

2009-2010 ACTION PLAN

Program Year: 7/01/2009 – 6/30/2010

City and County of San Francisco

Mayor's Office of Community Investment
Mayor's Office of Housing
San Francisco Redevelopment Agency
1 South Van Ness Avenue, 5th Floor
San Francisco, CA 94103
Phone: 415-701-5500

EXECUTIVE SUMMARY

The 2009-2010 Action Plan presents the City and County of San Francisco's strategies and priorities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan also identifies specific activities that have been recommended for funding for the 2009-2010 program year with four federal funding sources. The Action Plan is submitted to the United States Department of Housing and Urban Development (HUD) annually and constitutes an application for funds under the four federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

San Francisco expects to have a total of \$46,655,077 in CDBG, ESG, HOME and HOPWA funds available for program year 2009-2010. The amount includes the City's application for \$39,867,338 under the four federal entitlement grant programs, reprogrammed funds from prior years and anticipated program income in 2009-2010.

Summary of Federal Program Applications for 2009-2010				
	<i>2009-2010 Entitlement</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Program Income</i>	<i>Total Funds</i>
Community Development Block Grant (CDBG) Program	\$21,092,426	\$150,000	\$6,547,000	\$27,789,426
Emergency Shelter Grant (ESG) Program	\$938,867	\$40,739	\$0	\$979,606
HOME Investment Partnership (HOME) Program	\$8,602,628	\$0	\$0	\$8,602,628
Housing Opportunities for Persons with AIDS (HOPWA) Program -- For San Francisco, San Mateo and Marin Counties	\$9,233,417	\$0	\$50,000	\$9,283,417
Total CDBG, ESG, HOME & HOPWA	\$39,867,338	\$190,739	\$6,597,000	\$46,655,077

Prior to program year 2009-2010, the Mayor's Office of Community Investment (MOCI) was the lead agency responsible for submitting the Action Plan to HUD. MOCI administered non-housing aspects of the CDBG Program and the ESG Program. The Mayor's Office of Housing (MOH) was responsible for the housing activities of the CDBG Program and the HOME Program. The San Francisco Redevelopment Agency (SFRA) was the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

Beginning in program year 2009-2010, the Mayor's Office of Housing (MOH) is the lead agency responsible for submitting the Action Plan to HUD. MOH will continue to administer the housing activities of the CDBG program and all HOME activities. The Office of Economic and Workforce Development (OEWD) will be responsible for capital projects, economic development activities and workforce development activities of the CDBG program. The Department of Children, Youth and Their Families (DCYF) will administer all non-workforce development Public Services and all ESG activities. The San Francisco Redevelopment Agency (SFRA) will continue to be the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

As described in the 2005-2009 Consolidated Plan, San Francisco has seven overarching goals for program year 2009-2010.

Community Development Goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies

Housing Goals:

- End widespread chronic homelessness in San Francisco
- Create affordable rental housing opportunities for individuals and families between 0-60% AMI (Area Median Income)
- Create homeownership opportunities for individuals and families between 60-120% AMI

An evaluation of San Francisco's performance under the four federal programs for program year 2008-2009 will be submitted to HUD on or before September 30, 2009 as part of the Consolidated Annual Performance Evaluation Report (CAPER).

San Francisco has incorporated HUD’s new performance measurement objectives and outcomes. For each community development strategy, a HUD performance measurement objective and outcome have been indicated. San Francisco has 32 strategies under its four primary community development goals. Of the 32 strategies, 14 address HUD’s Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the strategies that address economic opportunity, seven fit under HUD’s Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of community development strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

All of proposed housing activities will meet HUD's "Providing Decent Affordable Housing" objective. Depending on the activity, the outcome could be to either provide for availability/accessibility, affordability or the sustainability of this housing or housing opportunities.

HOPWA activities address either Affordability for the purpose of providing Decent Housing or Availability/Accessibility for the purpose of creating Suitable Living Environments.

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I. INTRODUCTION TO THE 2009-2010 ACTION PLAN

A. General Background

The 2009-2010 Action Plan presents the City and County of San Francisco's strategies and priorities to address the housing and community development needs of low-income San Franciscans and addresses the goals established in its 2005-2009 Consolidated Plan. The Action Plan also identifies specific activities that have been recommended for funding for the 2009-2010 program year with four federal funding sources. The Action Plan is submitted to the United States Department of Housing and Urban Development (HUD) annually and constitutes an application for funds under the four federal programs.

- Community Development Block Grant (CDBG);
- Emergency Shelter Grant (ESG);
- HOME Investment Partnership (HOME); and,
- Housing Opportunities for Persons With AIDS (HOPWA)

Both public and non-profit agencies dedicated to serving San Francisco's low- and moderate-income residents are challenged to 1) meet persistent community needs; and 2) enhance management and program accountability. The City is dedicated to using its resources to strengthen the coordination of our community investments. San Francisco expects to have a total of \$46,655,077 in CDBG, ESG, HOME and HOPWA funds available for program year 2009-2010. The amount includes the City's application for \$39,867,338 under the four federal entitlement grant programs, reprogrammed funds from prior years and anticipated program income in 2009-2010.

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B. Lead Agency

Prior to program year 2009-2010, the Mayor's Office of Community Investment (MOCI) was the lead agency responsible for submitting the Action Plan to HUD. MOCI administered non-housing aspects of the CDBG Program and the ESG Program. The Mayor's Office of Housing (MOH) was responsible for the housing activities of the CDBG Program and the HOME Program. The San Francisco Redevelopment Agency (SFRA) was the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

Beginning in program year 2009-2010, the Mayor's Office of Housing (MOH) is the lead agency responsible for submitting the Action Plan to HUD. MOH will continue to administer the housing activities of the CDBG program and all HOME activities. The Office of Economic and Workforce Development (OEWD) will be responsible for capital projects, economic development activities and workforce development activities of the CDBG program. The Department of Children, Youth and Their Families (DCYF) will administer all non-workforce development Public Services and all ESG activities. The San Francisco Redevelopment Agency (SFRA) will continue to be the lead agency for the three-county HOPWA Program that serves San Francisco, San Mateo and Marin Counties.

C. Citizen Participation and Public Input

The Citizens' Committee on Community Development (CCCD) is a 17-member advisory body charged with public oversight of CDBG and ESG programs. Members are appointed by the Mayor, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, reviews proposals, makes funding recommendations for the CDBG and ESG programs to the Mayor, and oversees CDBG and ESG activities throughout the year. The CCCD has regular monthly public meetings.

To encourage public input and ensure that the Action Plan reflects the goals of the entire community development and housing community, we pursued two primary objectives in the Action Plan development process: 1) promote citizen participation in the development of the local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. In addition to convening forums to receive public comment on housing and community needs, MOCI, MOH and SFRA staff also reviewed relevant policy papers/best practices and consulted directly with representatives from other City departments, agencies and commissions.

Consultative Process

MOCI and MOH consulted with other city agencies individually and through various inter-departmental groups. MOCI/MOH staff consulted directly with representatives from City departments including Department of Human Services, Department of Children, Youth and Their Families, Department of Aging and Adult Services, Department on the Status of Women, Office of Economic and Workforce Development, Mayor's Office of Criminal Justice, Department of Public Health, Planning Department, San Francisco Housing Authority and San Francisco

Redevelopment Agency. MOCI and MOH staff also meet regularly with representatives from these same departments in groups for the purpose of coordinating the work of different departments in meeting citywide priorities.

Citizen Participation

Public Input on Needs

In September and October 2008, the Citizens' Committee on Community Development (CCCD), MOCI, MOH and SFRA conducted two public hearings to collect input on community development and neighborhood housing needs. The public meetings were accessible to persons with disabilities and translation services were made available to the public. Appendix A summarizes the comments received during the public needs hearings.

On February 27, 2009, a list of preliminary funding recommendations for the 2009-2010 CDBG, ESG and HOPWA programs was made available to the public. The CCCD held a public hearing in City Hall on March 4, 2009 to receive public input on the preliminary recommendations. The public was also invited to provide comments on the preliminary recommendations on March 16, 2009 at the regular monthly meeting of the CCCD. Appendix B is a summary of the comments received during the March 4th public hearing and the March 16th regular meeting of the CCCD.

Notice of the September and October 2008 needs hearings and the March 4, 2009 hearing on the preliminary recommendations was published in the San Francisco Chronicle, in neighborhood newspapers, and on the websites of MOCI, MOH and SFRA. MOCI also sent out a mass mailing of the public notices. The mailing list consisted of non-profit organizations, neighborhood-based groups and public agencies, including the San Francisco Housing Authority. Members of the public who did not want to speak at a public hearing or who wanted to document their feedback were encouraged to provide written comments to MOCI, MOH and SFRA.

The 2009-2010 budget and preliminary recommendations were considered in the Budget and Finance Committee of the San Francisco Board of Supervisors on May 13, 2009. The supporting resolutions were approved by the full Board of Supervisors on May 19, 2009. These meetings included another opportunity for public comment.

Public Input on the Draft 2009-2010 Action Plan

The Draft 2009-2010 Action Plan was available for public review and comment between March 9, 2009 and April 7, 2009. The City published a notice in the San Francisco Chronicle on February 28, March 11, March 21, and April 1, 2009 informing the public of the availability of the document for review and comment. Notices were also published in several neighborhood newspapers regarding the availability of the Draft 2009-2010 Action Plan for review. The public had access to review the draft document at the Main Branch of the Public Library and at the offices of MOCI, MOH and SFRA. The draft document was also posted on the MOCI, MOH and SFRA websites. No written comments were received.

The public was invited to provide comments on the Draft Action Plan on March 16, 2009 at the regular monthly meeting of the Citizens Committee on Community Development (CCCD). One comment was received during the meeting on the draft document. See Appendix B for a summary of the comment.

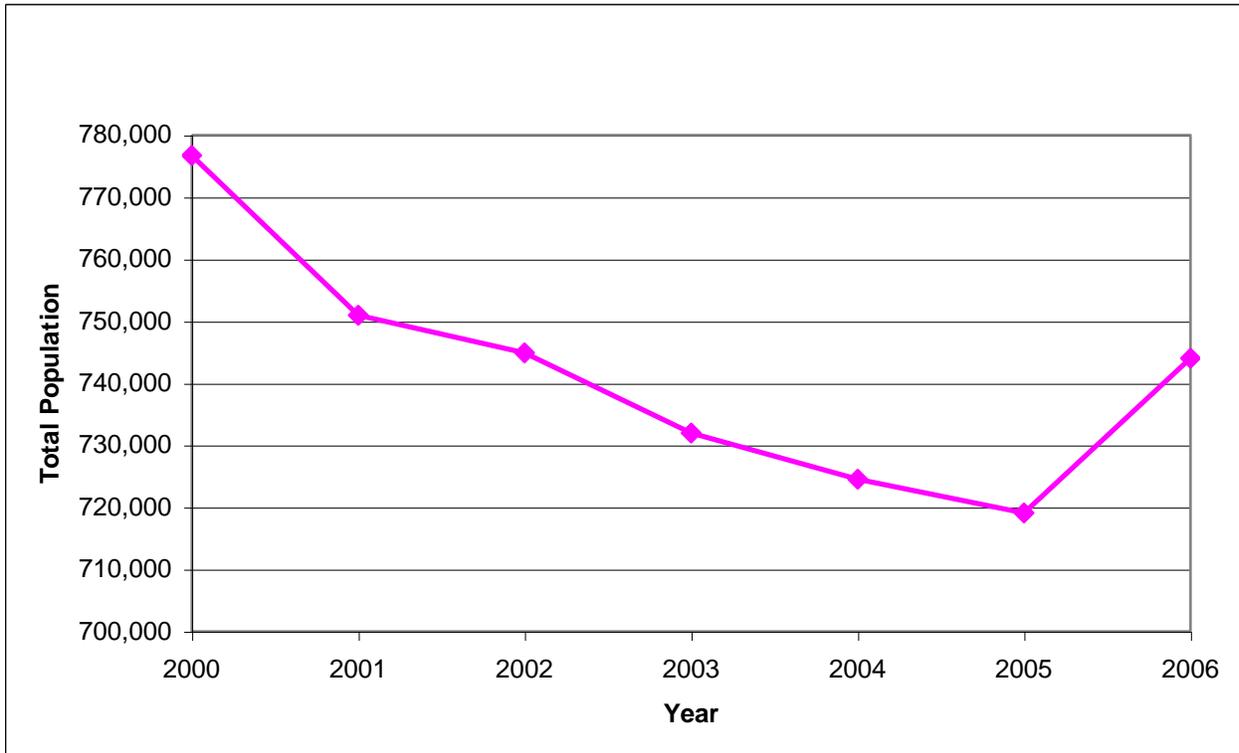
II. SAN FRANCISCO DEMOGRAPHIC PROFILE

A. Population Trends

Total Population

According to the U.S. Census Bureau, between 2000 and 2005, San Francisco experienced a decline in population each year, losing almost 60,000 people over the five years. Between 2005 and 2006, however, the City had a growth of nearly 25,000 people in just one year. It is believed that San Francisco's population also experienced a growth between 2006 and 2007.

Total Population of San Francisco from 2000-2006



Source: U.S. Census Bureau, Census 2000 SF 1 and 2001-2006 ACS

Age

Between 2000 and 2006, San Francisco's population decreased by approximately 4%. The age groups that experienced disproportionate declines were children and young adults between the ages of 5 and 34 years. There was a 27% decrease in the population of 20-34-year-olds and a 14% decrease in the 5-19 population. Even though the overall San Francisco population decreased between 2000 and 2006, the populations of children under 5 years, adults and older adults experienced increases of 29%, 11% and 4% respectively.

Total Population of San Francisco by Age Group in 2000 and 2006

	2000	2006	2000-2006 % Change
Under 5 years	31,633	40,872	29.2%
5 to 14 years	62,377	53,647	-14.0%
15 to 19 years	33,334	28,672	-14.0%
20 to 24 years	56,054	42,350	-24.4%
25 to 34 years	180,418	129,430	-28.3%
35 to 64 years	306,806	339,183	10.6%
65 years and over	106,111	109,887	3.6%
Total Population	776,733	744,041	-4.2%
Median age (years)	36.5	39.4	

Source: U.S. Census Bureau, Census 2000 SF 1 and 2006 ACS

Race/Ethnicity

San Francisco's White population is the only racial group that had an increase between 2000 and 2006. The Asian population experienced a slight decline of approximately 1%, which was lower than the citywide decline of 4%.

Total Population of San Francisco by Race/Ethnicity in 2000 and 2006

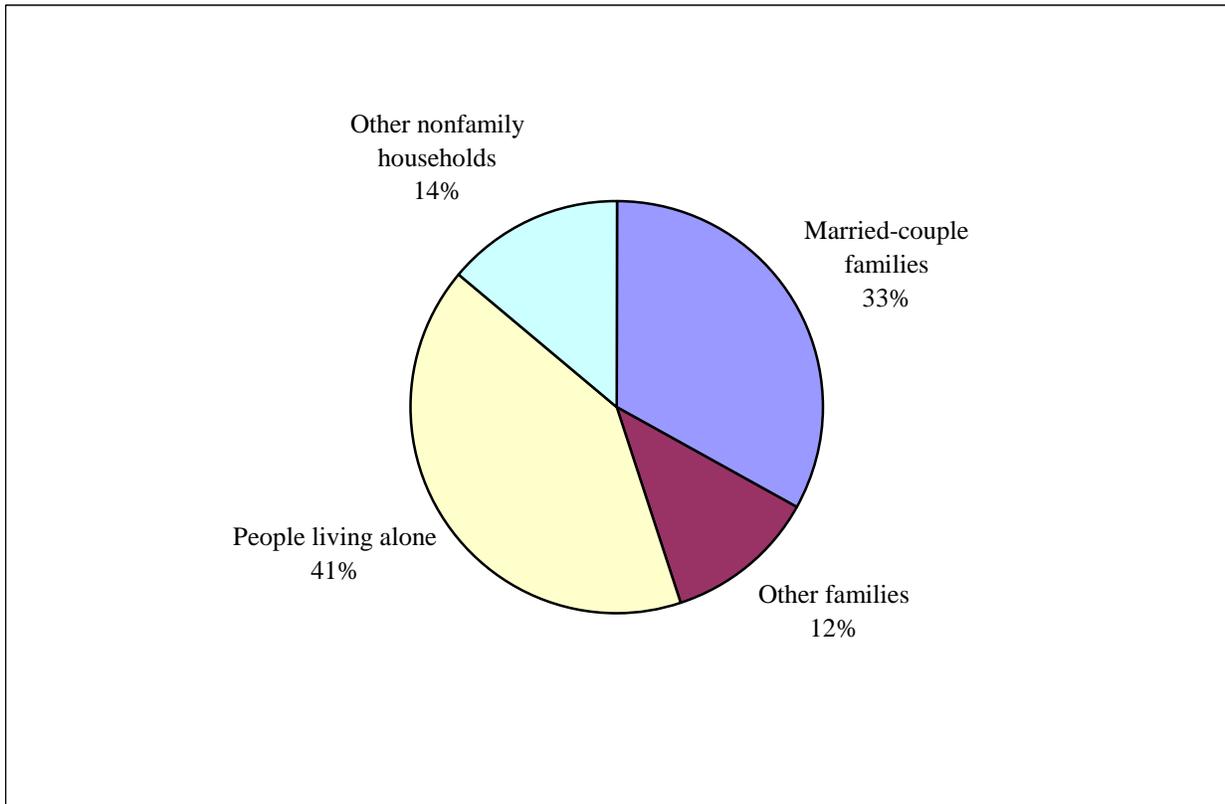
	2000	2006	2000-2006 % Change
White	385,728	394,265	2.2%
Black or African American	60,515	50,012	-17.4%
American Indian and Alaska Native	3,458	3,067	-11.3%
Asian	239,565	236,497	-1.3%
Native Hawaiian and Other Pacific Islander	3,844	3,407	-11.4%
Some other race	50,368	35,151	-30.2%
Two or more races	33,255	21,642	-34.9%
Total Population	776,733	744,041	-4.2%
Hispanic or Latino (of any race)	109,504	104,575	-4.5%

Source: U.S. Census Bureau, Census 2000 SF 1 and 2006 ACS

Households by Type

In 2006, there were 322,547 households in San Francisco. The average household size was 2.24 people. Families made up 45% of the households in San Francisco. This figure includes both married-couple families (33%) and other families (12%). Nonfamily households made up 55% of all households. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.

Households in San Francisco by Type in 2006



Source: U.S. Census Bureau, 2006 ACS

Place of Birth

As in 2000, one out of every three San Francisco residents was foreign born in 2006. This figure is nearly three times the U.S. ratio of foreign born residents to the entire population and 10 percentage points higher than the California ratio.

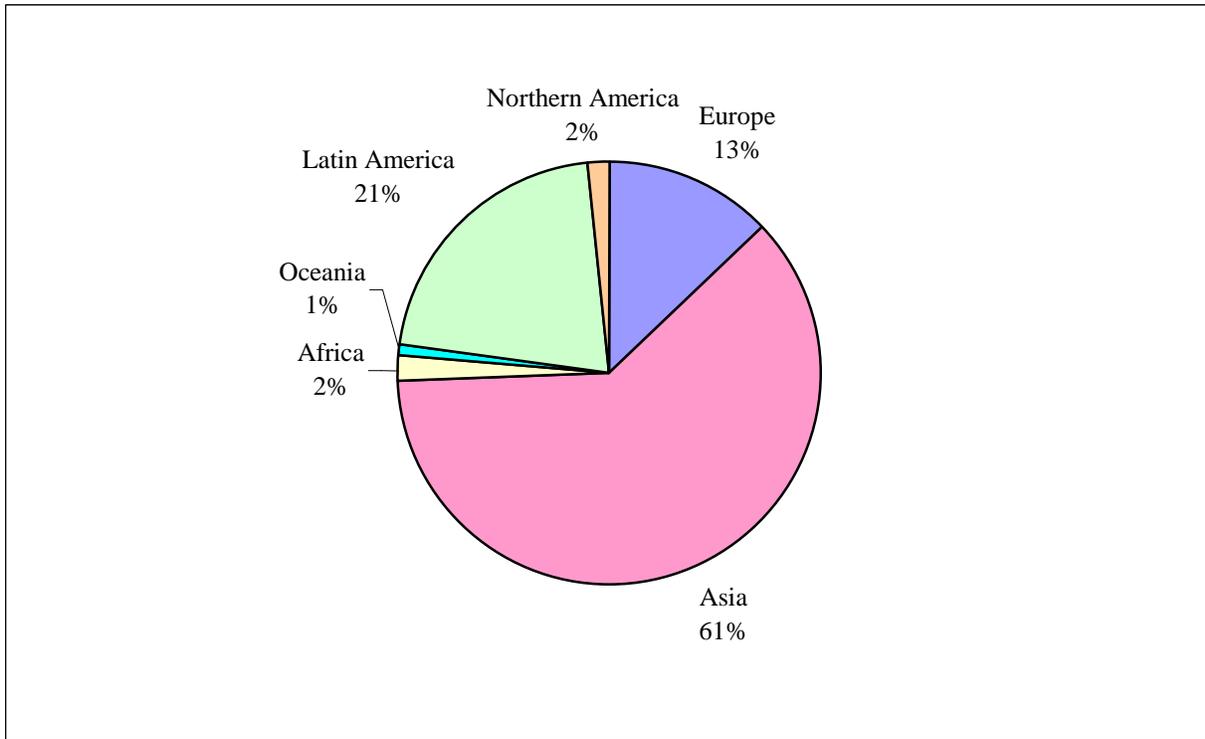
Place of Birth of Residents of San Francisco, California and United States in 2006

	San Francisco		California		United States	
	#	%	#	%	#	%
Native	473,684	64%	26,555,482	73%	261,850,696	87%
Foreign born	270,357	36%	9,902,067	27%	37,547,789	13%
	744,041	100%	36,457,549	100%	299,398,485	100%

Source: U.S. Census Bureau, 2006 ACS

Of San Francisco’s foreign born population in 2006, the majority (61%) were born in Asia. Another 21% were persons born in Latin America and 13% were born in Europe.

World Region of Birth of Foreign Born Population in San Francisco in 2006



Source: U.S. Census Bureau, 2006 ACS

Language

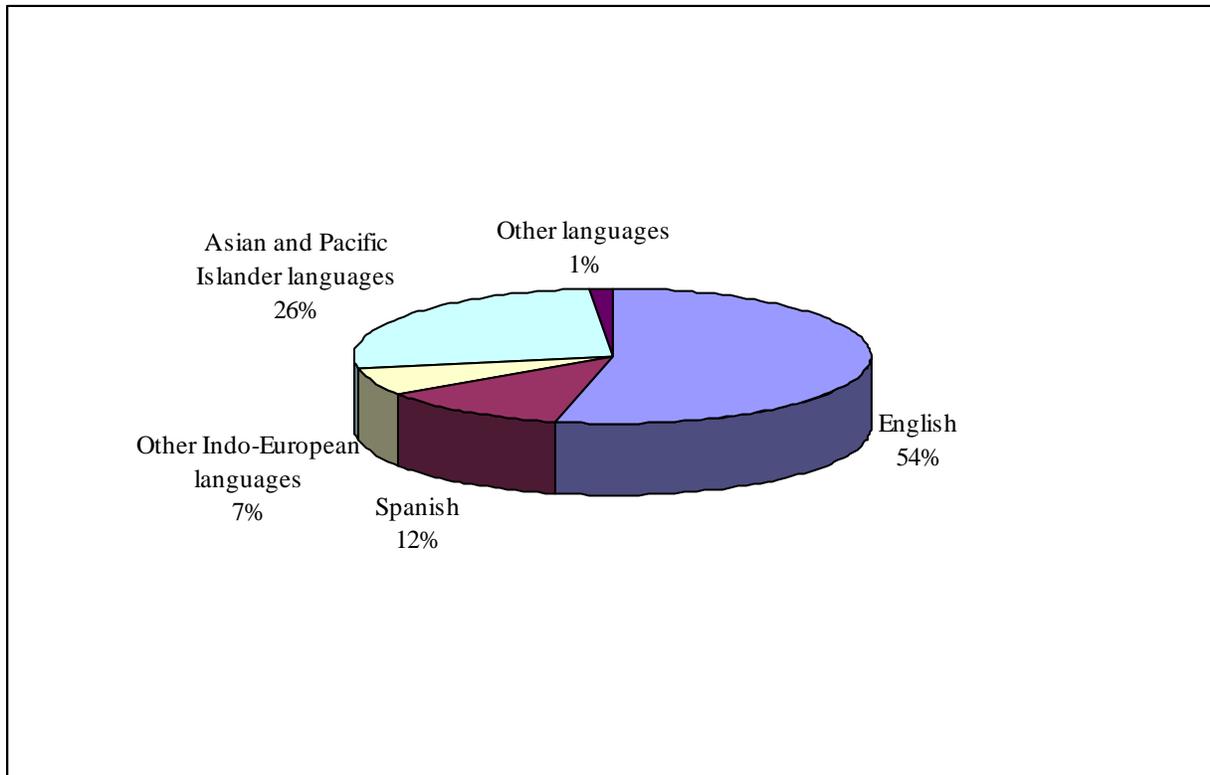
Among people at least five years old living in San Francisco in 2006, 46% spoke a language other than English at home. This proportion is slightly higher than the California proportion and more than double the U.S. proportion. Of those speaking a language other than English at home, in San Francisco, Asian and Pacific Islander languages and Spanish are the most commonly spoken languages.

Language Spoken at Home by Population Five Years and Over in San Francisco, California and United States in 2006

	San Francisco		California		United States	
	#	%	#	%	#	%
English only	376,801	54%	19,414,977	57%	224,154,288	80%
Language other than English	326,368	46%	14,369,906	43%	54,858,424	20%
	703,169	100%	33,784,883	100%	279,012,712	100%

Source: U.S. Census Bureau, 2006 ACS

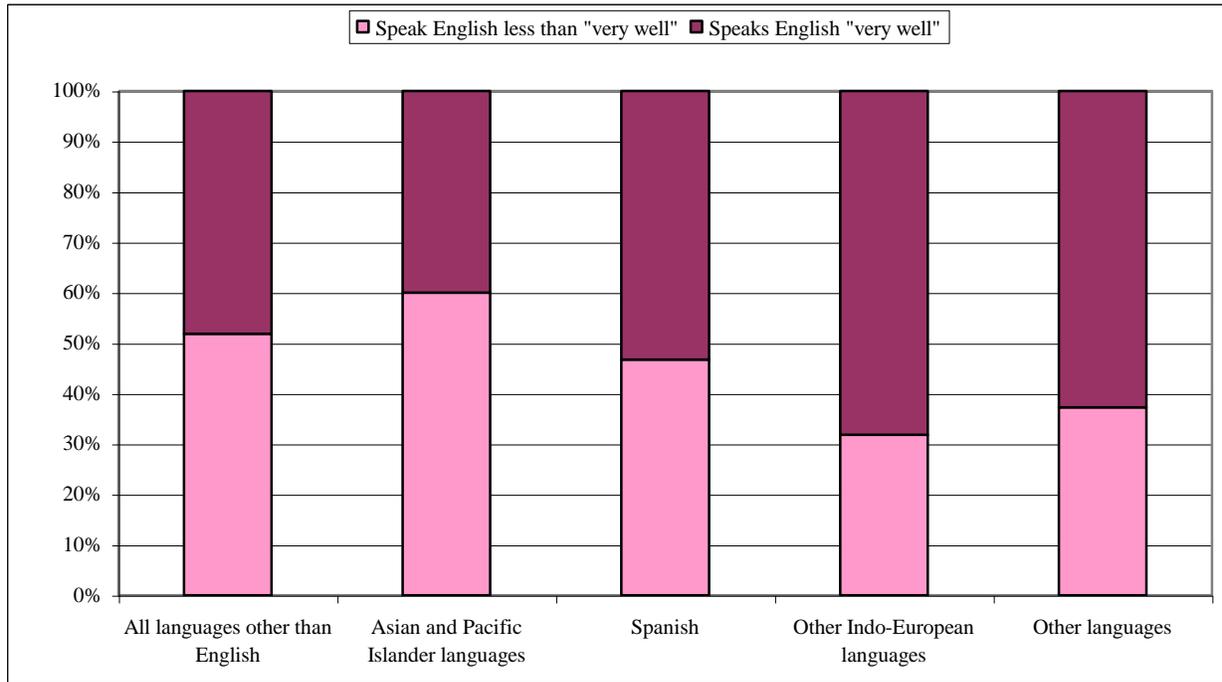
Language Spoken at Home by Population Five Years and Over in San Francisco in 2006



Source: U.S. Census Bureau, 2006 ACS

Of people five years and over who spoke a language other than English at home, more than half reported that they speak English less than "very well". For individuals who speak an Asian Pacific Islander language at home, this percentage is higher, at 60%, and those who speak Spanish at home, the percentage is slightly lower.

English Proficiency of Population 5 Years and Over Who Speak a Language Other Than English At Home in San Francisco in 2006



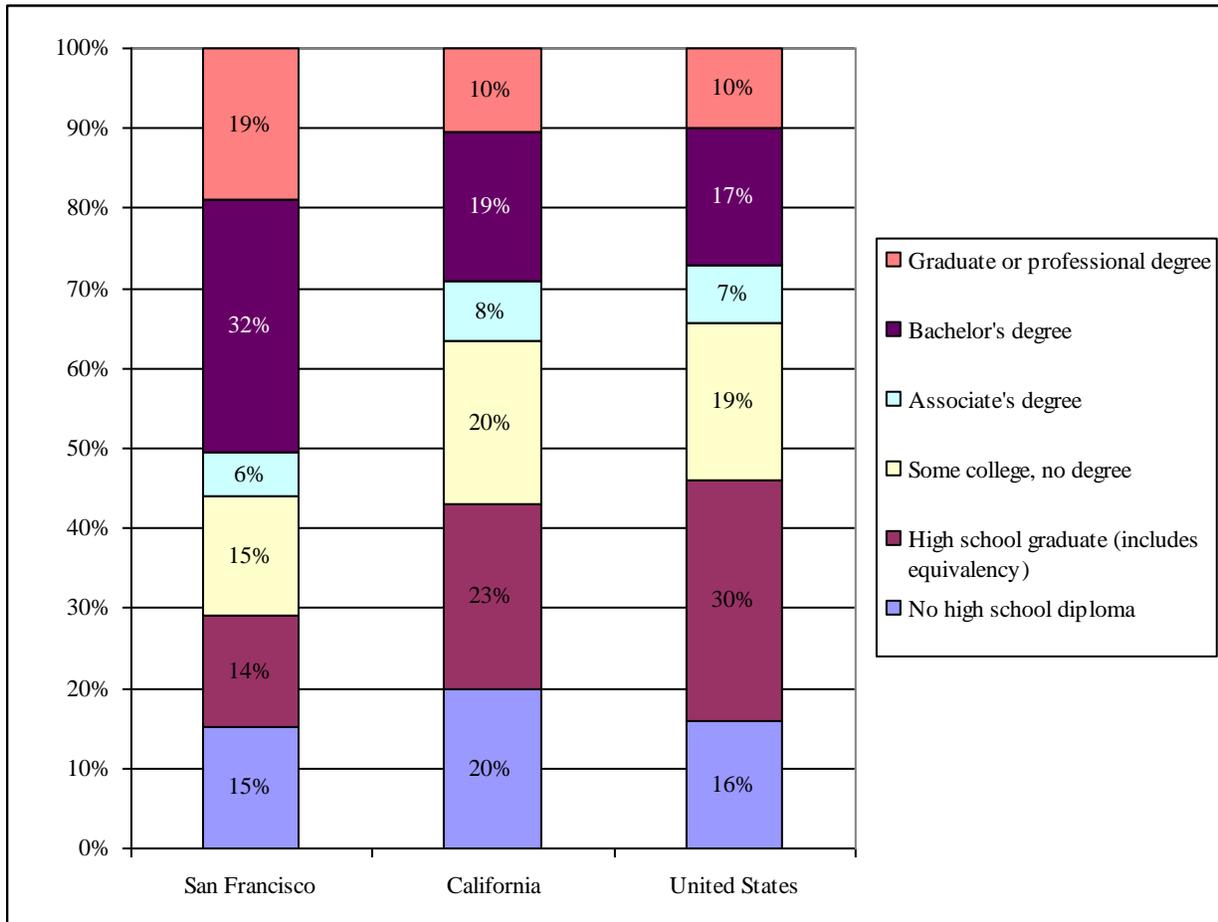
Source: U.S. Census Bureau, 2006 ACS

B. Educational Profile

Educational Attainment

In 2006, 51% of San Francisco residents had a bachelor's degree or higher, nearly twice the rate of U.S. residents with the same level of education.

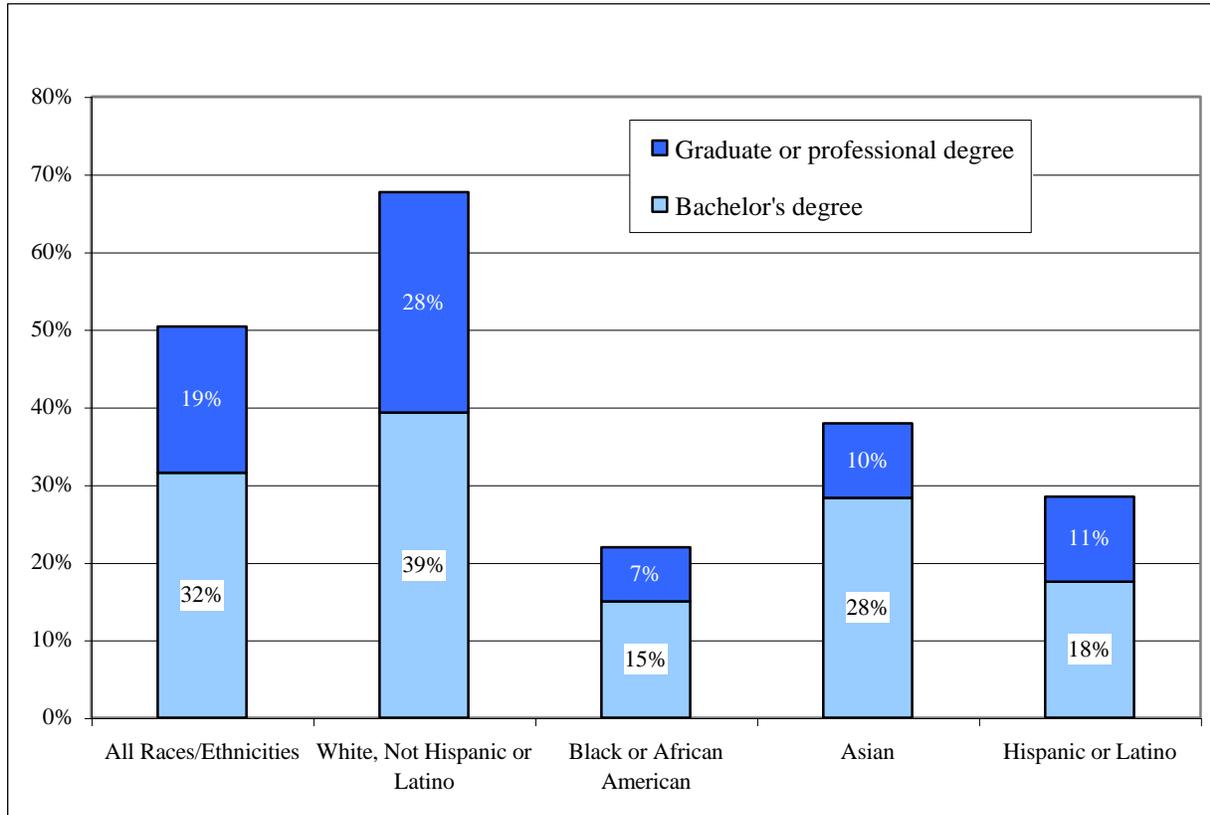
Educational Attainment by Population 25 Years and Over in San Francisco, California and United States in 2006



Source: U.S. Census Bureau, 2006 ACS

Although San Francisco has a higher rate of individuals with higher levels of education, there are significant differences in educational achievements by race, which have a direct correlation to racial disparities in income and employment. In 2006, the rates of the City's African American, Asian and Hispanic/Latino populations with bachelor's degrees or higher were far below the citywide rate of 51%.

Percent of Population 25 Years and Over With a Bachelor's Degree or Higher in San Francisco by Race/Ethnicity in 2006

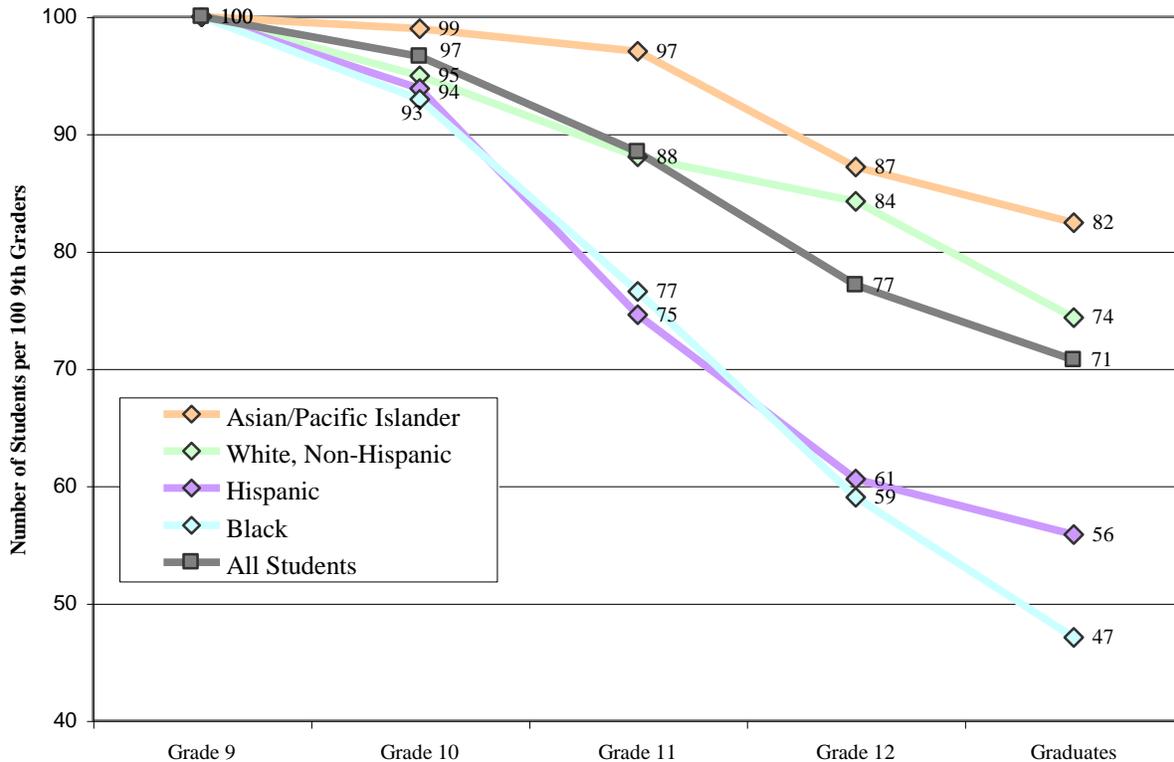


Source: U.S. Census Bureau, 2006 ACS

High School Graduation

The previous data sets provide an educational profile of all San Francisco residents ages 25 years and over, including people who move to the City after high school. According to the most recent report broken down by race and ethnicity by the National Center for Education Statistics, the San Francisco Unified School District's (SFUSD) high school graduation rate is 71%. Similar to educational attainment, the high school graduation rates for the City's African American and Hispanic populations were far below the citywide rate. The SFUSD graduation rate for the Asian and Pacific Islander population, however, was significantly higher than the citywide rate and the White, Not-Hispanic population's rate.

Number of Students per 100 9th Graders That Make It To Later Grades and Earn a High School Diploma in the San Francisco Unified School District by Race/Ethnicity



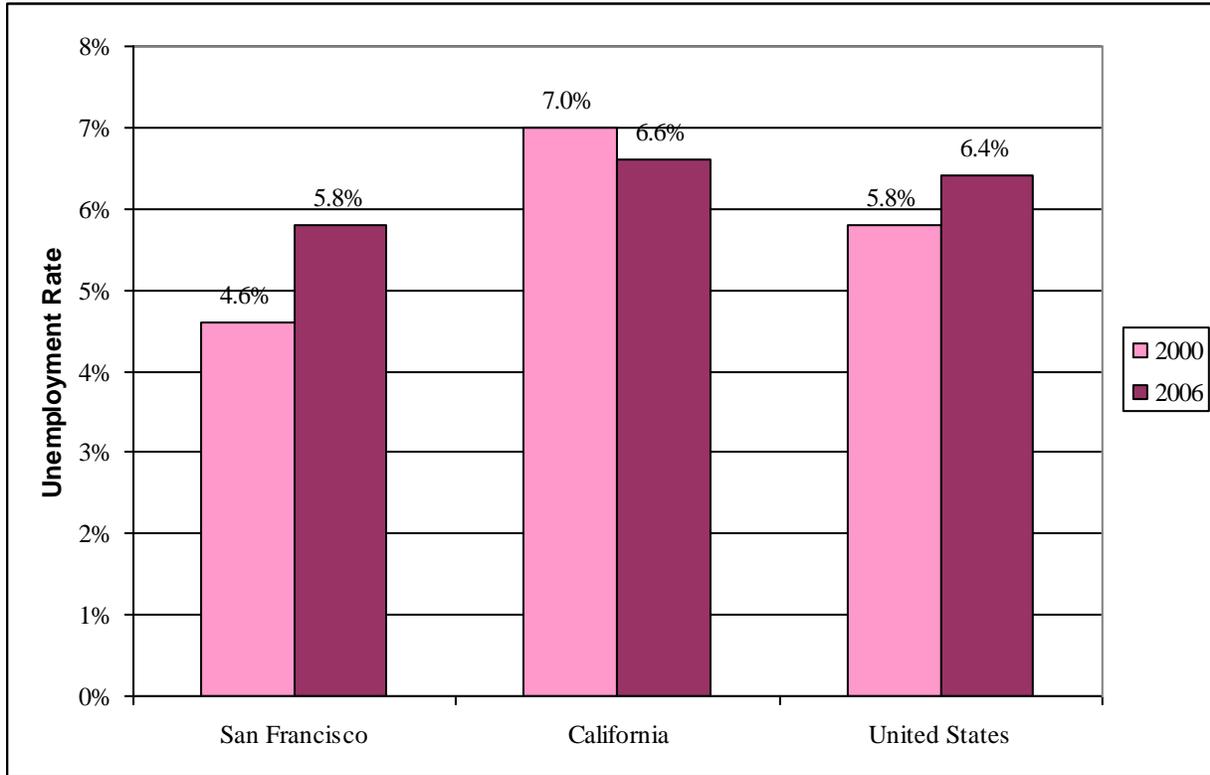
Source: National Center for Education Statistics Common Core of Data (CCD), "Public Elementary/Secondary School Universe Survey", 2001-02 v.1a, 2002-03 v.1a Common Core of Data (CCD), "Local Education Agency Universe Survey", 2001-02 v.1a. Attrition and graduation rates calculated with the Swanson's Cumulative Promotion Index methodology using 2001-2002 data.

C. Economic Indicators

Employment

The unemployment rate in San Francisco was lower than the statewide and nationwide unemployment rates in both 2000 and 2006.

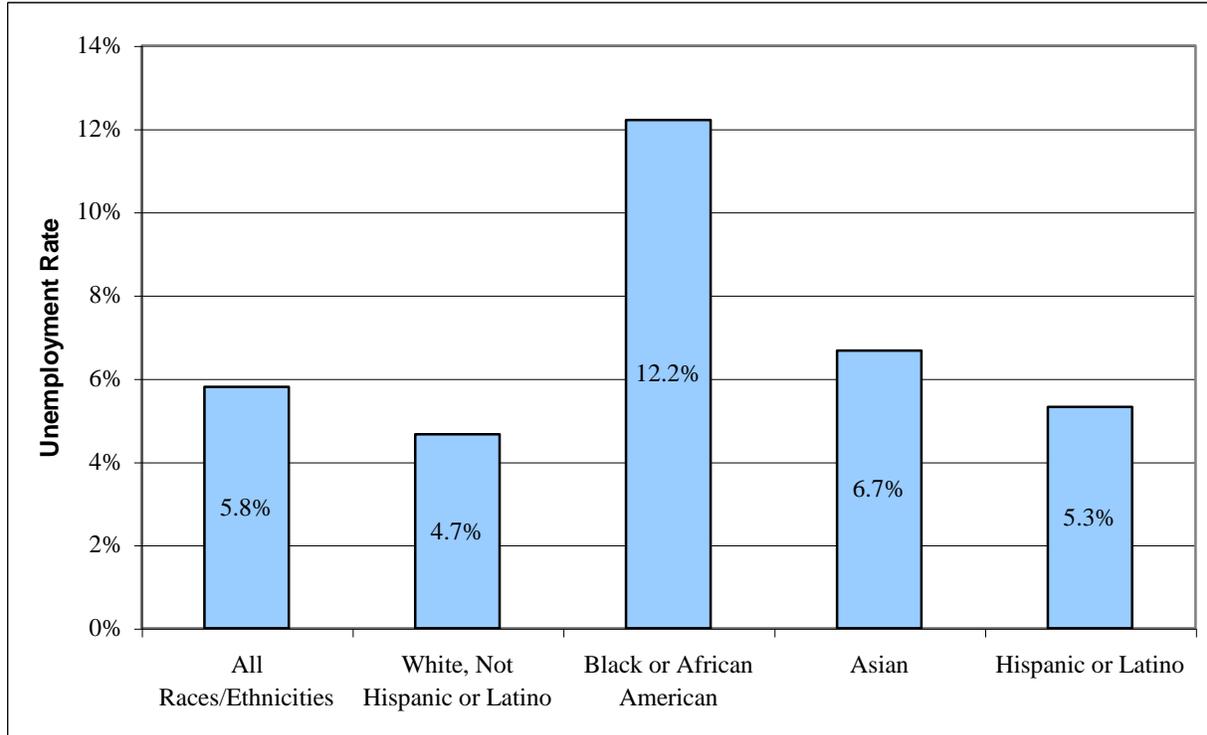
Unemployment Rates of Population 16 Years and Over in the Civilian Labor Force in San Francisco, California and United States in 2000 and 2006



Source: U.S. Census Bureau, Census 2000 and 2006 ACS

Although the unemployment rate for San Francisco is relatively low compared to the state and the nation, the unemployment rates for African Americans and Asians in San Francisco in 2006 were both higher than the overall state and national averages. In 2006, the rate of unemployment for the African American population was more than double the citywide rate.

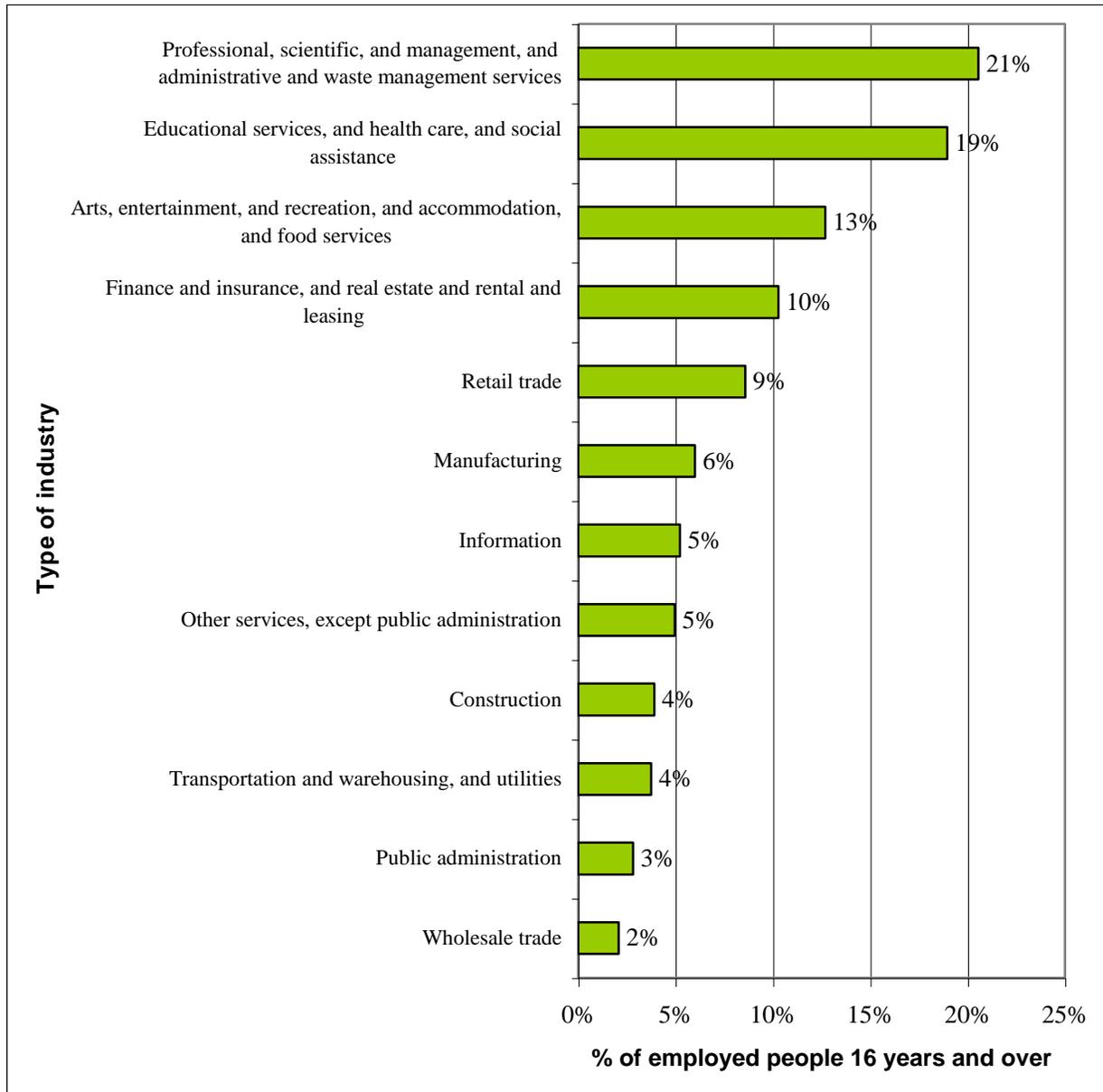
Unemployment Rates of Population 16 Years and Over in the Civilian Labor Force in San Francisco by Race/Ethnicity in 2006



Source: U.S. Census Bureau, 2006 ACS

In 2006, for the employed population 16 years and older in San Francisco, the leading industries were Professional, scientific, and management, and administrative and waste management services (21%) and Educational services, and health care, and social assistance (19%).

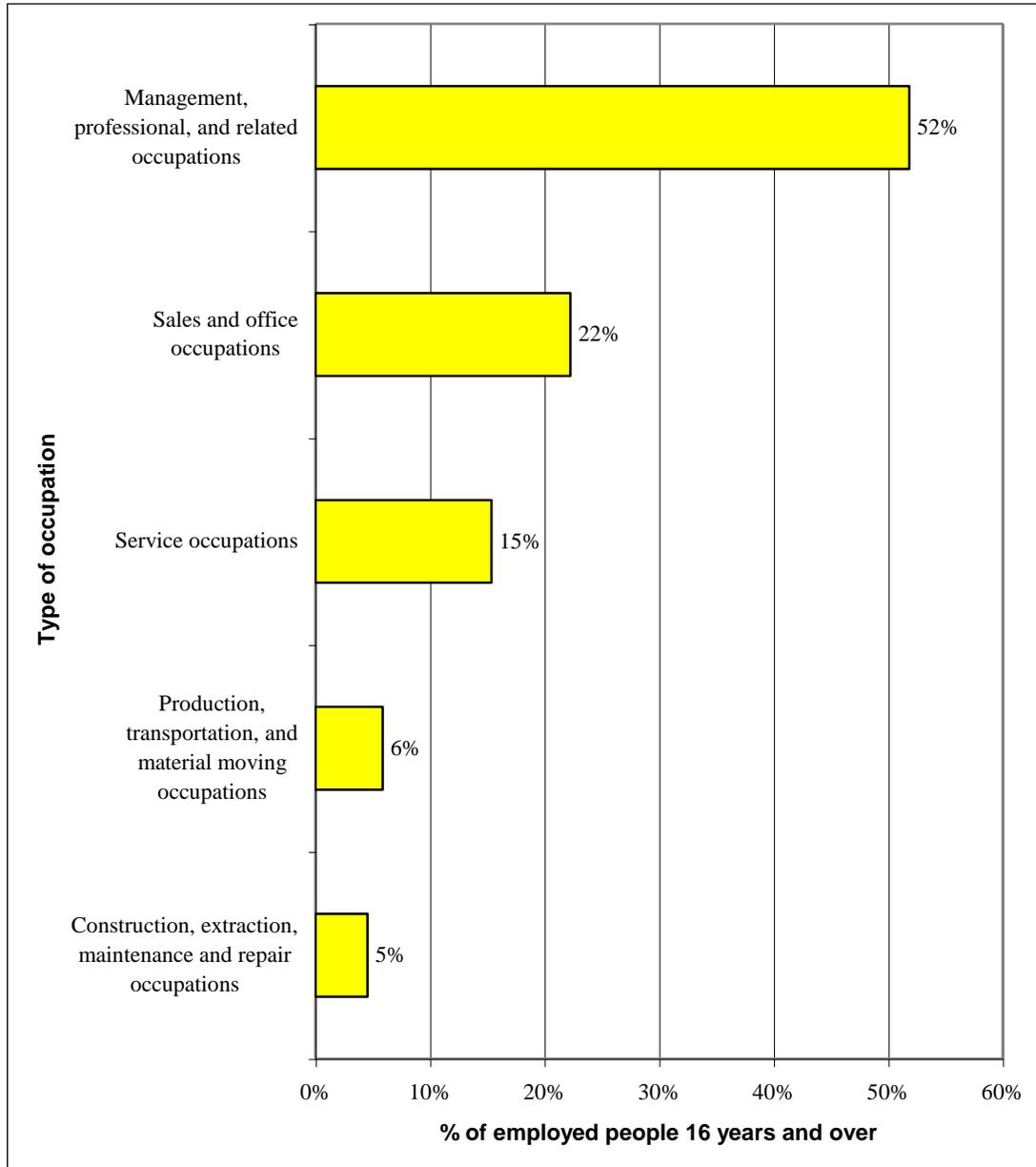
Employment by Industry of Employed Population 16 Years and Over in San Francisco in 2006



Source: U.S. Census Bureau, 2006 ACS

Among the most common occupations for the employed population 16 years and older in San Francisco were: Management, professional, and related occupations (52%); Sales and office occupations (22%); Service occupations (15%); Production, transportation, and material moving occupations (6%); and Construction, extraction, maintenance and repair occupations (5%).

Employment by Occupation of Employed Population 16 Years and Over in San Francisco in 2006

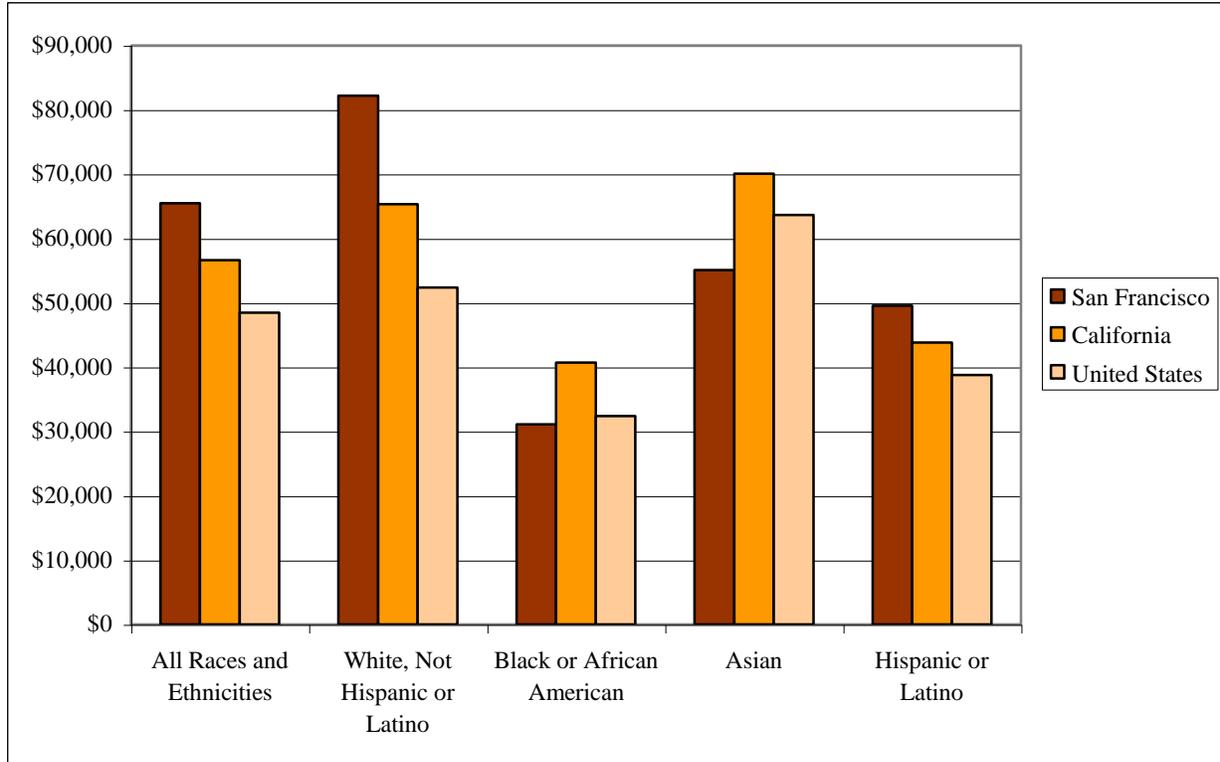


Source: U.S. Census Bureau, 2006 ACS

Income

San Francisco’s median household income in 2006 was \$65,497, higher than both the median household incomes of California and the United States. Though San Francisco’s overall median income is relatively high compared to the state and the nation, the median household incomes for African Americans and Asians in the City were lower than the statewide and nationwide figures for the same population.

Median Household Income in San Francisco, California and United States by Race/Ethnicity of Householder in 2006

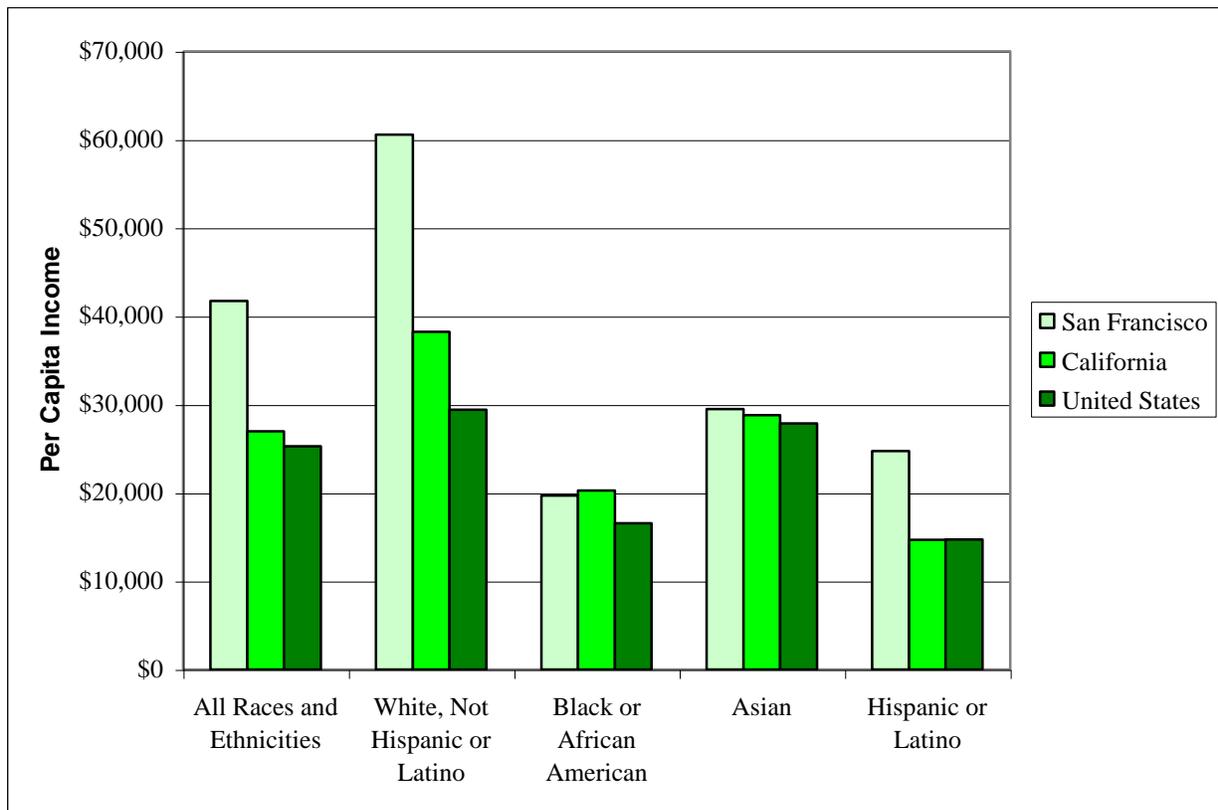


Source: U.S. Census Bureau, 2006 ACS

Per capita income is another indicator of income. As with median household income, San Francisco’s overall per capita income is higher than that of California and the United States. Unlike median household income for the Asian population in San Francisco, the per capita income for Asians in the City was slightly higher than the per capita income for Asians in the state and the nation. The per capita income for African Americans in San Francisco was slightly lower than the number for African Americans in California, but higher than the number for this population in the United States.

In San Francisco, the per capita income of the White population is more than three times the per capita income of the African American population, and more than twice as high as that of the Asian and Hispanic/Latino populations.

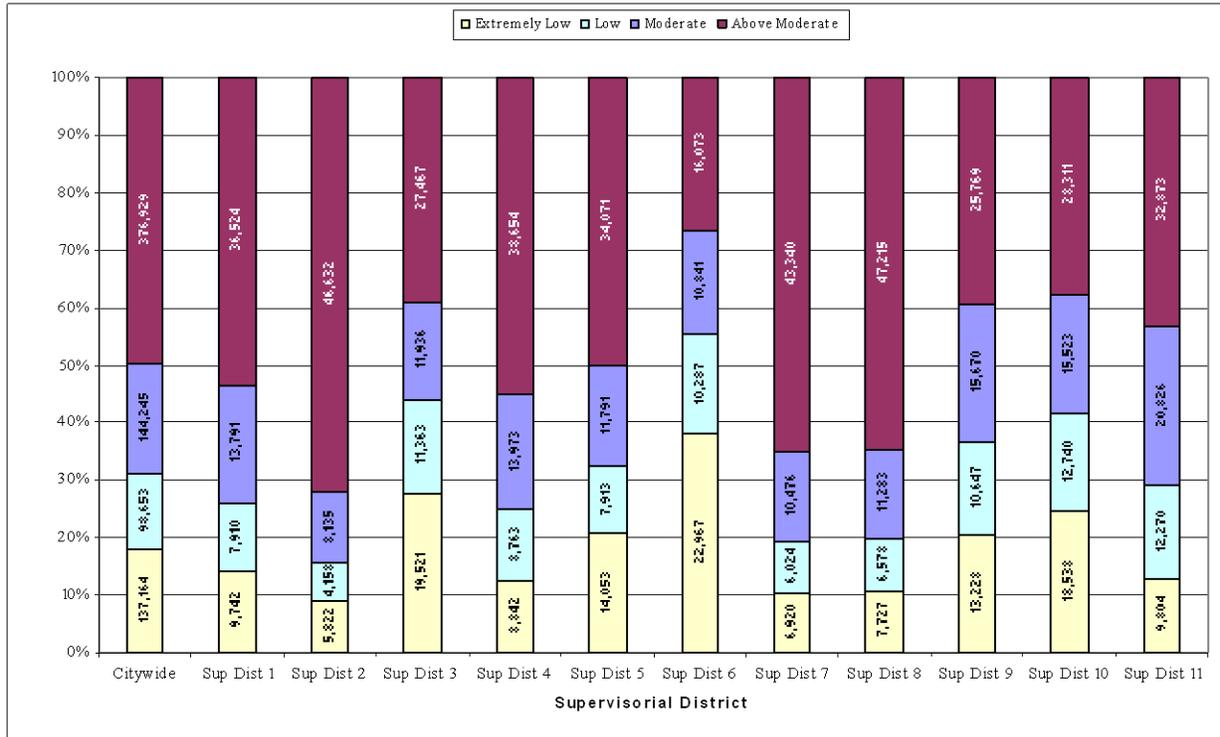
Per Capita Income in San Francisco, California and United States by Race/Ethnicity in 2006



Source: U.S. Census Bureau, 2006 ACS

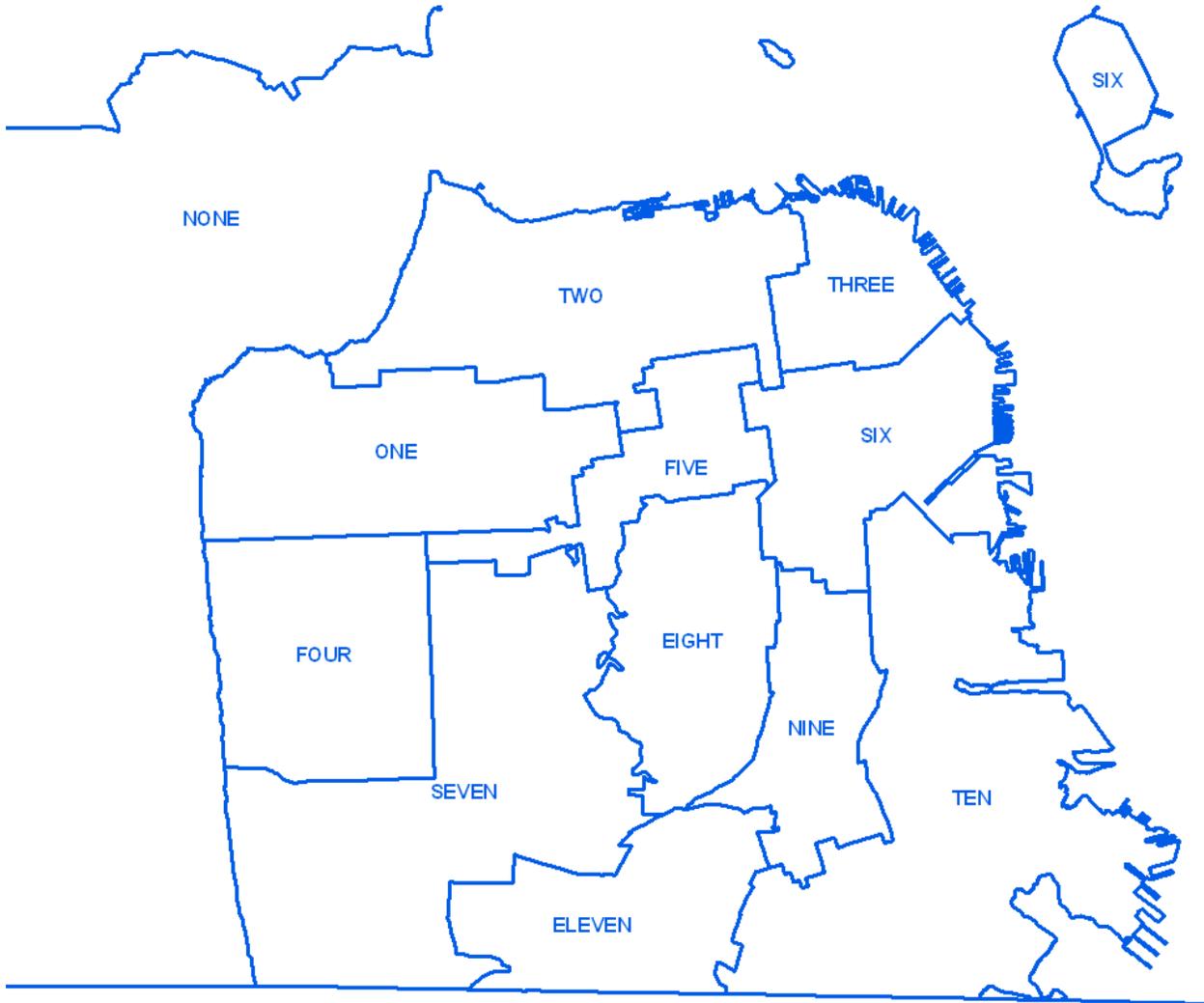
According to HUD’s 2000 income data, approximately half of San Francisco’s population was considered to be low- and moderate-income by HUD definitions. Supervisorial Districts 3, 6, 9, 10 and 11 had rates of more than 50% low- and moderate-income. Four of these five districts had a low- and moderate-income population of more than 60% of the district. These four districts make up the entire eastern part of the City. See map on next page.

Income Breakdown of San Francisco Population by Supervisorial District in 2000



Source: HUD 2000 Income Data

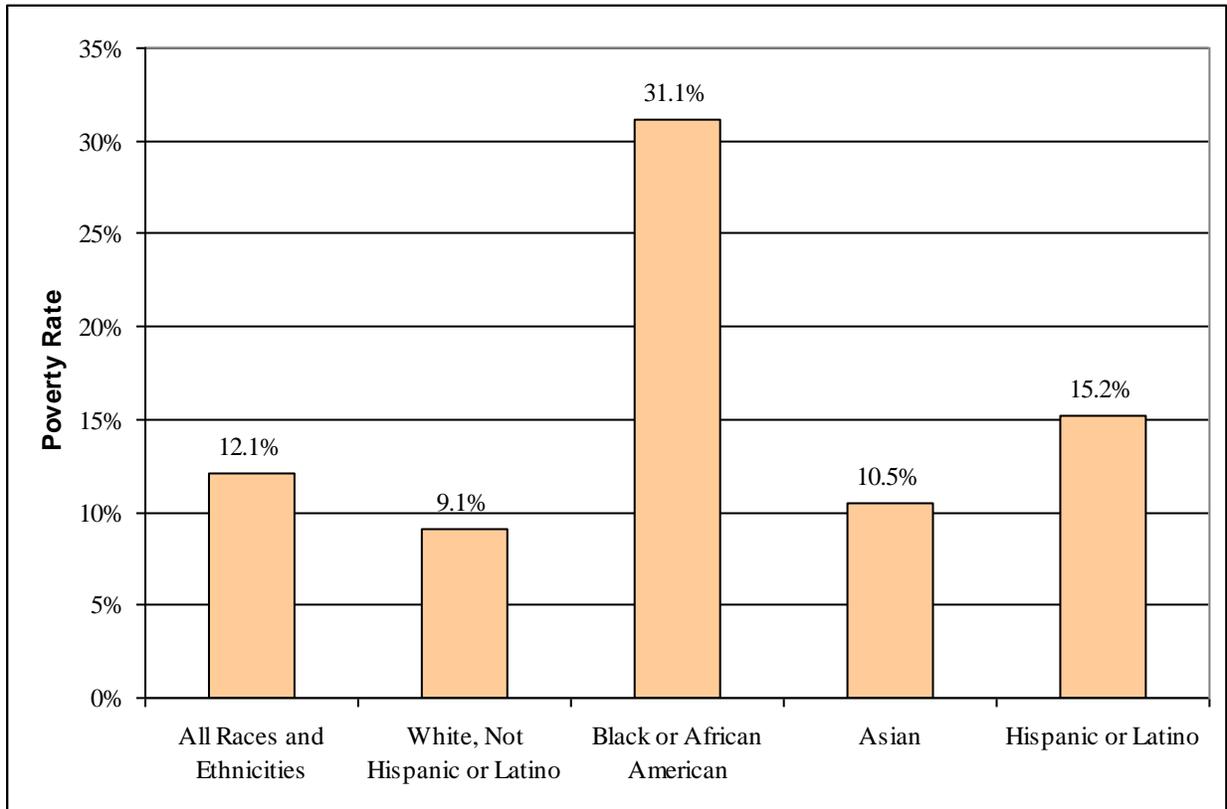
Map of San Francisco With Supervisorial District Boundaries



Poverty

An analysis of poverty by race and ethnicity reveals similar disparities. 31% of the City’s African American population was living below the poverty rate in 2006 compared to 9% of Whites and 12% of the citywide population.

Poverty Rate of San Francisco Population by Race/Ethnicity, 2006



Source: U.S. Census Bureau, 2006 ACS

III. RESOURCES AVAILABLE AND PROPOSED USES IN 2009-2010

A. Community Development Block Grant (CDBG) Funds

Summary of CDBG Funds Expected to be Available in 2009-2010	
New 2009-2010 Funds:	\$21,092,426
Reprogrammed Funds from Prior Years:	\$150,000
Program Income:	\$6,547,000
CDBG Total:	\$27,789,426

Sources of CDBG Funds

Program income is expected to be earned from repayments to loan programs, from land sales and rent collected as a result of urban renewal.

In addition to expected program income, on October 2, 2007, the San Francisco Redevelopment Agency Commission approved a term sheet that would allow for the sale of the Agency-owned parcel at 1210 Scott Street for \$4,000,000. At the same time, the Commission suggested that staff explore the possibility of using the sales proceeds from 1210 Scott Street for a new loan program that would assist Agency Certificate of Preference Holders, who are households previously displaced by Redevelopment activity, with purchasing homes in San Francisco. The original source of funds for the acquisition of 1210 Scott Street was Federal Urban Renewal funds. Therefore, the proceeds from the disposition of that property are subject to CDBG program income regulations. Proposed use of the \$4,000,000 has been designed with these regulations in mind.

At its meeting of June 2, 2008, the Redevelopment Commission authorized a new loan program for Redevelopment Agency Certificate of Preference holders, which consists of two major components: a revolving Second Loan Program and an Individual Development Account match fund. Together, the program elements will enable households previously displaced by Redevelopment Activity, and who are first time homebuyers, to purchase a home in San Francisco. Of the \$4,000,000 total funds for the program, \$3,600,000 has been allocated for the Second Loan Program, which will provide up to \$100,000 or a maximum of fifty percent of the purchase price as down payment assistance or mortgage assistance for each home buyer. The loans will be deferred for 45 years or until sale, transfer or refinance and will require principal repayment plus a proportional share of the home's appreciation since the time of purchase. The remaining \$400,000 is available to establish and fund a matching program for Individual Development Accounts (IDA). The administrative costs for the IDA Program will be absorbed by a portion of the set-aside, estimated at 20% of the total. The IDA Program could serve up to 64 households over the life of the program at the maximum level of \$5,000. Matched funds through IDA's will count as buyers' own funds for meeting minimum down payment requirements of the Second Loan Program and the Agency's Limited Equity Program. The IDA Program will encourage potential purchasers to engage in a savings process early and reward them with matched funds.

Additionally, the San Francisco Redevelopment Agency and HUD entered into a contract (California R-59) dated December 2, 1966 for the purpose of providing funds for use in the redevelopment of certain projects in the Yerba Buena Project area. As of result of the completion of said “certain” developments, \$717,000 in program income has been generated. The San Francisco Redevelopment Agency intends to use this program income to support workforce development and job training programs in the three following currently active redevelopment areas: Bayview, Hunters Point Shipyard, and Visitacion Valley. All three project areas are situated in the southeast section of the City and include census tracts that have significantly higher unemployment and poverty levels as well as lower median income numbers as compared to other census tracts in San Francisco.

The Agency expects the \$717,000 will be spent on the following activities:

- Employment barrier remediation services
- Preparing workers for positions in the health care industry
- Providing youth with educational resources and workforce skills training
- Job readiness training, support services, case management and outreach
- Training workers in green building including skill development in energy efficiency, solar installation, recycling, biodiesel and landscaping

Uses of CDBG Funds

CDBG funds will continue to be used for public facilities, public space improvements, economic development activities, planning and organizational capacity building activities, public services and administration. San Francisco will also use CDBG funds to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities and for capital projects.

Summary of Proposed Uses of CDBG Funds for 2009-2010	
Non-Housing Activities:	
Capital Projects and Public Space Improvements	\$3,138,918 Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to low-income children and youth, seniors and adults and physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City
Public Services	\$4,659,069 Services for low-income persons, including workforce development, legal services, mental health services, academic support, case management and senior support services
Economic Development and Micro-Enterprise	\$2,698,343 Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development
Planning and Capacity Building (Matrix Code 19C)	\$112,000 Organizational capacity building activities
Planning and Capacity Building (Matrix Code 20)	\$143,000 Strategic planning activities
SFRA Economic Development Project	\$180,000 Technical assistance for small businesses primarily in the Bayview Hunters Point neighborhood
SFRA Workforce Development Program	\$717,000 Workforce development activities
SFRA Certificate of Preference Home Buyers Assistance Program	\$4,000,000 Revolving second home loan program and IDA match fund
Subtotal Non-Housing Activities:	\$15,648,330
Housing Activities:	\$7,707,549 (see detailed description below.)
Administration:	\$4,433,547
	\$27,789,426

CDBG Funds for Housing Related Activities in 2009-2010

Funds Expected to be Available:	
2009-2010 CDBG Entitlement	\$6,607,549
CDBG Program Income	\$1,100,000
Reprogrammed funds from prior years	\$0
TOTAL CDBG:	\$7,707,549

Uses of Funds:	
CHRP Revolving Loan Program	\$1,100,000 Senior and low income single family homeowner rehabilitation projects
Housing Development Pool	\$3,374,705 Predevelopment and Construction financing for pipeline developments
Lead Hazard Reduction Program Matching funds	\$450,000
Subtotal for Housing Development:	\$4,924,705
Housing Program Grants	\$921,000 Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing.
Housing Counseling Grants	\$1,045,400 Grants to non-profit organizations to fund tenant and housing counseling services including eviction prevention and first time homebuyer assistance.
Project Delivery (housing related)	\$816,444
TOTAL:	\$7,707,549

B. Emergency Shelter Grant (ESG) Funds

Summary of ESG Funds Expected to be Available in 2009-2010	
New 2009-2010 Funds:	\$938,867
Reprogrammed Funds from Prior Years:	\$40,739
Expected Program Income:	\$0
ESG Total:	\$979,606
ESG Matching Funds:	\$15,353,168

San Francisco will continue to use ESG funds for (1) operating expenses for shelters, (2) essential social services for homeless individuals, (3) homeless prevention activities that help reduce the number of people who become homeless and (4) administration.

ESG funds will be provided to 19 nonprofit organizations that are primarily community-based and have experience serving the homeless population. These 19 grants will be administered by the Department of Children, Youth and Their Families and will be used to complement other homeless services funded by CDBG, McKinney, and local funds as part of the larger San Francisco Continuum of Care strategy.

San Francisco will not exceed the ESG program caps. Of the 2009-2010 ESG total funds amount of \$979,606:

- 26.7% or \$262,263 is allocated for Essential Services;
- 14.3% or \$140,000 is allocated for Homeless Prevention;
- 4.8% or \$46,943 is allocated for Administration; and
- 54.1% or \$530,400 is allocated for Shelter Operating Expenses.

For each of the Shelter Operating grants, not more than 10% of the grant will be spent on administrative expenses. See table on the following page.

Organization Name	2009-2010 Proposed ESG Grant Amount	2009-2010 Proposed Grant Amount by ESG Category					
		Essential Services (Matrix Code 05)	Homeless Prevention (Matrix Code 05Q)	Admin	Shelter Operating Expenses	Shelter Operating Expenses - Admin Staff \$	Shelter Operating Expenses - Admin Staff %
AIDS Housing Alliance	\$50,000		\$50,000				
Asian Women's Shelter	\$52,000				\$52,000	\$0	0.0%
Bar Assoc. of SF Volunteer Legal Services	\$90,000		\$90,000				
Central City Hospitality House	\$32,500				\$32,500	\$0	0.0%
Community Awareness & Treatment Services	\$40,000	\$17,600			\$22,400	\$0	0.0%
Compass Community Services	\$50,000				\$50,000	\$0	0.0%
Dolores Street Community Services	\$33,000				\$33,000	\$0	0.0%
Episcopal Community Services of SF	\$40,000				\$40,000	\$0	0.0%
Friendship House Association of American Indians	\$36,900	\$36,900					
Gum Moon Residence Hall	\$53,000				\$53,000	\$1,185	2.2%
Haight Ashbury Food Program	\$25,763	\$25,763					
Hamilton Family Center	\$50,000				\$50,000	\$5,000	10.0%
La Casa de Las Madres	\$78,000				\$78,000	\$0	0.0%
Larkin Street Youth Services	\$54,000				\$54,000	\$0	0.0%
Providence Foundation	\$45,000	\$45,000					
St. Vincent de Paul Society of San Francisco	\$30,500				\$30,500	\$500	1.6%
Swords to Plowshares Veterans Rights Organization	\$41,000	\$41,000					
The Mary Elizabeth Inn	\$35,000				\$35,000	\$0	0.0%
United Council of Human Services	\$96,000	\$96,000					
ESG Administration	\$47,245			\$46,943			
2009-2010 Total Funds (Entitlement + Reprogrammed Funds)	\$979,606	\$262,263	\$140,000	\$46,943	\$530,400		
% of Total Funds		26.7%	14.3%	4.8%	54.1%		

The ESG program requires a match of an equal amount of funds from sources other than ESG. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any nonprofit recipient. San Francisco will use local General Fund for the match. For 2009-2010, a total of \$15,353,168 of the City's General Fund will be used to support shelter operating expenses, essential services and/or homeless prevention activities of the same program that ESG funding is supporting. These ESG-funded programs receive General Fund in the following amounts.

	Local Matching Dollars
AIDS Housing Alliance	\$86,381
Asian Women's Shelter	\$263,004
Central City Hospitality House	\$274,741
Community Awareness & Treatment Services	\$242,601
Compass Community Services	\$527,085
Dolores Street Community Services	\$956,088
Episcopal Community Services of SF	\$2,185,000
Friendship House Association of American Indians	\$400,000
Gum Moon Residence Hall	\$57,433
Hamilton Family Center, Inc.	\$2,843,765
La Casa de las Madres	\$287,888
Larkin Street Youth Services	\$529,289
Providence Foundation	\$900,520
St. Vincent de Paul Society of San Francisco	\$4,487,299
Swords to Plowshares Veterans Rights Organization	\$423,000
The Mary Elizabeth Inn	\$295,978
United Council of Human Services	\$593,096
Total ESG Match	\$15,353,168

C. HOME Investment Partnership (HOME) Funds

HOME Funds for 2009-2010	
Funds Expected to be Available:	
2009-10 HOME Entitlement	\$8,602,628
Subtotal New Funds:	\$8,602,628
Expected HOME Program Income:	\$0
TOTAL HOME Sources	\$8,602,628
Uses of Funds:	
Supportive Housing	\$1,300,000 Construction "gap" financing and predevelopment funding for supportive housing pipeline projects.
Housing for the Disabled	\$2,600,185 Additional predevelopment funds for disabled rental housing pipeline projects.
Transitional Age Youth	\$2,000,000 Additional predevelopment funds for TAY housing pipeline projects.
Family Housing	\$1,492,180 Additional predevelopment funds for family housing pipeline projects
Tenant-Based Rental Assistance (TBRA)	\$350,000 Eviction prevention funding for low-income renters
General MOH Administrative Expenses	\$860,263
TOTAL HOME Uses:	\$8,602,628

CHDO Set Aside: Nearly all of San Francisco’s affordable housing development efforts in recent years have been carried out in collaboration with local community-based non-profit housing development corporations, several of which have satisfied HUD requirements to qualify as Community Housing Development Organizations (CHDOs). CHDOs are expected to continue performing the roles that non-profit housing development corporations have traditionally performed in San Francisco, including acquisition and rehabilitation of existing buildings, acquisition of sites and development of new housing, and ownership and management of subsidized developments.

HOME regulations require that a minimum of 15% of the City’s 2009-2010 HOME allocation, or **\$1,290,394** must be reserved for housing developed, sponsored or owned by CHDOs. The City plans to satisfy this requirement by committing more than this amount to assist in the CHDO-sponsored development of supportive housing for chronically homeless persons.

Matching Funds: HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

HOME Program Match Requirement 2009-2010	Allocation	Required Match
Housing Development	\$7,742,365	\$1,935,591
City Administrative Expenses	\$860,263	\$0
	\$8,602,628	\$1,925,591

Affirmative Marketing of HOME assisted Units: In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco’s commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units created or rehabilitated with the HOME Program funds. A description of these procedures is attached to the Action Plan for 1997, and remains in effect.

D. Housing Opportunities for Persons With AIDS (HOPWA) Funds

Summary of HOPWA Funds Expected to be Available in 2009-2010	
New 2009-2010 Funds:	\$9,233,417
Anticipated Program Income:	\$50,000
	\$9,283,417

The San Francisco Redevelopment Agency (SFRA) continues to serve as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. SFRA will enter into inter-governmental agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

HOPWA Funds for Housing Related Activities in 2009-2010

Funds expected to be Available:				
	New 2009-2010 Funds:	\$9,233,417		
	Anticipated Program Income:	\$50,000		
	Total	\$9,283,417		Estimated Units or Persons to be Assisted
Summary of Programs to be Funded			Activities	
<i>San Francisco</i>				
	Capital Projects	\$944,399	Capital improvements and operating costs beyond the scope of current reserves in existing projects	125 beds/units
	Rental Assistance Program	\$3,438,371	Rental subsidies and housing advocacy services	280 subsidies
	Supportive Services and Operating Subsidies	\$3,252,283	Services and operating subsidies for 5 existing licensed residential care facilities for people with HIV/AIDS	113 beds
	Project Sponsor administrative expenses	\$299,279		
	Grantee administrative expenses	\$243,845		
	Subtotal San Francisco:	\$8,178,177		
<i>San Mateo County</i>				
	Rental Assistance Program	\$491,260	Short term/emergency rental assistance and housing advocacy services	155 subsidies
	Supportive Services	\$215,208	Benefits counseling (250 persons), attendant care (20 persons) and permanent housing placement (18 persons)	288 persons
	Project Sponsor administrative expenses	\$49,453		
	Grantee administrative expenses	\$23,379		
	Subtotal San Mateo County:	\$779,300		
<i>Marin County</i>				
	Rental Assistance Program	\$294,031	Tenant-based rental assistance	29 subsidies
	Project Sponsor administrative expenses	\$22,131		
	Grantee administrative expenses	\$9,778		
	Subtotal Marin County:	\$325,940		
	Grand Total:	\$9,283,417		

E. Capital Funds for Housing Development Activities in 2009-2010

In addition to the CDBG, HOME and HOPWA funds, there are a variety of other capital resources that the Mayor's Office of Housing and the Redevelopment Agency draw upon to address the City's affordable housing needs. These additional locally administered resources are summarized below.

<i>Expected Sources</i>	<i>New Funds for 2009-2010</i>	<i>Uncommitted Funds from Prior Years</i>	<i>Total Funds for 2009-2010</i>
Mayor's Office of Housing (MOH)			
<i>Federal Sources</i>			
HOME (capital uses only)	\$8,514,573	\$529,668	\$9,044,241
CDBG (capital uses only)	\$3,929,269	\$469,734	\$4,399,003
CDBG Program Income	\$1,500,000		\$1,500,000
Lead Hazard Control	\$1,600,000		\$1,600,000
<i>Local Sources</i>			
General Fund ("HOPE SF")	\$2,000,000		\$2,000,000
Affordable Housing Fund "(AHF")		\$3,177,763	\$3,177,763
Hotel Tax and Tax Increment in lieu of Hotel Tax	\$5,000,000	\$984,934	\$5,984,934
Tax Increment in lieu of General Fund	\$3,000,000	\$8,305,112	\$11,305,112
Prop A Bond Program Repayments		\$1,806,801	\$1,806,801
ROOTS		\$250,000	\$250,000
Teacher Next Door		\$820,000	\$820,000
Police in the Community		\$99,185	\$99,185
CalHOME Downpayment Assistance		\$750,000	\$750,000
DALP/Homeownership Assistance Loan Fund		\$2,435,384	\$2,435,384
Code Enforcement Rehab Fund ("CERF")	\$200,000		\$200,000
CalHOME Rehab	\$750,000	\$500,000	\$1,250,000
Total MOH:	\$26,493,842	\$20,128,581	\$46,622,423
San Francisco Redevelopment Agency (SFRA)			
<i>Local Sources</i>			
Other Revenues	\$5,786,000		\$5,786,000
Land Sales	\$1,074,000		\$1,074,000
Housing Exaction Payments			
Citywide Tax Increment	\$22,445,000		\$22,445,000
SB 2113 Tax Increment	\$32,650,000		\$32,650,000
Total SFRA:	\$61,955,000		\$61,955,000
Total Combined MOH/SFRA:	\$88,448,842	\$20,128,581	\$108,577,423

<i>Proposed Uses</i>	<i>Set-Aside for Pipeline Projects</i>	<i>Available for New Projects</i>	<i>Total Allocation</i>
(MOH)			
Supportive Housing for Chronically Homeless	\$8,756,748		\$8,756,748
Family Rental Housing	\$11,600,000		\$11,600,000
Senior Rental Housing	\$1,146,698		\$1,146,698
Housing for Transition Age Youth		\$2,000,000	\$2,000,000
Housing for Disabled Persons	\$5,914,613		\$5,914,613
HOPE SF Sites	\$3,000,000	\$2,350,000	\$5,350,000
Preservation of Existing Affordable housing	\$1,600,000	.	\$1,600,000
Small Properties Acquisition		\$1,000,000	
Community Land Trust Housing		\$250,000	\$250,000
LOSP Capitalized Reserve	\$349,795		\$349,795
Single Family Homeowner Rehabilitation		\$2,950,000	\$2,950,000
Downpayment Assistance		\$3,185,384	\$3,185,384
Homeownership Rehabilitation		\$919,185	\$919,185
Lead Hazard Control		\$1,600,000	\$1,600,000
Total MOH:	\$32,367,854	\$14,254,569	\$45,622,423
(SFRA)			
Family Rental Housing	\$7,600,000		\$7,600,000
Senior Rental Housing	\$32,500,000		\$32,500,000
Affordable Housing Opportunities	\$6,055,000		\$6,055,000
Homeownership Development	\$15,800,000		\$15,800,000
Total SFRA:	\$61,955,000		\$61,955,000
(Combined MOH/SFRA)			
Supportive Housing for Chronically Homeless	\$8,756,748		\$8,756,748
Family Rental Housing	\$19,200,000		\$19,200,000
Senior Rental Housing	\$33,646,698		\$33,646,698
Housing for Transition Age Youth		\$2,000,000	\$2,000,000
Housing for Disabled Persons	\$5,914,613		\$5,914,613
HOPE SF Sites	\$3,000,000	\$2,350,000	\$5,350,000
Preservation of Existing Supportive housing	\$1,600,000	.	\$1,600,000
Small Properties Acquisition		\$1,000,000	\$1,000,000
Community Land Trust Housing		\$250,000	\$250,000
LOSP Capitalized Reserve	\$349,795		\$349,795
Single Family Homeowner Rehabilitation		\$2,950,000	\$2,950,000
Homeownership Programs	\$15,800,000	\$4,104,569	\$19,904,569
Lead Hazard Control		\$1,600,000	\$1,600,000
Housing Opportunities/Contingencies	\$6,055,000		\$6,055,000
	\$94,322,854	\$14,254,569	\$108,577,423

IV. 2009-2010 COMMUNITY DEVELOPMENT ACTION PLAN

The following information provides a more detailed view of our full strategic plan. Below each goal is an objective, strategy and sample activities. San Francisco is dedicated to the articulation of specific indicators for each objective, to ensure that we are investing our resources to achieve optimal outcomes for our communities. San Francisco has developed a 2009-2010 Program Matrix, which is located in Appendix C, to track all relevant indicators for each strategy. Additionally, we have designed a Five-year Master Program Matrix, to assess investment outcomes across the 2005-2009 timeframe of the Consolidated Plan. Since we are tracking multiple indicators *within* the same strategy on an annual basis, we have selected *one* indicator for each strategy that will serve as a proxy measure to assess impact over the five-year period. Performance of this measure will be tracked against a five-year goal. San Francisco will use the Consolidated Annual Performance and Evaluation Report (CAPER) as the tool to update progress on the Program Matrix and to 1) supplement the proxy measure results with rich program detail from the multiple indicators tracked on an annual basis; 2) reflect on the direction and impact of the work; and 3) consider the strengths and obstacles that impact our goal achievement.

A. Community Development Priorities for Investment

Goal 1: Promote economic self-sufficiency for low- and moderate-income families

Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment

Strategies/Activities

1. Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilizing additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations
 - ✓ *Increase neighborhood workforce development*
 - ✓ *Increase access to high quality ESL and vocational ESL for residents with limited English proficiency*
 - ✓ *Increase outreach to and inclusion of disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations*
 - ✓ *Increase linkage to small business strategies*
2. Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires
3. Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts
4. Leverage in partnership with HUD's Section 3 hiring requirements

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Strategies/Activities

1. Develop social and financial programs to strengthen peer learning and reduce social isolation
 - ✓ *Create mentoring programs*
 - ✓ *Connect neighborhood associations to financial knowledge*
2. Provide financial education and other asset building opportunities
 - ✓ *Promote Local Earned Income Tax Credit*
 - ✓ *Create Individual Development Accounts (IDAs)*
 - ✓ *Develop credit repair/debt reduction programs*
 - ✓ *Encourage the development of policies and programs that allow individuals to maximize their earnings*
 - ✓ *Encourage IDAs for youth*
3. Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development
 - ✓ *Seek micro-lending programs*
 - ✓ *Continue to leverage the Loan Program with other bank loan programs*
4. Provide training to use financial and legal tools to maintain and protect individual and/or family assets
 - ✓ *Increase outreach to disabled adults to ensure that they are capturing all available financial benefits and protecting available assets*
5. Encourage financial literacy programs for youth in 2nd-12th grade

Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services

Strategies/Activities

1. Provide grants and low interest loans to stimulate commercial and business revitalization
2. Establish and expand small businesses and micro-enterprises
 - ✓ *Provide training, technical assistance and financial assistance services*
 - ✓ *Promote micro-enterprises in industries of high demand such as childcare and industries that employ hard-to-serve populations*
 - ✓ *Create a Resident Entrepreneurship Advancement Program (REAP) that assists Housing Authority and other low-income residents in setting up micro-enterprises*
 - ✓ *Develop and manage a Business Legacy Program that allows current owners to mentor other individuals who will eventually buy the business*
 - ✓ *Develop cluster business development*
3. Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas
 - ✓ *Connect with local and national equity and loan funds to increase resources for commercial development projects*
 - ✓ *Facilitate networking opportunities that will lead to increased resources for small business*

4. Capture data, identify priority areas and publish neighborhood economic development plans
5. Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods
6. Use Section 108 loan financing for tenant improvements
7. Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations

Goal 2: Strengthen neighborhood vitality

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods

Strategies/Activities

1. Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)
2. Use Section 108 loan financing for community centers
3. Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas
4. Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods
5. Plant trees, especially in Communities of Opportunity neighborhoods

Objective 2: Preserve and promote the character and assets of our neighborhoods

Strategies/Activities

1. Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements
 - ✓ *Promote and expand SF Shines, the façade improvement program*
 - ✓ *Find more bank partners and other investors to expand SF Shines*
 - ✓ *Develop a pool of funds for tenant improvement loans*
2. Support neighborhood venues and organizations that host cultural events and community meetings

Goal 3: Increase the provision of timely, relevant and effective social services

Objective 1: Ensure enhanced access, safety and utilization of social services by residents

Strategies/Activities

1. Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services
2. Increase the capacity of community based organizations to deliver timely, relevant and effective services
 - ✓ *Support the efforts of funded providers to focus on organizational development and strategic planning*

- ✓ *Develop reliable processes and standards for evaluation regarding job training and placement services*
- 3. Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)
- 4. Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services
 - ✓ *Develop neighborhood-wide and uniform intake, assessment, planning, and tracking tools*
 - ✓ *Strengthen existing services, consolidate duplicative efforts, and fill gaps*
- 5. Promote services in neighborhoods that provide access through community hubs
 - ✓ *Develop facilities where services and supports will be co-located and coordinated*
- 6. Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies
- 7. Increase vocational ESL programs and reduce language barriers to accessing social services

Goal 4: Promote equity-based public policy strategies

Objective 1: Leverage and coordinate targeted public, private and not for profit investments

Strategies/Activities

1. Assist in the development of social capital
 - ✓ *Provide incentives for the establishment of parent associations and other resident organizations*
 - ✓ *Infuse existing informal networks that are utilized by families with the resources and connections to self-sufficiency*
 - ✓ *Work with community coordinators to facilitate “Living Room Meetings”*
 - ✓ *Support local partners to develop and sustain creative and informative community messages around social capital opportunities*
2. Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services

For each community development strategy, a HUD performance measurement objective and outcome have been indicated in the table below. San Francisco has 32 strategies under its four primary community development goals. Of 32 strategies, 14 address HUD’s Economic Opportunity objective and 18 address the Suitable Living Environment objective. Of the strategies that address economic opportunity, seven fit under HUD’s Availability/Accessibility outcome, four fit under the Affordability outcome, and three fit under the Sustainability outcome. Of the suitable living environment strategies, 14 address Availability/Accessibility and four address Sustainability.

Number of strategies under each HUD objective/outcome:

	Outcome 1: Availability/Accessibility	Outcome 2: Affordability	Outcome 3: Sustainability
Objective 1: Suitable Living Environment	14	0	4
Objective 2: Decent Housing	0	0	0
Objective 3: Economic Opportunity	7	4	3

Community Development Objectives

Strategy	HUD Objective	HUD Outcome
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1, S1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)	Suitable Living Environment	Availability / Accessibility
G2, O1, S2: Use Section 108 loan financing for community centers	Suitable Living Environment	Availability / Accessibility
G2, O1, S3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas	Suitable Living Environment	Sustainability
G2, O1, S5: Plant trees, especially in Communities of Opportunity neighborhoods	Suitable Living Environment	Sustainability
<u>Public Services Objectives</u>		
G1, O1, S1: Reduce under and unemployment by leveraging San Francisco’s First Source Hiring Program and HUD’s Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations	Economic Opportunity	Availability / Accessibility
G1, O2, S1: Develop social and financial programs to strengthen peer learning and reduce social isolation	Suitable Living Environment	Availability / Accessibility
G1, O2, S2: Provide financial education and other asset building opportunities	Suitable Living Environment	Availability / Accessibility
G1, O2, S4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets	Suitable Living Environment	Availability / Accessibility
G1, O2, S5: Encourage financial literacy programs for youth in 2nd-12th grade	Suitable Living Environment	Availability / Accessibility
G3, O1, S3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)	Suitable Living Environment	Availability / Accessibility
G3, O1, S7: Increase vocational ESL programs and reduce language barriers to accessing social services	Suitable Living Environment	Availability / Accessibility
<u>Economic Development Objectives</u>		
G1, O1, S2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help	Economic Opportunity	Availability / Accessibility

Strategy	HUD Objective	HUD Outcome
businesses achieve six-month retention rates of at least 50% for entry-level hires		
G1, O2, S3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development	Economic Opportunity	Affordability
G1, O3, S1: Provide grants and low interest loans to stimulate commercial and business revitalization	Economic Opportunity	Affordability
G1, O3, S2: Establish and expand small businesses and micro-enterprises	Economic Opportunity	Availability / Accessibility
G1, O3, S3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas	Economic Opportunity	Sustainability
G1, O3, S5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods	Economic Opportunity	Affordability
G1, O3, S6: Use Section 108 loan financing for tenant improvements	Economic Opportunity	Affordability
G1, O3, S7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations	Economic Opportunity	Availability / Accessibility
G2, O2, S1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements	Economic Opportunity	Sustainability
Other Objectives - Policy/Planning Objectives		
G1, O1, S3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts	Economic Opportunity	Availability / Accessibility
G1, O1, S4: Leverage in partnership with HUD's Section 3 hiring requirements	Economic Opportunity	Availability / Accessibility
G1, O3, S4: Capture data, identify priority areas and publish neighborhood economic development plans	Economic Opportunity	Sustainability
G2, O1, S4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods	Economic Opportunity	Availability / Accessibility
G2, O2, S2: Support neighborhood venues and organizations that host cultural events and community meetings	Suitable Living Environment	Availability / Accessibility
G3, O1, S1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services	Suitable Living Environment	Availability / Accessibility
G3, O1, S2: Increase the capacity of community based organizations to deliver timely, relevant and effective services	Suitable Living Environment	Availability / Accessibility
G3, O1, S4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services	Suitable Living Environment	Availability / Accessibility
G3, O1, S5: Promote services in neighborhoods that provide access through community hubs	Suitable Living Environment	Availability / Accessibility
G3, O1, S6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies	Suitable Living Environment	Sustainability
G4, O1, S1: Assist in the development of social capital	Suitable Living Environment	Sustainability
G4, O1, S2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services	Suitable Living Environment	Availability / Accessibility

B. Neighborhood Revitalization Strategy Areas

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas (NRSA).

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six NRSA neighborhoods are areas of low-income concentration as defined in San Francisco's 2005-2009 Consolidated Plan. Four of the NRSA neighborhoods, Bayview Hunters Point, Chinatown, Mission and Visitacion Valley, are also areas of minority concentration as defined in the Consolidated Plan. Two of the NRSA neighborhoods, Bayview Hunters Point and Visitacion Valley, are San Francisco Communities of Opportunity (COO) neighborhoods.

	NRSA neighborhoods	Areas of Low-Income Concentration	Areas of Minority Concentration	COO neighborhoods
Bayview Hunters Point	x	x	x	x
Bernal Heights			x	
Chinatown	x	x	x	
Excelsior			x	
Mission	x	x	x	
Oceanview Merced Ingleside (OMI)			x	
Portola			x	
South of Market	x	x		
Tenderloin	x	x		
Visitacion Valley	x	x	x	x

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996. The NRSA designation allows for certain types of economic incentives including tax credits for businesses located in NRSA areas.

In 2005, MOCI reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2005-2009 Consolidated Plan, MOCI requested an extension of the NRSA designation for all six neighborhoods. HUD approved the request for the five-year period that is covered by the Consolidated Plan.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

1) Bayview Hunter's Point

Persistent Needs:

- Develop the retail corridor
- Provide adult education, parent enhancement, financial literacy
- Improve quality of child-care facilities
- Create a non-profit center
- Increase mental health services
- Encourage more public entertainment, i.e., movie theater
- Improve senior services and senior transportation
- Increase public art
- Support a recreational facility i.e., boys and girls club
- Support development of youth enterprise retail space on 3rd Street
- Encourage development of a youth focused health center
- Stimulate development of Opportunity Centers in public housing locations
- Encourage development of Town Center Opportunity site

Five-Year Goals:

- Stimulate development for one large food chain to open
- Encourage development of a sports facility, i.e., gym
- Development of one cultural venue

2) Chinatown

Persistent Needs:

- Reduce food insecurity, especially for seniors
- Strengthen senior services, especially for disabled adults
- Strengthen immigration counseling
- Improve health and safety of public spaces

Five-Year Goal:

- Increase vocational ESL programs and reduce language barriers to accessing social services

3) Mission

Persistent Needs:

- Strengthen adult education, especially ESL courses
- Encourage immigration rights support
- Support youth career development

- Strengthen support for seniors to access health services

Five-Year Goal:

- Develop a community center-non-profit hub

4) South of Market

Persistent Needs:

- Encourage employment development initiatives
- Support youth career development
- Strengthen support for domestic violence prevention
- Encourage substance abuse prevention services

Five-Year Goals:

- Invest in public art and community greening
- Encourage development of a cultural performance space

5) Tenderloin

Persistent Needs:

- Improve access to quality substance abuse and mental health services
- Encourage family support services and parenting skills
- Encourage resident empowerment through the reduction of alcohol licenses
- Improve availability of English as a Second Language courses
- Improve compliance with ADA codes in public places

Five-Year Goal:

- Support Mid-Market commercial revitalization efforts

6) Visitacion Valley

Persistent Needs:

- Increase affordable housing opportunities
- Enhance violence prevention activities
- Improve adult education and strengthen access to ESL courses
- Develop a sports field or gym
- Stimulate development of Opportunity Centers in public housing locations
- Improve relationship with the SFUSD
- Strengthen transportation for seniors

Five-Year Goals:

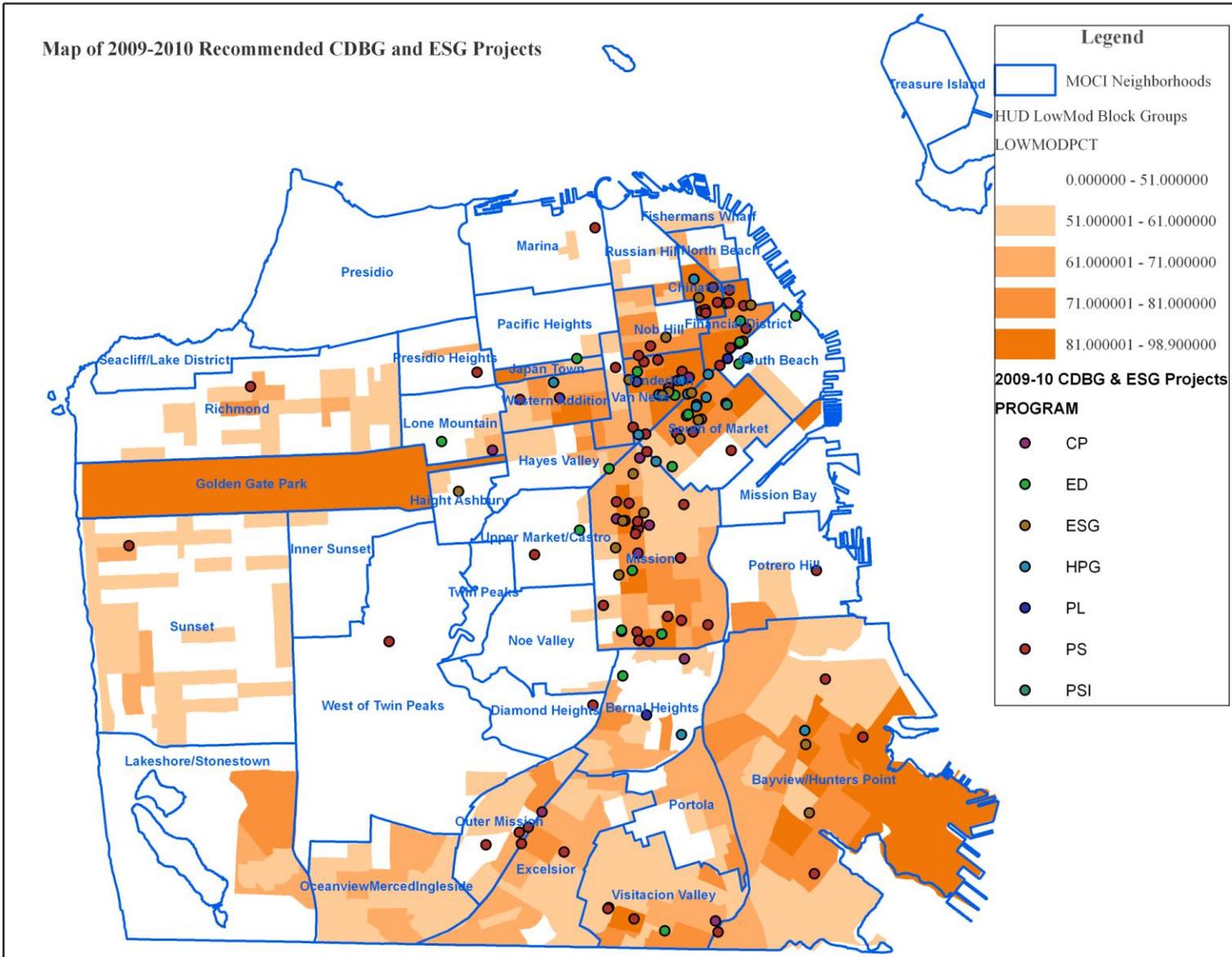
- Encourage medium-sized grocery store to locate in the area
- Support retail development along Leland Avenue corridor
- Encourage development of the Schlage Lock Opportunity site

The Map of 2009-2010 Recommended CDBG and ESG Projects on the following page shows that the majority of the projects are located in San Francisco's six HUD-designated NRSA neighborhoods.

The map also shows that almost all of the recommended projects are located in low- and moderate-income areas, as defined by HUD. The few projects that are located in areas that are not defined as low- and moderate-income areas target and primarily serve low- and moderate-income individuals and families. Most of San Francisco's recommended projects will serve 100% low- and moderate-income persons, and nearly all activities will target and serve individuals and families that are most in need. For example, as reported in San Francisco's 2007-2008 CAPER, of the 19,014 individuals that received CDBG- and ESG-funded direct services, 12,439 or 65% were extremely low income, and another 4,531 or 24% were low income. Only 210 persons served or 1% were above moderate income.

HUD allows greater flexibility in the use of CDBG funds in the NRSAs. One benefit is that public service activities that primarily serve NRSAs are exempt from the 15% public service cap, pursuant to 24 CFR 570.204(b)(2)(ii). After this exemption, San Francisco is proposing to spend 14.4% of its 2009-2010 CDBG allocation on public services. See Appendix D for a list of public service projects, including ones that primarily serve the NRSAs.

Map of 2009-2010 Recommended CDBG and ESG Projects



V. 2009-2010 HOUSING ACTION PLAN

A. Housing Priorities

Priority #1: **Create Housing Opportunities for the Homeless**

Priority #2: **Create Affordable Rental Housing Opportunities for Individuals and Families with incomes up to 60% of Area Median Income**

Priority #3: **Create Homeownership Opportunities for Individuals/Families up to 120% of Area Median Income**

ALLOCATION OF HOUSING FUNDS TO ADDRESS THE CITY'S HOUSING PRIORITIES.

The City will undertake the following activities for 2009-2010 to address the strategies identified in the three Priorities described in the Consolidated Plan for San Francisco.

PRIORITY 1: CREATE HOUSING OPPORTUNITIES FOR THE HOMELESS

Activities Planned for 2009-2010:

Provide Financing for the Development of New Permanent Supportive Housing for Chronically Homeless Persons (*Performance Measure)					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Leased *DH-3	\$1,658,910 for FY09-10 (Total from new HSA master lease hotels times 50% for Chronically Homeless. Bishop Swing House: \$1,371,891, 134 units; 10 th and Mission Family Housing: \$543,840, 44 units; Arendt House: \$402,088 46 units, Verona: \$1,000,000, 65 units.)		City General fund	289	Bishop Swing House at 275 10 th Street, 10 th and Mission Family Housing is at 10 th Street and Mission Street, Arendt House is at 850 Broderick, Verona's location is being determined.
Non-Profit Owned *DH-3	\$10,756,748		AHF, HOME, CDBG, Hotel Tax, Prop A	354	Tenderloin, Mission, and Haight (Transitional Age Youth site)

Providing Comprehensive Supportive Services in New and Existing Permanent Supportive Housing for Chronically Homeless Persons

<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>
Existing \$16,296,774 for FY09-10 (Total from all new and existing HSA master lease hotels times 50% for Chronically Homeless, with the exception of Coronado which serves all Chronically Homeless persons. * DH-3	Hartland: \$969,090, 137 units, Jefferson: \$773,291, 111 units, Looper: \$249,971, 43 units, Mission: \$1,204,748, 248 units, Raman: \$739,750, 85 units, Seneca: \$1,207,751, 204 units, Vincent: \$780,587, 103 units, ML MPP: \$480,852, PMSS: \$1,383,601, Allen: \$679,169, 63 units, Coronado: \$1,477,254, 65 units, Island Bay Homes: \$171,720, 42 units, Essex: \$1,037,417, 84 units, Railton Place: \$357,134, 23 units, Mosaica Family: \$456,151, 20 units, Arnett Watsons Apartment: \$1,043,212, 79 units, Allen Hotel: \$679,169, 63 units, Verona: \$1,000,000, 65 units, Bishop Swing House: \$1,371,891, 134 units, 10 th and Mission Family Housing: \$543,840, 44 units, Arendt House: \$402,088, 46 units, Arlington: \$86,924, 25 units, MEI: \$252,864, 33 units, McAllister: \$1,039,659, 80 units, Alder: \$1,268,107, 116 units, Coast: \$1,232,567, 124 units, Elm: \$1,064,356, 81 units, Hillsdale: \$1,088,081, 84 units, Mentone: \$1,041,045, 71 units, All Star: \$691,776, 86 units, Boyd: \$759,217, 82 units, CalDrake: \$169,183, 51 units, Elk: \$712,154, 88 units, Graystone: \$662,954, 74 units, Pierre: \$758,642, 87 units, Royan: \$661,036, 69 units, Union: \$652,388, 60 units, Aranda: \$1,036,704, 110 units, CNC ML MPP: \$308,344, CNC PMSS: \$621,607)	Contracts for providing comprehensive supportive services in existing owned and master leased housing	City General Fund	1,523 (Total units from all master leased hotels shown in the box to the left times 50% for Chronically Homeless)

New for 2009-10 *DH-3	\$1,658,910 for FY09-10 (Total from new HSA master lease hotels times 50% for Chronically Homeless. Bishop Swing House: \$1,371,891, 134 units; 10 th and Mission Family Housing: \$543,840, 44 units; Arendt House: \$402,088 46 units; Verona: \$1,000,000, 65 units.)	Contracts for providing comprehensive supportive services in newly created owned and master leased housing	City 145 new units for FY09-10 (Total units from master leased hotels shown in the box to the left times 50% for chronically homeless.)
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Providing Tenant-Based Assistance to Prevent Homelessness			
Activity	Funds Allocated	Sources of Funds	Households to be Assisted
Grants for tenant-based assistance to prevent evictions and homelessness *DH-3	(Catholic Charities-FEPCO: \$700,408, 482 households, Hamilton – First Avenue: \$520,535, 102 households, HL Prenatal Program-Housing Assistance: \$452,321, 300 households, Compass – Housing Subsidies: \$1,692,699, 300 households, THC – Housing Subsidies: \$780,247, 75 households, Eviction Defense Collab – RadCo: \$861,250, 1,650 households, Compass – Rental Assistance: \$297,446, 175 households, HL Prenatal Program-Rental Assistance: \$423,089, 168 households.)	\$5,727,995 City General Fund	3,252 (Total households served shown in the box to the left)
Providing Tenant Eviction Prevention and Counseling *DH-3	\$1,022,900	CDBG, HOME	4,000

PRIORITY 2: CREATE AFFORDABLE RENTAL HOUSING OPPORTUNITIES FOR INDIVIDUALS AND FAMILIES WITH INCOMES UP TO 60% OF AREA MEDIAN INCOME

Activities Planned for 2009-2010:

Provide Financing for the Development of New Affordable Rental Housing					
<i>Type</i>	<i>Funds Allocated</i>	<i>Uses of Funds</i>	<i>Sources of Funds</i>	<i>New Units to be Assisted</i>	<i>Locations</i>
Family Rental Housing *DH-1	\$19,200,000	One-time capital development costs	HOME, RDA	440	Tenderloin, Mission Bay, N. Beach
Senior Rental Housing *DH-1	\$33,646,698	One-time capital development costs	Hotel Tax, RDA	405	Bayview HP, W. Addition, and Tenderloin

Maintain the City's Investment in Existing Affordable Rental Housing				
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Units to be Assisted</i>	<i>Locations</i>
Preservation of existing City-financed existing affordable rental and small site acquisition *DH-1	\$2,600,000	CDBG, HOME	189	Tenderloin, Mission
Public Housing Replacement *DH-1	\$5,350,000	HOPE SF		Bayview HP, Vis Valley and W. Addition
Reducing Lead Hazards in existing City-financed affordable housing *DH-3	\$1,600,000	HUD Grant	0	

Providing Housing Counseling to Prevent or Address Evictions			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Providing Tenant Eviction and Prevention Counseling *DH-3	\$1,022,900	CDBG, HOME	4,000
Eviction Prevention Counseling *DH-3	\$5,727,995	General Fund	3,252

Providing Comprehensive Supportive Services in New and Existing Affordable Housing

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Contracts for providing comprehensive supportive services in existing affordable housing *DH-3	\$5,746,601 (Canon Barcus: \$443,195, 48 households, Clara House: \$234,884, 13 households, Hamilton Transitional Housing: \$330,922, 20 households, Iroquois,Senator,SanCrist,Island: \$1,060,536, 285 households, Rita Da Casia: \$140,766, 7 households, TODCO: \$227,877, 388 households, Geary Street Transitional Hse: \$302,893, 20 youths, Perramont Hotel: \$383,387, 29 youths, Transitional Housing Placement for Emancipated Youth: \$165,230, 8 youths, SafeHouse: \$96,972, 10 households, 1 Church: \$58,998, 92 households, Bayview Commons: \$155,105, 29 households, Bernal Gateway: \$170,643, 55 households, Cecil William House: \$383,220, 52 households, Rubicon Village: \$243,198, 51 households, Tenderloin Neigh Dev Corp: \$452,066, 789 households, MPP: \$455,820, 600 households, Support Services @ Cambridge, Hamlin: \$440,889, 217 households.)	City General Fund	2,713 (Total households served shown in the box to the left)

PRIORITY 3: CREATE HOMEOWNERSHIP OPPORTUNITIES FOR INDIVIDUALS/FAMILIES UP TO 120% OF AREA MEDIAN INCOME

Activities Planned for 2009-2010:

<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
Assist First-Time Homebuyers to Become Homeowners			
<u>Homeownership Counseling:</u> Nonprofit organizations will provide homeownership counseling to first-time and low and moderate-income homebuyers.	\$340,000	CDBG	900
*DH-#3			
<u>Downpayment Assistance Loan Program (DALP) and City Second Loans:</u> the Mayor’s Office of Housing, in conjunction with participating lenders, will provide down payment loans to purchase of their first home.	\$2,435,384	Prop A Repayments; Repayments or Prior Loans	60
*DH-2			
<u>Teacher Next Door and Police in the Community Programs:</u> The Mayor’s Office of Housing will provide forgivable downpayment assistance loans to qualified Teachers employed by the San Francisco Unified School District and Police Officers.	899,185	City	40
<u>Mortgage Credit Certificate Program (MCC):</u> The MCC Program provides assistance to first-time homebuyers for the purchase of owner-occupied single family homes, town homes, and condominiums by reducing their federal income tax liability by an amount equal to 15% of the mortgage interest paid annually on a dollar for dollar basis.	\$15,000,000	Tax Credits	Included in other Program Estimates
*DH-2			
<u>Inclusionary Program:</u> Pursuant to Planning Commission policy for projects permitted prior to April, 2002 and to the City’s Inclusionary Housing Ordinance since that date, developers of market rate housing must include below market rate (BMR) units in their developments. MOH will monitor sales and rentals to verify the eligibility of buyers and confirm compliance with price restrictions. Downpayment assistance is provided to these buyers			170
*DH-2			
<u>Limited Equity Housing Cooperative:</u> MOH will create a program to facilitate the creation of limited equity cooperative housing for low income households			21

Retain and Preserve Existing Homeownership			
<i>Activity</i>	<i>Funds Allocated</i>	<i>Sources of Funds</i>	<i>Households to be Assisted</i>
<u>CalHOME Rehab</u> The City will provide low-income residents and seniors with low-interest loans to rehabilitate their owner-occupied residences.	\$1,250,000	CalHOME	25
*DH-3			
<u>The Code Enforcement Rehabilitation Fund Program (CERF)/UUP:</u> The City will provide funds to low-income residents and seniors to address cited code violations or make emergency repairs of a major system, such as repair or replacement of a leaky roof, broken hot water heater, or a heating system.	\$200,000	Code Violation Fees/Underground Utility Program	75
*DH-3			
<u>Lead Hazard Control Program:</u> This program will be used to address lead-hazards in privately owned housing occupied by low-income families with children. .	\$1,600,000	HUD Grant	140
*DH-3			

VI. COORDINATION AND INSTITUTIONAL PARTNERS

Problems cannot be solved at the same level of awareness that created them.

Albert Einstein

A. Community Development Service Delivery System

This section describes the institutional structure through which San Francisco implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of San Francisco's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

a. Private Sector

City staff works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organization submits a proposal to a local business for funding, and the business consults with City staff regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit makes an inquiry to City staff and we engage the private sector in a discussion regarding the proposal.

The City and the private sector engage in dialogue to better inform our mutual community investments. The City is working to strengthen our private sector communications to better leverage and coordinate resources. This is especially critical for the success of the Communities of Opportunity Initiative.

b. Non-profit Organizations

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of the City in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for accessible information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. The City has already begun an initiative

to engage non-profits in organizational and programmatic capacity building to strengthen the effective and efficient delivery of services.

c. Public Institutions

It is the City's policy to coordinate community development activities among City agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. The Mayor's Office of Housing, San Francisco Redevelopment Agency, Office of Economic and Workforce Development, Department of Children, Youth and Their Families, Department of Human Services, Department on the Status of Women, and the Department of Aging and Adult Services confer regularly with each other on subjects such as applicant capacity and community needs.

San Francisco uses proposal review opportunities to engage departments in a dialogue to become more attuned to the current developments and priorities in other City departments. This dialogue aids the City in being more strategic in the investment of CDBG dollars.

d. Organizational Relationship Between the City and the Public Housing Authority

The nature of the City's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. City departments work with the SFHA to identify needs of housing authority residents and has provided funding for capital needs on housing authority sites.

e. Summary of Strengths and Weaknesses

Overall, the City has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

B. Housing Development Delivery System

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

a. General Structure of the Housing Development System

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in the decision-making at the project level on the affordable housing developments in the City. Coordination also exists at the

level of individual project funding decisions. The Mayor's Office of Housing and SFRA comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor and the Redevelopment Commission for affordable housing development throughout the City. MOH staff works closely with SFRA staff in issuing requests for proposals on a regular basis to seek applications for particular types of developments. RFPs are generally issued for projects to serve specific populations (family renters, single persons, seniors, people requiring supportive services, etc.). Staff jointly develop funding and general policy recommendations to the Loan Committee.

b. The Roles of Local Government Entities in Affordable Housing Production

Mayor's Office of Housing (MOH). The Mayor's Office of Housing is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOH include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOH administers the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and housing counseling subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investments Partnership Program.
- Administration of HUD special and competitive grants for housing, when received by the City, including Lead-Based Paint Hazard Reduction Grants.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program, Hotel Tax Fund, the Jobs-Housing Linkage Program, and (jointly with the San Francisco Redevelopment Agency) the City-wide Affordable Housing Program funded by tax increment funds. In certain cases, where the fund is under the administration of another City department, MOH makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects, and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, Section 202, Section 312, and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.

- In cooperation with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.
- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

San Francisco Redevelopment Agency. The Redevelopment Agency has redevelopment plans in 11 project areas and three survey areas. The more recent project areas adopted by the Agency, such as Mission Bay, Transbay, Bayview Hunters Point, and Hunters Point Shipyard, include significant housing opportunities. The SFRA is accountable to its own Commission which establishes policy for development and provides financing for affordable housing developments. The Agency enters into development agreements with developers, establishes its own land use controls and conducts its own project approvals, some of which include affordable housing. Currently, it has its own technical staff to assist in all its activities, including affordable housing monitoring). SFRA also administers the Housing Opportunities for People with Aids (HOPWA) program for the City. The Redevelopment Commission also acts as the Housing Committee for the Affordable Housing and Homeownership Bond Program, advising the Mayor on program policies and recommending rental projects for funding.

San Francisco Housing Authority. The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30 percent of their income for rent), but its budget and its activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the city's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven-member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

Over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, Moderate Rehabilitation and McKinney Program rent subsidies are administered by the Housing Authority. The Authority also manages over \$9 million in annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated units.

Office of Economic and Workforce Development. The Office of Economic and Workforce Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. OEWD promotes international commercial opportunities,

hiring and employment needs, and provides information on access to capital and other incentives.

Planning Commission and Planning Department. The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970's, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements, inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

Department of Human Services. The Department of Human Services administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City Departments. DHS administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. DHS also administers the McKinney Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

Department of Public Health. The DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five District Health Centers, and mental health centers throughout the city. Community Mental Health Services (CMHS), a Division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. The Lead Hazard reduction staff works closely with DPH.

Human Rights Commission. The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The HRC protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and does advocacy work for disenfranchised groups. The HRC monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

Rent Stabilization Board. The Rent Stabilization Board administers the city's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members: two landlords, two tenants and one person who is neither, all members are appointed by the Mayor. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

Mayor's Office on Disability. The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of Housing to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

Department of Aging and Adult Services. The Department of Aging and Adult Services (DAAS) is the City's agency which coordinates programs addressing the needs of seniors. DAAS has established a network of Senior Centrals throughout the City, which have as a principal function the dissemination of information about programs and services for seniors. DAAS has assisted the Mayor's Office of Housing in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and how to apply.

Department of Children, Youth and Their Families. The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing.

Department of Building Inspection (DBI). The Department of Building Inspection is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections. The Lead Hazard Reduction staff also works very closely with DBI.

c. The Roles of Non-Profit Entities in Affordable Housing Production

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

Affordable Housing Production. The City's Community Development Block Grant program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations (such as BRIDGE and Mercy Charities) have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.

Administration of Rehabilitation Loan Programs for Privately Owned Properties. The subgrantee nonprofits are also provided administrative funds to operate the City's single-family rehabilitation loan programs in various neighborhoods.

Housing Counseling and Technical Services. Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and

federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These housing counseling agencies also provide homeownership counseling to potential low-and moderate income homebuyers.

Housing Services Providers. The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as Walden House, Conard House and Progress Foundation have become essential partners in the development of affordable housing.

Community Lending. Two nonprofit lenders based in San Francisco, the Low Income Housing Fund and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

d. The Roles of Private Sector Entities in Affordable Housing Production

Lenders. Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

Legal Services. A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

Developers. The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

Rental Property Owners. Most owners of residential rental properties have little interest in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

Tax Credit Investors. As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources equity for affordable housing. Continuation of the tax credit program at the federal and state levels provides and incentive for their participation.

Architects, Engineers and Construction Contractors. The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.

C. Housing Opportunities for Persons With AIDS (HOPWA) Delivery System

This section describes the institutional structure through which SFRA administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors which help to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

a. Private Sector

Because federal regulations mandate that tenants in HOPWA assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the public sector occurs through its site tenant-based rental assistance programs. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. An example of these efforts is fostering good landlord-tenant relationships through the provision of supportive services and intervention.

b. Non-profit Organizations

Once the HOPWA Loan Committee and the Redevelopment Agency Commission approves funding requests, SFRA enters into legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds. SFRA has contracted with over a dozen housing developers to create capital projects through new construction, acquisition, rehabilitation, and leasing. New HOPWA projects are either solicited or unsolicited and proposed by non-profit housing developers or other community organizations. Typically, when HOPWA funds are available for new projects, the

Redevelopment Agency issues a Request for Proposals (“RFP”), which is widely advertised to local community organizations, including grassroots and faith-based organizations. Additionally, existing HOPWA projects, which are not otherwise restricted by financing or other circumstances, are put out to bid every three years via a RFP or Request for Qualifications (“RFQ”) which are widely advertised to the community. Currently, the San Francisco Housing Authority and Catholic Charities of the Archdiocese of San Francisco, provide rental assistance through a “deep rent” program serving 280 households and a “partial rent” program serving 120 households. SFRA contracts with four agencies to operate five 24 hour licensed care facilities and provide intensive, on-site supportive services to 113 tenants.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. SFRA provided effective technical assistance to help establish successful partnerships to create and operate AIDS’ housing programs. Although many of these partnerships are now well established, the Agency’s shift in the mid ‘90’s to fund “mixed use” projects (not exclusively serving people with HIV/AIDS) has resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges include: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

c. Public Institutions

SFRA participates in a monthly “Pipeline” meeting with other City staff who are collaboratively involved to address funding needs of all new and existing affordable housing projects, including those funded by SFRA/HOPWA. Although SFRA has contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program are the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Human Services’ Agency (HSA), which administers the McKinney funds.

In the beginning of the HOPWA program (1995), SFRA and DPH’s HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The plan was updated in 1998 and outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs. In 2006, the San Francisco Board of Supervisors established the HIV/AIDS Housing Work Group (with 24 members from various City agencies, SFRA, and community stakeholders) mandating that the group develop a Comprehensive

HIV/AIDS Housing Plan for the City. This plan was published in May 2007 and identifies deficiencies in the current system and addresses them by developing specific, concrete goals and recommendations to address unmet housing needs among persons living with HIV/AIDS (including those at risk of homelessness).

SFRA and DPH take additional housing advisory direction from the HIV Health Services' Planning Council (the "Planning Council"), and specifically from the Planning Council's Housing Subcommittee. Many funding decisions that result from the Planning Council's recommendations are handled between SFRA and DPH; these include: SFRA predominately funding the creation and maintenance of five licensed Residential Care Facilities; co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels. Beginning in 1998, DPH created a separate Housing Division called Direct Access to Housing-Housing and Urban Health (DAH-HUH) to handle all DPH housing funding. The creation of DAH-HUH resulted in most of SFRA's HOPWA implementation being managed collaboratively with staff from this division. A representative from DAH-HUH and two representatives from the Planning Council also sit on the HOPWA Loan Committee, which reviews all HOPWA funding requests and makes recommendations to the Redevelopment Agency Commission for final approval.

HOPWA staff and DPH's DAH-HUH staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings include the San Francisco Housing Advisory Forum, an Advisory Board that oversees and monitors the HIV Housing Wait List and the HOPWA "deep rent" program.

Over the years as HOPWA funding has decreased, SFRA has committed HOPWA funds to designate units in numerous capital projects in process and collaborated with HSA to provide Supportive Housing or General Funds for special needs services. SFRA has also been a participant for several years in HSA's McKinney application process through participation on the Priority Panel for funding recommendations, and strategizing options for renewal projects.

D. Institutional Partners

In addition to the partners listed above, other key partners collaborate to achieve the City's housing and community development goals.

Mayor. The Mayor is the elected chief executive officer of the City. The Mayor, through his various offices, carries out delivery of services and coordinates the activities of other City departments. The Mayor's Office prepares the City's annual draft budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Redevelopment Commission, the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.

Board of Supervisors. The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by vote of eight supervisors.

VII. MONITORING STANDARDS AND PROCEDURES

A. Managing CDBG, ESG and HOME Grants

The Mayor's Office of Housing (MOH) is the lead agency for administering the CDBG, ESG and HOME programs. MOH manages housing-related CDBG grants and all HOME grants to sub-recipients. Beginning in program year 2009-2010, the Office of Economic and Workforce Development (OEWD) will manage CDBG capital, economic development and workforce development grants. The Department of Children, Youth and Their Families (DCYF) will be responsible for managing CDBG non-workforce development public service grants and all ESG grants. Activities under the CDBG, ESG and HOME programs are implemented through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, housing counseling, employment training, legal service, recreation, tutoring, and other human services.

MOH, OEWD and DCYF will provide on-going fiscal and programmatic monitoring of each project that receives CDBG, ESG and/or HOME funds. This monitoring will include both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act will be included. In addition, MOH and OEWD will monitor construction projects for labor standards compliance related to Davis-Bacon regulations. The City's Human Rights Commission will continue to monitor compliance with fair housing, non-discrimination in employment, and MBE/WBE/LBE requirements.

a. For CDBG/ESG Grants

Each agency receiving a CDBG, ESG and/or HOME grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to review client eligibility records, financial data, compliance with Federal and local requirements and program progress.

A grants coordinator from MOH, OEWD or DCYF will be assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits and evaluating performance. The grants coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

b. For CDBG-Assisted Business Loans

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. OEWD staff will monitor programmatic aspects of each loan. A third-party loan-servicing agency will provide fiscal monitoring.

B. Managing HOPWA Grants

SFRA administers the HOPWA Program and provides on-going fiscal and programmatic monitoring of each project that receives HOPWA funds. This monitoring involves both HOPWA and Asset Management staff doing internal and on-site reviews.

Each agency receiving a HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the performance outputs and program outcomes to be met, and the budget. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to determine client eligibility, compliance with Federal and local requirements, and program progress to date.

SFRA's housing staff is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, collecting and reviewing progress reports, conducting on-site monitoring visits, and evaluating performance outputs and program outcomes of each project. In addition, an accountant is responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies. The accountant also makes on-site visits of projects to inspect financial records and evaluate record-keeping standards. In the event there are future RFP application processes, all program evaluations will be taken into consideration during the review process.

C. Tracking Progress Toward the Consolidated Plan's Five-Year Performance Goals

San Francisco considers monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that the City and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2005-2009 strategic goals and outcomes, San Francisco ensured that the plan adhered to the following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years; 2) the strategic plan is properly aligned with the mission of both agencies and our partners; 3) the plan prioritizes goals and establishes clear timelines; and, 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, San Francisco has designed a simplified monitoring process to ensure that community development and housing activities align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, San Francisco will consistently measure performance towards program outcomes and provide ongoing feedback, adjustments, or sanction protocol as needed.

VIII. APPENDICES

Appendix A. Public Comments from the September 25 and October 1, 2008 Community Needs Hearings

Citizens’ Committee on Community Development (CCCD)

Public Needs Hearing for the 2009-2010 CDBG, ESG, HOME and HOPWA Programs

Thursday, September 25, 2008

City Hall, San Francisco

Public Attendance: Approximately 20 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: Members of the public were invited to inform the CCCD, MOCI, MOH and SFRA of the needs within their neighborhoods or communities, especially as related to the following MOCI, MOH and SFRA goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families
- Sustain rental subsidies and housing advocacy services for people with HIV/AIDS
- Sustain services and operating subsidies linked to five licensed residential care facilities for people with HIV/AIDS
- Assess capital needs of existing projects and fund improvements as necessary to provide housing for people with HIV/AIDS

Speakers were asked to focus their comments on the MOCI, MOH and SFRA goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCI/MOH/SFRA leverage to improve access to and efficiency of community-based organizations in your neighborhood?

Public Comments: A total of twelve comments were received at the hearing. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
DeJuan Redwood – Northern Calif. Service League	We work with ex-offenders in the community. Currently the most pressing needs in our community are: life skills, job readiness, housing, and employment. A lot of ex-offenders will be released in the next two years and will be returning to our communities and will need assistance in re-entry and transitioning into a more stable life style and definitely one without the crime. A lot of re-entry strategies are needed, more collaboration with programs who are doing this kind of work to ensure a more structure success for the

Name/Organizational Affiliation	Summary of Testimony
	individuals we are working with. Our goal is to keep clients and the community crime free.
Sundeep Arabati – Mission Housing Development Corp.	Thanks to your funding MHDC was able to move forward with the type of projects we were trying to do, we invested our funds into our two SROs in Madrid and Park USRO, upgraded the life safety system, we reinvested funds directly into resident services.
Beckie Masaki – Asian Women’s Shelter	Thank you for your ongoing support and commitment to our program. We will have five new cuts to our program at the federal and state level, even more so your support really is making a difference. Eighty percent of our residents are able to go on to transitional or permanent housing and break the cycle of homelessness and domestic violence. Ninety-five percent of our residents are non-English speaking in 31 different languages. We are having longer stays and increased turn aways simply because our shelter is full. A pressing issue is the lack of transitional and permanent housing, and discrimination to immigrants. Please keep funding CBOs to support the community.
Victoria Tedder – ILRCS Independent Living Resource Ctr.	We are one stop shop for people with disabilities, our clients have multiple needs; the funding we receive from CDGB are matched with other funds and clients come to us for other problems while they get their housing needs met. Housing needs: people need to be able to keep their housing, homeless need help navigating the complex affordable housing maze, people need to know that they qualify for all the programs they’re eligible for. We teach our own clients and other agencies on how to access needed funding. Thank you for keeping our CDBG funding, I’m sorry it was cut, but thanks for funding us.
Dr. Norma Tecson – Development Center for Children, Youth and Their Families	We have been serving SF residents for 20 yrs. We were funded by MOCI for 17 years, but funds were cut the last 3 years. We continue at the One-Stop Center surviving on donations from businesses and individuals. We just don’t serve the Filipino community but also the immigrant community, individuals living with HIV/AIDS, Latinos, transgender, etc. The Dev. Center connected a dying veteran person who was ill with medical care, housing, counseling. We have a lot of housing needs in our community. A lot of seniors are being illegally evicted. I am requesting funding from MOCI and SFRA.
Steve Suzuki – Asian Neighborhood Design	I’ve been with AND for 26 years as an architect. We are a technical services organization and provide architectural services to agencies like MOCI, SFRA, MOH, etc. Planning component that reviews zoning/planning issues in the south of Market. On the Services side, the training program that serves construction training to low income and disadvantaged youth and adults. Kids that go to our program are usually from the juvenile system. Family Youth Resources does family counseling and we have an after school program, we are looking at addressing the needs of families and youth in the community. Continue to do the work you do; you are overseeing a major portion of funding that supports our work and we can’t do it without you. Thank you to all staff of MOCI, SFRA for supporting our organization get over some major barriers.
Antonio Morgan, Christen Erickson – MHA-SF	Thanks to the CCCD for giving me an opportunity to speak. Our most pressing need is providing supporting housing that includes services to help people retain housing. The TLT program has trained tenants throughout the Tenderloin, helped them get skills from joining tenants association coalition in their building, doing fundraising, community organizing, property management so they have a voice in their community. Would be good if property managers are more involved/engaged to have the tenants have a quality of life. Need transitional outreach team that goes into SROs to provide medical, social, employment assistance. Need to get people moving out of SRO’s, need another level to go to for people with low incomes.
Jenny Wiley – Central City Hospitality House	It’s hard to hear that funding is shrinking. We have the oldest men’s shelter in the City. We have received cuts from other funders. We have an increase in the

Name/Organizational Affiliation	Summary of Testimony
	number of people not being able to get a shelter bed reservation because there is a lack of beds in the system and that's tough. The GA is only paying first of the month. Thank you for the two-year ESG funding cycle, it's really helpful. Come down and visit, thank you for the work you are doing, keep it up.
Lily Lo- Northeast Community Federal Credit Union	Without MOCI funding we would not be able to have our offices. We educate members how to save rather than using check cashing, how to get a loan through the Credit Union, encourage our members to use banks and credit unions. We help small business get start up loans from \$5K to \$50K, loans that the bank won't make. The APiBis is a one stop office at Clay Street, we do workshops once a month to help businesses file taxes; get a business license, etc. We work with many volunteers and hopefully they will continue to work with us on things we cannot do ourselves. An office on 6 th and Howard will be opening soon; we will help clients pay their bills, their rent, utilities, cash checking, help them manage their funds.
Gloria Tan – Gun Moon Women's Residence	There is a lack of transitional housing for Asian immigrant women. We are one of the few transitional housing that provides housing 18-24 months for women leaving the shelters. Many of these women don't adjust very well to change in their lives after going through so many traumas. With your funding from the ESG program, we are able to provide continued housing for these women and I thank you for that and the two-year funding that you have given us. We also receive funds for parenting programs, and I would like to continue to advocate for you to do that especially when the economy is not doing well, we need to support our parents by helping them do their income tax, credit, etc. Please continue to provide support for many immigrant families, especially those with small children 0-5 years old.
Jeronimo Martin – Juma Ventures	Juma is a youth development agency; our focus is on graduating youth from poverty. We do that through job training/development where we putting our youth to work (16-19 years old) at the ballparks, given them an opportunity to gain the skills that it takes to be successful at wor, along with an asset building program in financial literacy to give them those tools so they can take a little bit of that money they are earning with us and go along with that; we also give them counseling and educational support to help them get to college. We appreciate the support from the Mayor's Office through the years.
Marlon Mendieta – Dolores St. Community Services	Housing is a major issue in the neighborhood/city. Shelter needs are important, 100 shelter beds were lost in June. There is an increased number of people that we have to turn away due to the lack of space/shelter beds. Last month we added 3 additional beds and we are now at 85 shelter beds total. We are doing what we can to make more space while still be able to follow the required standards and provide adequate safety and amenities to our shelter clients, but we are facing a difficult situation. Your funding has been critical to achieve the stability that our program needs, even though is a small portion of our program that we receive from MOCI; it's a critical component of our program. We look forward that MOCI continues to fund these kinds of programs. We also provide an array of services including, financial guidance, individual counseling, and linkages to other services in the neighborhood. Please keep the shelters and homeless in mind for future funding.

Written Comments: Two written comments were received. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Julie Kavanagh, Visitacion Valley Community Center, Inc.	<p>Visitacion Valley Community Center (VVCC), a neighborhood anchor institution, routinely responds to safety issues in our neighborhood, which is beset by severe violence problems. VVCC is lead agency for the Visitacion Valley Community Beacon, a member of the MYEEP Collaborative, leader of the Visitacion Valley Community Response Network, Safety Network, and many other collaborations. The Community Response Network is also being housed at VVCC. All of these programs are too important for the city to fail to provide appropriate support. A community investment in violence prevention and violence response will have a great impact on the community.</p>
Asian Pacific Island Legal Outreach (APILO)	<p>According to the American Bar Association, California ranks only 22nd in the country in funding per low-income resident for legal services. In 2005 there were 8,360 eligible clients per legal aid attorney. Nearly 75% of all those seeking legal assistance cannot receive the legal help they need to resolve basic issues related to home, health, and education.</p> <p>A. Immigration – Advocating for Immigrants in the Post 9/11 Era The recent ICE immigration raids and attacks on the City’s Sanctuary Ordinance interfere with equity-based public strategies. The organization provided three examples of immigrants who were afraid to cooperate with authorities because of fears of deportation (but who ultimately overcame these fears and cooperated with law enforcement.</p> <p>B. Domestic Violence: A Commitment to Culturally Competent and Holistic Services: Their clients continue to have trouble finding resources to finish needed dissolutions. They have difficulties with language access.</p> <p>C. Elder Abuse: Fostering Independence and Dignity San Francisco has a higher-than-average proportion of seniors (statewide and nationally), and elder abuse is a widespread and under-reported problem, particularly among the Asian-American population.</p> <p>D. APILO provides immigration help to domestic violence providers through a series of effective partnerships.</p>

Citizens' Committee on Community Development (CCCD)

Public Needs Hearing for the 2009-2010 CDBG, ESG, HOME and HOPWA Programs

Wednesday, October 1, 2008

City Hall, San Francisco

Public Attendance: Approximately 50 members of the public attended the hearing. Members of the public included representatives of community-based organizations, and residents.

Purpose of the Hearing: Members of the public were invited to inform the CCCD, MOCI, MOH and SFRA of the needs within their neighborhoods or communities, especially as related to the following MOCI, MOH and SFRA goals:

- Promote economic self-sufficiency for low- and moderate-income families
- Strengthen neighborhood vitality
- Increase the provision of timely, relevant and effective social services
- Promote equity-based public policy strategies
- Create housing opportunities for the homeless
- Create affordable rental housing opportunities for individuals and families
- Create homeownership opportunities for individuals and families
- Sustain rental subsidies and housing advocacy services for people with HIV/AIDS
- Sustain services and operating subsidies linked to five licensed residential care facilities for people with HIV/AIDS
- Assess capital needs of existing projects and fund improvements as necessary to provide housing for people with HIV/AIDS

Speakers were asked to focus their comments on the MOCI, MOH and SFRA goals and/or respond to any of the following questions:

- What do you consider to be the most pressing needs in your neighborhood or community?
- What strategies other than increased funding would strengthen organizations, programs and services that serve your neighborhood?
- What opportunities or partnerships could MOCI/MOH/SFRA leverage to improve access to and efficiency of community-based organizations in your neighborhood?

Public Comments: A total of 24 comments were received at the hearing. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Richard Fuentes, Meche Sansores - MEDA	MEDA is the only counseling agency that provides culturally appropriate education and counseling in Spanish for pre-purchase and foreclosure intervention counseling. Latinos nationwide receive 40% of all sub prime loans, demonstrating the need for Spanish speaking services to assist families. In the last year we have assisted over 150 families at risk of foreclosure. MEDA is the only culturally appropriate microenterprise development program that provides comprehensive bilingual services targeting Latino-owned family businesses in SF. We serve annually over 500 microenterprises providing individual business technical assistance, business training, along with loan packaging. Recently, we have leveraged resources to launch a micro lending program in collaboration with the Opportunity Fund, and this hopefully will

Name/Organizational Affiliation	Summary of Testimony
	help to narrow the gap in lending products available targeting Latinos micro-entrepreneurs. In partnership with MOCI and other ten neighborhood nonprofits, MEDA is currently working on a project at 2301 Mission St. that is going to focus in collating all these different nonprofits to one location in the Mission District to facilitate the process and to bring resources to serve more families. Thank you for your support.
Lola Whittle – Bayview Resource Center	We are grateful and appreciative for this opportunity and for all the support we have received in the past year. In the last two month we have opened four businesses on Third St., and were able to sustain 5-year leases and options to renew. Client Marcel Banks, said he recently came home from prison this year and wanted to reach his goal of owning his own business to take care of his family. Was referred to BBRC by his uncle. BBRC has helped him every the step of the way from building a business plan to getting a leasing agent, will receive help with the tenant improvement and façade program. He doesn't know where he would be without the help of BBRC because it is a more difficult project that he thought it would be in trying to open my own business (restaurant). I hope BBRC continues to get funding, they are doing a great job.
Sharon Miller, Robin Fountain - Renaissance	Entrepreneurship is really alive and well in SF, and during these difficult economic times, we are finding over and over again that people are starting their own businesses, creating jobs for themselves and for others. I'd like to invite you all to the next Renaissance graduation to give you an opportunity to meet one on one with our clients, once they finished their training program and hear their stories. What I think we really need more of is training and technical assistance. We see hundreds of people every year who have fantastic ideas and our work is to help these clients turn their ideas into successful businesses that will change their lives economically.
Francesca Parker, DJ Brown – Mission Housing Dev. Corp.	<p>MHDC is one of the best organizations meeting the housing needs in SF. They have 3,000 residents leaving in 43 of their buildings. They have a hotel for the homeless, buildings for seniors and families. It's very sad that they cannot give all the services that the residents need. Francesca lives in the Esperanza apartment building for seniors for 12 years, and they try to do the best for all the people who live there. Currently, MHDC is not receiving any funds from the City, all our funds come from other agencies, but we need the City to help us.</p> <p>DJ Brown is a resident at Valencia Gardens; he is fortunate to live in a comfortable, safe living environment. He lived in a lot of temporary shelters. He's concerned about the youth gap they have. Youth need programs such as tech centers and computer literacy classes.</p>
Lori Linker - TNDC	TNDC has provided for the last 27 years, safe affordable housing with support services for low-income people in the Tenderloin. Residents in the Tenderloin live in very crowded conditions, paying too much rent for very little. They just completed with Citizen's Housing a project on Polk St., for senior housing and homeless seniors. TNDC received over 3,500 applications for 16 units of housing available. Another great need is housing for families; there is 3,500 children living in SRO's or in one-bedroom studio apartments in the Tenderloin. The Tenderloin is the only neighborhood in SF without a grocery store; people have to travel far away to get affordable healthy food. This year with CDBG funds, we are working in rehabbing 4 projects, Civic Ctr. Residence, Turk and Eddy, and YMCA for a total of almost 500 units, which creates the opportunities for housing the homeless.
Kevin Kitchingham – Bernal Heights Neigh. Center	Bernal Heights Neighb. Center has been developing affordable housing since 1982. The incredible pressure that the foreclosure crisis has put on the rental market, is forcing families out of SF at an incredible rate. HOME has helped us create 135 units of permanently supportive housing for homeless adults at 10 th St. and Folsom. CDBG funds has helped us rehabilitate more than 100 units in

Name/Organizational Affiliation	Summary of Testimony
	and around Bernal Heights, not only preserving the housing stock but also enhancing it. These units are for people making 60% AMI or below. These funds are crucial, thank you for your support.
Carmen Dennis, Emma Delgado – Mujeres Unidas	Carmen Dennis and Emma Delgado, clients of Mujeres Unidas, spoke about taking the In-home health provider and lead abatement classes and training at Mujeres Unidas to become economic self-sufficient and escape domestic violence to live a better life with their families. They appreciate the commitment of the City of SF to the immigrant community, and especially to the Caring Hands Program of Mujeres Unidas, and hopes that MOCI continues to support the project. Each year more than 20 new immigrant women receive intensive job training, job placement/retention support services, and at the same time we continue to support over 100 women who were in the program in the past.
James Tracy, Tracy Parents – SF Community Land Trust	The SF Community Land Trust aims to create permanently affordable resident control housing units for low and moderate income residents of SF by using a limited equity housing cooperative model. As a housing counseling agency, we provide a very intensive education program, we collaborate with the other housing counseling agencies to provide the traditional credit counseling and homeownership model. They are currently working on a mix unit property in Chinatown serving 21 low and moderate-income households, all long-term residents, and mostly monolingual Chinese-American families. The ground floor will be home to the Asian Law Caucus at the end of the year. They are also working on a property in the Western Addition with 13 units. Please continue to support the Community Land Trust to provide housing counseling services.
Alberto, Antonio, Wendy, Steven – Mental Health Association	Graduates of Mental Health Association spoke about taking the leadership training class and being able to bring back to their building what they learned about property management, organizing community safety, community organizing, how to form a tenant coalition, fundraising and supportive housing. Every year Mental Health Association trains 25 tenants in the community, please be supportive of their program.
David Schnur – Community Housing Partnership	We need your continue support for the rehab and development of supportive housing for homeless individuals and families in SF. Community Housing Partnership has had year after year a consistently 98% housing retention rate. Agency has used CDBG and HOME money in the past to build hundreds of units of supportive housing. Currently, CDBG funds are being used to rehab four different supportive housing buildings. Please continue to support our services.
John L.– Pets are Wonderful Support (PAWS)	PAWS is health and human services organization, that serve low-income people that live with disabilities, people living with HIV/AIDS, and low income seniors in SF. PAWS started in 1986 in response to the AIDS crisis. We realized that people’s pets are often the missing piece in the healthcare equation and the housing equation. People have better health outcomes and more stable housing when they are able to maintain the loving companionship of their pets. Some of our most vulnerable residents are facing eviction or being denied housing because they have emotional support or assistance animals. PAWS has a housing advocacy program where we educate landlords in a non-adversarial way, and to inform tenants about their rights and responsibilities. Often times with legal counsel in our side, we take on cases to protect our client’s rights to keep them in their housing. Between 2006-07 we have seen an increased in the number of educational requests and the actual cases we took on. We had a 100% success rate in making sure those clients were able to stay in their housing with their pets.
Matt McClolin & Susan Suval –	Thank you for your funding. THC does not receive a lot of funding for the

Name/Organizational Affiliation	Summary of Testimony
Tenderloin Housing Clinic	work we do, which is legal representation for senior, disable, and low-income clients throughout the City who are facing eviction. Many of our clients will be without both, legal representation and legal counseling in the absence of the CDBG funding, and we as well as our clients are very appreciative of that. These funds allow us to preserve affordable housing and provide legal representation and counseling for tenants who otherwise could not afford it. We are the only agency in the City that actually provides one on one attorney-client representation. All our services are free of charge, and thanks to the grants, we can help these tenants.
Anne Kirvin – Upwardly Global	Upwardly Global helps tiny-scaled refugees, asylees, and immigrants from developing countries to get back into their careers in the US. 37% of the population in SF is foreign born. The people we work with are permanently work-authorized immigrants, who have very strong backgrounds in their home countries as engineers, doctors; they were non-profit professionals, here, they are unemployed. 62% of our job figures are unemployed; the other 38% are working sporadically in low wage jobs earning less than \$20,000 a year. It is a waste of human talent. Upwardly Global works with job seekers and partners with the entire major employers in the City and in the bay area. By leveraging 400 professional volunteers, we help these immigrants get back into their career fields so they achieve an average starting salary of \$45,000+ per year. These immigrants need help only once to get back into their careers. Our retention rate is 90%, and what’s more encouraging, our job seekers hire other immigrants, and become in term mentors and volunteers for other job seekers. We do not receive any funding from the City, but would love to apply under the Workforce Development Initiative.
Nick Wolff, Russel Morire – Visitacion Valley BOOM	VVBOOM has been in existence for about four years. VVBOOM works with property owners, merchants and the residents of Visitacion Valley, Leland Avenue, and Bayshore (the commercial strip in the neighborhood) to establish ties and bring back the vibrancy that’s been lost through the years. The Redevelopment Agency listed a set of activities in the project area that will not only be necessary, but within the mission of VVBOOM. These activities include, preserving affordable housing, integrating with market rate, and specifically promoting retention, improvement and expansion of businesses, providing relocation assistance, providing for participation for local businesses in the redevelopment plan and activities, and encouraging rehabilitation projects. Visitacion Valley needs assistance in building local businesses that better serve the neighborhood, needs a major grocer; residents have to travel farther, pay more, and have less choices in their lives, and this impacts the large low-income population in this area.
Bill Hirsh - ALRP	ALRP provides legal services to people living with HIV/AIDS. We help people return to the workforce and stay in their homes now that more and more people are living with HIV/AIDS. It is absolutely essential for them to stay in their homes. There has been a 30% increase in requests for our services in the last 2 years. We helped 600 people last year. Thanks for your support that is very much needed.
Nicole Levine and Aaron Burke – Urban Solutions	With funding from MOCI and SFRA we have provided one on one counseling to more than 3,500 business owners in the SOMA. Our programs have enabled the creation/retention of more than 500 jobs, and we have helped small businesses access over 16 million dollars in financing. The majority of our clients are minorities and low-income. In partnership with SFRA we have helped revitalized the 6 th St. commercial corridor with thriving new businesses and significant bldg. improvements. In the last five years, 28 new businesses serving the community have been attracted to the neighborhood. We have managed 64 facade and tenant improvement projects. We need to help these

Name/Organizational Affiliation	Summary of Testimony
	businesses stay in the neighborhood, to grow and to thrive. At the Western Addition office, we have provided small business consulting services to more than 125 entrepreneurs from the neighborhood. We also started the Buzz on Biz youth entrepreneurship program where 50 low-income youth have learned critical business skills. We are the only provider of small business services in the Western Addition, and we are grateful to receive funding from MOCI and SFRA to work with this vibrant and growing entrepreneurial hub.
Tammy Wong – Community Youth Center	CYC was originally funded to address the problem of juvenile delinquency and gang violence in Chinatown. CYC has grown to encompass behavioral health, education, intervention, leadership development, street outreach, and workforce development in all our programs. We offer services directed and responding to the complex set of issues that youth in our community face including, acculturation, difficulties in school, economic hardship, substance abuse, and gang involvement. Our Workforce Employment Program, funded by MOCI, has been able to serve youth ages 16-25 and from low-income families, many of them new to this country. Last year we helped more than 200 youth in SF, and more than 50 of them were able to get work experience. Please continue to fund this program so more youth can benefit from it.
Sandi Mori, Bob Hamaguchi – Japantown Task Force	The purpose of the Japantown Task Force has been to promote economic development in the neighborhood. We promote economic development as well as preserving our culture, our people, the different community activities, and the different needs of the neighborhood. We are developing a plan for the cultural preservation and revitalization of Japantown, but one of our main concerns is that the benefit of this planning will take several years to materialized. In the meantime our CBOs and small businesses struggle for funding for ongoing services, there have been recent spikes in crime, and a need to improving pedestrian and traffic safety. CDBG funds are needed now to address these needs. We need funding to assist CBOs in capacity building and forward planning, funding a collaboration of CBOs and/or merchants to communicate and market the quality of life in Japantown, funding a collaboration of Japantown Task Force and our merchants association to educate small businesses in the areas of financing and tax incentives, business planning, management, marketing and planning, and lastly funding for neighborhood programs to promote health, public safety, and pedestrian and traffic safety for our seniors. Thank you for your consideration.
Michelle Cusano and Mila Diaz – Richmond District Neighborhood Center	Our motto is to keep families in SF. Our program is based at George Washington High School as a lifelong learning center. Thank you for funding our adult education and our young adult programs. The needs in our neighborhood are services for immigrant families, the aging, and young adults transitioning out of youth programs. Our services include a computer class for older adults, an ESL citizenship class, a food bank, a GED class for young adults, ballroom dancing, and Tai Chi classes for seniors and immigrants.
Ken Stram – SF LGBT Community Center	Thank you for all the help you have given us over the years, without your help we would not be able to have an economic development program. Our community needs help with small business development, finding jobs, housing, and the transgender community has a lot of needs that are not currently met by services. Our Workforce Development Program provides one-on-one services, internet job coaching, job fairs. We have made 22 placements last year. Our Business Dev. Program provides one-on-one services, monthly workshops, loan packaging services, post loan technical assistance, and we recently launched a business plan loan factory to serve more business owners. Thank your for your help and continued support.
Ester Leong – Asian Pacific Islander Legal Outreach	With CDBG funds, we have been able to apply consistent and effective legal assistance. Our legal assistance composes of domestic violence, human trafficking, human immigration, elder abuse, and senior law. Our specific

Name/Organizational Affiliation	Summary of Testimony
	concerns are the lack of legal assistance in home, health and education. CA residents need legal assistance to secure safe affordable housing, to overcome barriers to employment, to obtain health care and adequate education, and/or to stop domestic violence and elderly.
Carolyn Tran - SF Immigrant Legal and Education Network	Multi-ethnic group serving immigrants (Asian, African-American, Hispanic). Served over 200 clients, held 2,000 workshops on how to apply for legal visa card, etc. Collaborated with lots of non-profits organizations. Immigration has increased.
Mitchell Salazar – Mission Neighborhood Centers, Inc.	Thank your for your continued support. Outer Mission and the Excelsior have the highest needs for social services. We are attracting poor working families. Southeast sector need to be re-assessed.
Johnicon – Creating Loving Family Foundation	Young men from Hunters View feel like they are unable to seek employment. Need employment opportunities so they can support their families and themselves. Thank you for your time and consideration; young men deserve a change.

Written Comments: Four written comments were received. Below is a summary of the comments.

Name/Organizational Affiliation	Summary of Testimony
Terence Valen, Bernadette Moral, and Celstino Illustrisimo; Filipino Community Center	Submitting this letter in support of FCC’s ExCEED program, which provides a wide range of effective services to Filipino and other recent immigrant and low-income families in the Excelsior neighborhood and through San Francisco. In order to solidify its Employment Support Services Program the organization seeks a \$100,000 grant. The need for these employment services is high.
Timothy P. Hornbecker; The Arc of San Francisco	Advocating for affordable housing and assistance measures that benefit over 2,200 people with developmental disabilities that reside in San Francisco. Specifically, the city should consider advancing rent subsidies, increasing program funding for housing counseling and advocacy, including adults with disabilities as a special population for which long-term affordable housing units are developed, and inviting further testimony regarding the dire need for housing for this population.
Robert Bennett; Family Service Agency of San Francisco	Need for greater evidence-based practices for clinicians and service providers. FSA is advancing this principle through several initiatives, particularly in the fields of elder care (including mental health care and substance abuse services for homeless seniors) and for schizophrenics and others experiencing their first psychotic break.
Gordon Chin, Chinatown Community Development Center	There is a continuing deep need for CDBG assistance to service low-income residents of Chinatown. Many of the neighborhoods low-income residents are monolingual seniors living on fixed incomes, and the housing stock in under-maintained and in need of repair. Through Chinatown CDC’s CDBG funding, the organization has established the first low-income housing coop in Chinatown, retrofitted the Gum Moon residence for victims of domestic violence, and other important programs.

Appendix B. Public Comments from the March 4, 2009 Public Hearing and the March 16, 2009 CCCD Meeting

**Citizens' Committee on Community Development (CCCD)
Public Hearing on Preliminary Recommendations for the 2008-2009 CDBG, ESG and HOPWA Programs**

Thursday, March 4, 2009, 6:00 PM
City Hall, San Francisco

Public Attendance: Approximately 130 members of the public attended the hearing. Members of the public included representatives of community-based organizations and residents.

Purpose of the Hearing: The purpose of the hearing is for the CCCD, Mayor's Office of Community Investment, Mayor's Office of Housing and San Francisco Redevelopment Agency to receive comments on the preliminary recommendations for the 2009-2010 CDBG, ESG and HOPWA Programs.

Public Comments: A total of 47 comments were provided through individual and group testimony. Below is a summary of the comments received during the hearing.

* Thanked CCCD/MOCI/MOH for funding recommendation

** Urged CCCD/MOCI/MOH to reconsider funding recommendation

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Jodi Schwartz and Sara Bee – LYRIC	X		These funds support transition-aged LGBT and questioning youth, provide employment opportunities. 30% of homeless youth in SF are LGBT. The program has a 93% retention rate. Also participating in policy discussions are youth violence and referral services.
Martha Calderon and Mitchell Salazar – Mission Neighborhood Centers	X		Thank you for recommending support for three proposals, including improvements to 362 Capp St facility, accessibility improvements, and improvements to only senior center in the Excelsior District. This senior center needs at least another \$30,000 in improvements.
Keith W. Kemp, Corporation for Supportive Housing	X		Thank you for the grant, despite not receiving the full amount requested. Provide housing for adults and families that have been homeless. Nationally recognized for their success. Client also spoke – CHP provided him with a safe place to live despite his many disabilities, he is now able to pursue his degree, get a job, and hopes to eventually buy a house in SF.
Jonathan Segarra, Mission Economic Development Agency	X		Thank you. In 2008 MEDA assisted 561 entrepreneurs, 713 homeownership clients, purchased a building, and completed their strategic plan. Moving to strengthen micro-lending program, need more assistance in this area. The business technical assistance program remains strong, helps retain culturally relevant businesses in San Francisco. Also supporting homeownership

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			program, which is important as many families are being affected by foreclosures.
Amy and coop member, San Francisco Community Land Trust	X		Membership-based organization to create permanent affordable housing, limited-equity homeownership and homeownership counseling. Expanding to two additional properties in the Western Addition. Client said thank you for four years of support. We've been able to start the first low-income housing cooperative in San Francisco, and I have learned training and management skills.
Janet Gomes and clients, San Francisco Conservation Corps		X	SFCC has received a 37% cut from MOCI, please reconsider. SFCC gives young people opportunities to get work experience, education, job training, and public service experience. In these difficult times it becomes even more important to give young people real opportunities. Client Alex spoke, he is a 22 years old with a four year old son, he has learned carpentry and construction skills, how to work hard and with others, and is getting his high school diploma. Many of his colleagues have been laid off because of funding cuts. Client Patricia spoke, she has been with program for a year, is about to receive high school diploma, learned carpentry and construction skills, but her hours have been cut in half.
Thalia de Leon and Leticia Hernandez, GirlSource		X	We work with low-income women of color. Provide technology and leadership programs. Graduates gain life skills. Client says the girls are struggling, there is little help for us, but the teachers at GirlSource have given us a lot and we enjoy the program. Please keep GirlSource in mind for the future. Executive Director was not able to get into the building to speak herself.
Don Falk and Johnnie Martin, Tenderloin Neighborhood Development Corporation	X		Thank you for your support. We have close to 1000 units in the pipeline. Thank you for support of grocery store plan. The Tenderloin is the only neighborhood in San Francisco without a full-size grocery store, this plan will open a grocery store at Taylor and Eddy. Client says he needs fresh fruit, is currently unable to get that in the Tenderloin, this new store will let him eat healthy food.
Arlene Daus-Magbual, Nicolette Magsanbal, Aristel Delacruz, Allyson Fernandez – Pinoy Educational Partnerships (PEP)		X	PEP started as lunchtime program, which led to Pilipino-American programming at City College, in high schools and middle schools. We have 400 students and 200 teachers, and our now reaching 100 students per semester. We are requesting the full amount of our proposal. Students spoke. PEP reaches out to under-performing students, teaches us that our history is within ourselves. Thank you for your support, please consider increasing our funding.
Luke Woodward – Asian and Pacific Islander Wellness Center		X	We are here to ask the committee to reconsider the cuts to our employment program. Without jobs,

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			transgender people often turn to sex work, and greatly increase their risk factors (AIDS, violence, etc). These cuts mean that 60 clients will not be able to participate in the program. Client spoke, this program helped me leave sex work, I went back to school and they helped me put together a resume and learn how to interview for jobs.
Donna Chan – CCDC		X	CCDC is the only organization that provides services to Chinatown/Chinese speaking community - rental assistance subsidies. Working on three eviction cases. Community is suffering from a difficult housing market. Client's facility eviction introduced. A youth spoke to services received from CCDC and how it made a great impact on his life.
Lily Lo – Northeast Community Federal Credit Union		X	For the past six years ApiBis helped a lot of small businesses. We got a 72.4% reduction in funding – very surprised by this reduction. Many clients will be lost without more funding. Many clients are satisfied with our services. We serve Chinatown, Vis Valley, Tenderloin, and soon SOMA. Please reconsider your decision and provide more funding for this program.
Gloria Tan – Gun Moon Women Residency	X		Thank you for recommending funding for our programs in the Sunset, for family support services. The economy makes it more challenging for families, so services are in greater demand. Thank you for being responsive to community needs.
Philip Nguyen – Southeast Asian Community Center		X	We need your help. We submitted two proposals for the Tenderloin Microenterprise, funded since 1989 and the ApiBis Technical Assistance Program, funded since 2002. Since 1998, we have helped half of Southeast Asian businesses in the Tenderloin. This year our funding was completely denied. Our agency has been a community-based organization in the Tenderloin for 30 years. I'm saddened to see that Asian agencies received a 54.5% cut in this year's Economic Development recommendations
Nick Wolff – VVBoom	X		Thank you for recommending Vis Valley and this grassroots economic development center for small business and microenterprise assistance. We are revitalizing the community by targeting businesses along Bayshore and Leland Commercial District/Corridor. Have developed partnerships and trust with local business community. Working with MOCI, SF Shines, City Small Business Week, Leland Ave. St. Fair for the last four years.
Laura Guzman – Mission Neighborhood Health Center	X	X	Thank you for your support (Capital and Public Services). Oldest health center and only homeless drop-in center in the Mission. Initially, there was a lot of opposition from neighbors, but we have created a true partnership with the community and

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			now we do things together. Please think carefully about the five-year plan. Very concerned about Public Services area.
Elvin Padilla – NOMNIC	X		Thank you for your time and effort in RFP process. We hold community stakeholder outreach meetings. Focus groups do asset mapping, identify problems and opportunities and link healthy blocks with problematic blocks. We use effective strategies to link businesses together, do outreach to businesses and link them to available space and façade improvement program. We will leverage the arts community on Taylor St. and create positive foot traffic to reduce the incidence of open drug use/dealing.
William Ho – Bernal Heights Neighborhood Center	X		Thank you for allocating funds. Services: developing housing, developing and improving 121 units, building community leadership.
Nicole Levine – Urban Solutions		X	We provide small business services citywide to sustain and expand businesses. The funding recommendation is 50% less than what we have received in the past years. Only office in the Western Addition. Provided \$2.9 million dollars in loans to small businesses. A Western Addition shipping business didn't have enough working capital and we helped secured a \$10K loan and strengthen their business plan. The ongoing assistance has help this business to thrive. These cuts will further impact an already struggling small business community. Please reinstate full funding.
Terry Valen –Filipino Community Center		X	Thanked committee and staff for supporting FCC. Thirty-percent of Filipino community lives in the Excelsior. The Need Assessment in 2004 showed that employment is really important and the jobs program was created as a result. We partner with SOMEK that created retail jobs like at Macy's. Working with Census Bureau to get more people employed with them. Trying to also get into green jobs. FCC is looking towards the next 5 years to have good programs for the community.
Christopher Wong – Community Youth Center		X	Awareness + activism in Asian community. Provide behavioral health, street outreach, acculturation, substance abuse, gang involvement, case management, skill training, job placement services. Intern opportunities at CYC, basic career skills through career workshops, training and work experience.
Vanessa Flores – Asian Women's Shelter	X		Thanked committee for funding for ESG for women escaping violence. Provide culturally relevant services to women in SF. This year we had one of the largest events to celebrate Women's successes. We are happy to share that all women are living happy safe lives. Thanks for your continued support to domestic violence victims. Thanks to Chris Harris for the TA and other

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			support to further build capacity.
Cristy Johnston – CIF/EAG	X		Provide a bridge and presence for small businesses in the most marginalized communities in SF: Excelsior, San Bruno Ave., Mission). The Excelsior has 285 businesses, only 14 vacancies that speak to the proactive approach to keeping businesses open. We work with small business owners to assist with lease negotiation, finding space, and other needs like electrical wiring, tax preparation services, etc. Portola neighborhood over the years has seen changes in San Bruno Ave. We have helped fill vacancies to ensure a vital commercial corridor. Activities include: community events, fairs. Funding has been leveraged with private money. Thank you for your investment in the community.
Sharon Miller, Lola Whittle, Antoinette Mobley, and clients – Renaissance Entrepreneurship Ctr.	X		Thank you for your long-term support. Disappointed for not getting capital grant to repair elevator that serves people with disabilities. Disappointed for getting a very small Planning grant for entrepreneurship opportunities for ex-offenders. Client spoke of being formerly incarcerated and being grateful for the help that has allowed him to become an entrepreneur. More people are getting out of prison that need opportunities. Please help them so they can help people like me. Thanked for support of the BBRC and for small Planning grant. Ex-offenders come home to Bayview and need opportunities. Thanked for continued support of 3 rd St. Corridor. Working with SF Shine Program. Please continue considering the program for future funding.
Bob Hamaguchi – Japantown Task Force	X		Thanked for recommendation. Established in 2002 for economic development, preservation of Japantown. Focus in retention of culturally relevant small businesses. Thanks or your support.
Ricardo Alva – Mission Language and Vocational School		X	MLVS has been providing services for over 40 yrs with workforce development including HS, SK, placement, retention, etc. Request to bring MLVS back to original level. For the last 2 years, MLVS has continued to get cuts. Combined, this represents 32% in cuts. These funds provide VESL, vocational services, job readiness, placement, citizenship. This \$15K cut will deprive a community in great need of these services, especially for those for whom English is a second language. We get funds from others sources; these funds are leveraged, so this \$15K results in a greater cut. Consider restoring services to the \$100K amount.
Bernadette Sy – Filipino American Development Found. &	X		Bayanihan Community Ctr. is thankful for your support. We want to speak more broadly about

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Bayanihan Community Ctr.			community development credit unions NEFCU & MAFCU. There is a need in SOMA because there are so many unbanked, the need for small loans for entrepreneurs, and can't get this at big banks. NEFCU/SEACC have other loan programs that can be leveraged. Please reconsider support for these organizations.
Robert Fowler -		X	There are 16 check-cashing places in the Tenderloin. The only regulated institution in the neighborhood is Northeast Federal Credit Union. Please consider more funding for NEFCU and MAFCU. I was homeless, but thanks to Northeast, I was able to start my own business. These institutions put money back into the community, and help people avoid being exploited by check-cashing places.
Carmen Denis, Maria Hernandez, Mariane Mora – Mujeres Unidas y Activas/Caring Hands Program		X	This program allows Latina immigrants to self-advocate and develops economic self-sufficiency. VESL, job readiness and other services for women that have been victims of domestic violence with limited English, education and status. Job placements = \$15-20 per hour. Forty to fifty members are assisted each year. Mujeres Unidas y Activas is like a family that will not leave unless I leave this country.
Gabriela Bernal, Virada Chatikul – JVS	X		Thanked for continuing support of BEST PRO. The curriculum has incorporated the current economic climate; the increase in the number of people seeking jobs; helps employment agencies provide better services to clients. Thanked for support of job search network. JVS can provide individual and group services.
Sundeep Ambati, - Mission Housing Development Corp.	X		MHDC thanks the Committee for funding. Our goal is to preserve affordable housing. We provide resident services, job training, resume building, and other services. Thank you.
Victoria Tedder – Independent Living Resource Center	X		Thanks for continuing to support our housing counseling program for people with disabilities. With all the cuts like SSI, etc. there will be more people needing counseling. We have been able to hire someone to provide counseling to people who speak Mandarin or Cantonese. Thank you for your support.
Anne Kirwan – Upwardly Global			Upwardly Global works with skilled immigrants from developing world. Our clients are most unemployed (68%), and don't have a network or understand American job market. We work with clients for six months; the average starting salary is \$45K, which is an increase of over \$30K from when they joined the program.
Jenny Wiley – Central City Hospitality House	X		Thank you for ongoing support. It's great to hear the range of services and agencies provided with CDBG funding. There is a spirit of yes we can; please keep that spirit going. We want to discuss

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
			with OEWD beyond placements as the best measure of service delivery. The data collection was a challenge. Please help us in the discussion so we don't forget about barrier removals like tokens for bus rides to job interviews, etc.
Johnette Pagan, Margot Gibney – YTEC		X	Please reconsider funding the project because our program allows young people to be employed in the court system. We partner with SFUSD/behavior and counseling, help youth become emergency medical technicians. Youth receive 10 high school credits. Also partner with CCSF so youth can get college credits as well.
Brion Basinger – AIDS Housing Alliance of SF		X	We provide housing for people with AIDS; the #1 unmet need in SF. DPH cuts have been large. There is nobody administering the AIDS housing waiting list. There is an 11-year wait. More people have died while in the list than housed. AHASF provides jobs for clients to serve people living in AIDS housing, supplements income. We leverage federal and private funding to ease burden of City funding. Jobs provide clients with a reason to get out of bed, structure, and purpose. Received 30% cut from MOH last year, which wasn't restored. We need more funding for housing; we hope to be included in MOCI baseline. The demand for our services have skyrocketed, we are now turning people away for the first time. Seen new clients, former white-collar workers.
Alicia Gaylord – TODCO	X		Recommended for funding for Hotel Isabel, not for our other project. We are rehabilitating housing for seniors. We will continue with both projects, thank you again for your support.
Kerrie Thompson – Compass Community Services	X		Thank you for continuing support. To MOH for increasing funding for eviction prevention program, and to MOCI for supporting the Compass Family Shelter.
Andrea Brooks – Pets are Wonderful Support (PAWS)			PAWS is a health and human services agency that serve many people with AIDS, disabilities, homeless. Pets are very important to our clients. We have developed housing advocacy program for people with pets to help them retain their housing and their animals. People will choose their animals over housing.
Emily Lo Savio – Opportunity Impact	X		Thank you for your support. 2007 set out to start a youth services non-profit in SF, a need not being met. A greater need to serve youth with housing. Over 80% of youth served were not in after school. 25% of them lost their parent(s) to homicides and many were in foster homes. Opportunity Impact is a safe place to come to, we seek to know the youth and help them pursue their passions. We provide academic support, mental health services, etc and help bridge achievement gaps.
Tech Tran, John Molina –	X		Thank you for your continued support of our

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Vietnamese Youth Development Center			workforce dev. program and capital grant. We will have an open house tomorrow where youth and their families will have the opportunity to share their stories.
Sharon Hewitt, Elisha Rochell, Ezequiel Benavides, Jasmine Khabay - CLAER		X	Incredible moment in history. CLEAR was started in the Southeast sector with MOCI funds, and has provided an extraordinary level of services. We had 104 homicides last year and 10 homicides to date in the Southeast sector. SF has the resources to address the problem. I'm here to give back the money.
Grace Lau – Refugee Transitions	X	X	Thank you for your past support. Please reconsider this year's recommendation. We have long history in SF of supporting immigrant communities to provide them with needed ESL training through volunteer-based one-on-one training in people's homes. We've trained over 150 volunteers per year and teach over 275 clients every year. Our program is very unique. Our clients improve their English so that they can get vocational trainings. Our clients need jobs. Have a student from Vietnam that has been able to pass cosmetology class with the help of an English trainer. We partner with 20 CBOs where we refer clients.
Scott Kim – Rebuilding Together SF		X	Please reconsider funding RTSF. We started in 1989 after Loma Prieta earthquake. Over 250 facilities have been served. Rebuilding Weekend – 2000 volunteers – 8 homes – 17 facilities. Home Safety has installed grab bars for seniors.
Genevieve Gallegos – La Raza Centro Legal	X		Thank you for your ongoing support. We will have our fundraiser on May 22 nd .
Rosario Anaya – SF Latino Coalition		X	I'm concerned about the decrease in funding. It will affect the most vulnerable who really need these services. Make sure all the players are at the table. The consolidation of departments has caused uneasiness in the community. Providers need to be informed and MOCI has always been the main point of contact. President Obama's \$5 billion stimulus package-CDBG is part of it; you need to discuss this at the CCCD meeting. Will the City be announcing a process for this? CCCD should be involved in the process. CBOs used to be part of this process.
Sandra Murillo – Women's Initiative	X		WISE has been helping low-income women escape poverty since 1998. After 5-years of training, 70% of our clients have started a business. We are so grateful for MOCI's support. Thank you.

* Thanked CCCD/MOCI/MOH for funding recommendation

** Urged CCCD/MOCI/MOH to reconsider funding recommendation

Written Comments: Three written comment were received. Below is a summary of the comments.

Name/Organizational Affiliation	*Thanked	**Urged	Additional Direct Testimony
Carmen Denis, Mariane Stimbra-Mora, Malena Hernandez – Mujeres Unidas y Activas	X		Caring Hands Program builds Latina immigrant women’s employment skills, economic security and workplace self-advocacy skills. This program enables Latina immigrants to maintain employment with dignity and achieve a better life for themselves and their families. Since its founding in 1989, MUA has developed as a model organization for grassroots groups throughout the country and gained recognition as a technical assistance provider, an organizer, convener, and advocate for Latina immigrant women. As a recipient of CDBG funding, MUA has consistently met and surpassed goals for job training, job placement, and retention services, and has filled a critical void in services for a chronically underserved population. Thank you for including us in the preliminary recommendations for 2009-2010, which will allow continued support for the Latino immigrant community we serve.
A. Alberto Castillio Abello – MHA-SF Tenant Leadership Program	X		The MHA-SF Tenant Leadership Program trains tenants living in supportive housing. 25 leaders train hundreds of other tenants. He graduated from the program in 2008 and the program have him tools to move ahead and exceed in his leadership. Thank you for your continued support.
Crystal Meyer, Transgender Program Specialist – Asian & Pacific Islander Wellness Center		X	She has been a client of API Wellness Center’s API Transgender Empowerment program for over three years now and recently began working as the Transgender Program Specialist for the program. This employment program is specifically for API transgender women who face unique challenges such as discrimination and negative stereotyping. Please reconsider the proposed cuts to this program.

**Citizens' Committee on Community Development (CCCD)
Full Committee Monthly Meeting**

Monday, March 16, 2009

1 South Van Ness Avenue, 5th Floor

Purpose of the Meeting: This was a regular monthly meeting of the CCCD. The meeting agenda included an opportunity for public comment on 1) the preliminary recommendations for the 2009-2010 CDBG, ESG and HOPWA Programs, and 2) the Draft 2009-2010 Action Plan.

Public Comments:

Three comments were provided at the meeting on the preliminary recommendations.

Name/Organizational Affiliation	Summary of Testimony
Steve Suzuki – Asian Neighborhood Design (AND)	AND has received a 48% reduction in funding. AND provides many services, including architectural services for SF Shines program. Their employment training was cut last year. This is a very successful program and City Build takes many of their trainees. Thanked MOCI and the committee for the support that it provides. A client, Michael, spoke about the effectiveness of AND's job training program. He was released from prison and is living on Sixth Street near AND's offices. AND's program gives him hope that he can build a future.
Jerry Trotter – Booker T. Washington	Have a computer certification training program. MOCI only provides about 1/3 of the money needed for their two computer training programs. This was the first community based training of its type in San Francisco. Have a partnership with the Strides Center. Also provide job retention services. Thank you for your support.
Richard Jimenez – Walden House	Wanted to introduce himself to the committee. They are moving their administration offices and some of their programming to a new space at 1515 Evans in the Bayview. Making an effort to work with the community and be out in front of the redevelopment and stimulus efforts in that neighborhood and throughout the city.

One comment was provided at the meeting on the Draft Action Plan.

Name/Organizational Affiliation	Summary of Testimony
Rene Casanave	MOH's budget/allocation details are missing from the current draft Action Plan. They are working very hard to figure out these numbers and will post this information on their website. Money for affordable housing development has largely dried up. One of the only large projects still moving forward is the Tenderloin YMCA rehab. Urged that Michael Cohen be present at the April 1 st Board of Supervisors hearing on the merger. In terms of the Consolidated Plan, the economic development model that OEWD is pursuing is a major departure from MOCD/MOCI's past approach, so this will be an important issue for the Con Plan.

Appendix C. Community Development 2009-2010 Program Matrix

GOAL 1: PROMOTE ECONOMIC SELF-SUFFICIENCY FOR LOW- AND MODERATE-INCOME FAMILIES					
<i>Objective 1: Promote workforce development through education, training and other linkages to high demand job markets that offer living wage employment</i>					
Strategy 1: Reduce under and unemployment by leveraging San Francisco's First Source Hiring Program and HUD's Section 3 Program; and utilize additional strategies to assist individuals to qualify for jobs that pay living wages, including high demand and technologically advanced occupations					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		APA Family Support Services	Job placement		\$50,000
2	*	Arriba Juntos	Job placement		\$57,000
3		Asian Neighborhood Design	Job placement		\$30,000
4		Bayview Hunter's Point Center for Arts & Technology	Job training and placement in internships		\$45,000
5		Board of Trustees of the Glide Foundation	Job placement		\$48,000
6		Booker T. Washington Community Service Center	Job placement		\$40,000
7		Central City Hospitality House	Job placement		\$32,000
8	*	Charity Cultural Services Center	Job placement		\$75,000
9		Chinese for Affirmative Action	Job placement		\$85,000
10		Chinese Newcomers Service Center	Job placement		\$150,000
11	*	Chinese Newcomers Service Center	Job placement		\$50,000
12	*	Chinese Progressive Association	Job placement		\$40,000
13	*	Community Center Pjt of S.F	Job placement		\$25,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

14	*	Community Youth Center-San Francisco (CYC-SF)	Job placement		\$67,000
15		Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement		\$200,000
16	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Job placement		\$70,000
17		Hearing and Speech Center of Northern California	Job placement		\$28,000
18	*	Jewish Vocational and Career Counseling Service	Job placement		\$55,000
19		Lavender Youth Rec. & Info. Ct.(LYRIC)	Job preparation		\$60,000
20		Lighthouse for the Blind and Visually Impaired	Job training		\$28,000
21		Mission Hiring Hall, Inc.	Job placement		\$95,000
22	*	Mission Language and Vocational School, Inc.	Job placement		\$95,000
23	*	Mujeres Unidas y Activas	Job placement		\$50,000
24		Northern California Service League	Job placement		\$60,000
25		Positive Resource Center	Job placement		\$40,000
26	*	San Francisco Conservation Corps	On-the-job training		\$0
27	*	Self-Help for the Elderly	Job placement		\$30,000
28		Tenderloin Health	Job training		\$27,329
29		Toolworks	Job placement		\$55,000
30		United Way of the Bay Area	Job placement		\$60,000
31		Upwardly Global	Job placement		\$50,000
32		Vietnamese Community Center of SF	Job placement		\$35,000
33		Vietnamese Youth Development Center	Job placement		\$40,000
34		Visitation Valley Community Development Corporation	Job placement		\$35,000
			Total Job placements**		
			Subtotal for G1, O1, S1		\$1,907,329

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

**Goal reflects the number of placements in jobs that pay living wages, as defined by the San Francisco Minimum Compensation Ordinance.					
Strategy 2: Engage and assist neighborhood economic development organizations (NEDOs) and community based organizations (CBOs) to help businesses achieve six-month retention rates of at least 50% for entry-level hires					
		Organization	Performance measure	Goal	2009-2010 Recommendation
			<i>Total # of businesses that achieve six-month retention rates of 50%</i>	0	\$0
Strategy 3: Engage a collaboration of community and neighborhood organizations in a partnership network that results in improved outcomes and tracking of employment and training efforts					
		Organization	Performance measure	Goal	2009-2010 Recommendation
			<i>Total # of MOUs and plans established</i>	0	\$0
Strategy 4: Leverage in partnership with HUD's Section 3 hiring requirements					
		Organization	Performance measure	Goal	2009-2010 Recommendation
			<i>Total # of partnership agreements developed with the Housing Authority</i>	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Objective 2: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency					
Strategy 1: Develop social and financial programs to strengthen peer learning and reduce social isolation					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	Family Independence Initiative (FII – National)	# of families engaged		\$75,000
			Total # of families engaged in Funding Families Initiative	0	\$75,000
Strategy 2: Provide financial education and other asset building opportunities					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Earned Asset Resource Network (EARN)	# of new IDAs		\$40,000
2	*	Family Independence Initiative (FII – National)	Financial literacy training		\$0
3	*	Good Samaritan Family Resource Center	Financial literacy training		\$0
4		Mission Asset Fund	Financial literacy training		\$20,000
5		Mission SF Federal Credit Union	Financial services		\$30,000
6		Northeast Community Federal Credit Union	Financial services		\$40,000
			Total # of Earned Income Tax Credit filings	0	\$0
			Subtotal for G1, O2, S2		\$130,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 3: Develop access to capital strategies (banks, revolving loan funds, etc.) to support small business and micro-enterprise development					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	CCSF Small Business Development Center (City-wide)	Loans approved beyond CDBG		\$11,900
2	*	CCSF Small Business Development Center (Chinatown and Mission)	Loans approved beyond CDBG		\$42,500
3	*	Community Center Pjt of S.F	Loans approved beyond CDBG		\$24,480
4	*	Mission Economic Development Agency	Loans approved beyond CDBG		\$59,500
5	*	Mission SF Federal Credit Union	Loans approved beyond CDBG		\$14,960
6	*	Northeast Community Federal Credit Union	Loans approved beyond CDBG		\$13,600
7	*	Renaissance Entrepreneurship Center (5th Street)	Loans approved beyond CDBG		\$59,500
8	*	Renaissance Entrepreneurship Center (BBRC)	Loans approved beyond CDBG		\$54,400
9	*	South of Market Foundation	Loans approved beyond CDBG		\$17,000
10	*	Southeast Asian Community Center	Loans approved beyond CDBG		\$54,400
11	*	Women's Initiative for Self Employment	Loans approved beyond CDBG		\$37,162
			Total # of leveraged loans beyond CDBG		\$389,402
Strategy 4: Provide training to use financial and legal tools to maintain and protect individual and/or family assets					
		Organization	Performance measure	Goal	2009-2010 Recommendation
			Total # of families assisted	0	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 5: Encourage financial literacy programs for youth in 2nd-12th grade					
		Organization	Performance measure	Goal	2009-2010 Recommendation
			<i>Total # of youth exposed to financial literacy</i>	0	\$0
Objective 3: Create a competitive business environment in low-income areas, specifically in Communities of Opportunity neighborhoods, to generate employment, business growth and customer services					
Strategy 1: Provide grants and low interest loans to stimulate commercial and business revitalization					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Small Business Revolving Loan Program	# of small business loans		\$550,000
			<i>Total # of micro-enterprise loans</i>	0	
			<i>Subtotal for G1, O3, S1</i>		<i>\$550,000</i>
Strategy 2: Establish and expand small businesses and micro-enterprises					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	CCSF Small Business Development Center (City-wide)	# of business startups assisted		\$23,100
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
2	*	CCSF Small Business Development Center (Chinatown and Mission)	# of business startups assisted		\$82,500

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
3		Children's Council of SF	# of business startups assisted		\$54,000
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
4		CIF of The San Francisco Foundation/EAG	# of business startups assisted		\$190,000
			# of jobs created		
			# of jobs retained		
5	*	Community Center Pjt of S.F	# of business startups assisted		\$47,520
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
6		Japantown Task Force, Inc.	# of business startups assisted		\$30,000
			# of jobs created		
			# of jobs retained		
7		La Cocina	# of business startups assisted		\$55,000
			# of jobs created		
			# of jobs retained		
8	*	Mission Economic Development Agency	# of business startups assisted		\$115,500
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
9	*	Mission SF Federal Credit Union	# of business startups assisted		\$29,040
			# of business expansions assisted		

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs created		
			# of jobs retained		
10		National Foundation for Teaching Entrepreneurship	# of business startups assisted		\$40,000
			# of jobs created		
			# of jobs retained		
11	*	North of Market Neighborhood Improvement Corp	# of business startups assisted		\$40,865
			# of jobs created		
			# of jobs retained		
12	*	Northeast Community Federal Credit Union	# of business startups assisted		\$26,400
			# of business expansions assisted		
			# of jobs created		
13	*	Renaissance Entrepreneurship Center (5th Street)	# of business startups assisted		\$115,500
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
14	*	Renaissance Entrepreneurship Center (BBRC)	# of business startups assisted		\$105,600
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
15	*	South of Market Foundation	# of business startups assisted		\$33,000
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
16	*	Southeast Asian Community Center	# of business startups assisted		\$105,600
			# of business expansions assisted		
			# of jobs created		

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs retained		
17		Visitacion Valley Community Development Corporation	# of business startups assisted		\$65,000
			# of business expansions assisted		
			# of jobs created		
18	*	Women's Initiative for Self Employment	# of business startups assisted		\$72,138
			# of business expansions assisted		
			# of jobs created		
19		Wu Yee Children's Services	# of business startups assisted		\$40,000
			# of business expansions assisted		
			# of jobs created		
			# of jobs retained		
			Total # of business startups assisted		\$1,270,763

Strategy 3: Encourage commercial businesses to provide services such as grocery (markets and fruit stands) and gas stations in HUD-approved Neighborhood Revitalization Strategy Areas

		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	North of Market Neighborhood Improvement Corp	# of anchor businesses recruited		\$30,000
2		Tenderloin Neighborhood Development Corporation	# of anchor businesses recruited	1	\$200,000
			Total # of anchor businesses recruited		\$230,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 4: Capture data, identify priority areas and publish neighborhood economic development plans				
	Organization	Performance measure	Goal	2009-2010 Recommendation
		<i>Total # of economic development plans published</i>	0	\$0
Strategy 5: Use Section 108 loan financing to develop and preserve local retail services in economically depressed neighborhoods				
	Organization	Performance measure	Goal	2009-2010 Recommendation
		<i>Total # of developments assisted</i>	0	\$0
Strategy 6: Use Section 108 loan financing for tenant improvements				
	Organization	Performance measure	Goal	2009-2010 Recommendation
		<i>Total # of businesses assisted with Section 108 financing</i>	0	\$0
Strategy 7: Encourage social ventures to create an employment path for residents that are traditionally marginalized in employment development strategies, including disabled adults, chronically homeless, ex-offenders and other hard-to-employ populations				
	Organization	Performance measure	Goal	2009-2010 Recommendation
1	Community Vocational Enterprises	# of business enterprises assisted	1	\$50,000
		# of jobs created		
		# of jobs retained		
2	Juma Ventures	# of business enterprises assisted	1	\$105,835

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

			# of jobs created		
			# of jobs retained		
			Total # of business enterprises assisted	2	\$155,835

GOAL 2: STRENGTHEN NEIGHBORHOOD VITALITY

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods

Strategy 1: Fund the development or rehabilitation of facilities that offer services to the community (including informal and licensed child care facilities)

		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Central City Hospitality House	Facility	1	\$112,000
2		Centro del Pueblo	Facility	1	\$208,406
3		Goodwill Industries of San Francisco, San Mateo & Marin Counties	Facility	1	\$150,000
4		Hamilton Family Center, Inc	Facility	1	\$77,797
5		Housing Services Affiliate of the Bernal Heights Neighborhood Center	Facility	1	\$40,000
6		Mission Neighborhood Centers	Facility	1	\$129,567
7		Mission Neighborhood Centers	Facility	1	\$162,990
8		Mission Neighborhood Health Center	Facility	1	\$113,300
9		Self-Help for the Elderly	Facility	1	\$35,000
10		Vietnamese Youth Development Center	Facility	1	\$110,000
11		Visitacion Valley Community Center.	Facility	1	\$110,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

12		Visitacion Valley Community Center	Facility	1	\$121,000
13		West Bay Local Development Corporation	Facility	1	\$65,000
14		Capital Projects Pool (for existing projects)	Facility	0	\$327,411
			Total # of facilities	13	\$1,762,471

Strategy 2: Use Section 108 loan financing for community centers

		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	Boys & Girls Clubs of San Francisco (Repayment of Section 108 Loan)	# of community centers supported	1	\$210,000
			Total # of community centers supported with Section 108 financing	1	\$210,000

Strategy 3: Improve public spaces and upgrade outdoor-oriented facilities, including park and recreation areas

		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	San Francisco Conservation Corps	# of public space improvement project		\$600,000
			Total # of public space improvement projects		\$600,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 4: Leverage funding for neighborhood-based contractors to hire residents, especially hard-to-employ individuals, to mow, haul trash and otherwise abate blight in neighborhoods					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Communities of Opportunity Initiatives	# of individuals hired		\$0
			<i>Total # of individuals hired</i>		<i>\$0</i>
Strategy 5: Plant trees, especially in Communities of Opportunity neighborhoods					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Friends of the Urban Forest	# of trees planted		\$40,000
			<i>Total # of trees planted</i>		<i>\$40,000</i>
Objective 2: Preserve and promote the character and assets of our neighborhoods					
Strategy 1: Provide funding for commercial exterior design services, neighborhood capital improvement planning and façade improvements					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		SF Shines Façade Program	# of facades completed		\$20,000
			<i>Total # of facades completed</i>	<i>0</i>	<i>\$20,000</i>
Strategy 2: Support neighborhood venues and organizations that host cultural events and community meetings					
		Organization	Performance measure	Goal	2008-2009 Recommendation
			<i>Total # of organizations</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

GOAL 3: INCREASE THE PROVISION OF TIMELY, RELEVANT AND EFFECTIVE SOCIAL SERVICES

Objective 1: Ensure enhanced access, safety and utilization of social services by residents

Strategy 1: Use resources to create better alignment between the needs of residents in targeted neighborhoods and public services

	Organization	Performance measure	Goal	2009-2010 Recommendation
1	Mayor's Office of Housing - Consolidated Planning	# of strategic plans completed	1	\$110,000
2	Renaissance Entrepreneurship Center	# of strategic plans completed	1	\$8,000
		Total # of strategic plans completed	2	\$118,000

Strategy 2: Increase the capacity of community based organizations to deliver timely, relevant and effective services

	Organization	Performance measure	Goal	2009-2010 Recommendation
1	Bar Assoc. of SF Volunteer Legal Services	# of CBOs attending forums		\$20,000
		# of CBOs receiving consulting services		
2	Bernal Heights Neighborhood Center	# of CBOs attending forums		\$20,000
3	Compasspoint Nonprofit Services	Training vouchers		\$52,000
		# of CBOs attending forums		
		# of CBOs receiving consulting services		
4	Jewish Vocational and Career Counseling Service	# of CBOs attending forums		\$25,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

5	Northern California Community Loan Fund	# of CBOs receiving consulting services		\$20,000
			<i>Total # of CBOs that attend professional development forums</i>	
			<i>Subtotal for G3, O1, S2</i>	<i>\$137,000</i>

Strategy 3: Provide support to stabilize individuals and families that are in crisis (including legal aid, homeless prevention, domestic violence prevention, and aid to seniors)

	Organization	Performance measure (# of people)	Goal	2009-2010 Recommendation
1	A Home Away from Homelessness	Academic support		\$35,000
2	AIDS Housing Alliance (ESG)	Homeless prevention		\$50,000
3	AIDS Legal Referral Panel of the SF Bay Area	Legal services		\$37,000
4	Arab Cultural and Community Center	Case management		\$38,000
5	Asian & Pacific Islander Wellness Center	Job readiness training		\$27,240
6	Asian Law Caucus	Legal services		\$52,000
7	* Asian Pacific American Community Center	Information and referral		\$57,000
8	Asian Women's Shelter	Case management		\$35,500
9	Asian Women's Shelter (ESG)	Shelter		\$52,000
10	Bar Assoc. of SF Volunteer Legal Services (ESG)	Legal services		\$90,000
11	Bay Area Legal Aid	Legal services		\$40,000
12	Bayview Hunter's Point Center for Arts & Technology	Academic support		\$40,000
13	Brothers Against Guns	Case management		\$35,000
14	CAMINOS/Pathways Learning Center	Life skills		\$30,000
15	Catholic Charities CYO	Academic support		\$40,000
16	Central American Resource Center (CARECEN)	Legal services		\$30,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

17	Central City Hospitality House (ESG)	Shelter		\$32,500
18	Chinatown Community Development Center	Academic support		\$40,000
19	City College of San Francisco - Health Education and Comm. Health Studies	Adult education		\$35,000
20	Community Alliance for Special Education	Academic support		\$25,000
21	Community Awareness & Treatment Services (ESG)	Shelter		\$40,000
22	Community United Against Violence	Case management		\$27,500
23	Compass Community Services	Case management		\$37,000
24	Compass Community Services (ESG)	Shelter		\$50,000
25	Dolores Street Community Services (ESG)	Shelter		\$33,000
26	* Donaldina Cameron House	Job readiness training		\$35,000
27	Episcopal Community Services of SF	Adult education		\$25,000
28	Episcopal Community Services of SF (ESG)	Shelter		\$40,000
29	Filipino-American Development Foundation/Filipino Community Center	Academic support		\$40,000
30	Filipino-American Development Foundation/Filipino Community Center	Case management		\$75,000
31	Friendship House Association of American Indians (ESG)	Case management		\$36,900
32	Girls After School Academy	Academic support		\$45,000
33	GirlSource, Inc.	Life skills		\$35,000
34	* Good Samaritan Family Resource Center	Multi-services		\$35,000
35	Growth and Learning Opportunities	Academic support		\$30,000
36	Gum Moon Residence Hall	Family support		\$30,000
37	Gum Moon Residence Hall (ESG)	Shelter		\$53,000
38	Haight Ashbury Food Program (ESG)	Meals and referrals		\$25,763
39	Hamilton Family Center, Inc (ESG)	Shelter		\$50,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

40	Hearing and Speech Center of Northern California	Case management		\$25,000
41	Homeless Children's Network	Mental health services		\$40,000
42	Instituto Familiar de la Raza	Case management		\$43,000
43	Instituto Laboral de la Raza	Legal services		\$65,000
44	Jamestown Community Center	Academic support		\$60,000
45	La Casa de las Madres	Case management		\$25,000
46	La Casa de las Madres	Case management		\$50,000
47	La Casa de las Madres (ESG)	Shelter		\$78,000
48 *	La Raza Centro Legal	Legal services		\$90,000
49 *	La Raza Community Resource Center	Legal services		\$50,000
50	Larkin Street Youth Services	Case management		\$58,000
51	Larkin Street Youth Services (ESG)	Shelter		\$54,000
52	Mission Education Projects, Inc.	Academic support		\$37,500
53	Mission Learning Center	Academic support		\$75,000
54	Mission Neighborhood Centers	Academic support		\$42,000
55	Mission Neighborhood Centers	Senior support services		\$50,000
56	Mission Neighborhood Health Center	Life skills		\$30,000
57	Network For Elders	Senior support services		\$45,000
58	New Leaf Services for our Community	Mental health services		\$45,000
59	Nihonmachi Legal Outreach	Legal services		\$90,000
60	Opportunity Impact (dba Collective Impact)	Academic support		\$35,000
61	Portola Family Connections	Case management		\$50,000
62	Providence Foundation (ESG)	Case management		\$45,000
63 *	Refugee Transitions	Multi-services		\$35,000
64 *	Samoan Community Development Center	Case management		\$60,000
65	San Francisco Study Center	Multi-services		\$75,000

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

66	Shanti Project	Case management		\$25,000
67	Sunset District Comm. Develop. Corp.	Case management		\$50,000
68	St. Vincent de Paul Society of San Francisco (ESG)	Shelter		\$30,500
69	Swords to Plowshares Veterans Rights Organization	Legal services		\$40,000
70	Swords to Plowshares Veterans Rights Organization (ESG)	Case management		\$41,000
71	The Mary Elizabeth Inn (ESG)	Case management		\$35,000
72	TURF	Academic support		\$60,000
73	United Playaz	Case management		\$55,000
74	United Council of Human Services (ESG)	Case management		\$96,000
75	Urban Services YMCA	Academic support and job preparation		\$45,000
76	Vietnamese Elderly Mutual Assistance Association	Senior support services		\$35,000
77 *	Visitacion Valley Community Center/C.L.A.E.R. Project	Case management		\$50,000
		<i>Total # of individuals provided with legal services</i>		
			<i>Subtotal for G3, O1, S3</i>	<i>\$3,479,403</i>

Strategy 4: Increase the coordination of public, private and not for profit investments to avoid duplication of efforts and to provide high quality services

	Organization	Performance measure	Goal	2009-2010 Recommendation
		<i>Total # of funder collaboratives established</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 5: Promote services in neighborhoods that provide access through community hubs					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	Asian Pacific American Community Center	Access point	1	\$0
2	*	Boys & Girls Clubs of San Francisco	Access point	1	\$0
3	*	Chinese Newcomers Service Center	Access point	1	\$0
4	*	Community Center Pjt of S.F.	Access point	1	\$0
5	*	La Raza Centro Legal	Access point	1	\$0
6	*	La Raza Community Resource Center	Access point	1	\$0
7	*	Samoan Community Development Center	Access point	1	\$0
8	*	Visitacion Valley Community Center/C.L.A.E.R. Project	Access point	1	\$0
			<i>Total # of access points created/supported</i>	8	<i>\$0</i>
Strategy 6: Support resident involvement in community stewardship activities, including education, public safety and neighborhood beautification strategies					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Communities of Opportunity Resident Involvement Activities	# of residents engaged		\$0
			<i>Total # of residents engaged</i>		<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Strategy 7: Increase vocational ESL programs and reduce language barriers to accessing social services					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1	*	Arriba Juntos	VESL program	1	\$0
2	*	Charity Cultural Services Center	VESL program	1	\$0
3	*	Chinese Newcomers Service Center	VESL program	1	\$0
4	*	Chinese Progressive Association	VESL program	1	\$0
5	*	Community Youth Center-San Francisco (CYC-SF)	VESL program	1	\$0
6	*	Goodwill Industries of San Francisco, San Mateo & Marin Counties	VESL program	1	\$0
7	*	Jewish Vocational and Career Counseling Service	VESL program	1	\$0
8	*	Mission Language and Vocational School, Inc.	VESL program	1	\$0
9	*	Mujeres Unidas y Activas	VESL program	1	\$0
10	*	Refugee Transitions	VESL program	1	\$0
11	*	Self-Help for the Elderly	VESL program	1	\$0
			Total # of vocational ESL programs supported	11	\$0

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

GOAL 4: PROMOTE EQUITY-BASED PUBLIC POLICY STRATEGIES					
<i>Objective 1: Leverage and coordinate targeted public, private and not for profit investments</i>					
Strategy 1: Assist in the development of social capital					
		Organization	Performance measure	Goal	2009-2010 Recommendation
1		Communities of Opportunity Time Banking Initiative	# of volunteer hours logged		\$0
			<i>Total # of volunteer hours logged</i>		<i>\$0</i>
Strategy 2: Identify needs of public housing residents with disabilities and coordinate resources to address physical obstacles and access to relevant social services					
		Organization	Performance measure	Goal	2009-2010 Recommendation
			<i>Total # of surveys conducted and reports published</i>	<i>0</i>	<i>\$0</i>

*Agencies listed with an asterisk are found under multiple strategies. Resource allocations for these agencies are included only for internal purposes of estimation, and may not reflect precise allocations per strategy area.

Appendix D: 2009-2010 CDBG Public Service Projects

Name of Organization	Program	2009-2010 Grant Amount	NRSA*	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
AIDS Housing Alliance	HPG	\$25,000	\$25,000					x		
AIDS Legal Referral Panel of the SF Bay Area	HPG	\$45,000								
Bay Area Legal Aid	HPG	\$55,000								
Chinatown Community Development Center	HPG	\$50,000	\$50,000		x					
Community Center Pjt of S.F dba SF LGBT Community Center	HPG	\$20,000								
Compass Community Services	HPG	\$20,000	\$20,000							x
Eviction Defense Collaborative, Inc.	HPG	\$30,000	\$30,000					x		
Filipino-American Development Foundation	HPG	\$20,000	\$20,000				x			
Hamilton Family Center	HPG	\$20,000	\$20,000				x	x		
Independent Living Resource Center of SF	HPG	\$55,000								
Legal Assistance to the Elderly	HPG	\$30,000								
Manilatown Heritage Foundation	HPG	\$20,000	\$20,000				x			
Mental Health Association of San Francisco	HPG	\$30,000	\$30,000					x		
Mission Economic Development Agency	HPG	\$155,000								
San Francisco Housing Development Corporation	HPG	\$20,000	\$20,000	x						
San Francisco Housing Development Corporation	HPG	\$70,000	\$70,000	x						
Self-Help for the Elderly	HPG	\$30,000								
SF Community Land Trust	HPG	\$34,900								
Tenderloin Housing Clinic, Inc.	HPG	\$87,500	\$87,500							x
The Arc Of San Francisco	HPG	\$25,000								
Tides Center/Housing Rights Committee of San Francisco	HPG	\$100,000								
Tides Center/St. Peter's	HPG	\$38,000	\$38,000			x				
Urban Housing and Development Corporation	HPG	\$40,000								

* Projects that primarily serve NRSA's

Name of Organization	Program	2009-2010 Grant Amount	NRSA *	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Vietnamese Community Center of SF	HPG	\$10,000								
Vietnamese Community Center of SF	HPG	\$15,000	\$15,000							x
A Home Away From Homelessness	PS	\$35,000								
AIDS Legal Referral Panel of the SF Bay Area	PS	\$37,000								
APA Family Support Services	PS	\$50,000	\$50,000		x				x	
Arab Cultural and Community Center	PS	\$38,000	\$38,000					x		
Arriba Juntos	PS	\$57,000	\$57,000							x
Asian & Pacific Islander Wellness Center	PS	\$27,240	\$27,240					x		
Asian Law Caucus	PS	\$52,000								
Asian Neighborhood Design	PS	\$30,000	\$30,000							x
Asian Pacific American Community Center	PS	\$57,000	\$57,000	x					x	
Asian Women's Shelter	PS	\$35,500								
Bay Area Legal Aid	PS	\$40,000	\$40,000							x
Bayview Hunter's Point Center for Arts & Technology	PS	\$40,000	\$40,000	x						
Bayview Hunter's Point Center for Arts & Technology	PS	\$45,000	\$45,000	x						
Board of Trustees of the Glide Foundation	PS	\$48,000	\$48,000	x		x		x		
Booker T. Washington Community Service Center	PS	\$40,000								
Brothers Against Guns	PS	\$35,000								
CAMINOS/Pathways Learning Center	PS	\$30,000	\$30,000			x				
Catholic Charities CYO/Mission Day Care	PS	\$40,000	\$40,000			x				
Central American Resource Center (CARECEN)	PS	\$30,000	\$30,000			x				
Central City Hospitality House	PS	\$32,000	\$32,000					x		
Charity Cultural Services Center	PS	\$75,000								
Chinatown Community Development Center	PS	\$40,000								
Chinese for Affirmative Action	PS	\$85,000	\$85,000							x

* Projects that primarily serve NRSA's

Name of Organization	Program	2009-2010 Grant Amount	NRSA *	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Chinese Newcomers Service Center	PS	\$50,000	\$50,000		x				x	
Chinese Newcomers Service Center	PS	\$150,000	\$150,000		x				x	
Chinese Progressive Association	PS	\$40,000								
City College of San Francisco	PS	\$35,000								
Community Alliance for Special Education (CASE)	PS	\$25,000								
Community Center Pjt of S.F dba SF LGBT Community Center	PS	\$25,000								
Community United Against Violence	PS	\$27,500	\$27,500			x	x	x		
Community Youth Center-San Francisco (CYC-SF)	PS	\$67,000	\$67,000							x
Compass Community Services	PS	\$37,000	\$37,000	x		x		x		
Donaldina Cameron House	PS	\$35,000	\$35,000							x
Earned Asset Resource Network (EARN)	PS	\$40,000	\$40,000	x		x			x	
Episcopal Community Services of SF	PS	\$25,000	\$25,000							x
Family Independence Initiative (FII - National)	PS	\$75,000	\$75,000	x		x			x	
Filipino American Development Foundation/Pin@y Educational Partnerships	PS	\$40,000								
Filipino-American Development Foundation: Filipino Community Center	PS	\$75,000								
Girls After School Academy	PS	\$45,000	\$45,000	x					x	
GirlSource Inc.	PS	\$35,000	\$35,000	x		x				
Good Samaritan Family Resource Center	PS	\$35,000	\$35,000			x				
Goodwill Industries of San Francisco, San Mateo & Marin Counties	PS	\$70,000	\$70,000	x						
Goodwill Industries of San Francisco, San Mateo & Marin Counties	PS	\$200,000								
Growth & Learning Opportunities	PS	\$30,000	\$30,000			x				
Gum Moon Residence Hall	PS	\$30,000								
Hearing and Speech Center of Northern California	PS	\$25,000								
Hearing and Speech Center of Northern California	PS	\$28,000								

* Projects that primarily serve NRSA's

Name of Organization	Program	2009-2010 Grant Amount	NRSA *	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitacion Valley	NRSA-Wide
Homeless Children's Network	PS	\$40,000	\$40,000							x
Instituto Familiar de la Raza	PS	\$43,000	\$43,000			x				
Instituto Laboral de la Raza	PS	\$65,000								
Jamestown Community Center	PS	\$60,000	\$60,000			x				
Jewish Vocational and Career Counseling Service	PS	\$55,000								
La Casa de las Madres	PS	\$25,000								
La Casa de las Madres	PS	\$50,000								
La Raza Centro Legal	PS	\$90,000	\$90,000							x
La Raza Community Resource Center	PS	\$50,000								
Larkin Street Youth Services	PS	\$58,000								
Lavender Youth Rec. & Info. Ct.(LYRIC)	PS	\$60,000								
Lighthouse for the Blind and Visually Impaired	PS	\$28,000								
Mission Asset Fund	PS	\$20,000	\$20,000			x				
Mission Education Projects, Inc.	PS	\$37,500	\$37,500			x				
Mission Hiring Hall, Inc.	PS	\$95,000	\$95,000							x
Mission Language and Vocational School, Inc.	PS	\$95,000	\$95,000							x
Mission Learning Center	PS	\$75,000	\$75,000			x				
Mission Neighborhood Centers	PS	\$42,000	\$42,000			x				
Mission Neighborhood Centers	PS	\$50,000								
Mission Neighborhood Health Center	PS	\$30,000	\$30,000			x				
Mission SF Federal Credit Union	PS	\$30,000	\$30,000			x				
Mujeres Unidas y Activas	PS	\$50,000	\$50,000							x
Network For Elders	PS	\$45,000	\$45,000	x						
New Leaf Services for our Community	PS	\$45,000	\$45,000			x		x		
Nihonmachi Legal Outreach	PS	\$90,000	\$90,000							x

* Projects that primarily serve NRSA's

Name of Organization	Program	2009-2010 Grant Amount	NRSA *	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-Wide
Northeast Community Federal Credit Union	PS	\$40,000	\$40,000				x	x		
Northern California Service League	PS	\$60,000	\$60,000							x
Opportunity Impact (dba Collective Impact)	PS	\$35,000								
Portola Family Connections	PS	\$50,000								
Positive Resource Center	PS	\$40,000								
Refugee Transitions	PS	\$35,000								
Samoan Community Development Center	PS	\$60,000	\$60,000	x					x	
San Francisco Conservation Corps	PS	\$600,000								
San Francisco Study Center	PS	\$75,000	\$75,000	x					x	
Self-Help for the Elderly	PS	\$30,000								
Shanti Project	PS	\$25,000								
Sunset District Comm. Develop. Corp.	PS	\$50,000								
Swords to Plowshares Veterans Rights Organization	PS	\$40,000								
Tenderloin Health	PS	\$27,329	\$27,329					x		
Together United Recommitted Forever (T.U.R.F.)	PS	\$60,000	\$60,000	x					x	
Toolworks	PS	\$55,000								
United Playaz	PS	\$55,000	\$55,000				x			
United Way of the Bay Area	PS	\$60,000	\$60,000		x	x			x	
Upwardly Global	PS	\$50,000								
Urban Services YMCA	PS	\$45,000								
Vietnamese Community Center of SF	PS	\$35,000								
Vietnamese Elderly Mutual Assistance Association	PS	\$35,000								
Vietnamese Youth Development Center	PS	\$40,000	\$40,000					x		
Visitation Valley Community Center/C.L.A.E.R.	PS	\$50,000	\$50,000						x	
Visitation Valley Community Development Corporation	PS	\$35,000	\$35,000						x	

* Projects that primarily serve NRSA's

Name of Organization	Program	2009-2010 Grant Amount	NRSA *	NRSA Neighborhoods Served						
				Bayview Hunters Point	Chinatown	Mission	South of Market	Tenderloin	Visitation Valley	NRSA-Wide
Total		\$6,304,469	\$3,266,069							
\$ amount allocated for PS after NRSA exemptions		\$3,038,400								
% of \$21,092,426 CDBG Entitlement for 2009-2010		14.4%								

* Projects that primarily serve NRSA's

Appendix E. List of Proposed 2009-2010 CDBG Projects

Capital and Public Space Improvement Projects

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Central City Hospitality House 146 Leavenworth Street, 94102	Conversion of the currently non-useable rooftop space into an ADA accessible rooftop deck at a homeless center	\$112,000
Centro del Pueblo 474 Valencia Street, 94103	Upgrade systems at a multi-purpose community facility	\$208,406
Friends of the Urban Forest 1007 Gen. Kennedy Avenue, 94129	Community tree plantings in the Bayview Hunters Point and Excelsior neighborhoods	\$40,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties 1570 Mission Street, 94103	Convert administrative space to program space for a One-Stop Career Center	\$150,000
Hamilton Family Center, Inc 1631 Hayes Street, 94117	Upgrade children's play areas to correct structural problems at a transitional housing program	\$77,797
Housing Services Affiliate of the Bernal Heights Neighborhood Center 4468 Mission Street, 94112	Improvements to the Excelsior Teen Center to support ongoing, sustainable youth programming at the site	\$40,000
Mission Neighborhood Centers 362 Capp Street, 94110	Replace 106 windows that pose a safety and health hazard to the preschoolers and seniors served by the Mission Head Start and senior services programs at this community center	\$129,567
Mission Neighborhood Centers 534 Precita Street, 94110	Provide accessibility upgrades to this inaccessible building by installing an elevator, making front entrance improvements and upgrading restrooms	\$162,990
Mission Neighborhood Health Center 240 Shotwell . Street, 94110	Upgrade restrooms, install hand washing sink in lunch room, replace roll-up door and install bilingual signage in a health clinic	\$113,300
Office of Economic and Workforce Development - Capital and Public Space Improvement Program Contingency 1 South Van Ness Avenue, 94103	Funds for unforeseen expenses for existing capital and public space improvement projects	\$327,411
Office of Economic and Workforce Development - Capital and Public Space Improvement Program Delivery Costs 1 South Van Ness Avenue, 94103	Capital and Public Space Improvement program delivery costs	\$326,447
Office of Economic and Workforce Development - Section 108 Loan Repayment 1 South Van Ness Avenue, 94103	Section 108 loan repayment	\$210,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
San Francisco Conservation Corps vario various Avenue, 94103	Removal and installation of play structures and implementation of playground greening projects by Corpsmembers	\$600,000
Self-Help for the Elderly 5757 Geary Blvd., 94121	Upgrade the ventilation system at the Jackie Chan Center for seniors	\$35,000
Tenderloin Neighborhood Development Corporation 168 Eddy Street, 94102	Build a ground floor, full-service neighborhood-serving grocery store in the Tenderloin at a site that includes affordable housing units	\$200,000
Vietnamese Youth Development Center 166 Eddy Street, 94102	Tenant improvements to youth facility by modernization of storefront and open space and installation of HVAC	\$110,000
Visitacion Valley Community Center 50 Raymond Avenue, 94134	Tenant improvements to multi-purpose community center by renovating classrooms, retaining walls, decks and supports	\$110,000
Visitacion Valley Community Center 50 Raymond Avenue, 94134	Replace heating and play structure at Family School that serves 100 preschoolers to satisfy childcare licensing and recent ECERS evaluation	\$121,000
West Bay Local Development Corporation 1290 Fillmore Street, 94115	Upgrade HVAC system of a multi-purpose community center	\$65,000

Subtotal of Capital and Public Space Improvement Projects: \$3,138,918

Economic Development

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
CCSF Small Business Development Center 300 Montgomery Street, 94104	Business development services to restaurant entrepreneurs to start, expand or strengthen their businesses in San Francisco	\$35,000
CCSF Small Business Development Center 300 Montgomery Street, 94104	Business technical assistance program for entrepreneurs to launch, expand or strengthen their businesses primarily targeting the Chinatown and Mission neighborhoods	\$125,000
Children's Council of SF 445 Church Street, 94114	Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	\$54,000
CIF of The San Francisco Foundation/EAG 354 Pine Street, 94104	One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts primarily in the Excelsior, OMI and Portola neighborhoods	\$190,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market Street, 94102	Business technical assistance primarily for new and existing lesbian, gay, bisexual and transgender owned businesses	\$72,000
Community Vocational Enterprises 1425 Folsom Street, 94103	Business development services for a janitorial business, including employment support services primarily for persons with mental health disabilities	\$50,000
Japantown Task Force, Inc. 1765 Sutter Street, 94115	Business development services primarily targeting microenterprises in the Japantown commercial core area	\$30,000
Juma Ventures 131 Steuart Street, 94105	Business technical support for nonprofit social purpose enterprises, including job training and employment for youth	\$105,835
La Cocina 2948 Folsom Street, 94110	Commercial kitchen and business incubator that supports the development of microenterprises	\$55,000
Mission Economic Development Agency 3505 20th Street, 94110	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of microenterprises	\$175,000
Mission SF Federal Credit Union 3269 Mission Street, 94110	Increased access to capital services, primarily targeting immigrant entrepreneurs in the Mission District	\$44,000
National Foundation for Teaching Entrepreneurship 2130 Fulton Street, 94117	Microenterprise development and entrepreneurial education for students ages 11-18	\$40,000
North of Market Neighborhood Improvement Corp. 134 Golden Gate Avenue, 94102	Business outreach and technical assistance to businesses in the Tenderloin	\$70,865

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Northeast Community Federal Credit Union 683 Clay Street, 94111	Direct business technical assistance primarily targeting Asian and Pacific Islander microenterprise and small businesses in Visitacion Valley, Portola, Bayview and SOMA neighborhoods	\$40,000
Office of Economic and Workforce Development - Section 108 Repayment Contingency 1 South Van Ness Avenue, 94103	Section 108 loan repayment contingency for economic development activities	\$282,343
Office of Economic and Workforce Development - SF Shines Façade Improvement Program 1 South Van Ness Avenue, 94103	Business façade improvement program	\$20,000
Renaissance Entrepreneurship Center 275 Fifth Street, 94103	Business development training and support to small businesses and new entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods	\$160,000
Renaissance Entrepreneurship Center 275 Fifth Street, 94103	Entrepreneurial training and support for persons starting microenterprises	\$175,000
South of Market Foundation 1083 Mission Street, 94103	Business technical assistance primarily targeting owners and entrepreneurs located in the South of Market, Tenderloin and Western Addition neighborhoods	\$50,000
Southeast Asian Community Center 875 O'Farrell Street, 94109	Business technical assistance primarily for Asian and Pacific Islander small business owners and entrepreneurs	\$160,000
Visitacion Valley Community Development Corporation 1099 Sunnydale Avenue, 94134	Business assistance to entrepreneurs and small businesses on the Leland/Bayshore neighborhood commercial corridor	\$65,000
Women's Initiative for Self Employment 1398 Valencia Avenue, 94110	Microenterprise development training primarily targeting women	\$109,300
Wu Yee Children's Services 706 Mission Avenue, 94103	Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	\$40,000
<i>Subtotal of Economic Development: \$2,148,343</i>		

Housing Program Grants

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
AIDS Housing Alliance 427 South Van Ness Avenue, 94103	Tenant counseling, education and placement assistance primarily for individuals living with HIV/AIDS	\$25,000
AIDS Legal Referral Panel of the SF Bay Area 1663 Mission Avenue, 94103	Housing counseling, direct legal assistance and fair housing education primarily for people living with HIV/AIDS	\$45,000
Asian Neighborhood Design 1021 Mission Avenue, 94103	Design technical assistance to support rehabilitation of affordable housing	\$111,000
Bay Area Legal Aid 50 Fell Avenue, 94102	Legal assistance and representation for residents, including public housing residents on HOPE SF sites	\$55,000
Bernal Heights Neighborhood Center 1000 Tompkins Avenue, 94110	Project management activities associated with rehabilitation of affordable housing	\$132,000
Chinatown Community Development Center 663 Clay Avenue, 94111	Tenant counseling for primarily monolingual Chinese households	\$50,000
Chinatown Community Development Center 777 Broadway Avenue, 94133	Project management activities associated with rehabilitation of affordable housing	\$215,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market Avenue, 94102	Pre-purchase homebuyer education and counseling services for primarily the LGBT community	\$20,000
Community Housing Partnership 1000 Market Avenue, 94102	Project management activities associated with rehabilitation of affordable housing	\$145,000
Compass Community Services 995 Market Avenue, 94103	Housing counseling and eviction prevention for renters	\$20,000
Eviction Defense Collaborative, Inc. 995 Market Avenue, 94103	Counseling and emergency legal assistance for tenants threatened with eviction	\$30,000
Filipino-American Development Foundation 1010 Mission Avenue, 94103	Pre-purchase homebuyer education and counseling services	\$20,000
GP/TODCO, Inc. 1095 Mission Avenue, 94103	Project management activities associated with rehabilitation of affordable housing	\$47,000
Hamilton Family Center, Inc 260 Golden Gate Avenue, 94102	Housing counseling and eviction prevention assistance for primarily homeless and formerly homeless families	\$20,000
Independent Living Resource Center of SF 649 Mission Avenue, 94105	Housing counseling and eviction prevention services primarily for people with disabilities	\$55,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Legal Assistance to the Elderly 995 Market Avenue, 94103	Legal advice and representation on housing issues primarily for seniors and adults with disabilities	\$30,000
Manilatown Heritage Foundation 953 Mission Avenue, 94103	Tenant counseling, representation and advocacy for renters	\$20,000
Mayor's Office Of Housing - Housing Development Pool 1 South Van Ness Avenue, 94103	Housing Development Pool	\$4,641,149
Mental Health Association of San Francisco 870 Market Avenue, 94102	Eviction prevention training primarily for formerly homeless tenants and training to supportive housing providers	\$30,000
Mission Economic Development Agency 3505 20th Avenue, 94110	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$155,000
San Francisco Housing Development Corporation 4439 Third Street Avenue, 94124	Financial literacy training and IDA accounts for public housing residents, including HOPE SF sites	\$20,000
San Francisco Housing Development Corporation 4439 Third Avenue, 94124	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$70,000
Self-Help for the Elderly 407 Sansome Avenue, 94111	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters	\$30,000
SF Community Land Trust 55A Columbus Avenue, 94111	Information sessions, pre- and post-purchase education and counseling services regarding the land trust model	\$34,900
Tenderloin Housing Clinic, Inc. 126 Hyde Avenue, 94102	Legal counseling and representation for tenants threatened with eviction	\$87,500
Tenderloin Neighborhood Development Corporation 249 Eddy Avenue, 94102	Project management activities associated with rehabilitation of affordable housing	\$271,000
The Arc Of San Francisco 1500 Howard Avenue, 94103	Housing counseling services primarily for adults with developmental disabilities	\$25,000
Tides Center/Housing Rights Committee of San Francisco 427 South Van Ness Avenue, 94103	Tenant counseling and advocacy and eviction prevention assistance for residents of subsidized housing, including at HOPE SF sites	\$100,000
Tides Center/St. Peter's 474 Valencia Avenue, 94103	Tenant counseling, representation and advocacy for renters	\$38,000
Urban Housing and Development Corporation 1730 O'Farrell Avenue, 94115	Pre-purchase homeownership education and counseling	\$40,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Vietnamese Community Center of SF 766 Geary Avenue, 94109	Homebuyer counseling, translation and referral services primarily for monolingual Vietnamese households	\$10,000
Vietnamese Community Center of SF 766 Geary Avenue, 94109	Housing counseling, translation and referral primarily for monolingual Vietnamese renters	\$15,000
<i>Subtotal of Housing Program Grants: \$6,607,549</i>		

Planning and Capacity Building

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Bar Assoc. of SF Volunteer Legal Services 301 Battery Avenue, 94111	Pro bono legal advice and representation and capacity building workshops for CDBG-funded organizations	\$20,000
Bernal Heights Neighborhood Center 515 Cortland Avenue, 94110	Organizational capacity building for four CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors	\$20,000
Compasspoint Nonprofit Services 731 Market Avenue, 94103	Technical assistance, consultation and workshop vouchers for CDBG-funded agencies and CDBG City staff on non-profit management-related topics	\$52,000
Jewish Vocational and Career Counseling Service 225 Bush Avenue, 94104	Capacity building for workforce development organizations through professional development seminars on best practices for employment specialists	\$25,000
Mayor's Office of Housing - Consolidated Planning 1 South Van Ness Avenue, 94103	Consolidated Planning	\$110,000
Northern California Community Loan Fund 870 Market Avenue, 94102	Capacity building, technical assistance and consulting for CDBG-funded organizations on budgeting and financial management	\$20,000
Renaissance Entrepreneurship Center 275 Fifth Avenue, 94103	Planning grant for a collaborative to develop an entrepreneurship and life support program for ex-offenders	\$8,000
<i>Subtotal of Planning and Capacity Building: \$255,000</i>		

Public Services

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
A Home Away From Homelessness 9 Fort Mason Avenue, 94123	Academic support, life skills and intensive case management primarily for homeless and transitionally-housed children and their families	\$35,000
AIDS Legal Referral Panel of the SF Bay Area 1663 Mission Avenue, 94103	Legal services for primarily individuals with HIV and/or AIDS and entering or re-entering the workforce	\$37,000
APA Family Support Services 459 Vienna Avenue, 94112	Multi-lingual employment readiness training and placement services primarily targeting monolingual Asian immigrants	\$50,000
Arab Cultural and Community Center 2 Plaza Avenue, 94116	Case management and referrals in immigration, health, employment and other services	\$38,000
Arriba Juntos 1850 Mission Avenue, 94103	Employment training in the home care field, including hard and soft skills training, placement, retention and counseling/supportive services	\$57,000
Asian & Pacific Islander Wellness Center 815 Hyde Avenue, 94109	Case management services primarily targeting transgendered Asian and Pacific Islander residents in the Tenderloin	\$27,240
Asian Law Caucus 55 Columbus Avenue, 94111	Legal services primarily targeting the Asian immigrant population	\$52,000
Asian Neighborhood Design 1021 Mission Avenue, 94103	Employment training, counseling, placement and retention in construction jobs for primarily Bayview Hunters Point, Visitacion Valley, Mission, South of Market and Tenderloin residents	\$30,000
Asian Pacific American Community Center 2442 Bayshore Avenue, 94134	Information and referral, employment, translation and public safety services for primarily Asian immigrants in the Visitacion Valley and Bayview Hunters Point neighborhoods	\$57,000
Asian Women's Shelter 3543 18th Avenue, 94110	Intensive case management, counseling, collaboration and advocacy for primarily Asian and Pacific Islander battered women and their children	\$35,500
Bay Area Legal Aid 50 Fell Avenue, 94102	Legal assistance and education for victims of domestic violence	\$40,000
Bayview Hunter's Point Center for Arts & Technology 2415 Third Avenue, 94107	Training in graphic arts for youth primarily living in Bayview Hunters Point	\$40,000
Bayview Hunter's Point Center for Arts & Technology 2415 Third Avenue, 94107	Employment skills, counseling and support in the field of graphic arts for young adults primarily living in Bayview Hunters Point	\$45,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Board of Trustees of the Glide Foundation 330 Ellis Avenue, 94102	Counseling, hard and soft skills training, placement and retention services for construction industry jobs for primarily young adults ages 17-24	\$48,000
Booker T. Washington Community Service Center 800 Presidio Avenue, 94115	Transition into employment/career through life skills, job readiness skills, job retention, mentorship and support services primarily targeting young adults ages 17-25 in the Western Addition neighborhood	\$40,000
Brothers Against Guns 8 West Point Avenue, 94124	Leadership development, mentorship and case management primarily targeting 18-25 year old males living in the Bayview Hunters Point and Western Addition	\$35,000
CAMINOS/Pathways Learning Center 1406 Valencia Avenue, 94110	Computer technology, life-skills and employment readiness training for primarily monolingual Spanish-speaking immigrant Latinas living in the Mission and Excelsior neighborhoods	\$30,000
Catholic Charities CYO/Mission Day Care 180 Fair Oaks Avenue, 94110	Before and after-school child care for elementary school children	\$40,000
Central American Resource Center (CARECEN) 1245 Alabama Avenue, 94110	Legal services including counseling, processing and representation primarily for immigrants	\$30,000
Central City Hospitality House 288 Turk Avenue, 94102	Employment and vocational training primarily targeting homeless and very-low income adults	\$32,000
Charity Cultural Services Center 827 Stockton Avenue, 94108	Job readiness, VESL and training and placement services in the culinary industry primarily targeting immigrant individuals	\$75,000
Chinatown Community Development Center 655 Clay Avenue, 94111	Leadership development trainings, educational support and recreational activities for youth	\$40,000
Chinese for Affirmative Action 17 Walter U. Lum Avenue, 94108	Employment services primarily for limited-English speaking immigrants	\$85,000
Chinese Newcomers Service Center 777 Stockton Avenue, 94108	Employment readiness, training and placement services primarily targeting recent immigrants in the Chinatown, Visitacion Valley, Richmond and Sunset neighborhoods	\$50,000
Chinese Newcomers Service Center 777 Stockton Avenue, 94108	One-stop center focusing on employment readiness, training and placement services for primarily limited-English speaking immigrants	\$150,000
Chinese Progressive Association 1042 Grant Avenue, 94133	Job readiness, training, vocational ESL and placement services for restaurant workers	\$40,000
City College of San Francisco - Health Education and Community Health Studi 50 Phelan Avenue, 94112	New certificate program to train front-line public health and social service workers to provide culturally responsive services to incarcerated and formerly incarcerated clients and their communities	\$35,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Community Alliance for Special Education (CASE) 1550 Bryant Avenue, 94103	Special education and training and support to help children with disabilities receive appropriate education services	\$25,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center 1800 Market Avenue, 94102	Job readiness, soft-skills training and placement services primarily targeting lesbian, gay, bisexual, transgender individuals	\$25,000
Community United Against Violence 170 A Capp Avenue, 94110	Case management and support services for primarily LGBTQQ domestic violence victims	\$27,500
Community Youth Center-San Francisco (CYC-SF) 1038 Post Avenue, 94109	Job preparation, VESL, job placement and support services for young adults ages 18-25, primarily focusing on Asian immigrants with limited English proficiency	\$67,000
Compass Community Services 995 Market Avenue, 94103	Case management, intensive supportive services, housing placement assistance and workforce readiness for homeless families	\$37,000
Donaldina Cameron House 920 Sacramento Avenue, 94108	Vocational ESL and life skills training primarily for monolingual Asian immigrants	\$35,000
Earned Asset Resource Network (EARN) 235 Montgomery Avenue, 94104	Financial literacy training and matched savings program	\$40,000
Episcopal Community Services of SF 165 8th Avenue, 94103	Education and literacy support primarily for homeless adults	\$25,000
Family Independence Initiative (FII - National) 333 Valencia Avenue, 94103	Financial education, matched savings accounts and increased social networks to assist families in becoming self-sufficient	\$75,000
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP) 35 San Juan Avenue, 94112	Educational support through in-school and after-school activities primarily targeting students in the Excelsior neighborhood	\$40,000
Filipino-American Development Foundation: Filipino Community Center 35 San Juan Avenue, 94112	Bilingual and bicultural information and referral, case management and employment training services primarily targeting Filipinos in the Excelsior neighborhood	\$75,000
Girls After School Academy 2050 Sunnysdale Avenue, 94110	Academic support and leadership development for primarily girls living in public housing	\$45,000
GirlSource Inc. 1550 Bryant Avenue, 94109	Intensive long-term technology and leadership training and education for primarily young women	\$35,000
Good Samaritan Family Resource Center 1294 Potrero Avenue, 94110	ESL, Spanish-language, computer and financial literacy training for primarily immigrant families	\$35,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Goodwill Industries of San Francisco, San Mateo & Marin Counties 1500 Mission Avenue, 94103	Job readiness, VESL, training and placement services in the retail/service industry primarily targeting immigrants	\$70,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties 1500 Mission Avenue, 94103	One-stop career center primarily targeting young ex-offenders and computer illiterate individuals through employment and peer support	\$200,000
Growth & Learning Opportunities 65 Chenery Avenue, 94131	After-school learning and enrichment programs primarily targeting elementary school students at Fairmount Elementary School	\$30,000
Gum Moon Residence Hall 2327 Clement Avenue, 94121	Bilingual/bicultural parenting education and developmental strengthening activities for children ages 0-5 years primarily in the Sunset and OMI neighborhoods	\$30,000
Hearing and Speech Center of Northern California 1234 Divisadero Avenue, 94115	Information and referral, life skills training and case management for hearing impaired individuals	\$25,000
Hearing and Speech Center of Northern California 1234 Divisadero Avenue, 94115	Transition program addressing employment opportunities for youth ages 12-24 who are deaf or have hearing disabilities	\$28,000
Homeless Children's Network 3265 17th Avenue, 94110	Comprehensive and centralized mental health services, case management and support services for young adults ages 18-25	\$40,000
Instituto Familiar de la Raza 2919 Mission Avenue, 94110	Community-based therapeutic mentoring program for children and youth to reduce the need for institutionalization	\$43,000
Instituto Laboral de la Raza 2947 16th Avenue, 94103	Legal representation, referrals and processing primarily for workers that have experienced unfair labor practices	\$65,000
Jamestown Community Center 3382 26th Avenue, 94110	After-school tutoring primarily targeting youth in the Mission District	\$60,000
Jewish Vocational and Career Counseling Service 225 Bush Avenue, 94104	Job readiness, VESL, training and placement services in the non-profit service sector	\$55,000
La Casa de las Madres 1663 Mission Avenue, 94103-2474	Supportive and therapeutic services to address the psychological developmental impacts of domestic violence on children in emergency shelters	\$25,000
La Casa de las Madres 1663 Mission Avenue, 94103	Community-based intervention and support services for battered women and their children	\$50,000
La Raza Centro Legal 474 Valencia Avenue, 94103	Legal services including counseling, processing and representation primarily for immigrants residing in the Mission and Excelsior neighborhoods	\$90,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
La Raza Community Resource Center 474 Valencia Avenue, 94103	Legal services including information and referrals, education and processing primarily for Latino immigrants in the Mission and Outer Mission neighborhoods	\$50,000
Larkin Street Youth Services 869 Ellis Avenue, 94109	Case management and housing placement for homeless young adults through the Lark Inn youth shelter	\$58,000
Lavender Youth Rec. & Info. Ct.(LYRIC) 127 Collingwood Avenue, 94114	Academic support, job preparation and employment services for primarily LGBTQ youth ages 14-24	\$60,000
Lighthouse for the Blind and Visually Impaired 214 Van Ness Avenue, 94102	Training primarily for blind and visually impaired individuals to become professional medical transcribers	\$28,000
Mission Asset Fund 1500 South Van Ness Avenue, 94110	Financial coaching for individuals primarily living in the Mission neighborhood	\$20,000
Mission Education Projects, Inc. 3049 24th Avenue, 94110	After-school tutoring and homework assistance program primarily targeting youth in the Mission District	\$37,500
Mission Hiring Hall, Inc. 3042 16th Avenue, 94103	Employment training, job readiness, placement and retention services	\$95,000
Mission Language and Vocational School, Inc. 2929 Nineteenth Avenue, 94110	Vocational ESL, employment readiness, placement and retention services in the fields of medical assistance, construction, hospitality, culinary arts, retail and information technology, primarily targeting residents for whom English is a second language	\$95,000
Mission Learning Center 474 Valencia Avenue, 94103	After-school literacy program primarily targeting children in the Mission District	\$75,000
Mission Neighborhood Centers 534 Precita Avenue, 94110	After-school and summer academic and recreational services primarily for elementary and middle school aged children and youth living in the Mission District	\$42,000
Mission Neighborhood Centers 4752 Mission Avenue, 94112	Case management, meals and recreational services primarily for seniors living in the Excelsior and Outer Mission neighborhoods	\$50,000
Mission Neighborhood Health Center 165 Capp Avenue, 94110	Internship program focused on leadership and empowerment skills for homeless individuals	\$30,000
Mission SF Federal Credit Union 3269 Mission Avenue, 94110	Pathways/Caminos to Financial Security program primarily targeting the un-banked residents of the Mission District	\$30,000
Mujeres Unidas y Activas 3543 18th Avenue, 94110	Job readiness training, job referral, placement and retention services for in-home patient care, green housecleaning, lead abatement and childcare jobs for primarily monolingual Spanish-speaking immigrant women	\$50,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Network For Elders 1555 Burke Avenue, 94124	Case management and in-home care for frail seniors primarily living in the Bayview Hunters Point neighborhood	\$45,000
New Leaf Services for Our Community 1390 Market Avenue, 94102	Mental health case management and therapy for primarily LGBT individuals, couples and families	\$45,000
Nihonmachi Legal Outreach 1188 Franklin Avenue, 94109	Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	\$90,000
Northeast Community Federal Credit Union 288 Jones Avenue, 94102	Financial services primarily targeting the un-banked population in the Tenderloin, SOMA and Visitacion Valley neighborhoods	\$40,000
Northern California Service League 40 Boardman Avenue, 94103	Job readiness, soft and hard skills training, placement and retention services primarily for homeless individuals and ex-offenders	\$60,000
Opportunity Impact (dba Collective Impact) 1294 Fillmore Avenue, 94115	After-school program primarily targeting at-risk youth in the 4th grade who reside in subsidized/public housing within the Western Addition neighborhood	\$35,000
Portola Family Connections 49 Ocean Avenue, 94112	Case management, counseling, information and referral, translation services, job readiness training, educational classes and workshops primarily targeting immigrant families in the Excelsior District	\$50,000
Positive Resource Center 785 Market Avenue, 94103	Employment readiness, placement and retention services primarily targeting persons living with HIV/AIDS	\$40,000
Refugee Transitions 870 Market Avenue, 94102	Individualized home-based and/or small group ESL/VESL, case management, life skills, civics education and computer literacy instruction for primarily Asian and Hispanic refugees and immigrants	\$35,000
Samoan Community Development Center 2055 Sunnysdale Avenue, 94134	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	\$60,000
San Francisco Study Center 2525 Griffith Avenue, 94124	Facility management for four multi-service community centers primarily targeting individuals and families living in public housing	\$75,000
Self-Help for the Elderly 407 Sansome Avenue, 94111	Home health aide training for primarily limited English-speaking adults for certification and job placement	\$30,000
Shanti Project 730 Polk Avenue, 94109	Supportive services including case management and care navigation primarily for women diagnosed with breast cancer	\$25,000
Sunset District Comm. Develop. Corp. 3918 Judah Avenue, 94122	Intensive case management for youths at risk or involved with the juvenile justice system	\$50,000

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Swords to Plowshares Veterans Rights Organization 1060 Howard Avenue, 94103	Legal representation and counseling for individuals seeking veterans' benefits	\$40,000
Tenderloin Health 240 Golden Gate Avenue, 94102	Training program for health outreach certification primarily for HIV+ and homeless persons	\$27,329
Together United Recommitted Forever (T.U.R.F.) 1652 Sunnydale Avenue, 94134	Case management services, academic support and empowerment activities primarily for youth residing in public housing	\$60,000
Toolworks 410 Avenue of the Palms Avenue, 94130	Employment training and placement program primarily for low-income persons and persons with disabilities	\$55,000
United Playaz 32 Langton Avenue, 94103	Violence prevention and leadership development services primarily targeting youth and young adults in the South of Market neighborhood	\$55,000
United Way of the Bay Area 1188 Franklin Avenue, 94109	Employment training, placement and retention services for primarily immigrants	\$60,000
Upwardly Global 582 Market Avenue, 94104	Employment readiness training and placement primarily for refugees and immigrants	\$50,000
Urban Services YMCA 241 Oneida Avenue, 94112	Educational and employment support primarily targeting young adults in the OMI neighborhood	\$45,000
Vietnamese Community Center of SF 766 Geary Avenue, 94109	Employment training and placement services for primarily Vietnamese immigrants	\$35,000
Vietnamese Elderly Mutual Assistance Association 910 Larkin Avenue, 94109	Supportive services primarily targeting Vietnamese seniors	\$35,000
Vietnamese Youth Development Center 166 Eddy Avenue, 94102	Employment readiness training and placement primarily for young adults ages 18 to 24	\$40,000
Visitacion Valley Community Center/C.L.A.E.R. 1099 Sunnydale Avenue, 94134	Housing case management for families impacted by violence	\$50,000
Visitacion Valley Community Development Corporation 1099 Sunnydale Avenue, 94134	Job readiness, hard and soft skills training and job placement services primarily for Visitacion Valley residents	\$35,000

Subtotal of Public Services: \$4,659,069

Administration

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Mayor's Office of Housing - Administration of CDBG Program 1 South Van Ness Avenue, 94103	General administrative expenses for CDBG program	\$4,433,547
		<i>Subtotal of Administration: \$4,433,547</i>

Program Income Funded Activities

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program 1 South Van Ness Avenue, 94103	Community Housing Rehabilitation Loan Program	\$1,100,000
Office of Economic and Workforce Development - Small Business Loan Program 1 South Van Ness Avenue, 94103	Small business loan program	\$550,000
San Francisco Redevelopment Agency 1 South Van Ness Avenue, 94103	Economic development project	\$180,000
San Francisco Redevelopment Agency 1 South Van Ness Avenue, 94103	Workforce development programs	\$717,000
San Francisco Redevelopment Agency 1 South Van Ness Avenue, 94103	Certificate of Preference Home Buyer Second Loan Program	\$3,600,000
San Francisco Redevelopment Agency - Earned Asset Resource Network (EARN) 1 South Van Ness Avenue, 94103	IDA Savings Match Program	\$400,000
		<i>Subtotal of Program Income Funded Activities: \$6,547,000</i>

TOTAL CDBG: \$27,789,426

Appendix F. List of Proposed 2009-2010 ESG Projects

Emergency Shelter Grants

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
AIDS Housing Alliance 427 South Van Ness Avenue, 94103	Hotel vouchers and supportive services primarily for homeless persons with HIV/AIDS	\$50,000
Asian Women's Shelter 3543 18th Street, 94110	Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children	\$52,000
Bar Assoc. of SF Volunteer Legal Services 301 Battery Street, 94111	Legal representation and advocacy for homeless residents	\$90,000
Central City Hospitality House 146 Leavenworth Street, 94102	Shelter beds for homeless adult men	\$32,500
Community Awareness & Treatment Services. 1049 Howard Street, 94103	Shelter beds for homeless women	\$22,400
Community Awareness & Treatment Services. 1049 Howard Street, 94103	Case management for women in shelter	\$17,600
Compass Community Services 995 Market Street, 94103	Shelter beds for homeless families	\$50,000
Department of Children, Youth and Their Families - Administration of ESG Program 1 South Van Ness Avenue, 94103	General administrative expenses for ESG program	\$46,943
Dolores Street Community Services 938 Valencia Street, 94110	Shelter beds for homeless men	\$33,000
Episcopal Community Services of SF 201 Eighth Street, 94103	Shelter beds primarily for chronically homeless adults	\$40,000
Friendship House Association of American Indians 56 Julian Avenue, 94103	Supportive services in a shelter program primarily for homeless Native Americans with substance abuse issues	\$36,900
Gum Moon Residence Hall 940 Washington Street, 94108	Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault	\$53,000
Haight Ashbury Food Program 1525 Waller Street, 94117	Nutritious meals and service referrals for low-income and homeless individuals	\$25,763

<i>Activity Name and Location</i>	<i>Description</i>	<i>2009-2010 Recommendation</i>
Hamilton Family Center, Inc 260 Golden Gate Avenue, 94102	Shelter beds for homeless families	\$50,000
La Casa de las Madres 1663 Mission Street, 94103	Shelter beds in a comprehensive support program for battered women and their children	\$78,000
Larkin Street Youth Services 869 Ellis Street, 94109	Shelter beds for homeless young adults	\$54,000
Providence Foundation 1218 Mendell Street, 94124	Case management, counseling, housing placement and referrals for homeless individuals	\$45,000
St. Vincent de Paul Society of San Francisco 3543 18th Street, 94110	Shelter beds for battered women and their children	\$30,500
Swords to Plowshares Veterans Rights Organization 1060 Howard Street, 94103	Benefits claims assistance and case management for chronically homeless veterans	\$41,000
The Mary Elizabeth Inn 1040 Bush Street, 94109	Day shelter primarily for homeless women and their children	\$35,000
United Council of Human Services 2111 Jennings Street, 94124	Case management, showers, meals and other drop-in services primarily for homeless and low-income individuals	\$96,000

TOTAL Emergency Shelter Grants: \$979,606

Appendix G. List of Proposed 2009-2010 HOPWA Projects

Activity Name and Location	Program Description	2009/10 Budget
I. SAN FRANCISCO		
A. Capital Projects		
Capital improvements and operating costs at existing projects	An estimated 125 beds/units will be improved with capital and operating funding for the purpose of providing decent affordable housing.	\$944,399
	Subtotal	\$944,399
B. Rental Assistance Program		
1. Tenant-Based Rental Assistance – Scattered sites (San Francisco Housing Authority)	280 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing.	\$3,195,380
2. Housing Advocacy Program (Catholic Charities)	280 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$242,991
	Subtotal	\$3,438,371
C. Supportive Services and Operating Subsidies		
1. Leland House 141 Leland Avenue	45 very low-income residents living with HIV/AIDS at this Residential Care Facility for the Chronically Ill (RCF-CI) will continue to live in decent affordable supportive services enriched housing.	\$1,355,159
2. Peter Claver Community 1340 Golden Gate Avenue	32 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$663,787
3. Maitri 401 Duboce Street	14 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$459,969

4. Richard Cohen Residence 220 Dolores Street	10 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$448,000
5. Larkin Street – Assisted Care 129 Hyde Street	12 very low-income residents living with HIV/AIDS at this RCF-CI will continue to live in decent affordable supportive services enriched housing.	\$325,368

Subtotal \$3,252,283

D. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

1. San Francisco Housing Authority 1815 Egbert Street	Sponsor of Tenant-Based Rental Assistance Program.	\$54,620
2. Catholic Charities of the Archdiocese of San Francisco 180 Howard Street, Suite 100	Sponsor of Leland House, Peter Claver Community, and Housing Advocacy Program.	\$158,335
3. Maitri 401 Duboce Street	Sponsor of Maitri.	\$32,198
4. Dolores Street Community Services 938 Valencia Street	Sponsor of Richard Cohen Residence.	\$31,350
5. Larkin Street Youth Center 1044 Larkin Street	Sponsor of Larkin Street—Assisted Care.	\$22,776

Subtotal \$299,279

E. Grantee Administrative Expenses

San Francisco Redevelopment Agency, 1 South Van Ness Avenue	Grantees are limited to 3% of awarded funds for administration costs.	\$243,845
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Subtotal \$243,845

Total – San Francisco \$8,178,177

II. SAN MATEO COUNTY

A. Rental Assistance Program

1. Housing Assistance Program Scattered Sites in San Mateo	155 very low-income persons living with HIV/AIDS will be assisted with short-term housing subsidies for the purpose of providing decent affordable housing.	\$233,792
2. Housing Assistance Services 2686 Spring Street, Redwood City	155 very low-income persons living with HIV/AIDS will be assisted with pre- and post-placement housing advocacy services for the purpose of obtaining and maintaining decent affordable housing.	\$257,468
	Subtotal	\$491,260

B. Supportive Services

1. Aging & Adult Services 225 37 th Avenue, San Mateo	20 very low-income persons living with HIV/AIDS will have access to comprehensive home and community based services (including attendant care) for the purpose of creating suitable living environments and avoiding placement in a nursing facility or hospital.	\$93,458
2. Benefits Counseling, San Mateo Co. AIDS Program 225 37 th Avenue, San Mateo	250 very low-income persons living with HIV/AIDS will have access to benefits counseling services for the purpose of creating suitable living environments.	\$81,750
3. Housing Assistance Services 2686 Spring Street, Redwood City	18 very low-income persons living with HIV/AIDS will be provided with permanent housing placement costs (i.e., HUD-defined move-in costs including deposits) for the purpose of obtaining decent affordable housing.	\$40,000
	Subtotal	\$215,208

C. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

1. Mental Health Association of San Mateo 2686 Spring Street, Redwood City	Sponsor of Housing Assistance Program and related Supportive Services.	\$37,188
2. Aging & Adult Services	Sponsor of case management and attendant	\$6,542

225 37th Avenue, San Mateo care programs.

3. San Mateo County AIDS Program
225 37th Avenue, San Mateo Sponsor of benefits counseling program. \$5,723

Subtotal \$49,453

D. Grantee Administrative Expenses

San Mateo County AIDS Program Grantees are limited to 3% of awarded funds for administration costs. \$23,379
225 37th Avenue, San Mateo

Subtotal \$23,379

Total – San Mateo County \$779,300

III. MARIN COUNTY

A. Rental Assistance Program

Long-term Rental Assistance 29 very low-income persons living with HIV/AIDS will be assisted with on-going (monthly) housing subsidies for the purpose of providing decent affordable housing. \$294,031
Scattered Sites in Marin County

Subtotal \$294,031

B. Project Sponsor Administrative Expenses (Limited to 7% of awarded funds)

Marin Housing Authority Sponsor of Long-term Rental Assistance Program. \$22,131
4020 Civic Center Drive, San Rafael

Subtotal \$22,131

C. Grantee Administrative Expenses

County of Marin Grantees are limited to 3% of awarded funds for administration costs. \$9,778
3501 Civic Center Drive, San Rafael

Subtotal \$9,778

Total – Marin County \$325,940

Grand Total – San Francisco EMSA \$9,283,417

**Appendix H. U.S. Department of Housing and Urban Development
CPD Consolidated Plan Listing of Proposed Projects**

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
A Home Away From Homelessness	05L Child Care Services	CDBG	\$35,000
Public Services	570.201(e)	ESG	
Academic support, life skills and intensive case management primarily for homeless and transitionally-housed children and their families	People	HOME	
		HOPWA	
		TOTAL	\$35,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	9 Fort Mason Avenue, San Francisco, CA 94123		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05Q Subsistence Payments	CDBG	\$50,000
Homeless/HIV/AIDS	570.204	ESG	
Hotel vouchers and supportive services primarily for homeless persons with HIV/AIDS	People	HOME	
		HOPWA	
		TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05K Tenant/Landlord Counseling	CDBG	\$25,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Tenant counseling, education and placement assistance primarily for individuals living with HIV/AIDS	People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	CDBG	\$45,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling, direct legal assistance and fair housing education primarily for people living with HIV/AIDS	People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	CDBG	\$37,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services for primarily individuals with HIV and/or AIDS and entering or re-entering the workforce	People	TOTAL	\$37,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1663 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
APA Family Support Services	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Multi-lingual employment readiness training and placement services primarily targeting monolingual Asian immigrants	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	459 Vienna Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arab Cultural and Community Center	05 Public Services (General)	CDBG	\$38,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management and referrals in immigration, health, employment and other services	People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2 Plaza Avenue, San Francisco, CA 94116		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos	05H Employment Training	CDBG	\$57,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training in the home care field, including hard and soft skills training, placement, retention and counseling/supportive services	People	TOTAL	\$57,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1850 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian & Pacific Islander Wellness Center	05 Public Services (General)	CDBG	\$27,240
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management services primarily targeting transgendered Asian and Pacific Islander residents in the Tenderloin	People	TOTAL	\$27,240
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	815 Hyde Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus	05C Legal Services	CDBG	\$52,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services primarily targeting the Asian immigrant population	People	TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	55 Columbus Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design	14H Rehabilitation Administration	CDBG	\$111,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Design technical assistance to support rehabilitation of affordable housing	Housing Units	TOTAL	\$111,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1021 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training, counseling, placement and retention in construction jobs for primarily Bayview Hunters Point, Visitacion Valley, Mission, South of Market and Tenderloin residents	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1021 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Pacific American Community Center	05 Public Services (General)	CDBG	\$57,000
Public Services	570.201(e)	ESG	
Information and referral, employment, translation and public safety services for primarily Asian immigrants in the Visitacion Valley and Bayview Hunters Point neighborhoods	People	HOME	
		HOPWA	
		TOTAL	\$57,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2442 Bayshore Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$52,000
Homeless/HIV/AIDS	570.201(e)	ESG	
Shelter beds in a comprehensive support program primarily for Asian and Pacific Islander battered women and their children	People	HOME	
		HOPWA	
		TOTAL	\$52,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Women's Shelter	05G Battered and Abused Spouses	CDBG	\$35,500
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive case management, counseling, collaboration and advocacy for primarily Asian and Pacific Islander battered women and their children	People	TOTAL	\$35,500
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bar Assoc. of SF Volunteer Legal Services	05Q Subsistence Payments	CDBG	\$90,000
Homeless/HIV/AIDS	570.204	ESG	
		HOME	
		HOPWA	
Legal representation and advocacy for homeless residents	People	TOTAL	\$90,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	301 Battery Street, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bar Assoc. of SF Volunteer Legal Services	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$20,000
Planning/Administration	570.201(p)	HOME HOPWA	
Pro bono legal advice and representation and capacity building workshops for CDBG-funded organizations	Organizations	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	301 Battery Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid	05C Legal Services	CDBG ESG	\$55,000
Housing	570.201(e)	HOME HOPWA	
Legal assistance and representation for residents, including public housing residents on HOPE SF sites	People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	50 Fell Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid	05C Legal Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal assistance and education for victims of domestic violence	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	50 Fell Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology	05D Youth Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Training in graphic arts for youth primarily living in Bayview Hunters Point	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Avenue, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology	05H Employment Training	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment skills, counseling and support in the field of graphic arts for young adults primarily living in Bayview Hunters Point	People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Avenue, San Francisco, CA 94107		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	14H Rehabilitation Administration	CDBG	\$132,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	Housing Units	TOTAL	\$132,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1000 Tompkins Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center	19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$20,000
Planning/Administration	570.201(p)	HOME HOPWA	
Organizational capacity building for four CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors	4 Organizations	TOTAL	\$20,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 515 Cortland Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation	05H Employment Training	CDBG ESG	\$48,000
Public Services	570.201(e)	HOME HOPWA	
Counseling, hard and soft skills training, placement and retention services for construction industry jobs for primarily young adults ages 17-24	People	TOTAL	\$48,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Economic Opportunity	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 330 Ellis Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Transition into employment/career through life skills, job readiness skills, job retention, mentorship and support services primarily targeting young adults ages 17-25 in the Western Addition neighborhood	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	800 Presidio Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Brothers Against Guns	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Leadership development, mentorship and case management primarily targeting 18-25 year old males living in the Bayview Hunters Point and Western Addition	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	8 West Point Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CAMINOS/Pathways Learning Center	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Computer technology, life-skills and employment readiness training for primarily monolingual Spanish-speaking immigrant Latinas living in the Mission and Excelsior neighborhoods	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1406 Valencia Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Catholic Charities CYO/Mission Day Care	05L Child Care Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Before and after-school child care for elementary school children	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	180 Fair Oaks Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center	18B ED Technical Assistance	CDBG	\$35,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business development services to restaurant entrepreneurs to start, expand or strengthen their businesses in San Francisco	Jobs	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	300 Montgomery Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center	18B ED Technical Assistance	CDBG	\$125,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance program for entrepreneurs to launch, expand or strengthen their businesses primarily targeting the Chinatown and Mission neighborhoods	Jobs	TOTAL	\$125,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	300 Montgomery Street, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central American Resource Center (CARECEN)	05C Legal Services	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services including counseling, processing and representation primarily for immigrants	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1245 Alabama Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	03C Homeless Facilities (not operating costs)	CDBG	\$112,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Conversion of the currently non-useable rooftop space into an ADA accessible rooftop deck at a homeless center	Public Facilities	TOTAL	\$112,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	146 Leavenworth Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$32,500
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless adult men	People	TOTAL	\$32,500
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	146 Leavenworth Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House	05H Employment Training	CDBG ESG	\$32,000
Public Services	570.201(e)	HOME HOPWA	
Employment and vocational training primarily targeting homeless and very-low income adults	People	TOTAL	\$32,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	288 Turk Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Centro del Pueblo	03E Neighborhood Facilities	CDBG	\$208,406
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Upgrade systems at a multi-purpose community facility	Public Facilities	TOTAL	\$208,406
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Charity Cultural Services Center	05H Employment Training	CDBG	\$75,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, VESL and training and placement services in the culinary industry primarily targeting immigrant individuals	People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	827 Stockton Avenue, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Children's Council of SF	18C Micro-Enterprise Assistance	CDBG	\$54,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	People	TOTAL	\$54,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	445 Church Street, San Francisco, CA 94114		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	05K Tenant/Landlord Counseling	CDBG	\$50,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Tenant counseling for primarily monolingual Chinese households	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	663 Clay Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	14H Rehabilitation Administration	CDBG	\$215,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	Housing Units	TOTAL	\$215,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	777 Broadway Avenue, San Francisco, CA 94133		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center	05D Youth Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Leadership development trainings, educational support and recreational activities for youth	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	655 Clay Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese for Affirmative Action	05H Employment Training	CDBG	\$85,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment services primarily for limited-English speaking immigrants	People	TOTAL	\$85,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	17 Walter U. Lum Avenue, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, training and placement services primarily targeting recent immigrants in the Chinatown, Visitacion Valley, Richmond and Sunset neighborhoods	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	777 Stockton Avenue, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Newcomers Service Center	05H Employment Training	CDBG	\$150,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
One-stop center focusing on employment readiness, training and placement services for primarily limited-English speaking immigrants	People	TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	777 Stockton Avenue, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinese Progressive Association	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, training, vocational ESL and placement services for restaurant workers	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1042 Grant Avenue, San Francisco, CA 94133		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CIF of The San Francisco Foundation/EAG	18B ED Technical Assistance	CDBG	\$190,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
One-on-one assistance to businesses to economically stabilize and strengthen neighborhood business districts primarily in the Excelsior, OMI and Portola neighborhoods	Jobs	TOTAL	\$190,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective: Economic Opportunity	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 354 Pine Street, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
City College of San Francisco - Health Education and Community Health Studi	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
New certificate program to train front-line public health and social service workers to provide culturally responsive services to incarcerated and formerly incarcerated clients and their communities	People	TOTAL	\$35,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 50 Phelan Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Alliance for Special Education (CASE)	05L Child Care Services	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Special education and training and support to help children with disabilities receive appropriate education services	People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1550 Bryant Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Awareness & Treatment Services.	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$22,400
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Shelter beds for homeless women	People	TOTAL	\$22,400
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1049 Howard Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Awareness & Treatment Services. Homeless/HIV/AIDS	05 Public Services (General) 570.201(e)	CDBG ESG HOME HOPWA	\$17,600
Case management for women in shelter	People	TOTAL	\$17,600
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1049 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	18B ED Technical Assistance	CDBG ESG	\$72,000
Economic Development	570.203(b)	HOME HOPWA	
Business technical assistance primarily for new and existing lesbian, gay, bisexual and transgender owned businesses	Jobs	TOTAL	\$72,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective: Economic Opportunity	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	05 Public Services (General)	CDBG ESG	\$20,000
Housing	570.201(e)	HOME HOPWA	
Pre-purchase homebuyer education and counseling services for primarily the LGBT community	People	TOTAL	\$20,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Decent Housing		
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility		
Location(s): 1800 Market Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	05H Employment Training	CDBG ESG	\$25,000
Public Services	570.201(e)	HOME HOPWA	
Job readiness, soft-skills training and placement services primarily targeting lesbian, gay, bisexual, transgender individuals	People	TOTAL	\$25,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective: Economic Opportunity		
Sub-recipient: Private 570.500(c)	HUD Outcome: Availability/Accessibility		
Location(s): 1800 Market Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership	14H Rehabilitation Administration	CDBG	\$145,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	Housing Units	TOTAL	\$145,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1000 Market Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community United Against Violence	05G Battered and Abused Spouses	CDBG	\$27,500
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management and support services for primarily LGBTQQ domestic violence victims	People	TOTAL	\$27,500
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	170 A Capp Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Vocational Enterprises	18A ED Direct Financial Assistance to For-Profits	CDBG	\$50,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business development services for a janitorial business, including employment support services primarily for persons with mental health disabilities	Jobs	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1425 Folsom Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)	05H Employment Training	CDBG	\$67,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job preparation, VESL, job placement and support services for young adults ages 18-25, primarily focusing on Asian immigrants with limited English proficiency	People	TOTAL	\$67,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1038 Post Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$50,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless families	People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services	05K Tenant/Landlord Counseling	CDBG ESG	\$20,000
Housing	570.201(e)	HOME HOPWA	
Housing counseling and eviction prevention for renters	People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Community Services	05 Public Services (General)	CDBG	\$37,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, intensive supportive services, housing placement assistance and workforce readiness for homeless families	People	TOTAL	\$37,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services	19C CDBG Non-Profit Organization Capacity Building	CDBG	\$52,000
Planning/Administration	570.201(p)	ESG	
		HOME	
		HOPWA	
Technical assistance, consultation and workshop vouchers for CDBG-funded agencies and CDBG City staff on non-profit management-related topics	Organizations	TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	731 Market Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Department of Children, Youth and Their Families - Administration of ESG Program	21A General Program Administration	CDBG ESG	\$46,943
Planning/Administration	570.206	HOME HOPWA	
General administrative expenses for ESG program	NA	TOTAL	\$46,943
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Local Government	HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$33,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless men	People	TOTAL	\$33,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	938 Valencia Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Vocational ESL and life skills training primarily for monolingual Asian immigrants	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	920 Sacramento Avenue, San Francisco, CA 94108		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Earned Asset Resource Network (EARN)	05 Public Services (General)	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Financial literacy training and matched savings program	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	235 Montgomery Avenue, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$40,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds primarily for chronically homeless adults	People	TOTAL	\$40,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 201 Eighth Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF	05 Public Services (General)	CDBG ESG	\$25,000
Public Services	570.201(e)	HOME HOPWA	
Education and literacy support primarily for homeless adults	People	TOTAL	\$25,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 165 8th Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Eviction Defense Collaborative, Inc. Housing	05K Tenant/Landlord Counseling 570.201(e)	CDBG ESG HOME HOPWA	\$30,000
Counseling and emergency legal assistance for tenants threatened with eviction	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Family Independence Initiative (FII - National) Public Services	05 Public Services (General) 570.201(e)	CDBG ESG HOME HOPWA	\$75,000
Financial education, matched savings accounts and increased social networks to assist families in becoming self-sufficient	People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	333 Valencia Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	05D Youth Services	CDBG ESG	\$40,000
Public Services	570.201(e)	HOME HOPWA	
Educational support through in-school and after-school activities primarily targeting students in the Excelsior neighborhood	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	35 San Juan Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation	05 Public Services (General)	CDBG ESG HOME HOPWA	\$20,000
Housing	570.201(e)	HOME HOPWA	
Pre-purchase homebuyer education and counseling services	People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1010 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation: Filipino Community Center	05 Public Services (General)	CDBG ESG	\$75,000
Public Services	570.201(e)	HOME HOPWA	
Bilingual and bicultural information and referral, case management and employment training services primarily targeting Filipinos in the Excelsior neighborhood	People	TOTAL	\$75,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 35 San Juan Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friends of the Urban Forest	03N Tree Planting	CDBG ESG	\$40,000
Public Facilities	570.201(c)	HOME HOPWA	
Community tree plantings in the Bayview Hunters Point and Excelsior neighborhoods		TOTAL	\$40,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(1) - Low/Mod Area Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Sustainability	
Location(s): 1007 Gen. Kennedy Avenue, San Francisco, CA 94129			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friendship House Association of American Indians	05 Public Services (General)	CDBG	
Homeless/HIV/AIDS	570.201(e)	ESG	\$36,900
		HOME	
		HOPWA	
Supportive services in a shelter program primarily for homeless Native Americans with substance abuse issues	People	TOTAL	\$36,900
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	56 Julian Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Girls After School Academy	05D Youth Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic support and leadership development for primarily girls living in public housing	People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2050 Sunnydale Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GirlSource Inc.	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive long-term technology and leadership training and education for primarily young women	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1550 Bryant Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Good Samaritan Family Resource Center	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
ESL, Spanish-language, computer and financial literacy training for primarily immigrant families	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1294 Potrero Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties	03E Neighborhood Facilities	CDBG	\$150,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Convert administrative space to program space for a One-Stop Career Center	Public Facilities	TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1570 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H Employment Training	CDBG	\$70,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, VESL, training and placement services in the retail/service industry primarily targeting immigrants	People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties Public Services	05H Employment Training 570.201(e)	CDBG ESG HOME HOPWA	\$200,000
One-stop career center primarily targeting young ex-offenders and computer illiterate individuals through employment and peer support	People	TOTAL	\$200,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
GP/TODCO, Inc. Housing	14H Rehabilitation Administration 570.202	CDBG ESG HOME HOPWA	\$47,000
Project management activities associated with rehabilitation of affordable housing	Housing Units	TOTAL	\$47,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1095 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Growth & Learning Opportunities	05L Child Care Services	CDBG	\$30,000
Public Services	570.201(e)	ESG HOME HOPWA	
After-school learning and enrichment programs primarily targeting elementary school students at Fairmount Elementary School	People	TOTAL	\$30,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 65 Chenery Avenue, San Francisco, CA 94131			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Gum Moon Residence Hall	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$53,000
Homeless/HIV/AIDS	570.201(e)	ESG HOME HOPWA	
Shelter beds in a comprehensive transitional housing program primarily for Asian immigrant women who are survivors of domestic violence and sexual assault	People	TOTAL	\$53,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Gum Moon Residence Hall	05L Child Care Services	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Bilingual/bicultural parenting education and developmental strengthening activities for children ages 0-5 years primarily in the Sunset and OMI neighborhoods	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2327 Clement Avenue, San Francisco, CA 94121		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Haight Ashbury Food Program	05 Public Services (General)	CDBG	\$25,763
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Nutritious meals and service referrals for low-income and homeless individuals	People	TOTAL	\$25,763
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1525 Waller Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc	03C Homeless Facilities (not operating costs)	CDBG ESG HOME HOPWA	\$77,797
Public Facilities	570.201(c)		
Upgrade children's play areas to correct structural problems at a transitional housing program	Public Facilities	TOTAL	\$77,797
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1631 Hayes Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$50,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless families	People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	260 Golden Gate Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc	05K Tenant/Landlord Counseling	CDBG	\$20,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling and eviction prevention assistance for primarily homeless and formerly homeless families	People	TOTAL	\$20,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	260 Golden Gate Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California	05B Services for the Disabled	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Information and referral, life skills training and case management for hearing impaired individuals	People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1234 Divisadero Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California	05H Employment Training	CDBG	\$28,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Transition program addressing employment opportunities for youth ages 12-24 who are deaf or have hearing disabilities	People	TOTAL	\$28,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1234 Divisadero Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Homeless Children's Network	05O Mental Health Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Comprehensive and centralized mental health services, case management and support services for young adults ages 18-25	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	3265 17th Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Capital Projects	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$944,399
Funding of capital and operating needs of existing projects—beyond scope covered by project reserves.	125 Housing Units	TOTAL	\$944,399
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - Catholic Charities CYO	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$2,420,272
Supportive services, facility operating costs and project sponsor administration at two RCF-CIs; and housing advocacy services to people who are eligible for and/or receiving HOPWA deep rent subsidies.	77 Housing Units	TOTAL	\$2,420,272
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	NA - HOPWA Activity	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	180 Howard Street, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA - Dolores Street Community Services	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$479,350
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	10 Housing Units	TOTAL \$479,350
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability
Location(s): 220 Dolores Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA - Larkin Street Youth Services	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$348,144
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	12 Housing Units	TOTAL \$348,144
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability
Location(s): 129 Hyde Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA - Maitri	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$492,167
Supportive services, facility operating costs and project sponsor administration at a RCF-CI.	14 Housing Units	TOTAL \$492,167
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability
Location(s): 401 Duboce Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA - San Francisco Housing Authority	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$3,250,000
Rental assistance program for very low-income persons with HIV/AIDS (includes project sponsor administration).	280 Housing Units	TOTAL \$3,250,000
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Public 570.500(c)		HUD Outcome: Affordability
Location(s): 1815 Egbert Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA - San Francisco Redevelopment Agency	31B HOPWA Grantee Administration	CDBG	
Planning/Administration	574	ESG	
		HOME	
		HOPWA	\$243,845
San Francisco administration of HOPWA Program	NA	TOTAL	\$243,845
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010		
Eligibility: NA - HOPWA Activity		HUD Objective: NA	
Sub-recipient: Local Government		HUD Outcome: NA	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (Marin) - County of Marin	31B HOPWA Grantee Administration	CDBG	
Planning/Administration	574	ESG	
		HOME	
		HOPWA	\$9,778
Marin County administration of HOPWA Program	NA	TOTAL	\$9,778
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010		
Eligibility: NA - HOPWA Activity		HUD Objective: NA	
Sub-recipient: Local Government		HUD Outcome: NA	
Location(s): 3501 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA (Marin) - Marin Housing Authority	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$316,162
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration).	29 Housing Units	TOTAL \$316,162
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Public 570.500(c)		HUD Outcome: Affordability
Location(s): 4020 Civic Center Drive, San Rafael, CA 94903		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA (San Mateo) - Aging & Adult Services	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$100,000
Comprehensive home and community based services (including attendant care) to persons with HIV/AIDS to avoid placement in a nursing facility or hospital (includes project sponsor administration).	20 People	TOTAL \$100,000
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Suitable Living Environment
Sub-recipient: Local Government		HUD Outcome: Availability/Accessibility
Location(s): 225 37th Avenue, San Mateo, CA 94403		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA (San Mateo) - Mental Health Association of San Mateo	31 HOPWA	CDBG
Homeless/HIV/AIDS	574	ESG
		HOME
		HOPWA \$568,448
Short-term rental and mortgage payment assistance, related supportive services (including permanent housing placement costs) and project sponsor administration for persons with HIV/AIDS.	155 Housing Units	TOTAL \$568,448
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability
Location(s): 2686 Spring Street, Redwood City, CA 94063		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
HOPWA (San Mateo) - San Mateo County AIDS Program	31B HOPWA Grantee Administration	CDBG
Planning/Administration	574	ESG
		HOME
		HOPWA \$23,379
San Mateo County administration of HOPWA Program.	NA	TOTAL \$23,379
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010	
Eligibility: NA - HOPWA Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 225 37th Avenue, San Mateo, CA 94403		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HOPWA (San Mateo) - San Mateo County AIDS Program--Benefits Counseling	31 HOPWA	CDBG ESG	
Homeless/HIV/AIDS	574	HOME HOPWA	\$87,473
Benefits counseling services for very low-income persons with HIV/AIDS (includes project sponsor administration).	250 People	TOTAL	\$87,473
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2010		
Eligibility: NA - HOPWA Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Local Government		HUD Outcome: Availability/Accessibility	
Location(s): 225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Housing Services Affiliate of the Bernal Heights Neighborhood Center	03D Youth Centers/Facilities	CDBG ESG	\$40,000
Public Facilities	570.201(c)	HOME HOPWA	
Improvements to the Excelsior Teen Center to support ongoing, sustainable youth programming at the site	Public Facilities	TOTAL	\$40,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 4468 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Independent Living Resource Center of SF Housing	05K Tenant/Landlord Counseling 570.201(e)	CDBG ESG HOME HOPWA	\$55,000
Housing counseling and eviction prevention services primarily for people with disabilities	People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	649 Mission Avenue, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Familiar de la Raza Public Services	05D Youth Services 570.201(e)	CDBG ESG HOME HOPWA	\$43,000
Community-based therapeutic mentoring program for children and youth to reduce the need for institutionalization	People	TOTAL	\$43,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2919 Mission Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Laboral de la Raza	05C Legal Services	CDBG	\$65,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal representation, referrals and processing primarily for workers that have experienced unfair labor practices	People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	2947 16th Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jamestown Community Center	05L Child Care Services	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school tutoring primarily targeting youth in the Mission District	People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3382 26th Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Japantown Task Force, Inc.	18C Micro-Enterprise Assistance	CDBG	\$30,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Business development services primarily targeting microenterprises in the Japantown commercial core area	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1765 Sutter Street, San Francisco, CA 94115		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service	20 Planning	CDBG	\$25,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Capacity building for workforce development organizations through professional development seminars on best practices for employment specialists	NA	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	NA
Sub-recipient:	Private 570.500(c)	HUD Outcome:	NA
Location(s):	225 Bush Avenue, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Jewish Vocational and Career Counseling Service	05H Employment Training	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, VESL, training and placement services in the non-profit service sector	People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	225 Bush Avenue, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Juma Ventures	18A ED Direct Financial Assistance to For-Profits	CDBG	\$105,835
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical support for nonprofit social purpose enterprises, including job training and employment for youth	Jobs	TOTAL	\$105,835
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	131 Steuart Street, San Francisco, CA 94105		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
La Casa de las Madres	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG \$78,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA
Shelter beds in a comprehensive support program for battered women and their children	People	TOTAL \$78,000
Help the Homeless? Yes	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility
Location(s): 1663 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
La Casa de las Madres	05L Child Care Services	CDBG ESG \$25,000
Public Services	570.201(e)	HOME HOPWA
Supportive and therapeutic services to address the psychological developmental impacts of domestic violence on children in emergency shelters	People	TOTAL \$25,000
Help the Homeless? Yes	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility
Location(s): 1663 Mission Avenue, San Francisco, CA 94103-2474		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres	05G Battered and Abused Spouses	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Community-based intervention and support services for battered women and their children	People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Cocina	18C Micro-Enterprise Assistance	CDBG	\$55,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Commercial kitchen and business incubator that supports the development of microenterprises	People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2948 Folsom Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Centro Legal	05C Legal Services	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services including counseling, processing and representation primarily for immigrants residing in the Mission and Excelsior neighborhoods	People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	474 Valencia Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Community Resource Center	05C Legal Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services including information and referrals, education and processing primarily for Latino immigrants in the Mission and Outer Mission neighborhoods	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	474 Valencia Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$54,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Shelter beds for homeless young adults	People	TOTAL	\$54,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services	05 Public Services (General)	CDBG ESG	\$58,000
Public Services	570.201(e)	HOME HOPWA	
Case management and housing placement for homeless young adults through the Lark Inn youth shelter	People	TOTAL	\$58,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 869 Ellis Avenue, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)	05H Employment Training	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic support, job preparation and employment services for primarily LGBTQQ youth ages 14-24	People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	127 Collingwood Avenue, San Francisco, CA 94114		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Legal Assistance to the Elderly	05C Legal Services	CDBG	\$30,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal advice and representation on housing issues primarily for seniors and adults with disabilities	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	995 Market Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lighthouse for the Blind and Visually Impaired	05H Employment Training	CDBG	\$28,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Training primarily for blind and visually impaired individuals to become professional medical transcribers	People	TOTAL	\$28,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	214 Van Ness Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Manilatown Heritage Foundation	05K Tenant/Landlord Counseling	CDBG	\$20,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Tenant counseling, representation and advocacy for renters	People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	953 Mission Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Administration of CDBG Program Planning/Administration	21A General Program Administration 570.206	CDBG \$4,433,547 ESG HOME HOPWA
General administrative expenses for CDBG program	NA	TOTAL \$4,433,547
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: NA - Administrative or Planning Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Administration of HOME Program Housing	21H HOME Admin/Planning Costs of PJ (subject to 10% cap)	CDBG ESG HOME \$860,263 HOPWA
General administrative expenses for HOME program	NA	TOTAL \$860,263
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: NA - HOME Activity		HUD Objective: NA
Sub-recipient: Local Government		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Affordable Housing Development Housing	12 Construction of Housing 570.201(m)	CDBG ESG HOME HOPWA \$7,392,365
Development of supportive, disabled, transitional age youth and family housing	Housing Units	TOTAL \$7,392,365
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: NA - HOME Activity		HUD Objective: NA
Sub-recipient: Private 570.500(c)		HUD Outcome: NA
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Community Housing Rehabilitation Loan Program Housing	14A Rehab; Single-Unit Residential 570.202	CDBG ESG HOME HOPWA \$1,100,000
Community Housing Rehabilitation Loan Program	Housing Units	TOTAL \$1,100,000
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective: Decent Housing
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office of Housing - Consolidated Planning	20 Planning	CDBG \$110,000
Planning/Administration	570.205	ESG
Consolidated Planning	NA	HOME
		HOPWA
		TOTAL \$110,000
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: NA - Administrative or Planning Activity	HUD Objective: NA	
Sub-recipient: Local Government	HUD Outcome: NA	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources
Mayor's Office Of Housing - Housing Development Pool		CDBG \$4,641,149
Housing		ESG
Housing Development Pool	Housing Units	HOME
		HOPWA
		TOTAL \$4,641,149
Help the Homeless? No	Start Date: 07/01/2009	
Help those with HIV or AIDS? No	Completion Date: 06/30/2010	
Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)	HUD Outcome: Affordability	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing - Tenant-Based Rental Assistance	05S Rental Housing Subsidies (HOME Tenant-Based Rental Assistance)	CDBG ESG	
Housing	570.204	HOME HOPWA	\$350,000
Rental assistance to prevent evictions	Households	TOTAL	\$350,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - HOME Activity		HUD Objective: NA	
Sub-recipient: Private 570.500(c)		HUD Outcome: NA	
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mental Health Association of San Francisco	05K Tenant/Landlord Counseling	CDBG ESG	\$30,000
Housing	570.201(e)	HOME HOPWA	
Eviction prevention training primarily for formerly homeless tenants and training to supportive housing providers	People	TOTAL	\$30,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 870 Market Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Asset Fund	05 Public Services (General)	CDBG	\$20,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Financial coaching for individuals primarily living in the Mission neighborhood	People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 South Van Ness Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency	18C Micro-Enterprise Assistance	CDBG	\$175,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of microenterprises	People	TOTAL	\$175,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency	05 Public Services (General)	CDBG	\$155,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	People	TOTAL	\$155,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3505 20th Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Education Projects, Inc.	05L Child Care Services	CDBG	\$37,500
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school tutoring and homework assistance program primarily targeting youth in the Mission District	People	TOTAL	\$37,500
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3049 24th Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Mission Hiring Hall, Inc.		05H Employment Training	CDBG	\$95,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Employment training, job readiness, placement and retention services		People	TOTAL	\$95,000
Help the Homeless?	No	Start Date:	07/01/2009	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3042 16th Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/Description		HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.		05H Employment Training	CDBG	\$95,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Vocational ESL, employment readiness, placement and retention services in the fields of medical assistance, construction, hospitality, culinary arts, retail and information technology, primarily targeting residents for whom English is a second language		People	TOTAL	\$95,000
Help the Homeless?	No	Start Date:	07/01/2009	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2929 Nineteenth Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Learning Center	05L Child Care Services	CDBG	\$75,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school literacy program primarily targeting children in the Mission District	People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers	03E Neighborhood Facilities	CDBG	\$129,567
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace 106 windows that pose a safety and health hazard to the preschoolers and seniors served by the Mission Head Start and senior services programs at this community center	Public Facilities	TOTAL	\$129,567
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	362 Capp Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers	03D Youth Centers/Facilities	CDBG	\$162,990
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Provide accessibility upgrades to this inaccessible building by installing an elevator, making front entrance improvements and upgrading restrooms	Public Facilities	TOTAL	\$162,990
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	534 Precita Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers	05L Child Care Services	CDBG	\$42,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
After-school and summer academic and recreational services primarily for elementary and middle school aged children and youth living in the Mission District	People	TOTAL	\$42,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	534 Precita Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers	05A Senior Services	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, meals and recreational services primarily for seniors living in the Excelsior and Outer Mission neighborhoods	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	4752 Mission Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center	03P Health Facilities	CDBG	\$113,300
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Upgrade restrooms, install hand washing sink in lunch room, replace roll-up door and install bilingual signage in a health clinic	Public Facilities	TOTAL	\$113,300
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	240 Shotwell . Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Internship program focused on leadership and empowerment skills for homeless individuals	People	TOTAL	\$30,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	165 Capp Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission SF Federal Credit Union	18C Micro-Enterprise Assistance	CDBG	\$44,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Increased access to capital services, primarily targeting immigrant entrepreneurs in the Mission District	People	TOTAL	\$44,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3269 Mission Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission SF Federal Credit Union	05 Public Services (General)	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Pathways/Caminos to Financial Security program primarily targeting the un-banked residents of the Mission District	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3269 Mission Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mujeres Unidas y Activas	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness training, job referral, placement and retention services for in-home patient care, green housecleaning, lead abatement and childcare jobs for primarily monolingual Spanish-speaking immigrant women	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
National Foundation for Teaching Entrepreneurship	18C Micro-Enterprise Assistance	CDBG	\$40,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Microenterprise development and entrepreneurial education for students ages 11-18	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2130 Fulton Street, San Francisco, CA 94117		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Network For Elders	05A Senior Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management and in-home care for frail seniors primarily living in the Bayview Hunters Point neighborhood	People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1555 Burke Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
New Leaf Services for Our Community	05O Mental Health Services	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Mental health case management and therapy for primarily LGBT individuals, couples and families	People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1390 Market Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Nihonmachi Legal Outreach	05C Legal Services	CDBG	\$90,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	People	TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1188 Franklin Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
North of Market Neighborhood Improvement Corp.	18B ED Technical Assistance	CDBG	\$70,865
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business outreach and technical assistance to businesses in the Tenderloin	Jobs	TOTAL	\$70,865
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	134 Golden Gate Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	18B ED Technical Assistance	CDBG	\$40,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Direct business technical assistance primarily targeting Asian and Pacific Islander microenterprise and small businesses in Visitacion Valley, Portola, Bayview and SOMA neighborhoods	Jobs	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	683 Clay Street, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union	05 Public Services (General)	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Financial services primarily targeting the un-banked population in the Tenderloin, SOMA and Visitacion Valley neighborhoods	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	288 Jones Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Community Loan Fund	19C CDBG Non-Profit Organization Capacity Building	CDBG	\$20,000
Planning/Administration	570.201(p)	ESG	
		HOME	
		HOPWA	
Capacity building, technical assistance and consulting for CDBG-funded organizations on budgeting and financial management	Organizations	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	870 Market Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Service League	05H Employment Training	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, soft and hard skills training, placement and retention services primarily for homeless individuals and ex-offenders	People	TOTAL	\$60,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	40 Boardman Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development - Capital and Public Space Improvement Program Contingency	03 Public Facilities and Improvements (General)	CDBG	\$327,411
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Funds for unforeseen expenses for existing capital and public space improvement projects	Public Facilities	TOTAL	\$327,411
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development - Capital and Public Space Improvement Program Delivery Costs	03 Public Facilities and Improvements (General)	CDBG ESG	\$326,447
Public Facilities	570.201(c)	HOME HOPWA	
Capital and Public Space Improvement program delivery costs	Public Facilities	TOTAL	\$326,447
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development - Section 108 Loan Repayment	19F Planned Repayment of Section 108 Loans	CDBG ESG	\$210,000
Public Facilities		HOME HOPWA	
Section 108 loan repayment	NA	TOTAL	\$210,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - Section 108 Loan Repayment	HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development - Section 108 Repayment Contingency	19F Planned Repayment of Section 108 Loans	CDBG ESG	\$282,343
Economic Development		HOME HOPWA	
Section 108 loan repayment contingency for economic development activities	NA	TOTAL	\$282,343
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - Section 108 Loan Repayment	HUD Objective:	Economic Opportunity
Sub-recipient:	Local Government	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development - SF Shines Façade Improvement Program	14E Rehabilitation: Publicly or Privately Owned Commercial/Industrial	CDBG ESG	\$20,000
Economic Development	570.202	HOME HOPWA	
Business façade improvement program	People	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:		HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Office of Economic and Workforce Development - Small Business Loan Program	18A ED Direct Financial Assistance to For-Profits	CDBG ESG	\$550,000
Economic Development	570.203(b)	HOME HOPWA	
Small business loan program	Jobs	TOTAL	\$550,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Opportunity Impact (dba Collective Impact)	05L Child Care Services	CDBG ESG	\$35,000
Public Services	570.201(e)	HOME HOPWA	
After-school program primarily targeting at-risk youth in the 4th grade who reside in subsidized/public housing within the Western Addition neighborhood	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1294 Fillmore Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Portola Family Connections	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, counseling, information and referral, translation services, job readiness training, educational classes and workshops primarily targeting immigrant families in the Excelsior District	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	49 Ocean Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Positive Resource Center	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness, placement and retention services primarily targeting persons living with HIV/AIDS	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	785 Market Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Providence Foundation	05 Public Services (General)	CDBG	\$45,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
Case management, counseling, housing placement and referrals for homeless individuals	People	HOPWA	
		TOTAL	\$45,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1218 Mendell Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Refugee Transitions	05 Public Services (General)	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
Individualized home-based and/or small group ESL/VESL, case management, life skills, civics education and computer literacy instruction for primarily Asian and Hispanic refugees and immigrants	People	HOPWA	
		TOTAL	\$35,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 870 Market Avenue, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18B ED Technical Assistance	CDBG	\$160,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business development training and support to small businesses and new entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods	Jobs	TOTAL	\$160,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	275 Fifth Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18C Micro-Enterprise Assistance	CDBG	\$175,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Entrepreneurial training and support for persons starting microenterprises	People	TOTAL	\$175,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	275 Fifth Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	20 Planning	CDBG	\$8,000
Planning/Administration	570.205	ESG	
		HOME	
		HOPWA	
Planning grant for a collaborative to develop an entrepreneurship and life support program for ex-offenders	NA	TOTAL	\$8,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - Administrative or Planning Activity	HUD Objective:	
Sub-recipient:	Private 570.500(c)	HUD Outcome:	
Location(s):	275 Fifth Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Samoan Community Development Center	05 Public Services (General)	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2055 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps	03 Public Facilities and Improvements (General)	CDBG	\$600,000
Public Facilities	570.201(c)	ESG HOME HOPWA	
Removal and installation of play structures and implementation of playground greening projects by Corpsmembers		TOTAL	\$600,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: -		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): vario various Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation	05 Public Services (General)	CDBG	\$20,000
Housing	570.201(e)	ESG HOME HOPWA	
Financial literacy training and IDA accounts for public housing residents, including HOPE SF sites	People	TOTAL	\$20,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 4439 Third Street Avenue, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation	05 Public Services (General)	CDBG	\$70,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	4439 Third Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency	18B ED Technical Assistance	CDBG	\$180,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Economic development project	Jobs	TOTAL	\$180,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency	05H Employment Training	CDBG	\$717,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Workforce development programs	People	TOTAL	\$717,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency	13 Direct Homeownership Assistance	CDBG	\$3,600,000
Housing	570.201(n)	ESG	
		HOME	
		HOPWA	
Certificate of Preference Home Buyer Second Loan Program	Households	TOTAL	\$3,600,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Local Government	HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Redevelopment Agency - Earned Asset Resource Network (EARN)	05 Public Services (General)	CDBG ESG	\$400,000
Public Services	570.201(e)	HOME HOPWA	
IDA Savings Match Program	People	TOTAL	\$400,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Study Center	05 Public Services (General)	CDBG ESG HOME HOPWA	\$75,000
Public Services	570.201(e)		
Facility management for four multi-service community centers primarily targeting individuals and families living in public housing	People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2525 Griffith Avenue, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly	03A Senior Centers	CDBG ESG HOME HOPWA	\$35,000
Public Facilities	570.201(c)		
Upgrade the ventilation system at the Jackie Chan Center for seniors	Public Facilities	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	5757 Geary Blvd., San Francisco, CA 94121		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly	05K Tenant/Landlord Counseling	CDBG ESG HOME HOPWA	\$30,000
Housing	570.201(e)		
Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	407 Sansome Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Self-Help for the Elderly	05H Employment Training	CDBG	\$30,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Home health aide training for primarily limited English-speaking adults for certification and job placement	People	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	407 Sansome Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
SF Community Land Trust	05 Public Services (General)	CDBG	\$34,900
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Information sessions, pre- and post-purchase education and counseling services regarding the land trust model	People	TOTAL	\$34,900
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	55A Columbus Avenue, San Francisco, CA 94111		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Shanti Project	05 Public Services (General)	CDBG	\$25,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Supportive services including case management and care navigation primarily for women diagnosed with breast cancer	People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	730 Polk Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
South of Market Foundation	18B ED Technical Assistance	CDBG	\$50,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance primarily targeting owners and entrepreneurs located in the South of Market, Tenderloin and Western Addition neighborhoods	Jobs	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1083 Mission Street, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center	18B ED Technical Assistance	CDBG	\$160,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business technical assistance primarily for Asian and Pacific Islander small business owners and entrepreneurs	Jobs	TOTAL	\$160,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	875 O'Farrell Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
St. Vincent de Paul Society of San Francisco	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG	\$30,500
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Shelter beds for battered women and their children	People	TOTAL	\$30,500
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Sunset District Comm. Develop. Corp. Public Services	05D Youth Services 570.201(e)	CDBG ESG HOME HOPWA	\$50,000
Intensive case management for youths at risk or involved with the juvenile justice system	People	TOTAL	\$50,000
Help the Homeless? No	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 3918 Judah Avenue, San Francisco, CA 94122			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization Homeless/HIV/AIDS	05 Public Services (General) 570.201(e)	CDBG ESG HOME HOPWA	\$41,000
Benefits claims assistance and case management for chronically homeless veterans	People	TOTAL	\$41,000
Help the Homeless? Yes	Start Date: 07/01/2009		
Help those with HIV or AIDS? No	Completion Date: 06/30/2010		
Eligibility: NA - ESG Activity		HUD Objective: Suitable Living Environment	
Sub-recipient: Private 570.500(c)		HUD Outcome: Availability/Accessibility	
Location(s): 1060 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization	05C Legal Services	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal representation and counseling for individuals seeking veterans' benefits	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	1060 Howard Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Health	05H Employment Training	CDBG	\$27,329
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Training program for health outreach certification primarily for HIV+ and homeless persons	People	TOTAL	\$27,329
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	240 Golden Gate Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Housing Clinic, Inc.	05C Legal Services	CDBG	\$87,500
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal counseling and representation for tenants threatened with eviction	People	TOTAL	\$87,500
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	126 Hyde Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	17C Commercial/Industrial Building Acquisition, Construction, Rehabilitation	CDBG	\$200,000
Public Facilities	570.2039a)	ESG	
		HOME	
		HOPWA	
Build a ground floor, full-service neighborhood-serving grocery store in the Tenderloin at a site that includes affordable housing units	Public Facilities	TOTAL	\$200,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	168 Eddy Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$271,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Project management activities associated with rehabilitation of affordable housing	Housing Units	TOTAL	\$271,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Affordability
Location(s):	249 Eddy Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Arc Of San Francisco	05K Tenant/Landlord Counseling	CDBG	\$25,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling services primarily for adults with developmental disabilities	People	TOTAL	\$25,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1500 Howard Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Mary Elizabeth Inn	03T Operating Costs of Homeless/AIDS Patients Programs	CDBG ESG	\$35,000
Homeless/HIV/AIDS	570.201(e)	HOME HOPWA	
Day shelter primarily for homeless women and their children	People	TOTAL	\$35,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1040 Bush Street, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/Housing Rights Committee of San Francisco	05K Tenant/Landlord Counseling	CDBG ESG	\$100,000
Housing	570.201(e)	HOME HOPWA	
Tenant counseling and advocacy and eviction prevention assistance for residents of subsidized housing, including at HOPE SF sites	People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	427 South Van Ness Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tides Center/St. Peter's Housing	05K Tenant/Landlord Counseling 570.201(e)	CDBG ESG HOME HOPWA	\$38,000
Tenant counseling, representation and advocacy for renters	People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Together United Recommitted Forever (T.U.R.F.) Public Services	05D Youth Services 570.201(e)	CDBG ESG HOME HOPWA	\$60,000
Case management services, academic support and empowerment activities primarily for youth residing in public housing	People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1652 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Toolworks	05H Employment Training	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training and placement program primarily for low-income persons and persons with disabilities	People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	410 Avenue of the Palms Avenue, San Francisco, CA 94130		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Council of Human Services	05 Public Services (General)	CDBG	\$96,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, showers, meals and other drop-in services primarily for homeless and low-income individuals	People	TOTAL	\$96,000
Help the Homeless?	Yes	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	NA - ESG Activity	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	2111 Jennings Street, San Francisco, CA 94124		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Playaz	05 Public Services (General)	CDBG	\$55,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Violence prevention and leadership development services primarily targeting youth and young adults in the South of Market neighborhood	People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	32 Langton Avenue, San Francisco, CA 94103		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Way of the Bay Area	05H Employment Training	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training, placement and retention services for primarily immigrants	People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1188 Franklin Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Upwardly Global	05H Employment Training	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness training and placement primarily for refugees and immigrants	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	582 Market Avenue, San Francisco, CA 94104		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Housing and Development Corporation	05 Public Services (General)	CDBG	\$40,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Pre-purchase homeownership education and counseling	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1730 O'Farrell Avenue, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Services YMCA	05 Public Services (General)	CDBG	\$45,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Educational and employment support primarily targeting young adults in the OMI neighborhood	People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	241 Oneida Avenue, San Francisco, CA 94112		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF	05 Public Services (General)	CDBG	\$10,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Homebuyer counseling, translation and referral services primarily for monolingual Vietnamese households	People	TOTAL	\$10,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF	05K Tenant/Landlord Counseling	CDBG	\$15,000
Housing	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing counseling, translation and referral primarily for monolingual Vietnamese renters	People	TOTAL	\$15,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF	05H Employment Training	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment training and placement services for primarily Vietnamese immigrants	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Elderly Mutual Assistance Association	05A Senior Services	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Supportive services primarily targeting Vietnamese seniors	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	910 Larkin Avenue, San Francisco, CA 94109		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center	03D Youth Centers/Facilities	CDBG	\$110,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Tenant improvements to youth facility by modernization of storefront and open space and installation of HVAC	Public Facilities	TOTAL	\$110,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	166 Eddy Street, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center	05H Employment Training	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Employment readiness training and placement primarily for young adults ages 18 to 24	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	166 Eddy Avenue, San Francisco, CA 94102		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Center	03E Neighborhood Facilities	CDBG	\$110,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Tenant improvements to multi-purpose community center by renovating classrooms, retaining walls, decks and supports	Public Facilities	TOTAL	\$110,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	50 Raymond Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Center	03M Child Care Centers	CDBG	\$121,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Replace heating and play structure at Family School that serves 100 preschoolers to satisfy childcare licensing and recent ECERS evaluation	Public Facilities	TOTAL	\$121,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	50 Raymond Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Center/C.L.A.E.R.	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Housing case management for families impacted by violence	People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1099 Sunnysdale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Development Corporation	18B ED Technical Assistance	CDBG	\$65,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Business assistance to entrepreneurs and small businesses on the Leland/Bayshore neighborhood commercial corridor	Jobs	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1099 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Visitacion Valley Community Development Corporation	05H Employment Training	CDBG	\$35,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Job readiness, hard and soft skills training and job placement services primarily for Visitacion Valley residents	People	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1099 Sunnydale Avenue, San Francisco, CA 94134		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
West Bay Local Development Corporation	03E Neighborhood Facilities	CDBG	\$65,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Upgrade HVAC system of a multi-purpose community center	Public Facilities	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1290 Fillmore Street, San Francisco, CA 94115		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Women's Initiative for Self Employment	18C Micro-Enterprise Assistance	CDBG	\$109,300
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Microenterprise development training primarily targeting women	People	TOTAL	\$109,300
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	1398 Valencia Avenue, San Francisco, CA 94110		

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Wu Yee Children's Services	18C Micro-Enterprise Assistance	CDBG	\$40,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Training and technical assistance to support the start-up, retention and growth of family childcare microenterprises	People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2009
Help those with HIV or AIDS?	No	Completion Date:	06/30/2010
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Availability/Accessibility
Location(s):	706 Mission Avenue, San Francisco, CA 94103		
