16th Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mujeres Unidas y Activas	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness training, home care and childcare hard skills training, job referral, placement and retention services primarily for monolingual Spanish-speaking immigrant women	40 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Network For Elders	05A Senior Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management and in-home care for frail seniors	70 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1555 Burke Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
New Leaf Services for our Community	05O Mental Health Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Mental health case management and therapy primarily for LGBT individuals, couples and families	60 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1390 Market Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Nihonmachi Legal Outreach	05C Legal Services	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services primarily for the Asian and Pacific Islander community, including representation, counseling and referrals	465 People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1188 Franklin Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	18B ED Technical Assistance	CDBG	\$50,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance primarily for Asian and Pacific Islander microenterprises and small businesses	2 Jobs	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	288 Jones Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	18B ED Technical Assistance	CDBG	\$105,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance primarily for Asian and Pacific Islander microenterprises and small businesses through apiBIS	28 Jobs	TOTAL	\$105,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	683 Clay Street, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Financial services primarily for the un-banked population	140 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	288 Jones Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Service League	05H Employment Training	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, soft and hard skills training, placement and retention services primarily for homeless individuals and ex-offenders	48 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	40 Boardman Place, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Portola Family Connections	03E Neighborhood Facilities	CDBG	\$165,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Renovate garage to increase program space for literacy services, community education and community events	1 Public Facilities	TOTAL	\$165,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2565 San Bruno Avenue Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Portola Family Connections	05 Public Services (General)	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, counseling, information and referral, translation services, job readiness training and educational workshops primarily for immigrant families	175 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	49 Ocean Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Positive Resource Center	18C Micro-Enterprise Assistance	CDBG	\$60,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance primarily for individuals with HIV/AIDS to develop microenterprises	60 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	785 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Positive Resource Center	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, placement and retention services primarily for persons living with HIV/AIDS	120 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	785 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Providence Foundation	05 Public Services (General)	CDBG	\$45,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, counseling, housing placement and referrals for homeless individuals	50 People	TOTAL	\$45,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1218 Mendell Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Refugee Transitions	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Individualized home-based and small group ESL/VESL, case management, civics education and computer literacy instruction primarily for Asian refugees and immigrants	50 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	870 Market Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18B ED Technical Assistance	CDBG	\$150,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Entrepreneurial training and support for individuals starting microenterprises	60 Jobs	TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3801 Third Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18C Micro-Enterprise Assistance	CDBG	\$175,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Business development training and support to small businesses and new entrepreneurs	150 People	TOTAL	\$175,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	275 Fifth Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Richmond District Neighborhood Center	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Life skills, job readiness, ESL and other educational services	110 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	741 30th Avenue, San Francisco, CA 94121		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Sage Project	03P Health Facilities	CDBG	\$20,640
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Renovate 12 windows in a substance abuse and mental health facility serving primarily girls, women and men in the criminal justice system	1 Public Facilities	TOTAL	\$20,640
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1275 Mission Street Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Samoan Community Development Center	05 Public Services (General)	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, information and referral and translation services primarily for Samoan families	135 People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2055 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Arts Commission	03E Neighborhood Facilities	CDBG	\$100,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Renovate a multi-purpose arts and cultural facility	1 Public Facilities	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	4705 Third Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Child Abuse Prevention Center	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Support groups, parent education seminars and other family activities	50 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1757 Waller Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps	03D Youth Centers/Facilities	CDBG	\$200,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
ADA upgrades to a youth employment training facility through demolition and reconstruction of a modular building	1 Public Facilities	TOTAL	\$200,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	102 Fort Mason Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps	05H Employment Training	CDBG	\$796,207
Public Facilities	570.201(e)	ESG	
		HOME	
		HOPWA	
On-the-job training for at-risk youth in public space improvement projects, including playground renovations and landscaping	50 People	TOTAL	\$796,207
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	102 Fort Mason Street, San Francisco, CA 94123		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation	05K Tenant/Landlord Counseling	CDBG	\$15,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling and placement services primarily for the African American community	20 People	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	4439 Third Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation	05 Public Services (General)	CDBG	\$70,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Homeownership pre-purchase services and post-purchase/foreclosure prevention services primarily for the African American community	170 People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	4439 Third Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly	05K Tenant/Landlord Counseling	CDBG	\$47,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling, placement and tenant-landlord mediation services primarily for monolingual Chinese seniors	190 People	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	407 Sansome Street, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Home health aide training primarily for limited English-speaking adults for certification and job placement	32 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	407 Sansome Street, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
SF Community Land Trust	05 Public Services (General)	CDBG	\$34,900
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Homebuyer education on the land trust model, including financial education, co-op management and post-purchase assistance	33 People	TOTAL	\$34,900
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	PO Box 420982 , San Francisco, CA 94142		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Shanti Project	05 Public Services (General)	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Supportive services including case management and care navigation primarily for low-income women diagnosed with breast cancer	60 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	730 Polk Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Somarts Cultural Center/Straight Forward Club	05 Public Services (General)	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Violence and substance abuse prevention and case management services primarily for young adults ages 18-25 who reside in public and low-income housing	30 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	52 Mason Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
South of Market Foundation	18B ED Technical Assistance	CDBG	\$102,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance for owners and entrepreneurs	20 Jobs	TOTAL	\$102,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1083 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center	18B ED Technical Assistance	CDBG	\$95,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance primarily for Asian and Pacific Islander small business owners and entrepreneurs through apiBIS	16 Jobs	TOTAL	\$95,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	875 O'Farrell Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center	18C Micro-Enterprise Assistance	CDBG	\$100,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Microenterprise technical assistance and loan packaging services primarily for the Southeast Asian community	38 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	875 O'Farrell Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southwest Community Corporation	03E Neighborhood Facilities	CDBG	\$55,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace windows in a multi-purpose neighborhood facility	1 Public Facilities	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	446 Randolph Street, San Francisco, CA 94132		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
St. Vincent de Paul Society of San Francisco	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$30,500
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Shelter beds for battered women and their children	130 People	TOTAL	\$30,500
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Sunset Youth Services	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive case management program providing comprehensive services and supports for families	50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3918 Judah Street, San Francisco, CA 94122		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization	05 Public Services (General)	CDBG	\$41,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Benefits claims assistance and case management for chronically homeless veterans	86 People	TOTAL	\$41,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1060 Howard Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization	05C Legal Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal representation and counseling for individuals seeking veterans' benefits	50 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1060 Howard Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Taproot Foundation	19C CDBG Non-Profit Organization Capacity Building	CDBG	\$10,000
Planning/Administration	570.201(p)	ESG	
		HOME	
		HOPWA	
Organizational capacity building for MOCI-funded agencies in the areas of marketing, information technology and human resources	2 Organizations	TOTAL	\$10,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	466 Geary Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Housing Clinic, Inc.	05C Legal Services	CDBG	\$87,500
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Counseling and legal services to prevent tenant displacement and eviction primarily for Spanish-speaking SRO renters	252 People	TOTAL	\$87,500
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	126 Hyde Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$136,164
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 44 McAllister	Housing Units	TOTAL	\$136,164
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	44 McAllister Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$39,211
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 165 Turk	Housing Units	TOTAL	\$39,211
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 165 Turk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$56,415
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 220 Golden Gate	Housing Units	TOTAL	\$56,415
Help the Homeless? No	Start Date: 07/01/2008		
Help those with HIV or AIDS? No	Completion Date: 06/30/2009		
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 220 Golden Gate Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$39,210
Housing	570.202	ESG	
		HOME	
		HOPWA	
Predevelopment activities leading up to start of rehabilitation including finalizing plans, securing financing and pulling permits for 249 Eddy	Housing Units	TOTAL	\$39,210
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	249 Eddy Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Arc Of San Francisco	03B Centers for the Disabled/Handicapped	CDBG	\$55,340
Public Facilities	570.205(c)	ESG	
		HOME	
		HOPWA	
Seismic upgrades to a facility serving adults with developmental disabilities	1 Public Facilities	TOTAL	\$55,340
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Howard Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Arc Of San Francisco	05K Tenant/Landlord Counseling	CDBG	\$25,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling, placement and referral services primarily for individuals with developmental disabilities	100 People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Howard Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/Housing Rights Committee of San Francisco	05K Tenant/Landlord Counseling	CDBG	\$80,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Tenant rights counseling and referrals for tenants facing displacement	900 People	TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/St. Peter's Housing	05K Tenant/Landlord Counseling 570.201(e)	CDBG ESG HOME HOPWA	\$38,000
Tenant rights workshops and housing counseling for tenants with illegal rent increases and other issues	450 People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Toolworks Public Services	05H Employment Training 570.201(e)	CDBG ESG HOME HOPWA	\$55,000
Employment training and placement services for persons with disabilities	26 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	410 Avenue of the Palms Avenue, San Francisco, CA 94130		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
TURF	05D Youth Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Girls support program and music studio program for teenage youth	75 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1652 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Council of Human Services	05 Public Services (General)	CDBG	\$96,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, showers, meals and other drop-in services primarily for homeless and low-income individuals	600 People	TOTAL	\$96,000
Help the Homeless?	Yes	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2111 Jennings Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Housing and Development Corporation	05 Public Services (General)	CDBG	\$40,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Homebuyer counseling and workshops on financial literacy for prospective homebuyers	150 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	600 Haight Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Services YMCA	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Educational and employment support primarily for young adults in the OMI neighborhood	25 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1530 Buchanan Street, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban University	05 Public Services (General)	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management services primarily for single working mothers	40 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	870 Market Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF	05 Public Services (General)	CDBG	\$10,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Homebuyer counseling primarily for the Vietnamese community, including financial planning, assistance to find and apply for BMR units and translation	20 People	TOTAL	\$10,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Boulevard, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF	05K Tenant/Landlord Counseling	CDBG	\$15,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling and placement services primarily for the Vietnamese community	30 People	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF	05H Employment Training	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training and placement services primarily for Vietnamese immigrants	100 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Boulevard, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Elderly Mutual Assistance Association	05A Senior Services	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Supportive services primarily for Vietnamese seniors	100 People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	910 Larkin Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness training and placement primarily for young adults ages 18-24	45 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	150 Eddy Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Center/C.L.A.E.R. Project	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
Housing case management for families impacted by violence	25 People	HOME	
		HOPWA	
		TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1099 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Development Corporation	03E Neighborhood Facilities	CDBG	\$98,000
Public Facilities	570.201(c)	ESG	
Convert indoor parking area to program space for job training and other youth services	1 Public Facilities	HOME	
		HOPWA	
		TOTAL	\$98,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1099 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Development Corporation	18B ED Technical Assistance	CDBG	\$30,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business corridor development in Visitacion Valley, including business attraction, local business assistance, blight removal and filling of vacant properties	23 Businesses	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1099 Sunnysdale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Women's Community Clinic	03P Health Facilities	CDBG	\$63,375
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace HVAC units on the rooftop of a women's clinic	1 Public Facilities	TOTAL	\$63,375
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1833 Fillmore Street, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Women's Initiative for Self Employment	18C Micro-Enterprise Assistance	CDBG	\$93,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Microenterprise business training primarily for low-income women	275 People	TOTAL	\$93,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1398 Valencia Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Wu Yee Children's Services	18C Micro-Enterprise Assistance	CDBG	\$30,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	81 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	706 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Young Community Developers	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job development, preparation, referral, training and placement services	20 People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2008
Help those with HIV or AIDS?	No	Completion Date:	06/30/2009
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1715 Yosemite Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
		CDBG	\$22,617,052
		ESG	\$944,908
		HOME	\$7,740,804
		HOPWA	\$8,593,000
		TOTAL	
Help the Homeless?		Start Date:	07/01/2008
Help those with HIV or AIDS?		Completion Date:	06/30/2009
Eligibility:	-	HUD Objective:	
Sub-recipient:		HUD Outcome:	
Location(s):			