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I. INTRODUCTION

A. Background and Purpose

The Office of Community Planning and Development (CPD) of the U.S. Department of Housing and Urban Development (HUD) requires that jurisdictions consolidate goals for all of its CPD programs into one strategic plan, called the Consolidated Plan. The four federal grant programs included in the Consolidated Plan are 1) the Community Development Block Grant (CDBG) program, 2) the Emergency Solutions Grant (ESG) program; 3) the HOME Investment Partnerships (HOME) program and 4) the Housing Opportunities for Persons With AIDS (HOPWA) program. San Francisco's Consolidated Plan is a five-year strategic plan that covers the time period of July 1, 2010 through June 30, 2015.

The 2013-2014 Action Plan addresses the goals established in the 2010-2014 Consolidated Plan and represents the annual implementation plan for the second year of the Consolidated Plan. The Action Plan identifies specific programs and projects that have been recommended for funding for the 2013-2014 program year with CDBG, ESG, HOME and HOPWA funds. The Action Plan is submitted to HUD annually and constitutes an application for funds under the four federal funding sources. Please refer to the 2010-2014 Consolidated Plan for background information, including a demographic profile of San Francisco, an analysis of community development and housing needs, and San Francisco's strategic plan for community development and housing.

B. Consolidated Plan Program Descriptions

Community Development Block Grant Program

Title I of the Housing and Community Development Act of 1974 (Public Law 93-383) created the Community Development Block Grant (CDBG) Program. Reauthorized in 1990 as part of the Cranston-Gonzalez National Affordable Housing Act, local communities can use the resources of the CDBG program to develop flexible, locally designed community development strategies to address the program's primary objective, which is “... *development of viable urban communities, by providing decent housing and suitable living environments and expanding economic development opportunities principally for persons of low and moderate income.*”

The CDBG program is directed toward neighborhood revitalization through the funding of local programs that support the empowerment of low-income households through workforce development initiatives, economic development, housing and the provision of improved community facilities and services. Through the CDBG program, cities are allowed to develop their own programs and funding priorities, but are limited to activities that address one or more of the national objectives of the program. The national objectives include benefiting low- and moderate-income persons, aiding in the prevention or elimination of blight and addressing other urgent community development needs.

Emergency Solutions Grant Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act), enacted into law on May 20, 2009, revised the Emergency Shelter Grants program and renamed it as the Emergency Solutions Grants (ESG) program. On December 5, 2011, the interim regulation for the Emergency Solutions Grants program was published (Interim Rule), and on January 4, 2012, the revised ESG regulations went into effect. The ESG program is designed to assist individuals and families quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. The program provides essential street outreach and emergency shelter services as well as emphasizes homelessness prevention and rapid re-housing assistance.

HOME Investment Partnerships Program

The HOME Investment Partnerships, introduced in the Cranston-Gonzalez National Affordable Housing Act of 1990, provides funding that can be used for rehabilitation, new construction, acquisition of affordable housing and tenant-based rental assistance.

Housing Opportunities for Persons With AIDS Program

The Housing Opportunities for Persons With AIDS (HOPWA) program allocates funds to assist all forms of housing designed to prevent homelessness of persons with HIV/AIDS and to meet the housing needs of persons with HIV/AIDS, including lease/rental assistance, shared housing arrangements, apartments, single room occupancy (SRO) dwellings and community residences. Supportive services may also be included in the program.

C. Lead Agency

In San Francisco, the Mayor's Office of Housing and Community Development (MOHCD) is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans and Consolidated Annual Performance Evaluation Reports to HUD. Formerly the Mayor's Office of Housing, the office has been renamed the Mayor's Office of Housing and Community Development in June 2013 to reflect the Mayor's continued priority to build thriving communities and better integrate housing and community services. MOHCD administers the housing activities of the CDBG program and all HOME activities. MOHCD also administers CDBG public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program.

Previously, the San Francisco Redevelopment Agency (SFRA) was the lead agency for the three-county HOPWA program that serves San Francisco, San Mateo and Marin Counties. The San Francisco Redevelopment Agency, along with all 400 redevelopment agencies in California, was dissolved on February 1, 2012, by order of the California Supreme Court in a decision issued on December 29, 2011 (California Redevelopment Association et al. v. Ana Matosantos). On June 27, 2012, the California Legislature passed and the Governor signed AB 1484, a bill making technical and substantive changes to AB 26, the dissolution bill that was found largely constitutional by the Supreme Court on December 29, 2011. In response to the requirements of AB 26 and AB 1484, the City and County of San Francisco has created the Office of Community Investment and Infrastructure as the Successor Agency to the San Francisco Redevelopment Agency (Successor Agency). Pursuant to state and local legislation, the Successor Agency is governed by two bodies, the Oversight Board of the Successor Agency and the Commission on Community Investment and Infrastructure.

Under AB 26 and AB 1484, the Successor Agency is authorized to continue to implement three major redevelopment projects that were previously administered by the former Redevelopment Agency: 1) the Mission Bay North and South Redevelopment Project Areas, 2) the Hunters Point Shipyard Redevelopment Project Area and Zone 1 of the Bayview Redevelopment Project Area, and 3) the Transbay Redevelopment Project Area (collectively, the Major Approved Development Projects). In addition, the Successor Agency continues to manage Yerba Buena Gardens and other assets within the former Yerba Buena Center Redevelopment Project Area (YBC). The Commission on Community Investment and Infrastructure exercises land use, development and design approval authority for the Major Approved Development Projects and manages the former Redevelopment Agency assets in YBC in place of the former San Francisco Redevelopment Agency Commission. The Oversight Board of the Successor Agency, which is required by AB 26, oversees certain fiscal management of former Redevelopment Agency assets other than affordable housing assets. All affordable housing assets of the former Redevelopment Agency have been transferred to the City and County of San Francisco and are under the administrative jurisdiction of the Mayor's Office of Housing and Community Development. MOHCD is the successor housing agency and thus, the lead agency for the three-county HOPWA program.

D. Consultation Process

Two of the formal objectives of the Consolidated Plan/Action Plan are to 1) promote citizen participation in the development of local priority needs and objectives; and 2) encourage consultation with public and private agencies to identify shared needs and solutions to persistent community problems. During the development of the 2010-2014 Consolidated Plan in 2009, MOH, OEWD and SFRA consulted directly with representatives from City departments, agencies and commissions, reviewed reports and policy documents, conducted needs assessments and surveys and provided forums for the public to comment on housing and community needs for the next five years.

MOHCD and OEWD staff continues to meet regularly and consult with representatives from other City departments including but not limited to: Successor Agency to the San Francisco Redevelopment Agency; Human Services Agency; Department of Aging and Adults Services; Department of Children, Youth and their Families; First Five Commission; Office of Civic Engagement and Immigrant Affairs; Office of Small Business, Department on the Status of Women; Mayor's Office of Criminal Justice; Department of Public Health; Planning Department; Mayor's Office on Disability; San Francisco Housing Authority; and the Department of Public Works. MOHCD works closely with staff from San Mateo and Marin counties in addressing the needs of persons with HIV/AIDS.

The San Francisco Local Homeless Coordinating Board (Local Board) is the lead entity for the San Francisco Continuum of Care. The Local Board is staffed by the City's Human Services Agency (HSA). HSA staff has informed and updated the Local Board over the past two years about the changes to the ESG program. After the Interim rule for the revised ESG program was published, staff from the Mayor's Office of Housing and Community Development (MOHCD), the lead agency for the City's ESG program, has been working closely with HSA staff and the Local Board to plan for the revised ESG program. MOHCD staff presented its funding priorities to the Local Board's funding subcommittee and then to the full board for comments as part of its allocation process.

MOHCD staff also met with HSA staff to review their existing performance standards that had been developed for other McKinney-Vento funded programs and HPRP funded programs to serve as a basis for the ESG performance standards. Finally, MOHCD staff is coordinating training for its ESG recipients on the operations of HMIS with HSA's HMIS coordinator, and will be sharing expenses for HMIS with HSA, based on the numbers of users established through the software agreement created between HSA and the HMIS software developer.

E. Citizen Participation

The Citizen's Committee on Community Development (CCCD) is a nine-member advisory body charged with promoting citizen participation for CDBG and ESG programs. Members are appointed by the Mayor and the Board of Supervisors, and represent a broad cross-section of communities served by the two programs. The CCCD holds public hearings, assists with the identification of community needs and the formulation of program priorities, and makes funding recommendations for the CDBG and ESG programs to the Mayor. The CCCD has regular monthly public meetings.

Public Input on Needs

In preparation for the development of the 2010-2014 Consolidated Plan, during the fall of 2009, MOH, along with OEWD and SFRA, convened 10 public hearings in key neighborhoods, including each of the six HUD-approved Neighborhood Revitalization Strategy Areas, to collect detailed public input on specific community needs. In addition, a separate hearing was convened specifically with homeless providers and individuals to receive comments specifically on homeless strategies.

In preparation for the 2013-2014 program year, the CCCD, MOHCD and OEWD conducted two public hearings in October 2012 to solicit feedback and ideas from residents and the community at large concerning the five-year Consolidated Plan. The public meetings were accessible to persons with disabilities and translation services were made available to the public. Appendix A summarizes the comments received during the public needs hearings.

Notice of the hearings was published in the San Francisco Examiner, in neighborhood-based newspapers, and on MOH's website. MOHCD also sent out a mass mailing of the public notice. The mailing list consisted of more than

1,000 non-profit organizations, neighborhood-based groups and public agencies, including the San Francisco Housing Authority. Persons who did not want to speak at a public hearing were encouraged to provide written comments to MOH. The public notice can be found in Appendix B.

Public Input on the Draft 2013-2014 Action Plan

The Draft 2013-2014 Action Plan, which included the preliminary funding recommendations for the 2013-2014 CDBG, ESG, HOME and HOPWA programs, was available to the public for review and comment between March 18, 2013 and April 16, 2013. The public had access to review a hard copy of the Draft 2013-2014 Action Plan at the Main Branch of the Public Library and at the offices of MOHCD and OEWD. The document was also posted on the MOHCD and OEWD websites. The CCCD, MOHCD and OEWD held a public hearing on March 26, 2013 to receive comments on the Draft 2013-2014 Action Plan and the preliminary funding recommendations. Persons who could not attend the public hearing or who did not want to speak at the public hearing were encouraged to provide written comments to MOH. The City received one written comment during the public review and comment period. A summary of the written comment and the oral comments received during the March 26th public hearing is in Appendix C.

The City published a notice in the San Francisco Chronicle on March 11, March 20 and April 3, 2013 informing the public of the March 26th public hearing and the availability of the draft document for review and comment. Notices were also posted on the websites of MOHCD and OEWD. In addition, MOHCD sent out a mass mailing of the public notice. A copy of the public notice is located in Appendix D.

The 2013-2014 budget and the preliminary funding recommendations were considered in the Budget and Finance Committee of the San Francisco Board of Supervisors on June 5, 2013. The supporting resolutions were approved by the full Board of Supervisors on June 11, 2013. These meetings included another opportunity for public comment.

II. RESOURCES AVAILABLE AND PROPOSED USES IN 2013-2014

San Francisco expects to have a total of \$40,568,794 in CDBG, ESG, HOME and HOPWA funds available for program year 2013-2014. The amount includes the City's application for \$31,054,404 under the four federal entitlement grant programs, funds reprogrammed from prior years and anticipated program income in 2013-2014.

Summary of Federal Program Applications for 2013-2014				
	<i>Estimated 2013-2014 Entitlement</i>	<i>Reprogrammed Funds from Prior Years</i>	<i>Program Income</i>	<i>Total Funds</i>
Community Development Block Grant (CDBG) Program	\$17,155,981	\$5,338,230	\$1,600,000	\$24,094,211
Emergency Solutions Grant (ESG) Program	\$1,182,146	\$0	\$0	\$1,182,146
HOME Investment Partnerships (HOME) Program	\$4,083,152	\$0	\$30,000	\$4,113,152
Housing Opportunities for Persons with AIDS (HOPWA) Program - For San Francisco, San Mateo and Marin Counties	\$8,633,125	\$2,521,160	\$25,000	\$11,179,285
Total CDBG, ESG, HOME & HOPWA	\$31,054,404	\$7,859,390	\$1,655,000	\$40,568,794

A. Community Development Block Grant (CDBG) Funds

Sources of CDBG Funds

Summary of CDBG Funds Expected to be Available in 2013-2014	
New 2013-2014 Funds:	\$17,155,981
Reprogrammed Funds from Prior Years:	\$5,338,230
Expected Program Income:	\$1,600,000
CDBG Total:	\$24,094,211

Uses of CDBG Funds

CDBG funds will be used for development of affordable housing, public facilities, public space improvements, public services, economic development activities, organizational capacity building activities, planning and administrative costs. San Francisco will also use CDBG funds to make repayments for Section 108 Loan Guarantee Program funds received for economic development activities and for capital projects.

San Francisco will not exceed the CDBG program caps.

- 11.0% (Public Services + Tenant Counseling Services + Workforce Development Services + Homeownership Counseling minus NRSA exemptions of \$3,641,000 = \$2,012,368) of the sum of the 2013 CDBG entitlement grant plus prior year program income (\$18,308,559) is allocated for Public Services (See Appendix E for a list of Public Service activities, including NRSA exemptions); and
- 19.5% (Planning + Program Administrative Costs = \$3,657,416) of the 2013 CDBG entitlement grant and current year program income is allocated for Planning and Administrative Costs.

Summary of Proposed Uses of CDBG Funds for 2013-2014

Capital Projects and Public Space Improvements	\$4,354,202	Rehabilitation, including disability access upgrades and emergency repairs, for community facilities that provide services to low-income children and youth, seniors and adults and physical improvements to publicly accessible open spaces that benefit low-income users in targeted neighborhoods throughout the City
Public Services	\$3,160,000	Services for low-income persons, including information and referral services, financial literacy and legal services, and tenant counseling services including eviction prevention
Tenant Counseling Services	\$510,500	Tenant counseling services including eviction prevention
Workforce Development Services	\$1,667,868	Workforce development services, including job readiness training, placement and retention
Homeownership Counseling Services	\$315,000	Homebuyer education and counseling services
Economic Development and Micro-Enterprise	\$1,774,000	Business technical assistance, including training and loan packaging services, that results in job creation and small business and micro-enterprise development
Organizational Capacity Building	\$194,000	Organizational capacity building activities
Planning	\$117,000	Strategic planning activities
Subtotal Non-Housing Development Activities	\$12,092,570	
Program Income Activities	\$1,600,000	
Housing Development Activities	\$6,861,225	(see detailed description below)
Program Administrative Costs	\$3,540,416	
Total:	\$24,094,211	

CDBG Funds for Housing Development Activities in 2013-2014

Total CDBG Funds for Housing Development Activities:	\$6,861,225	
Uses of Funds:		
Housing Development Pool	\$4,926,755	
Lead Hazard Reduction Program Matching Funds	\$450,000	
Subtotal for Housing Development:	\$5,376,755	
Housing Development Grants	\$734,470	Grants to non-profit housing development and technical assistance organizations to provide services related to the site search and planning associated with the development of affordable housing
Project Delivery (housing related)	\$750,000	
Total Uses:	\$6,861,225	

B. Emergency Solutions Grant (ESG) Funds

Sources of ESG Funds

Summary of ESG Funds Expected to be Available in 2013-2014	
New 2013-2014 Funds:	\$1,182,146
Reprogrammed Funds from Prior Years:	\$0
Expected Program Income:	\$0
ESG Total:	\$1,182,146
ESG Matching Funds:	\$9,146,419

Uses of ESG Funds

San Francisco will use ESG funds for the following eligible activities:

- Rapid Re-Housing – Rental Assistance;
- Rapid Re-Housing – Housing Relocation and Stabilization Services;
- Homeless Prevention – Rental Assistance;
- Homeless Prevention – Housing Relocation and Stabilization Services;
- Emergency Shelter – Shelter Operations;
- Emergency Shelter – Essential Services;
- HMIS; and,
- Administration.

ESG funds will be provided to 11 projects that will be implemented by nonprofit organizations that are primarily community-based and have experience serving the homeless population. These 11 grants will be used to complement other homeless services funded by CDBG, McKinney and local funds as part of the larger San Francisco Continuum of Care strategy.

San Francisco will not exceed the ESG program caps:

- 33.8% or \$399,000 of the ESG total funds amount of \$1,182,146 is allocated for emergency shelter activities; and
- 7.5% or \$88,660 of the ESG new funds amount of \$1,182,146 is allocated for administration.

See the table below.

2013-2014 Emergency Solutions Grants Detailed Budget Table		
Eligible Activities	Activity Amount	% of Total Grant
Emergency Shelter	\$399,000	33.8%
<i>Renovation</i>		
<i>Operation</i>	\$181,000	
<i>Essential Service</i>	\$218,000	
<i>URA Assistance</i>		
Street Outreach - Essential Services	\$0	
HMIS	\$2,486	0.2%
Rapid Re-housing	\$278,000	23.5%
<i>Housing Relocation and Stabilization Services</i>	\$81,614	
<i>Tenant-Based Rental Assistance</i>	\$196,386	
<i>Project-Based Rental Assistance</i>		
Homelessness Prevention	\$414,000	35.0%
<i>Housing Relocation and Stabilization Services</i>	\$217,614	
<i>Tenant-Based Rental Assistance</i>	\$196,386	
<i>Project-Based Rental Assistance</i>		
Administration	\$88,660	7.5%
FY 2013 ESG Total Grant Amount	\$1,182,146	100.0%

Matching Funds

The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local and private sources. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. For program year 2013-2014, a total of \$9,146,419 in non-ESG funds will be provided by ESG sub-recipient through City funding to support the emergency shelter, rapid re-housing and homeless prevention activities that are supported by ESG funding. The ESG-funded agencies will provide the following matching amounts:

Agency Name	Matching Dollars
AIDS Housing Alliance	\$280,225
Asian Women's Shelter	\$230,204
Bar Assoc. of SF Volunteer Legal Services	\$927,605
Catholic Charities CYO	\$927,368
Compass Family Services	\$316,550
Eviction Defense Collaborative, Inc.	\$995,006
Friendship House Association of American Indians	\$397,523
Gum Moon Residence Hall	\$125,122
Hamilton Family Center, Inc. - Rental Assistance	\$2,808,769
Hamilton Family Center, Inc. - Shelter	\$1,770,009
La Casa de las Madres	\$368,038
	\$9,146,419

Written Standards for Providing ESG Assistance

Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG

Standards are based on eligibility forms that will be completed by for all clients receiving services. A comprehensive intake form based on HMIS requirements will be implemented. In addition, depending on the service needed, a homeless prevention form or a homeless verification form will be completed.

Policies and procedures for coordination among emergency shelter providers, essential service providers, homelessness prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers

Shelter providers meet bimonthly by program type (single adult and family). There are similar bimonthly meetings for homeless prevention/rental assistance programs, rental subsidy/rapid re-housing programs, and family supportive housing. Project Homeless Connect also brings together providers and City services through its quarterly City-wide convening.

Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance

Eligible clients must be extremely low-income (30% AMI for ESG) and have at least one other risk factor as referenced on the Screening tool. Families in shelter and on the centralized intake wait list for shelter are prioritized.

Standards for determining the share of rent and utilities costs that each program participant must pay, if any, while receiving homelessness prevention or rapid re-housing assistance

Based on policies developed through the HPRP program and other City-funded homeless prevention and rapid re-housing assistance programs, MOHCD has established the following standards:

For homeless prevention programs and rapid re-housing assistance programs providing subsidies, participants cannot pay less than 50% of their income toward rent or more than 85% of their income toward rent. When calculating the rent-to-income ratio, MOHCD will use net income, including food stamps.

The shallow rent subsidy amount will be determined by each household's income to rent ratio. The monthly lease agreement the household has entered into will be calculated against each household's monthly income. The goal will be to use the rental subsidy to bring the household income to rent ratio within a 40% to 50% range. However, the maximum subsidy may put some households within the 50 to 60% range.

Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time

Program participants receiving rapid re-housing assistance must be re-evaluated at least once every year and program participants receiving homelessness prevention assistance must be re-evaluated at least once every 3 months. No program participant may receive more than 24 months of assistance in a three-year period.

Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participants receives assistance; or the maximum number of times the program participants may receive assistance

MOHCD staff reviewed the existing standards created for HPRP grants and other existing City grants for homeless prevention and rapid re-housing assistance. Based on that review, MOHCD is in the process of developing the following guidelines which will be put out for further discussion and public input:

- Participants may receive housing and relocation stabilization services for up to 18 months.
- Only short and medium term subsidies and back rent payments count toward the 18 month time limit for rental assistance – security/utility deposits, utility payments, and moving costs do not count.
- Rapid re-housing assistance and homeless prevention subsidies are capped at \$800 per month.
- With the exception of \$800 per month maximum allowed for short and medium term subsidy payments, there is no limit on the dollar amount of financial assistance a participant can seek from a program, as long as the maximum total of 18 months of rental assistance allowable is not exceeded.
- Funds may be used for up to 18 months of utility payments, including up to 6 months of utility payments in arrears, for each program participant.
- Homeless prevention/rental assistance grants are \$1500 maximum.
- Clients can be assisted by programs twice in 5 years. This requirement will be put into place starting with services received on or after July 1, 2012.

For essential services related to street outreach: standards for targeting and providing these services

Street outreach is currently not being funded with ESG funds.

For emergency shelter activities: policies and procedures for admission, diversion, referral and discharge by emergency shelters assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations and persons with the highest barriers to housing

The adult emergency shelter system has a number of components for admission, deferral, referral and discharge. All City-funded shelters for single adults are accessed through Human Services Agency (HSA) resource centers where reservations are made for vacant sleeping units anywhere in the adult shelter system. Resource centers also provide services that may include shower facilities, lockers, a message center, mental health services, medical care, substance abuse services and referrals.

Families seeking shelter access a centralized intake program known as Connecting Point. Connecting Point is a centralized intake system for homeless families seeking emergency shelter. Services can be initially accessed by phone. This organization provides emergency food, clothing, transportation, housing counseling and crisis intervention counseling while families await placement in full-service shelters. Connecting Point maintains a fair and equitable waiting list and provides information and referral to services throughout the Bay Area. Family shelters are case-managed, provide a wide range of services to help families stabilize, and assist in transitioning families to more permanent housing.

Those clients on County Adult Assistance Programs (CAAP) benefits who are in the shelter are offered housing under the voter-approved Care Not Cash Program as vacancies become available. The City recently created a new program coordinated with the Veterans Administration (VA) to identify shelter users with military history. Once identified, coordination with the VA allows for a determination of eligibility for VA benefits that can include housing vouchers and unclaimed benefits. In addition, the San Francisco Homeless Outreach Team (SF HOT) works with homeless clients on the streets and outside of existing homeless services. These case managers will utilize shelter beds and private single room occupancy units as treatment placements while working to stabilize and address immediate needs and move the clients toward permanent housing. For homeless families in the shelter system, the City provides funding for three housing specialists at two designated agencies whose specific job is to help families on the wait list for shelters find other housing opportunities to make a three-to-six month shelter stay unnecessary.

The City's safeguards for special populations in shelter are stated in a City ordinance, Standards of Care for City Shelters and Powers and Duties of Shelter Monitoring Committee, enacted in 2008 and amended in 2010. The ordinance requires all contracts between the City and shelter operators to include 32 provisions that set forth shelter standards. The standards include

- Treat all clients equally with respect and dignity, including in the application of shelter policies and the grievance process;

- Provide shelter services in an environment that is safe and free of physical violence by ensuring that safety protocols are in place that include training to shelter staff regarding de-escalation techniques;
- Provide shelter services in compliance with the Americans with Disabilities Act (ADA);
- Provide all printed materials produced by the City and shelters in English and Spanish and other languages upon request and ensure that all written communications are provided to clients with sensory disabilities in alternate formats such as large print, Braille, etc. upon request;
- Communicate with each client in the client's primary language or provide professional translation services, including but not limited to American Sign Language;
- Ensure that each shelter has an emergency disaster plan that requires drills on a monthly basis and that, in consultation with the Mayor's Office on Disability, includes specific evacuation devices and procedures for people with disabilities; and,
- Ensure that all clients receive appropriate and ADA-compliant transportation services, to attend medical appointments, permanent housing appointments, substance abuse treatment, job-search appointments and job interviews, mental health services, and shelter services.

Furthermore, all shelter staff members are required to take annual trainings on relevant topics including safe and appropriate interactions with shelter clients; and cultural humility, including sensitivity training regarding homelessness, the lesbian, bisexual, gay and transgender communities, people with visible and invisible disabilities, youth, women, and trauma victims. These requirements are also embedded in the City's 5-Year Strategic Homeless Plan, which mandates that the City provide specialized shelters or set-aside sections in general population shelters to accommodate the need for:

- People in crisis needing an unstructured, low-threshold shelter with minimal requirements for residents, consistent with maintaining standards for client safety and hygiene;
- Respite beds;
- Elderly;
- Victims of domestic violence;
- Immigrants; and
- Teen-aged youth.

In addition, the San Francisco Plan to Abolish Chronic Homelessness outlines a long term plan to create permanent supportive homeless for the chronically homeless. The plan was created by a committee formed by the City in 2004 with representatives from the public, private and nonprofit worlds. The plan provides policy and procedure recommendations on how to provide shelter and housing services for special populations.

For essential services related to emergency shelter: policies and procedures for assessing, prioritizing, and reassessing individuals' and families' needs for essential services related to emergency shelter

Assessment, support and prioritizing needs in the adult emergency shelter system come through two sources of information and referral/case management. First, the City embeds information and referral specialists/case managers within the shelter staff. These individuals help clients with all types of referrals depending upon the individual's needs. They also act as access points for housing opportunities that the City's Human Services Agency has within the various supportive housing programs - Housing First, Shelter Plus Care and the Local Operating Subsidy Program (LOSP) sites.

Additionally, the Department of Public Health funds the SF START Team (SF Shelters Treatment Access and Resource Team). START supports community-based nonprofit organizations to provide case management, substance abuse counseling, and mental health counseling to individuals and families in the shelter system, providing wraparound support for behavioral health issues. The START program reaches out to all the shelter beds at San Francisco's eight shelter sites and serves homeless male, female, and transgender adults, 18 years and older, who present with moderate to severe behavioral health issues including psychiatric, substance abuse and co-occurring medical conditions the shelter system.

Process for Making Sub-awards

In San Francisco, MOHCD is the lead agency responsible for allocating four federal funding sources, Community Development Block Grant, Emergency Solutions Grant (ESG), HOME Investment Partnership and Housing Opportunities for Persons With AIDS funds for community development and housing activities. All of San Francisco's ESG-funded services are provided by private non-profit organizations. The process for making ESG funding allocations to non-profit organizations is outlined below:

- In partnership with the Citizen's Committee on Community Development (CCCD), MOHCD and the Office of Economic and Workforce Development (OEWD) conduct multiple public hearings to solicit citizen input on community needs for allocating funds from four federal sources, including ESG;
- MOHCD and OEWD issue Requests for Proposals and hold technical assistance workshops for interested non-profit organizations to provide information on the application and the review process;
- MOHCD and OEWD staff review all of the applications that are submitted by non-profit organizations and make funding recommendations to the CCCD;
- CCCD makes funding recommendations to the Mayor for specific projects that will be implemented by non-profit organizations;
- In partnership with the CCCD, MOHCD and OEWD conduct a public hearing to solicit input on the preliminary recommendations;
- Funding recommendations for specific projects that will be implemented by non-profit organizations go through the San Francisco Board of Supervisors review process;
- The Board of Supervisors and the Mayor approve the funding recommendations; and
- MOHCD submits annual Action Plan application for HUD consideration.

Homeless Participation Requirement

MOHCD staff currently coordinates with HSA staff and the Local Board to ensure that the perspective of homeless and formerly homeless individuals and families are integrated into the goals and objectives of the Consolidated Plan. MOHCD will be developing a more comprehensive plan to incorporate input from these individuals and families during the 2013-2014 program year.

Performance Standards

ESG activities have historically been evaluated by reviewing the progress towards monthly work plan activity goals through MOH's real-time online reporting system, as well as through annual program monitoring visits and review of progress towards performance indicators contained within the Consolidated Plan. In the 2013-2014 program year, all ESG grantees will be required to conform their reporting to HMIS requirements. MOHCD will be working with HSA and the Local Board to review its performance standards and make any refinements necessary to maximize the ability to effectively achieve the expected community outcomes.

Centralized or Coordinated Assessment System

As described above under the Written Standards for Emergency Shelter Activities section, all City-funded shelters for single adults are accessed through HSA resource centers, and Connecting Point is a centralized intake system for homeless families seeking emergency shelter.

Also, as described under the Written Standards for Essential Services Related to Emergency Shelter section, the City's embedded information and referral specialists/case managers act as the coordinating entities within the City's shelter system. The City also centralized the behavior health services within the SF START structure so that one entity offers city-wide services throughout the broad spectrum of interlinked areas of mental health, substance abuse and related medical conditions that homeless individuals and families often exhibit.

C. HOME Investment Partnerships (HOME) Funds

Summary of HOME Funds Expected to be Available in 2013-2014		
Estimated 2013-2014 HOME Entitlement:	\$4,083,152	
Expected HOME Program Income:	\$30,000	
Total HOME Sources:	\$4,113,152	
Summary of Proposed Uses of HOME Funds for 2013-2014		
Family Housing and Senior Housing	\$3,704,837	Additional predevelopment funds for family housing pipeline projects
General MOHCD Administrative Expenses	\$408,315	
Total HOME Uses	\$4,113,152	

Matching Funds

HOME regulations require that participating jurisdictions match those federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

HOME Program Match Requirement 2013-2014		
	Allocation	Estimated Required Match (based on expected drawdowns)
Housing Development	\$3,674,837	\$1,500,000
Estimated Program Income	\$30,000	\$0
City Administrative Expenses	\$408,315	\$0
Total Entitlement	\$4,113,152	\$1,500,000

Affirmative Marketing of HOME Assisted Units

In accordance with the regulations of the HOME Program, and in furtherance of the City and County of San Francisco's commitment to non-discrimination and equal opportunity in housing, San Francisco has established procedures to affirmatively market units newly built or rehabilitated with the HOME Program funds.

At least six months before the project completion date, borrowers of HOME Program funds are required to deliver to the City for the City's review and approval an affirmative marketing plan and a written tenant selection procedure for marketing and renting units. The marketing plan must include as many of the following elements as are appropriate to the Project, as determined by the City:

(a) The marketing plan must include a reasonable accommodations policy that indicates how Borrower intends to market Units to disabled individuals, including an indication of the types of accessible Units in the Project, the procedure for applying for vacant Units and a policy giving disabled individuals a priority in the occupancy of accessible Units.

(b) The marketing plan must also include a plan for prioritizing Certificate of Preference Holders in compliance with the Operational Rules for certificate Holder's Priority;

(c) Borrower must advertise vacant Units in local neighborhood newspapers, community-oriented radio stations and other media that are likely to reach low-income households. All advertising must display the Equal Housing Opportunity logo.

(d) Borrower must provide notice of vacant Units to neighborhood-based, nonprofit housing corporations and other low-income housing advocacy organizations that maintain waiting lists or make referrals for below-market-rate housing.

(e) Borrower must provide notice of vacant Units to SFHA.

(f) At least thirty (30) days before any anticipated vacancy and immediately after all other vacancies, Borrower must provide notice to MOH's housing information systems manager for inclusion in MOH's Affordable Housing Information System or other database of available housing units.

(g) To the extent practicable, Borrower must give preference to potential tenants who have been displaced from other units in the City by rehabilitation or construction work financed in whole or part by the City. To implement this requirement, Borrower agrees to give preferential consideration to applications of displaced persons provided to Borrower by the City.

(h) To the extent practicable, without holding Units off the market, the community outreach efforts listed above must take place before advertising vacant Units to the general public.

(i) Borrower must use access points and accept referrals from the Human Services Agency or the Department of Public Health in accordance with Fair Housing Law if the project receives local operating subsidy from those City departments.

Actions Taken to Outreach to M/WBE Contractors

In the past, the Mayor's Office of Housing and Community Development utilized the services of the San Francisco Human Rights Commission (HRC) to outreach to MBE/WBEs for contract opportunities. HRC staff provided both MOHCD staff and developers technical assistance on strategies to maximize local MBE/WBE participation in contracting opportunities. HRC assisted developers in identifying scopes of work/trades where MBE/WBEs can successfully bid and win at both the prime and sub-consultant/contracting levels. In addition, HRC reviewed and commented on all Requests for Qualifications/Proposals (RFQ/Ps) to ensure that there were no intentional or unintentional barriers to MBE/WBEs. Finally, HRC worked with developers and prime contractors in outreaching to the MBE/WBE community, utilizing the HRC's directory as well as the City's Contract Opportunities website to properly inform and encourage MBE/WBE firms to submit proposals.

Since the State of California now prohibits preferential treatment to any individual or group based on race, sex, color, ethnicity or national origin in public contracting, among other operations, HRC no longer perform the functions described above. MOHCD is in the process of developing and implementing a MBE/WBE participation program that complies with federal and HUD requirements to take all necessary affirmative steps to assure that MBEs and WBEs are used when possible when there are contracting opportunities.

Resale Provisions for Homeownership Activities

San Francisco does not plan to use HOME funds for any type of homeownership assistance- HOME dollars are exclusively used for multifamily housing programs. Nevertheless, the City upholds strict resale provisions for all below market rate units created through the inclusionary housing program. Below Market Rate (BMR) units are resold at a restricted price to households that meet the first-time homebuyer and income qualifications for the program. Most units are priced at a level that is affordable to households earning 100% of area median.

All units purchased post mid-2007 are re-priced based on the change in Area Median Income (AMI) levels from the time of purchase to the time of resale pricing. Units in developments that were sold before mid-2007 are re-priced using the methodology dictated by planning approval for the specific development. Most re-sale units that were purchased before 2007 are re-priced according to either the percentage change in the Consumer Price Index from the time of purchase to the time of resale pricing or based on a supportable mortgage formula using the current 11th District Cost of Funds Index.

D. Housing Opportunities for Persons With AIDS (HOPWA) Funds

As noted under the Lead Agency section, MOHCD is the successor housing agency to the former San Francisco Redevelopment Agency (SFRA), and thus serves as the lead agency and administrator of the HOPWA Program on behalf of the San Francisco Eligible Metropolitan Statistical Area (EMSA), which includes San Francisco, San Mateo and Marin Counties. MOHCD will enter into fiscal agent agreements with the San Mateo County AIDS Program and the Marin County Community Development Block Grant Program. These agencies will determine priorities for funding, select project sponsors, administer the HOPWA funds, and ensure that all HOPWA regulations have been satisfied for their respective jurisdictions.

Summary of HOPWA Funds Expected to be Available in 2013-2014

New 2013-2014 Funds:	\$8,633,125
Reprogrammed Funds from Prior Years:	\$2,521,160
Expected Program Income:	\$25,000
	\$11,179,285

Summary of Proposed Uses of HOPWA Funds for 2013-2014

<i>San Francisco</i>		
Capital Projects	\$2,311,045	Funding for capital projects for facilities that received prior HOPWA funding for capital development and serve persons with HIV/AIDS exclusively
Rental Assistance Program	\$3,555,621	Tenant-based rental assistance and housing advocacy services
Supportive Services	\$3,861,821	Supportive services, facility operating costs and project sponsor administration for five licensed RCF-CI (Residential Care Facility for the Chronically Ill) and two other facilities for people with HIV/AIDS
Planning	\$120,000	Strategic planning for AIDS housing
Housing Information and Referral	\$48,000	Housing information and referral
Grantee Administrative Expenses	\$227,330	
<i>Subtotal San Francisco:</i>	<i>\$10,123,817</i>	
<i>San Mateo County</i>		
Rental Assistance Program	\$611,347	Short-term rental and mortgage payment assistance and related supportive services for persons with HIV/AIDS
Supportive Services	\$125,942	Benefits counseling and case management services for persons with HIV/AIDS
Grantee Administrative Expenses	\$15,485	
<i>Subtotal San Mateo County:</i>	<i>\$752,774</i>	
<i>Marin County</i>		
Rental Assistance Program	\$293,614	Long-term tenant-based rental assistance for persons with HIV/AIDS
Grantee Administrative Expenses	\$9,080	
<i>Subtotal Marin County:</i>	<i>\$302,694</i>	
Grand Total:	\$11,179,285	

E. Capital Funds for Housing Development Activities in 2013-2014

Sources of Funding for Housing Development Activities in 2013-2014

To be determined

Proposed Uses for Housing Development Activities in 2013-2014
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To be determined

F. Specific Projects to be Funded in 2013-2014

CDBG Program

The following is a list of proposed expenditures for the 2013-2014 CDBG program. The list of recommended projects is organized by five-year goals and objectives that are in the 2010-2014 Consolidated Plan. While a recommended project may meet more than one objective, it is only listed under its primary objective.

Goal 1: Families and individuals are healthy and economically self-sufficient

Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services

Agency Name	Project Description	2013-2014 Funding Recommendation
AIDS Legal Referral Panel of the SF Bay Area	Legal services for low-income residents, primarily those with HIV and/or AIDS	\$82,000
Arab Cultural and Community Center	Case management in immigration, health referrals, employment readiness services, domestic violence and other services	\$50,000
Asian Law Caucus	Legal services for low-income residents, primarily recent immigrants	\$52,000
Asian Pacific American Community Center	Multi-services, including information and referrals, primarily for low-income Asian immigrants in Visitacion Valley and Bayview	\$57,000
Bay Area Legal Aid	Legal representation for low-income domestic violence victims	\$40,000
Central American Resource Center (CARECEN)	Legal services for immigrants	\$80,000
Community Youth Center-San Francisco (CYC-SF)	Culturally competent and linguistically appropriate services for primarily Asian residents in the Bayview	\$50,000
Dolores Street Community Services	Legal services for immigrants	\$44,000
Donaldina Cameron House	ESL conversational classes and individualized support and resources for monolingual and limited English speaking immigrants; and case management services for domestic violence victims	\$50,000
Filipino-American Development Foundation: Filipino Community Center	Multi-services primarily for the Filipino community	\$70,000
Hearing and Speech Center of Northern California	One-on-one or group counseling, psychosocial support for isolation due to hearing loss, family support and advocacy for adults and older adults with hearing loss	\$38,000
Instituto Laboral de la Raza	Legal services for low-income immigrant workers	\$60,000
La Raza Centro Legal	Legal services for immigrants	\$50,000
La Raza Community Resource Center	Legal services for immigrants	\$80,000
Mayor's Office of Housing and Community Development	Program delivery for direct services	\$45,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Nihonmachi Legal Outreach	Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues	\$75,000
Samoan Community Development Center	Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	\$40,000
Swords to Plowshares Veterans Rights Organization	Legal counseling and representation for veterans	\$81,000
Vietnamese Community Center of SF	Information and referral and ESL instruction primarily for Vietnamese immigrants	\$55,000
	Subtotal	\$1,099,000

Objective 2: Support the healthy development of families and individuals

No CDBG-recommended projects primarily meet this objective.

Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency

Agency Name	Project Description	2013-2014 Funding Recommendation
Mission Asset Fund	Financial education, coaching and access to peer lending circles (loans); and technical assistance/support to train three partner agencies to implement the Lending Circles Model	\$65,000
Mission Economic Development Agency	Financial education, counseling and coaching services to enable clients to reach a broad continuum of financial goals	\$35,000
Mission SF Community Financial Center	Financial services, including credit building loans and repair counseling, to reduce and eliminate barriers to asset-building for extremely low- and low-income asset poor individuals	\$50,000
Northeast Community Federal Credit Union	Financial services, including credit building and repair counseling, primarily for the un-banked population	\$50,000
	Subtotal	\$200,000

Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents

Agency Name	Project Description	2013-2014 Funding Recommendation
Community Housing Partnership	Vocational skills training in the hospitality sector	\$75,000
Episcopal Community Services of SF	Vocational skills training in the hospitality sector	\$100,000
In-Home Supportive Services Consortium of San Francisco, Inc.	Vocational skills training in the health care sector	\$50,000
Mission Hiring Hall	Vocational skills training in the hospitality sector	\$100,000
Mission Language and Vocational School	Vocational skills training in the health care sector	\$100,000
Subtotal		\$425,000

Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment

Agency Name	Project Description	2013-2014 Funding Recommendation
Bayview Hunter's Point Center for Arts & Technology	Young Adult Bridge services	\$75,000
Booker T. Washington Community Service Center	Academic support, technology training, life skills and coaching for transitional age youth	\$40,000
Collective Impact (dba Mo' Magic)	Case management and multi-services for transitional age youth	\$40,000
Community Youth Center-San Francisco (CYC-SF)	Academic assistance, life skills building and support for at-risk, underserved young adults to enhance their educational/career outlook	\$50,000
Conscious Youth Media Crew	Media production training	\$40,000
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	Academic support and college credits in Ethnic Studies for high school students	\$50,000
Lavender Youth Rec. & Info. Ct.(LYRIC)	Youth advocacy, case management support services and connection to critical services for LGBTQQ youth	\$50,000
Mission Neighborhood Centers	Evening program and multi-services for transitional age youth	\$50,000
San Francisco Conservation Corps	Academic support for transitional age youth	\$50,000
Sunset District Comm. Develop. Corp.	Intensive case management for youth at risk or involved with the juvenile justice system	\$50,000
Together United Recommitted Forever (T.U.R.F.)	Case management and multi-services primarily for transitional age youth living in Sunnysdale	\$50,000
United Playaz	Case management for transitional age youth	\$55,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Urban Services YMCA	Multi-services and case management for transitional age youth	\$70,000
Vietnamese Youth Development Center	Young Adult Bridge services	\$60,000
YMCA of San Francisco (Bayview)	Case management for transitional age youth	\$50,000
	Subtotal	\$780,000

Objective 6: Increase access to workforce services for populations underserved by the workforce development system

Agency Name	Project Description	2013-2014 Funding Recommendation
Central City Hospitality House	Neighborhood Access Point	\$100,000
Collective Impact (dba Mo' Magic)	Neighborhood Access Point and Young Adult WorkLink Services	\$70,000
Community Center Pjt of SF (dba the San Francisco LGBT Community Center)	Neighborhood Access Point	\$120,000
Compass Family Services	Neighborhood Access Point	\$75,000
Goodwill Industries of San Francisco, San Mateo & Marin Counties	Criminal justice and re-entry services in support of the One Stop system	\$125,000
Hearing and Speech Center of Northern California	Neighborhood Access Point and Young Adult WorkLink Services	\$42,500
Mayor's Office of Housing and Community Development	Workforce development and service connection for HOPE SF residents	\$137,839
Mission Economic Development Agency	Neighborhood Access Point	\$100,000
Office of Economic and Workforce Development	Workforce development services	\$92,529
Positive Resource Center	Neighborhood Access Point	\$50,000
Toolworks	Neighborhood Access Point	\$55,000
Upwardly Global	Neighborhood Access Point	\$75,000
Young Community Developers	Neighborhood Access Point and Young Adult WorkLink Services	\$65,000
	Subtotal	\$1,107,868

Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers

No CDBG-recommended projects primarily meet this objective.

Objective 8: Establish, enhance, and retain small businesses and micro-enterprises

Agency Name	Project Description	2013-2014 Funding Recommendation
Asian Neighborhood Design	Architectural services and technical assistance for businesses in low- and moderate-income commercial neighborhood corridors	\$86,827
CCSF Small Business Development Center	Entrepreneurial training, consultation and support for businesses citywide with emphasis in the Chinatown and Mission neighborhoods	\$140,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Business technical assistance primarily for new and existing lesbians, gay, bisexual and transgender-owned micro-enterprises	\$40,000
La Cocina	Commercial kitchen and business incubator that supports the development of micro-enterprises	\$50,000
Mission Asset Fund	Access to capital services, primarily targeting low-income micro-entrepreneurs	\$50,000
Mission Economic Development Agency	Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises	\$125,000
Office of Economic and Workforce Development	Section 108 repayment contingency	\$262,308
Opportunity Fund Northern California	Access to capital services, primarily targeting low-income micro-entrepreneurs	\$50,000
Pacific Community Ventures	Business technical assistance and access to capital for small businesses	\$50,000
Renaissance Entrepreneurship Center	Entrepreneurial training, consultation and support for individuals starting micro-enterprises	\$100,000
SF Made	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the eastern neighborhoods in the manufacturing sector	\$65,000
South of Market Foundation	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting Sixth Street in the South of Market	\$183,865
Southeast Asian Community Center	Entrepreneurial consultation and support for primarily Asian and Pacific Islander small business owners	\$120,000
Women's Initiative for Self Employment	Business technical assistance primarily for new and existing low-income women-owned micro-enterprises	\$40,000
Wu Yee Children's Services	Business technical assistance primarily for new and existing child care providers	\$45,000
	Subtotal	\$1,408,000

Goal 2: Neighborhoods and communities are strong, vibrant and stable

Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents

Agency Name	Project Description	2013-2014 Funding Recommendation
Arriba Juntos	Replace roof and install HVAC unit in an occupation training and employment development facility	\$35,000
Asian Neighborhood Design	Technical architectural services for MOHCD capital grantees	\$35,000
Bernal Heights Neighborhood Center	Repair of leaks to roof and skylight and siding replacements at a multi-purpose community center	\$32,931
Board of Trustees of the Glide Foundation	Install new roof at a family, youth and childcare center	\$30,000
Booker T. Washington Community Service Center	Interior improvements as part of construction of a new community center	\$150,000
Brava! for Women in the Arts	Construction of the storefronts adjacent to the Brava Theater to create office space and dressing rooms for the main stage	\$100,000
Community Design Center	Technical support for MOHCD capital grantees	\$35,000
Community Youth Center-San Francisco (CYC-SF)	Renovation of roof and HVAC and installation of a wall divider in a youth training facility	\$90,000
Dolores Street Community Services	Upgrades to a homeless shelter including removal of asbestos and installation of fire sprinklers	\$136,571
Donaldina Cameron House	Repair roof and cornice flashing of a multi-service community facility serving primarily the Asian community	\$66,000
Friends of the Urban Forest	Planting of 270 trees for a healthier urban forest as part of San Francisco's green infrastructure in Bayview Hunters Point, Excelsior, Portola and Visitacion Valley	\$40,000
HealthRight 360	Renovate portions of existing elevator in a behavioral health facility serving youth, adults and families	\$78,700
Homeless Prenatal Program, Inc.	Removal of carpeting and installation of marmoleum at a facility where prenatal education, counseling, financial assistance and job training are provided to homeless and low-income families	\$90,000
Independent Living Resource Center of SF	Accessibility upgrades to a replacement site that will provide independent living services for people with disabilities	\$100,000
Larkin Street Youth Services	Renovate bathroom and flooring in a homeless shelter for transition age youth	\$175,000
Mayor's Office of Housing and Community Development	Capital development pool	\$2,000,000
Mayor's Office of Housing and Community Development	Capital and Public Space Improvement program delivery	\$300,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Mission Neighborhood Centers	Upgrades to a facility, including ADA ramp, ADA bathroom, gates and flooring, that will be used to relocate a Head Start pre-school program	\$150,000
Nihonmachi Little Friends	Installation of a three-story elevator in an adjacent expansion site, allowing the building addition and the existing building to be ADA accessible, at a childcare center	\$100,000
North of Market/Tenderloin Community Benefit Corporation	Installation of an attended, portable (permanently placed) multiple-toilet facility in the Tenderloin	\$80,000
Renaissance Entrepreneurship Center	Rebuild and renovate elevator in a facility providing entrepreneurship training	\$140,000
San Francisco Conservation Corps	Installation of stationary high tech recycling equipment to increase efficiency and safety at a recycling facility that trains and employs low income youth	\$100,000
San Francisco Parks Alliance/Mission Community Market	Installation of storm water planter drains, trenches and planter beds; and planting of trees at a new public marketplace and open space in the Mission	\$40,000
The Janet Pomeroy Center	Roof renovation in a facility providing recreation and vocational opportunities for people with disabilities	\$100,000
	Subtotal	\$4,204,202

Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities

No CDBG-recommended projects primarily meet this objective.

Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families

Agency Name	Project Description	2013-2014 Funding Recommendation
Compasspoint Nonprofit Services	Technical assistance, consultation and workshop vouchers for CDBG-funded agencies	\$60,000
Earned Assets Resource Network/Office of the Treasurer	Capacity building for financial education practitioners as well as streamline access to financial education for low-income San Franciscans	\$14,000
HomeownershipSF	Training and capacity building for homebuyer education providers	\$30,000
Mayor's Office of Housing and Community Development	Consolidated Planning	\$117,000
Mission Asset Fund	Training and capacity building for community organizations to use a new online screening and referral tool that connects people to services	\$20,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Northern California Community Loan Fund	Asset management planning for CDBG/HOPWA-eligible facilities	\$150,000
Richmond District Neighborhood Center	Organizational capacity building for CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors	\$30,000
San Francisco School Alliance	Organizational capacity building for community based organizations through participation in the Family Economic Success Certification Program, which offers training and peer support to nonprofit benefits providers	\$20,000
Vietnamese Youth Development Center	Strategic planning for four agencies serving primarily the Southeast Asian population	\$20,000
	Subtotal	\$461,000

Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents

Agency Name	Project Description	2013-2014 Funding Recommendation
Bay Area Community Resource/Excelsior Action Group	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Excelsior	\$63,000
Bay Area Community Resource/Portola Neighborhood Association	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Portola	\$63,000
Japanese Community Youth Council (JCYC)/Japantown Task Force	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood businesses primarily targeting microenterprises in the Japantown commercial core area	\$40,000
North of Market Neighborhood Improvement Corp.	Provide capacity building support to existing and new businesses seeking to locate in Central Market	\$70,000
Ocean Avenue Association	One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Ocean Merced Ingleside	\$30,000
Renaissance Entrepreneurship Center	Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods	\$100,000
	Subtotal	\$366,000

Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing**Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability**

Agency Name	Project Description	2013-2014 Funding Recommendation
Bay Area Legal Aid	Legal assistance and representation for residents of subsidized housing	\$65,000
Causa Justa :: Just Cause	Eviction prevention and housing counseling services	\$38,000
Chinatown Community Development Center	Tenant counseling for primarily monolingual Chinese households	\$50,000
Independent Living Resource Center of SF	Housing stabilization and tenant education services	\$55,000
Legal Assistance to the Elderly	Legal services focused on housing, primarily for low-income seniors and adults with disabilities	\$30,000
San Francisco Study Center - Housing Rights Committee of San Francisco	Tenant counseling and eviction prevention services	\$85,000
Self-Help for the Elderly	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters	\$50,000
Tenderloin Housing Clinic, Inc.	Legal counseling and representation for tenants threatened with eviction	\$87,500
The Arc Of San Francisco	Eviction prevention and housing counseling services for adults with developmental disabilities	\$50,000
Subtotal		\$510,500

Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing

Agency Name	Project Description	2013-2014 Funding Recommendation
Central City Hospitality House	Shelter beds for homeless men	\$65,000
Community Awareness & Treatment Services	Shelter beds and services for homeless women	\$50,000
Compass Family Services	Shelter beds and services for families	\$87,000
Dolores Street Community Services	Shelter beds and case management services primarily for homeless men	\$35,000
Episcopal Community Services of SF	Shelter beds for homeless men and women	\$65,000
Larkin Street Youth Services	Shelter beds and services to homeless youth	\$54,000
Larkin Street Youth Services	Life skills and case management for homeless transitional age youth	\$58,000
Mission Neighborhood Health Center	Leadership development for homeless individuals at a drop-in day shelter program	\$39,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Providence Foundation	Shelter beds and services for homeless persons	\$45,000
YMCA of San Francisco (Bayview)/United Council of Human Services	Day shelter for homeless individuals	\$50,000
	Subtotal	\$548,000

Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education

No CDBG-recommended projects primarily meet this objective.

Objective 4: Create and maintain supportive housing

No CDBG-recommended projects primarily meet this objective.

Goal 4: Families and individuals have safe, healthy and affordable housing

Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI

Agency Name	Project Description	2013-2014 Funding Recommendation
Asian Neighborhood Design	Architectural technical assistance services	\$53,000
Bernal Heights Neighborhood Center	Expand youth center, install solar panels for common area electrical usage, and shift water lines	\$70,000
Bernal Heights Neighborhood Center	Build 3,000 sq. ft. of crawlspace into a community room	\$45,000
Chinatown Community Development Center	Waterproofing, repairs of heating system and sewer/plumbing	\$16,612
Chinatown Community Development Center	Exterior waterproofing, common area improvements, and unit improvements to 5 properties	\$109,271
Chinatown Community Development Center	Exterior waterproofing and unit improvements	\$36,117
Community Housing Partnership	Update building needs assessment and develop rehab scope of work	\$60,000
Community Housing Partnership	Make building fully accessible by installing an elevator and retrofitting units to meet ADA standards	\$49,000
Dolores Street Community Services	Rehab will address any conditions that represent violations of safety, seismic, building or health codes based on findings from upcoming CAN	\$32,470
Mayor's Office of Housing and Community Development	Housing Development Pool	\$6,126,755
Mission Housing Development Corporation	Rehabilitation of the elevator at the Altamont Hotel	\$30,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Tenderloin Neighborhood Development Corporation	Refinance and re-syndication of 13 buildings, totaling 1,309 units	\$86,000
Tenderloin Neighborhood Development Corporation	Rehabilitate 12 projects under their Capital Improvement Program that will include end-of-life replacements of building systems, such as roofing and heating; as well as projects to enhance safety and security	\$117,000
	Subtotal	\$6,831,225

Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up to 120% of AMI

Agency Name	Project Description	2013-2014 Funding Recommendation
Rebuilding Together San Francisco	Critical repairs on 25 homes and 25 community facilities through Rebuilding Day events	\$30,000
	Subtotal	\$30,000

Objective 3: Reduce the barriers to access housing affordable to low and moderate-income individuals

Agency Name	Project Description	2013-2014 Funding Recommendation
Asian, Inc.	Pre- and post-purchase homebuyer education and counseling services	\$50,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Pre-purchase homebuyer education and counseling services	\$50,000
Mayor's Office of Housing and Community Development	Housing information and referral	\$72,000
Mission Economic Development Agency	Pre- and post-purchase homebuyer education and counseling services	\$155,000
San Francisco Community Land Trust	Education and technical assistance for residents and Boards of existing co-ops	\$36,000
San Francisco Housing Development Corporation	Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	\$60,000
	Subtotal	\$423,000

Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs

No CDBG-recommended projects primarily meet this objective.

Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities

No CDBG-recommended projects primarily meet this objective.

Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old

No CDBG-recommended projects primarily meet this objective.

Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock

No CDBG-recommended projects primarily meet this objective.

Goal 5: Public housing developments that were severely distressed are thriving mixed-income communities

Objective 1: Replace obsolete public housing within mixed-income developments

No CDBG-recommended projects primarily meet this objective.

Objective 2: Improve social and economic outcomes for existing public housing residents

Agency Name	Project Description	2013-2014 Funding Recommendation
APA Family Support Services	Service connection for Sunnydale public housing residents, including referral, case management and family advocacy services	\$45,000
Bridge Housing Corporation	Community building primarily for Potrero Terrace/Annex public housing residents	\$155,000
Mercy Housing California	Outreach, referrals and wrap-around support primarily for Sunnydale public housing residents	\$65,000
Together United Recommitted Forever (T.U.R.F.)	Community building primarily for Sunnydale public housing residents	\$50,000
YMCA of San Francisco (Bayview)	Service connection and community building primarily for Hunters View public housing residents	\$245,000
	Subtotal	\$560,000

Objective 3: Create neighborhoods desirable to individuals and families of all income levels

No CDBG-recommended projects primarily meet this objective.

Program Income Funded Activities

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	Community Housing Rehabilitation Loan Program	\$1,175,000
Mayor's Office of Housing and Community Development – Office of Community Investment and Infrastructure	Capital improvements to the Yerba Buena Gardens Child Development Center	\$175,000
Office of Economic and Workforce Development	Small business loans	\$250,000
	Subtotal	\$1,600,000

General Administration

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development and Office of Economic and Workforce Development	General CDBG administration	\$3,540,416
	Subtotal	\$3,540,416

TOTAL CDBG: \$24,094,211

ESG Program

The following is a list of funding recommendations for the 2013-2014 ESG program. The list of recommended projects is organized by five-year goals and objectives that are in the 2010-2014 Consolidated Plan. All of the ESG-recommended projects meet Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing. While a recommended project may meet more than one objective, it is only listed under its primary objective.

Goal 3: Formerly homeless individuals and families are stable, supported and live in permanent housing

Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability

Agency Name	Project Description	2013-2014 Funding Recommendation
AIDS Housing Alliance	Homeless and eviction prevention services primarily for persons with HIV/AIDS	\$150,000
Bar Assoc. of SF Volunteer Legal Services	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless	\$90,000
Catholic Charities CYO	Tenant based rental assistance	\$180,860
Compass Family Services	Homeless and eviction prevention services and housing counseling for individuals and families	\$40,000
Eviction Defense Collaborative, Inc.	Counseling and emergency legal assistance for tenants threatened with eviction	\$60,000
Hamilton Family Center, Inc.	Tenant based rental assistance and housing counseling for individuals and families	\$171,140
	Subtotal	\$692,000

Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing

Agency Name	Project Description	2013-2014 Funding Recommendation
Asian Women's Shelter	Intensive case management, counseling, advocacy and emergency shelter services primarily for Asian and Pacific Islander battered women and their children	\$102,000
Friendship House Association of American Indians	Life skills and case management primarily for Native American adults	\$42,000
Gum Moon Residence Hall	Transitional housing program for primarily Asian immigrant women who are victims of domestic violence	\$55,000
Hamilton Family Center, Inc.	Shelter beds and case management services primarily for families	\$50,000
La Casa de las Madres	Shelter beds and case management for survivors of domestic violence	\$150,000
	Subtotal	\$399,000

General Administration

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	General ESG administration	\$88,660
Mayor's Office of Housing and Community Development	HMIS	\$2,486
	Subtotal	\$91,146

TOTAL ESG: \$1,182,146

HOME Program

The following is a list of funding recommendations for the 2013-2014 HOME program. The list of recommended projects is organized by five-year goals and objectives that are in the 2010-2014 Consolidated Plan. All of the HOME-recommended projects meet Goal 4: Families and individuals have safe, healthy and affordable housing, Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI.

Goal 4: Families and individuals have safe, healthy and affordable housing

Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	Housing Development Pool	\$3,704,837
	Subtotal	\$3,704,837

General Administration

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	General HOME administration	\$408,315
	Subtotal	\$408,315

TOTAL HOME: \$4,113,152

HOPWA Program

The following is a list of funding recommendations for the 2013-2014 HOPWA program for San Francisco, San Mateo and Marin Counties.

SAN FRANCISCO

The list of San Francisco's recommended projects is organized by five-year goals and objectives that are in the 2010-2014 Consolidated Plan. While a recommended project may meet more than one objective, it is only listed under its primary objective.

Goal 2: Neighborhoods and communities are strong, vibrant and stable

Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	Strategic planning for AIDS housing	\$120,000
	Subtotal	\$120,000

Goal 4: Families and individuals have safe, healthy and affordable housing

Objective 3: Reduce the barriers to access housing affordable to low and moderate-income individuals

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	Housing information and referral	\$48,000
	Subtotal	\$48,000

Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs

Agency Name	Project Description	2013-2014 Funding Recommendation
Black Coalition on AIDS	Supportive services, facility operating costs and project sponsor administration for a transitional care facility for people with HIV/AIDS	\$50,000
Catholic Charities CYO	Housing advocacy program for people with HIV/AIDS	\$265,724
Catholic Charities CYO	Partial rental subsidy program for people with HIV/AIDS	\$150,000

Agency Name	Project Description	2013-2014 Funding Recommendation
Catholic Charities CYO (Leland House)	Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	\$1,683,973
Catholic Charities CYO (Peter Claver)	Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	\$758,187
Dolores Street Community Services	Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	\$479,350
Human Services Agency	Administration of tenant-based rental assistance program for people with HIV/AIDS	\$3,139,897
Larkin Street Youth Services	Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	\$348,144
Maitri Compassionate Care	Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	\$492,167
Mayor's Office of Housing and Community Development - HOPWA Capital Funding	Funding for capital projects for facilities that received prior HOPWA funding for capital development and serve persons with HIV/AIDS exclusively	\$2,311,045
Mercy Housing California	Supportive services, facility operating costs and project sponsor administration at an independent living facility for people with HIV/AIDS	\$50,000
	Subtotal	\$9,728,487

General Administration

Agency Name	Project Description	2013-2014 Funding Recommendation
Mayor's Office of Housing and Community Development	General HOPWA administration	\$227,330
	Subtotal	\$227,330

TOTAL HOPWA FOR SAN FRANCISCO: \$10,123,817

SAN MATEO COUNTY

Agency Name	Project Description	2013-2014 Funding Recommendation
Mental Health Association of San Mateo	Short-term rental and mortgage payment assistance and related supportive services for persons with HIV/AIDS, including permanent housing placement costs (includes project sponsor administration)	\$611,347
San Mateo County AIDS Program	San Mateo County administration of HOPWA Program.	\$15,485
San Mateo County STD/HIV Program	Comprehensive case management services for very low-income persons with HIV/AIDS	\$125,942
	Subtotal	\$752,774

TOTAL HOPWA FOR SAN MATEO COUNTY: \$752,774**MARIN COUNTY**

Agency Name	Project Description	2013-2014 Funding Recommendation
County of Marin	Marin County administration of HOPWA Program	\$9,080
Marin Housing Authority	Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration)	\$293,614
	Subtotal	\$302,694

TOTAL HOPWA FOR MARIN COUNTY: \$302,694**TOTAL HOPWA FOR SAN FRANCISCO, SAN MATEO AND MARIN COUNTIES: \$11,179,285**

III. NEIGHBORHOOD REVITALIZATION STRATEGY AREAS

Six San Francisco neighborhoods are designated by HUD as Neighborhood Revitalization Strategy Areas (NRSA).

- Bayview Hunters Point
- Chinatown
- Mission
- South of Market
- Tenderloin
- Visitacion Valley

All six NRSA neighborhoods are areas of low-income concentration as defined in San Francisco's 2010-2014 Consolidated Plan. Four of the NRSA neighborhoods, Bayview Hunters Point, Chinatown, Mission and Visitacion Valley, are also areas of minority concentration as defined in the Consolidated Plan.

	NRSA Neighborhoods	Areas of Low-Income Concentration	Areas of Minority Concentration
Bayview Hunters Point	x	x	x
Bernal Heights			x
Chinatown	x	x	x
Excelsior			x
Mission	x	x	x
Oceanview Merced Ingleside (OMI)			x
Portola			x
South of Market	x	x	
Tenderloin	x	x	
Visitacion Valley	x	x	x

In 1993-94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Mission; South of Market and Visitacion Valley. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996.

In 2010, MOHCD and OEWD reviewed each of the NRSA strategic plans and committed to achieving very specific outcomes over the next five years. In the 2010-2014 Consolidated Plan, San Francisco requested an extension of the NRSA designation for all six neighborhoods.

The following outline provides a supplemental snapshot of persistent needs and five-year goals for each neighborhood. Please note that these needs are *in addition* to the core, urgent needs that were previously stated for economic development, education and training, affordable housing, public safety, physical environment, and social services.

1) Bayview Hunter's Point

Recent Key Advances:

- Improved commercial corridor, including new MUNI T Line
- Newly constructed Boys and Girls Club
- Invested in renovations at Malcolm X School
- Constructed Alice Griffith Opportunity Center
- Promoted jobs on the 3rd Street light-rail project – 271 residents hired

- Partnered with Wells Fargo Bank to launch a façade improvement program to stimulate commercial revitalization
- Expanded banking services of the Northeast Community Federal Credit Union (NECFCU) to mitigate the need for check cashing services
- Launched the Bayview Business Resource Center to provide technical assistance and access to capital]
- Four recently constructed mixed-use developments which provide affordable housing opportunities and commercial retail spaces
- Completed 9 façade and tenant improvements
- Attracted 10 new locally owned businesses to start up community serving business on Third Street Commercial Corridor

Persistent Needs:

- Services for senior housing
- Job training initiatives
- Crime prevention and violence prevention efforts
- Services for growing immigrant population
- Family support for CalWorks families
- Services for transitional age youth
- Services for families facing the loss of a home to foreclosure
- Continued development of the retail corridor
- Development at publicly owned parcels at Third and Oakdale
- Improved access to healthy food options
- Accessibility to technical assistance and access to capital for small business development

Five-Year Goals:

- Stimulate development for one grocery store to open
- Strengthen service provision capacity – this includes increasing culturally competent programming in a diversifying neighborhood, and supporting the development of fiscally sustainable organizations that provide needed services
- Encourage development of farmer’s market
- Revitalize Southeast One-Stop Career Link Center
- Leverage improvements to Bayview Opera House in order to stimulate cultural and economic development programming of underutilized community facilities
- Develop new mixed-income housing being developed at Hunters View
- Connect public housing residents to family supports and access to social services
- Support the Renaissance Bayview and Third Street Corridor Program’s on-going efforts to provide technical assistance and access to capital

2) Visitacion Valley

Recent Key Advances:

- Significant capital improvements to two Visitacion Valley community centers
- Expanded banking services of a credit union (NECFCU) to mitigate the need for check cashing services
- Leland Avenue Streetscape Project construction initiated, expected completion Fall 2010
- New Visitacion Valley Library construction on new site, expected completion Winter 2011
- Completed 5 façade improvements along the Leland Avenue Commercial Corridor
- Opening of a satellite One Stop Career Link Center to increase access and referrals to workforce services.
- Adopted plan for Schlage Lock site

Persistent Needs:

- Additional services providing counseling on immigration, legal, and housing rights
- More youth programming, including programs for transitional age youth
- Additional support for local organizations to increase organization capacity, collaboration and leadership within the community

- ESL services and develop Chinese language capacity at organizations
- Crime prevention efforts
- Family support services for CalWorks families
- More effective workforce development strategies
- Continued strengthening of the Leland Avenue Commercial Corridor, while being cognizant of the Schlage Lock development

Five-Year Goals:

- Support retail development along Leland Avenue corridor
- Provide intensive capacity building to community based organizations, including ability to serve increasingly diverse population
- Develop One-Stop Satellite
- Develop new mixed-income housing being developed at Sunnydale
- Connect public housing residents to family supports and access to social services
- Engage public housing residents in community building processes working towards sustainability and safety
- Improve access to public park at Sunnydale
- Develop new community resources—convert the old Schlage Lock office building to a civic use and bring new programming to fit the needs of the local population

3) Chinatown

Recent Key Advances:

- Increased capacity to deliver food, through capital investment in community based organization
- Strengthened culinary workforce training program through capital investment in commercial kitchen at community based organization
- Creation of youth center on Chinatown public housing property
- Supported creation of Chinatown coalition of organizations collaboratively working on family economic self sufficiency
- Public space improvements to two playgrounds
- Investments in Asian and Pacific Islander business assistance and asset building activities
- Wentworth Alleyway Streetscape Improvement completed as part of Chinatown Alleyway Master Plan,
- Arts Programming (Arts in the Alleys and Art in Storefronts Pilot Program) paired with alleyway improvements
- Opening of a Chinatown Career Link Center to increase workforce services provided in the area

Persistent Needs:

- Closer partnerships with health centers, clinics and hospitals providing language specific health care and dental care for Chinese residents
- Increased access to affordable housing
- Shortage of vocational English as a second language classes, targeting high growth sectors with high wage jobs
- Information to residents about the range of opportunities in these growing sectors: Healthcare, Financial Services, Construction, Hotel and Dining and Retail Trade,
- Affordable childcare
- Cleaning, greening, and safety improvements programming of alleyways in Chinatown
- Increased small business technical and economic development assistance

Five-Year Goal:

- Reduce language barriers to accessing social services and affordable housing
- Support commercially viable commercial corridor with diverse businesses
- Improve and activate Chinatown alleyways, by programming cultural activities and providing microenterprise opportunities

- Support on-site business technical assistance services and coordinate efforts with City College to provide programs for business development

4) Tenderloin

Recent Key Advances:

- Created ADA-accessible rooftop space on emergency shelter for additional client program space
- Expanded program space and other capital improvements for youth center
- Helped launch homeless women's drop-in center
- Assisted in rehabilitation of long term vacancy along Taylor Street, and assisted in the attraction of a cultural organization to fill space
- Launched façade improvement program to stimulate commercial revitalization
- Enhanced Public Art Programming throughout the community, by supporting Wonderland Exhibit and implementing Art in Storefronts Pilot Program
- Assisted in the reprogramming of liquor store to community serving grocery store

Persistent Needs:

- Improve banking and small business assistance
- Need to address over concentration of social services
- Increased supply of permanent housing for seniors, immigrants and homeless populations
- Strategies to reduce homelessness
- Increased economic stability through employment services, mainstream financial entitlements and education.
- ESL and vocational ESL programs for limited-English speaking immigrants
- Too few open space and recreational areas
- Increased crime prevention efforts, especially in regards to drug-related activities
- Reduction of blight and filling vacancies in the Tenderloin and Mid-Market areas.

Five-Year Goal:

- Support homeless prevention efforts and efforts to move homeless individuals into more stable housing
- Increase coordination of Tenderloin social service organizations
- Utilization of various resources to stimulate development in Tenderloin and Mid-Market areas
- Continue to recruit art and cultural entities as a means to stimulate retail growth and create workforce development in the community

5) Mission

Recent Key Advances:

- Supported development of multi-tenant building to house asset-building organization and construction of retail incubation space
- Supported development of new Valencia Gardens public housing
- Supported the coordination of service delivery for immigrant communities
- Supported the One-Stop Employment Center
- Launched a façade improvement program to stimulate commercial revitalization
- Increased homeownership training and education

Persistent Needs:

- More affordable housing opportunities for low and moderate-income households, including homeownership counseling
- Eviction prevention services
- Support for asset building and financial education for individuals and families
- Increased investment in services for immigrant youth and unaccompanied minors at/in risk of violence
- Space for youth activities
- Staff training and professional development in violence prevention strategies

- Investment in job training programs
- Increased access to extended hours of childcare and to out-of-school programs for children and youth grades K-12
- Improved accessibility of senior services, including increased meal provision, recreational activities, and transportation services for frail elders
- Support culturally and linguistically relevant programs for increasingly diverse communities
- Strong and stable small businesses

Five-Year Goal:

- Support commercial district revitalization
- Develop retail incubation program
- Support coordination of services at new community hub
- Coordinate with other city departments that support youth and seniors to address identified needs

6) South of Market

Recent Key Advances:

- Supported youth center providing violence prevention and youth leadership development
- Built out after school space within a larger studio and theater
- Improved business technical assistance and recent façade improvements
- Stimulated development of the Harvest Urban Market
- Supported Six on Sixth Commercial Revitalization – small business development and facade improvement plan
- Engaged in the development of revitalization plans for 7th Street corridor
- Opened a South of Market/Civic Center One Stop Career Link Center to increase workforce services provided in the area.

Persistent Needs:

- Stronger community networks and infrastructure through projects/events aimed at multiple populations and encouragement of civic engagement
- Increased residents' job readiness, placement and retention through: education, job training, assistance to immigrants on obtaining proper documentation, re-entry programs for formerly incarcerated individuals, affordable childcare
- Support community-serving businesses by providing incentives to hire residents and improving access to services/affordable business space
- Financial education and literacy programs for low income individuals and families to help them build savings/assets
- Increased affordable housing opportunities through rehabilitation and construction
- Increased availability of community facilities and improvement of public spaces/outdoor facilities
- ESL, employment, art, education, and youth programming to address needs of low income and immigrant communities
- Neighborhood childcare services near affordable housing/mixed-use developments

Five-Year Goals:

- Increase coordination of services between community based organizations
- Support eviction prevention efforts
- Support financial education and asset building programs
- Support Six on Sixth Commercial Revitalization – small business development and facade improvement plan

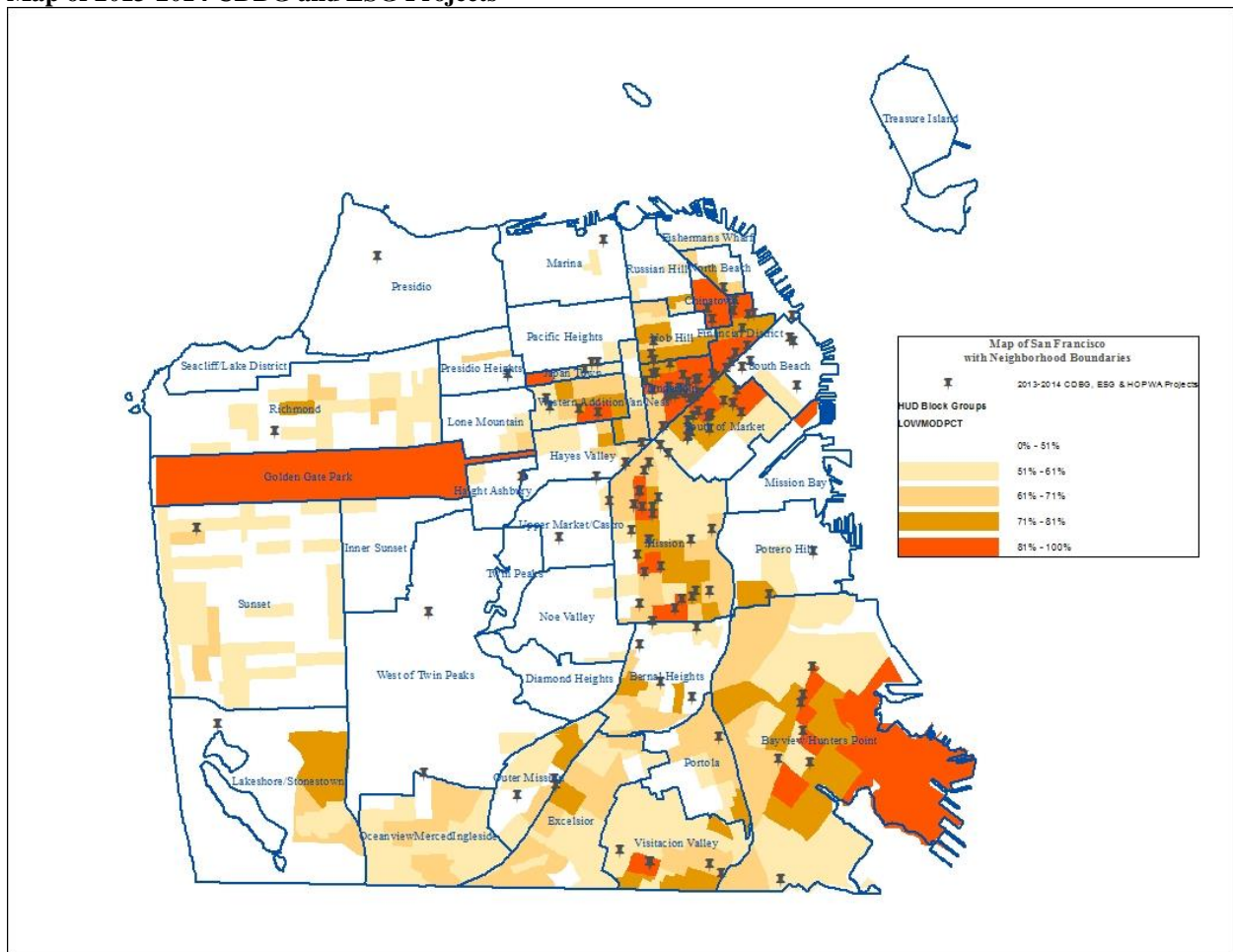
2013-2014 CDBG and ESG Projects

The Map of 2013-2014 CDBG and ESG Projects shows that the majority of the projects are located in San Francisco's six HUD-designated NRSA neighborhoods (Bayview Hunters Point, Chinatown, Mission, South of Market, Tenderloin and Visitacion Valley).

The map also shows that almost all of the recommended projects are located in low- and moderate-income areas, as defined by HUD. The few projects that are not located in low- and moderate-income areas target and primarily serve low- and moderate-income individuals and families. Most of San Francisco's recommended projects will serve 100% low- and moderate-income persons, and nearly all activities will target and serve individuals and families that are most in need. For example, as reported in San Francisco's 2011-2012 CAPER, of the 18,532 individuals that received CDBG- and ESG-funded direct services, 98% were low- and moderate-income.

HUD allows greater flexibility in the use of CDBG funds in the NRSAs. One benefit is that public service activities that primarily serve NRSAs are exempt from the 15% public service cap, pursuant to 24 CFR 570.204(b)(2)(ii). After this exemption, San Francisco is proposing to spend 11% of its 2013-2014 CDBG funds on public services. See Appendix E for a list of public service projects, including ones that primarily serve the NRSAs.

Map of 2013-2014 CDBG and ESG Projects



IV. ADDRESSING THE NEEDS OF HOMELESS PERSONS

Prevention and Elimination of Homelessness

The City has created two primary documents to address homelessness among its residents. The first is the "San Francisco Plan to Abolish Chronic Homelessness," developed by the Ten Year Planning Council under the auspices of the Mayor. The Ten-Year Plan, created in 2004, identifies as the primary strategy for ending chronic homelessness the shifting of resources from shelter and transitional housing to the acquisition, production and operation of permanent supportive. The Plan specifically called out the need for the creation of an additional 30,000 supportive housing units or beds for the chronically homeless by the year 2010. In addition, the Plan's other recommendations included: a) supportive housing options be made available to chronically homeless persons with criminal records; b) chronically homeless inmates be identified prior to discharge and given an appropriate exit strategy; c) chronically homeless individuals be assessed at medical and psychiatric discharge instead of simply discharging to the streets; d) interventions be improved when patients are brought to psychiatric emergency services; e) veterans services be expanded so that the Veteran's Administration has more resources to provide for substance abuse and medical health needs for chronically homeless veterans.

In 1994, Mayor Gavin Newsom created the City's Ten Year Council with a mandate to create a ten year plan to target the 3,000 chronically homeless. Because the chronically homeless were considered to be the most in need, that population consumed the lion's share of dedicated resources. If their needs are met, the city will can then redirect those savings to the remaining general homeless population. The plan's focus is the 3,000 individuals who are the most visible reminders of our failure to find solutions. This focus does not imply that the needs of the other 12,000 should be neglected, but rather, that the resulting efficiencies of such a targeted effort will result in more assistance for the general homeless population.

Permanent supportive housing has been proven to be the most effective and efficient way to take the chronically homeless off the streets. San Francisco has its own successful versions of permanent supportive housing, one of which, Direct Access to Housing, is regarded as a national "best practice."

Statistics show that the care of one chronically homeless person using Emergency Room services, and/or incarceration, cost San Francisco an average of \$61,000 each year. On the other hand, permanent supportive housing, including treatment and care, would cost \$16,000 a year. The \$16,000 in permanent supportive housing would *house* the person, as opposed to the \$61,000 in care and services that leaves the person living on the streets. Logic and compassion dictate that moving our 3,000 chronically homeless into permanent supportive housing would be cost effective, saving the taxpayers millions of dollars each year. Doing so would also provide the chronically homeless with their best opportunity to break the cycle of homelessness that controls their lives.

Permanent Supportive Housing

The recommended goal of the Ten Year Council is a simple one: create 3,000 units of new permanent supportive housing designed to accommodate the chronically homeless. The "Housing First" model is a radical departure from the Continuum model in use for almost two decades in San Francisco. Under the Continuum model, homeless individuals try to find space in a shelter. The next step is often transitional housing before eventual placement in permanent housing. The goal has been to stabilize the individual with a variety of services *before* permanent housing placement.

The "Housing First" model emphasizes immediate placement of the individual in permanent supportive housing, and then provides the services, on site, necessary to stabilize the individual and keep them housed. This model has been endorsed by the Federal U.S. Interagency Council on Homelessness (USICH), the National Alliance to End Homelessness (NAEH), and by most other cities that have already written their Ten Year Plans.

The 2004 Ten Year Plan to End Chronic Homelessness called for the creation of 3,000 total new units of permanent supportive housing, half to be master leased by the City, and the other half to be owned and operated by non-profit agencies. The attached Supportive Housing Pipeline documents progress to date.

The 2004 Ten Year Plan to End Chronic Homelessness called for the creation of 3,000 total new units of permanent supportive housing, half to be master leased by the City, and the other half to be owned and operated by non-profit

agencies. Over time, the split between non-profit owned and leased housing has shifted to a greater portion of units being non-profit owned with long term affordability restrictions. The attached Supportive Housing Pipeline documents progress to date.

- Non-profit owned housing - Since Fall 2004, 1,635 non-profit owned units have been created (in 34 different developments), and 235 units are under construction. 2,178 total non-profit owned units for chronically homeless have been identified (in a total of 48 developments).
- Leased housing – Since Fall 2004, 780 leased housing units targeting the chronically homeless have been occupied (at 17 sites).
- Overall, projects have been identified that will create 2,958 homeless units through both non-profit owned and leased housing at 65 sites.

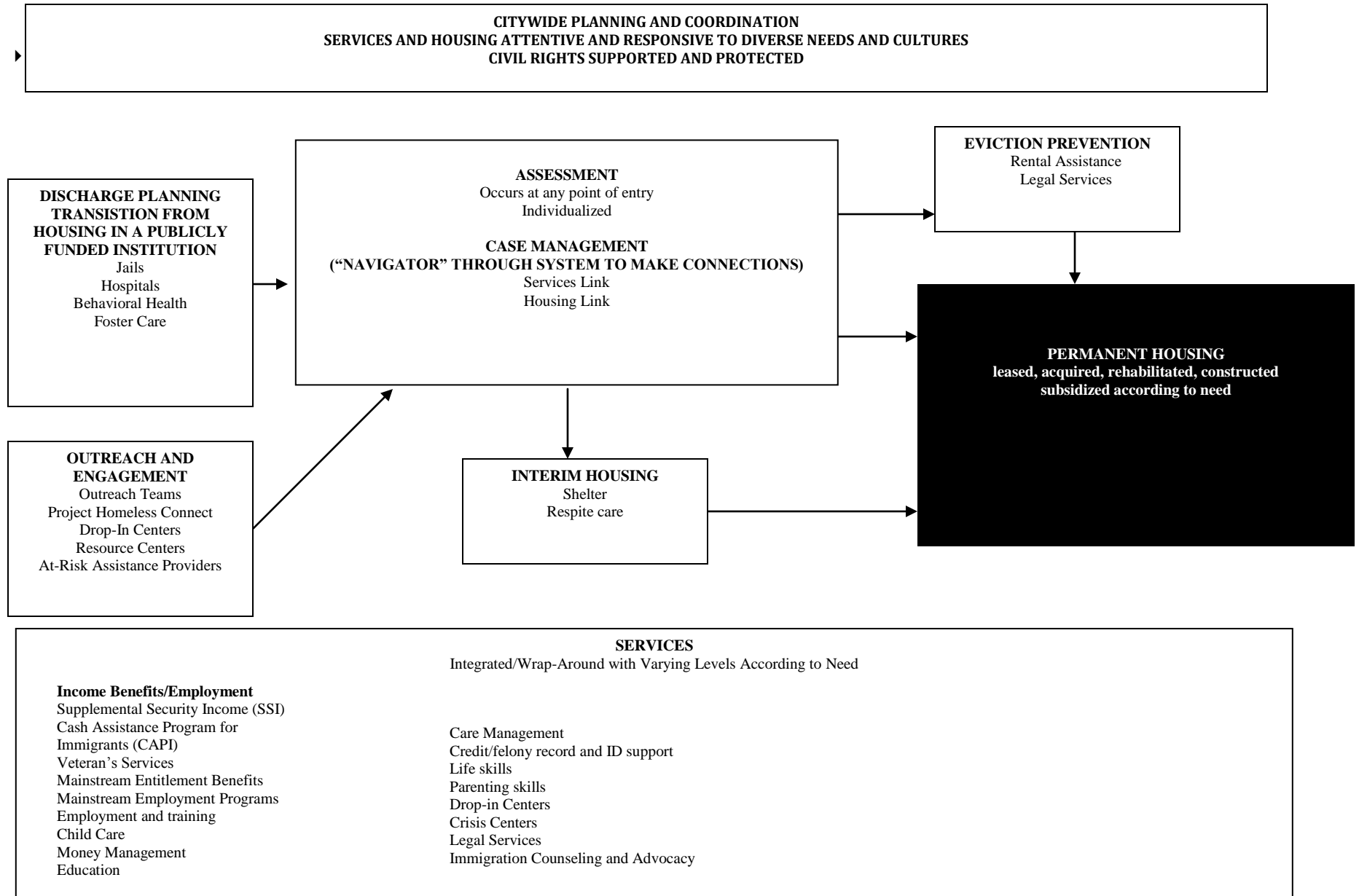
Progress on 10 Year Plan toward 3,000 units by 2014:	
Nonprofit Owned Completed to Date	1,635
Owned Under Construction	235
Owned Active Predevelopment	181
Owned Future Funding	127
Total Identified Owned Units	2,178
Leased and Occupied to Date	780
Total Leased	780
Total Owned and Leased Completed Units To Date	2,415
Total Owned and Leased Identified Units	2,958

Total 10 Year Plan Summary by Target Population: 2,958 units

	chronic homeless	homeless senior	homeless family	Total
Owned	1,477	376	325	2,178
Leased	677	103	0	780
Total	2,154	479	325	2,958

Local Homeless Coordinating Board Five-Year Strategic Plan

The second primary document is the Five-Year Strategic Plan covering the years 2008-2013 created by the City's Local Homeless Coordinating Board. This document provides one unified citywide plan to prevent and eradicate homelessness. The plan is a synthesis of a number of other documents, including the Ten-Year Plan and the 2005-2009 Consolidated Plan. The Five-Year Strategic Plan's priorities, initiatives, actions and outcomes are described below.



MOH's Homeless Services

MOHCD addresses the needs of homeless persons through the provision of grants to community based organizations that offer a variety of services to homeless persons or persons at risk of homelessness. These grants are funded through the Emergency Solutions Grant program and the Community Development Block Grant program

Emergency Solutions Grant Program

A total of \$692,000 in ESG funds will be used for homeless prevention activities.

Agency Name	Project Description	2013-2014 Funding Recommendation
AIDS Housing Alliance	Homeless and eviction prevention services primarily for persons with HIV/AIDS	\$150,000
Bar Assoc. of SF Volunteer Legal Services	Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless	\$90,000
Catholic Charities CYO	Tenant based rental assistance	\$180,860
Compass Family Services	Homeless and eviction prevention services and housing counseling for individuals and families	\$40,000
Eviction Defense Collaborative, Inc.	Counseling and emergency legal assistance for tenants threatened with eviction	\$60,000
Hamilton Family Center, Inc.	Tenant based rental assistance and housing counseling for individuals and families	\$171,140
	Subtotal	\$692,000

A total of \$399,000 in ESG funds will be used for homeless services.

Agency Name	Project Description	2013-2014 Funding Recommendation
Asian Women's Shelter	Intensive case management, counseling, advocacy and emergency shelter services primarily for Asian and Pacific Islander battered women and their children	\$102,000
Friendship House Association of American Indians	Life skills and case management primarily for Native American adults	\$42,000
Gum Moon Residence Hall	Transitional housing program for primarily Asian immigrant women who are victims of domestic violence	\$55,000
Hamilton Family Center, Inc.	Shelter beds and case management services primarily for families	\$50,000
La Casa de las Madres	Shelter beds and case management for survivors of domestic violence	\$150,000
	Subtotal	\$399,000

Community Development Block Grant Program

CDBG funds will also be used to provide homeless and homeless prevention services.

A total of \$510,500 in CDBG funds will be used for homeless prevention activities.

Agency Name	Project Description	2013-2014 Funding Recommendation
Bay Area Legal Aid	Legal assistance and representation for residents of subsidized housing	\$65,000
Causa Justa :: Just Cause	Eviction prevention and housing counseling services	\$38,000
Chinatown Community Development Center	Tenant counseling for primarily monolingual Chinese households	\$50,000
Independent Living Resource Center of SF	Housing stabilization and tenant education services	\$55,000
Legal Assistance to the Elderly	Legal services focused on housing, primarily for low-income seniors and adults with disabilities	\$30,000
San Francisco Study Center - Housing Rights Committee of San Francisco	Tenant counseling and eviction prevention services	\$85,000
Self-Help for the Elderly	Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters	\$50,000
Tenderloin Housing Clinic, Inc.	Legal counseling and representation for tenants threatened with eviction	\$87,500
The Arc Of San Francisco	Eviction prevention and housing counseling services for adults with developmental disabilities	\$50,000
	Subtotal	\$510,500

A total of \$548,000 in CDBG funds will be used for homeless services.

Agency Name	Project Description	2013-2014 Funding Recommendation
Central City Hospitality House	Shelter beds for homeless men	\$65,000
Community Awareness & Treatment Services	Shelter beds and services for homeless women	\$50,000
Compass Family Services	Shelter beds and services for families	\$87,000
Dolores Street Community Services	Shelter beds and case management services primarily for homeless men	\$35,000
Episcopal Community Services of SF	Shelter beds for homeless men and women	\$65,000
Larkin Street Youth Services	Shelter beds and services to homeless youth	\$54,000
Larkin Street Youth Services	Life skills and case management for homeless transitional age youth	\$58,000
Mission Neighborhood Health Center	Leadership development for homeless individuals at a drop-in day shelter program	\$39,000
Providence Foundation	Shelter beds and services for homeless persons	\$45,000
YMCA of San Francisco (Bayview)/United Council of Human Services	Day shelter for homeless individuals	\$50,000
	Subtotal	\$548,000

V. PERFORMANCE MEASURES

A. HUD CPD Outcomes and Objectives

HUD Table 3A: Summary of Specific Annual Objectives

For each of San Francisco's housing and community development objective, a HUD performance measurement objective and outcome have been indicated in the table below. For performance indicators and goals, see 2013-2014 Performance Measures Matrix below in the next subsection.

Summary of Specific Housing/Community Development Objectives

	HUD Objective	HUD Outcome
<u>Homeless Objectives</u>		
G3, O1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability	Decent Housing	Affordability
G3, O2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing	Suitable Living Environment	Availability/Accessibility
G3, O3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education	Suitable Living Environment	Availability/Accessibility
G3, O4: Create and maintain supportive housing	Decent Housing	Availability/Accessibility
<u>Special Needs Objectives</u>		
G4, O4: Provide both services and permanently affordable, supportive housing opportunities for people with specific needs	Decent Housing	Availability/Accessibility
G4, O5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities	Decent Housing	Availability/Accessibility
<u>Rental Housing</u>		
G4, O1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G5, O1: Replace obsolete public housing within mixed-income developments	Suitable Living Environment	Sustainability
G5, O3: Create neighborhoods desirable to individuals and families of all income levels	Suitable Living Environment	Sustainability
<u>Owner Housing</u>		
G4, O2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI	Decent Housing	Affordability
G4, O3: Reduce the barriers to access housing affordable to low- and moderate-income individuals	Decent Housing	Availability/Accessibility
G4, O6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old	Decent Housing	Availability/Accessibility
G4, O7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock	Decent Housing	Affordability

	HUD Objective	HUD Outcome
<u>Infrastructure Objectives</u>		
none		
<u>Public Facilities Objectives</u>		
G2, O1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents	Suitable Living Environment	Sustainability
<u>Public Services Objectives</u>		
G1, O1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services	Suitable Living Environment	Availability/ Accessibility
G1, O2: Support the healthy development of families and individuals	Suitable Living Environment	Availability/ Accessibility
G1, O3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency	Economic Opportunity	Availability/ Accessibility
G1, O4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents	Economic Opportunity	Availability/ Accessibility
G1, O5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment	Economic Opportunity	Availability/ Accessibility
G1, O6: Increase access to workforce services for populations underserved by the workforce development system	Economic Opportunity	Availability/ Accessibility
G1, O7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers	Economic Opportunity	Availability/ Accessibility
G2, O2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities	Suitable Living Environment	Sustainability
G5, O2: Improve social and economic outcomes for existing public housing residents	Suitable Living Environment	Sustainability
<u>Economic Development Objectives</u>		
G1, O8: Establish, enhance, and retain small businesses and micro-enterprises	Economic Opportunity	Affordability
G2, O4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents	Suitable Living Environment	Sustainability
<u>Other Objectives - Policy/Planning Objectives</u>		
G2, O3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families	Suitable Living Environment	Availability/ Accessibility

B. 2013-2014 Performance Measures Matrix

GOAL 1: FAMILIES AND INDIVIDUALS ARE HEALTHY AND ECONOMICALLY SELF-SUFFICIENT				
Objective 1: Remove barriers to economic opportunities and create economic stability through enhanced access to and utilization of social services				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	AIDS Legal Referral Panel of the SF Bay Area	Legal counseling and representation	225	\$82,000
2	Arab Cultural and Community Center	Case management and supportive services	175	\$50,000
3	Asian Law Caucus	Legal counseling and representation	140	\$52,000
4	Asian Pacific American Community Center	Information and referral	600	\$57,000
5	Bay Area Legal Aid	Legal counseling and representation	65	\$40,000
6	Central American Resource Center (CARECEN)	Legal counseling and representation	500	\$80,000
7	Community Youth Center-San Francisco (CYC-SF)	Information and referral	150	\$50,000
8	Dolores Street Community Services	Legal counseling and representation	45	\$44,000
9	Donaldina Cameron House	Case management and supportive services	66	\$50,000
		Educational services	45	
10	Filipino-American Development Foundation: Filipino Community Center	Information and referral	100	\$70,000
11	Hearing and Speech Center of Northern California	Information and referral	880	\$38,000
12	Instituto Laboral de la Raza	Legal counseling and representation	600	\$60,000
13	La Raza Centro Legal	Legal counseling and representation	165	\$50,000
14	La Raza Community Resource Center	Legal counseling and representation	250	\$80,000
15	Mayor's Office of Housing and Community Development Program Delivery			\$45,000
16	Nihonmachi Legal Outreach	Legal counseling and representation	278	\$75,000
17	Samoan Community Development Center	Information and referral	75	\$40,000
18	Swords to Plowshares Veterans Rights Organization	Legal counseling and representation	100	\$81,000
19	Vietnamese Community Center of SF	Information and referral	138	\$55,000
	Subtotals for G1, O1	# of people receiving information and referral	1,943	
		# of people receiving legal counseling and representation	2,368	
		# people receiving educational services, including ESL/VESL, parenting classes, technology training	45	

		# of people receiving case management services	241	
				\$1,099,000
Objective 2: Support the healthy development of families and individuals				
This objective will be achieved with non-Consolidated Plan funding sources.				
Objective 3: Increase families' savings and assets to assist them in moving from poverty/public assistance to stability and self-sufficiency				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Mission Asset Fund	Financial education	90	\$65,000
2	Mission Economic Development Agency	Financial education	200	\$35,000
3	Mission SF Community Financial Center	Financial education	100	\$50,000
4	Northeast Community Federal Credit Union	Financial education	125	\$50,000
	Subtotals for G1, O3	# of people receiving financial education linked to financial goals, including improved credit, increased assets, opening IDA accounts and becoming banked	515	\$200,000
Objective 4: Improve the responsiveness of the workforce system to meet the demands of sustainable and growing industries, providing employers with skilled workers and expanding employment opportunity for San Francisco residents				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Community Housing Partnership	Case management and supportive services	40	\$75,000
		Industry-specific vocational training	36	
2	Episcopal Community Services of SF	Case management and supportive services	35	\$100,000
		Industry-specific vocational training	32	
3	In-Home Supportive Services Consortium of San Francisco, Inc.	Case management and supportive services	40	\$50,000
		Industry-specific vocational training	36	
4	Mission Hiring Hall	Case management and supportive services	60	\$100,000
		Industry-specific vocational training	54	
5	Mission Language and Vocational School, Inc.	Case management and supportive services	20	\$100,000
		Industry-specific vocational training	18	
	Subtotals for G1, O4	# of people receiving case management and supportive services	195	
		# of people receiving industry-specific vocational training	176	

				\$425,000
Objective 5: Re-engage youth disconnected from the education system and labor market to achieve academic credentials, transition to post-secondary education, and/or secure living wage employment				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Bayview Hunter's Point Center for Arts & Technology	Transitional age youth services	20	\$75,000
2	Booker T. Washington Community Service Center	Transitional age youth services	35	\$40,000
3	Collective Impact (dba Mo' Magic)	Transitional age youth services	30	\$40,000
4	Community Youth Center-San Francisco (CYC-SF)	Transitional age youth services	50	\$50,000
5	Conscious Youth Media Crew	Transitional age youth services	20	\$40,000
6	Filipino American Development Foundation/Pin@y Educational Partnerships	Transitional age youth services	45	\$50,000
7	Lavender Youth Rec. & Info. Ct.(LYRIC)	Transitional age youth services	15	\$50,000
8	Mission Neighborhood Centers	Transitional age youth services	60	\$50,000
9	San Francisco Conservation Corps	Transitional age youth services	30	\$50,000
10	Sunset District Comm. Develop. Corp.	Transitional age youth services	30	\$50,000
11	Together United Recommitted Forever (T.U.R.F.)	Transitional age youth services	25	\$50,000
12	United Playaz	Transitional age youth services	50	\$55,000
13	Urban Services YMCA	Transitional age youth services	30	\$70,000
14	Vietnamese Youth Development Center	Transitional age youth services	30	\$60,000
15	YMCA of San Francisco (Bayview)	Transitional age youth services	50	\$50,000
	Subtotals for G1, O5	# of transitional age youth receiving leadership, life skills, mentoring, case management, GED preparation and educational support	520	\$780,000
Objective 6: Increase access to workforce services for populations underserved by the workforce development system				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Central City Hospitality House	Case management and supportive services	60	\$100,000
2	Collective Impact (dba Mo' Magic)	Case management and supportive services	100	\$70,000
3	Community Center Pjt of SF (dba the San Francisco LGBT Community Center)	Case management and supportive services	105	\$120,000
4	Compass Family Services	Case management and supportive services	40	\$75,000

5	Goodwill Industries of San Francisco, San Mateo & Marin Counties	Case management and supportive services	115	\$125,000
6	Hearing and Speech Center of Northern California	Case management and supportive services	25	\$42,500
7	Mayor's Office of Housing and Community Development	Case management and supportive services		\$137,839
8	Mission Economic Development Agency	Case management and supportive services	100	\$100,000
9	Office of Economic and Workforce Development	Case management and supportive services		\$92,529
10	Positive Resource Center	Case management and supportive services	45	\$50,000
11	Toolworks	Case management and supportive services	70	\$55,000
12	Upwardly Global	Case management and supportive services	60	\$75,000
13	Young Community Developers	Case management and supportive services	30	\$65,000
	Subtotals for G1, O6	# of people receiving basic educational services including Adult Basic Education and VESL/ESL	0	
		# of people receiving barrier removal services	0	
		# of people receiving case management and supportive services	750	
				\$1,107,868
Objective 7: Improve the quality of services available to businesses through the workforce system to promote hiring San Francisco job seekers				
This objective will be achieved with Workforce Investment Act funding.				
Objective 8: Establish, enhance, and retain small businesses and micro-enterprises				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Asian Neighborhood Design	# of existing businesses assisted	5	\$83,827
2	CCSF Small Business Development Center	# of start-ups assisted	60	\$140,000
		# of existing businesses assisted	60	
		# of existing businesses expansions	35	
		# of loans made	20	
		# of jobs created	50	
		# of jobs retained	15	
3	Community Center Pjt of S.F dba The San Francisco LGBT Community Center	# of start-ups assisted	56	\$40,000
		# of existing businesses assisted	20	
4	La Cocina	# of start-ups assisted	15	\$50,000

		# of existing businesses assisted	20	
		# of jobs created	15	
		# of jobs retained	15	
5	Mission Asset Fund	# of start-ups assisted	10	\$50,000
		# of existing businesses assisted	5	
		# of loans made	15	
		# of jobs created	3	
		# of jobs retained	12	
6	Mission Economic Development Agency	# of start-ups assisted	50	\$125,000
		# of existing businesses assisted	34	
		# of existing businesses expansions	13	
		# of loans made	15	
		# of jobs created	40	
		# of jobs retained	30	
7	Office of Economic and Workforce Development Section 108 Repayment Contingency	NA		\$262,308
8	Opportunity Fund Northern California	# of existing businesses assisted	25	\$50,000
		# of existing businesses expansions	25	
		# of loans made	25	
		# of jobs created	5	
		# of jobs retained	30	
9	Pacific Community Ventures	# of existing businesses assisted	65	\$50,000
		# of jobs created	40	
		# of jobs retained	300	
10	Renaissance Entrepreneurship Center	# of start-ups assisted	25	\$100,000
		# of existing businesses assisted	30	
		# of existing businesses expansions	15	
		# of loans made	8	
		# of jobs created	12	
		# of jobs retained	15	
11	SF Made	# of existing businesses assisted	80	\$65,000
		# of jobs created	25	
		# of jobs retained	225	
12	South of Market Foundation	# of start-ups assisted	30	\$183,865
		# of existing businesses assisted	45	

		# of existing businesses expansions	15	
		# of loans made	7	
		# of jobs created	30	
		# of jobs retained	20	
13	Southeast Asian Community Center	# of start-ups assisted	10	\$120,000
		# of existing businesses assisted	40	
		# of loans made	8	
		# of jobs created	20	
		# of jobs retained	4	
14	Women's Initiative for Self Employment	# of start-ups assisted	20	\$40,000
		# of existing businesses assisted	14	
		# of existing businesses expansions	6	
		# of loans made	5	
		# of jobs created	20	
		# of jobs retained	10	
15	Wu Yee Children's Services	# of start-ups assisted	22	\$45,000
		# of existing businesses assisted	22	
		# of existing businesses expansions	4	
		# of jobs created	15	
		# of jobs retained	2	
	Subtotals for G1, O8	# of start-ups assisted	298	
		# of existing businesses assisted	465	
		# of existing businesses expansions	113	
		# of loans made to small businesses and micro-enterprises	103	
		# of jobs created	275	
		# of jobs retained	678	
				\$1,405,000
GOAL 2: NEIGHBORHOODS AND COMMUNITIES ARE STRONG, VIBRANT AND STABLE				
Objective 1: Improve the infrastructure and physical environment of San Francisco neighborhoods, especially in those neighborhoods with high concentrations of low and moderate-income residents				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Arriba Juntos	# of facilities	1	\$35,000
2	Asian Neighborhood Design	# of facilities		\$35,000

3	Bernal Heights Neighborhood Center	# of facilities	1	\$32,931
4	Board of Trustees of the Glide Foundation	# of facilities	1	\$30,000
5	Booker T. Washington Community Service Center	# of facilities	1	\$150,000
6	Brava! for Women in the Arts	# of facilities	1	\$100,000
7	Community Design Center	# of facilities		\$35,000
8	Community Youth Center-San Francisco (CYC-SF)	# of facilities	1	\$90,000
9	Dolores Street Community Services	# of facilities	1	\$136,571
10	Donaldina Cameron House	# of facilities	1	\$66,000
11	Friends of the Urban Forest	# of sites greened	135	\$40,000
12	HealthRight 360	# of facilities	1	\$78,700
13	Homeless Prenatal Program, Inc.	# of facilities	1	\$90,000
14	Independent Living Resource Center of SF	# of facilities	1	\$100,000
15	Larkin Street Youth Services	# of facilities	1	\$175,000
16	Mayor's Office of Housing and Community Development	# of facilities		\$2,000,000
17	Mission Neighborhood Centers	# of facilities	1	\$150,000
18	Nihonmachi Little Friends	# of facilities	1	\$100,000
19	North of Market/Tenderloin Community Benefit Corporation	# of facilities	1	\$80,000
20	Renaissance Entrepreneurship Center	# of facilities	1	\$140,000
21	San Francisco Conservation Corps	# of facilities	1	\$100,000
22	San Francisco Parks Alliance/Mission Community Market	# of sites greened		\$40,000
23	The Janet Pomeroy Center	# of facilities	1	\$100,000
	Subtotals for G2, O1	# of facilities constructed or rehabilitated that incorporates green construction principles	18	
		# of sites greened	135	
				\$3,904,202
Objective 2: Promote the development of social capital and sustainable healthy communities through leadership development and civic engagement activities				
No recommended projects primarily meet this objective				
Objective 3: Improve the social service delivery system that leads to self-sufficiency and healthy sustainable outcomes for low-income individuals and families				

	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Compasspoint Nonprofit Services	# of CBOs receiving technical assistance	40	\$60,000
2	Earned Assets Resource Network/Office of the Treasurer	# of CBOs receiving technical assistance		\$14,000
3	HomeownershipSF	# of CBOs supported in collaboratives	5	\$30,000
4	Mayor's Office of Housing and Community Development Consolidated Planning			\$117,000
5	Mayor's Office of Housing and Community Development Planning for AIDS Housing			\$120,000
6	Mission Asset Fund	# of CBOs supported in collaboratives	5	\$20,000
7	Northern California Community Loan Fund	# of facilities		\$150,000
8	Richmond District Neighborhood Center	# of CBOs supported in collaboratives	4	\$30,000
9	San Francisco School Alliance	# of CBOs receiving technical assistance	10	\$20,000
10	Vietnamese Youth Development Center	# of CBOs supported in collaboratives		\$20,000
	Subtotals for G2, O3	# of CBOs receiving technical assistance		
		# of CBOs supported in collaboratives that strengthen services and infrastructure		
				\$581,000
Objective 4: Strengthen commercial corridors in low- and moderate-income neighborhoods and increase corridor potential for providing jobs, services, and opportunities for residents				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Bay Area Community Resource/Excelsior Action Group	# of existing businesses assisted	40	\$63,000
		# of businesses attracted, retained and expanded	5	
		# of jobs created	7	
2	Bay Area Community Resource/Portola Neighborhood Association	# of existing businesses assisted	30	\$63,000
		# of businesses attracted, retained and expanded	3	
		# of jobs created	5	
3	Japanese Community Youth Council (JCYC)/Japantown Task Force	# of existing businesses assisted	12	\$40,000
		# of jobs created	20	
4	North of Market Neighborhood Improvement Corp.	# of existing businesses assisted	15	\$70,000

		# of businesses attracted, retained and expanded	5	
5	Ocean Avenue Association	# of existing businesses assisted	15	\$30,000
		# of businesses attracted, retained and expanded	3	
		# of jobs created	2	
6	Renaissance Entrepreneurship Center	# of start-ups assisted	5	\$100,000
		# of existing businesses assisted	20	
		# of jobs created	5	
		# of jobs retained	10	
	Subtotals for G2, O4	# of start-ups assisted	5	
		# of existing businesses assisted	132	
		# of businesses receiving safety consultation	0	
		# of businesses attracted, retained and expanded	16	
		# of façade improvements and beautification	0	
		# of jobs created and retained	49	
				\$366,000
GOAL 3: FORMERLY HOMELESS INDIVIDUALS AND FAMILIES ARE STABLE, SUPPORTED AND LIVE IN PERMANENT HOUSING				
Objective 1: Decrease the incidence of homelessness by avoiding tenant evictions and foreclosures and increasing housing stability				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	AIDS Housing Alliance	Representation and/or tenants' rights counseling	225	\$150,000
		# of people avoiding eviction	25	
		Rental assistance	30	
2	Bar Assoc. of SF Volunteer Legal Services	Representation and/or tenants' rights counseling	175	\$90,000
		# of people avoiding eviction	150	
3	Bay Area Legal Aid	Representation and/or tenants' rights counseling	170	\$65,000
		# of people avoiding eviction	30	
4	Catholic Charities CYO	# of people avoiding eviction	85	\$180,860
		Rental assistance	170	
5	Causa Justa:: Just Cause	Representation and/or tenants' rights counseling	280	\$38,000

		# of people avoiding eviction	113	
6	Chinatown Community Development Center	Representation and/or tenants' rights counseling	250	\$50,000
		# of people avoiding eviction	71	
7	Compass Community Services	Representation and/or tenants' rights counseling	60	\$40,000
		# of people avoiding eviction	15	
8	Eviction Defense Collaborative, Inc.	Representation and/or tenants' rights counseling	600	\$60,000
		# of people avoiding eviction	590	
9	Hamilton Family Center, Inc.	Representation and/or tenants' rights counseling	120	\$171,140
		# of people avoiding eviction	80	
		Rental assistance	120	
10	Independent Living Resource Center of SF	Representation and/or tenants' rights counseling	100	\$55,000
		# of people avoiding eviction	85	
11	Legal Assistance to the Elderly	Representation and/or tenants' rights counseling	216	\$30,000
		# of people avoiding eviction	30	
12	San Francisco Study Center/Housing Rights Committee of San Francisco	Representation and/or tenants' rights counseling	215	\$85,000
		# of people avoiding eviction	85	
13	Self-Help for the Elderly	Representation and/or tenants' rights counseling	610	\$50,000
		# of people avoiding eviction	35	
14	Tenderloin Housing Clinic, Inc.	Representation and/or tenants' rights counseling	140	\$87,500
		# of people avoiding eviction	28	
15	The Arc Of San Francisco	Representation and/or tenants' rights counseling	30	\$50,000
		# of people avoiding eviction	20	
	Subtotals for G3, O1	# of people receiving representation and/or tenants' rights counseling	3,191	
		# of people avoiding eviction	1,442	

		# of people receiving rental assistance	320	
				\$1,202,500
Objective 2: Stabilize homeless individuals through outreach, services and residency in emergency and transitional shelters that lead to accessing and maintaining permanent housing				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Asian Women's Shelter	Shelter, including supportive services	50	\$102,000
		Transitioning from shelter to housing	33	
2	Central City Hospitality House	Shelter, including supportive services	100	\$65,000
		Transitioning from shelter to housing	10	
3	Community Awareness & Treatment Services	Shelter, including supportive services	65	\$50,000
		Transitioning from shelter to housing	45	
4	Compass Community Services	Shelter, including supportive services	80	\$87,000
		Transitioning from shelter to housing	55	
5	Dolores Street Community Services	Shelter, including supportive services		\$35,000
		Transitioning from shelter to housing		
5	Episcopal Community Services of SF	Shelter, including supportive services	60	\$65,000
		Transitioning from shelter to housing	10	
6	Friendship House Association of American Indians	Shelter, including supportive services	14	\$42,000
		Transitioning from shelter to housing	14	
7	Gum Moon Residence Hall	Shelter, including supportive services	15	\$55,000
		Transitioning from shelter to housing	7	
8	Hamilton Family Center, Inc.	Shelter, including supportive services	115	\$50,000
		Transitioning from shelter to housing	20	
9	La Casa de las Madres	Shelter, including supportive services	52	\$150,000
		Transitioning from shelter to housing	23	
10	Larkin Street Youth Services	Shelter, including supportive services	200	\$54,000
		Transitioning from shelter to housing	72	
11	Larkin Street Youth Services	Shelter, including supportive services	120	\$58,000
12	Mission Neighborhood Health Center	Shelter, including supportive services	16	\$39,000
13	Providence Foundation	Shelter, including supportive services	75	\$45,000
		Transitioning from shelter to housing	30	
14	YMCA of San Francisco (Bayview)/United Council/United Council of Human Services	Shelter, including supportive services	500	\$50,000

		Transitioning from shelter to housing	30	
	Subtotals for G3, O2	# of people receiving shelter, including supportive services	1,462	
		# of people transitioning from shelter to more stable housing	349	
				\$947,000
Objective 3: Promote long-term housing stability and economic stability through wraparound support services, employment services, mainstream financial entitlements, and education				
No recommended projects primarily meet this objective.				
GOAL 4: FAMILIES AND INDIVIDUALS HAVE SAFE, HEALTHY AND AFFORDABLE HOUSING				
Objective 1: Create and maintain permanently affordable rental housing through both new construction and acquisition and rehabilitation programs for individuals and families earning 0-60% of AMI				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Asian Neighborhood Design			\$53,000
2	Bernal Heights Neighborhood Center	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$115,000
3	Chinatown Community Development Center	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$162,000
4	Community Housing Partnership	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$109,000
5	Dolores Street Community Services	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$32,470
6	Mayor's Office of Housing and Community Development Housing Development Pool	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$9,831,592
7	Mission Housing Development Corporation	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$30,000

8	Tenderloin Neighborhood Development Corporation	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		\$203,000
9	Multiple recipients of MOHCD financing from prior years	# of new affordable rental units completed		³
10	Multiple recipients of MOHCD financing from prior years	# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		³
	Subtotals for G4, O1	# of new affordable rental units completed		
		# of new affordable rental units completed through acquisition and rehabilitation or conversion of an existing property		
		# of units in existing non-profit owned affordable housing projects that will be maintained and preserved		
		# of affordable rental units created through the City's Inclusionary Housing Program		
				\$10,536,062
Objective 2: Create and maintain permanently affordable ownership housing opportunities through both new construction and acquisition and rehabilitation programs for individuals and families earning up 120% of AMI				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Asian Inc.	Post-purchase, default and foreclosure prevention counseling	50	listed under Goal 4, Objective 3
		# of homeowners avoiding foreclosure	5	
2	San Francisco Housing Development Corporation	Post-purchase, default and foreclosure prevention counseling	200	listed under Goal 4, Objective 3
		# of homeowners avoiding foreclosure	30	
3	Mission Economic Development Agency	Post-purchase, default and foreclosure prevention counseling	250	listed under Goal 4, Objective 3
		# of homeowners avoiding foreclosure	50	
4	Rebuilding Together San Francisco	# of homes rehabilitated	20	\$30,000
5	MOHCD financing for acquisition of small properties (for co-op ownership)	# of homeownership opportunities created through new limited equity cooperative housing	10	

6	MOHCD financing for preservation of co-operative owned housing	# of HUD financed limited equity cooperative housing units preserved	12	
7	MOHCD First Time Homebuyer Downpayment Assistance Programs	# of first time homebuyers receiving financial assistance	100	²
8	City of San Francisco Inclusionary Zoning Program	# of new first-time homeowners in BMR	60	²
9	MOHCD Home Rehabilitation Programs	# of homes rehabilitated	5	²
10	MOHCD financing for development of new homeownership units	# of new affordable homes completed	32	²
	Subtotals for G4, O2	# of first time homebuyers receiving financial assistance	100	
		# of homeowners receiving post-purchase, default, and foreclosure prevention services	500	
		# of homeowners avoiding foreclosure	85	
		# of HUD financed limited equity cooperative housing units at risk of insolvency or conversion to market-rate that were supported	12	
		# of new first-time homeowners in below market rate homes (BMR) through the City's Inclusionary Housing Program	60	
		# of homeownership opportunities created through new limited equity cooperative housing	10	
		# of new affordable homes completed	32	
		# of homes rehabilitated	25	
				\$30,000
Objective 3: Reduce the barriers to access housing affordable to low- and moderate-income individuals				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Asian, Inc.	Pre-purchase counseling and education	200	\$50,000
		Homeowners created	20	
2	Community Center Pjt of S.F dba The San Francisco LGBT Community Center	Pre-purchase counseling and education	110	\$50,000
		Homeowners created	8	

3	Mission Economic Development Agency	Pre-purchase counseling and education	360	\$155,000
		Homeowners created	40	
4	San Francisco Community Land Trust	Pre-purchase counseling and education	43	\$36,000
		Homeowners created	10	
5	San Francisco Housing Development Corporation	Pre-purchase counseling and education	100	\$60,000
		Homeowners created	40	
6	MOHCD Housing Opportunity Updates	# of subscribers receiving regular updates on affordable rental and homeownership opportunities through a centralized online resource		²
7	MOHCD Housing Information and Referral			\$120,000
	Subtotals for G4, O3	# of renters receiving counseling assistance to find and/or maintain housing appropriate for their needs and budget	0	
		# of potential first-time home-buyers receiving pre-purchase counseling and education services	813	
		# of homeowners created	118	
		# of subscribers who will receive regular updates on affordable rental and homeownership opportunities through a centralized online resource	0	
				\$471,000
Objective 4: Provide both services and permanently affordable, supportive housing opportunities for people with special needs				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Multiple recipients of MOHCD financing in prior years	Acquire, rehabilitate or construct new units in partnership with community-based non-profits		³
2	Black Coalition on AIDS			\$50,000
3	Catholic Charities CYO			\$265,724
4	Catholic Charities CYO			\$150,000
5	Catholic Charities CYO (Leland House)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	45	\$1,683,973

6	Catholic Charities CYO (Peter Claver)	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	32	\$758,187
7	Dolores Street Community Services	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	10	\$479,350
8	Human Services Agency			\$3,139,897
9	Larkin Street Youth Services	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	12	\$348,144
10	Maitri	# of beds in RCF-CI that will be supported on an annual basis with funding for services and operations	14	\$492,167
11	Mercy Housing California			\$50,000
12	MOHCD Local Operating Subsidy Program	# of units in supportive housing developments receiving operating and leasing subsidies	1,140	²
13	MOHCD HOPWA Capital Funding			\$2,311,045
14	HOPWA Program	# of units in supportive housing developments receiving operating subsidies		
	Subtotals for G4, O4	Acquire, rehabilitate or construct new units in partnership with community-based non-profits	0	
		# of beds in residential care facilities for the chronically ill that will be supported on an annual basis with funding for services and operations	113	
		# of units in supportive housing developments receiving operating and leasing subsidies	1,140	
				\$9,728,487
Objective 5: Meet the need for affordable and accessible housing opportunities for our aging population and people with physical disabilities				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Multiple recipients of MOHCD & SFRA financing in prior years	Percent of new City supported affordable rental units that will be accessible/adaptable		³

2	Multiple recipients of MOHCD & SFRA financing in prior years	# of units with improved accessibility features for people with disabilities in private and non-profit owned low-income housing		³
	Subtotals for G4, O5	Percent of new City supported affordable rental units that will be accessible/adaptable		
		# of units with improved accessibility features for people with disabilities in private and non-profit owned low-income housing		
Objective 6: Reduce the risk of lead exposure for low-income renters and homeowners, especially families with children under 6 years old				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	MOHCD Lead Program	# of families involved in childcare who become enrolled in lead hazard reduction and remediation	2	²
		# of children reached with information about lead poisoning	250	
		# of tenants reached with information about lead issues	500	
		# of tenants referred for tenant/ landlord issue counseling	10	
		# of lead workers trained on lead post-remediation cleaning practices and insure that they are hired for MOHCD sponsored lead remediation projects		
		# of trainings held in collaboration with the Department of Public Health. Each training will utilize the curriculum established by the EPA for lead worker training.	2	
		# of households enrolled in the Section 8 program who will undertake lead hazard control in their properties through the Lead Program.	30	

		# of tenants and/or landlords referred that require education and clarification on participation in the lead program to the Rent Board	30	
		# lead workers trained on lead-based paint work practices	30	
Objective 7: Provide energy efficiency rehabilitation programs to meet high green standards, preserve affordability, and extend the useful life of aging housing stock				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	MOHCD Green Rehab Program	# of affordable housing units with improved energy and water efficiency in affordable multifamily developments (2 year goal)	0	
		# of owned homes with improved energy and water efficiency, including installation of solar panels in single family homes (2 year goal)	0	
		Total amount of annual utility expense savings for MOHCD multifamily affordable housing (2 year goal)	\$0	
GOAL 5: PUBLIC HOUSING DEVELOPMENTS THAT WERE SEVERELY DISTRESSED ARE THRIVING MIXED-INCOME COMMUNITIES				
Objective 1: Replace obsolete public housing within mixed-income developments				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	HOPE SF Developments	% of residents in good standing who will have the right to revitalized housing onsite after construction is completed		²
		# of pre-existing public housing units that will be replaced with new Housing Authority-assisted units		
		# of new affordable rental units developed		
		# of new affordable homeownership units developed		
		# of new market-rate units developed		
		% compliance with Mandatory Green Communities Criteria in each building		

		# of points from Optional Green Communities Criteria earned by each building		
Objective 2: Improve social and economic outcomes for existing public housing residents				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	APA Family Support Services	# of public housing residents receiving a referral to one or more needed service		\$45,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities		
2	Bridge Housing Corporation	# of public housing residents receiving a referral to one or more needed service		\$155,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities		
3	Mercy Housing California	# of public housing residents receiving a referral to one or more needed service		\$65,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities		
3	Together United Recommitted Forever (T.U.R.F.)	# of public housing residents receiving a referral to one or more needed service		\$50,000
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities		
4	YMCA of San Francisco (Bayview)	# of public housing residents receiving a referral to one or more needed service		\$245,000

		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities		
	Subtotals for G5, O2	# of public housing residents receiving a referral to one or more needed service		
		# of public housing residents receiving education about tenancy expectations in the revitalized community		
		# of public housing residents involved in planning or community building activities		
				\$560,000
Objective 3: Create neighborhoods desirable to both low and middle-income individuals and families				
	Organization	Performance measure	Goal	2013-2014 Recommendation
1	Three HOPE SF organizations listed under Goal 5, Objective 2	# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties		
		# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance		
2	HOPE SF Leadership Academy	# of adult residents who are referred to the HOPE SF Leadership academy		
3	HOPE SF Youth Academy	# of youth residents who are referred to the HOPE SF Youth Academy		

	Subtotals for G5, O3	# of new partnerships with City or nonprofit entities established by each HOPE SF Development Team. Partners must be able to demonstrate they have the basic elements of an effective collaboration: defined roles, articulation and agreement of shared vision & outcomes, and sustained involvement of both parties		
		# of neighborhood residents involved in community planning and engagement around key issues of neighborhood importance		
		# of adult residents who are referred to the HOPE SF Leadership academy		
		# of youth residents who are referred to the HOPE SF Youth Academy		
¹	The goal will be achieved in a subsequent year. The goal will be listed in the Action Plan of the program year that it will be achieved.			
²	Activity is supported by non-Consolidated Plan funding.			
³	Activity was supported with prior year funding (including Consolidated Plan sources and non-Consolidated Plan sources) and goal will be achieved in this program year.			

C. 2013-2014 ESG Performance Indicators

ESG Program Category/Sub-category	Performance Indicator	2013-2014 Goal
Rapid Re-Housing - Rental Assistance	# of homeless persons/households receiving rental assistance and moving into permanent housing	
Rapid Re-Housing - Housing Relocation and Stabilization Services	# of homeless persons/households receiving housing placement services	
Homeless Prevention - Rental Assistance	# of persons/households avoiding eviction through rental assistance	
Homeless Prevention - Housing Relocation and Stabilization Services	# of persons/households receiving eviction prevention services	
	# of persons/households avoiding eviction through eviction prevention services	
Emergency Shelter -Shelter Operations	# of person/households receiving shelter	
Emergency Shelter -Essential Services	# of persons/households receiving services in a shelter	
	# of person/households transitioning from shelter to more stable housing	

VI. INSTITUTIONAL STRUCTURE AND COORDINATION

A. Community Development Service Delivery System

This section describes the institutional structure through which San Francisco implements its community development program. Essential partners are the private, non-profit and public sectors. They are integral parts of San Francisco's community development planning and service delivery system. This section will discuss the role of each partner within the system, strengths and weaknesses of these roles, and strategies for strengthening the system.

Private Sector

City staff works regularly with local, private foundations and community development divisions of corporations and banks. These interactions are substantially consultative regarding non-profit funding applications. Typical consultations include 1) non-profit organizations submit proposals to a private foundation for funding, and the private foundation consults with City staff regarding the merits of the proposal and capacity of the applicant organization; and 2) non-profit organizations make an inquiry to City staff who discuss the potential proposal and its relationship to the City's priorities and strategies.

The City and the private sector engage in dialogue to better inform our mutual community investments. The City is working to strengthen its private sector communications to better leverage and coordinate resources.

Non-profit Organizations

Local non-profit organizations receive grants through a competitive process. Non-profits are the primary implementation arm of the City in program areas such as construction and rehabilitation of community centers and the provision of a variety of social services such as job training, legal services, domestic violence services, services to transitional age youth, housing counseling, and economic development technical assistance to small and micro businesses.

Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our community development activities. These organizations often provide stability in neighborhoods that have few other resources for receiving information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. The City has already begun an initiative to engage non-profits in organizational and programmatic capacity building to strengthen the effective and efficient delivery of services.

Public Institutions

It is the City's policy to coordinate community development activities among its agencies. Typically, these opportunities arise along with a common interest in a particular neighborhood, issue or population. The Mayor's Office of Housing and Community Development, Office of Community Investment and Infrastructure, Office of Economic and Workforce Development, Department of Children, Youth and Their Families, Human Services Agency, First Five San Francisco, Department on the Status of Women, and the Department of Aging and Adult Services confer regularly with each other on subjects such as applicant capacity and community needs.

San Francisco uses the proposal review process as an opportunity to engage departments in a dialogue about the current developments and priorities in other City departments. This dialogue aids the City in being more strategic in the investment of CDBG dollars.

Organizational Relationship Between the City and the Public Housing Authority

The nature of the City's working relationship with the San Francisco Housing Authority (SFHA) is largely one of information sharing for planning purposes. City departments work with the SFHA to identify needs of housing authority residents and have provided funding for capital needs on housing authority sites. In 2013 Mayor Ed Lee announced his intention to reform the governance and management of public housing in San Francisco. Mayor Lee directed the City Administrator and the Mayor's Office of Housing and Community Development Director to partner with HUD to develop a new vision for public housing based on HOPE SF. HUD has agreed to partner with San Francisco to create this new vision. Recommendations from stakeholders and working groups will be finalized by July 1, 2013.

Summary of Strengths and Weaknesses

Overall, the City has well-established relationships within each institutional sector. These relationships provide a strong foundation for information and resource sharing, leveraging, collaborative planning and implementation. We continue to explore all opportunities for partnership and collaboration.

B. Housing Development Delivery System

This section examines the institutional structure by which the City creates and maintains affordable housing and delivers services linked with that housing. It includes a general review of the major components of both the housing development and services delivery systems.

General Structure of the Housing Development System

The three major components of the delivery system for the production of affordable housing in San Francisco are the public sector, the private sector, and the non-profit sector. Their primary roles and interrelationships are discussed below.

Key to this coordination is the ability to include multiple agencies in decision-making at the project level on affordable housing developments in the City. Coordination also exists at the level of individual project funding decisions. Members of the Mayor's Office of Housing and Community Development, Department of Public Health and Human Services Agency and the Office of Community Investment and Infrastructure as successor to the San Francisco Redevelopment Agency (OCII) comprise the Citywide Affordable Housing Loan Committee. This committee makes funding recommendations to the Mayor for affordable housing development throughout the City or to the OCII Commission for affordable housing under their jurisdiction. MOHCD works closely to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis to seek applications for particular types of developments. NOFAs are generally issued for projects to serve specific populations (family renters, single adults, seniors, people requiring supportive services, etc.), while RFPs are generally issued for specific development sites. Staff develops funding and general policy recommendations to the Loan Committee.

The Roles of Local Government Entities in Affordable Housing Production

Mayor's Office of Housing and Community Development (MOHCD)

The Mayor's Office of Housing and Community Development is the City's primary affordable housing agency, operating out of the Mayor's Office. The responsibilities of MOHCD include:

- Administration of Community Development Block Grant activities with respect to housing. The staff of MOHCD administers the CDBG-funded site acquisition and rehabilitation loan programs; the monitoring of housing development and housing counseling subgrantees; and monitoring of ongoing compliance of developments funded with CDBG funds.
- Administration of the HOME Investment Partnerships Program including monitoring of ongoing compliance of developments funded with HOME funds.

- Administration of HUD special and competitive grants for housing including Lead-Based Paint Hazard Reduction Grants.
- Successor Housing Agency to the San Francisco Redevelopment Agency - With the passage of State Assembly Bill AB x1 26 in 2011, the Redevelopment Agency was dissolved as of February 1, 2012. The City and County of San Francisco created the Office of Community Investment and Infrastructure (OCII) to be the successor agency of the San Francisco Redevelopment Agency for the major development areas of Mission Bay, Transbay, and Hunters Point Shipyard, and named the Mayor's Office of Housing and Community Development to be the successor housing agency. As the successor housing agency, MOHCD has jurisdiction over all of the former Redevelopment Agency's housing assets in existence as of February 1, 2012. The major development areas of Mission Bay, Transbay and Hunters Point Shipyard continue to have affordable housing production requirements under their development agreements that were approved by the California Department of Finance as enforceable obligations of OCII. OCII does not have the staff capacity to carry out the affordable housing production activities. Consequently OCII is entering into a memorandum of understanding with MOHCD for MOHCD to manage the affordable housing development in the major approved development areas on their behalf. After those developments are completed, they shall be transferred to MOHCD as successor housing agency and then MOHCD will monitor compliance for those housing assets.
- Administration of the Housing Opportunities for People with AIDS (HOPWA) program for the three Bay Area counties.
- Administration of City-funded housing finance programs including the Affordable Housing and Homeownership Bond Program; Hotel Tax Fund; the Jobs-Housing Linkage Program; the Housing Trust Fund created with the voter-approved Proposition C in November 2012, and (on behalf of the OCII) the citywide Affordable Housing Program funded by tax increment funds. In certain cases, where another City department administers fund, MOHCD makes funding recommendations to those department heads, and administers the funds if approved.
- Administration of housing revenue bond financed programs including single-family and multifamily projects and of the mortgage credit certificate program.
- Providing technical assistance to subgrantees and other housing developers in coordinating their applications for other sources of assistance such as state housing funds, low-income housing tax credits, HUD's Section 202, 811, 221(d)(4), and other programs.
- Monitoring of projects funded by City and mortgage revenue bond monies for ongoing compliance with legal and regulatory agreement requirements, including the resale of single-family units developed with bond funds or converted under the City's Condominium Conversion Ordinance.
- Advising and representing the Mayor with respect to housing policy issues including planning issues, rent control, code compliance and similar issues, and coordinating the efforts of other City departments in housing program initiatives.
- In coordination with the Planning Department, administering the inclusionary zoning requirements on projects approved for conditional use, and developing recommendations for ensuring the long-term affordability of those units.
- Establishing standards for affirmative marketing programs for all city assisted projects, including inclusionary housing units.

San Francisco Housing Authority

The Housing Authority is accountable to HUD, though it is subject to land use controls established by the Planning Code. The Authority derives a portion of its revenues from rents (residents pay 30% of their income for rent), but its budget and activity are substantially dependent on federal policy and programs.

The Housing Authority has established as its overall agency mission the provision of safe, decent, and sanitary housing for very low-income households. An additional objective is to expand opportunities for economic stability and essential human services for the residents of public housing. The SFHA operates the City's public housing and administers the Section 8 certificate, voucher, and project-based subsidy programs.

The Authority is governed by a seven-member commission appointed by the Mayor. The Commissioners are responsible for the policies and procedures of the Authority, as well as for the selection of the Authority's Executive Director.

The Authority administers over 6,500 units of conventional public housing and 5,400 units subsidized through Section 8 Certificate, Section 8 Voucher, and Moderate Rehabilitation rent. The Authority also manages over \$9 million annually in federal comprehensive rehabilitation funds for modernizing or replacing outdated public housing units.

Office of Economic and Workforce Development

The Office of Economic and Workforce Development administers programs to enhance the business climate and assist San Franciscans, business owners and job seekers. OEWD promotes international commercial opportunities, hiring and employment needs, and provides information on access to capital and other incentives. It also oversees the City's workforce development programs and is working with MOHCD on Section 3 hiring in MOHCD housing and capital projects.

Planning Commission and Planning Department

The Planning Commission plays a central role in the development of housing policy through the Residence Element of the General Plan. The Planning Department provides yearly data and analysis of housing trends, which other agencies and the public rely on to help guide the development of housing programs. Since the mid-1970s, it has developed several types of zoning controls which attempt to directly or indirectly encourage the retention of existing affordable housing or the production of new affordable housing. Among the mechanisms implemented by Planning Department are Affordable Housing Special Use Districts, density bonuses for senior and disabled housing, floor area ratio and height exceptions for affordable housing in certain areas, jobs-housing linkage requirements, inclusionary zoning requirements, restrictions on condominium conversions, and restrictions on the conversion of residential units to commercial or hotel uses.

Human Service Agency

The Human Services Agency (HSA) administers a number of programs which deliver housing-related services to affordable housing developments assisted by other City departments. HSA administers the federal Shelter Plus Care system, which provides rental assistance and services to households at risk of homelessness. HSA also administers the McKinney-Vento Supportive Housing Grants received by the City, including coordination of applications and services by the various nonprofit service providers.

Department of Public Health

DPH administers public health programs through San Francisco General and Laguna Honda Hospitals, five district health centers, and mental health centers throughout the City. Community Mental Health Services (CMHS), a division of DPH, operates a number of programs for specific groups, including seniors, women and children, and persons with drug and alcohol dependency. These services can be linked with affordable housing developments assisted by other City departments. MOH's Lead Hazard reduction staff works closely with DPH. The Lead Hazard Reduction staff also works very closely with DPH personnel.

Human Rights Commission

The City's Human Rights Commission supports and monitors Fair Housing Access laws and reports to the Mayor and the Board of Supervisors with findings and policy recommendations on issues of accessibility and discriminatory barriers. The Commission protects persons from housing discrimination on the basis of medical disability, sexual orientation, family status, race, religion, or national origin. It also assists in resolving problems with SRO hotel management and advocates for the protection of disenfranchised groups. The Commission monitors fair housing practices at housing projects that receive public assistance and strives to correct policies and practices that could result in discriminatory practices.

Rent Stabilization Board

The Rent Stabilization Board administers the City's rent control ordinance and hears arbitration appeals regarding rent disputes. The Board consists of five members appointed by the Mayor: two landlords, two tenants and one person who is neither. The Rent Board also monitors owner move-in evictions and Ellis Act evictions and advises the Mayor on rent control and eviction policies.

Mayor's Office on Disability

The Mayor's Office on Disability (MOD) is the City's principal agency for ensuring access to City programs and facilities for people with disabilities. With respect to affordable housing development, MOD works closely with the Mayor's Office of Housing and Community Development to review its programs and projects and ensure that these projects provide not only the accessibility required by federal, state and local law, but also the greatest accessibility feasible.

Department of Aging and Adult Services

The Department of Aging and Adult Services (DAAS) coordinates programs addressing the needs of seniors. DAAS has established a network of Senior Central centers throughout the City, which disseminate information about programs and services for seniors. DAAS has assisted the Mayor's Office of Housing and Community Development in establishing an Affordable Housing Information System, consisting of a web-based listing of affordable housing assisted by public agencies with information about the buildings, eligibility requirements, waiting lists, and application processes.

Department of Children, Youth and Their Families

The Department of Children, Youth and Families coordinates its family day care assistance program with the lead hazard reduction program operated by the Mayor's Office of Housing and Community Development.

Department of Building Inspection

The Department of Building Inspection (DBI) is responsible for the permitting and inspection of new construction and alterations, the maintenance of building records, and the enforcement of residential energy conservation standards. DBI conducts plan checking and performs building, electrical, housing, and plumbing inspections.

The Roles of Non-Profit Entities in Affordable Housing Production

For more than two decades, nonprofit organizations have been an essential element in the City's strategy for affordable housing production. Their roles include:

- Affordable Housing Production
The City's CDBG program provides administrative funding to a number of nonprofit corporations to acquire and rehabilitate existing buildings and to acquire sites for development of new housing for low-income households. Both subgrantee and other nonprofit corporations have also received loans or grants from the CDBG site acquisition and rehabilitation loan pools for these activities. A number of these nonprofits qualify as Community Housing Development Organizations under the HOME program.
- Housing Counseling and Technical Services
Several nonprofit organizations receive CDBG funds to provide housing counseling services and technical services to low-income households and to other non-profits. The housing counseling agencies receive housing discrimination complaints from the public and counsel individuals on their rights and remedies under state and federal laws, and work to prevent illegal lockouts, evictions and hotel conversions. These housing counseling agencies also provide homeownership counseling to potential low-and moderate-income homebuyers.
- Housing Services Providers
The trend toward linking affordable housing development with on-site supportive services has led to increased collaboration between housing developers, service providers and the City. Agencies such as

Walden House, Conard House and Episcopal Community Services have become essential partners in the development of affordable housing.

- Community Lending

Three nonprofit lenders based in San Francisco, the Low Income Investment Fund, Local Initiatives Support Corporation, and the Northern California Community Loan Fund, play an important role in lending to affordable housing developers, particularly during the predevelopment stages of a project.

The Roles of Private Sector Entities in Affordable Housing Production

Lenders

Financial institutions participate in the affordable housing development process on many different levels. Thrift institutions have established the Savings Associations Mortgage Company (SAMCO) and commercial banks have established the California Community Reinvestment Corporation (CCRC) to provide long-term, fixed interest rate permanent financing for affordable housing. Each group understands the needs of non-profit developers, and would benefit from increased capitalization and more members. Some commercial banks are very active as construction lenders for affordable housing projects and engage in bridge loan lending on tax credit transactions.

Legal Services

A number of local corporate law firms provide legal services for non-profit housing developers. Some of these services are provided at market rate; others are pro bono, representing a significant contribution to reduced project costs.

Developers

The very high cost of development in San Francisco has been a challenge for for-profit developers in affordable housing in recent years. Due to the large subsidies needed to build or rehabilitate affordable housing, the City has required most developers to agree to long-term affordability as a condition of receiving financing.

In specific niche areas, for-profit developers play a very important role. The City's inclusionary requirements for new construction of market rate housing ensure that most new condominium developers are participating actively in developing affordable housing.

Rental Property Owners

Most owners of residential rental properties have little experience in providing affordable housing. Certain groups of property owners, however, continue to play a role in maintaining the affordable housing stock. For-profit owners of HUD-assisted properties continue to make up a significant portion of the operators of this housing. To the extent that those owners do not seek to prepay mortgages and terminate Section 8 contracts, they will continue to provide (though not produce) affordable housing. Similarly, operators of board and care facilities provide a significant source of affordable housing.

Tax Credit Investor

As limited partners in affordable housing developments sponsored by non-profit corporations, private investors provide one of the most important sources of equity for affordable housing. Continuation of the tax credit program at the federal and state levels provides an incentive for their participation.

Architects, Engineers and Construction Contractors

The majority of these stakeholders in affordable housing development come from the private sector. In periods when market-rate development is strong, nonprofit developers experience increased costs due to the competitive demand for these services.

Addressing Barriers to Affordable Housing

The City of San Francisco's housing agencies work diligently to ensure that barriers to affordable housing are addressed. The Mayor's Office of Housing and Community Development recently submitted its Analysis of Impediments to Fair Housing (AI) to HUD to guide this work in the coming five years. Numerous programs and policies implemented by the City of San Francisco aim to uphold fair housing rights. Below is a description of programs, policies, and directions the City will pursue to reduce barriers to housing access and barriers to affordable housing production.

Addressing Barriers to Housing Access

Improve access to knowledge about rental housing

When certain groups have unequal access to information about their housing options, it can become a fair housing issue. MOHCD requires all affordable housing developers to adhere to strict affirmative marketing strategies to ensure that information about available units reaches the general public. The City and County of San Francisco requires its grantees to advertise the availability of housing units and services to individuals and families from all race/ethnic and economic backgrounds. MOHCD requires its partners to advertise in all forms of local media including community newspaper, radio and TV (when necessary). At a developer's request, MOHCD will also post information on the availability of housing and services on its website. In site visits with the grantees, MOHCD monitors the grantee's marketing efforts and discusses the organization's method for reaching clients.

To further inform the public about affordable housing opportunities, the Mayor's Office of Housing and Community Development explains local policies and programs that address affordable housing through our website and Annual Housing Report. Together, the MOHCD website and Annual Housing Report serve to orient the general public on basic issues such as the difference between public housing and other affordable housing.

Additionally, MOHCD publishes unit availability on its website and provides weekly email alerts to a list of service providers and community members. Email alerts list newly posted rental units in the Below Market Rate (BMR) rental and homeownership programs.

Finally, MOHCD funds community-based organizations to provide counseling for renters who have recently been evicted or are urgently in need of housing. Among low-income people, individuals with barriers to housing, such as those with disabilities or limited English fluency, are prioritized. Housing counselors help clients navigate public housing, affordable housing, and market rate housing (when appropriate) by guiding them to rental opportunities and assisting with the application process. Counseling agencies also support seniors, younger adults with disabilities, and other clients with specific needs in finding service-enriched housing.

Improve access to knowledge about homeownership opportunities

MOHCD supports community-based organizations in providing education and financial training programs that assist first time homebuyers to navigate the home purchase and financing opportunities available to them. Homebuyer education is a crucial component of all of the first time homebuyer programs in the City. Several HUD approved non-profit counseling agencies are supported by the City to provide culturally sensitive homebuyer workshops and counseling in several languages for free throughout the City. All City supported agencies utilize the standard Neighborworks America approved curriculum for homebuyer education, and make up HomeownershipSF, a collaborative membership organization that is a Neighborworks affiliate. The homebuyer curriculum requires 6-8 hours of in-class education, and individual one-on-one counseling is encouraged before a certificate is issued. In addition to the ongoing workshops and counseling, the City-supported counseling agencies organize a yearly homeownership fair in the fall. The fair brings together counselors, lenders, and agencies dedicated to providing opportunities for low-income first-time homebuyers. The homeownership fair is attended by an average of 3,000 people every year and targeted outreach is done to draw from the diverse San Francisco communities. The fair has workshops, in several languages, on credit income, first-time homebuyers.

Eliminate discriminatory practices

MOHCD requires MOHCD-funded affordable housing developers and management companies to comply with fair housing law and does not allow for discrimination against any protected class. MOHCD's loan documents include the following clause "Borrower agrees not to discriminate against or permit discrimination against any person or group of persons because of race, color, creed, national origin, ancestry, age, sex, sexual orientation, disability, gender identity, height, weight, source of income or acquired immune deficiency syndrome (AIDS) or AIDS related condition (ARC) in the operation and use of the Project except to the extent permitted by law or required by any other funding source for the Project. Borrower agrees not to discriminate against or permit discrimination against Tenants using Section 8 certificates or vouchers or assistance through other rental subsidy programs"

In addition to working actively with MOHCD-funded affordable housing management to ensure compliance with fair housing requirements, MOHCD also funds community-based organizations to provide counseling on Fair Housing law to ensure renters across the City know their rights regarding discrimination issues, reasonable accommodation requests, and other fair housing issues.

Addressing Barriers to Housing Production¹

Identify Sites Appropriate for Housing Development

San Francisco is relatively dense, and has limited opportunities for infill development. It is critical to identify and make available, through appropriate zoning, adequate sites to meet the City's housing needs—especially affordable housing. The San Francisco Planning Department has successfully developed neighborhood specific housing plans to accommodate the majority of new housing needs anticipated.

In an effort to identify *specific sites* for housing, as well as areas that can be zoned for housing development, all City agencies subject to the Surplus Property Ordinance annually report their surplus properties and those properties are evaluated with regard to their potential for affordable housing development. To the extent that land is not suitable for housing development, the City sells surplus property and uses the proceeds for affordable housing development.

In order to reduce the land required for non-housing functions, such as parking, the Planning Department will consider requiring parking lifts to be supplied in all new housing developments seeking approval for parking at a ratio of 1:1 or above.

Land trusts rely on individuals or groups to purchase the land and later devote that land to affordable development entities. The San Francisco Community Land Trust is one example of how a nonprofit can purchase land and maintain permanent affordability. The Trust for Public Land promotes dedication for open space purposes by providing major tax deductions; the City will consider developing a similar program for charitable contributions or land for housing purposes.

Encourage "Affordability by Design": Small Units & Rental Units

Using less expensive building materials and building less expensive construction types (e.g. wood frame midrise rather than steel frame high-rise) and creating smaller units can reduce development costs per/unit. High development costs are a major barrier to affordable housing development. The City encourages this type of affordability by design.

Secondary Units

Secondary units (in-law or granny units) are smaller dwellings within a structure that contains a much larger unit, using a space that is surplus to the primary dwelling. Secondary units represent a simple and cost-effective method of expanding the housing supply. Such units can be developed to meet the needs of seniors, people with disabilities, and others who, because of modest incomes or lifestyles, prefer or need small units at relatively low rents. Within

¹ The following section on Addressing Barriers to Housing Production is cited from the June 2010 Draft Housing Element. The role of the Housing Element is to provide policy background for housing programs and decisions and broad directions towards meeting the City's housing goals. However, parameters specified in the Zoning Map and Planning Code can only be changed through a community process and related legislative process. Thus, not all strategies identified in the Housing Element are certain to be implemented. The Mayor's Office of Housing and Community Development will explore recommendations of the Housing Element as they pertain to findings from the 2011 Analysis of Impediments to Fair Housing (this report is currently in progress).

community planning processes, the City may explore where secondary units can occur without adversely affecting the neighborhood.

Smaller Units

Density standards in San Francisco have traditionally encouraged larger units by setting the number of dwelling units in proportion to the size of the building lot. However, in some areas, the City may consider using the building envelope to regulate the maximum residential square footage. This will encourage smaller units in neighborhoods where building types are well suited for increased density.

Moreover, the Planning Department allows a density bonus of twice the number of dwelling units when the housing is specifically designed for and occupied by senior citizens, physically or mentally disabled persons.

Rental Units

In recent years the production of new housing has yielded primarily ownership units, but low-income and middle-income residents are usually renters. The City encourages the continued development of rental housing, including market-rate rentals that can address moderate and middle income needs. Recent community planning efforts have explored incentives such as fee waivers and reductions in inclusionary housing requirements in return for the development of deed-restricted, long-term rental housing. The planning department will monitor the construction of middle income housing under new provisions included within the inclusionary requirements of the Eastern Neighborhoods Area Plans and consider expanding those provisions Citywide if they are successful.

Identify and Implement Creative Financing Strategies

Due to the high cost of housing subsidies required to provide a unit to low and very low income households (subsidy of \$170,000-\$200,000 required per unit), financing is amongst the most challenging barriers to affordable housing production. In addition, several Federal and State programs that historically have supported affordable housing development are at risk. The current recession has impacted government coffers as well as financial institutions, reducing the capital available for development. For example, the Federal Low Income Housing Tax Credit program (LIHTC) has, in years past, financed about 90% of affordable housing. However, only half as much equity for affordable housing was raised in 2008 and 2009 as in previous years. In this economic climate, the City of San Francisco is seeking creative solutions to finance affordable housing production and preservation.

Jobs-Housing Linkage Program

New commercial and other non-residential development increase the City's employment base and thereby increase the demand for housing. The City's Jobs-Housing Linkage Program, which collects fees for affordable housing production from commercial developments, will continue to be enforced and monitored.

Historic Rehabilitation Tax Credits

Planning and OEWD will promote the use of the Historic Rehabilitation Tax Credits to help subsidize rental projects, and continue to provide information about such preservation incentives to repair, restore, or rehabilitate historic resources towards rental housing in lieu of demolition.

Citywide Inclusionary Housing Program

Planning and MOHCD will continue to implement the Citywide Inclusionary Housing Program, which requires the inclusion of permanently affordable units in housing developments of 5 or more units.

Tax Increment Financing

Tax Increment dollars in the major development projects of Mission Bay, Hunters Point Shipyard and Transbay will continue to be set aside for affordable housing as required by the development agreements for those major development projects.

Housing Trust Fund

San Francisco voters approved Proposition C in November 2012, which amended the City's charter to enable creation of the Housing Trust Fund. It is a fund that shall exist for 30 years payable from set-asides from the City's

general fund and other local sources. MOHCD is in the process of developing housing programs or modifying existing programs to account for this new funding source and will begin using funds from the Housing Trust Fund in July 2013.

Reduce Regulatory Barriers

Public processing time, staffing, and fees related to City approval make up a considerable portion of affordable development costs. The City is exploring ways to expedite the review process and reduce overall development costs. Affordable housing projects already receive Priority Application Processing through coordination with the Planning Department, Department of Building Inspection, and Department of Public Works. Current City policy also allows affordable housing developers to pursue zoning accommodations through rezoning and application of a Special Use District.

The City is also exploring mechanisms that maintain the strength of the California Environmental Quality Act (CEQA) and its use as a tool for environmental protection while eliminating aspects of its implementation that are not appropriate and unnecessarily delay proposed projects. For instance, the Planning Department will continue to prioritize projects that comply with CEQA requirements for infill exemptions by assigning planners immediately upon receipt of such applications. Other improvements to CEQA implementation are underway. For example, a recent Board of Supervisors report studied how to meaningfully measure traffic impacts in CEQA.

Address NIMBYISM

Neighborhood resistance to new development, especially affordable housing development, poses a significant barrier. However, NIMBYism can be reduced by engaging neighbors in a thorough and respectful planning process. In order to increase the supply and affordability of housing, the City has engaged in significant planning for housing through Area Plans and other processes that respect community voice and neighborhood character. In general, the Planning Department's review of projects and development of guidelines builds on community local controls, including Area plans, neighborhood specific guidelines, neighborhood Covenants, Conditions, and Restrictions (CC&R's) and other resident-driven standards for development.

Public education about the desirability and necessity of affordable housing is also an ongoing effort. Planning, DBI and other agencies will continue to provide informational sessions at Planning Commission Department of Building Inspection Commission and other public hearings to educate citizens about affordable housing.

C. Housing Opportunities for Persons With AIDS (HOPWA) Delivery System

This section describes the institutional structure through which San Francisco administers the Housing Opportunities for Persons with AIDS (HOPWA) Program. Primary partners are the private, non-profit and public sectors which help to create capital projects, provide supportive services, rental assistance, and technical assistance. This section outlines the role of these primary partners and related issues.

Private Sector

Because federal regulations mandate that tenants in HOPWA-assisted units be charged no more than 30% of their gross annual income, the rents at newly developed units are generally affordable for tenants. As a result, the income collected from these units is usually insufficient to leverage private conventional debt. In an attempt to mitigate this effect, and at the request of the HIV/AIDS community, San Francisco has focused its provision of newly developed HOPWA units in larger mixed-population affordable housing developments. By doing so, HOPWA units can take advantage of a development's overall income potential to secure conventional loans and benefit from private equity provided through the federal Low Income Housing Tax Credit Program.

The San Francisco HOPWA program's primary interface with the private sector occurs through its tenant-based rental assistance programs, currently administered by the City's Human Services Agency in partnership with Catholic Charities. Clients of the rental assistance programs use certificates to locate and secure units, which exist on the private rental market. San Francisco continues to strategize ways to increase participation from the private

sector in providing housing to persons with HIV/AIDS and to ensure that the clients can be competitive in the City's tight rental market. An example of these efforts is fostering good landlord-tenant relationships through the provision of supportive services and intervention.

Non-profit Organizations

Local non-profit organizations will receive HOPWA grants through a competitive process. Once proposals are approved for funding, MOHCD will enter into legal agreements with non-profit housing developers, supportive service providers, and other housing related agencies to disburse HOPWA funds.

HIV housing program providers are typically community based and frequently collaborate with non-HIV service providers. Many of these providers receive City funding other than HOPWA funds to provide comprehensive health care, substance abuse and mental health treatment, case management, money management, nursing and attendant care, and food service to people living with HIV.

In the early years of the HOPWA program, many housing developers had no service experience and many HIV service providers had no development experience. SFRA provided effective technical assistance to help establish successful partnerships to create and operate AIDS' housing programs. Although many of these partnerships are now well established, the SFRA's shift in the mid-1990s to fund mixed use projects (not exclusively serving people with HIV/AIDS) resulted in new challenges for HOPWA sponsors and the multiple City departments funding these projects. These challenges have included: coordinating multiple wait lists for different eligible applicants, integrating AIDS services in multi-disciplinary service teams, providing education to deal with AIDS phobia from non-HIV tenants and/or in projects serving both families and singles, and defining a clear role for property management to work as a team member with the developer and service provider.

Public Institutions

The HOPWA program has historically been overseen by the San Francisco Redevelopment Agency. Following the State's dissolution of redevelopment agencies throughout the state, the administration of the HOPWA program was transferred to the Mayor's Office of Housing and Community Development. HOPWA staff members participate in quarterly Pipeline meeting with other City staff members who are collaboratively involved to address funding needs of all new and existing affordable housing projects, including those funded by HOPWA. Although HOPWA staff has had contact with all City departments that deal with homeless, housing, or special needs service funding, its primary partners in implementing the HOPWA program have been the Department of Public Health (DPH), which administers the Ryan White Comprehensive AIDS Resource Emergency (CARE) funds and more recently, the Human Services Agency (HSA), which administers the McKinney funds. This will continue to be true for the future administration of the HOPWA Program by the City.

In the beginning of the HOPWA program (1995), SFRA and DPH's HIV Health Services Branch collaborated on a 5 Year HIV/AIDS Housing Plan to set future funding directions for HIV housing. The plan was updated in 1998 and outlined needs which resulted in SFRA and DPH co-funding many HOPWA projects, frequently prioritizing HOPWA monies for capital and CARE monies for service funds (since CARE cannot be used for capital). Both HOPWA and CARE have funded rental assistance, initially co-funding several subsidy programs, and in more recent years, funding separate programs. In 2006, the City's Board of Supervisors established the HIV/AIDS Housing Work Group (with 24 members from various City agencies, SFRA, and community stakeholders) mandating that the group develop a Comprehensive HIV/AIDS Housing Plan for the City. This plan was published in May 2007 and identifies deficiencies in the current system and addresses them by developing specific, concrete goals and recommendations to address unmet housing needs among persons living with HIV/AIDS (including those at risk of homelessness).

HOPWA staff and DPH have taken additional housing advisory direction from the HIV Health Services' Planning Council. Many funding decisions that result from the Planning Council's recommendations have been handled between HOPWA staff and DPH; these include: HOPWA funds predominately funding the creation and maintenance of five licensed Residential Care Facilities; co-funding rental assistance programs; and DPH taking the lead on master leasing Single Room Occupancy hotels. Beginning in 1998, DPH created a separate Housing

Division called Direct Access to Housing-Housing and Urban Health (DAH-HUH) to handle all DPH housing funding. The creation of DAH-HUH resulted in most of the HOPWA implementation being managed collaboratively with staff from this division.

HOPWA staff and DPH's DAH-HUH staff participate in numerous monthly committee meetings focused on HIV housing and related services. These meetings have included the San Francisco Housing Advisory Forum, an advisory board that oversees and monitors the HIV Housing Wait List and the HOPWA "deep rent" program.

Over the years as HOPWA funding has decreased, HOPWA funds have been committed to designated units in numerous capital projects in process and collaborated with HSA to provide supportive housing or General Fund monies for special needs services. HOPWA staff have also been a participant for several years in HSA's McKinney application process through participation on the priority panel for funding recommendations, and formulating options for renewal projects.

D. Other Institutional Partners

In addition to the partners listed above, other key partners collaborate to achieve the City's housing and community development goals.

- Mayor
The Mayor is the elected chief executive officer of the City. The Mayor, through his various offices, carries out delivery of services and coordinates the activities of other City departments. The Mayor's Office prepares the City's annual proposed budget and makes recommendations to the Board of Supervisors for allocation of General Fund and other monies to be used for housing, homeless programs and community development. The Mayor may also sponsor legislation setting policies and establishing programs in those areas. The Mayor appoints members of commissions that oversee many of the departments involved in service delivery, including the Planning Commission, the Health Commission, the Human Services Commission, the Housing Commission of the Housing Authority, the Human Rights Commission, and the Citizens Committee on Community Development.
- Board of Supervisors
The Board of Supervisors is the elected governing body of the City and County of San Francisco. It establishes, by ordinance and resolution, the policies that affect the delivery of affordable housing, homeless services and community development services in San Francisco. The Board also approves the lease or disposition of publicly owned land as sites for affordable housing development or community development facilities. The Board reviews and approves the zoning and conditional use actions of the Planning Commission. Actions of the Board are required to be approved by the Mayor, whose veto can be overridden by a vote of eight supervisors.

VII. OTHER ACTIONS

A. Actions to Address Obstacles to Meeting Underserved Needs

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the diversity of the population of the City. Major obstacles are limited funds, language barriers and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state and local government levels at the same time as needs are increasing due to the weak economy. To minimize the impact of the City's limited resources, MOHCD and OEWD have increased our strategic coordination with other City departments in an effort to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Another major obstacle is language barriers. San Francisco has historically been a haven for immigrants. Language barriers impact immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult immigrants and refugees are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. Of all San Franciscans over the age of five, 46% speak a language other than English at home, with the largest language groups being Chinese, Spanish, Tagalog and Russian. Fifty percent of the Asian population are of limited English proficiency (LEP), meaning that they speak English less than "very well." Thirty percent of Asian children are identified as LEP. Fourteen percent of San Francisco households are "linguistically isolated" with no one in the household over the age of 14 indicating that they speak English "well" or "very well". Among Asian households, that number increases to 35%. At the individual level, about 25% of all San Franciscans in the 2008 survey indicated that they did not speak English "very well", which is the third highest percentage in the state of California, and the 10th highest percentage of any county in the entire United States.

In response to this particular obstacle, San Francisco uses CDBG resources to provide language-appropriate services to linguistically and culturally isolated individuals and families, including translation services, legal services, vocational ESL instruction, information and referral, and case management. Services are provided through CDBG funding to neighborhood-based multi-service community centers.

B. Actions to Overcome Gaps in Institutional Structure

San Francisco's housing and community development service delivery system includes the private sector, the non-profit sector and the public sector. For the City, each of these sectors is an integral part of an effective social service delivery system.

The City and the private sector engage in dialogue to better inform our mutual community investments. The City is working to strengthen its private sector communications to better leverage and coordinate resources.

The non-profit sector is the primary implementation arm of the City in the direct provision of social services such as job training, legal services, health and domestic violence services, housing counseling, and economic development technical assistance to small and micro businesses. Non-profit organizations provide an invaluable source of information regarding the changing needs, gaps in services and successes in our housing and community development activities. These organizations often provide stability in neighborhoods that have few other resources for receiving information, assistance and services.

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. Lack of organizational capacity of non-profits is another gap in institutional structure. In response, the City is engaged in an ongoing effort to work with non-profits in organizational and programmatic capacity building to improve the effectiveness and efficiency of service delivery.

It is the City's policy to coordinate community development and housing activities among its departments. Because this works involves many City departments, coordination and information sharing across the various departments are challenges. City staff meets on a regular and as-needed basis with colleagues from other City departments to overcome gaps in institutional structure. In addition, staff of the Mayor's Office of Housing and Community Development, Office of Economic and Workforce Development and former San Francisco Redevelopment Agency uses the Consolidated Plan/Action Plan development process as an opportunity to engage other departments in a dialogue about the current developments and priorities. This dialogue aids the City in being more strategic in the investment of Consolidated Plan dollars.

C. Actions to Foster and Maintain Affordable Housing

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety and ultimately the long-term livability of the properties.

D. Actions to Eliminate Barriers to Affordable Housing

San Francisco continues to work on addressing the impediments identified in its 2003 and 2013 Analysis of Impediments to Fair Housing since the biggest impediment identified in both document continues to be the overall shortage of affordable housing, despite concerted efforts of the public and private sector to increase its supply.

The most noteworthy action has been collaborations amongst the Mayor's Office of Housing and Community Development, the former San Francisco Redevelopment Agency, the San Francisco Planning Department and Department of Building Inspection to prioritize the development of affordable housing in their agencies' plans and policies. For example the Mayor's Office of Housing and Community Development and the former San Francisco Redevelopment Agency work to acquire opportunity sites that have been identified in the Planning Department's Better Neighborhood Plans like the Balboa Park Station Area Plan or the Market-Octavia Plan for the development of affordable housing. In keeping with the housing priority principles of the Plans, these affordable housing sites are located where there is infrastructure, transportation and residential amenities and the housing is designed and operated to enhance the neighborhood in which it is located. The Mayor's Office of Housing and Community Development also worked closely with the Planning Department in crafting their Eastern Neighborhoods Plan to obtain a balance between the need for jobs and housing in the rezoning of San Francisco's eastern neighborhoods that have historically been used for industry. The Eastern Neighborhood Plan calls for the development of 7,500 to 10,000 new housing units in the next 20 years with emphasis on housing for low, moderate and middle income individuals and families. This could be achieved by allowing higher densities for affordable housing than would otherwise be allowed. The Eastern Neighborhood Plan also eliminates the off-street parking requirement minimum in order to increase the development potential for housing and encourage transit usage in these neighborhoods. The plan also requires a higher percentage of affordable housing be built as a result of market area residential development than San Francisco's Inclusionary Housing Ordinance.

The San Francisco Department of Building Inspection and the Planning Department have worked to streamline their permitting process for affordable housing development. The Department of Building Inspection includes permits for

the development of new affordable housing in its list of permits that are prioritized for review and issuance by that department. The Planning Department also allows affordable housing developments to defer payment of its planning review fees until issuance of the building permit.

E. Public Housing and Resident Initiatives

Founded in 2007, the HOPE SF initiative is San Francisco's solution to addressing the deterioration of public housing with diminishing federal support. Through the use of innovative strategies, the project works to transform eight of San Francisco's most distressed public housing sites into vibrant, thriving communities. The largest local commitment to public housing in San Francisco's history, HOPE SF will also increase affordable housing and ownership opportunities, as well as improve the quality of life for existing residents and those in surrounding communities. Hunters View serves as the pilot site for the program; as construction begins at Hunters View, planning has proceeded at four additional sites: Potrero Terrace and Annex, Sunnydale, Westside Courts, and Alice Griffith. Residents, community members, and a team of architects and developers are working together to design new communities with open spaces, building architectures, and community facilities. Simultaneously, developers have pursued financing from multiple public and private sources for infrastructure, building, services, and community amenities and programs.

At Hunters View, Phase 1 construction on the site has been completed. By July 2013, 107 families will have new homes in revitalized Hunters View community, which will consist of 107 new units, a new park and community-serving spaces for the residents. The Alice Griffith redevelopment has begun Phase 1 construction at 5800 3rd Street, and construction on the site itself is set to begin in 2014. The Sunnydale and Potrero Annex/Terrace sites are moving forward towards entitlements, conducting environmental reviews, revising their feasibility and financing plans, leveraging non-City funding to expand their financing capacity, and beginning to convene neighborhood stakeholder groups to assist in their transformation planning.

At Hunters View, the Bayview YMCA in partnership with Urban Strategies and its service connection team has worked to prepare residents for relocation. The YMCA has also focused on barrier removal, career development support, and employment soft and hard skills. At Alice Griffith, the Urban Strategies team continues to link residents with senior programs, youth programming, afterschool activities and workforce development opportunities. At Potrero Annex/Terrace, Bridge continues to provide community building activities and foster individual participation in planning sessions. These activities included leadership development and safety workshops, healthy living and healthy generations groups, gardening/sustainability programs and social activities. At Sunnydale, Mercy, the Bayview YMCA, and TURF worked collaboratively to provide outreach, family support, service connections, and community convenings to Sunnydale residents.

Both Sunnydale and Potrero Annex and Terrace received HUD Choice Neighborhood Initiative Planning Grants to support the ongoing revitalization efforts throughout the upcoming year. A brief description of their proposed work can be found below:

Sunnydale/Visitacion Valley (S/VV)

Sunnydale Development Co., LLC (Sunnydale LLC), the San Francisco Housing Authority (SFHA), and the City and County of San Francisco (City; together, the S/VV Team) will create a Transformation Plan for Sunnydale-Velasco Public Housing (Sunnydale) and its surrounding neighborhood, Visitacion Valley (S/VV Plan), that will address and reverse the community's long-standing distress. New, high-quality, sustainable housing, focused services and educational opportunities for residents, and new community serving amenities for the Neighborhood will be the change agents.

Housing: The S/VV Team's plan to address residents' needs and its vision for a transformed community begin with Housing – the replacement of Sunnydale's 785 decrepit units with a new, mixed-income neighborhood of 1,700 high-quality, energy-efficient homes of diverse design and type, affordable to a wide range of households, including one-for-one replacement of public housing, new Sunnydale & Visitacion Valley affordable rental housing for

working families, and housing for entry-level market-rate buyers. Sunnydale LLC's 2010 market study and the City's Housing Element support the feasibility and necessity of this Housing Plan. The S/VV Team will use the Grant to create: 1) a construction phasing schedule that prioritizes on-site relocation opportunities and minimizes disruption to residents; 2) a resident mobility strategy and relocation plan that supports residents and provides a right of return to lease-compliant tenants; 3) an infrastructure financing plan; and 4) fully refined financing projections for each construction phase.

Children, Youth, & Education: The large number of S/VV youth—Sunnydale alone has 900 residents under the age of 17—and the Neighborhood's education-related problems make children's programs a pivotal part of the Transformation Plan. In conjunction with the SF Unified School District's commitment to end the educational achievement gap in the City's southeast sector schools, the S/VV Team will use the Grant to plan ways youth can transcend intergenerational poverty and attain achievement levels that promote healthy, prosperous lives.

Health. The S/VV Team will use the Grant to understand why residents' emergency rooms utilization rates are high despite the availability of the City's "Healthy San Francisco" no/low cost insurance program, and devise ways to increase residents' use of primary and preventive care services. The Team will also plan ways to address behavioral health issues, which are often related to high levels of Neighborhood violence and trauma. Key health partners are the SF Department of Public Health, UC Berkeley and UCSF Schools of Public Health, and neighborhood-based health clinics.

Economic Mobility. The Neighborhood has significant Developmental Assets to help improve employment prospects and increase incomes such as the City's Office of Economic and Workforce Development's (OEWD) offers job readiness, job training, and specialized youth services. The S/VV Team will use the Grant to plan ways residents can better utilize these services, fill gaps where needed, and retain jobs. In addition to OEWD, key partners include the YMCA and local CBO Florence Crittenton Services. A focus on entry-level STEM jobs in adjacent high-tech centers such as Silicon Valley and the City's Mission Bay and South of Market neighborhoods will also enhance economic mobility. The Team will use the Grant to help teens and young adults secure STEM internships and permanent positions.

Potrero Terrace and Annex

The South Potrero Neighborhood Transformation Plan (Transformation Plan or Plan) will focus on revitalizing the San Francisco community known as South Potrero (Neighborhood), a 2.5 square mile area situated on the south slope of Potrero Hill.

For the past four years, involving residents and community stakeholders in an interactive and meaningful way has been a hallmark of the Rebuild Potrero redevelopment effort. In dozens of workshops, presentations, focus groups, meetings and project tours, over 1,000 Neighborhood residents and community stakeholders have participated and provided input on safety, opportunities and constraints, sustainability, building types, and community/open spaces. The Neighborhood input, in turn established goals that guided the development of multiple design concepts and alternatives featured in a Rebuild Potrero Master Plan (Master Plan) completed in February, 2010. This Master Plan will create a vibrant new mixed-income community with housing, retail, a community center, parks and open spaces where very low-income families are now concentrated in isolated, deteriorating buildings.

Rebuild Potrero is in the predevelopment phase. Over the next two years, as part of the Transformation Plan, BRIDGE will complete the environmental review process, submit for design and land use entitlements, oversee infrastructure studies and engage a financial advisor to conduct a thorough market study and financing plan.

BRIDGE met with over 110 Neighborhood residents in 20 house parties, culminating in a Neighborhood summit in January 2011 with over 200 diverse participants to adopt priorities for a Rebuild Potrero Community Building Program. Since then, BRIDGE has been implementing the resulting Community Building Program to increase the capacity of residents to improve their quality of life and meet the ultimate vision outlined in the Master Plan. BRIDGE's Rebuild Potrero Community Building Program has three full time employees who implement tangible projects (such as community events, a young men's mentoring program, a community garden, and healthy living activities) and facilitate an ongoing capacity-building process that develops organizational structure, relationships

and leadership skills within the Neighborhood. Additionally, the Community Building Program facilitates the Community Building Group a leadership team that meets every other month to provide input and build social and political capital by connecting community members from across the Neighborhood, on both sides of the Potrero slopes.

As a next step BRIDGE will work with the community to create a second, but equally important plan, the Transformation Plan to guide ongoing community building work and expand the scope of its impact to further enhance and coordinate people and neighborhood placed-based outcomes. Building on completed asset maps, the Transformation Plan will focus on building capacity and utilization of existing neighborhood assets and institutions to meet diverse resident needs, and identify new amenities and services to meet the needs of the Neighborhood's growing mixed income population. Specifically, the Transformation Plan will be focused on working with Neighborhood institutions to deliver programs and services to increase education, employment, health and violence prevention outcomes for existing and future South Potrero residents.

Through the Choice Neighborhoods Initiative Planning Process (Planning Process), the Team (comprised of BRIDGE, the City, SFHA and the Planning Coordinator), along with partners, residents and other stakeholders, will develop a South Potrero Neighborhood Transformation Plan that will create a coordinated blueprint for improving the entire Neighborhood. Though the City of San Francisco has numerous programs and services designed to serve this highly needy population, few are getting the results and penetration rates that they are intended to achieve in the Neighborhood. The social investments in the Neighborhood to date have not been coordinated, are often "siloed," and are not at the scale required to impact families living in the Neighborhood.

F. Actions to Reduce Lead-Based Paint Hazards

The Mayor's Office of Housing and Community Development is currently administering a HUD Lead-Based Paint Hazard Reduction Demonstration Grant program. MOHCD is responsible for implementing and coordinating the key components of lead hazard identification and control activities such as community outreach and education, dust testing, enrollment of units, lead paint inspections, risk assessments, recruitment of contractors, work specifications, temporary relocation, interim control and abatement remediation, minor rehabilitation and clearance examinations. Because of MOH's partnership with the Department of Public Health, 65% of the units cleared by the Lead Program at MOHCD have been cases referred by the Department of Public Health's Childhood Lead Poisoning Prevention Program.

MOH's Lead Program provides assistance to property owners in the form of a grant. In the case of those owners who have been issued a notice of violation by the Department of Public Health or the Department of Building Inspection, enrolling in MOH's program suspends prosecution. The grant agreement that the owner must sign in order to receive the services and/or the suspension of prosecution obligates the owners to maintain their properties rented and occupied by low income families with children 6 years of age or younger. Should those properties become vacant or are vacant at the time of remediation, priority will be given to low income families with children 6 years of age or younger. The grant agreement also obligates the owner to maintain the property free of lead hazards for a period of five years. Through a partnership with the Mission Economic Development Agency's Lead Free LLC, property owners and occupants will receive information on maintaining the property free of lead hazards. The Lead Program averages 75 remediated and cleared units per calendar year.

Additionally, the Lead Program has also been conducting Blood Lead Level (BLL) testing of children under the age of 6 years through a partnership with San Francisco Head Start Programs and through private day care centers in San Francisco in order to increase the breadth of the program's outreach, service provision, and lead hazard prevention education.

G. Actions to Reduce Number of Families in Poverty

All San Franciscans deserve to live in safety and prosperity. But today, not all San Franciscans do. In truth, while we are one City, united in name and government, we remain separate communities. In neighborhoods with concentrated poverty, there is a San Francisco that is a community apart, separated by geography, violence, and decades of neglect. According to the U.S. Census Bureau's 2005-2009 American Community Survey Five-Year Estimates, more than 90,000, or 11.5%, of San Francisco's residents live in poverty. Creating opportunity for socially and economically isolated San Franciscans requires a multifaceted and comprehensive approach. Below are highlights of San Francisco's efforts to reduce poverty.

City's Minimum Compensation Ordinance

The Minimum Compensation Ordinance (MCO) generally requires City contractors that provide services and tenants at the San Francisco Airport to provide to their covered employees: (1) no less than the MCO hourly wage in effect; (2) 12 paid days off per year (or cash equivalent); and (3) 10 days off without pay per year. The current MCO hourly wage for for-profit contractors is \$11.54/hour and for nonprofit contractors is \$11.03/hour.

City's First Source Hiring Program

The intent of the First Source Hiring Program is to connect low-income San Francisco residents with entry-level jobs that are generated by the City's investment in contracts or public works; or by business activity that requires approval by the City's Planning Department or permits by the Department of Building Inspection.

Project Homeless Connect reaches out to homeless individuals every other month and provides a one-stop shop of health and human services for them. For a more detailed description of this project, see page 10 of San Francisco's 2011-2012 CAPER.

Housing First is a successful program that places homeless individuals into permanent supportive housing with wrap around services.

HOPE SF is described under the Public Housing and Resident Initiatives section above.

The Employment On-Ramp Program takes elements from the City's job readiness program and from work in public housing nationwide and combines it with the removal of barriers to work such as obtaining GEDs, expunging criminal records and securing drivers licenses.

Single Stop/Benefits Screening uses technology and personal assistance to work with residents to ensure they receive all the benefits they are entitled to, including child care and financial supports that are critical to maintaining a job.

Sector Based Approach to Workforce Development

San Francisco has identified a sector, or industry-based approach to organize key aspects of its workforce development activities. Sector-based programs are skill-development that align training to meet the specific demands of growing or high demand industries. They incorporate case management, career counseling, and job search assistance for workers.

The key characteristics of San Francisco's Sector Based Approach include:

- Identified 7 priority industries based upon employment growth, job accessibility to moderately skilled workers, career ladder opportunities, and providing self-sufficiency wages.
- Align skill development and occupational skills training to meet the workforce needs of these priority industries.
- Identify intermediaries who can engage industries serve as a bridge to social service providers that work intensively with disadvantaged participants.
- Integrate intensive case management into skill development and job training programs
- Implement and enforce policies that generate employment opportunities for San Francisco workers.

The Working Families Credit (WFC) program provides a local 10% match to the federal Earned Income Tax Credit (EITC) for low-income San Francisco families.

Bank on San Francisco is an award winning national model program which allows families dependent on high-cost check-cashers to easily open a starter bank account with mainstream financial institutions.

Individual Development Accounts (IDAs) work with residents to develop saving plans and good financial management habits and then match their savings 2:1 for use to buy a home, go to school or start a business

The City's First Time Homebuyers' Program helps low-income residents afford to own in San Francisco.

The City's Family Resource Center Initiative brings national and local best practices in parent education and family support to high need communities. The program has tracks for parents of new babies, preschoolers and young kids. It provides support for all parents so they can help each other in the knowledge that it "takes a village".

Gateway to College is a nationally recognized dropout recovery program that helps young adults get both their GED and Associates Degree in a community college setting.

SF Promise guarantees college financial assistance for SF students who do well in school and graduate high school.

VIII. MONITORING STANDARDS AND PROCEDURES

A. Managing CDBG, ESG, HOME and HOPWA Grants

The Mayor's Office of Housing and Community Development (MOHCD) is the lead agency for administering the CDBG, ESG, HOME and HOPWA programs. MOHCD administers the housing activities of the CDBG and HOPWA programs and all HOME activities. Under its Community Development Division, MOHCD also administers CDBG and HOPWA public facility, non-workforce development public service and organizational planning/capacity building activities, and all ESG activities. The Office of Economic and Workforce Development (OEWD) is responsible for economic development and workforce development activities of the CDBG program.

Activities under the CDBG, ESG, HOME and HOPWA programs are implemented through agreements with community-based non-profit organizations that provide a range of economic development technical assistance, loan packaging, housing, housing counseling, employment training, legal service, recreation, tutoring, and other human services.

MOHCD and OEWD will provide on-going fiscal and programmatic monitoring of each project that receives CDBG, ESG, HOME and/or HOPWA funds. This monitoring will include both internal and on-site reviews to ensure compliance with applicable federal and local regulations. Monitoring for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act will be included. In addition, MOHCD and OEWD will monitor construction projects for labor standards compliance related to Davis-Bacon regulations. The City's Human Rights Commission will continue to monitor compliance with fair housing, non-discrimination in employment, and MBE/WBE/LBE requirements.

For Grants

Each agency receiving a CDBG, ESG, HOME and/or HOPWA grant must enter into a grant agreement that stipulates conditions for the grant award, the major program activities, annual outputs for each activity, a program implementation schedule and the budget. The grant agreement requires sub-recipients to establish and maintain internal controls that are designed to ensure compliance with federal and local regulations and program requirements. Regular program performance reports are required of grant recipients, along with financial reports. Conditions of the Single Audit Act (if applicable) are also enforced. Program site visits are conducted to review client eligibility records, financial data, compliance with Federal and local requirements and program progress.

A grants coordinator from MOHCD or OEWD will be assigned to each grant sub-recipient. The grants coordinator is responsible for negotiating the grant agreement, providing technical assistance during the course of the project, reviewing progress reports, conducting on-site monitoring visits and evaluating performance. The grants coordinator is also responsible for reviewing expenditure reports and monitoring for fiscal compliance with grant regulations and accounting policies.

For CDBG-Assisted Business Loan

Each loan recipient is required to enter into a loan agreement that stipulates the conditions for loan approval, including repayment schedule. The borrower must agree to a first source hiring agreement covering all jobs to be created as a condition of the loan. OEWD staff will monitor programmatic aspects of each loan. A third-party loan-servicing agency will provide fiscal monitoring.

B. Tracking Progress Towards the Consolidated Plan's Five-Year Goals

San Francisco considers monitoring our performance to be as important as identifying our five year strategic goals. Our goal is to ensure that the City and our partners are marshaling our limited resources in an effective and coordinated way to impact change in San Francisco's low-income communities. When establishing the 2010-2014 strategic goals and outcomes, San Francisco ensured that the plan adhered to the following four principles: 1) the strategic plan set goals and measurable outcomes that address critical issues for the next five years; 2) the strategic plan is properly aligned with the mission of both agencies and our partners; 3) the plan prioritizes goals and establishes clear timelines; and, 4) the strategic plan clearly describes an approach and distinct activities to achieve our goals.

To be effective, San Francisco has designed a simplified monitoring process to ensure that community development and housing activities align with the Consolidated Plan's strategic goals. Using the program matrix as a guide, San Francisco will consistently measure performance towards program outcomes and provide ongoing feedback, adjustments, or sanction protocol as needed.

IX. APPENDICES

Appendix A. Summary of Public Comments from the October 16 and October 29, 2012 Community Needs Hearings

Summary of the Public Comments from the October 16, 2012 Community Meeting at the Minnie and Lovie Ward Recreation Center in the OMI Neighborhood

- OMI is a multigenerational neighborhood. People stay and are dedicated to making the neighborhood better.
- Community organizers that go house to house were very effective (provided by ACE previously).
- There is a lot of interest in improving Broad Street corridor with more businesses and residential development.
- Small businesses in the neighborhood need technical assistance to make sure that they thrive.
- OMI is a raw neighborhood that can be developed and improved upon, especially given its close proximity to City College and SF State.
- Would like to see more childcare facilities and health facilities in the neighborhood.
- Additional youth services are necessary to curb violence – how are youth being served by City College and SF State? Job training and college readiness are important.
- Community would like a business study for Broad Street and Ocean Ave.
- Would like the City to look at the data (crime, age of population, etc.) and make investments in the neighborhoods that are most in need.
- More communication between City agencies when making investment decisions. Coordinate the 5 year capital plan with City investment priorities so transformation is possible.
- Ongoing concern with the reduction in homelessness funding.
- Developers need to be educated on the different models of affordable housing, such as TAY, that they may not be very familiar with.
- OMI has more Section 8 vouchers than any other SF neighborhood and the highest percentage of children.
- Western Addition and OMI are under-resourced.
- The City should be doing assessments of what they have tried and not repeat those strategies that did not work.
- Mixed income development should be a priority.
- Community cohesion with a diverse population is needed.
- There is a very tenuous relationship between OMI and Vis Valley.
- Crime is a top priority in the neighborhood. Residents are in contact with the police department.
- There should be regular citywide meetings around affordable housing strategies. The community of developers and service providers are frustrated by the lack of coordination.

Summary of the Public Comments from the October 29, 2012 Community Meeting at Starr King Elementary School in the Potrero Hill Neighborhood

Breakout Group #1 – Cantonese speaking participants - facilitated by Brian Cheu and Peter Cohen

Question 1 – What do you love about your neighborhood? What makes you feel that you are part of your community?

- 4th St., likes the convenience of the transportation available.
- Transportation
- The sunshine and transportation
- 19th and Holloway, near City College and SF State, likes the educational environment, culture
- Sunset, likes the foggy, cool weather
- Near John King Center, good area, safety and issue but improving

- Good transportation
- Civic Center, lots of events in the area now, good restaurants
- Visitacion Valley (VV), low rent, could be safer
- San Bruno Avenue, wants more affordable housing
- Sunnydale, high crime
- Outer Mission/Excelsior (near City College) good freeway access, transportation including MUNI streetcars and buses. Safer now because of patrols. Recreation, the parks and the swimming pool. Free activities.
- Easy to park, good transportation

Question 2 – What is your vision for a healthy, great community where you live? (What would it look like, what services would be there, how would people be there together?)

- Safety, can hear shootings near the Cow Palace
- Safety
- Geary and Van Ness, safety, cars broken into, neighbor was followed into elevator and robbed
- 4th and Shipley, no homeless, get homeless housing
- Bilingual services, a parking lot at Bayview and Leland, low-mid income housing. Often overcrowded housing conditions, 4-5 people living in one room.
- SF State, students park in neighborhood, leaving little parking for residents. Widen the roads, there was a proposal for this 15 years ago
- Safety
- San Bruno Ave., more parking, at 5:30 p.m., already hard to find parking
- Safety and general cleanliness, some parking spaces aren't taken because of excrement in the streets

Questions 3 and 4 – What's your vision as to how people in your community can be well served by our community institutions? What do you think are the most creative, effective and efficient ways to deliver these services? What is the biggest challenge to this being true right now? What are the biggest challenges for you in your community?

- Need more police
- VV, only one organization to distribute low income affordable housing forms. Hard to get information, very scattered. Could 311 help?
- APAC promotes use of 311, can get Cantonese translation 24/7
- Language access, in Sunnydale no Asian language services, no information coming to them, bilingual staff is not qualified
- Need night time English classes. Class at 50 Raymond is gone, no PGE at site, no insurance, program had to leave
- APAC tried to borrow space at VV Elementary, but was turned down. There are spaces available but poor people have no access
- No translation available, employees are not truly bilingual, employer can't tell because they don't speak the language
- Property managers are not nice to the elderly, they are intimidated and scared by them
- At 133 Shipley (Silvercrest), residents are fearful, can't complain, fear harassment
- Need night classes but there are safety issues, esp. in winter
- Need guardian/ambassador program to promote safety
- Cantonese emergency education classes
- Training programs, classes near where the residents are
- Heritage Homes (Sunnydale) good building but safety and issue, especially in VV, need shuttle
- Training classes on healthy families, education and health
- Police can't be everywhere, Chinese New Year is a risky time because people know about red packets and cash and residents may be the target of crime
- Police presence, squad cars are good
- Use social media to increase awareness

- Other ethnicities sometimes harass or mug residents, creates a climate of mistrust
- Get the elders of different ethnic communities to know each other, this will trickle down to younger generations
- Need more cost effective programs, long term, efficient and measurable outcomes
- Bridge the digital divide with seniors
- Help middle income renters
- First time homebuyer education
- More funding
- Some centers get money, but don't offer Chinese language services
- Need real services
- Outreach to ethnic specific clubs, some have hundreds of members
- Stop misallocation of resources
- The current services in VV, such as VVCC, the elementary school PTA and One Stop are not enough
- Nonprofits need a permanent location and address, Schlage Lock was a potential site
- Reduce duplication of Services, centralize and consolidate

Breakout Group #2 – Facilitated by Utuma Belfrey and David Taylor

Question 1 – What do you love about your neighborhood? What makes you feel that you are part of your community?

- SOMA is like two communities, industrial and residential. Range of income is blended. Small business has an SF feel.
- Sunset community is connected to families, all kinds. Homeownership, children outside which is nice to see.
- Likes knowing neighbors, look out for each other. Bar next door will share resources. Same at home, next door neighbor will pick up newspaper.
- Represents Self Help for the Elderly, clients are 27% lower income and 1/3 Chinese American. Wants to make sure that there are plenty of housing for seniors. Help them figure out applications, provide landlord tenant resolution and prevent evictions. Continue funding.
- Preserve and build more affordable housing. SOMA has some nice housing and some rat holes and SROs.
- Wants to make sure people have same connections at home as they have at work in case of disaster
- Bayview has had 10 years of gentrification. Works in Potrero Hill. Constant robberies. Wishes City would recognize Potrero Hill Neighborhood House. Constant robberies in neighborhood. They reach out to these people.
- Reduce negative influences in community so they have something to do.
- Likes the interactions with the community. Especially in Bayview and SOMA.

Question 2 – What is your vision for a healthy, great community where you live? (What would it look like, what services would be there, how would people be there together?)

Questions 3 – What's your vision as to how people in your community can be well served by our community institutions? What do you think are the most creative, effective and efficient ways to deliver these services? What is the biggest challenge to this being true right now? What are the biggest challenges for you in your community?

- Having service providers in the community, so the community gets what they need. Especially the youth! Entrepreneurship.
- Worried about election and propositions, so not things don't get worse. Go vote.
- Services to different areas.
- Open dialog. Funders and service delivery issues.
- Ideas to collaborate. Networks to conduct open dialogs in community.

- Money for small organizations. So get grant writers and dollars for small groups, not always through technology.
- Increasing rents, need support for organizations (capital dollars), facility improvement.
- What is the definition of smaller organization?
- Fund the smaller groups. Have trust and know the community. Need capacity building dollars to grow. Wrap around services and TA to build collaborations.
- Bureaucracy investing wisely so society can function better.
- Check on larger orgs to find out what they have really done. Smaller orgs are already doing it.
- Collaboration between large and small organizations. Nonprofits need to be advocated for. Not enough motivation. Support people are dedicating their lives to this work.
- Mental health service providers. Affordable housing. Employers who hire people with various backgrounds. Capacity issues even in large organizations. Need the staff to adequately support populations.
- Affordable housing issue. Cross cultural issues. African American out migration.
- NERT training – to be prepared for earthquakes and bring communities together.
- Education and training. Entry level employees. Training opportunities. Need entry level for infrastructure of SF.
- Community members are disenchanted with naysayers.
- More robust local hire requirements.

Question 4 - What is the biggest challenge to this being true right now? What are the biggest challenges for you in your community?

- Workforce development funding – squeezing out lower income and immigrant communities. Tech companies coming in for higher level people but nothing for entry level. Wants training for adults.
- Affordable housing a challenge. MOHCD needs to be the housing agency since SFRA went away. Employer opportunities and benefits package aren't fulfilled by large companies. Need them to be better policed. Need to have service providers connect with companies. JRI barrier mitigation in RFP coming out, driver's license, interview clothes, etc.

David Taylor's comments:

- Workforce does address tech industry issues and others
- WIA equals placements
- Pulled back from green because couldn't get the placements

Public comment continues

- Separate proposals for each aspect of organization is a challenge
- Workforce – re-entry navigator, barrier remediation, formally incarcerated have a tough time with computer based world. Advisory councils – how to better connect with people with jobs. Change perception of people with convictions, can't get housing without income.

Committee member comments:

- People are here, should form coalitions and work with each other because CDBG dollars are shrinking. Community members don't like to pick and choose. Would like to see better collaboration. Would make \$ decisions easier if collaboration is there.

Public comment continues:

- Been there done that (collaboration). You guys make this a competitive process.
- When get complaints, go out into the community and investigate

- Bring groups together and get a better sense of the community.
- “Ulterior” motives, trust is a bust. CDBG dollars shifted to pet projects. Do surveys to find common grounds to help better move forward.
- 2005-06 dollars better served people. Now more paperwork and serves less people?

David Taylor comments:

- CDBG budget was higher in 2005-16. Case loads and showing service delivery is more stringent with workforce than CDBG. RFP will look for collaborations.

Summary of the Written Comments Received by MOHCD and OEWD

- Include access to capital for small businesses in the City’s CDBG funding priorities next year
- Affordable senior housing is a huge issue in our city. We have been told by MOHCD that funding for senior housing services will be eliminated for next fiscal year. We urge MOHCD and the CCCD to not abandon the senior population in SF and continue to provide much needed funding for these vital services.
- Disabled and senior homeowners, who previously participated in California’s Property Tax Postponement Program, are not being required to pay several years’ worth of property taxes, due to the state ending the tax postponement program in 2009. Many extremely low income homeowners now owe thousands of dollars in delinquent property taxes and penalty fees. We hope that this problem can be addressed, possibly by allowing the Tax Collector’s Office to waive the penalty fees, and possibly by identifying funds to help these homeowners pay their delinquent taxes. This problem is affecting particularly the southeastern sector of the City and homeowners whose first language is not English.
- An important and vital addition to San Francisco is an Asian American arts and cultural complex, much like the Mission Cultural Center and the African Arts and Cultural Complex.

Appendix B. Public Notice Announcing the October 2012 Community Needs Hearings

**NOTICE OF COMMUNITY MEETINGS
FOR SAN FRANCISCO'S
COMMUNITY DEVELOPMENT BLOCK GRANT, EMERGENCY SOLUTIONS
GRANT, HOME and HOPWA FUNDING**

Residents, business owners, representatives of community-based organizations and other stakeholders are invited to attend one of two community meetings in San Francisco to provide input on the upcoming Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Home Investment Partnership (HOME) and Housing Opportunities for Persons With AIDS (HOPWA) funding. The City received approximately \$32 million last year under these four U.S. Department of Housing and Urban Development (HUD) grant programs.

Meetings are scheduled at the locations listed below. Both sites are accessible to persons with disabilities. Language translation services will be available if requested 72 hours prior to the meeting.

Minnie and Lovie Ward Recreation Center Tuesday, October 16, 2012 5:30 p.m. - 7:30 p.m. 650 Capitol Avenue San Francisco, CA 94112 (415) 337-4710	Starr King Elementary School Monday, October 29, 2012 6:00 p.m. -8:00 p.m. 1215 Carolina Street San Francisco, CA 94107 (415) 695-5797
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For more information about these community meetings, please call 415-701-5500. Individuals unable to attend the meetings may submit written statements by November 1, 2012 to the Mayor's Office of Housing and Community Development, 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103, Attn: Consolidated Planning Staff.



These meetings are accessible to persons with disabilities. Persons requiring reasonable accommodations, including sign language interpreters, Assistive Listening Devices, print materials in alternate formats, and those with severe allergies, environmental illness, or multiple chemical sensitivities should contact the MOHCD ADA Coordinator, Eugene T. Flannery, at 701-5598 or TTY/TDD 701-5503, at least 72 hours prior to the hearing. Please bear in mind that some attendees at public meetings may be sensitive to chemically based or scented products. Please help us accommodate these individuals. If you need language translation services, please also call Mr. Flannery 72 hours prior to the meeting. For information on MUNI routes and MUNI Accessible Services, call 311.

Appendix C. Summary of Public Comments Received on Draft 2013-2014 Action Plan

Oral Comments from March 26, 2013 Public Hearing

Program Area	Agency	Testifier(s)	Comment summary
Workforce Development	Renaissance Entrepreneurship Center	Sharon Miller, Malik Looper, Yvonne Hines, Patricia Green	Sharon Miller thanked the city for its great support. Renaissance has been able to help 104 low income entrepreneurs start businesses and raise significant private capital. Malik Looper thanked committee for the support, although a cut to the 3rd Street commercial corridor was disappointing. Yvonne Hines, owner of Yvonne's Southern Sweets is a client of the Bayview Business Center, was provided much support for her business. The Center is an asset to the Bayview Neighborhood and businesses. Patricia Green, owner of Checks and Balances, a bookkeeping business, stated she would not be successful without the Center's support and training.
Emergency Solutions	Hospitality House	David McKinnley	Read letter on behalf of the director, who appreciates the continued support of the smallest and oldest housing center in San Francisco, which continues to have a high occupancy rate. Hopes this support is reflected in final action plan. Thanks for funding the employment resource center to help job seekers, provide people with resumes and other resources for job seekers. Thank you for serving the most vulnerable community in the Tenderloin.
Workforce Development	Upwardly Global	Mary Voelbel, Winston Liang	Mary Voelbel thanked the city for continued funding. The organization is to assist immigrant job seekers and has increased incomes, with 91% still employed. Agency has established relationships with employers. Winston Liang is a job seeker from China, the agency has assisted him in targeting a position and supported him in seeking jobs.
Domestic Violence	Asian Women's Shelter	Orchid Pusey, Elizabeth Kirton	Expressed appreciation for past support and current recommendation, with special thanks to MOHCD staff for technical support. Orchid Pusey told a story about what happens in the shelter, using the example of a client who experienced a dramatic turnaround after two weeks in residence.
Public Services	Rebuilding Together San Francisco	Karen Nemsick	Agency mobilizes volunteers and makes home reports. Two hundred and thirty homes and buildings are in dangerous, vulnerable situations. April 27th is the 24th annual rebuilding day; 22 projects with volunteer labor, discounted supplies and sponsors will allow them to make \$500,000 worth of repairs on that day. She also read a thank you letter from a homeowner whose home was repaired.

Program Area	Agency	Testifier(s)	Comment summary
Housing Development	Bernal Heights Neighborhood Center	Amy Beinart	Amy Beinart, is the housing director at Bernal Heights Neighborhood Center, which is celebrating its 35th birthday. Agency provides resident services, senior services and youth services to empower the voice of the less empowered. Thanked committee for the continuation of funds which will go towards affordable housing to house over 100 families. The neighborhood has changed much through gentrification, being able to maintain families in the neighborhood is important. Cortland building is a new project with significant maintenance needs. Complimented the City of San Francisco on having a community based approach to the community development block grants. SF does it right by getting community input, it is the best defense.
Housing Counseling	Legal Assistance for the Elderly	Howard Levy	Thanked committee for continuing support. Grant of \$30,000 funds a large chunk of a dedicated staff attorney for elderly tenants; there is an incredible housing bubble and pressure on tenants is intense, landlords are trying to force people out; representation and counseling services are crucial, and he encouraged the city to you to provide more support in this area.
Workforce Development	SF Conservation Corps.	Laura McKaughan	Thanked committee for their support. Laura McKaughan oversees green programs. Agency is in 30th year of existence, programs are instrumental in working with low-income youth especially in Bayview Hunters Point; helps clients get their high school diplomas and build job skills; has 227 event days; has a mechanized sorting facility which reduces workplace injuries and maximize efficiency and expands their recycling program.
Public Services	A. Phillip Randolph Institute	Jackie Flin, James Bryant	Has received zero city funding. Agency has provided services for 13 years, since 1999 when they registered voters in the Bayview. Has recently become more focused on workforce development. Is a community based organization that provides services to Hunter's View residents, employment support focused around construction and additional employment resources. Encouraged committee to rethink funding this organization. Are advocates, very loyal to their communities, goes the extra mile to be comprehensive and innovative and funding would support those efforts. GED programs, transportation to take students from public sites to SE campus facility. Can make it without this funding, but community could use it for services.

Program Area	Agency	Testifier(s)	Comment summary
Workforce Development	Asian Neighborhood Design	Steve Suzuki	AND is a 40 year old organization; provides workforce training and technical assistance; thanked committee for continued support of our programs; works towards self-sufficiency of low-income neighborhoods through their backgrounds as architects and engineers; works with businesses and microenterprises, ADA program; works with capital programs with MOH; are committed to working with city on issues of poverty, gentrification, etc.
Workforce Development	Mission Language and Vocational School	Ray Sloan	Here on behalf of the Mission Language and Vocational School. Has been helping and serving on the board to raise money over the years. The school is an integral part of the Mission in providing English as a second language to people that need to improve their language skills. Has a very successful program for entry level positions in restaurants and in clerical work, and a medical certificate program. Has served many clients that have gotten jobs and started their own businesses. Believes agency is a beacon in the Mission.
Housing Counseling	Independent Living Resource Center	Victoria Tedder	Provides a wide range of services to the disabled to help them be independent, including eviction prevention counseling. Concurs with Mr. Levy's comments regarding housing pressure on tenants and increases in evictions; worked with CA to get funding for housing for disabled residents and leverages funding. Thanked committee for generous recommendation for a capital grant. Will be able to provide more services in this new location
Housing Development	Mission Housing Development Corp.	Larry Del Carlo	Is the director of Mission Housing Development Corp. Thanked all who reviewed proposals, thanked staff for many years of commitment and time. Mentioned that over the years Mission Housing has provided housing to tens and thousands of people and families. Was the first CDC in San Francisco. Thanked city for support, the city is a partner and they are happy they can continue to provide affordable housing. SF has an aging housing stock and agency is looking at redevelopment of old housing and will be using funds for that. Currently renting affordable housing for veterans at 22nd and Mission and trying to work with the city to continue to operate this project. Will work with us if we choose to support the veteran's housing project.
Public Services	Mothers Against Crime	Tessie Ester, LeeOtis Martin	Tessie Ester commented that there were five deaths in her neighborhood in February. She spoke on behalf of A. Phillip Randolph Institute, who assists Hunter's View residents with youth and adult services, training, food, workshops and transportation. April 22 is an Earth Day celebration and invited commission to come out. LeeOtis is a resident who has been assisted by A. Phillip Randolph and has seen the good work

Program Area	Agency	Testifier(s)	Comment summary
			they do in Hunter's View. Not many people go up there to work with residents, but the agency has been there for over six years.
Public Services	Success Center	Liz Jackson-Simpson	Agency is 30 years old, housed on campus of the juvenile probation, works to improve some of San Francisco's most vulnerable citizens. Wasn't funded, but wanted to share the work that they do. Started a GED program about 30 years ago for children in foster care and in the juvenile justice system in partnership with school district. Sees 500 young people a year, ten years ago with the city's help, built out the school from one to three classrooms. Today the buildings need room renovations. Is one of four agencies trying to sustain themselves in the building. Asked for consideration in the future.
Workforce Development	Mission Language and Vocational School	Natalie Hopner, Rosamunda Ayala, Suzaye Knuckles and Gabby Lopez	Thanked committee for recommendation for funding workforce development, for medical program funding. Are being reconsidered for culinary arts program, and has been operating for 15 years providing quality training for clients in culinary industry. Suzaye Knuckles is a client of the culinary program and hopes to be a restaurant owner and chef. Has received excellent training and mentorship, is learning management, math and other necessary skills. As a single parent, couldn't have afforded a \$44,000 culinary program. Gabby Lopez is a student with the culinary program and is learning valuable skills.
Capital	Nihonmachi Little Friends	Cathy Inamsu	Thanked committee for capital grant that will offset the cost of an elevator and for the city's continued support of child development programs.

Written Comment Received During Public Comment Period

Program Area	Agency	Testifier(s)	Comment summary
Economic Development	SFMade	Kate Sofis	Expressed appreciation of continued support for the work of SFMade, which delivers education, advising, and assistance with hiring, accessing capital, and finding industrial space to more than 450 San Francisco-based manufacturers. These services will continue to create diverse job opportunities for more than 4,000 individuals.

Appendix D. Notice Regarding Availability of the Draft 2013-2014 Action Plan for Public Review and Comment and the March 26, 2013 Public Hearing

**NOTICE OF PUBLIC HEARING AND
AVAILABILITY OF DRAFT 2013-2014 ACTION PLAN
INCLUDING PRELIMINARY FUNDING RECOMMENDATIONS
FOR SAN FRANCISCO'S 2013-2014 CDBG, ESG, HOME AND HOPWA PROGRAMS
FOR PUBLIC REVIEW AND COMMENT**

Hearing Date, Time and Location
Tuesday, March 26, 2013 at 5:00PM
1 South Van Ness Avenue
2nd Floor Atrium Conference Room

The Citizen's Committee on Community Development, Mayor's Office of Housing and Community Development (MOHCD) and Office of Economic and Workforce Development (OEWD) invite interested parties to attend a public hearing on the federally funded Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), Home Investment Partnership (HOME) and Housing Opportunities for Persons With AIDS (HOPWA) programs for fiscal year 2013-2014. The purpose of the hearing is to receive comments on the Draft 2013-2014 Action Plan and the preliminary funding recommendations for the four federal programs.

The Draft 2013-2014 Action Plan outlines community development and housing strategies and priorities that will be addressed and includes preliminary funding recommendations for projects that will be supported with the four federal funding sources during the upcoming fiscal year. The estimated amounts of funding the City and County of San Francisco will receive from the U.S. Department of Housing and Urban Development are as follows: CDBG - \$16,204,214; ESG - \$1,609,318; and HOME - \$3,961,797. CDBG, ESG and HOME funds will be used for affordable housing development; community facility capital improvements and public space improvements; services that promote economic advancement for families and individuals including case management, information and referral, housing counseling and legal services; economic development activities; homeless and homeless prevention services; organizational capacity building and technical assistance; workforce development services; and administrative costs. The City and County of San Francisco will receive an estimated \$9,731,577 in HOPWA funding for San Francisco, San Mateo and Marin Counties. HOPWA funds will be used for rental assistance programs and supportive services for persons with HIV/AIDS. Please note that at the time of this notice, the funding amounts for the four federal programs were still pending Congressional approval.

The Draft 2013-2014 Action Plan, which includes preliminary funding recommendations for the CDBG, ESG, HOME and HOPWA programs, will be available for public review and comment from March 18, 2013 through April 16, 2013. The draft documents will be available in electronic format on the MOHCD and OEWD websites at www.sfgov.org/moh and www.oewd.org, and in print format at the following locations:

- MOH, 1 South Van Ness Avenue, 5th Floor
- OEWD at City Hall, Room 448, 1 Dr. Carlton B. Goodlett Place and 1 South Van Ness Avenue, 5th Floor
- Main Branch of the SF Public Library, 100 Larkin Street, 5th Floor, Government Information Center

Members of the public who wish to provide feedback on the draft document may do so by submitting written comments to: MOH, Action Plan Staff, 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103. Your comments will be forwarded to the appropriate agency. The public is also invited to provide testimony on the Draft 2013-2014 Action Plan at the public hearing listed above. For more information, please call (415) 701-5500.



The public hearing is accessible to persons with disabilities. For information on MUNI routes, please call 415-673-6864. For information regarding MUNI Accessible Services, call 415-923-6142. Persons requiring reasonable accommodations, including sign language interpreters; Assistive Listening Devices; print materials in alternate formats; and those with severe allergies, environmental illness or multiple chemical sensitivities should contact the MOHCD ADA Coordinator, Eugene T. Flannery, at 415-701-5598 or TTY/TDD 415-701-5503 at least 72 hours prior to the meeting. Please bear in mind that some attendees at public meetings may be sensitive to chemically based or scented products. Please help us accommodate these individuals. If you need language translation services, please also call Mr. Flannery 72 hours prior to the meeting.

Appendix E: 2013-2014 CDBG Public Service Projects

Agency Name	2013-2014 Funding Recommendation	Project Primarily Serves NRSAs
AIDS Legal Referral Panel of the SF Bay Area	\$82,000	\$82,000
APA Family Support Services	\$45,000	\$45,000
Arab Cultural and Community Center	\$50,000	\$50,000
Asian Law Caucus	\$52,000	
Asian Pacific American Community Center	\$57,000	\$57,000
Asian, Inc.	\$50,000	
Bay Area Legal Aid	\$40,000	\$40,000
Bay Area Legal Aid	\$65,000	\$65,000
Bayview Hunter's Point Center for Arts & Technology	\$75,000	\$75,000
Booker T. Washington Community Service Center	\$40,000	
Bridge Housing Corporation	\$155,000	
Causa Justa :: Just Cause	\$38,000	\$38,000
Central American Resource Center (CARECEN)	\$80,000	\$80,000
Central City Hospitality House	\$65,000	\$65,000
Central City Hospitality House	\$100,000	\$100,000
Chinatown Community Development Center	\$50,000	
Collective Impact (dba Mo' Magic)	\$40,000	
Collective Impact (dba Mo' Magic)	\$70,000	
Community Awareness & Treatment Services	\$50,000	\$50,000
Community Center Pjt of S.F dba The San Francisco LGBT Community Center	\$50,000	
Community Center Pjt of SF (dba the San Francisco LGBT Community Center)	\$120,000	
Community Housing Partnership	\$75,000	\$75,000
Community Youth Center-San Francisco (CYC-SF)	\$50,000	\$50,000
Community Youth Center-San Francisco (CYC-SF)	\$50,000	\$50,000
Compass Family Services	\$87,000	\$87,000
Compass Family Services	\$75,000	\$75,000
Conscious Youth Media Crew	\$40,000	\$40,000
Dolores Street Community Services	\$44,000	
Dolores Street Community Services	\$35,000	\$35,000
Donaldina Cameron House	\$50,000	
Episcopal Community Services of SF	\$65,000	\$65,000
Episcopal Community Services of SF	\$100,000	\$100,000
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)	\$50,000	
Filipino-American Development Foundation: Filipino Community Center	\$70,000	

Agency Name	2013-2014 Funding Recommendation	Project Primarily Serves NRSAs
Goodwill Industries of San Francisco, San Mateo & Marin Counties	\$125,000	\$125,000
Hearing and Speech Center of Northern California	\$38,000	
Hearing and Speech Center of Northern California	\$42,500	\$42,500
Independent Living Resource Center of SF	\$55,000	\$55,000
In-Home Supportive Services Consortium of San Francisco, Inc.	\$50,000	
Instituto Laboral de la Raza	\$60,000	\$60,000
La Raza Centro Legal	\$50,000	\$50,000
La Raza Community Resource Center	\$80,000	\$80,000
Larkin Street Youth Services	\$54,000	\$54,000
Larkin Street Youth Services	\$58,000	\$58,000
Lavender Youth Rec. & Info. Ct.(LYRIC)	\$50,000	
Legal Assistance to the Elderly	\$30,000	
Mayor's Office of Housing and Community Development	\$45,000	
Mayor's Office of Housing and Community Development	\$72,000	
Mayor's Office of Housing and Community Development	\$137,839	
Mercy Housing California	\$65,000	\$65,000
Mission Asset Fund	\$65,000	\$65,000
Mission Economic Development Agency	\$35,000	
Mission Economic Development Agency	\$155,000	
Mission Economic Development Agency	\$100,000	\$100,000
Mission Hiring Hall	\$100,000	\$100,000
Mission Language and Vocational School, Inc.	\$100,000	\$100,000
Mission Neighborhood Centers	\$50,000	\$50,000
Mission Neighborhood Health Center	\$39,000	\$39,000
Mission SF Community Financial Center	\$50,000	\$50,000
Nihonmachi Legal Outreach	\$75,000	\$75,000
Northeast Community Federal Credit Union	\$50,000	\$50,000
Office of Economic and Workforce Development	\$92,529	
Positive Resource Center	\$50,000	
Providence Foundation	\$45,000	\$45,000
Samoan Community Development Center	\$40,000	\$40,000
San Francisco Community Land Trust	\$36,000	\$36,000
San Francisco Conservation Corps	\$50,000	\$50,000
San Francisco Housing Development Corporation	\$60,000	\$60,000
San Francisco Study Center - Housing Rights Committee of San Francisco	\$85,000	
Self-Help for the Elderly	\$50,000	\$50,000
Sunset District Comm. Develop. Corp.	\$50,000	

Agency Name	2013-2014 Funding Recommendation	Project Primarily Serves NRSAs
Swords to Plowshares Veterans Rights Organization	\$81,000	
Tenderloin Housing Clinic, Inc.	\$87,500	\$87,500
The Arc Of San Francisco	\$50,000	\$50,000
Together United Recommitted Forever (T.U.R.F.)	\$50,000	\$50,000
Together United Recommitted Forever (T.U.R.F.)	\$50,000	\$50,000
Toolworks	\$55,000	
United Playaz	\$55,000	\$55,000
Upwardly Global	\$75,000	
Urban Services YMCA	\$70,000	
Vietnamese Community Center of SF	\$55,000	\$55,000
Vietnamese Youth Development Center	\$60,000	\$60,000
YMCA of San Francisco (Bayview)	\$245,000	\$245,000
YMCA of San Francisco (Bayview)	\$50,000	\$50,000
YMCA of San Francisco (Bayview)/United Council/United Council of Human Serv	\$50,000	\$50,000
Young Community Developers	\$65,000	\$65,000
Totals	\$5,653,368	\$3,641,000
\$ amount allocated for Public Services after NRSA exemptions	\$2,012,368	
FY 2013 CDBG entitlement grant plus prior year's program income	\$18,308,559	
% allocated for Public Services after NRSA exemptions	11.0%	

Appendix F. HUD Table 3C: Consolidated Plan Listing of Projects

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Housing Alliance	05K Tenant/Landlord Counseling	CDBG	\$150,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Homeless and eviction prevention services primarily for persons with HIV/AIDS	225 People	TOTAL	\$150,000

Help the Homeless? No
Help those with HIV or AIDS? Yes

Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 350 Golden Gate Avenue, San Francisco, CA 94102

HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
AIDS Legal Referral Panel of the SF Bay Area	05C Legal Services	CDBG	\$82,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services for low-income residents, primarily those with HIV and/or AIDS	225 People	TOTAL	\$82,000

Help the Homeless? No
Help those with HIV or AIDS? Yes

Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1663 Mission Street, San Francisco, CA 94103

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
APA Family Support Services		05 Public Services (General)	CDBG	\$45,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Service connection for Sunnydale public housing residents, including referral, case management and family advocacy services		People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1657 Sunnydale Avenue, San Francisco, CA 94134			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arab Cultural and Community Center		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management in immigration, health referrals, employment readiness services, domestic violence and other services		175 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2 Plaza Street, San Francisco, CA 94116			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Arriba Juntos		03E Neighborhood Facilities	CDBG	\$35,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Replace roof and install HVAC unit in an occupation training and employment development facility		1 Public Facilities	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	49 Julian Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Law Caucus		05C Legal Services	CDBG	\$52,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal services for low-income residents, primarily recent immigrants		140 People	TOTAL	\$52,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	55 Columbus Avenue, San Francisco, CA 94111			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		03 Other Public Facilities and Improvements	CDBG	\$35,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Technical architectural services for MOHCDcapital grantees		Reported under other activities Public Facilities	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1245 Howard Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14H Rehabilitation Administration	CDBG	\$53,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Architectural technical assistance services		Housing Units	TOTAL	\$53,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1245 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Neighborhood Design		14E Rehabilitation: Publicly or Privately Owned Commercial/Industrial	CDBG ESG	\$86,827
Economic Development		570.202	HOME HOPWA	
Architectural services and technical assistance for businesses in low- and moderate-income commercial neighborhood corridors		14 Businesses	TOTAL	\$86,827
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1245 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Pacific American Community Center		05 Public Services (General)	CDBG ESG	\$57,000
Public Services		570.201(e)	HOME HOPWA	
Multi-services, including information and referrals, primarily for low-income Asian immigrants in Visitacion Valley and Bayview		600 People	TOTAL	\$57,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2442 Bayshore Blvd, San Francisco, CA 94134			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian Womens Shelter		05G Services for Battered and Abused Spouses	CDBG	\$102,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Intensive case management, counseling, advocacy and emergency shelter services primarily for Asian and Pacific Islander battered women and their children		50 People	HOME	
			HOPWA	
			TOTAL	\$102,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3543 18th Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Asian, Inc.		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Pre- and post-purchase homebuyer education and counseling services		250 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1167 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bar Assoc. of SF Volunteer Legal Services		05K Tenant/Landlord Counseling	CDBG	\$90,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
Legal representation in eviction cases for indigent clients at immediate risk of becoming homeless		175 People	HOPWA	
			TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	301 Battery Street, San Francisco, CA 94111			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Community Resource/Excelsior Action Group		18B ED Technical Assistance	CDBG	\$63,000
Economic Development		570.203(b)	ESG	
			HOME	
One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Excelsior		40 Businesses	HOPWA	
			TOTAL	\$63,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	35 San Juan Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Community Resource/Portola Neighborhood Association		18B ED Technical Assistance	CDBG	\$63,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Portola		30 Businesses	TOTAL	\$63,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	9 Silliman Street, San Rafael, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid		05C Legal Services	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal representation for low-income domestic violence victims		65 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1035 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bay Area Legal Aid		05K Tenant/Landlord Counseling	CDBG	\$65,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Legal assistance and representation for residents of subsidized housing		170 People	TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1035 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bayview Hunter's Point Center for Arts & Technology		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Young Adult Bridge services		People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2415 Third Street, San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		14H Rehabilitation Administration	CDBG	\$70,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Expand youth center, install solar panels for common area electrical usage, and shift water lines		Housing Units	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	3101 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		14H Rehabilitation Administration	CDBG	\$45,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Build 3,000 sq. ft. of crawlspace into a community room		Housing Units	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1000 Tompkins Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bernal Heights Neighborhood Center		03E Neighborhood Facilities	CDBG	\$32,931
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Repair of leaks to roof and skylight and siding replacements at a multi-purpose community center		1 Public Facilities	TOTAL	\$32,931
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	515 Cortland Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Black Coalition on AIDS		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$50,000
Supportive services, facility operating costs and project sponsor administration for a transitional care facility for people with HIV/AIDS		Housing Units	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1761 Turk Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Board of Trustees of the Glide Foundation		03E Neighborhood Facilities	CDBG	\$30,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Install new roof at a family, youth and childcare center		1 Public Facilities	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	434 Ellis Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center		03E Neighborhood Facilities	CDBG	\$150,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Interior improvements as part of construction of a new community center		1 Public Facilities	TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	800 Presidio Avenue, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Booker T. Washington Community Service Center		05 Public Services (General)	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Academic support, technology training, life skills and coaching for transitional age youth		35 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	800 Presidio Avenue, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Brava! for Women in the Arts		03E Neighborhood Facilities	CDBG	\$100,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Construction of the storefronts adjacent to the Brava Theater to create office space and dressing rooms for the main stage		1 Public Facilities	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	2765 24th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Bridge Housing Corporation		05 Public Services (General)	CDBG	\$155,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Community building primarily for Potrero Terrace/Annex public housing residents		87 People	TOTAL	\$155,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1095 Connecticut Street, San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Catholic Charities CYO		05K Tenant/Landlord Counseling	CDBG	\$180,860
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Tenant based rental assistance		170 People	TOTAL	\$180,860
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	180 Howard Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Catholic Charities CYO		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$265,724
Housing advocacy program for people with HIV/AIDS		Housing Units	TOTAL	\$265,724
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	180 Howard Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Catholic Charities CYO		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$150,000
Partial rental subsidy program for people with HIV/AIDS		Housing Units	TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	180 Howard Street, San Francisco, CA 94105			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Catholic Charities CYO (Leland House)	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$1,683,973
Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	Housing Units	TOTAL	\$1,683,973
Help the Homeless? No	Start Date: 07/01/2013		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2014		
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 141 Leland Avenue, San Francisco, CA 94134			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Catholic Charities CYO (Peter Claver)	31 HOPWA	CDBG	
Homeless/HIV/AIDS	574	ESG	
		HOME	
		HOPWA	\$758,187
Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS	Housing Units	TOTAL	\$758,187
Help the Homeless? No	Start Date: 07/01/2013		
Help those with HIV or AIDS? Yes	Completion Date: 06/30/2014		
Eligibility: NA - HOPWA Activity		HUD Objective: Decent Housing	
Sub-recipient: Private 570.500(c)		HUD Outcome: Affordability	
Location(s): 1340 Golden Gate Avenue, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Causa Justa :: Just Cause		05K Tenant/Landlord Counseling	CDBG	\$38,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Eviction prevention and housing counseling services		280 People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2301 Mission Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
CCSF Small Business Development Center		18B ED Technical Assistance	CDBG	\$140,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Entrepreneurial training, consultation and support for businesses citywide with emphasis in the Chinatown and Mission neighborhoods		65 Jobs	TOTAL	\$140,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	300 Montgomery Street, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central American Resource Center (CARECEN)		05C Legal Services	CDBG	\$80,000
Public Services		570.201(e)	ESG	
Legal services for immigrants		500 People	HOME	
			HOPWA	
			TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3101 Mission Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
Neighborhood Access Point		People	HOME	
			HOPWA	
			TOTAL	\$100,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	290 Turk Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Central City Hospitality House		05 Public Services (General)	CDBG	\$65,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Shelter beds for homeless men		100 People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	146 Leavenworth Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$16,612
Housing		570.202	ESG	
Waterproofing, repairs of heating system and sewer/plumbing		Housing Units	HOME	
			HOPWA	
			TOTAL	\$16,612
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1820 Post Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$109,271
Housing		570.202	ESG	
			HOME	
			HOPWA	
Exterior waterproofing, common area improvements, and unit improvements to 5 properties		Housing Units	TOTAL	\$109,271
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	534 Broadway Street, San Francisco, CA 94133			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		14H Rehabilitation Administration	CDBG	\$36,117
Housing		570.202	ESG	
			HOME	
			HOPWA	
Exterior waterproofing and unit improvements		Housing Units	TOTAL	\$36,117
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1303 Larkin Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Chinatown Community Development Center		05K Tenant/Landlord Counseling	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Tenant counseling for primarily monolingual Chinese households		250 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	663 Clay Street, San Francisco, CA 94111			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Collective Impact (dba Mo' Magic)		05H Employment Training	CDBG	\$70,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Neighborhood Access Point and Young Adult WorkLink Services		People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	PO Box 156853, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Collective Impact (dba Mo' Magic)		05 Public Services (General)	CDBG	\$40,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management and multi-services for transitional age youth		30 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1050 McAllister Street, San Francisco, CA 94115			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Awareness & Treatment Services		05 Public Services (General)	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Shelter beds and services for homeless women		65 People	TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1049 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		05 Public Services (General)	CDBG ESG	\$50,000
Public Services		570.201(e)	HOME HOPWA	
Pre-purchase homebuyer education and counseling services		120 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of S.F dba The San Francisco LGBT Community Center		18C Micro-Enterprise Assistance	CDBG ESG	\$40,000
Economic Development		570.201(o)	HOME HOPWA	
Business technical assistance primarily for new and existing lesbians, gay, bisexual and transgender-owned micro-enterprises		76 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1800 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Center Pjt of SF (dba the San Francisco LGBT Community Center)		05H Employment Training	CDBG ESG	\$120,000
Public Services		570.201(e)	HOME HOPWA	
Neighborhood Access Point		People	TOTAL	\$120,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1800 Market Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Design Center		03 Other Public Facilities and Improvements	CDBG ESG HOME HOPWA	\$35,000
Public Facilities		570.201(c)		
Technical support for MOHCDcapital grantees		Reported under other activities Public Facilities	TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	5 Thomas Mellon Circle, San Francisco, CA 94134			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		14H Rehabilitation Administration	CDBG	\$60,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Update building needs assessment and develop rehab scope of work		Housing Units	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	835 O'Farrell Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		14H Rehabilitation Administration	CDBG	\$49,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Make building fully accessible by installing an elevator and retrofitting units to meet ADA standards		Housing Units	TOTAL	\$49,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	374 5th Street, San Francisco, CA 94107			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Housing Partnership		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
Vocational skills training in the hospitality sector		People	HOME	
			HOPWA	
			TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	20 Jones Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)		03D Youth Centers	CDBG	\$90,000
Public Facilities		570.201(c)	ESG	
Renovation of roof and HVAC and installation of a wall divider in a youth training facility		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$90,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1038 Post Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Academic assistance, life skills building and support for at-risk, underserved young adults to enhance their educational/career outlook	50 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1038 Post Street, San Francisco, CA 94109
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Community Youth Center-San Francisco (CYC-SF)	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Culturally competent and linguistically appropriate services for primarily Asian residents in the Bayview	150 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1038 Post Street, San Francisco, CA 94109
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Family Services		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Neighborhood Access Point		People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	49 Powell Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Family Services		05K Tenant/Landlord Counseling	CDBG	\$40,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Homeless and eviction prevention services and housing counseling for individuals and families		60 People	TOTAL	\$40,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	995 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compass Family Services		05 Public Services (General)	CDBG	\$87,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Shelter beds and services for families		80 People	TOTAL	\$87,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	626 Polk Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Compasspoint Nonprofit Services		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$60,000
			ESG	
Planning/Administration		570.201(p)	HOME	
			HOPWA	
Technical assistance, consultation and workshop vouchers for CDBG-funded agencies		Organizations	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	731 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Conscious Youth Media Crew		05 Public Services (General)	CDBG	\$40,000
Public Services		570.201(e)	ESG	
Media production training		20 People	HOME	
			HOPWA	
			TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1230 Howard Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
County of Marin		31 HOPWA	CDBG	
Planning/Administration		574	ESG	
Marin County administration of HOPWA Program		NA NA	HOME	
			HOPWA	\$9,080
			TOTAL	\$9,080
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	3501 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		14H Rehabilitation Administration	CDBG	\$32,470
Housing		570.202	ESG	
			HOME	
			HOPWA	
Rehab will address any conditions that represent violations of safety, seismic, building or health codes based on findings from upcoming CAN		Housing Units	TOTAL	\$32,470
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1165 Treat Avenue, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$479,350
Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS		Housing Units	TOTAL	\$479,350
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	220 Dolores Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services	03C Homeless Facilities (not operating costs)	CDBG	\$136,571
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Upgrades to a homeless shelter including removal of asbestos and installation of fire sprinklers	1 Public Facilities	TOTAL	\$136,571

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1050 South Van Ness Avenue, San Francisco, CA 94110
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services	05C Legal Services	CDBG	\$44,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services for immigrants	45 People	TOTAL	\$44,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 938 Valencia Street, San Francisco, CA 94110
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Dolores Street Community Services	05 Public Services (General)	CDBG	\$35,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Shelter beds and case management services primarily for homeless men	People	TOTAL	\$35,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 2909 24th Street, San Francisco, CA 94110
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House	03E Neighborhood Facilities	CDBG	\$66,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Repair roof and cornice flashing of a multi-service community facility serving primarily the Asian community	1 Public Facilities	TOTAL	\$66,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 920 Sacramento Street, San Francisco, CA 94108
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Donaldina Cameron House		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
ESL conversational classes and individualized support and resources for monolingual and limited English speaking immigrants; and case management services for domestic violence victims		111 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	920 Sacramento Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Earned Assets Resource Network/Office of the Treasurer		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$14,000
Planning/Administration		570.201(p)	ESG	
Capacity building for financial education practitioners as well as streamline access to financial education for low-income San Franciscans		Organizations	HOME	
			HOPWA	
			TOTAL	\$14,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	221 Main Street, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
Vocational skills training in the hospitality sector		People	HOME	
			HOPWA	
			TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 8th Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Episcopal Community Services of SF		05 Public Services (General)	CDBG	\$65,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Shelter beds for homeless men and women		60 People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	201 8th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Eviction Defense Collaborative, Inc.		05K Tenant/Landlord Counseling	CDBG	\$60,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
Counseling and emergency legal assistance for tenants threatened with eviction		600 People	HOPWA	
			TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	995 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino American Development Foundation/Pin@y Educational Partnerships (PEP)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
Academic support and college credits in Ethnic Studies for high school students		45 People	HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4681 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Filipino-American Development Foundation: Filipino Community Center		05 Public Services (General)	CDBG ESG	\$70,000
Public Services		570.201(e)	HOME HOPWA	
Multi-services primarily for the Filipino community		100 People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4681 Mission Street, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friends of the Urban Forest		03N Tree Planting	CDBG ESG	\$40,000
Public Facilities		570.201(c)	HOME HOPWA	
Planting of 135 trees for a healthier urban forest as part of San Francisco's green infrastructure in Bayview Hunters Point, Excelsior, Portola and Visitacion Valley		135 Public Facilities	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1007 General Kennedy Avenue Sidewalk, San Francisco, CA 94129			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Friendship House Association of American Indians	05 Public Services (General)	CDBG	\$42,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Life skills and case management primarily for Native American adults	14 People	TOTAL	\$42,000

Help the Homeless? Yes
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: NA - ESG Activity
Sub-recipient: Private 570.500(c)
Location(s): 56 Julian Avenue, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Goodwill Industries of San Francisco, San Mateo & Marin Counties	05H Employment Training	CDBG	\$125,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Criminal justice and re-entry services in support of the One Stop system	People	TOTAL	\$125,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1500 Mission Street, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Gum Moon Residence Hall		05G Services for Battered and Abused Spouses	CDBG	
Homeless/HIV/AIDS		570.201(e)	ESG	\$55,000
			HOME	
			HOPWA	
Transitional housing program for primarily Asian immigrant women who are victims of domestic violence		15 People	TOTAL	\$55,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	940 Washington Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc		05K Tenant/Landlord Counseling	CDBG	
Homeless/HIV/AIDS		570.201(e)	ESG	\$171,140
			HOME	
			HOPWA	
Tenant based rental assistance and housing counseling for individuals and families		120 People	TOTAL	\$171,140
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	255 Hyde Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hamilton Family Center, Inc		05 Public Services (General)	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
Shelter beds and case management services primarily for families		115 People	HOPWA	
			TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	260 Golden Gate Avenue, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HealthRight 360		03P Health Facilities	CDBG	\$78,700
Public Facilities		570.201(c)	ESG	
			HOME	
Renovate portions of existing elevator in a behavioral health facility serving youth, adults and families		1 Public Facilities	HOPWA	
			TOTAL	\$78,700
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	815 Buena Vista West Avenue, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California		05H Employment Training	CDBG	\$42,500
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Neighborhood Access Point and Young Adult WorkLink Services		People	TOTAL	\$42,500
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1234 Divisadero Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Hearing and Speech Center of Northern California		05B Services for the Disabled	CDBG	\$38,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
One-on-one or group counseling, psychosocial support for isolation due to hearing loss, family support and advocacy for adults and older adults with hearing loss		880 People	TOTAL	\$38,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1234 Divisadero Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Homeless Prenatal Program, Inc.		03C Homeless Facilities (not operating costs)	CDBG	\$90,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Removal of carpeting and installation of marmoleum at a facility where prenatal education, counseling, financial assistance and job training are provided to homeless and low-income families		1 Public Facilities	TOTAL	\$90,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	2500 18th Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
HomeownershipSF		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$30,000
Planning/Administration		570.201(p)	ESG	
			HOME	
			HOPWA	
Training and capacity building for homebuyer education providers		5 Organizations	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	275 5th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Human Services Agency	31 HOPWA	CDBG ESG HOME HOPWA	
Homeless/HIV/AIDS	574		\$3,139,897
Administration of tenant-based rental assistance program for people with HIV/AIDS	Housing Units	TOTAL	\$3,139,897

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: NA - HOPWA Activity
Sub-recipient: Local Government
Location(s): 170 Otis Street, San Francisco, CA 94103

HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Independent Living Resource Center of SF	03B Handicapped Centers	CDBG ESG HOME HOPWA	\$100,000
Public Facilities	570.205(c)		
Accessibility upgrades to a replacement site that will provide independent living services for people with disabilities	1 Public Facilities	TOTAL	\$100,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 825 Howard Street, San Francisco, CA 94103

HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Independent Living Resource Center of SF		05K Tenant/Landlord Counseling	CDBG	\$55,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Housing stabilization and tenant education services		100 People	HOME	
			HOPWA	
			TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	649 Mission Street, San Francisco, CA 94105			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
In-Home Supportive Services Consortium of San Francisco, Inc.		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Vocational skills training in the health care sector		People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1390 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Instituto Laboral de la Raza		05C Legal Services	CDBG	\$60,000
Public Services		570.201(e)	ESG	
Legal services for low-income immigrant workers		600 People	HOME	
			HOPWA	
			TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2947 16th Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Japanese Community Youth Council (JCYC)/Japantown Task Force		18C Micro-Enterprise Assistance	CDBG	\$40,000
Economic Development		570.201(o)	ESG	
One-on-one assistance for businesses to economically stabilize and strengthen neighborhood businesses primarily targeting microenterprises in the Japantown commercial core area		12 People	HOME	
			HOPWA	
			TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1765 Sutter Street, San Francisco, CA 94115			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Casa de las Madres		05G Services for Battered and Abused Spouses	CDBG	\$150,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
Shelter beds and case management for survivors of domestic violence		118 People	HOPWA	
			TOTAL	\$150,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1663 Mission Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Cocina		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
Commercial kitchen and business incubator that supports the development of microe-nterprises		55 People	HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2948 Folsom Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Centro Legal		05C Legal Services	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Legal services for immigrants		165 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
La Raza Community Resource Center		05C Legal Services	CDBG	\$80,000
Public Services		570.201(e)	ESG	
Legal services for immigrants		250 People	HOME	
			HOPWA	
			TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	474 Valencia Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		03C Homeless Facilities (not operating costs)	CDBG	\$175,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Renovate bathroom and flooring in a homeless shelter for transition age youth		1 Public Facilities	TOTAL	\$175,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	869 Ellis Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$348,144
Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS		Housing Units	TOTAL	\$348,144
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	129 Hyde Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		05 Public Services (General)	CDBG	\$54,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Shelter beds and services to homeless youth		200 People	TOTAL	\$54,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	869 Ellis Street, San Francisco, CA 94109			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Larkin Street Youth Services		05 Public Services (General)	CDBG	\$58,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Life skills and case management for homeless transitional age youth		120 People	TOTAL	\$58,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1154 Sutter Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Lavender Youth Rec. & Info. Ct.(LYRIC)	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Youth advocacy, case management support services and connection to critical services for LGBTQ youth	15 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 127 Collingwood Street, San Francisco, CA 94114
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Legal Assistance to the Elderly	05K Tenant/Landlord Counseling	CDBG	\$30,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal services focused on housing, primarily for low-income seniors and adults with disabilities	216 People	TOTAL	\$30,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 995 Market Street, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Maitri Compassionate Care		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$492,167
Supportive services, facility operating costs and project sponsor administration at a RCF-CI (Residential Care Facility for the Chronically Ill) for people with HIV/AIDS		Housing Units	TOTAL	\$492,167
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	401 Duboce Avenue, San Francisco, CA 94117			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Marin Housing Authority		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$293,614
Long-term tenant based rental assistance for persons with AIDS/HIV (includes project sponsor administration)		Housing Units	TOTAL	\$293,614
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Affordability
Location(s):	4020 Civic Center Drive, San Rafael, CA 94903			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		ESG ESG Activity	CDBG	
Planning/Administration		576	ESG	\$88,660
General ESG administration		NA NA	HOME	
			HOPWA	
			TOTAL	\$88,660
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		ESG ESG Activity	CDBG	
Planning/Administration		576	ESG	\$2,486
HMIS		NA NA	HOME	
			HOPWA	
			TOTAL	\$2,486
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - ESG Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		31 HOPWA	CDBG	
Planning/Administration		574	ESG	
			HOME	
General HOPWA administration		NA NA	HOPWA	\$227,330
			TOTAL	\$227,330
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		03 Other Public Facilities and Improvements	CDBG	\$300,000
Public Facilities		570.201(c)	ESG	
			HOME	
Capital and Public Space Improvement program delivery		Reported under other activities Public Facilities	HOPWA	
			TOTAL	\$300,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		03 Other Public Facilities and Improvements	CDBG	\$2,000,000
Public Facilities		570.201(c)	ESG	
Capital development pool		Public Facilities	HOME	
			HOPWA	
			TOTAL	\$2,000,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		14G Rehabilitation Acquisition	CDBG	\$6,126,755
Housing		570.202	ESG	
Housing Development Pool		Housing Units	HOME	
			HOPWA	
			TOTAL	\$6,126,755
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		HOME HOME Activity	CDBG	
Housing		92	ESG	
			HOME	\$408,315
			HOPWA	
General administrative expenses for HOME program		NA NA	TOTAL	\$408,315
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - HOME Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		HOME HOME Activity	CDBG	
Housing		92	ESG	
			HOME	\$3,704,837
			HOPWA	
Predevelopment funds for family housing pipeline projects		Housing Units	TOTAL	\$3,704,837
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - HOME Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development	14A Rehab; Single-Unit Residential	CDBG	\$1,175,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Community Housing Rehabilitation Loan Program	Housing Units	TOTAL	\$1,175,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development	31 HOPWA	CDBG	
Planning/Administration	574	ESG	
		HOME	
		HOPWA	\$120,000
Strategic planning for AIDS housing	NA NA	TOTAL	\$0

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: NA - HOPWA Activity
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		20 Planning	CDBG	\$117,000
Planning/Administration		570.205	ESG	
			HOME	
			HOPWA	
Consolidated Planning		NA NA	TOTAL	\$117,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		05 Public Services (General)	CDBG	\$45,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Program delivery for direct services		Reported under other activities People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government		HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		05 Public Services (General)	CDBG	\$72,000
Public Services		570.201(e)	ESG	
Housing information and referral		People	HOME	
			HOPWA	
			TOTAL	\$72,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
Housing information and referral		Housing Units	HOME	
			HOPWA	\$48,000
			TOTAL	\$48,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development	05H Employment Training	CDBG	\$137,839
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Workforce development and service connection for HOPE SF residents	People	TOTAL	\$137,839

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development - HOPWA Capital Funding	31 HOPWA	CDBG	
		ESG	
Public Facilities	574	HOME	
		HOPWA	\$2,311,045
Funding for capital projects for facilities that received prior HOPWA funding for capital development and serve persons with HIV/AIDS exclusively	Public Facilities	TOTAL	\$2,311,045

Help the Homeless? No
Help those with HIV or AIDS? Yes
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: NA - HOPWA Activity
Sub-recipient: Private 570.500(c)
Location(s): 1 South Van Ness Avenue, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development - Office of Community Investment and Infrastructure		03M Child Care Centers	CDBG ESG	\$175,000
Public Facilities		570.201(c)	HOME HOPWA	
Capital improvements to the Yerba Buena Gardens Child Development Center		1 Public Facilities	TOTAL	\$175,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Public 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mayor's Office of Housing and Community Development and Office of Economic and Workforce Development		21A General Program Administration	CDBG ESG	\$3,540,416
Planning/Administration		570.206	HOME HOPWA	
General CDBG administration		NA NA	TOTAL	\$3,540,416
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - Administrative or Planning Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mental Health Association of San Mateo		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$611,347
Short-term rental and mortgage payment assistance and related supportive services for persons with HIV/AIDS, including permanent housing placement costs (includes project sponsor administration)		Housing Units	TOTAL	\$611,347
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2686 Spring Street, Redwood City, CA 94063			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mercy Housing California		31 HOPWA	CDBG	
Homeless/HIV/AIDS		574	ESG	
			HOME	
			HOPWA	\$50,000
Supportive services, facility operating costs and project sponsor administration at an independent living facility for people with HIV/AIDS		Housing Units	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	20 Franklin Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mercy Housing California	05 Public Services (General)	CDBG	\$65,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Outreach, referrals and wrap-around support primarily for Sunnydale public housing residents	People	TOTAL	\$65,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1657 Sunnydale Avenue, San Francisco, CA 94134
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Asset Fund	19C CDBG Non-Profit Organization Capacity Building	CDBG	\$20,000
Planning/Administration	570.201(p)	ESG	
		HOME	
		HOPWA	
Training and capacity building for community organizations to use a new online screening and referral tool that connects people to services	5 Organizations	TOTAL	\$20,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 2301 Mission Street, San Francisco, CA 94110
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Asset Fund		05 Public Services (General)	CDBG	\$65,000
Public Services		570.201(e)	ESG	
Financial education, coaching and access to peer lending circles (loans); and technical assistance/support to train three partner agencies to implement the Lending Circles Model		90 People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Asset Fund		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
Access to capital services, primarily targeting low-income micro-entrepreneurs		15 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
			HOME	
Neighborhood Access Point		People	HOPWA	
			TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		05 Public Services (General)	CDBG	\$35,000
Public Services		570.201(e)	ESG	
			HOME	
Financial education, counseling and coaching services to enable clients to reach a broad continuum of financial goals		200 People	HOPWA	
			TOTAL	\$35,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		05 Public Services (General)	CDBG	\$155,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Pre- and post-purchase homebuyer education and counseling services		670 People	TOTAL	\$155,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2301 Mission Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Economic Development Agency		18C Micro-Enterprise Assistance	CDBG	\$125,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance program that provides a continuum of services in English and Spanish to support the growth and success of micro-enterprises		200 People	TOTAL	\$125,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	2301 Mission Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Hiring Hall		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Vocational skills training in the hospitality sector		People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	288 7th Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Housing Development Corporation		14H Rehabilitation Administration	CDBG	\$30,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Rehabilitation of the elevator at the Altamont Hotel		Housing Units	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	3048 16th Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Language and Vocational School, Inc.		05H Employment Training	CDBG	\$100,000
Public Services		570.201(e)	ESG	
Vocational skills training in the health care sector		People	HOME	
			HOPWA	
			TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2929 19th Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers		03M Child Care Centers	CDBG	\$150,000
Public Facilities		570.201(c)	ESG	
Upgrades to a facility, including ADA ramp, ADA bathroom, gates and flooring, that will be used to relocate a Head Start pre-school program		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1245 Alabama Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Centers		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Evening program and multi-services for transitional age youth		60 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	534 Precita Avenue, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission Neighborhood Health Center		05 Public Services (General)	CDBG	\$39,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Leadership development for homeless individuals at a drop-in day shelter program		16 People	HOME	
			HOPWA	
			TOTAL	\$39,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	165 Capp Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Mission SF Community Financial Center		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial services, including credit building loans and repair counseling, to reduce and eliminate barriers to asset-building for extremely low- and low-income asset poor individuals		100 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	3269 Mission Street, San Francisco, CA 94110			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Nihonmachi Legal Outreach		05C Legal Services	CDBG	\$75,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Culturally and linguistically competent social and legal services primarily for the API community, including legal representation, counseling and referrals in a wide range of civil legal issues		278 People	TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1121 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Nihonmachi Little Friends	03M Child Care Centers	CDBG	\$100,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Installation of a three-story elevator in an adjacent expansion site, allowing the building addition and the existing building to be ADA accessible, at a childcare center	1 Public Facilities	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit	HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Sustainability
Location(s):	1834 Sutter Street, San Francisco, CA 94115		

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
North of Market Neighborhood Improvement Corp.	18B ED Technical Assistance	CDBG	\$70,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Provide capacity building support to existing and new businesses seeking to locate in Central Market	20 Businesses	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2013
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit	HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)	HUD Outcome:	Sustainability
Location(s):	PO Box 420483, San Francisco, CA 94142		

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
North of Market/Tenderloin Community Benefit Corporation		03 Other Public Facilities and Improvements	CDBG	\$80,000
Public Facilities		570.201(c)	ESG	
			HOME	
			HOPWA	
Installation of an attended, portable (permanently placed) multiple-toilet facility in the Tenderloin		1 Public Facilities	TOTAL	\$80,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	134 Golden Gate Avenue, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northeast Community Federal Credit Union		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Financial services, including credit building and repair counseling, primarily for the un-banked population		125 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	288 Jones Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Northern California Community Loan Fund		19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$150,000
Planning/Administration		570.201(p)	HOME HOPWA	
Asset management planning for CDBG/HOPWA-eligible facilities		Organizations	TOTAL	\$150,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	870 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Ocean Avenue Association		18B ED Technical Assistance	CDBG ESG	\$30,000
Economic Development		570.203(b)	HOME HOPWA	
One-on-one assistance for businesses to economically stabilize and strengthen neighborhood business districts in the Ocean Merced Ingleside		15 Businesses	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(1) - Low/Mod Area Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1728 Ocean Avenue, San Francisco, CA 94112			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development		19F Planned Repayment of Section 108 Loans	CDBG	\$262,308
Economic Development			ESG	
			HOME	
			HOPWA	
Section 108 repayment contingency		NA NA	TOTAL	\$262,308
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	NA - Section 108 Loan Repayment		HUD Objective:	Economic Opportunity
Sub-recipient:	Local Government		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development		18A ED Direct Financial Assistance to For-Profits	CDBG	\$250,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Small business loans		Reported under other activities Jobs	TOTAL	\$250,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Office of Economic and Workforce Development		05H Employment Training	CDBG	\$92,529
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Workforce development services		People	TOTAL	\$92,529
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1 South Van Ness Avenue, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Opportunity Fund Northern California		18C Micro-Enterprise Assistance	CDBG	\$50,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Access to capital services, primarily targeting low-income micro-entrepreneurs		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	785 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Pacific Community Ventures		18B ED Technical Assistance	CDBG	\$50,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Business technical assistance and access to capital for small businesses		340 Jobs	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	51 Federal Street, San Francisco, CA 94107			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Positive Resource Center		05H Employment Training	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Neighborhood Access Point		People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	785 Market Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Providence Foundation		05 Public Services (General)	CDBG	\$45,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Shelter beds and services for homeless persons		75 People	TOTAL	\$45,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	4601 Third Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Rebuilding Together San Francisco		14H Rehabilitation Administration	CDBG	\$30,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Critical repairs on 25 homes and 25 community facilities through Rebuilding Day events		Housing Units	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	Pier 28 The Embarcadero Blvd, San Francisco, CA 94105			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	03E Neighborhood Facilities	CDBG	\$140,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Rebuild and renovate elevator in a facility providing entrepreneurship training	1 Public Facilities	TOTAL	\$140,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 275 5th Street, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center	18C Micro-Enterprise Assistance	CDBG	\$100,000
Economic Development	570.201(o)	ESG	
		HOME	
		HOPWA	
Entrepreneurial training, consultation and support for individuals starting micro-enterprises	80 People	TOTAL	\$100,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise
Sub-recipient: Private 570.500(c)
Location(s): 275 Fifth Street, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Renaissance Entrepreneurship Center		18C Micro-Enterprise Assistance	CDBG	\$100,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the Bayview Hunters Point, Potrero Hill and Visitacion Valley neighborhoods		69 People	TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	3801 Third Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Richmond District Neighborhood Center		19C CDBG Non-Profit Organization Capacity Building	CDBG	\$30,000
Planning/Administration		570.201(p)	ESG	
			HOME	
			HOPWA	
Organizational capacity building for CDBG-funded neighborhood centers through participation in SF Neighborhood Centers Together, which offers training and peer support to Executive Directors		4 Organizations	TOTAL	\$30,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	741 30th Avenue, San Francisco, CA 94121			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Samoan Community Development Center	05 Public Services (General)	CDBG	\$40,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Case management, information, referral and translation services in nutrition, immigration and housing issues primarily targeting Samoan families in the Southeast sector	75 People	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 2055 Sunnydale Avenue, San Francisco, CA 94134
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Community Land Trust	05 Public Services (General)	CDBG	\$36,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Education and technical assistance for residents and Boards of existing co-ops	65 People	TOTAL	\$36,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 55A Columbus Avenue, San Francisco, CA 94111
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		03E Neighborhood Facilities	CDBG	\$100,000
Public Facilities		570.201(c)	ESG	
Installation of stationary high tech recycling equipment to increase efficiency and safety at a recycling facility that trains and employs low income youth		1 Public Facilities	HOME	
			HOPWA	
			TOTAL	\$100,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	1242 Appleton Street, San Francisco, CA 94129			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Conservation Corps		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
Academic support for transitional age youth		30 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	102 Fort Mason Street, San Francisco, CA 94123			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Housing Development Corporation	05 Public Services (General)	CDBG	\$60,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Pre- and post-purchase homebuyer education and counseling services, including foreclosure prevention	100 People	TOTAL	\$60,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 4439 3rd Street, San Francisco, CA 94124
HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Parks Alliance/Mission Community Market	03 Other Public Facilities and Improvements	CDBG	\$40,000
Public Facilities	570.201(c)	ESG	
		HOME	
		HOPWA	
Installation of storm water planter drains, trenches and planter beds; and planting of trees at a new public marketplace and open space in the Mission	1 Public Facilities	TOTAL	\$40,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(1) - Low/Mod Area Benefit
Sub-recipient: Private 570.500(c)
Location(s): Bartlett Street and 22nd Street, San Francisco, CA 94110
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco School Alliance		19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$20,000
Planning/Administration		570.201(p)	HOME HOPWA	
Organizational capacity building for community based organizations through participation in the Family Economic Success Certification Program, which offers training and peer support to nonprofit benefits providers		10 Organizations	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1390 Market Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Francisco Study Center - Housing Rights Committee of San Francisco		05K Tenant/Landlord Counseling	CDBG ESG	\$85,000
Homeless/HIV/AIDS		570.201(e)	HOME HOPWA	
Tenant counseling and eviction prevention services		215 People	TOTAL	\$85,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	417 Van Ness Avenue, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Mateo County AIDS Program		31 HOPWA	CDBG ESG HOME HOPWA	
Planning/Administration		574		\$15,485
San Mateo County administration of HOPWA Program.		NA NA	TOTAL	\$15,485
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	NA
Sub-recipient:	Local Government		HUD Outcome:	NA
Location(s):	225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
San Mateo County STD/HIV Program		31 HOPWA	CDBG ESG HOME HOPWA	
Homeless/HIV/AIDS		574		\$125,942
Comprehensive case management services for very low-income persons with HIV/AIDS		People	TOTAL	\$125,942
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	Yes	Completion Date:	06/30/2014	
Eligibility:	NA - HOPWA Activity		HUD Objective:	Suitable Living Environment
Sub-recipient:	Local Government		HUD Outcome:	Availability/Accessibility
Location(s):	225 37th Avenue, San Mateo, CA 94403			

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
Self-Help for the Elderly	05K Tenant/Landlord Counseling	CDBG	\$50,000
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Tenant counseling and advocacy and eviction prevention assistance primarily for elderly renters	610 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 407 Sansome Street, San Francisco, CA 94111
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/Description	HUD Matrix Code/Title/Citation/Accomplishments	Funding Sources	
SF Made	18B ED Technical Assistance	CDBG	\$65,000
Economic Development	570.203(b)	ESG	
		HOME	
		HOPWA	
Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting the eastern neighborhoods in the manufacturing sector	250 Jobs	TOTAL	\$65,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(4) - Low/Mod Job Creation/Retention
Sub-recipient: Private 570.500(c)
Location(s): 926 Howard Street, San Francisco, CA 94103
HUD Objective: Economic Opportunity
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
South of Market Foundation		18B ED Technical Assistance	CDBG	\$183,865
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Entrepreneurial consultation, training and support for small business owners and entrepreneurs primarily targeting Sixth Street in the South of Market		30 Jobs	TOTAL	\$183,865
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1083 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Southeast Asian Community Center		18B ED Technical Assistance	CDBG	\$120,000
Economic Development		570.203(b)	ESG	
			HOME	
			HOPWA	
Entrepreneurial consultation and support for primarily Asian and Pacific Islander small business owners		24 Jobs	TOTAL	\$120,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(4) - Low/Mod Job Creation/Retention		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	875 O'Farrell Street, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Sunset District Comm. Develop. Corp.	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Intensive case management for youth at risk or involved with the juvenile justice system	30 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 3918 Judah Street, San Francisco, CA 94122
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Swords to Plowshares Veterans Rights Organization	05C Legal Services	CDBG	\$81,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal counseling and representation for veterans	100 People	TOTAL	\$81,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1060 Howard Street, San Francisco, CA 94103
HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Housing Clinic, Inc.	05K Tenant/Landlord Counseling	CDBG	\$87,500
Homeless/HIV/AIDS	570.201(e)	ESG	
		HOME	
		HOPWA	
Legal counseling and representation for tenants threatened with eviction	140 People	TOTAL	\$87,500

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 126 Hyde Street, San Francisco, CA 94102
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation	14H Rehabilitation Administration	CDBG	\$86,000
Housing	570.202	ESG	
		HOME	
		HOPWA	
Refinance and re-syndication of 13 buildings, totaling 1,309 units	Housing Units	TOTAL	\$86,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(3) - Low/Mod Housing Benefit
Sub-recipient: Private 570.500(c)
Location(s): 201 Eddy Street, San Francisco, CA 94102
HUD Objective: Decent Housing
HUD Outcome: Affordability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Tenderloin Neighborhood Development Corporation		14H Rehabilitation Administration	CDBG	\$117,000
Housing		570.202	ESG	
			HOME	
			HOPWA	
Rehabilitate 12 projects under their Capital Improvement Program that will include end-of-life replacements of building systems, such as roofing and heating; as well as projects to enhance safety and security		Housing Units	TOTAL	\$117,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(3) - Low/Mod Housing Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	201 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Arc Of San Francisco		05K Tenant/Landlord Counseling	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
			HOME	
			HOPWA	
Eviction prevention and housing counseling services for adults with developmental disabilities		30 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Decent Housing
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1500 Howard Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
The Janet Pomeroy Center	03B Handicapped Centers	CDBG	\$100,000
Public Facilities	570.205(c)	ESG	
		HOME	
		HOPWA	
Roof renovation in a facility providing recreation and vocational opportunities for people with disabilities	1 Public Facilities	TOTAL	\$100,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 207 Skyline Blvd., San Francisco, CA 94132
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description	HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Together United Recommitted Forever (T.U.R.F.)	05 Public Services (General)	CDBG	\$50,000
Public Services	570.201(e)	ESG	
		HOME	
		HOPWA	
Community building primarily for Sunnydale public housing residents	40 People	TOTAL	\$50,000

Help the Homeless? No
Help those with HIV or AIDS? No
Start Date: 07/01/2013
Completion Date: 06/30/2014

Eligibility: 570.208(a)(2) - Low/Mod Limited Clientele Benefit
Sub-recipient: Private 570.500(c)
Location(s): 1652 Sunnydale Avenue, San Francisco, CA 94134
HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Together United Recommitted Forever (T.U.R.F.)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management and multi-services primarily for transitional age youth living in Sunnydale		25 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1652 Sunnydale Avenue, San Francisco, CA 94134			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Toolworks		05H Employment Training	CDBG	\$55,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Neighborhood Access Point		People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	25 Kearny Street, San Francisco, CA 94108			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
United Playaz		05 Public Services (General)	CDBG	\$55,000
Public Services		570.201(e)	ESG	
Case management for transitional age youth		50 People	HOME	
			HOPWA	
			TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1038 Howard Street, San Francisco, CA 94103			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Upwardly Global		05H Employment Training	CDBG	\$75,000
Public Services		570.201(e)	ESG	
Neighborhood Access Point		People	HOME	
			HOPWA	
			TOTAL	\$75,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	582 Market Street, San Francisco, CA 94104			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Urban Services YMCA		05 Public Services (General)	CDBG	\$70,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Multi-services and case management for transitional age youth		30 People	TOTAL	\$70,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	241 Oneida Avenue Room 181, San Francisco, CA 94112			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Community Center of SF		05 Public Services (General)	CDBG	\$55,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Information and referral and ESL instruction primarily for Vietnamese immigrants		138 People	TOTAL	\$55,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	766 Geary Blvd, San Francisco, CA 94109			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center		19C CDBG Non-Profit Organization Capacity Building	CDBG ESG	\$20,000
Planning/Administration		570.201(p)	HOME HOPWA	
Strategic planning for four agencies serving primarily the Southeast Asian population		4 Organizations	TOTAL	\$20,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	166 Eddy Street, San Francisco, CA 94102			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Vietnamese Youth Development Center		05H Employment Training	CDBG ESG	\$60,000
Public Services		570.201(e)	HOME HOPWA	
Young Adult Bridge services		People	TOTAL	\$60,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	166 Eddy Street, San Francisco, CA 94102			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Women's Initiative for Self Employment		18C Micro-Enterprise Assistance	CDBG	\$40,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance primarily for new and existing low-income women-owned micro-enterprises		80 People	TOTAL	\$40,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	1398 Valencia Street, San Francisco, CA 94110			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Wu Yee Children's Services		18C Micro-Enterprise Assistance	CDBG	\$45,000
Economic Development		570.201(o)	ESG	
			HOME	
			HOPWA	
Business technical assistance primarily for new and existing child care providers		66 People	TOTAL	\$45,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2)(iii) - Low/Mod Limited Clientele, Microenterprise		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Affordability
Location(s):	706 Mission Street, San Francisco, CA 94103			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
YMCA of San Francisco (Bayview)		05 Public Services (General)	CDBG	\$245,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Service connection and community building primarily for Hunters View public housing residents		100 People	TOTAL	\$245,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Sustainability
Location(s):	125 West Point Road, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
YMCA of San Francisco (Bayview)		05 Public Services (General)	CDBG	\$50,000
Public Services		570.201(e)	ESG	
			HOME	
			HOPWA	
Case management for transitional age youth		50 People	TOTAL	\$50,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1601 Lane Street, San Francisco, CA 94124			

Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
YMCA of San Francisco (Bayview)		05 Public Services (General)	CDBG	\$50,000
Homeless/HIV/AIDS		570.201(e)	ESG	
Day shelter for homeless individuals		500 People	HOME	
			HOPWA	
			TOTAL	\$50,000
Help the Homeless?	Yes	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Suitable Living Environment
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	2011 Jennings Street, San Francisco, CA 94124			
Project Title/Priority Need Category/ Description		HUD Matrix Code/Title/Citation/ Accomplishments	Funding Sources	
Young Community Developers		05H Employment Training	CDBG	\$65,000
Public Services		570.201(e)	ESG	
Neighborhood Access Point and Young Adult WorkLink Services		People	HOME	
			HOPWA	
			TOTAL	\$65,000
Help the Homeless?	No	Start Date:	07/01/2013	
Help those with HIV or AIDS?	No	Completion Date:	06/30/2014	
Eligibility:	570.208(a)(2) - Low/Mod Limited Clientele Benefit		HUD Objective:	Economic Opportunity
Sub-recipient:	Private 570.500(c)		HUD Outcome:	Availability/Accessibility
Location(s):	1715 Yosemite Avenue, San Francisco, CA 94124			